AGENDA FOR THE
ENGLEWOOD CITY COUNCIL
STUDY SESSION
MONDAY, MAY 16, 2011
COMMUNITY ROOM
6:00 P.M.

I. **Mizel Exhibit**
Library Director Dorothy Hargrove will discuss the Mizel Exhibit of Tikkun Olam.

II. **2010 CAFR Presentation**
Financial and Administrative Services Director Frank Gryglewicz, Accounting Manager Kevin Engels and Representatives from Johnson, Holscher & Company PC will discuss the 2010 Comprehensive Annual Financial Report.

III. **Fund 11 (Neighborhood Stabilization Program)**
Community Development Director Alan White and Financial & Administrative Services Director Frank Gryglewicz will discuss Fund 11 (Neighborhood Stabilization Program).

IV. **Financial Report**
Financial and Administrative Services Director Frank Gryglewicz will discuss the April, 2011 Financial Report.

V. **City Manager's Choice**
A. Confirmation of July/August Budget discussion - Tentative dates are: July 18 or August 1st or August 22nd.

VI. **City Attorney's Choice**

Please Note: If you have a disability and need auxiliary aids or services, please notify the City of Englewood, 303-762-2407, at least 48 hours in advance of when services are needed. Thank you.

MEMORANDUM

To: Mayor Woodward and Members of City Council

From: Dorothy Hargrove, Director of Library Services

Date: May 16, 2011

Subject: Museum Exhibit in Library

I am pleased to announce that the Englewood Public Library will host an exhibit on loan from the Mizel Museum in Denver entitled "Tikkun Olam: Repairing The World." This exhibit is a collaborative art project designed to promote intercultural awareness and respect. Conceived by artist Christy Honigman, the works displayed on the free-standing panels were created by 52 participants from 27 countries. Each explores and interprets the meaning of "tikkum olam," a Hebrew phrase that means to "heal the world." Many of the participants are survivors of torture and exile, and they share their powerful stories through a variety of media.

This work has been on display at the Denver Public Library and the Aurora Public Library and, because of last minute changes to the Museum's schedule, Englewood was able to be included in local venues. The panels will be delivered to the Library on Tuesday, May 17 and will stay through the summer. We are working with the Mizel Museum to share information with the community, and we plan to present one or more programs this summer to highlight and celebrate the exhibit.

Please contact me for more information or visit the Museum website at www.mizelmuseum.org. Thank you for supporting this exciting opportunity.

MEMORANDUM

To: Mayor Woodward and City Council

From: Frank Gryglewicz, Director of Finance and Administrative Services
Kevin Engels, Accounting Manager

Date: May 11, 2011

Subject: 2010 Comprehensive Annual Financial Report

Enclosed is your copy of the 2010 Comprehensive Annual Financial Report (CAFR). This will be one of the topics of discussion at the May 16, 2011 study session.

We wish to thank all who contributed to the report, particularly to those in Accounting who worked extremely hard to bring the report together: Accountants Kathy Cassai, and Christine Hart, Payroll Technician Joel Berrelez and Accounts Payable Technician Terri Buechler. We also want to thank each Department who provided information relating to the operation of their programs for inclusion in the report.

Finally, we want to thank the City's auditors, Johnson Holscher & Company PC, for conducting the audit in a competent, professional and timely manner.

Comprehensive Annual Financial Report

City of Englewood, Colorado

Year ended December 31, 2010

City of Englewood
1000 Englewood Parkway
Englewood, CO 80110
www.englewoodgov.org

CITY OF ENGLEWOOD, COLORADO

COMPREHENSIVE ANNUAL FINANCIAL REPORT

For Fiscal Year Ended
December 31, 2010

Prepared by the Department of Finance and Administrative Services:

Frank Gryglewicz, CPA, CPFO, Director
Kevin Engels, Accounting Manager
Kathy Cassai, Accountant
Christine Hart, Accountant
Jennifer Nolan, Revenue and Budget Manager
Loucrishia Ellis, City Clerk
Carol Wescoat, Retirement Administrator

COMPREHENSIVE ANNUAL FINANCIAL REPORT

Year Ended December 31, 2010

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CITY OF ENGLEWOOD

April 26, 2011

The Honorable Mayor, City Council Members,
and Citizens of the City of Englewood, Colorado

State law requires that all local governments publish within seven months of the close of each year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by an independent certified public accountant. Pursuant to this requirement, the Department of Finance and Administrative Services is pleased to submit the Comprehensive Annual Financial Report (CAFR) of the City of Englewood, Colorado (the City) for the year ended December 31, 2010.

This report is published to provide the City Council, City staff, our citizens, and other readers with detailed information concerning the financial position and activities of the City. Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable rather than absolute, assurance that the financial statements are free of any material misstatements.

To the best of our knowledge and belief, the enclosed report is accurate in all material respects and is organized in a manner designed to fairly present the financial position and results of operations of the City as measured by the financial activity of its various funds. The accompanying disclosures are necessary to enable the reader to gain the maximum understanding of the City's financial affairs.

Johnson, Holscher & Company, P.C, Certified Public Accountants, have issued an unqualified ("clean") opinion on the City's financial statements for the year ended December 31, 2010. The independent auditor's report is located at the front of the financial section of this report. The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and legal requirements involving the administration of federal awards. These reports are available in the City's separately issued Single Audit Report.

1000 Englewood Parkway Englewood, Colorado 80110 Phone 303-762-2300
www.englewoodgov.org

The Report

The CAFR is presented in three sections: introductory, financial and statistical. The **introductory section** provides the reader with this transmittal letter, the City's organizational chart, a list of principal officials and last years Government Finance Officer's Association Certificate of Achievement for Excellence in Financial Reporting.

The **financial section** contains the Management's Discussion and Analysis (MD&A), the basic financial statements, required supplementary information, the combining and individual fund statements and schedules, and other information, such as schedules of future debt requirements on all outstanding long-term obligations.

MD&A immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it. The basic financial statements include the government-wide financial statements that present the City's entire operations, while the fund level statements present the financial information on each of the City's major funds, as well as nonmajor funds.

Lastly, the **statistical section** includes selected financial and demographic information, generally presented on a multi-year basis.

City Profile

Located on the southern border of Denver, Colorado's capital city, Englewood is approximately seven square miles and home to approximately 32,000 residents and 2,400 businesses. Due to easy access to two light rail train stations and the state and US highway systems, Englewood's location offers short and convenient commutes to other areas within the Denver Metro Area and the rocky mountain range. The City's mixed housing and retail environment encourages a pedestrian community. The City's economy is comprised of retail, industrial, manufacturing, healthcare and service sectors.

Englewood is said to have "small town" feel with the conveniences of big city amenities. Recreational opportunities abound in Englewood, including eleven parks, nine athletic fields, an award-winning recreation center, a golf course, and one of the most successful senior centers in the region. Pirates Cove, a family aquatic center offers a variety of aquatic activities.

In addition to the recreational opportunities, the City provides a full range of services, including police (1 Station) and fire protection (3 Stations), emergency medical services, the construction and maintenance of streets and other infrastructure, library services and general government services. The City operates its own water treatment plant and distribution system, maintains a wastewater collection system and manages a jointly held regional wastewater treatment plant with the City of Littleton, a neighboring city to the south.

The City of Englewood is a municipal corporation with a Council-Manager form of government. Members of the seven member council are elected to staggered four year terms with term limits of three consecutive terms. The Mayor and Mayor Pro-Tem are selected from among the Council members. The City Council is responsible, among other things, for passing ordinances and resolutions, adopting the budget, appointing committees, and hiring the City Manager and City Attorney. The City Manager is responsible for overseeing the day-to-day operations of the City, and for appointing heads of the various departments.

The City of Englewood has several boards and commissions made up of council members, residents, local businesspeople, and others who are interested in their community. Members are interviewed and appointed by City Council, and provide guidance for many of Englewood's programs and projects.
The Englewood School District operates several educational facilities throughout the City - Early Childhood (2), Elementary (5), Middle Schools (2), High School (1) and Alternative High School (1).

Englewood residents have direct light rail access to two college campuses. To the south, Arapahoe Community College offers comprehensive courses leading to both the Associate of Arts and the Associates of Science degrees. To the north, the 37,000-student Auraria campus is home to three colleges: the University of Colorado at Denver, the Community College of Denver and Metropolitan State College of Denver. Other four year colleges/universities in the Denver Metro area include: University of Colorado-Boulder, Colorado State University (Fort Collins), University of Northern Colorado (Greeley), Colorado School of Mines (Golden), Regis University (Denver) and University of Denver.

As required by generally accepted accounting principles (GAAP), these financial statements present the City of Englewood (the primary government) and its component units. The component units, the Englewood Urban Renewal Authority (EURA), the Englewood Environmental Foundation, Inc. (EEF) and the Englewood McLellan Reservoir Foundation, Inc. (EMRF) are discretely reported in separate columns of the government-wide financial statements to emphasize that they are legally separate from the City. Each discretely presented component unit has a December 31 year-end. Separate financial statements are not prepared for EURA, EEF or the EMRF. Additional information on all three entities can be found throughout the notes to the financial statements.

The annual budget serves as the foundation for the City's financial planning and control. The City Manager must submit the proposed budget to City Council for review by September 15 of each year. The council must hold public hearings within three weeks after the proposed budget is submitted and a final budget must be prepared and adopted by December 1 of each year. The budget is prepared by fund (e.g., General Fund) and department (e.g., Public Works). Approval of the City Council is required for budget revisions, except that the City Manager may transfer any unencumbered appropriation from one expenditure classification to another for the same fund. In the General Fund, the City Manager may transfer the unencumbered appropriation balance from one expenditure classification to another only within departments.

Local Economy

Colorado The 2011 forecast is taken from the *2011 Colorado Business Economic Outlook* report prepared by the Business Research Division of the University of Colorado Leeds School of Business. The *2011 Colorado Business Economic Outlook* predicts that the Colorado unemployment rate is expected to top out at 8.8% in 2011 as new entrants and unemployed individuals who stopped looking for work during the recession return to the workforce. Colorado's unemployment rate is expected to remain nearly 1% below that of the nation. Nonfarm employment for 2011 should increase by 0.5%, for a gain of 10,100 jobs.

Most sectors of the economy are expected to return to growth in 2011, with the exception of the Construction, Manufacturing, Information, and Government sectors, which will shed jobs. Total government employment declines will occur in 2011, the first time since CES statistics began in 1990. A shift from goods producing jobs to jobs providing services continues in Colorado. In 1990, approximately 16.5% of all employees were in the goods-producing sectors of Mining and Logging, Construction, and Manufacturing. By 2010, only about 12% of Colorado workers were employed in these industries.

Colorado's abundance of renewable energy resources including wind, solar, hydroelectric, and biomass resources accounted for nearly 10% of the net power generation in 2009. Despite the economic downturn, modest gains in the renewable energy sector occurred because of recent federal stimulus funds. Colorado's renewable energy standard of 30% potential renewable electricity by 2020 is one of the most aggressive in the nation.

Population growth for the state is expected to slow to 1.6% in 2010 and 1.5% in 2011. As of July 1, 2010, Colorado's population was forecast to reach 5,157,500, an increase of approximately 83,000 from 2009.

In the near term, all sectors of the state economy will continue to feel the effects of the national and global economic struggles. Consumers will remain concerned about their retirement and home values (wealth) as well as the stability of their jobs (income). Colorado's durable and diverse economy will allow the state to ride out the economic decline due to the following:

- Investing in the Colorado housing and commercial markets will remain sound opportunities, particularly compared to the east and west coasts. In many rural parts of the state, it is still possible to find a three-bedroom home for less than $100,000.
- Colorado's population growth will remain in the range of 1.0%-2.0% for the near future.
- Advanced technology will continue to play an integral and evolving role in the state. A solid argument may be made that this is as good as time as any to embark on new technologies in renewable energy, photonics-based products or those developed through nanotechnology.

Metro Denver The 2010 economic update for the Denver Metro Area is from the **December 2010 Colorado Economic Chronicle** report prepared by the Colorado Legislative Council (CLC). The CLC provides non-partisan economic research to the Colorado General Assembly. The report period is from January through December 2010.

The Colorado economy is expected to continue gradually recovering with private sector job gains, lower initial claims for unemployment, and increased consumer spending. However, the continued weak housing market, high levels of debt and unemployment, and tight credit will restrain the strength of the recovery.

The metro Denver region, which represents over half of the statewide labor force, continues along a rocky path to recovery. The labor market is showing signs of life, but job growth is slow. Like most of the state, residential construction continues to struggle as the region picks up the pieces from the bust, although increases in permits in the latter half of the year show that a bottom may be in site. The region has actually seen job gains since the start of 2010, but heavy job losses throughout 2009 meant that employment fell from higher levels in the first half of 2009 compared with the relatively modest job growth experienced in the first half of 2010.

Consumer spending, as measured by retail trade sales, showed strong growth through most of 2009 and the early part of 2010. However, sales weakened towards the beginning of summer before starting to climb again in the fall of 2010. This recovery lags behind the nation and is only slightly ahead of the rest of Colorado. This is reflective of continued consumer uncertainty about future economic prospects.

The housing market in the metro Denver region continues to recover from the economic downturn; housing markets in some areas are recovering faster than others. Residential values declined sharply in 2009 in school districts with smaller, more affordable homes, such as Aurora, Sheridan, and Commerce City. Residential values in these areas are now beginning to rebound and are expected to increase between 1.5% and 3.6% in 2011. Areas with more expensive homes, such as Douglas County, Cherry Creek, and Boulder, have been slower to decline in value but are expected to expected to drop in 2011, falling between 2% and 10%.

Long-term Financial Planning

At the end of the year, *unreserved/undesignated* fund balance for the general fund was $4,915,647, or 13.4% of total General Fund revenues. The 2011 General Fund budget is calling for a $487,204 deficit that will lower the percentage to approximately 9.32% of 2011 budgeted revenues. Total 2011 general fund revenues are estimated at $39,943,309 or $1,032,245 more than 2010 actual revenues, a 2.7% increase. Total 2011 general fund expenditures are budgeted at $40,430,513 or $779,171 more than the 2010 actual expenditures, a 2% increase.

The City is mature and landlocked; however, several development and redevelopment opportunities exist. These opportunities will influence the local economy and are a potential source of revenue for the City of Englewood.

Property owned by the Englewood/McLellan Reservoir Foundation (EMRF) is located adjacent to the four corners of the intersection of C470 and Lucent Boulevard. Any development of the site must protect the McLellan Reservoir water resources and quality. The road network is under development through and around the site. The RTD has negotiated to locate a light rail station on the site as part of FasTracks by early 2017. Douglas County supports a transit-oriented development at this location.

Swedish Medical Center/HealthONE began a renovation and expansion project in 2008. The project is scheduled for completion by fall of 2011. Approximately 175,000 square feet will be added by this expansion and remodeling project. This investment demonstrates the hospital's continued commitment to its Englewood location.

The Parks and Recreation Master Plan for the City of Englewood guides the future of the City as it relates to parks, trails, and recreation within the City.

The Plan defines Level of Service based on population and geography. Ideally, each citizen should be within one-half mile of a neighborhood park and 1.5 miles of a community park. A critical component of this plan is the identification of potential residential growth and development areas, and ensuring there are adequate neighborhood parks to serve them in the future. Neighborhood parks are the backbone of the community, while community parks are invaluable, citywide resources. The plan further defines the need for access, sizes, and amenities important to achieving desirable results from parks.

Recommendations of the Plan were formulated to address specific needs that arose from the planning process. Recommendations take shape in six essential forms: new parkland and amenities, major park redesigns, facility additions and enhancements, street crossing enhancements, new off-street trails, and key new on-street trail connections. This Plan recommends the establishment of six new parks throughout the city to meet current and future needs, and recommends major redesign of Cushing Park, Miller Field, Hosanna Athletic Complex, Centennial Park, and Belleview Park. It also recommends facility additions and enhancements for Baker Park, the Northwest Greenbelt, Bates-Logan Park, Barde Park, Romans Park, Jason Park, Rotolo Park, the Southwest Greenbelt, Duncan Park, and Sinclair Middle School. Additionally, this Plan recommends numerous street crossing enhancements, off-street trails, and on-street trail connections throughout the city. Lastly, the Plan recommends phasing in a comprehensive irrigation system upgrade for all parks.

As with any plan, the effectiveness and success will be measured by the community's ability and willingness to implement the Plan. This Plan provides recommendations and directs actions for the near and more distant future. This Plan also offers specific considerations to help prioritize which projects should be implemented first. The Plan is intended to be flexible and fluid, so that as opportunities for land acquisition and park development become available, the City can immediately capitalize on these opportunities without being committed to a pre-determined project identified in a concrete prioritization system. This long-range planning proposed to establish a perpetual fund or "land bank" to strategically acquire parcels for park development that may become available in the future.

In addition to initial construction costs of any project that may be undertaken, the City would likely incur significant additional operating costs to staff, operate and maintain the new facilities.

Relevant Financial Policies

General Fund Balance

The unreserved/undesignated fund balance target for the General Fund is between 10% and 16% of total General Fund revenues or approximately one to two months of General Fund budgeted expenditures. If the unreserved/undesignated fund balance falls below the minimum target balance, additional sources of funds and/or reductions of uses of funds are identified to bring the balance to the desired level.

Long Term Asset Reserve (LTAR)

This General Fund reserve account accumulates funds from the sale, lease, or earnings from long-term assets. It was also determined that these funds should be used in a careful, judicious and strategic manner. The funds restricted in this account may only be expended if the funds are appropriated in the annual budget or by supplemental appropriation.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Englewood for its comprehensive annual financial report for the fiscal year ended December 31, 2010. This was the twenty-seventh consecutive year that the City has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.
This report would not have been possible without the efficient and dedicated service of the entire staff of the Department of Finance and Administrative Services. We wish to express our appreciation to all members of the Department who assisted and contributed to the preparation of this report. We would also like to thank the City's staff and members of City Council for their interest and support in planning and conducting the financial operations of the City in a responsible and progressive manner.

Respectfully submitted,

Gary Sears	Frank Gryglewicz
City Manager	Director of Finance and Administrative Services

City of Englewood, Colorado

Principal Officials

Elected Officials

City Council

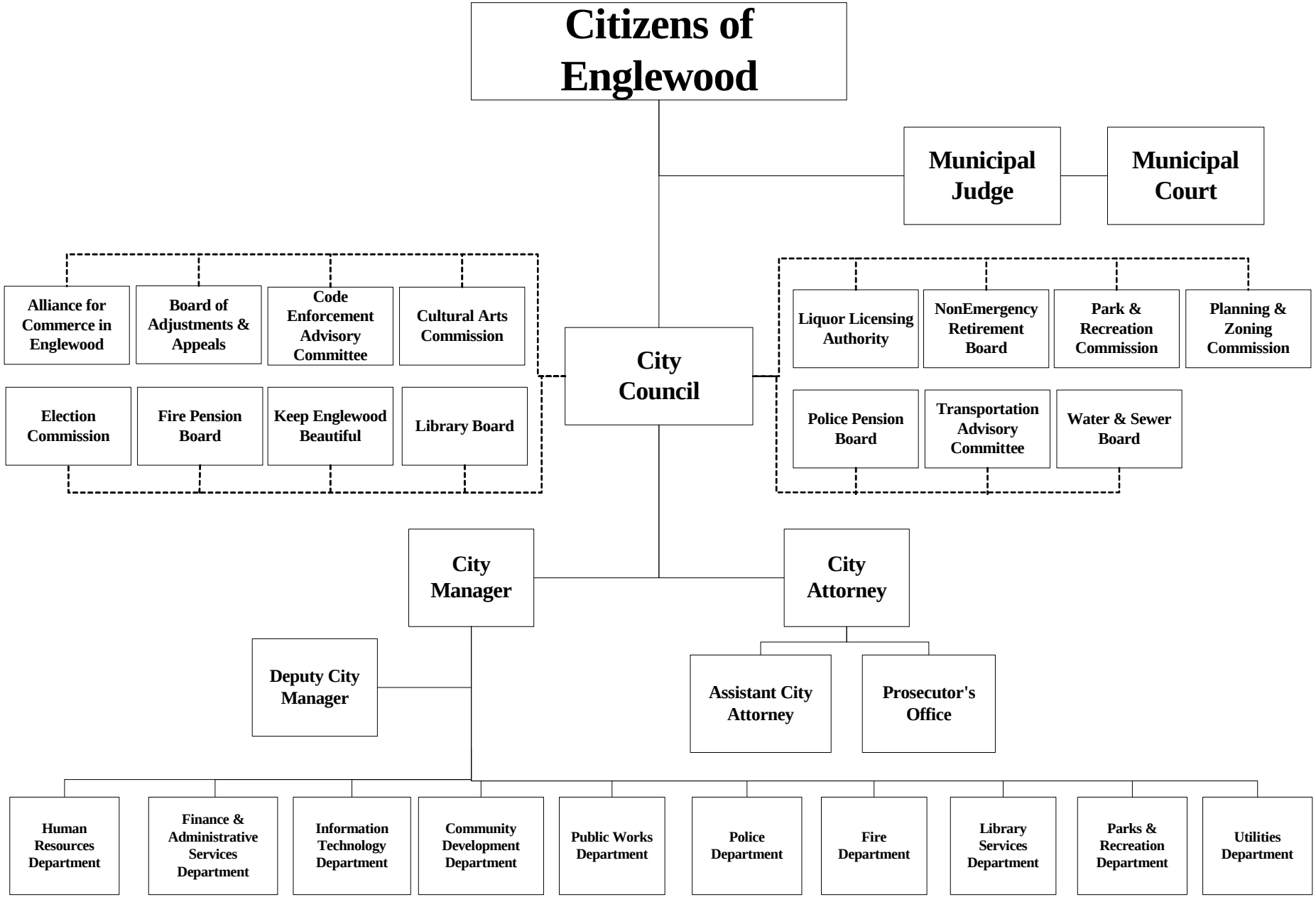
Mayor ..... Jim Woodward, At-Large
Mayor Pro Tem ..... Jill Wilson, At-Large
Council Member.....Rick Gillit, District 4
Council Member.....Joe Jefferson, District 1
Council Member.....Bob McCaslin, At-Large
Council Member.....Linda Olson, District 2
Council Member.....Randy Penn, District 3

Municipal Judge..... Vincent Atencio

City Officials

City Manager .....Gary Sears
Deputy City Manager.....Michael Flaherty
City Attorney .....Dan Brotzman
Community Development Director.....Alan White
Finance and Administrative Services Director. .....Frank Gryglewicz
Fire Chief .....Mike Pattarozzi
Human Resources Director .....Susan Eaton
Information Technology Director .....Jeff Konishi
Library Services Director.....Dorothy Hargrove
Municipal Court Administrator..... Tamara Wolfe
Parks and Recreation Director .....Jerrell Black
Police Chief.....Tom Vandermee
Public Works Director. ..... Rick Kahm
Utilities Director ..... Stewart Fonda

Organization Chart



Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Englewood
Colorado

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

President

Executive Director

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Johnson, Holscher & Company, P.C.
Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

To the City Council
City of Englewood, Colorado

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Englewood, Colorado, as of and for the year ended December 31, 2010, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Englewood, Colorado's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Englewood, Colorado, as of December 31, 2010, and the respective changes in financial position, and, where applicable, cash flows thereof, and the respective budgetary comparison of the General Fund, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated April 26, 2011, on our consideration of the City of Englewood, Colorado's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Member of the American Institute of Certified Public Accountants
Member of the Private Companies Practice Section

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Centennial, CO 80111
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Fax: (303)694-3172

The management's discussion and analysis, schedules of funding progress, and schedules of employer's contributions as listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Englewood, Colorado's basic financial statements. The combining and individual fund financial statements and schedules, and the other information listed in the table of contents are presented for purposes of additional analysis and legal compliance and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections as listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Centennial, Colorado
April 26, 2011

Management's Discussion and Analysis

As management of the City of Englewood, Colorado (the "City"), we offer readers of the City's Comprehensive Annual Financial Report (CAFR), this narrative overview and analysis of the financial activities of the City for the year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

Financial Highlights

- The assets of the City exceeded its liabilities at the close of 2010 by $152.9 million ($62.7 million in governmental activity net assets and $90.2 million in business-type activity net assets). Of the governmental activities net asset total, $11.8 million, or 18.9%, is unrestricted and may be used to meet the City's obligations to the public and creditors. Similarly, $3.6 million, or 4.0%, of business-type activity net assets are unrestricted.
- The City's total net assets decreased by $4 million, or 2.5% compared to 2009. Net assets of the City's governmental activities decreased $2.8 million, or 4.2%. Net assets of the business-type activities decreased $1.2 million, or 1.3%, from 2009.
- The total cost of the City's programs increased $3.2 million, or 4.6%, compared to 2009. The cost of governmental activities program expenses increased $1.6 million to $46.1 million, and the cost of business-type activities increased $1.6 million, or 6.2% from 2009, to $27.7 million.
- Total revenues, excluding special items and transfers, increased $2.0 million, or 2.9%, compared to 2009. Governmental activities revenues increased $388,000, or 1%, to $43.4 million while revenues of business-type activities increased $1.6 million, or 6.4%, to $26.4 million compared to 2009.
- The City's governmental funds reported combined ending fund balances of $16 million, an increase of $1.3 million when compared to 2009. Of the combined ending governmental fund balances, approximately 71.4%, or $11.4 million is available for spending at the City's discretion subject to the City Council's approved policies (*unreserved fund balance*).
- The General Fund reported a fund balance of $8.5 million as of December 31, 2010, of which $7.4 million is unreserved and $4.9 million is unreserved and undesignated.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the City's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *statement of activities* presents information showing how the City's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include general government, which consists of the City Council and the various Boards and Commissions, the City Attorney's Office, Municipal Court, the City Manager's Office, Community Development, Human Resources, Finance and Administrative Services and Information Technology. Governmental activities also include Police, Fire, Public Works and Culture and Recreation (including Library Services). The business-type activities of the City include the water, sewer, golf course, storm drainage, concrete utility and housing rehabilitation operations.

The government-wide financial statements include not only the City itself (known as the *primary government*), but also the Englewood Urban Renewal Authority (EURA), the Englewood Environmental Foundation, Inc. (EEF) and the Englewood McLellan Reservoir Foundation, Inc (EMRF). All three (known as *component units*) are legally separate entities for which the City is financially accountable. Financial information for these component units are reported separately from the financial information presented for the primary government itself.

Fund financial statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. *Governmental funds* are used to account for essentially the same functions as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City maintains twelve individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the General Fund, which is considered to be a major fund. Data from the other eleven governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The City adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with the budget.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for six separate operations: Water, Sewer, Golf Course, Storm Drainage, Concrete Utility and Housing Rehabilitation. Internal service funds are an accounting device to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for in-house printing, vehicle replacement and maintenance, and insurance costs. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for each of the six enterprise operations, all of which are considered major funds of the City. Conversely, the internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of *combining statements* later in this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information (RSI)* concerning the City's progress in funding its obligation to provide pension and other post employment benefits to employees.

The combining statements referred to earlier in connection with non-major governmental and proprietary funds as well as budget to actual schedules for all funds are presented immediately following the RSI.

Government-wide Financial Analysis

A. Analysis of Net Assets

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. The analysis below focuses on the net assets and changes in net assets of the City's governmental and business-type activities. At the end of the current fiscal year, the City is able to report positive balances in all three categories of net assets, both for the governmental and business-type activities. The same is true for the prior year.

Table 1 presents an analysis of the City's net assets as of December 31. The City's assets exceeded liabilities by $152.8 million at the close of 2010. Governmental activities make up $62.6 million or (41%) of these assets, with business-type activities making up the remaining $90.2 million (59%). Total net assets decreased by $4.1 million in 2010. The decrease is comprised of the following:

- Total assets decreased $7.9 million, or 2.9%, to $268.8 million. This included a decrease in capital assets of $3 million combined with a decrease in current and other assets of $4.9 million.

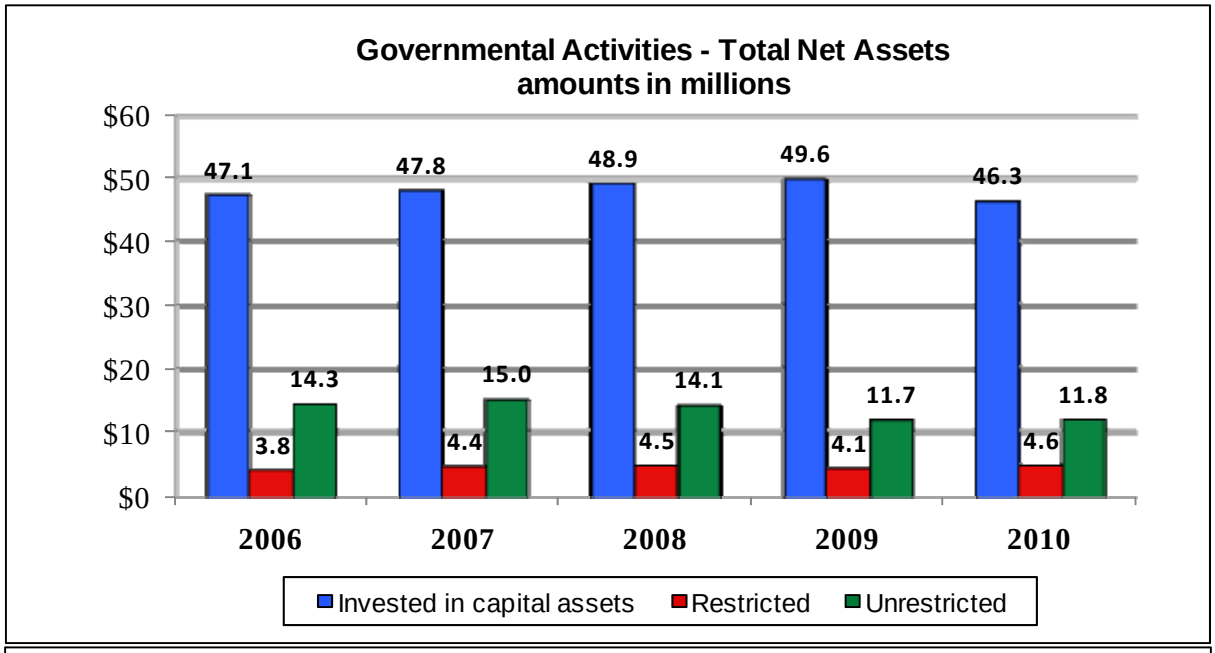
- Total liabilities decreased $3.8 million, or 3.2%, to $116.1 million. Regular debt service payments on the City's notes and bonds accounted for most of this net decrease.

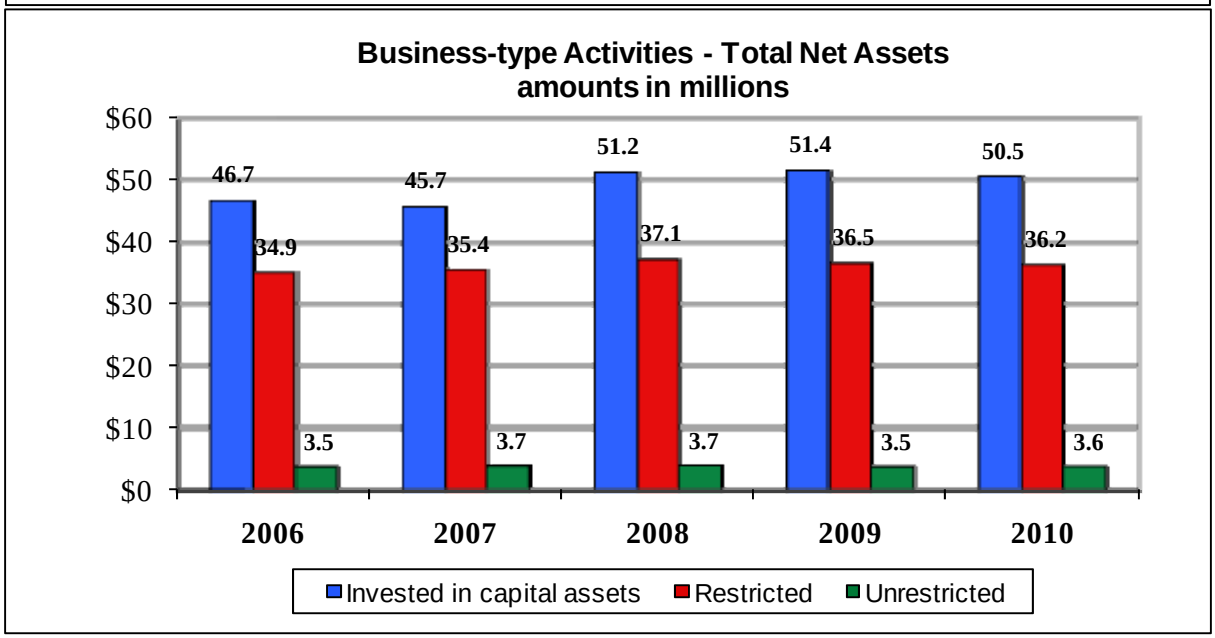
Table 1
City of Englewood
Summary of Net Assets

	Governmental Activities		Business-type Activities		Total Primary Government	
	2010	**2009**	**2010**	**2009**	**2010**	**2009**
Assets						
Current and other assets	$ 26,441,325	$ 25,496,858	$ 101,409,750	$ 107,265,091	$ 127,851,075	$ 132,761,949
Capital assets	75,288,181	77,472,013	65,692,884	66,556,431	140,981,065	144,028,444
Total assets	101,729,506	102,968,871	167,102,634	173,821,522	268,832,140	276,790,393
Liabilities						
Long-term liabilities	31,941,809	30,341,146	67,324,426	71,818,080	99,266,235	102,159,226
Other liabilities	7,078,384	7,160,313	9,565,882	10,566,769	16,644,266	17,727,082
Total liabilities	39,020,193	37,501,459	76,890,308	82,384,849	115,910,501	119,886,308
Net assets						
Invested in capital assets, net of related debt	46,285,709	49,625,695	50,454,808	51,426,192	96,740,517	101,051,887
Restricted	4,592,402	4,119,645	36,189,692	36,473,848	40,782,094	40,593,493
Unrestricted	11,831,202	11,722,072	3,567,826	3,536,633	15,399,028	15,258,705
Total net assets	$ 62,709,313	$ 65,467,412	$ 90,212,326	$ 91,436,673	$ 152,921,639	$ 156,904,085

The largest portion of the City's assets (52.4%) reflects its investment of $141 million in capital assets (e.g., land, buildings, machinery and equipment). Net Capital assets are reported less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay the debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net assets, $40.8 million (26.7%) represents resources that are subject to external restrictions on how they may be used. The net assets of the utility funds: Water, Sewer, Storm Drainage and Concrete, are restricted by City Charter as to their use based on the purpose of their respective service fees. The remaining balance of unrestricted net assets, $15.4 million (10.1%) may be used to meet the government's ongoing obligations to citizens and creditors. Of the $11.8 million attributed to governmental activities, $3.3 million represents the unrestricted net assets of the City's internal service funds.





B. Analysis of Changes in Net Assets

As presented in Table 2, the City of Englewood's overall net assets decreased $3.9 million during 2010. This decrease is explained in the governmental and business-type activities discussion below.

Governmental Activities. Net assets of governmental activities decreased by $2.8 million compared to 2009. This is compared to a decrease of $2.1 million in 2009.

Governmental revenues increased approximately $388,000 or 1% compared to 2009.

Governmental expenses increased by approximately $1,638,000 or 3.7% from 2009.

Table 2
City of Englewood
Summary of Changes in Net Assets
For Years as Stated

Changes in Net Assets

	Governmental Activities		Business-type Activities		Total Primary Government	
Revenues	**2010**	**2009**	**2010**	**2009**	**2010**	**2009**
Program revenues						
Permits, fees, fines and charges for services	$ 8,204,698	$ 8,360,110	$ 25,575,152	$ 23,673,096	$ 33,779,850	$ 32,033,206
Operating grants and contributions	4,647,383	3,348,039	636,496	812,727	5,283,879	4,160,766
Capital grants and contributions	10,835	967,440	217,324	369,474	228,159	1,336,914
General Revenues						
Taxes	29,495,567	28,933,845	-	-	29,495,567	28,933,845
Grants and contributions not restricted to specific programs	112,116	-	-	-	112,116	-
Investment earnings	186,414	416,807	-	-	186,414	416,807
Other	757,988	1,000,343	13,250	-	771,238	1,000,343
Total revenues	43,415,001	43,026,584	26,442,222	24,855,297	69,857,223	67,881,881
Expenses						
General government	9,812,540	8,580,881	-	-	9,812,540	8,580,881
Safety services	17,969,898	17,828,000	-	-	17,969,898	17,828,000
Public works	8,247,383	8,168,268	-	-	8,247,383	8,168,268
Culture and recreation	8,162,117	8,161,986	-	-	8,162,117	8,161,986
Interest on long-term debt	1,495,358	1,314,152	-	-	1,495,358	1,314,152
Unallocated depreciation	435,804	432,309	-	-	435,804	432,309
Water	-	-	7,737,323	7,665,820	7,737,323	7,665,820
Sewer	-	-	16,217,746	14,445,600	16,217,746	14,445,600
Golf Course	-	-	2,188,539	2,227,877	2,188,539	2,227,877
Storm	-	-	342,273	356,146	342,273	356,146
Concrete	-	-	721,120	729,777	721,120	729,777
Housing rehabilitation	-	-	509,568	662,299	509,568	662,299
Total expenses	46,123,100	44,485,596	27,716,569	26,087,519	73,839,669	70,573,115
Increase (decrease) in net assets before special items and transfers	(2,708,099)	(1,459,012)	(1,274,347)	(1,232,222)	(3,982,446)	(2,691,234)
Transfers	(50,000)	(646,957)	50,000	646,957	-	-
Change in net assets	(2,758,099)	(2,105,969)	(1,224,347)	(585,265)	(3,982,446)	(2,691,234)
Net assets - beginning	65,467,412	67,573,381	91,436,673	92,021,938	156,904,085	159,595,319
Net assets - ending	$ 62,709,313	$ 65,467,412	$ 90,212,326	$ 91,436,673	$ 152,921,639	$ 156,904,085

The following graphs provide visual representations of the expenses and revenues for governmental activities for 2010.

Chart 1
Expenses and Program Revenues - Governmental Activities

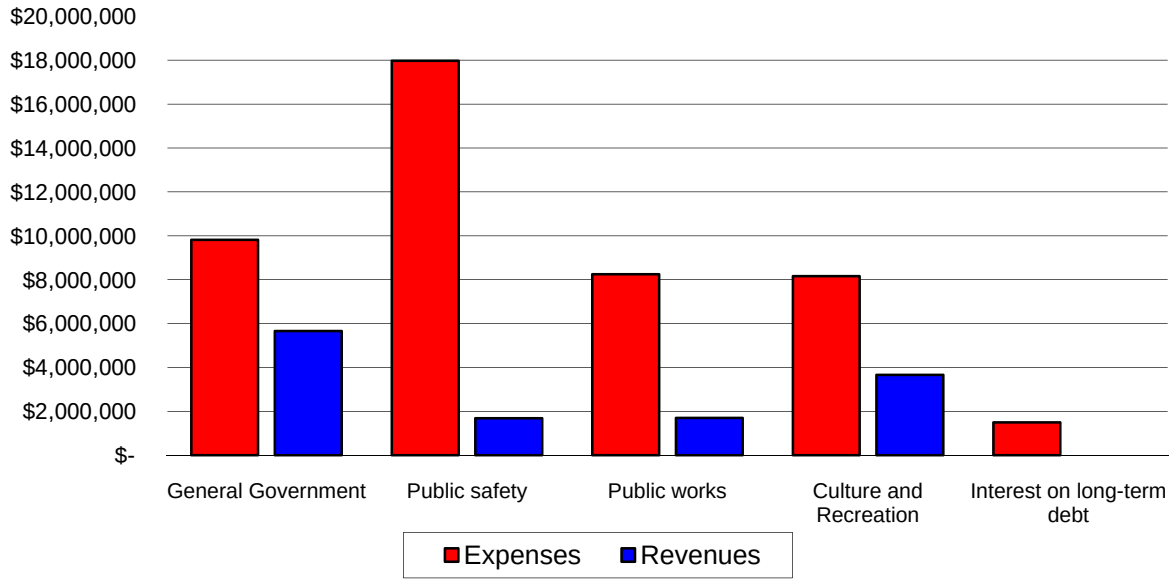


Chart 2
Revenues by Source - Governmental Activities

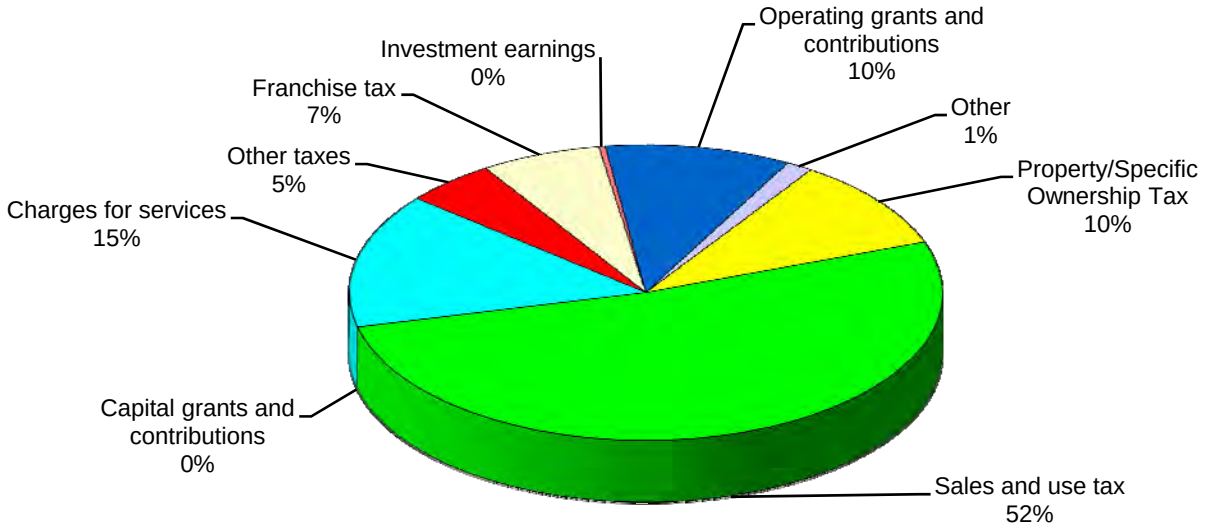
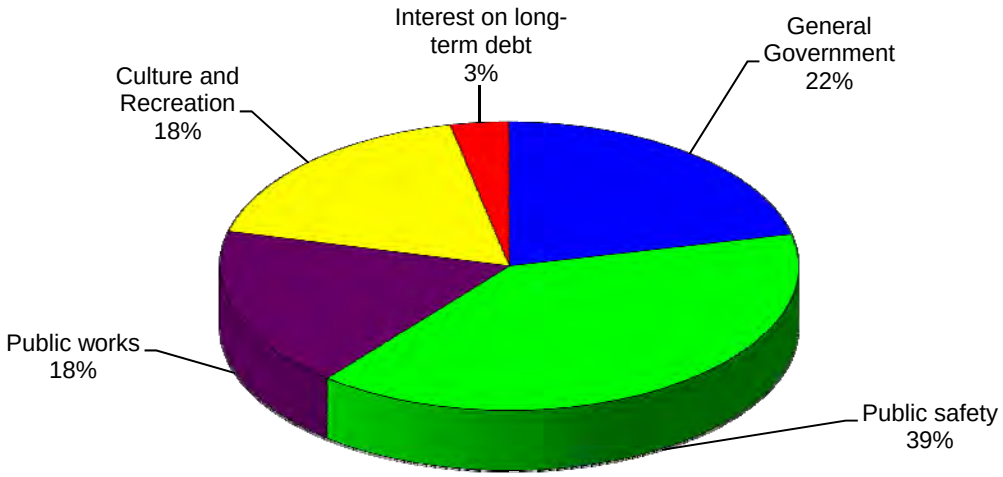


Chart 3
Expenses by Function - Governmental Activities



Business-type Activities. Business-type activities decreased the City's net assets by $1,224,000.

The water fund experienced an increase in net assets of $966,000 compared to an increase of $250,000 in 2009. Water rates were increased 7% on January 1, 2010. Both the increase in charges for services and the modest increase in expenses caused the fund to report a net operating income of $1,394,000. This, along with earnings on investments and other income covered the interest on long-term debt of $576,323. The City Council has approved an additional 6% rate increase for 2011.

The sewer fund saw a decrease in net assets of $2,218,000 compared to a decrease of $1,267,542 in 2009. The fund experienced income from operations of $3,564,000 in 2010 compared to an operating income of $2,142,993 in 2009. This is partially the result of an 8% rate increase on sewer rates on January 1, 2010. The City Council has approved an additional 8% rate increases for 2011. The rate increase is designed to provide additional resources to meet debt service requirements, capital improvements, and to fund ongoing operations and maintenance requirements.

The golf course fund experienced a decrease in net assets of $104,000 compared to an increase of $501,277 in 2009. Broken Tee Golf Course reopened full course operations in July 2009. Although construction is complete, an agreement with the developer calls for the City to be reimbursed for lost revenues through June 1, 2010. The amount paid under the agreement was $110,081 and $249,774 in 2010 and 2009, respectively.

The storm drainage fund had a decrease in net assets of $12,000.

The concrete utility fund decreased its net assets by $22,000.

The housing rehabilitation fund increased its net assets by $34,000.

The following graphs provide visual representations of the expenses and revenues for business-type activities for 2010.

Chart 4
Expenses and Program Revenues - Business-type Activities

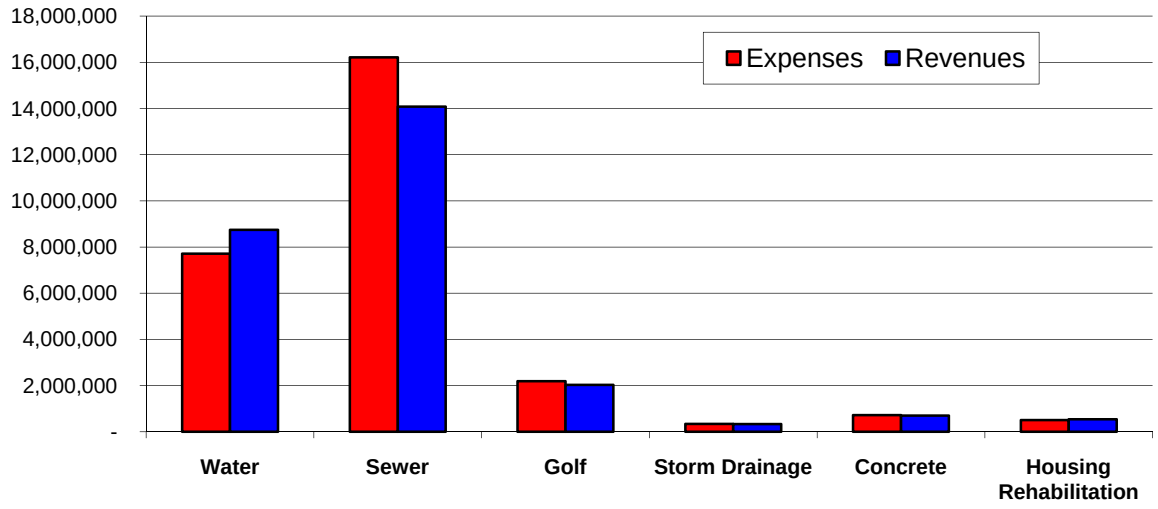
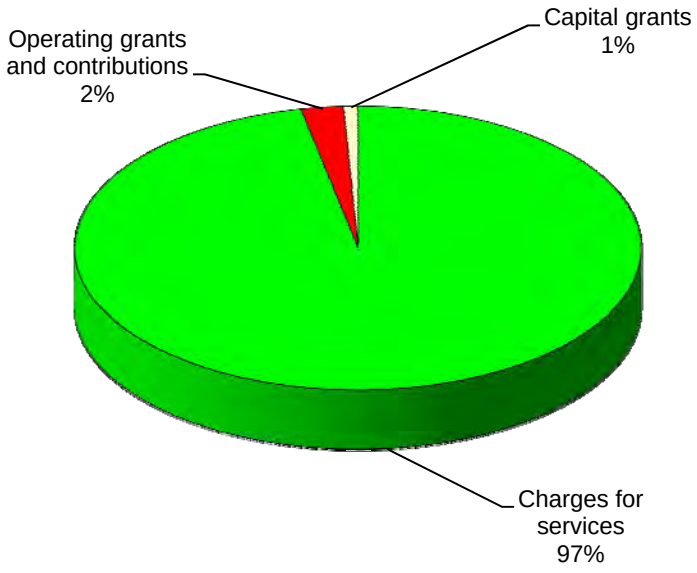


Chart 5
Revenues by Source - Business-type Activities



Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

A. Governmental funds

The focus of the City's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable resources*. This information is necessary to assess the City's financing requirements. Types of governmental funds reported by the City include the General Fund, Special Revenue Funds, Debt Service Funds and Capital Projects Funds. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the year.

At December 31, 2010, the City's governmental funds reported combined ending fund balances of $16,005,000, an increase of $1,307,000, or 8.9%, compared to 2009. $11,386,000 (71%) constitutes *unreserved fund balance*, which is available for spending at the City's discretion. Of the unreserved fund balance, $2,429,032 is designated for the Long Term Asset Reserve (LTAR) fund. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed as follows:

Reserved for parks and recreation	$2,866,204
Reserved for police operations	99,657
Reserved for fire operations	3,113
Reserved for debt service	499,671
Reserved for TABOR emergency	1,150,000

The General Fund is the primary operating fund of the City. At the end of 2010, unreserved/undesignated fund balance of the General Fund was $4,915,647 while total fund balance was $8,494,679. As a measure of the General Fund's liquidity, it may be useful to compare both unreserved/undesignated fund balance and total fund balance to total fund expenditures. Unreserved/undesignated fund balance represents 12.6% of total General Fund expenditures (unchanged from 2009), while total fund balance represents 21.8% of that same amount (down from 23.7% in 2009).

The fund balance of the City's General Fund decreased $740,000 during 2010. Revenues increase by less than 1% and expenditures decreased less than 1%. Key factors are as follows:

- Net investment income decreased $125,000 compared to 2009 due to continued low interest rates.

- The General Fund had *excess expenditures over revenues* amounting to $2,187,000, prior to transfers. Net transfers amounting to $1,341,000 were made to the General Fund in 2010.

The following schedule summarizes General Fund operations for the last five years:

Revenues	2006	2007	2008	2009	2010
Taxes					
Property	$ 2,559,369	$ 2,623,118	$ 2,995,990	$ 2,971,303	$ 3,020,884
Specific ownership	333,018	341,423	316,242	276,414	263,434
Sales and use	20,688,258	22,753,820	22,617,767	20,624,659	20,866,515
Franchise	2,362,000	2,356,385	2,588,214	2,452,611	2,620,191
Cigarette	293,776	278,785	261,743	218,449	196,320
Hotel/motel	9,554	9,722	10,078	9,140	8,806
Subtotal taxes	26,245,975	28,363,253	28,790,034	26,552,576	26,976,150
Intergovernmental	1,193,863	1,106,280	1,079,285	1,319,282	1,465,970
Charges for Services	3,053,106	3,113,550	3,476,583	3,185,443	3,254,830
Recreation	2,099,202	2,235,938	2,364,758	2,315,598	2,489,781
Net Investment Income	353,575	411,516	520,325	230,000	100,545
Licenses and Permits	623,945	1,168,977	671,609	588,328	695,563
Fines and Forfeitures	1,566,922	1,445,641	1,461,100	1,639,678	1,437,957
Other	229,675	166,247	814,966	635,982	293,658
Total Revenues	35,366,263	38,011,402	39,178,660	36,466,887	36,714,454
Expenditures					
General Government	7,150,627	7,506,085	7,648,789	7,532,196	7,068,723
Public Safety	15,588,534	16,497,359	17,190,369	17,504,158	17,738,536
Public Works	5,024,251	5,421,774	5,189,173	5,152,891	5,137,364
Culture & Recreation	6,799,617	6,825,619	7,177,561	7,003,522	7,095,892
Debt Service	1,259,608	1,869,761	1,809,306	1,805,208	1,860,827
Total Expenditures	35,822,637	38,120,598	39,015,198	38,997,975	38,901,342
Excess Revenues Over (Under) Expenditures	(456,374)	(109,196)	163,462	(2,531,088)	(2,186,888)
Other Financing Sources (Uses)					
Transfers In	934,700	2,902,197	1,374,646	1,028,456	2,091,485
Contributions from (to) component units	(84,500)	-	599,143	(188,163)	105,125
Transfers Out	(63,500)	(561,876)	(408,915)	(177,011)	(750,000)
Total Other Financing Sources (Uses)	786,700	2,340,321	1,564,874	663,282	1,446,610
Total Revenues and Other Financing Sources Over Total Expenditures and Other Financing Uses	330,326	2,231,125	1,728,336	(1,867,806)	(740,278)
Fund Balances - Beginning	6,812,976	7,143,302	9,374,427	11,102,763	9,234,957
Fund Balances - Ending	$ 7,143,302	$ 9,374,427	$ 11,102,763	$ 9,234,957	$ 8,494,679
Reserved Fund Balance	$ 1,211,200	$ 1,414,800	$ 1,360,800	$ 1,209,200	$ 1,150,000
Designated Fund Balance	2,507,034	2,428,312	4,397,853	3,131,979	2,429,032
Unreserved/Undesignated Fund Balance	3,425,068	5,531,315	5,344,110	4,893,778	4,915,647
Total Fund Balance	$ 7,143,302	$ 9,374,427	$ 11,102,763	$ 9,234,957	$ 8,494,679
Unreserved/Undesignated Fund Balance as a Percentage of Revenues	9.68%	14.55%	13.64%	13.42%	13.39%
Unreserved/Undesignated Fund Balance a Percentage of Expenditures	9.56%	14.51%	13.70%	12.55%	12.64%
Total Fund Balance as a Percentage of Revenues	20.20%	24.66%	28.34%	25.32%	23.14%
Total Fund Balance as a Percentage of Expenditures	19.94%	24.59%	28.46%	23.68%	21.84%

The original expenditure budget adopted in October of 2009 for the General Fund was $40,616,941. Supplemental appropriations of $770,000, consisting of the following were made during 2010:

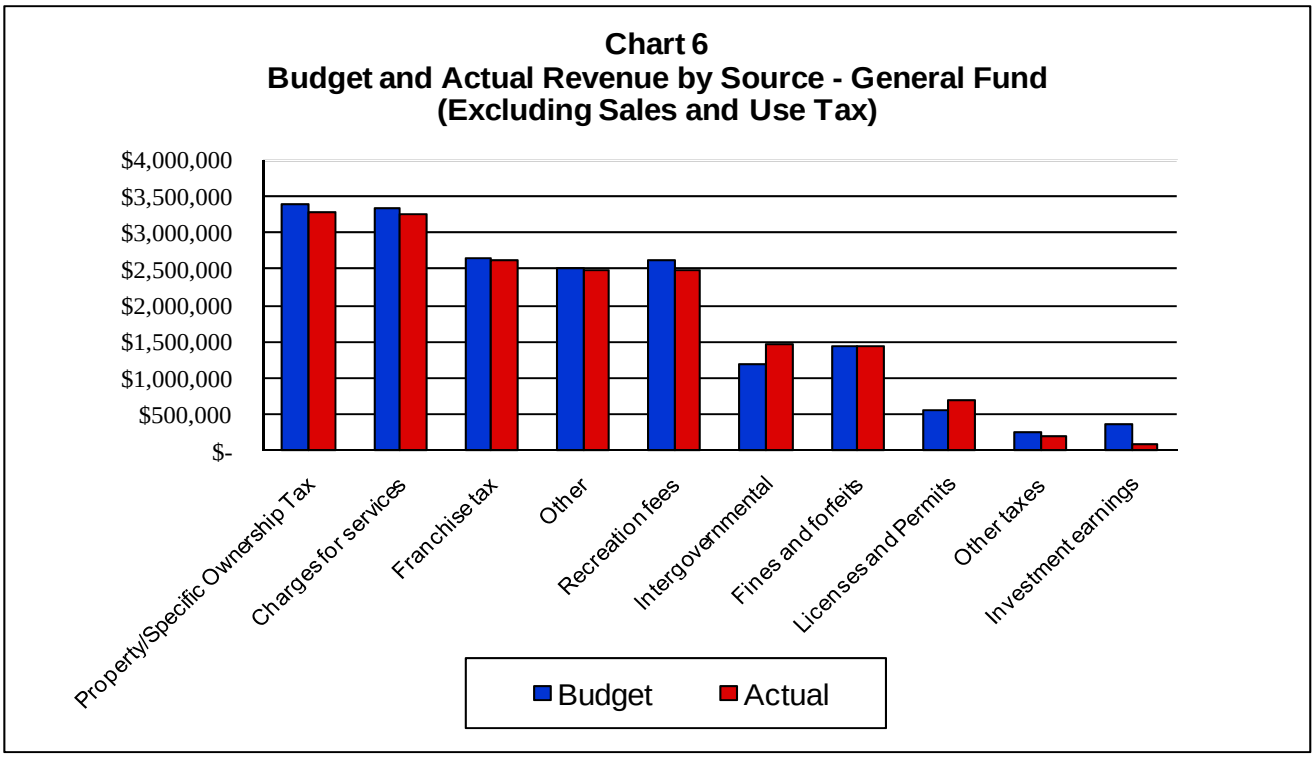
- $750,000 transfer to NSP fund for purchase and rehab of additional foreclosed housing
    - $42,000 was returned to the General Fund (LTAR) by NSP from the sale of one property
- $20,000 for the Fire Department Budget for operating costs

Actual expenditures were $1,735,000 less than the amount budgeted, a 4.3% variance. This is primarily due to cost cutting measures implemented throughout the City during 2010.

Actual revenues were $1,819,000 less than budgeted revenues, a 4.7% variance. Variances were seen in the following areas:

- Collected $1,400,000 less in sales and use tax revenues than was budgeted due mainly to the economic conditions locally and nationally
- Collected $219,000 less in charges for services
- Collected $272,000 less investment income than was budgeted

Charts 6 and 7 illustrate the Budget and Actual Revenue and Expenditures for the General Fund.



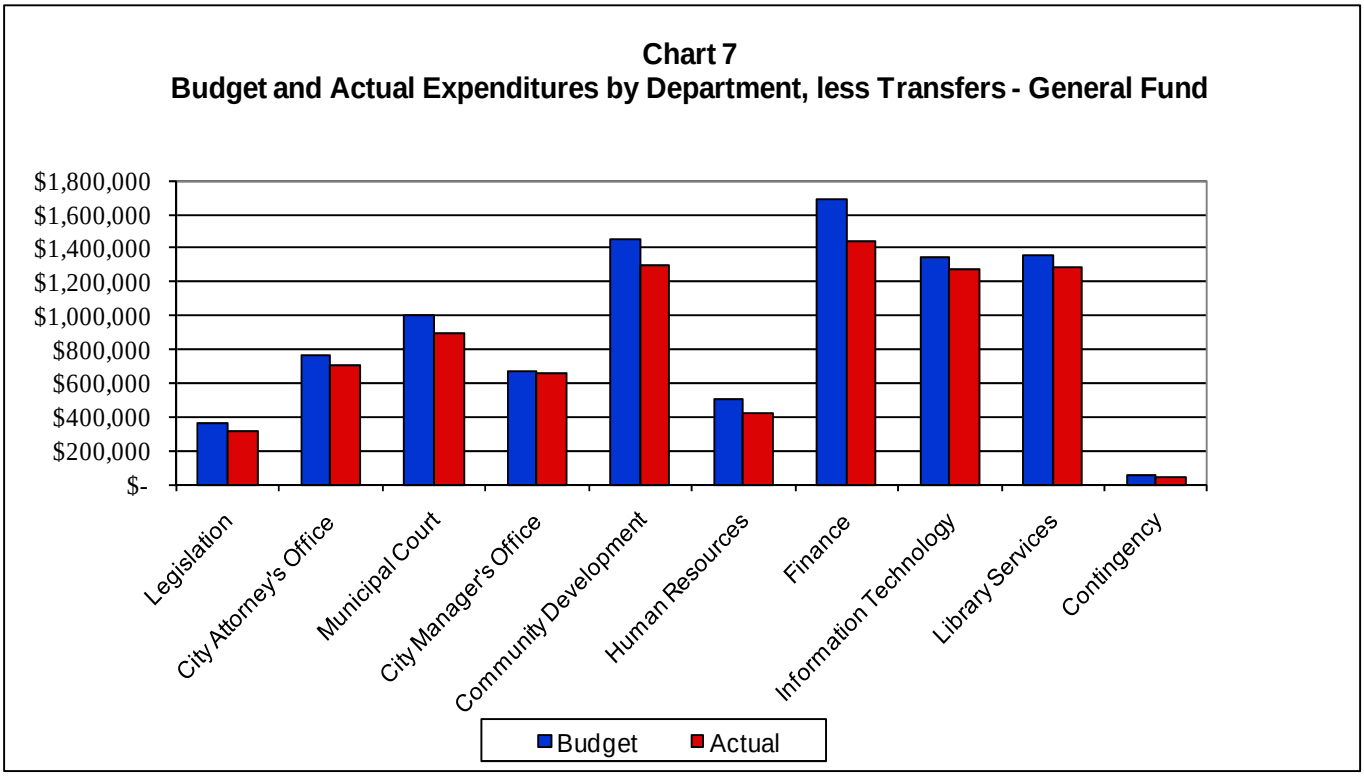


Chart 7
Budget and Actual Expenditures by Department, less Transfers - General Fund
$1,800,000
$1,600,000
$1,400,000
$1,200,000
$1,000,000
$800,000
$600,000
$400,000
$200,000
$-
Legislation
City Attorney's Office
Municipal Court
City Manager's Office
Community Development
Human Resources
Finance
Information Technology
Library Services
Contingency
Budget
Actual

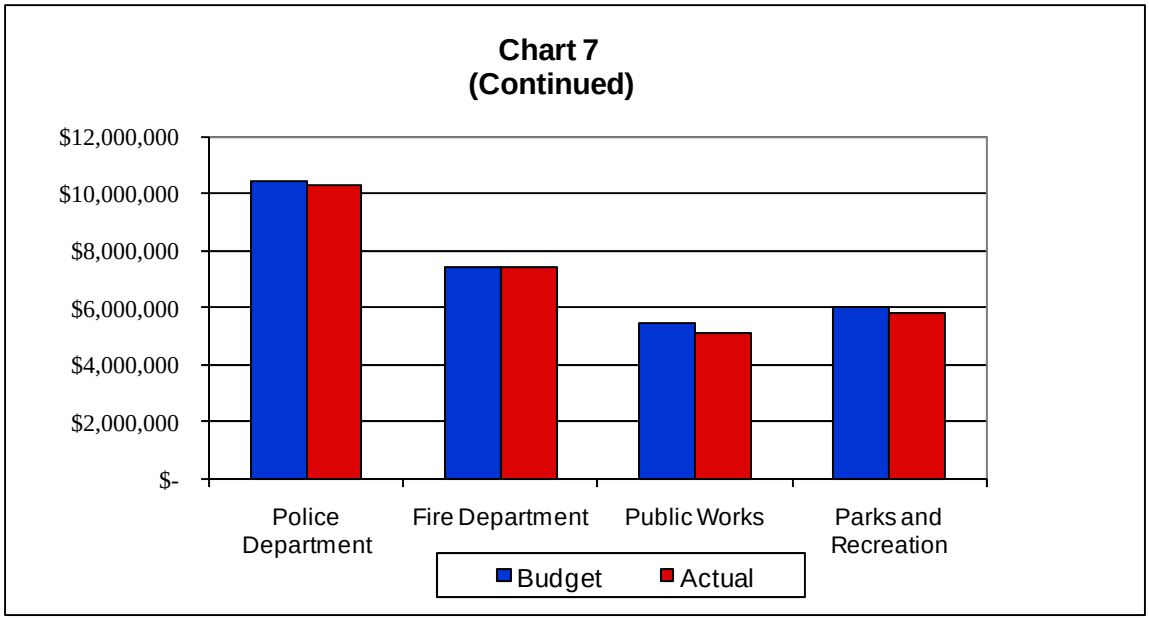
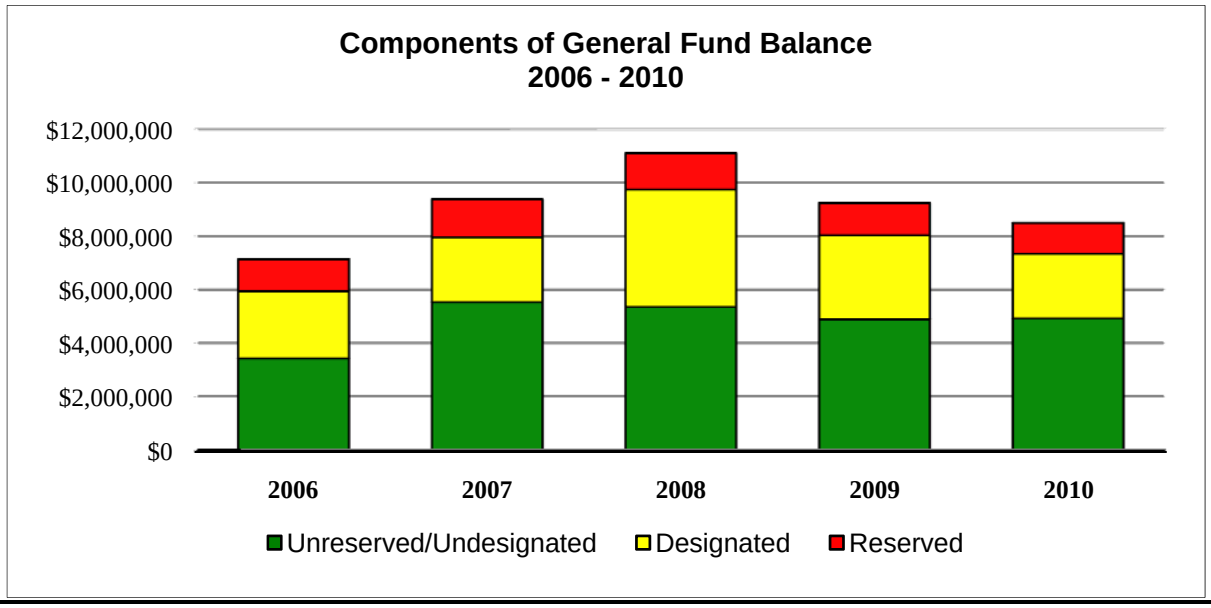


Chart 7
(Continued)
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$-
Police Department
Fire Department
Public Works
Parks and Recreation
Budget
Actual

Fund Balance represents the accumulated excess of Revenues and Other Financing Sources over Expenditures and Other Financing Uses, and therefore reflects cumulative results over time. Total Fund Balance consists of reserved and unreserved portions. Only the unreserved portions are available to finance future operations.



B. Proprietary funds. The City's proprietary funds provide the same type of information in the government-wide financial statements, but in more detail.

Net assets of the enterprise operations at December 31, 2010 follow:

	Net Assets	Change in Net Assets
Water	$ 28,936,513	$ 966,878
Sewer	29,992,940	(2,218,112)
Golf	13,971,942	(104,241)
Storm drainage	1,988,254	(12,486)
Concrete utility	11,927,218	(22,826)
Housing rehabilitation	3,116,570	34,556
	$ 89,933,437	$ (1,356,231)

Other factors concerning the finances of the enterprise funds have already been addressed in the discussion of the City's business-type activities.

Capital Assets and Debt Administration

A. Capital assets

As can be seen from the table below, the City's investment in capital assets for its governmental and business-type activities as of December 31, 2010 amounts to $141 million (net of accumulated depreciation). This investment in capital assets includes land, plant, buildings, improvements, machinery and equipment, roads and bridges. The total decrease in capital assets for the current year was $3.1 million, or 2.1%. Net capital assets of governmental activities decreased approximately $2.2 million while business-type activities decreased $865,000, or 1.3%.

Major capital asset activity during 2010 included the following:

Governmental Activities:

- $485,000 in rolling stock was replaced as part of the regular capital equipment replacement program.

Business-type Activities

- $250,000 for refurbishing water storage tanks
- $325,000 in new concrete sidewalks and alley pans was installed in the City.
- $200,000 in new water mains

The following tables provide comparative information on the City's capital assets for 2010 and 2009:

Capital Assets at Year-end
(Net of Depreciation)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2010	**2009**	**2010**	**2009**	**2010**	**2009**
Land and improvements	$ 15,897,566	$ 15,592,687	$ 11,522,825	$ 11,522,825	$ 27,420,391	$ 27,115,512
Raw water	-	-	6,451,003	6,451,003	6,451,003	6,451,003
Works of art	203,750	203,750	-	-	203,750	203,750
Buildings	26,737,193	27,411,556	17,434,067	18,003,359	44,171,260	45,414,915
Infrastructure	21,725,192	22,867,753	11,834,908	11,888,935	33,560,100	34,756,688
Distribution and collection systems	-	-	12,953,030	13,223,383	12,953,030	13,223,383
Machinery and equipment	5,842,700	6,686,770	1,760,059	1,811,924	7,602,759	8,498,694
Improvements other than buildings	4,152,709	4,332,256	3,736,992	3,655,002	7,889,701	7,987,258
Construction in process	729,071	377,241	-	-	729,071	377,241
	$ 75,288,181	$ 77,472,013	$ 65,692,884	$ 66,556,431	$ 140,981,065	$ 144,028,444

Additional information on capital assets can be found in the notes to the financial statements (Note 3C).

B. Debt Administration

The City's bond ratings carry investment grade ratings as follows:

Bond Issue	Standard & Poors	Moody's
General Obligation	AA-	A2
COPs	A+	A3
General Obligation Water	AA-	A2
Golf Course Enterprise	Not requested	Not requested
Storm Water Enterprise	Not requested	Not requested

City Charter limits the amount of general obligation debt the City may issue to 3% of its *actual* total valuation. The current debt limitation for the City is $101,980,714, which is significantly in excess of the City's outstanding general obligation debt of $15,915,000.

At the end of 2010, the City had total long-term debt of $99,266,235 as follows:

Outstanding Debt, at Year-end

	Governmental Activities		Business-type Activities		Total Primary Government	
	2010	2009	2010	2009	2010	2009
General obligation bonds	$ 10,800,000	$ 10,850,000	$ 5,115,000	$ 5,240,000	$ 15,915,000	$ 16,090,000
Revenue bonds	-	-	3,750,000	3,885,000	3,750,000	3,885,000
Capital leases	18,289,423	17,104,268	-	-	18,289,423	17,104,268
Deferred costs	(60,934)	(69,502)	(49,772)	(66,984)	(110,706)	(136,486)
Premiums	325,667	-	786,034	941,222	1,111,701	941,222
Notes payable	98,101	194,279	57,308,672	61,131,256	57,406,773	61,325,535
Net OPEB Obligation	181,866	129,952	42,871	42,871	224,737	172,823
Compensated absences	2,307,686	2,132,148	371,621	391,128	2,679,307	2,523,276
Total	$ 31,941,809	$ 30,341,145	$ 67,324,426	$ 71,564,493	$ 99,266,235	$ 101,905,638

Additional information on the City's long-term obligations can be found in the notes to the financial statements (Note 3E and 3F).

Next Year's Budgets and Rates

The **2011 Budget** is essentially "status quo." In other words, staffing and service levels are maintained at 2010 levels.

The following were the general guidelines for the 2011 Budget:

- Salary increases are based on union contracts, market surveys and performance reviews.
- Health, dental, and other insurance premiums were negotiated and provided by Human Resources.
- Required pension contributions were determined by applicable actuarial studies (defined benefit) or pre-determined contribution levels (defined contribution).
- The increase for commodities, contractual, and capital expenditures was held as close as possible to 2010 levels, however, increasing energy costs has negatively impacted several departments.
- Capital items were submitted separately, ranked by relative importance and included in the Multiple Year Capital Plan (MYCP).

The 2011 Budget identifies on-going challenges for the City. The 2011 Budget projects an imbalance between revenues and expenditures that negatively influences the fund balance. This is a concern for the "out years" as

forecasts project deficits due to expenditures growing faster than revenues. The proposed General Fund undesignated fund balance for 2011 is projected at 9.32% of revenues.

Estimated Revenues
Before interfund transfers, total General Fund revenues are projected at $37,424,105 for 2011, an increase of 1.2% over the 2010 revenue estimate of $36,700,000. Sales and use tax revenues, which comprise approximately 60% of General Fund revenues in 2011, are estimated at $21,216,000, a 2.0% increase over estimated 2010 sales taxes. The sales and use tax estimate is based on historical collections data as well as information from the Community Development Department regarding new businesses anticipated to open or existing businesses expected close in 2010 and in 2011.

Expenditure Appropriations
With 2011 revenues projected at $37,424,105 and proposed expenditures of $40,430,513, the unfavorable variance between revenues and expenditures is projected to be $3 million.

Net Transfers No Transfer-Out from the General Fund is anticipated for 2011. The Transfer-In to the General Fund is estimated at $2,519,204. After taking into account these net transfers to the General Fund, the projected operating deficit for 2011 is $487,204.

Salary and wages for all City department budgets are based on the City's performance and market pay philosophy. The City's cost to provide healthcare insurance coverage to eligible employees is not expected to change significantly for 2011. Excluding personnel, fuel and energy costs, minimal increases are proposed for operating and maintenance costs for 2011.

As noted above in the discussion of Business-type activities, both water and sewer rates are increasing in the coming years to deal with increasing costs of operations as well as to fund capital investment in the system.

In the event of General Fund shortfalls in revenues or unanticipated expenditures over the next year and for the next several years, City management and City Council will need to closely monitor expenditures and revenues to maintain the 10% unreserved/undesignated fund balance to total revenue. Looking to 2011 and beyond, the City will be actively looking for ways to reduce operating expenditures and identify new sources of revenues. While this will not be an easy task, it does provide the City with opportunities to develop and utilize new long-term revenue sources and, perhaps, find new ways to deliver services to our citizens. Collectively, it is believed that the City will be able to meet the financial challenges of the future.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Department of Finance and Administrative Services, 1000 Englewood Parkway, Englewood, Colorado, 80110-2373.

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BASIC FINANCIAL STATEMENTS

CITY OF ENGLEWOOD, COLORADO

Statement of Net Assets
December 31, 2010

	Primary Government		
	Governmental Activities	Business-Type Activities	Total
Assets			
Cash and investments	$ 16,810,719	$ 17,889,099	$ 34,699,818
Receivables:			
Property taxes	4,112,000	-	4,112,000
Sales and use taxes	3,708,731	-	3,708,731
Interest	92,096	106,636	198,732
Accounts	341,115	3,561,103	3,902,218
Assessments	12,772	-	12,772
Intergovernmental	905,065	-	905,065
Other	-	334,355	334,355
Internal balances	(278,889)	278,889	-
Inventories	165,230	451,650	616,880
Other assets	55,218	-	55,218
Equity in joint venture	-	70,594,996	70,594,996
Restricted assets - cash and investments	67,483	4,262,522	4,330,005
Noncurrent receivables	-	3,611,669	3,611,669
Deferred charge	449,785	318,831	768,616
Lease receivable	-	-	-
Capital assets not being depreciated	16,830,387	17,973,827	34,804,214
Capital assets, net of accumulated depreciation	58,457,794	47,719,057	106,176,851
Total assets	101,729,506	167,102,634	268,832,140
Liabilities			
Accounts payable	681,007	230,233	911,240
Accrued payroll and related liabilities	1,022,285	142,794	1,165,079
Deferred revenue	4,128,000	-	4,128,000
Unearned revenue	559,500	6,678,164	7,237,664
Other liabilities	71,229	1,532,548	1,603,777
Accrued interest payable	90,733	982,143	1,072,876
Liabilities payable from restricted assets	525,630	-	525,630
Noncurrent liabilities:			
Due within one year	4,269,957	4,855,931	9,125,888
Due in more than one year	27,671,852	62,468,495	90,140,347
Total liabilities	39,020,193	76,890,308	115,910,501
Net Assets			
Invested in capital assets, net of related debt	46,285,709	50,454,808	96,740,517
Restricted:			
Debt service	473,428	431,318	904,746
Parks and recreation	2,866,204	-	2,866,204
Police operations	99,657	-	99,657
Fire operations	3,113	-	3,113
TABOR emergencies	1,150,000	-	1,150,000
Water system	-	6,804,095	6,804,095
Sewer system	-	27,901,659	27,901,659
Storm drainage system	-	771,629	771,629
Concrete system	-	280,991	280,991
Unrestricted	11,831,202	3,567,826	15,399,028
Total net assets	$ 62,709,313	$ 90,212,326	$ 152,921,639

The notes to the financial statements are an integral part of this statement.

Component Units		
EURA	EEF	EMRF
$ 26,303	$ 853,843	$ 211,327
-	-	-
-	-	-
140	58,999	860
-	-	-
-	-	-
-	-	-
-	2,531	-
-	-	-
-	-	-
-	87,347	6,145
-	-	-
-	-	-
-	-	-
-	-	-
-	15,425,000	-
516,995	8,496,257	5,706,166
-	8,553,008	-
543,438	33,476,985	5,924,498
-	106,766	75,590
-	-	-
-	-	-
-	-	-
-	-	-
-	55,098	-
-	-	-
-	925,000	-
-	14,500,000	-
-	15,586,864	75,590
516,995	17,049,265	5,706,166
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
26,443	840,856	142,742
$ 543,438	$ 17,890,121	$ 5,848,908

CITY OF ENGLEWOOD, COLORADO

Statement of Activities
For the Year Ended December 31, 2010

		Program Revenues		
Function/Program Activities	Expenses	Permits, Fees, Fines, and Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary government:				
Governmental Activities:				
General government	$ 9,812,541	$ 3,966,251	$ 1,850,084	$ -
Public safety	17,969,898	1,281,299	401,099	-
Public works	8,247,383	390,270	1,302,418	10,835
Culture and recreation	8,162,117	2,566,878	1,093,782	-
Interest and fiscal charges	1,495,358	-	-	-
Unallocated depreciation	435,804	-	-	-
Total governmental activities	46,123,101	8,204,698	4,647,383	10,835
Business-type Activities:				
Water	7,737,323	8,576,884	149,845	16,960
Sewer	16,217,746	13,497,477	383,097	200,364
Golf	2,188,539	2,008,788	20,495	-
Storm	342,273	318,981	12,734	-
Concrete	721,120	692,774	6,449	-
Housing Rehabilitation	509,568	480,248	63,876	-
Total business-type activities	27,716,569	25,575,152	636,496	217,324
Total primary government	$ 73,839,670	$ 33,779,850	$ 5,283,879	$ 228,159
Component Units:				
EURA	$ 100	$ -	$ -	$ -
EEF	2,738,083	1,359,992	-	674,160
EMRF	193,942	130,125	-	-
Total component units	$ 2,932,125	$ 1,490,117	$ -	$ 674,160

General revenues:
Property taxes
Sales and use taxes
Franchise tax and other taxes
Unrestricted investment earnings
Unrestricted grants and contributions
Miscellaneous
Transfers, net
Total general revenues
Change in net assets
Net assets - beginning
Net assets - ending

The notes to the financial statements are an integral part of this statement.

Net (Expense) Revenues and Changes in Net Assets					
Primary Government			Component Units		
Governmental Activities	Business-Type Activities	Total	EURA	EEF	EMRF
$ (3,996,206)		$ (3,996,206)			
(16,287,500)		(16,287,500)			
(6,543,860)		(6,543,860)			
(4,501,457)		(4,501,457)			
(1,495,358)		(1,495,358)			
(435,804)		(435,804)			
(33,260,185)		(33,260,185)			
-	$ 1,006,366	1,006,366			
-	(2,136,808)	(2,136,808)			
-	(159,256)	(159,256)			
-	(10,558)	(10,558)			
-	(21,897)	(21,897)			
-	34,556	34,556			
-	(1,287,597)	(1,287,597)			
(33,260,185)	(1,287,597)	(34,547,782)			
			$ (100)	$ -	$ -
			-	(703,931)	-
			-	-	(63,817)
			(100)	(703,931)	(63,817)
4,331,033	-	4,331,033	-	-	-
22,339,217	-	22,339,217	-	-	-
2,825,317	-	2,825,317	-	-	-
186,414	-	186,414	260	6,341	1,546
112,116	-	112,116	-	-	-
757,989	13,250	771,239	-	-	-
(50,000)	50,000	-	-	-	-
30,502,086	63,250	30,565,336	260	6,341	1,546
(2,758,099)	(1,224,347)	(3,982,446)	160	(697,590)	(62,271)
65,467,412	91,436,673	156,904,085	543,278	18,587,711	5,911,179
$ 62,709,313	$ 90,212,326	$ 152,921,639	$ 543,438	$ 17,890,121	$ 5,848,908

CITY OF ENGLEWOOD, COLORADO

Balance Sheet
Governmental Funds
December 31, 2010

Assets	**General**	**Other Governmental Funds**	**Total Governmental Funds**
Cash and investments	$ 6,318,440	$ 6,771,032	$ 13,089,472
Receivables:			
Property taxes	3,019,000	1,093,000	4,112,000
Sales and use taxes	3,638,044	70,687	3,708,731
Interest	38,319	34,248	72,567
Accounts	206,421	120,465	326,886
Assessments	12,772	-	12,772
Intergovernmental	282,713	622,352	905,065
Other assets	3,168	-	3,168
Total assets	$ 13,518,877	$ 8,711,784	$ 22,230,661
Liabilities and fund balances			
Liabilities:			
Accounts payable	$ 495,912	$ 95,967	$ 591,879
Accrued payroll and related liabilities	897,312	-	897,312
Deferred revenue	3,035,000	1,093,000	4,128,000
Unearned revenue	550,000	9,500	559,500
Other liabilities	45,974	3,161	49,135
Total liabilities	5,024,198	1,201,628	6,225,826
Fund Balances:			
Reserved for:			
Parks and recreation	-	2,866,204	2,866,204
Police operations	-	99,657	99,657
Fire operations	-	3,113	3,113
Debt service	-	499,671	499,671
TABOR emergencies	1,150,000	-	1,150,000
Unreserved:			
Designated (reported in):			
General fund	2,429,032	-	2,429,032
Special revenue funds	-	10,000	10,000
Capital projects funds	-	3,066,775	3,066,775
Undesignated (reported in):			
General fund	4,915,647	-	4,915,647
Special revenue funds	-	283,316	283,316
Capital projects funds	-	681,420	681,420
Total fund balances	8,494,679	7,510,156	16,004,835
Total liabilities and fund balances	$ 13,518,877	$ 8,711,784	$ 22,230,661

The notes to the financial statements are an integral part of this statement.

CITY OF ENGLEWOOD, COLORADO

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets
December 31, 2010

Total fund balances for governmental funds		$ 16,004,835
Total net assets reported for governmental activities in the statement of net assets is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. Those assets consist of:		
Land	15,557,469	
Works of art	203,750	
Construction in process	729,071	
Infrastructure, net of $10,701,481 accumulated depreciation	21,729,299	
Buildings and improvements, net of $11,525,563 accumulated depreciation	26,592,464	
Equipment, net of $8,374,526 accumulated depreciation	2,347,614	
Other improvements, net of $1,590,975 accumulated depreciation	4,122,046	71,281,713
Bond issue costs are not financial resources and, therefore, are not reported in the funds:		449,785
Long-term liabilities applicable to the City's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. Interest on long-term debt is not accrued in governmental funds, but rather is recognized as an expenditure when due. All liabilities - both current and long-term - are reported in the statement of net assets. Balances at December 31, 2010 are:		
Bonds payable	(10,800,000)	
Notes payable	(98,101)	
Capital leases	(18,289,424)	
Plus Issuance premium (to be amortized as interest expense)	(584,878)	
Less Deferred loss on refunding (to be amortized as interest expense)	320,146	
Compensated absences	(2,307,686)	
Postemployment benefits	(181,866)	(31,941,809)
Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due:		(90,733)
Internal Service Funds are used by management to charge the costs of fleet management, printing and copying, and insurance to individual funds. The assets and liabilities of internal service funds are included in governmental activities in the statement of net assets. Internal service fund net assets are:		7,005,522
Net assets of governmental activities		$ 62,709,313

The notes to the financial statements are an integral part of this statement.

CITY OF ENGLEWOOD, COLORADO

Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2010

	General	Other Governmental Funds	Total Governmental Funds
Revenues			
Property taxes	$ 3,284,318	$ 1,046,715	$ 4,331,033
Sales and use taxes	20,866,515	1,472,702	22,339,217
Franchise and other taxes	2,825,317	-	2,825,317
Licenses and permits	695,563	-	695,563
Intergovernmental revenue	1,465,970	2,909,358	4,375,328
Charges for services	5,744,611	608,716	6,353,327
Fines and forfeitures	1,437,957	-	1,437,957
Net investment income	100,545	51,695	152,240
Other	293,658	339,038	632,696
Total revenue	36,714,454	6,428,224	43,142,678
Expenditures			
Current:			
General government	7,068,723	2,318,625	9,387,348
Public safety	17,738,536	86,325	17,824,861
Public works	5,137,364	1,237,344	6,374,708
Culture and recreation	7,095,892	466,739	7,562,631
Capital outlay	-	1,278,288	1,278,288
Debt service:			
Principal	1,127,772	780,000	1,907,772
Interest and other fiscal charges	733,055	308,054	1,041,109
Refunding bond issuance costs	-	250,128	250,128
Total expenditures	38,901,342	6,725,503	45,626,845
Excess revenues over (under) expenditures	(2,186,888)	(297,279)	(2,484,167)
Other financing sources (uses)			
Transfers in	2,091,485	871,121	2,962,606
Contributions (to) from component units	105,125	-	105,125
Refunding bonds issued	-	10,316,477	10,316,477
Capital lease proceeds	-	2,189,896	2,189,896
Payment to refunded bond escrow agent	-	(10,066,349)	(10,066,349)
Transfers out	(750,000)	(966,128)	(1,716,128)
Total other financing sources (uses)	1,446,610	2,345,017	3,791,627
Net change in fund balances	(740,278)	2,047,738	1,307,460
Fund balances - beginning	9,234,957	5,462,418	14,697,375
Fund balances - ending	$ 8,494,679	$ 7,510,156	$ 16,004,835

The notes to the financial statements are an integral part of this statement.

CITY OF ENGLEWOOD, COLORADO

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities
For the Year Ended December 31, 2010

Net Change in fund balances-total governmental funds		$ 1,307,460
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation ($3,080,852) exceeded capital outlays $1,361,103 in the current period.		(1,719,749)
The net effect of various miscellaneous transactions involving capital assets (i.e. sales and transfers) is to increase net assets. In the statement of activities, only the gain on the disposition of capital assets is reported. However, in the governmental funds, the proceeds from the disposition, if any, increases financial resources. Thus, the change in net assets differs from the change in fund balance by the net book value of the asset disposed.		
Loss on disposition of assets		(148,584)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Adjustment to compensated absences liability	(175,536)	
Adjustment to postemployment benefit obligation	(51,914)	(227,450)
The issuance of long-term debt and capital leases provides current financial resources to governmental funds, while the repayment of the principal of long-term debt and capital leases consume current financial resources of governmental funds. These transactions, however, have no effect on net assets.		
Debt Issued:		
General Obligation Bonds-refunding	(9,985,000)	
General Obligation Bonds-issue costs	250,128	
General Obligation Bonds-premium	(331,477)	
Capital leases	(2,209,758)	
Repayments:		
General Obligation Bonds (including refunding)	10,035,000	
Notes	96,178	
Capital leases	1,024,602	(1,120,327)
Interest expense in the statement of activities differs from the amount reported in governmental funds because of additional accrued and accreted interest, amortization of bond premiums, issue costs and refunding losses.		
Increase in accrued interest on long-term debt	7,619	
Amortization of premium	42,252	
Amortization of deferred loss	(45,010)	
Amortization of issuance costs	(33,070)	(28,209)
Internal service funds are used by management to charge the costs of fleet management, printing and copying, and insurance to individual funds. The net revenue of certain activities of internal service funds is reported with governmental activities.		(821,240)
Change in net assets of governmental activities		$ (2,758,099)

The notes to the financial statements are an integral part of this statement.

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CITY OF ENGLEWOOD, COLORADO

General Fund
Statement of Revenues, Expenditures
and Changes in Fund Balance - Budget and Actual
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
Revenues	**Original**	**Final**	**Actual Amounts**	**Positive (Negative)**	**2009 Actual**
Taxes					
Property	$ 3,046,000	$ 3,046,000	$ 3,020,884	$ (25,116)	$ 2,971,303
Specific ownership	350,000	350,000	263,434	(86,566)	276,414
Sales and use	22,300,000	22,300,000	20,866,515	(1,433,485)	20,624,659
Franchise	2,650,851	2,650,851	2,620,191	(30,660)	2,452,611
Cigarette	250,000	250,000	196,320	(53,680)	218,449
Hotel/motel	8,713	8,713	8,806	93	9,140
Total taxes	28,605,564	28,605,564	26,976,150	(1,629,414)	26,552,576
Licenses and Permits					
Business licenses and permits	138,125	138,125	167,328	29,203	158,028
Building licenses and permits	435,175	435,175	528,235	93,060	430,300
Total licenses and permits	573,300	573,300	695,563	122,263	588,328
Intergovernmental					
State shared revenue	1,080,773	1,080,773	1,069,188	(11,585)	991,814
Federal grants	51,123	51,123	321,600	270,477	256,181
State grants	29,240	29,240	46,205	16,965	46,847
Payment in lieu of taxes	24,068	24,068	28,977	4,909	24,440
Total intergovernmental revenue	1,185,204	1,185,204	1,465,970	280,766	1,319,282
Charges for Services					
Recreation programs	2,625,194	2,625,194	2,489,781	(135,413)	2,315,598
General government	1,939,255	1,939,255	1,853,912	(85,343)	1,767,099
Public safety	750,000	750,000	722,874	(27,126)	692,157
Administration of joint venture	353,082	353,082	383,612	30,530	395,508
Court costs	192,199	192,199	190,651	(1,548)	192,504
Highway and street	90,410	90,410	89,223	(1,187)	123,769
School District No. 1	13,123	13,123	14,558	1,435	14,406
Total charges for services	5,963,263	5,963,263	5,744,611	(218,652)	5,501,041
Fines and Forfeitures					
Court fines	1,404,801	1,404,801	1,415,836	11,035	1,618,128
Library fines	20,000	20,000	21,923	1,923	21,370
Property and liability fines	2,000	2,000	198	(1,802)	180
Total fines and forfeitures	1,426,801	1,426,801	1,437,957	11,156	1,639,678
Net Investment Income	372,611	372,611	100,545	(272,066)	230,000
Other	406,222	406,222	293,658	(112,564)	635,982
Total Revenues	38,532,965	38,532,965	36,714,454	(1,818,511)	36,466,887

(Continued)

CITY OF ENGLEWOOD, COLORADO

General Fund
Statement of Revenues, Expenditures
and Changes in Fund Balance - Budget and Actual
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009
(Continued)

Expenditures	Budgeted Amounts Original	Budgeted Amounts Final	Actual Amounts	Variance with Final Budget - Positive (Negative)	2009 Actual
Current:					
General Government					
Legislation					
City Council	$ 307,217	$ 307,217	$ 277,854	$ 29,363	$ 301,420
Board of Adjustments and Appeals	1,106	1,106	1,183	(77)	1,374
Planning and Zoning Commission	4,430	4,430	1,441	2,989	2,052
Library Board	3,500	3,500	3,116	384	3,298
Parks and Recreation Commission	1,664	1,664	2,578	(914)	1,948
Cultural Arts Commission	1,605	1,605	622	983	680
Code Enforcement Advisory Commission	500	500	-	500	5
Alliance for Commerce in Englewood	5,525	5,525	1,798	3,727	2,817
Transportation Advisory Commission	500	500	268	232	157
Keep Englewood Beautiful Comission	33,267	33,267	21,010	12,257	32,293
Subtotal Legislation	359,314	359,314	309,870	49,444	346,044
City Attorney	767,546	767,546	702,228	65,318	678,038
Municipal Court	1,005,723	1,005,723	901,469	104,254	914,494
City Manager	668,633	668,633	659,882	8,751	674,170
Community Development	1,457,667	1,457,667	1,301,473	156,194	1,366,437
Human Resources					
Administration	356,351	356,351	310,081	46,270	355,976
Employee services	148,547	148,547	109,340	39,207	100,299
Subtotal Human Resources	504,898	504,898	419,421	85,477	456,275
Finance and Administrative Services					
Administration	303,773	303,773	304,965	(1,192)	307,567
City Clerk	328,240	328,240	279,451	48,789	308,587
Accounting	495,719	495,719	371,041	124,678	428,257
Revenue and budget	484,541	484,541	422,642	61,899	461,714
Purchasing	71,727	71,727	67,482	4,245	69,798
Subtotal Finance and Administrative Services	1,684,000	1,684,000	1,445,581	238,419	1,575,923
Information Technology	1,342,948	1,342,948	1,280,660	62,288	1,360,237
Contingency	60,000	60,000	48,139	11,861	160,578
Total General Government	7,850,729	7,850,729	7,068,723	782,006	7,532,196

(Continued)

CITY OF ENGLEWOOD, COLORADO

General Fund
Statement of Revenues, Expenditures
and Changes in Fund Balance - Budget and Actual
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009
(Continued)

	Budgeted Amounts			Variance with Final Budget -	
Police Department	**Original**	**Final**	**Actual Amounts**	**Positive (Negative)**	**2009 Actual**
Administration	$ 785,462	$ 785,462	$ 837,765	$ (52,303)	$ 720,041
Communications and records	1,222,331	1,222,331	1,083,241	139,090	1,197,104
Police operations	7,916,684	7,916,684	7,901,873	14,811	7,708,198
Neighborhood services	544,856	544,856	489,754	55,102	558,547
Total Police Department	10,469,333	10,469,333	10,312,633	156,700	10,183,890
Fire Department					
Fire operations	6,734,137	6,754,137	6,773,670	(19,533)	6,710,007
Building and safety	673,414	673,414	652,233	21,181	610,261
Total Fire Department	7,407,551	7,427,551	7,425,903	1,648	7,320,268
Public Works					
Administration	641,799	641,799	582,523	59,276	704,642
Engineering	355,948	355,948	307,862	48,086	315,740
Streets and drainage	1,976,429	1,976,429	1,864,527	111,902	1,874,860
Traffic maintenance	767,326	767,326	733,994	33,332	730,368
General operations and maintenance	1,756,379	1,756,379	1,648,458	107,921	1,527,281
Total Public Works	5,497,881	5,497,881	5,137,364	360,517	5,152,891
Parks and Recreation					
Administration	749,950	749,950	727,312	22,638	737,808
Recreation programs and operations	3,285,690	3,285,690	3,285,000	690	3,267,167
Parks	1,999,130	1,999,130	1,799,497	199,633	1,722,993
Total Parks and Recreation	6,034,770	6,034,770	5,811,809	222,961	5,727,968
Library Services	1,352,221	1,352,221	1,284,083	68,138	1,275,554
Debt Service					
Principal	1,127,772	1,127,772	1,127,772	-	1,035,766
Interest and other charges	876,684	876,684	733,055	143,629	769,442
Total debt service	2,004,456	2,004,456	1,860,827	143,629	1,805,208
Total expenditures	40,616,941	40,636,941	38,901,342	1,735,599	38,997,975
Excess revenues over (under) expenditures	(2,083,976)	(2,103,976)	(2,186,888)	(82,912)	(2,531,088)
Other financing sources (uses)					
Transfers in	1,844,433	2,101,099	2,091,485	(9,614)	1,028,456
Contributions (to) from component units	-	-	105,125	105,125	(188,163)
Transfers out	-	(750,000)	(750,000)	-	(177,011)
Total other financing sources	1,844,433	1,351,099	1,446,610	95,511	663,282
Net change in fund balances	(239,543)	(752,877)	(740,278)	12,599	(1,867,806)
Fund Balance - beginning	5,696,950	9,234,957	9,234,957	-	11,102,763
Fund Balance - ending	$ 5,457,407	$ 8,482,080	$ 8,494,679	$ 12,599	$ 9,234,957

The notes to the financial statements are an integral part of this statement.

CITY OF ENGLEWOOD, COLORADO

Statement of Net Assets
Proprietary Funds
December 31, 2010

	Business-type Activities -			
	Water	**Sewer**	**Golf**	**Storm Drainage**
Assets				
Current assets:				
Cash and investments - unrestricted	$ 4,654,127	$ 10,674,238	$ 690,743	$ 785,521
Cash and investments - restricted:				
Construction	331,204	-	-	-
Loan operations and maintenance account	1,250,000	1,250,000	-	-
Insurance claims	-	-	-	-
Interest receivable	28,651	64,304	4,174	4,317
Accounts receivable	1,203,185	2,328,458	387	16,207
Other receivables	-	334,355	-	-
Inventory	209,841	7,388	42,808	-
Other assets	-	-	-	-
Total current assets	7,677,008	14,658,743	738,112	806,045
Noncurrent assets:				
Cash and investments - restricted:				
Revenue bond future debt service	-	-	293,500	137,818
Capital replacement	-	1,000,000	-	-
Equity in joint venture	-	70,594,996	-	-
Deferred charge	165,462	80,008	54,764	18,597
Notes receivable	-	-	-	-
Capital assets not being depreciated	7,517,387	59,500	10,396,940	-
Capital assets, net of accumulated depreciation	26,310,219	2,186,669	5,397,015	2,175,842
Total noncurrent assets	33,993,068	73,921,173	16,142,219	2,332,257
Total assets	$ 41,670,076	$ 88,579,916	$16,880,331	$ 3,138,302

Enterprise Funds			Governmental Activities
Concrete Utility	Housing Rehabilitation	Total	Internal Service Funds
$ 349,398	$ 735,072	$ 17,889,099	$ 3,721,247
-	-	331,204	-
-	-	2,500,000	-
-	-	-	67,483
1,986	3,204	106,636	19,529
12,866	-	3,561,103	14,229
-	-	334,355	-
-	191,613	451,650	165,230
-	-	-	52,050
364,250	929,889	25,174,047	4,039,768
-	-	431,318	-
-	-	1,000,000	-
-	-	70,594,996	-
-	-	318,831	-
-	3,611,669	3,611,669	-
-	-	17,973,827	340,097
11,649,312	-	47,719,057	3,666,371
11,649,312	3,611,669	141,649,698	4,006,468
$ 12,013,562	$ 4,541,558	$ 166,823,745	$ 8,046,236

(Continued)

CITY OF ENGLEWOOD, COLORADO

Statement of Net Assets
Proprietary Funds
December 31, 2010
(Continued)

	Business-type Activities -			
	Water	**Sewer**	**Golf**	**Storm Drainage**
Liabilities				
Current liabilities:				
Accounts payable	$ 152,346	$ 16,750	$ 44,661	$ 72
Accrued wages and related liabilities	78,203	33,139	18,888	2,185
Compensated absences	192,704	81,640	62,145	8,217
Unearned revenue	59,507	6,391,255	150,000	24,756
Other current liabilities	-	1,508,224	24,324	-
Accrued interest payable	148,354	816,254	12,717	4,818
General Obligation bonds payable - current	125,000	-	-	-
Revenue bonds payable - current	-	-	60,000	80,000
Notes payable - current	795,634	3,387,676	-	-
Total current liabilities	1,551,748	12,234,938	372,735	120,048
Noncurrent liabilities:				
General Obligation bonds payable	4,990,000	-	-	-
Revenue bonds payable	-	-	2,580,000	1,030,000
Notes payable	6,173,023	46,333,385	-	-
Other post employement benefits payable	18,792	18,653	5,426	-
Deferred amount on refunding	-	-	(49,772)	-
Total noncurrent liabilities	11,181,815	46,352,038	2,535,654	1,030,000
Total liabilities	12,733,563	58,586,976	2,908,389	1,150,048
Net assets				
Invested in capital assets, net of related debt	22,221,823	2,246,169	13,253,065	1,084,439
Restricted:				
Debt service	-	-	293,500	137,818
Unrestricted	6,714,690	27,746,771	425,377	765,997
Total net assets	$ 28,936,513	$ 29,992,940	$13,971,942	$ 1,988,254

The notes to the financial statements are an integral part of this statement.

Enterprise Funds			Governmental Activities
Concrete Utility	Housing Rehabilitation	Total	Internal Service Funds
$ 16,404	$ -	$ 230,233	$ 89,128
10,379	-	142,794	35,301
26,915	-	371,621	89,672
32,646	20,000	6,678,164	-
-	-	1,532,548	547,724
-	-	982,143	-
-	-	125,000	-
-	-	140,000	-
-	36,000	4,219,310	-
86,344	56,000	14,421,813	761,825
-	-	4,990,000	-
-	-	3,610,000	-
-	1,368,988	53,875,396	-
-	-	42,871	-
-	-	(49,772)	-
-	1,368,988	62,468,495	-
86,344	1,424,988	76,890,308	761,825
11,649,312	-	50,454,808	4,006,468
-	-	431,318	-
277,906	3,116,570	39,047,311	3,277,943
$ 11,927,218	$ 3,116,570	89,933,437	$ 7,284,411
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds		278,889	
Net assets of business type activities		$ 90,212,326	

CITY OF ENGLEWOOD, COLORADO

Statement of Revenues, Expenses and Changes in Fund Net Assets
Proprietary Funds
For the Year Ended December 31, 2010

	Business-type Activities -			
	Water	**Sewer**	**Golf**	**Storm Drainage**
Operating revenues				
Charges for sales and services:				
Service fees	$ 6,491,573	$ 13,497,477	$ 1,602,350	$ 318,981
Raw water sales	2,024,963	-	-	-
City ditch revenue	38,914	-	-	-
Concessions	-	-	213,662	-
Interest from notes	-	-	-	-
Property sales	-	-	-	-
Other	21,434	-	192,776	-
Total operating revenues	8,576,884	13,497,477	2,008,788	318,981
Operating expenses				
Direct system operating costs:				
Source of supply	1,432,442	-	-	-
Power and pumping	864,884	-	-	-
Purification	1,658,955	-	-	-
Transmission and distribution	804,787	-	-	-
Sanitary system	-	566,190	-	-
Storm drainage system	-	-	-	59,881
Concrete repair & maintenance program	-	-	-	-
Cost of sales	-	-	-	-
Total direct system operating costs	4,761,068	566,190	-	59,881
Littleton/Englewood WWTP operating expenses	-	6,642,649	-	-
Personal services	452,847	600,040	931,766	58,506
Customer accounting and collection	461,585	1,196,869	-	-
Commodities and contractual services	343,939	431,512	610,506	25,717
Other	184,732	403,736	128,595	-
Depreciation	978,537	92,276	347,842	136,042
Total operating expenses	7,182,708	9,933,272	2,018,709	280,146
Operating income (loss)	1,394,176	3,564,205	(9,921)	38,835
Nonoperating revenues (expense)				
Net investment income	47,714	279,998	8,864	8,025
Grant income	-	-	-	-
Interest expense	(576,323)	(1,825,942)	(172,236)	(61,049)
Net loss from joint venture	-	(4,533,021)	-	-
Gain (loss) on disposition of assets	900	-	13,250	-
Amortization of issue costs	(18,680)	(6,815)	(5,829)	(3,006)
Other, net	102,131	103,099	11,631	4,709
Total nonoperating revenues (expenses)	(444,258)	(5,982,681)	(144,320)	(51,321)
Income (loss) before contributions and transfers	949,918	(2,418,476)	(154,241)	(12,486)
Capital contributions - tap fees	16,960	200,364	-	-
Capital contributions - other	-	-	-	-
Transfers in	-	-	50,000	-
Transfers out	-	-	-	-
Change in net assets	966,878	(2,218,112)	(104,241)	(12,486)
Total net assets - beginning	27,969,635	32,211,052	14,076,183	2,000,740
Total net assets - ending	$ 28,936,513	$ 29,992,940	$ 13,971,942	$ 1,988,254

The notes to the financial statements are an integral part of this statement.

Enterprise Funds			Governmental Activities - Internal Service Funds
Concrete Utility	Housing Rehabilitation	Total	
$ 692,774	$ -	$ 22,603,155	$ 9,170,358
-	-	2,024,963	-
-	-	38,914	-
-	-	213,662	-
-	267,248	267,248	-
-	213,000	213,000	-
-	-	214,210	134,977
692,774	480,248	25,575,152	9,305,335
-	-	1,432,442	-
-	-	864,884	-
-	-	1,658,955	-
-	-	804,787	-
-	-	566,190	-
-	-	59,881	-
167,748	-	167,748	-
-	219,470	219,470	-
167,748	219,470	5,774,357	-
-	-	6,642,649	-
175,877	-	2,219,036	1,126,435
-	2,208	1,660,662	-
2,015	3,208	1,416,897	6,917,115
-	228,906	945,969	-
376,409	-	1,931,106	805,864
722,049	453,792	20,590,676	8,849,414
(29,275)	26,456	4,984,476	455,921
4,048	5,108	353,757	34,174
-	57,855	57,855	-
-	(55,776)	(2,691,326)	-
-	-	(4,533,021)	-
-	-	14,150	60,944
-	-	(34,330)	-
2,401	913	224,884	13,849
6,449	8,100	(6,608,031)	108,967
(22,826)	34,556	(1,623,555)	564,888
-	-	217,324	-
-	-	-	42,229
-	-	50,000	-
-	-	-	(1,296,477)
(22,826)	34,556	(1,356,231)	(689,360)
11,950,044	3,082,014		7,973,771
$ 11,927,218	$ 3,116,570		$ 7,284,411
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds		131,884	
Change in net assets of business-type activities		$ (1,224,347)	

CITY OF ENGLEWOOD, COLORADO

Statement of Cash Flows
Proprietary Funds
For the Year Ended December 31, 2010

			Business-type Activities -	
	Water	**Sewer**	**Golf Course**	**Storm Drainage**
Cash flows from operating activities				
Cash received from customers	$ 8,403,227	$ 13,323,841	$ 2,318,700	$ 318,347
Collections of program loan principal	-	-	-	-
Interest received from borrowers	-	-	-	-
Program loans issued	-	-	-	-
Cash payments to suppliers for goods and services	(3,891,055)	(9,105,988)	(1,278,416)	(93,909)
Cash payments to employees for services	(2,329,171)	(714,537)	(934,963)	(58,189)
Other cash received	102,131	103,099	11,631	4,709
Net cash provided (used) by operating activities	2,285,132	3,606,415	116,952	170,958
Cash flows from noncapital financing activities				
Operating grants received	-	-	-	-
Line of credit advances	-	-	-	-
Principal paid on debt obligation	-	-	-	-
Interest paid on debt obligation	-	-	-	-
Transfers (to) from other funds	-	-	50,000	-
Net cash provided (used) by noncapital financing activities	-	-	50,000	-
Cash flows from capital and related financing activities				
Contributed capital	16,960	200,364	-	-
Proceeds from sale of assets	900	-	-	-
Acquisition and construction of capital assets	(568,063)	-	(204,990)	-
Acquisitions and construction of joint venture assets	-	(689,820)	-	-
Principal paid on long-term debt	(898,687)	(3,231,045)	(60,000)	(75,000)
Interest paid on long-term debt	(577,563)	(2,028,006)	(155,245)	(61,343)
Net cash (used) by capital related financing activities	(2,026,453)	(5,748,507)	(420,235)	(136,343)
Cash flows from investing activities				
Net investment income	51,338	313,978	13,456	10,556
Net increase (decrease) in cash and cash equivalents	310,017	(1,828,114)	(239,827)	45,171
Cash and cash equivalents - beginning	5,925,314	14,752,352	1,224,070	878,168
Cash and cash equivalents - ending	$ 6,235,331	$ 12,924,238	$ 984,243	$ 923,339

Enterprise Funds			Governmental Activities -
Concrete Utility	Housing Rehabilitation	Total	Internal Service Funds
$ 710,223	$ 213,000	$ 25,287,338	$ 9,317,275
-	288,127	288,127	-
-	265,715	265,715	-
-	(590,666)	(590,666)	-
(27,384)	(196,651)	(14,593,403)	(6,845,569)
(318,234)	-	(4,355,094)	(1,122,368)
2,401	(9,448)	214,523	13,849
367,006	(29,923)	6,516,540	1,363,187
-	66,402	66,402	-
-	316,894	316,894	-
-	(154,614)	(154,614)	-
-	(55,776)	(55,776)	-
-	-	50,000	(1,296,477)
-	172,906	222,906	(1,296,477)
-	-	217,324	-
-	-	900	107,043
(306,313)	-	(1,079,366)	(462,309)
-	-	(689,820)	-
-	-	(4,264,732)	-
-	-	(2,822,157)	-
(306,313)	-	(8,637,851)	(355,266)
4,773	4,035	398,136	45,897
65,466	147,018	(1,500,269)	(242,659)
283,932	588,054	23,651,890	4,031,389
$ 349,398	$ 735,072	$ 22,151,621	$ 3,788,730

(Continued)

CITY OF ENGLEWOOD, COLORADO

Statement of Cash Flows
Proprietary Funds
For the Year Ended December 31, 2010
(Continued)

	Business-type Activities -			
	Water	**Sewer**	**Golf Course**	**Storm Drainage**
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:				
Operating income (loss)	$ 1,394,176	$ 3,564,205	$ (9,921)	$ 38,835
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:				
Depreciation	978,537	92,276	347,842	136,042
Miscellaneous nonoperating income	102,131	103,099	11,631	4,709
Effect of changes in operating assets and liabilities:				
Accounts receivable	(178,645)	297,729	338,457	(747)
Other receivables	3,603	(78,397)	-	-
Inventory	(43,072)	3,554	4,529	-
Accounts payable	37,620	13,994	(543,844)	(8,311)
Accrued payroll and related liabilities	(10,603)	2,923	(3,197)	317
Deferred revenue	1,385	(471,891)	-	113
Other current liabilities	-	78,923	(28,545)	-
Total adjustments	890,956	42,210	126,873	132,123
Net cash provided (used) by operating activities	$ 2,285,132	$ 3,606,415	$ 116,952	$ 170,958

Noncash investing, capital and financing activities

The notes to the financial statements are an integral part of this statement.

Enterprise Funds			Governmental Activities -
Concrete Utility	Housing Rehabilitation	Total	Internal Service Funds
$ (29,275)	$ 26,456	$ 4,984,476	$ 455,921
376,409	-	1,931,106	805,864
2,401	(9,448)	214,523	13,849
18,007	100	474,901	33,872
-	8,131	(66,663)	-
-	172,613	137,624	2,658
(3,033)	(9,627)	(513,201)	(8,075)
3,055	-	(7,505)	4,067
(558)	-	(470,951)	(12,286)
-	(218,148)	(167,770)	67,317
396,281	(56,379)	1,532,064	907,266
$ 367,006	$ (29,923)	$ 6,516,540	$ 1,363,187

CITY OF ENGLEWOOD, COLORADO

Statement of Fiduciary Net Assets
Fiduciary Funds
December 31, 2010

	Pension Trust	Agency
Assets		
Cash and equivalents	$ 11,957	$ 2,080,403
Investments	39,773,881	-
Interest receivable	-	10,863
Accounts receivable	-	92,830
Assessment receivable	-	13,163
Total assets	39,785,838	$ 2,197,259
Liabilities		
Due to other governments	-	2,197,259
Total liabilities	-	$ 2,197,259
Net assets held in trust for pension benefits	$ 39,785,838	

The notes to the financial statements are an integral part of this statement.

CITY OF ENGLEWOOD, COLORADO

Statement of Changes in Fiduciary Net Assets
Fiduciary Funds
For the Year Ended December 31, 2010

	Pension Trust
Additions	
Contributions:	
City	$ 1,056,528
Plan member	10,975
Total contributions	1,067,503
Investment income:	
Net appreciation in fair value of investments	4,741,408
Less investment expense	(44,189)
Net investment income	4,697,219
Total additions	5,764,722
Deductions	
Benefits	3,160,459
Administrative expenses	162,285
Total deductions	3,322,744
Change in net assets	2,441,978
Net assets - beginning	37,343,860
Net assets - ending	$ 39,785,838

The notes to the financial statements are an integral part of this statement.

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CITY OF ENGLEWOOD, COLORADO

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December 31, 2010

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CITY OF ENGLEWOOD, COLORADO

Notes to the Financial Statements
December 31, 2010

The financial statements of the City of Englewood have been prepared in conformity with generally accepted accounting principles as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and reporting principles. The following notes to the financial statements are an integral part of the City's Comprehensive Annual Financial Report.

Note 1. Summary of Significant Accounting Policies

A. Reporting Entity

The City of Englewood is a municipal corporation governed by an elected seven-member council. The accompanying financial statements present the government and its component units, entities for which the government is considered financially accountable. Each discretely presented component unit is reported in a separate column in the government-wide financial statements (see note below for description) to emphasize that it is legally separate from the City.

The City follows GASB accounting pronouncements that provide guidance for determining which governmental activities, organizations and functions should be included within the financial reporting entity. GASB pronouncements set forth the financial accountability of a governmental organization's elected governing body as the basic criterion for including a possible component governmental organization in a primary government's legal entity. Financial accountability includes, but is not limited to, appointment of a voting majority of the organization's governing body, ability to impose its will on the organization, a potential for the organization to provide specific financial benefits or burdens and fiscal dependency.

Discretely presented component units

The Englewood Urban Renewal Authority (EURA) was created by resolution passed September 18, 1972, by the Englewood City Council under authorization of State Statutes. The purpose of the EURA is to acquire and develop or redevelop certain blighted areas in the City to maintain the public welfare. The EURA is included in the City's financial statements because the City Council appoints all board members and its tax increment financing is prima facie evidence of financial accountability.

The Englewood Environmental Foundation, Inc. (EEF), a nonprofit corporation, was established on August 14, 1997 under authorization of the Colorado Nonprofit Corporation Act. The purpose of the EEF includes, but is not limited to, maintaining the common areas of CityCenter Englewood, a mixed-use, transit oriented development that includes retail shops, luxury apartment housing and office space. The EEF is included in the City's financial statements because the City Council appoints all board members and provides substantial financial support to the EEF.

The Englewood McLellan Reservoir Foundation, Inc. (EMRF), a nonprofit corporation, was established on June 1, 1999 under authorization of the Colorado Nonprofit Corporation Act. The purpose of the EMRF includes, but is not limited to, taking title to 165 acres of land, which was acquired by the City of Englewood in 1960 as part of the acquisition of the McLellan Reservoir, and overseeing the development of such property while continuing to protect the City's water supply. During 1999, the City contributed the land to the EMRF. The EMRF is included in the City's

financial statements because the City Council appoints all board members and provides substantial financial support to the EMRF.

Each discretely presented component unit has a December 31 year-end. Separate financial statements are not prepared for the discretely presented component units.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree, to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by given function or segment; fines and forfeitures; and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported in separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Agency funds, however, are custodial in nature and do not present results of operations or have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Property taxes, sales and use taxes, franchise taxes and interest are susceptible to accrual and so have been recognized as revenues in the current period. All other revenue items are considered to be measurable and available when cash is received by the City and are recognized as revenue at that time.

The City reports the following major governmental fund:

The *general fund* is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The City reports the following major proprietary funds:

The *water fund* accounts for revenues and expenses associated with providing water services to City of Englewood residents.

The *sewer fund* accounts for revenues and expenses associated with providing wastewater services to the City of Englewood residents and some county residents.

The *golf course fund* accounts for revenues and expenses associated with the operations of the Englewood Municipal Golf Course.

The *storm drainage fund* accounts for revenues and expenses associated with maintaining the City's storm drainage system.

The *concrete utility fund* accounts for revenues and expenses associated with maintaining the City's sidewalks, curbs and gutters.

The *housing rehabilitation fund* accounts for revenues and expenses associated with the City's housing rehabilitation programs.

Additionally, the City reports the following fund types:

Internal service funds account for printing fees, vehicle use and maintenance fees, capital replacement fees, and insurance provided to other departments and employees of the City on a cost-reimbursement basis.

Pension trust funds account for the NonEmergency, Police, Firefighters and Volunteer Firefighters Pension Funds administered by the City in a trustee capacity.

The *agency fund* accounts for assets held by the City in a custodial capacity, on behalf of other governmental entities, pursuant to the Big Dry Creek Basin Interceptor Agreement.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to the same limitation. The City has elected not to follow subsequent private-sector guidance.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the City's water and sewer function and various other functions of government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicant for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and

contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all City levied taxes.

Proprietary funds distinguish between operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principle ongoing operations. The principle operating revenues of the City's enterprise funds and internal service funds are charges to customers for sales and services, including water and sewer charges, printing fees, vehicle use and maintenance fees, capital replacement fees and insurance fees. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. The City's water and sewer enterprise funds recognize as capital contributions the entire portion of tap fees, as they are intended to recover the cost of the capital investment in the water and sewer distribution system.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Assets, Liabilities and Net Assets or Equity

1. Deposits and Investments

The City maintains an internal cash and investment pool that is available for use by all funds including its component units. Cash and investments are presented on the balance sheet in the basic financial statements at fair value.

All investment pool purchases and sales are part of the City's cash management activity and considered cash and cash equivalents. Activities undertaken by the pool on behalf of the proprietary funds are not part of operating, capital, investing, or financing activities of the proprietary funds, and details of these transactions are not reported in the Statement of Cash Flows. Net investment earnings from the combined investments are allocated monthly to each fund based on month-end average balances of cash and investments. Interest from non-pooled investments is recorded based on the specific investments held by the fund. Interest income is recorded in the fund that earned the interest.

The City's investment policy is approved by the City Council and covers all financial assets and funds of the City and its discretely presented component units except for the pension trust funds. Changes to the policy are made on an as-needed basis. All investments are made in accordance with Colorado Revised Statutes. The policy authorizes the City and component units to invest primarily in the following:

- U.S. Treasury Obligations: Treasury Bills, Treasury Notes and Treasury Bonds with maturities not exceeding five years from the date of trade settlement.
- Treasury Strips (book-entry U.S. Treasury securities whose coupons have been removed) with maturities not exceeding five years from the date of trade settlement.
- Federal Instrumentalities - Debentures, Discount Notes, Medium-Term Notes, Callable Securities and Step-up Securities issued by the following only: Federal National Mortgage Association (FNMA), Federal Home Loan Bank (FHLB), Federal Home Loan Mortgage Corporation (FHLMC) and Federal Farm Credit Banks (FFCB), with maturities not exceeding five years from the date of trade settlement. Federal Instrumentality Securities shall be rated in the highest rating category by at least two Nationally Recognized Statistical Rating Organizations (NRSROs) that rate them, and shall be rated not less by any NRSRO that rates the debt.

- Repurchase Agreements with a termination date of 90 days or less utilizing U.S. Treasury and Federal Instrumentality securities listed above, collateralized at a minimum market value of 102 percent of the dollar value of the transaction with the accrued interest accumulated on the collateral included in the calculation. Repurchase agreements shall be entered into only with dealers who: are recognized as Primary Dealers by the Federal Reserve Bank of New York, or with firms that have a primary dealer within their holding company structure; and have executed a City approved Master Repurchase Agreement. Primary Dealers approved as Repurchase Agreement counterparties, if rated, shall have a short-term credit rating of at least A-1 or the equivalent and a long-term credit rating of at least A or the equivalent. Collateral (purchased securities) shall be held by the City's custodian bank as safekeeping agent, and the market value of the collateral securities shall be marked-to-the-market daily. In no case will the maturity of the collateral exceed 10 years.
- Reverse Repurchase Agreements with a maturity of 90 days or less executed only against securities owned by the City and collateralized by the same type of security reversed.
- Flexible Repurchase Agreements with a final maturity of 10 years or less entered into by the City with approved counterparties.
- Time Certificates of Deposit with a maximum maturity of five years or savings accounts in state or national banks or state or federally chartered savings banks operating in Colorado that are state approved depositories (as evidenced by a certificate issued by the State Banking Board) and are insured by the FDIC. Certificates of deposit that exceed the FDIC insured amount shall be collateralized in accordance with the Colorado Public Deposit Protection Act. The collateral shall have a market value equal to or exceeding 102 percent of the difference between the insured amount and the City's total deposits for all funds within the institution.
- Money Market Mutual Funds registered under the Investment Company Act of 1940 that: 1) are "no-load" (i.e.: no commission or fee shall be charged on purchases or sales of shares); 2) have a constant net asset value per share of $1.00; 3) limit assets of the fund to securities authorized by state statute; 4) have a maximum stated maturity and weighted average maturity in accordance with Rule 2a-7 of the Investment Company Act of 1940; and 5) have a rating of AAAm by Standard and Poor's, Aaa by Moody's or AAA/V1+ by Fitch.
- Colorado Local Government Liquid Asset Trust (COLOTRUST) as authorized under CRS 24-75-702.
- Prime Bankers Acceptances, rated at least A-1 by Standard & Poor's, P-1 by Moody's and F1 by Fitch at the time of purchase by at least two services that rate them and shall be rated not less by any service that rates them, with a maturity of six months or less issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. banking laws. Accepting banks must have a senior debt rating of A2 by Moody's and A by Standard & Poor's.
- Prime Commercial Paper with a maturity of 270 days or less which, at the time of purchase, is rated at least A-1 by Standard & Poor's, P-1 by Moody's and F1 by Fitch. At the time of purchase, the commercial paper must be rated by at least two of the above stated rating agencies at the stated minimum rating. If more than two of the above stated agencies rate an issuer, all of those rating agencies must rate the issuer in accordance with above stated minimum credit criteria. If the commercial paper issuer has senior debt outstanding, the senior debt must be rated by each service that publishes a rating on the issuer as at least A2 by Moody's, A by Standard and Poor's and A by Fitch.
- Corporate Bonds issued by a corporation or bank with a final maturity not exceeding three years from the date of trade settlement, rated at least AA- by Standard & Poor's, Aa3 by Moody's, or AA by Fitch at the time of purchase by each service that rates the debt. Authorized corporate bonds shall be U.S. dollar denominated, and limited to corporations organized and operated within the United States with a net worth in excess of $250 million.

2. Receivables and Payables

Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Property taxes are levied by December 15 of each year and are due in full the following year. The lien date is January 1 following the levy. Taxes may be paid in two equal installments, on or before February 28 and June 15; or in full, on or before April 30. Delinquent taxpayers are notified in August and generally, sales of the tax liens on delinquent properties are held in November or December. Property taxes are collected by Arapahoe County and then remitted, net of a 1% collection fee, to the City. Taxes are recorded as a receivable and deferred revenue when levied, and subsequently recorded as revenue in the year they are available or collected.

3. Inventories and Property Held for Resale

Inventories are valued at cost using the first-in/first-out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures when purchased. Property held for resale is recorded at lower of cost or estimated market value.

4. Restricted Assets and Liabilities

Certain assets and their related liabilities whose use is restricted for construction, bonded debt service and other purposes by contractual agreement and/or debt indentures are segregated on the government-wide statement of net assets and the fund balance sheets. The "construction" account is used to report those proceeds of revenue bonds and loans that are restricted for use in construction. The "loan operations and maintenance account" is used to report resources set aside to subsidize potential deficiencies from the City's operation that could adversely affect debt service payments. The "insurance claims" account is used to report resources set aside for the payment of current and future long-term disability claims. The "revenue bond future debt service" account is used to report resources set aside to make up potential future deficiencies in the revenue bond debt service account. The "capital replacement" account is used to report resources set aside to fund major capital repairs and replacements at the Littleton/Englewood Wastewater Treatment Plant.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The City currently capitalizes expenditures that cost more than $5,000 and have a life of one year or more. Such capital assets are recorded at historical cost or at estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed and depreciated over their remaining useful lives.

Capital assets of the primary government, as well as the component units, are depreciated, using the straight-line method over their estimated useful lives:

Infrastructure:	
Bridges	50 years
Streets	25 years
Storm drainage system	35 years
Concrete, curb and gutter	50 years

Buildings and improvements	15-50 years
Water distribution and sewage collection systems	50 years
Water and sewage treatment plants	25 years
Raw water service and treated water storage facilities	15-50 years
Vehicles, machinery and equipment	3-25 years

6. Compensated Absences

It is the City's policy to permit employees to accumulate earned but unused vacation and personal leave benefits. All leave is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, because of employee resignations and retirements.

7. Leases

Leases that meet certain criteria established by the Financial Accounting Standards Board (FASB) Statement No. 13 are classified as capital lease obligations and recorded at the lesser of the present value of minimum lease payments or the fair value of the leased property at inception. Leases that do not meet the criteria of a capital lease are classified as operating leases. The City's operating leases are not significant.

8. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bonds payable are reported net of the applicable bond premium and discount. Bond premiums, discounts and deferred losses on bond refundings are deferred and amortized over the life of the bonds using the effective interest method and charged to interest expense. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. The unamortized deferred loss on refunding is reflected as reduction of bonds payable.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Issuance costs, even if withheld from the actual new proceeds received, are reported as debt service expenditures.

9. Net Assets and Fund Equity

The government-wide and business-type fund financial statements utilize a net asset presentation. Net assets are categorized as invested in capital assets (net of related debt), restricted and unrestricted.

Invested in capital assets (net of related debt) is intended to reflect the portion of net assets that are associated with non-liquid, capital assets less outstanding capital asset related debt. The net related debt is the debt less the outstanding liquid assets and any associated unamortized cost.

Restricted Net Assets are subject to restrictions by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provision or enabling legislation. Pursuant to the City Charter, the net assets of the City's utilities: water, sewer, storm drainage and concrete, are entirely restricted to their own purpose.

Unrestricted Net Assets represent assets that do not have any third party limitations on their use. While City management may have categorized and segmented portions for various purposes, the City Council has the unrestricted authority to revisit or alter these managerial decisions.

Designations of fund balance represent tentative management plans that are subject to change. At December 31, 2010 the City has the following fund balance designations:

General Fund has designated $2,429,032 as Long Term Asset Reserve (LTAR)
Special Revenue funds have designated $10,000 for subsequent year's expenditures
Capital Projects funds have designated $3,066,775 for subsequent year's expenditures

In the fund financial statements, governmental funds report reservation of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose.

Reserve for Parks and recreation
The amount reserved for parks and recreation represents the fund balance of the Conservation Trust (State Lottery) Fund, the Open Space Fund, the Malley Center Trust Fund and the Parks and Recreation Trust Fund, which are legally restricted for parks, open space and recreation purposes.

Reserve for Police operations
The amount reserved for police operations represents funds that are legally restricted for law enforcement purposes, pursuant to grant requirements.

Reserve for Fire operations
The amount reserved for fire operations represents funds that are legally restricted for fire prevention purposes, pursuant to grant requirements.

Reserve for Debt service
The reserve for debt service represents the portion of fund balance that is legally restricted to payment of principal and interest on long-term debt maturing in future years.

Reserve for Contractual provisions
The amount reserved for contractual provisions represents funds that are legally restricted under contractual commitments.

Reserve for TABOR Emergencies
Emergency reserves have been provided for as required by Article X, Section 20 of the Constitution of the State of Colorado (see Note 5).

Reserve for Employees' pension benefits
The reserve for employees' retirement represents the amounts held in trust for payment of benefits to participants in the pension plan and their qualified dependents. (See the Schedule of Funding Progress presented as required supplementary information immediately following these notes to the financial statements).

10. Use of Estimates
The preparation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. An example of such an estimate that has been made by management is depreciation expense.

Note 2. Stewardship, Compliance and Accountability

A. Budgetary Information

The governmental fund type annual budgets are adopted on a basis consistent with generally accepted accounting principles for all funds except the capital projects funds and certain special revenue funds (Conservation Trust and Open Space Funds), which adopt project-length budgets. The proprietary fund type annual budgets are adopted on a non-GAAP modified accrual budgetary basis. All annual appropriations lapse at year-end. Budgets are not adopted for the pension trust funds.

The appropriated budget is prepared by fund, department, division, and object. The legal level of budgetary control is at the department level for the General Fund and at the fund level for all other legally adopted funds. Supplemental appropriations and transfers of appropriations between departments and/or funds require the approval of the City Council. The City Manager may transfer any unencumbered appropriation from one expenditure classification to another within the same department.

Encumbrance accounting is used as a management tool during the year; at year-end, encumbrances are canceled.

During the year, ten supplemental appropriation resolutions were approved by City Council.

Note 3. Detailed Notes on All Funds

A. Deposits and Investments

	Primary Government			Component Units			
	Governmental and Business-Type Activities	Fiduciary Funds	Total	EURA	EEF	EMRF	Reporting Entity Total
Unrestricted:							
Deposits and investments with City internal investment pool	$ 32,381,439	$ 2,092,360	$ 34,473,799	$ 26,303	$ 696,409	$ 206,994	$ 35,403,505
Deposits and investments outside City internal investment pool	2,318,379	39,773,881	42,092,260	-	157,434	4,333	42,254,027
Subtotal unrestricted deposits and investments	34,699,818	41,866,241	76,566,059	26,303	853,843	211,327	77,657,532
Restricted:							
Deposits and investments with City internal investment pool	4,330,005	-	4,330,005	-	-	-	4,330,005
Total deposits and investments	$ 39,029,823	$ 41,866,241	$ 80,896,064	$ 26,303	$ 853,843	$ 211,327	$ 81,987,537
Cash and deposits	$ 658,653	$ -	$ 658,653	$ -	$ 157,434	$ 4,333	$ 820,420
Investments	38,371,170	41,866,241	80,237,411	26,303	696,409	206,994	81,167,117
	$ 39,029,823	$ 41,866,241	$ 80,896,064	$ 26,303	$ 853,843	$ 211,327	$ 81,987,537

1. Deposits

Custodial credit risk – deposits:
Custodial risk for deposits is the risk that, in the event of a failure of a depository financial institution, the City will not be able to recover its deposits or will not be able to recover collateral securities that are in possession of an outside party. The City's deposit policy is in accordance with CRS 11-10.5-101, The Colorado Public Deposit Protection Act (PDPA), which governs investment of public funds. PDPA requires that all units of local government deposit cash in eligible public depositories. State regulators determine eligibility. Amounts on deposit in excess of federal insurance levels ($250,000) must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the institution to create a single collateral pool for all public funds. The pool for all the uninsured public deposits as a group is to be maintained by another institution or held in trust. The market value of the collateral must be at least equal to 102% of the aggregate uninsured deposits. The institution's internal records identify the collateral by depositor and as such, these deposits are considered to be uninsured but collateralized. The State Regulatory Commissions for banks and financial services are required by statute to monitor the naming of eligible depositories and reporting of the uninsured deposits and assets maintained in the collateral pools. At December 31, 2010, the City's deposits amounting to $623,334 were insured by federal depository insurance and consequently were not exposed to custodial credit risk.

The EEF and the EMRF are not eligible public entities and are not covered by the provisions of the PDPA. At year-end, the component units' cash deposits had a bank balance as follows:

	EEF	EMRF
Insured-FDIC	$ 157,434	$ 4,333

2. Investments

The table below identifies the investment types that are authorized for the City, along with the related interest rate risk and concentration of credit risk.

Authorized Investment Type	Maximum Maturity	Maximum Percentage of Portfolio	Maximum Investment in One Issuer
U.S. Treasury Obligations	5 years	None	None
U.S. Instrumentalities	5 years	None	None
Repurchase Agreements	90 days	None	None
Reverse Repurchase Agreements	90 days	None	None
Flexible Repurchase Agreements	10 years	None	None
Certificates of Deposit	5 years	50%	None
Bankers Acceptances	180 days	20%	None
Commercial Paper	270 days	40%	None
Corporate Bonds	3 years	30%	5%

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Debt securities of the U.S. government and obligations of U.S. government agencies that are explicitly guaranteed by the U.S. government are not considered to have credit risk.

The City's investment policy is to apply the prudent-person rule: Investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments.

Presented below is the minimum rating required by the City's investment policy and the actual rating as of December 31, 2010 for each investment type.

Investment Type	Minimum Rating Required	Standard & Poor's Rating	Moody's Rating	Total Investment Portfolio
U.S. Treasury Notes	N/A	N/A	N/A	5%
Federal Farm Credit Banks (FFCB)	N/A	AAA	Aaa	8%
Federal Home Loan Banks (FHLB)	N/A	AAA	Aaa	9%
Federal Home Loan Mortgage Corporation (FHLMC)	N/A	AAA	Aaa	2%
Federal National Mortgage Association (FNMA)	N/A	AAA	Aaa	14%
Corporate bonds	AA-/Aa3	AA+	Aa2	3%
Corporate bonds	AA-/Aa3	AA-	Aa2	3%
Corporate bonds	AA-/Aa3	AA-	Aa3	2%
Repurchase agreements (a)	N/A	Not rated		3%
COLOTRUST (b)	N/A	AAAm	Aaa	6%

(a) Ratings displayed are of the underlying securities supporting the repurchase agreement

(b) COLOTRUST is a 2a7-like investment pool

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market rates. The following schedule indicates the interest rate risk of the City's investments at December 31, 2010. The Retirement Trust Funds' interest rate risk information begins on page 72.

		Investment Maturities	
	Fair Value	Less than 1 year	1 to 5 years
Primary Government:			
Investments in City internal investment pool:			
U.S. Treasury Notes	$ 4,022,109	$ 3,016,289	$ 1,005,820
U.S. Instrumentalities	24,445,394	15,388,734	9,056,660
Corporate Bonds	6,244,055	2,033,826	4,210,229
Colorado Local Government Liquid Asset Trust (COLOTRUST PLUS+)	4,488,673	4,488,673	-
Less: Component unit investments in internal investment pool	(929,706)	(929,706)	-
Subtotal investments in City internal investment pool	38,270,525	23,997,816	14,272,709
Investments outside City investment pool:			
Repurchase agreements	2,193,004	$ 1,058,796	$ 1,134,208
Retirement Trust Fund investments	39,773,882		
Total Primary Government	80,237,411		
Component Units:			
EURA:			
Investments in internal investment pool	26,303	$ 26,303	$ -
EEF:			
Investments in internal investment pool	696,409	$ 696,409	$ -
EMRF:			
Investments in internal investment pool	206,994	$ 206,994	$ -
Total Component Units	929,706		
Total Investments	$ 81,167,117		

One of the ways the City manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations. Additionally, the City's investment policy limits the weighted average maturity of its internal investment pool to less than two years. At December 31, 2010, the weighted average maturity of the City's internal investment portfolio was 1.22 years.

Concentration of Credit Risk

Of the City's total investments in its internal investment pool, 10% were T-Notes, 27% were FNMA Notes, 5% were FHLMC Notes, 15% were FFCB Notes and 17% were FHLB Notes. Additionally, 11% of the internal investment pool was held by COLOTRUST. All other investments not issued or explicitly guaranteed by the U.S. Government were less than 15% of the City's total pooled investments. Of the City's total investments in repurchase agreements, the collateral supporting the repurchase agreements included FNMA Notes (30%), FHLMC Notes (41%) and GNMA Notes (29%).

Retirement Trust Funds' Investments

The investments of the pension trust funds are invested separately from the internal investment pool. At December 31, 2010, the investments were as follows:

Investment Type	Fair Value
Nonemergency Pension Trust Fund	
Fixed Income securities	$ 8,527,500
Equity securities:	
Domestic	11,836,490
International	3,815,429
Subtotal equity securities	15,651,919
Real estate equity fund	2,126,960
Subtotal nonemergency employees retirement trust	26,306,379
Police Officers, Firefighters and Volunteer Firefighters Pension Trust Funds	
Fire and Police Pension Association	13,467,502
Total Retirement Trust investments	$ 39,773,881

Assets of the Nonemergency Pension Trust Fund (Fund) are invested in accordance with Colorado Revised Statutes Section 15-1.1-102 under the Uniform Prudent Investor Act and subject to investment policy guidelines as established by the Nonemergency Retirement Plan Board. The objective of the policy is to maximize the expected return of the fund at an acceptable level of risk. The Retirement Board has established percentage guidelines for types of investments to ensure the portfolio is diversified. Assets of the Firefighters, Police Officers and Volunteer Firefighters Pension Trust Funds are invested by the Fire and Police Pension Association of Colorado (FPPA) (see Note 4.D.). The discussion that follows relating to interest rate, credit and foreign currency risk applies to the Nonemergency Pension Trust Fund only. A discussion of the investment policy and investment risks of the Firefighters, Police Officers and Volunteer Firefighters Pension Trust Funds may be found in FPPA's publicly issued Comprehensive Annual Financial Report that may be obtained from FPPA's website at www.fppaco.org.

Interest Rate and Credit Risk - Retirement Trust Funds

The fair value of fixed income investments fluctuate in response to changes in market interest rates, generally decreasing in response to increases in market interest rates. The Nonemergency Retirement Plan Board does not have a specific policy to manage interest or credit rate risk but manages its exposure to fair value losses arising from increasing interest rates by requiring retained fixed income investment managers to monitor the duration and maturity of its portfolio and diversify by issuer and by sector or industry. The managers are evaluated against specific market benchmarks that represent their investment style.

Duration measures a fixed income security's exposure to price changes arising from changing interest rates. The calculation uses the present value of cash flows, weighted according to the time to cash receipt. Effective (or option-adjusted) duration is the duration of a bond after adjusting for any embedded options. Effective duration takes into account the fact that yield changes may change the expected cash flows of the bond in the presence of an embedded option, such as a call, put, or prepayment option for asset- or mortgage-backed securities. The longer the duration, the more sensitive the bond or portfolio of bonds should be to changes in interest rates.

At December 31, 2010, the Fund's fixed income securities had an effective duration of 4.1 years.

U.S. Government obligations and those explicitly guaranteed by the U.S. Government account for 31.7% of the Fund's fixed income portfolio. The following table illustrates the credit risk exposure of the remaining fixed income securities as of December 31, 2010:

Rating	Percentage of Fixed Income Total
AAA	2.0%
AA	3.4%
A	9.7%
Baa	12.5%
Ba	5.8%
BBB	0.9%
BB	6.2%
B	13.1%
Caa	1.4%
CCC	4.0%
Not rated	0.5%
	59.6%

Foreign Currency Risk - Retirement Trust Funds

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The Fund's exposure to foreign currency risk derives from its allocations to non-U.S. dollar denominated international equity, fixed income, and private equity investments. Through its asset allocation policy, the Fund has set a target asset allocation of 10% to developed and emerging market international equities. Core plus fixed income managers may invest up to 10% of the portfolio in non-U.S. dollar denominated investment grade fixed income securities.

The fair value of the Fund's exposure to foreign currency risk at December 31, 2010 is summarized in the table below.

	Currency	Fair Value	Percentage of Total
Euro zone3	Euro currency	$ 1,477,561	38.1%
United Kingdom	British pound	543,052	14.0%
Turkey	Turkish lira	49,374	1.3%
Japan	Japanese yen	416,348	10.7%
Mexico	Mexican peso	239,281	6.2%
Taiwan	Taiwan dollar	333,588	8.6%
China	Chinese yuan renminbi	286,468	7.4%
Other countries	Other countries	276,314	7.1%
		3,621,986	93.4%
	Cash and equivalents	254,447	6.6%
		$ 3,876,433	100.0%

B. Receivables

Receivables at year-end for the City's individual major, non-major and internal service funds are as follows:

	Governmental Activities			
	General	Nonmajor Funds	Internal Service	Total
Receivables:				
Property tax	$3,019,000	$ 1,093,000	$ -	$4,112,000
Sales and use tax	3,638,044	70,687	-	3,708,731
Interest	38,319	34,248	19,529	92,096
Accounts	206,421	120,465	14,229	341,115
Assessments	12,772	-	-	12,772
Intergovernmental	282,713	622,352	-	905,065
	$7,197,269	$ 1,940,752	$ 33,758	$9,171,779

	Business-type Activities						
	Water	Sewer	Golf Course	Storm Drainage	Concrete Utility	Housing Rehabilitation	Total
Receivables							
Interest	$ 28,651	$ 64,304	$ 4,174	$ 4,317	$ 1,986	$ 3,204	$ 106,636
Accounts	1,203,185	2,328,458	387	16,207	12,866	-	3,561,103
Notes (see below)	-	-	-	-	-	3,610,628	3,610,628
Other	-	334,355	-	-	-	-	334,355
	$1,231,836	$ 2,727,117	$ 4,561	$ 20,524	$14,852	$ 3,613,832	$7,612,722
Not scheduled for collection during the subsequent year	$ -	$ -	$ -	$ -	$ -	$ 3,610,628	$3,610,628

None of the notes receivable in the Housing Rehabilitation Fund are expected to be collected within one year.

1. Notes Receivable

Notes receivable in the Housing Rehabilitation Fund consist of loans to qualified borrowers for rehabilitation of existing homes. Interest rates vary from 0% to 10.8%. Terms of repayment vary from monthly amortized loans to deferred loans, where the payment of loan principal and accrued interest, if any, is payable when the property transfers ownership. A lien is filed on the property to insure loans are repaid. The total loan balance of $4,751,628 has been reduced by $1,141,000 to account for the present value of the receivables.

An analysis of the notes receivable follow:

Loan Type	Balance 12/31/2009	New Loans	Principal Payments	Balance 12/31/2010
Amortized loans	$ 1,550,134	551,102	288,087	$ 1,813,149
Deferred loans	2,948,626	29,005	184,018	2,793,613
	$ 4,498,760	$ 580,107	$ 472,105	4,606,762
Loans in progress				144,866
				4,751,628
Less unamortized discount based on imputed interest rate of 7% over 20 years				(1,141,000)
Total notes receivable, net				$ 3,610,628
Notes are classified as follows:				
			Current	$ -
			Long-term	3,610,628
				$ 3,610,628

2. Unearned Revenue/Deferred Revenue

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. As of December 31, 2010, the various components of *deferred* revenue and *unearned* revenue reported in the governmental funds of the primary government were as follows:

	Unavailable	Unearned	Total
Property taxes receivable (General Fund)	$3,019,000	$ -	$3,019,000
Property taxes receivable (Debt Service Fund)	1,093,000	-	1,093,000
Sales and use taxes (General Fund)	-	550,000	550,000
Grants drawdowns prior to meeting all eligibility requirements (General and Capital Projects Funds)	-	16,000	16,000
Net government-wide deferred / unearned revenue	$4,112,000	$ 566,000	$4,678,000

C. Capital Assets

1. Primary Government

Capital asset activity for the year ended December 31, 2010 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets not being depreciated:				
Land and land improvements	$ 15,592,687	$ 400,723	$ (95,844)	$ 15,897,566
Works of art	203,750	-	-	203,750
Construction in process	377,241	793,668	(441,838)	729,071
Total capital assets not being depreciated	16,173,678	1,194,391	(537,682)	16,830,387
Capital assets being depreciated				
Buildings	39,142,276	35,884	-	39,178,160
Infrastructure	32,052,749	378,031	-	32,430,780
Machinery and equipment	19,794,845	628,617	(568,660)	19,854,802
Other improvements	5,697,505	49,742	-	5,747,247
Total capital assets being depreciated	96,687,375	1,092,274	(568,660)	97,210,989
Less accumulated depreciation for:				
Buildings	(11,730,720)	(710,247)	-	(12,440,967)
Infrastructure	(9,184,996)	(1,520,592)	-	(10,705,588)
Machinery and equipment	(13,108,075)	(1,426,588)	522,561	(14,012,102)
Other improvements	(1,365,249)	(229,289)		(1,594,538)
Total accumulated depreciation	(35,389,040)	(3,886,716)	522,561	(38,753,195)
Total capital assets being depreciated, net	61,298,335	(2,794,442)	(46,099)	58,457,794
Governmental activities capital assets, net	$ 77,472,013	$ (1,600,051)	$ (583,781)	$ 75,288,181

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General Government	$ 322,086
Safety Services	202,774
Public Works	1,459,391
Culture and Recreation	660,797
Unallocated	435,804
In addition, depreciation on capital assets held by the City's internal service funds is charged to the various functions based on their usage of the assets.	805,864
Total depreciation expense - governmental activities	$ 3,886,716

Capital asset activity for the year ended December 31, 2010 (continued):

	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities:				
Capital assets not being depreciated:				
Land and land improvements	$ 11,522,825	$ -	$ -	$ 11,522,825
Raw water	6,451,002	-	-	6,451,002
Construction in process	-	-	-	-
Total capital assets not being depreciated	17,973,827	-	-	17,973,827
Capital assets being depreciated:				
Distribution and collection systems	31,799,545	168,283	-	31,967,828
Plant and buildings	27,391,344	-	-	27,391,344
Improvements other than buildings	5,993,686	389,632	(102,832)	6,280,486
Curb, sidewalk and streets	19,784,257	322,382	-	20,106,639
Equipment and other	5,053,629	187,260	(116,262)	5,124,627
Total capital assets being depreciated	90,022,461	1,067,557	(219,094)	90,870,924
Less accumulated depreciation for:				
Distribution and collection systems	(18,576,162)	(541,469)	102,832	(19,014,799)
Plant and buildings	(9,387,985)	(569,292)	-	(9,957,277)
Improvements other than buildings	(2,153,088)	(204,810)	-	(2,357,898)
Curb, sidewalk and streets	(8,080,918)	(376,409)	-	(8,457,327)
Equipment and other	(3,241,704)	(239,126)	116,262	(3,364,568)
Total accumulated depreciation	(41,439,857)	(1,931,106)	219,094	(43,151,869)
Total capital assets being depreciated, net	48,582,604	(863,549)	-	47,719,055
Business-type activities capital assets, net	$ 66,556,431	$ (863,549)	$ -	$ 65,692,882

Depreciation expense was charged to functions/programs of the primary government as follows:

Business-type activities:	
Water	$ 978,537
Sewer	92,276
Golf	347,842
Storm	136,042
Concrete	376,409
Total depreciation expense - business-type activities	$ 1,931,106

2. Discretely Presented Component Units

Englewood Urban Renewal Authority (EURA

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated:				
Land and land improvements	$ 516,995	$ -	$ -	$ 516,995

The capital assets of the EURA consist of a parking lot (approximately 1.7 acres).

Englewood Environmental Foundation (EEF)

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated:				
Land and land improvements	$ 8,496,256	$ -	$ -	$ 8,496,256
Capital assets being depreciated				
Site development	10,772,214	-	-	10,772,214
Curb, sidewalk and streets	4,841,536	-	-	4,841,536
Parking structure	3,956,348	-	-	3,956,348
Bridge	2,017,170	-	-	2,017,170
Equipment and other	185,261	-	-	185,261
Total capital assets being depreciated	21,772,529	-	-	21,772,529
Less accumulated depreciation for:				
Site development	(5,067,720)	(507,807)	-	(5,575,527)
Curb, sidewalk and streets	(4,806,471)	(35,067)	-	(4,841,538)
Parking structure	(1,582,540)	(158,254)	-	(1,740,794)
Bridge	(806,502)	(80,687)	-	(887,189)
Equipment and other	(168,830)	(5,642)	-	(174,472)
Total accumulated depreciation	(12,432,062)	(787,457)	-	(13,219,519)
Total capital assets being depreciated, net	9,340,467	(787,457)	-	8,553,010
EEF capital assets, net	$ 17,836,723	$ (787,457)	$ -	$ 17,049,266

Englewood McLellan Reservoir Foundation (EMRF)

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated:				
Land and land improvements	$5,706,166	$ -	$ -	$5,706,166

D. Interfund Transfers

The composition of interfund balances as of December 31, 2010, is as follows:

	Transfers in:		
	General Fund	Nonmajor Governmental	Total Transfers In
Transfers out:			
General Fund	$ -	$ 750,000	$ 750,000
Nonmajor governmental funds	851,674	64,455	916,129
Golf Course fund	-	50,000	50,000
Internal service funds	1,296,477	-	1,296,477
Total transfers out	$ 2,148,151	$ 864,455	$ 3,012,606

Transfers between funds provide support for various City programs in accordance with budgetary authorizations. During the year ended December 31, 2010, the City made one-time transfers to the General Fund from nonmajor governmental funds, internal service funds to subsidize the operations of the General Fund. The Public Improvement Fund made transfers to the other capital projects funds and the Golf Fund to assist in funding for projects accounted for in those funds.

E. Capital Leases

The City has entered into capital lease agreements for the purpose of acquiring and financing the Civic Center and equipment. All of these agreements qualify as capital leases for accounting purposes and, therefore have been recorded at the present value of their future minimum lease payments as of the inception date.

Assets acquired through capital leases follow:

Asset	Cost	Accumulated Depreciation	Total
Building - Civic Center	$22,393,532	$(5,657,146)	$16,736,386
Equipment - Computer Equipment	195,458	-	195,458
Equipment - Fire Operations	973,900	(143,899)	830,001
Total	$23,562,890	$(5,801,045)	$17,761,845

1. Civic Center

On December 29, 1998, the City entered into a lease purchase agreement with the Englewood Environmental Foundation, Inc. (EEF) for the Englewood Civic Center. The lease represents a legal outstanding economic debt of the City to the EEF, a separate legal entity and not an advance between funds. The lease purchase agreement is renewable annually and lease payments are subject to annual appropriation by the City. Base rentals are intended to cover the EEF's debt service requirements on its outstanding Certificates of Participation (see Note 3.G.). Lease payments are made from the General Fund and are due in semiannual installments through June 1, 2023, with interest at 3.25% to 4.5%.

2. Fire Equipment

On April 20, 2008, the City entered into a lease agreement for two fire trucks. Lease payments are due in annual installments beginning in 2008 and ending March 1, 2017, with interest at 4.24%. Lease payments are made by the General Fund.

3. Computer Equipment

On April 7, 2010, the City entered into a lease agreement for computer equipment. Lease payments are due in semi-annual installments beginning in 2010 and ending April 1, 2013, with interest at 4.6%. Lease payments are made by the General Fund.

4. Phone and Security Equipment

On November 2, 2010, the City entered into a lease agreement for a security camera system and phone equipment. Lease payements are due in semi-annual installments beginning in 2011 and ending November 2, 2015, with interest at 3.87%. Lease payments are made by the General Fund.

The net present value of these minimum lease payments as of December 31, 2010, was as follows:

	Governmental Activities				
Year Ending December 31	Civic Center	Fire Equipment	Computer Equipment	Phone/Security Equipment	Total
2011	$ 1,569,994	$ 118,393	$ 113,331	$ 152,947	$ 1,954,665
2012	1,566,497	118,393	113,331	152,947	1,951,168
2013	1,565,625	118,393	56,666	152,947	1,893,631
2014	1,561,563	118,393	-	65,127	1,745,083
2015	1,561,988	118,393	-	65,126	1,745,507
2016-2020	7,789,705	236,785	-	-	8,026,490
2021-2023	4,659,925	-	-	-	4,659,925
Minimum lease payments	20,275,297	828,750	283,328	589,094	21,976,469
Less: Amount representing interest	(4,850,297)	(124,410)	(18,547)	(49,094)	(5,042,348)
Present value of minimum Lease Payments	$ 15,425,000	$ 704,340	$ 264,781	$ 540,000	$ 16,934,121

F. Long-term Obligations

1. General Obligation Bonds

The City has issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the City. The City is authorized to levy an ad valorem tax to pay the principal and interest on these bonds.

A description of the general obligation bonds outstanding at the end of the year follows:

General Obligation Refunding Bonds, Series 2010. On October 19, 2010, the City issued $9,985,000 of General Obligation Refunding Bonds, to provide resources to purchase U.S. Treasury, Certificates and Notes that were placed in an irrevocable trust for the purpose of generating resources for future debt service payments of $4,000,000 of Series 2001 and $5,255,000 of Series 2002 General Obligation Bonds representing all outstanding bonds maturing on or after December 1, 2012. As a result, the refunded bonds are considered to be defeased and their liability has been removed from the statement of net assets. The 2010 bonds bear interest at 2.0% to 4.0% and consist of serial bonds maturing yearly on December 1 through 2023. Bonds maturing on or after December 1, 2021 are subject to redemption at the option of the City. Interest is payable semiannually on June 1 and December 1. This refunding is estimated to save taxpayers approximately $467,000 over the life of the bonds.

General Obligation Bonds, Series 2001, original principal amount of $5,988,924 dated December 1, 2001. The bonds were issued to fund improvements to the City's two recreation centers. The bonds consist of $5,810,000 of serial bonds due annually in varying amounts through 2022, with interest payable semiannually at rates ranging from 3.0% to 5.1%; and $178,924 of "B" Interest Registered Coupons due in 2003 and 2004, with interest accruing through maturity at stated yield rates of 3.2% to 3.6%. Serial bonds maturing on or after December 1, 2012 are callable at par in any order of maturity on December 1, 2012. The "B" Interest Registered Coupons are not callable. The bonds are rated "AAA" by Standard & Poor's and "Aaa" by Moody's. The underlying rating by Standard & Poor's and Moody's is "A" and "A2", respectively. Repayment of both principal and interest on the bonds are insured by MBIA Insurance Corporation. Bonds maturing on or after December 1, 2012 have been refunded (see General Obligation Refunding Bonds, Series 2010 above).

General Obligation Bonds, Series 2002, original principal amount of $7,846,879 dated August 15, 2002. The bonds were issued primarily to fund the construction of the Pirates Cove Family Aquatics Center. The bonds consist of $6,990,000 of serial bonds due annually in varying amounts from 2008 through 2023, with interest payable semiannually at rates ranging from 3.50% to 4.75%; and $856,879 of "B" Interest Registered Coupons due in varying amounts through 2007, with interest accruing through maturity at stated yield rates of 2.2% to 3.3%. Serial bonds maturing on or after December 1, 2013 are callable at par in any order of maturity on December 1, 2013. The "B" Interest Registered Coupons are not callable. The bonds are rated "AAA" by Standard & Poor's and "Aaa" by Moody's. The underlying rating by Standard & Poor's and Moody's is "A" and "A2", respectively. Repayment of both principal and interest on the bonds are insured by MBIA Insurance Corporation. Bonds maturing on or after December 1, 2013 have been refunded (see General Obligation Refunding Bonds, Series 2010 above).

General Obligation Water Bonds, Series 2009, original principal amount of $2,615,000, dated June 24, 2010, consisting of serial bonds due annually in varying amounts through January 1, 2029. The bonds maturing on January 1, 2026 are subject to mandatory sinking fund redemption commencing on January 1, 2025. Interest is payable semi-annually at rates ranging from 4.15% to 4.625%. Bonds maturing on or after January 1, 2019 are callable at par in any order of maturity on January 1, 2020. The bonds are rated A2 by Moody's and AA- by Standard and Poor's. The bonds were issued to finance miscellaneous water system improvement projects. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund.

General Obligation Water Bonds, Series 2004, original principal amount of $3,055,000, dated December 1, 2004, consisting of serial bonds in the original amount of $1,865,000 due annually in varying amounts through January 1, 2019, and term bonds in the original amount of $1,190,000 due on

January 1, 2025. The term bonds maturing on January 1, 2025 are subject to mandatory sinking fund redemption commencing on January 1, 2020. Interest is payable semi-annually at rates ranging from 3.375% to 4.75%. Bonds maturing on or after January 1, 2015 are callable at par in any order of maturity on January 1, 2014. The bonds are rated A2 by Moody's and A by Standard and Poor's. The bonds were issued to finance miscellaneous water system improvement projects. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund.

General obligation bonds currently outstanding are as follows:

Purpose	Interest Rates	Amount
Governmental activities	2.00% - 5.10%	$ 10,800,000
Business-type activities	3.625% - 4.75%	5,115,000
		$ 15,915,000

Annual debt service requirements to maturity for general obligation bonds are as follows:

	Principal	Interest	Total
2011	$ 740,000	$ 538,081	$ 1,278,081
2012	785,000	508,365	1,293,365
2013	815,000	483,927	1,298,927
2014	970,000	465,015	1,435,015
2015	1,005,000	442,802	1,447,802
2016-2020	5,525,000	1,825,902	7,350,902
2021-2025	4,495,000	781,771	5,276,771
2026-2029	1,580,000	165,515	1,745,515
	$ 15,915,000	$ 5,211,378	$ 21,126,378

2. Revenue Bonds

The City also issues bonds where the City pledges income derived from the acquired or constructed assets to pay debt service. Revenue bonds outstanding at year-end are as follows:

Golf Course Revenue Refunding Bonds, Series 2003, original principal amount of $2,935,000, dated December 15, 2003, consisting of serial bonds in the original amount of $640,000 due annually in varying amounts through December 1, 2014, and term bonds in the original amount of $875,000 due on December 1, 2019 and term bonds in the original amount of $1,420,000 due on December 1, 2024. The term bonds maturing on December 1, 2019 are subject to mandatory sinking fund redemption commencing on December 1, 2015. The term bonds maturing on December 1, 2024 are subject to mandatory sinking fund redemption commencing on December 1, 2020. Interest is payable semi-annually at rates ranging from 2.50% to 6.00%. Bonds maturing on or after December 1, 2014 are callable at par in any order of maturity on December 1, 2013. The bonds are non-rated. The original 1994 bonds that were refunded by this issue were utilized for construction of golf course improvements.

Storm Water Enterprise Revenue Bonds, Series 2001, original principal amount of $1,675,000, dated October 1, 2001, consisting of serial bonds due annually from December 1, 2002 through December 1, 2021. Interest is payable semi-annually at rates ranging from 3.75% to 5.50% on the outstanding bonds. Bonds maturing on or after December 1, 2012 are callable at par in any order of maturity on

December 1, 2012. The bonds are non-rated. The bonds were issued to finance miscellaneous stormwater system improvement projects.

Annual debt service requirements to maturity for revenue bonds are as follows:

	Principal	Interest	Total
2011	$ 140,000	$ 210,423	$ 350,423
2012	145,000	203,792	348,792
2013	155,000	196,720	351,720
2014	240,000	188,969	428,969
2015	250,000	176,731	426,731
2016-2020	1,475,000	658,850	2,133,850
2021-2024	1,345,000	216,250	1,561,250
	$ 3,750,000	$ 1,851,735	$ 5,601,735

3. Qualified Energy Conservation Bonds

The City issued Qualified Energy Conservation Bonds in 2010. The original principal amount of $1,355,302 dated August 19, 2010. Principal and interest are due quarterly with an interest rate of 5.41%. The interest payments are partially offset by credits from the Federal Government under Section 1112 of the American Recovery and Reinvestment Act of 2009, "Section 54D" that authorizes states and political subdivisions to issue qualified energy conservation bonds "QECBs". Proceeds will be used for qualified energy conservation purposes. Payments are made by the General Fund.

Annual debt service requirements for the qualified energy conservation bonds are as follows:

	Principal	Interest	Total
2011	$ -	$ 34,378	$ 34,378
2012	58,069	28,999	87,068
2013	62,206	27,697	89,903
2014	66,511	26,304	92,815
2015	70,988	24,819	95,807
2016-2020	428,552	98,245	526,797
2021-2025	569,937	44,644	614,581
2026	99,039	1,078	100,117
	$1,355,302	$286,164	$ 1,641,466

4. Notes and loans payable

Colorado Brownfields Revolving Loan Fund, in the original principal amount of $733,011, used for financing the environmental remediation of a new park location in the City, dated August 6, 2001, principal and interest due annually through 2011, with interest at 2.00%. The General Fund services this loan.

Colorado Water Resources and Power Development Authority to fund water and sewer system improvements:

Servicing Fund	Issue Date	Original Amount	Interest Rate	Outstanding Balance	Last Payment Due
Water	10/1/1997	$ 15,292,636	4.141%	$ 6,968,657	8/1/2018
Sewer	11/15/1990	12,750,000	4.642%	1,932,858	8/1/2012
Sewer	5/1/2004	19,715,000	4.110%	17,470,000	8/1/2017
Sewer	5/1/2004	29,564,275	3.870%	29,532,169	8/1/2025
			Total	$ 55,903,684	

The City has entered into various loans with local banks to fund the housing rehabilitation loan program. The loans are serviced by the Housing Rehabilitation Fund:

Vectra and US Bank – Included with the City's notes and loans payable are lines of credit at various interest rates ranging from 3.85% to 7.00% used to provide interim financing for the Housing Rehabilitation Fund program. These funds are subsequently loaned to homeowners to assist in completing home improvements. Repayments are made when payments are received on the corresponding notes receivable. The lines of credit are retired from the proceeds of long-term notes secured by individual homeowners' notes to the City. The balance of these notes at December 31, 2010 for Vectra and US Bank is $651,162 and $753,826, respectively. As the repayments of these notes are based on the repayment of corresponding notes receivable, these notes are not included in the maturity table below. In addition, the City has a $250,000 unused line of credit through US Bank available as of December 31, 2010.

Notes and loans currently outstanding are as follows:

Purpose	Interest Rates	Amount
Governmental Activities	2.00%	$ 98,101
Business-type activities	3.85% - 7.00%	55,903,684
		$ 56,001,785

Annual debt service requirements to maturity for notes and loans payable are as follows (excluding notes payable from the Housing Rehabilitation Fund):

	Governmental Activities			Business-type Activities		
	Principal	Interest	Total	Principal	Interest	Total
2011	$ 98,101	$ 1,962	$ 100,063	$ 4,183,310	$ 2,210,635	$ 6,393,945
2012	-	-	-	4,089,838	2,038,305	6,128,143
2013	-	-	-	3,380,369	2,069,354	5,449,723
2014	-	-	-	3,528,690	1,917,030	5,445,720
2015	-	-	-	3,691,125	1,757,725	5,448,850
2016-2020	-	-	-	18,494,488	6,041,225	24,535,713
2021-2025	-	-	-	18,535,864	2,869,968	21,405,832
	$ 98,101	$ 1,962	$ 100,063	$ 55,903,684	$ 18,904,242	$ 74,807,926

Long-term liability activity for the year ended December 31, 2010 was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities:					
General Obligation Bonds:					
Series 2010 Refunding	$ -	$ 9,985,000	$ 175,000	$ 9,810,000	$ -
Deferred premium	-	331,477	5,810	325,667	-
Series 2001 (Refunded)	4,520,000	-	4,260,000	260,000	260,000
Series 2002 (Refunded)	6,330,000	-	5,600,000	730,000	355,000
Subtotal general obligation bonds	10,850,000	10,316,477	10,040,810	11,125,667	615,000
Capital Lease Obligations:					
Civic Center Lease, 2005 Refunding	16,315,000	-	890,000	15,425,000	925,000
Deferred premium	295,653	-	36,442	259,211	-
Deferred amount on refunding	(365,155)	-	(45,010)	(320,145)	-
Computer Equipment Lease	-	314,455	49,674	264,781	102,315
Phone/Security Equipment Lease	-	540,000	-	540,000	133,326
Fire Equipment, 2007	789,268	-	84,928	704,340	88,529
Subtotal capital leases	17,034,766	854,455	1,016,034	16,873,187	1,249,170
Notes Payable:					
Colorado Brownfields Revolving Loan Fund, 2001	194,278	-	96,177	98,101	98,101
Qualified Energy Conservation bonds	-	1,355,302	-	1,355,302	-
Net OPEB Obligation	129,952	172,672	120,758	181,866	-
Compensated absences	2,132,149	2,111,955	1,936,418	2,307,686	2,307,686
Governmental activity total Long-term liabilities	$ 30,341,145	$ 14,810,861	$ 13,210,197	$ 31,941,809	$ 4,269,957
Business-type activities:					
General Obligation Water Bonds, 2009	$ 2,615,000	$ -	$ -	$ 2,615,000	$ -
General Obligation Water Bonds, 2004	2,625,000	-	125,000	2,500,000	125,000
Subtotal general obligation bonds	5,240,000	-	125,000	5,115,000	125,000
Revenue Bonds payable:					
Golf Course Refunding Bonds, 2003	2,700,000	-	60,000	2,640,000	60,000
Deferred amount on refunding	(66,984)	-	(17,212)	(49,772)	-
Storm Water Revenue Bonds, 2001	1,185,000	-	75,000	1,110,000	80,000
Subtotal revenue bonds	3,818,016	-	117,788	3,700,228	140,000
Notes and loans payable:					
CWR&PDA Sewer Loan, 2004	29,537,520	-	5,351	29,532,169	5,351
Premium	391,872	-	30,757	361,115	-
CWR&PDA Sewer Loan, 2004	19,690,000	-	2,220,000	17,470,000	2,305,000
Premium	549,350	-	124,431	424,919	-
CWR&PDA Sewer Loan, 1990	2,938,552	-	1,005,694	1,932,858	1,077,325
CWR&PDA Water Loan, 1997	7,742,343	-	773,686	6,968,657	795,634
Notes payable (Rehab) - Vectra Bank	752,907	-	101,745	651,162	31,000
Notes payable (Rehab) - US Bank	469,934	336,762	52,870	753,826	5,000
Net OPEB Obligation	42,871	-	-	42,871	-
Compensated absences	391,128	329,632	349,139	371,621	371,621
	62,506,477	666,394	4,663,673	58,509,198	4,590,931
Business-type activity total Long-term liabilities	$ 71,564,493	$ 666,394	$ 4,906,461	$ 67,324,426	$ 4,855,931

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. At year-end, $84,186 of internal

service funds accrued compensated absences are included in the above amounts. In addition, for the governmental activities, compensated absences are generally liquidated by the General Fund.

There are a number of limitations and restrictions contained in the various indentures. The City believes it complies with all significant limitations and restrictions.

General obligation indebtedness of the City is limited by the City Charter to three percent of actual valuation of taxable property within the City. At December 31, 2010, this limit was $101,980,714 providing a debt margin of $91,180,714.

G. Component Unit Debt Obligations

1. Englewood Environmental Foundation, Inc.

As discussed in Note 1, the Englewood Environmental Foundation, Inc. (EEF), a separate legal entity, was created in 1997. The EEF has not adopted an annual budget as it was incorporated as a Colorado not-for-profit corporation and not a Colorado local government.

An analysis of changes in long-term obligations for the year ended December 31, 2010 follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Certificates of Participation:					
Series 2005 Refunding	$16,315,000	$ -	$ 890,000	$15,425,000	$ 925,000

The detail of the EEF's long-term debt is as follows:

On December 29, 1998, the EEF issued Series 1998 Certificates of Participation dated December 1, 1998 to finance the acquisition and renovation of an existing building for use as a Civic Center (the leased property) and the construction of various public improvements adjacent to the Civic Center. The Certificates have been issued in connection with a lease from the City to the EEF and a lease back to the City by the EEF.

On October 4, 2005, the EEF issued $18,880,000 Refunding Certificates of Participation, Series 2005, to provide resources to purchase U.S. Treasury Notes that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payments of $18,125,000 Series 1998 Certificates of Participation. As a result, the certificates are considered to be defeased and their liability has been removed from the statement of net assets. The 2005 certificates bear interest at 3.25% to 4.5% and consist of term certificates due June 1, 2020. Interest is payable semiannually on June 1 and December 1. The Certificates are subject to redemption at par prior to maturity on any date on or after June 1, 2016. The Certificates are subject to mandatory redemption beginning June 1, 2017 for Certificates maturing on June 1, 2020. Repayment of both principal and interest on the Certificates are insured by MBIA Insurance Corporation.

The EEF's long-term debt service obligations are as follows:

	Certificates of Participation		
	Principal	Interest	Total
2011	$ 925,000	$ 644,994	$ 1,569,994
2012	955,000	611,497	1,566,497
2013	990,000	575,625	1,565,625
2014	1,025,000	536,563	1,561,563
2015	1,070,000	491,987	1,561,987
2016-2020	6,100,000	1,689,706	7,789,706
2021-2023	4,360,000	299,925	4,659,925
Total	$ 15,425,000	$ 4,850,297	$ 20,275,297

At December 31, 2010, the EEF has recorded a lease receivable for $15,425,000. As the City remits the base rentals required by the lease purchase agreement, the EEF will reduce the lease receivable by the principal amount of the base rentals and record lease interest income for the interest portion of the base rentals (see Note 3.E.).

Note 4. Other Information

A. Investment in Joint Venture

The City participates with the City of Littleton, Colorado in a joint venture for the operation of a wastewater treatment facility ("Littleton/Englewood Wastewater Treatment Plant Joint Venture" or "Joint Venture"). Control of the Joint Venture vests in a four-member committee, with two members appointed by each City. Each City owns a 50 percent interest in the Joint Venture, and oversight responsibilities are divided equally. The City's investment in the Joint Venture is accounted by the equity method in the Sewer Fund. Summary audited financial information as of and for the year ended December 31, 2010 follows:

	Total	City's Share
Assets		
Current assets	$ 1,175,841	$ 587,920
Capital assets, net	141,074,317	70,537,159
Total assets	142,250,158	71,125,079
Liabilities		
Current liabilities	1,060,165	530,083
Net assets	$ 141,189,993	$ 70,594,996
Revenues	$ 14,166,713	$ 7,083,357
Expenses	21,853,115	10,926,558
Change in net assets	$ (7,686,402)	$ (3,843,201)

The City's Sewer Fund has reflected a net loss from joint venture for $3,843,201. This amount includes the City's share of the Joint Venture's net loss of $4,533,021 less capital contributions from the City to the Joint Venture of $680,820.

Complete financial statements for the Joint Venture may be obtained from City's Department of Finance and Administrative Services.

B. Risk Management

1. Property, Liability and Workers' Compensation

The City is exposed to various risks of loss related to torts; thefts of, damage to and destruction of assets; errors or omissions; injuries to employees; and natural disasters.

The City is insured for property, liability and workers' compensation claims above its deductible amount of $150,000. The City established a Risk Management Fund (an internal service fund) to account for and finance these risks of loss. For claims in excess of these amounts, the City participates in the Colorado Intergovernmental Risk Sharing Agency (CIRSA). In the past three years, there have been no claims that have exceeded this coverage. All funds of the City participate in the Risk Management Fund. Amounts payable to the Risk Management Fund are based on historical claims experience. A liability for a claim is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimated.

Risk Management Fund - Claims Liability

Changes in the balance of claims liabilities during the years ended December 31, 2010 and 2009 are as follows:

	Property & Liability	Workers' Compensation	Totals
Unpaid claims - December 31, 2008	$ 74,008	$ 102,474	$ 176,482
Incurred claims (including claims reserve)	218,868	361,322	580,190
Claim payments	(168,873)	(129,486)	(298,359)
Unpaid claims - December 31, 2009	124,003	334,310	458,313
Incurred claims (including claims reserve)	207,002	$ 397,532	604,534
Claim payments	(298,518)	(238,698)	(537,216)
Unpaid claims - December 31, 2010	$ 32,487	$ 493,144	$ 525,631

Colorado Intergovernmental Risk Sharing Agency (CIRSA)

CIRSA is a separate legal entity established by member municipalities pursuant to the provisions of Colorado Revised Statutes and the Colorado Constitution. The City has participated in CIRSA since its inception in 1982.

CIRSA is a joint self-insurance pool created by intergovernmental agreement to provide property, general and automobile liability, workers' compensation and public official's coverage to its members. A seven member Board elected by and from its members governs CIRSA.

Coverage is provided through pooling of self-insured losses and the purchase of excess insurance coverage. CIRSA has a legal obligation for claims against its members to the extent that funds are available in its annually established loss fund and those amounts are available from insurance providers under excess specific and aggregate insurance contracts. Losses incurred in excess of loss funds and amounts recoverable from excess insurance are direct liabilities of the participating members. CIRSA has indicated that the amount of any excess losses would be billed to members in proportion to their contributions in the year such excess occurs, although it is not legally required to do so.

The City has not been informed of any excess losses that may have been incurred by the pool.

2. Employee Health Care

Medical, accidental death and disability and life insurance

The City provides medical, accidental death and disability and life insurance to employees through commercial insurance with no risk of loss to the City.

Dental insurance

Dental benefits are entirely self-insured with coverage limited to $2,000 per covered employee and each eligible dependent per year. In the past three years, there have been no claims that have exceeded this coverage.

The City established the Employee Benefits Fund (an internal service fund) to account for and finance these health benefits. All funds of the City participate in the Employee Benefits Fund. Amounts payable to the Employee Benefits Fund are based on commercial insurance premiums and passed on to the participating funds. A liability for dental claims is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimated.

C. Commitments and Contingencies

1. Legal proceedings

A number of claims are presently pending against the City. The City is denying the allegations and is defending against them. Although the eventual outcome of these matters cannot be predicted, it is the opinion of management, based upon advice of legal counsel, that the City's ultimate liability is not expected to have a material effect on the City's financial position.

2. Federally assisted grant programs

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time although the City expects such amounts, if any, to be immaterial.

3. Construction Commitments

There were no significant construction commitments at December 31, 2010.

4. Conduit Debt Obligations

From time to time, the City has issued Revenue Bonds to provide financial assistance to private sector entities for the acquisition and construction of residential facilities deemed to be in the public interest. The bonds are secured by the property financed and are payable solely from revenues of the private sector entities. Upon repayment of the bonds, ownership of the acquired facilities transfers to the private sector entity served by the bond issuance. Neither the City, the State, nor any political subdivision thereof is obligated in any manner for repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements.

As of December 31, 2010, there were four series of Revenue Bonds outstanding, with an aggregate principal amount payable of $27,413,837.

D. Employee Retirement Systems and Pension Plans

City employees are covered by one of eight different pension plans, depending on occupation and date of hire, as follows:

- NonEmergency Employees Retirement Plan
- Police Officers Pension Plan (two plans)
- Firefighters Pension Plan (three plans)
- City Management Retirement Plan
- NonEmergency Employees Money Purchase Plan

The City administers four single-employer, defined benefit pension plans that are reported as Pension Trust Funds in the financial statements and maintains three single-employer defined contribution plans administered by the International City Managers Association Retirement Corporation (ICMA-RC). The City participates in the Statewide Defined Benefit Pension Plan administered by the Fire and Police Pension Association of Colorado (FPPA). The City also maintains a deferred compensation plan for the benefit of its employees administered by ICMA-RC.

1. Defined Benefit Plans

The defined benefit pension plans do not issue separate financial statements. The financial statements for the individual funds, for the year ended December 31, 2010, are presented below.

	Nonemergency Employees	Police	Firefighters	Volunteer Firefighters	Total
Assets					
Cash and short-term investments	$ 10,028	$ 1,379	$ 438	$ 112	$ 11,957
Investments	26,306,379	5,404,432	7,944,223	118,847	39,773,881
Total assets	26,316,407	5,405,811	7,944,661	118,959	39,785,838
Liabilities					
Accounts payable	-	-	-	-	-
Net assets held in trust for pension benefits	$ 26,316,407	$ 5,405,811	$ 7,944,661	$ 118,959	$ 39,785,838
Additions					
Contributions:					
City	$ 764,844	$ 282,781	$ 4,723	$ 4,180	$ 1,056,528
Plan member		6,252	4,723	-	10,975
Total contributions	764,844	289,033	9,446	4,180	1,067,503
Investment income:					
Net appreciation in fair value of investments	3,016,150	690,614	1,019,043	15,601	4,741,408
Less investment expense	(44,189)	-	-	-	(44,189)
Net investment income	2,971,961	690,614	1,019,043	15,601	4,697,219
Total additions	3,736,805	979,647	1,028,489	19,781	5,764,722
Deductions					
Benefits	1,168,076	901,186	1,059,422	31,775	3,160,459
Management fees	62,153	40,106	58,999	1,027	162,285
Total deductions	1,230,229	941,292	1,118,421	32,802	3,322,744
Change in net assets	2,506,576	38,355	(89,932)	(13,021)	2,441,978
Net assets - beginning	23,809,831	5,367,456	8,034,593	131,980	37,343,860
Net assets - ending	$ 26,316,407	$ 5,405,811	$ 7,944,661	$ 118,959	$ 39,785,838

NonEmergency Employees Retirement Plan (NERP)

Plan Description. The NonEmergency Employees Retirement Plan (NERP) is a defined benefit, single-employer; non-contributory plan established by the City for employees other than management staff, mid-managers, supervisors, confidentials, police officers and firefighters. Employees hired into this group are offered the choice of joining the NERP plan, or the NonEmergency Employees Money Purchase Plan (NEMP), which is discussed later in this section.

Members of this plan are eligible for normal retirement benefits after age 65 or earlier if eligible under the Rule of 88 (members who have attained the age of 55 where age combined with their years of credited service equals 88). Members can elect a benefit paid monthly for life and for a minimum of ten years total to members and their beneficiaries, based on 1.5% of their final average monthly compensation multiplied by their years of eligible service credits. Alternate actuarially equivalent payment options may be selected. The average monthly compensation is equal to 1/36th of the 36 highest paid consecutive months of the last ten years of the employee's eligibility.

Members who receive long-term disability benefits continue to accrue years of service credits and are eligible to receive retirement benefits on the first day of the month following the normal retirement date. Benefits are computed on credited service the employee accrues during the period of time he/she receives long-term disability.

If a pre-retirement member dies prior to the normal retirement date and has five or more years of credited service, the surviving spouse will receive 50% of the monthly accrued benefit for life. If the member is not survived by a spouse, the designated beneficiary will receive 50% of the monthly benefit for ten years. Payments commence on the first day of the month following the later of the member's death, or the date the member would have attained age 55. Members vest after five years of credited service with the City.

The authority under which benefit provisions are established or amended are provided within the Englewood Municipal Code and are summarized as follows: The City reserves the right to alter, amend, or terminate the plan or any part thereof provided that no such alteration or amendment shall provide that the retirement benefit payable to any retired member shall be less than that provided by the member's accumulated contributions or affect the right of any member to receive a refund of his or her accumulated contributions and shall not directly or indirectly reduce any member's accrued pension. Additionally, no alteration or termination of the plan or any part thereof shall permit any part of the fund to revert to or be recoverable by the City or be used for or diverted to purposes other than the exclusive benefit of members, retired members, vested members or beneficiaries. Further, no amendment shall cause the elimination of neither an optional form of benefit nor the elimination of an early retirement benefit that continues after retirement.

The plan does not provide for automatic benefit increases. Ad hoc retirement benefit increases must be approved by the City Council, as funds are available and subject to TABOR restraints regarding issuance of multiple year obligations, which may be subject to a vote.

The Plan includes a Deferred Retirement Option Plan (DROP). This option allows a member that has attained age and service requirements to begin receiving retirement benefits into a separate deferred retirement account and continue employment. The member contracts with the City for the member-determined period of time not to exceed three years at which time employment terminates. The benefit payments are held in a separate account until the member terminates employment. The member is permitted distribution from the separate account only upon death or termination of employment. The member may terminate employment at any time prior to the designated termination date.

Contributions. Funding for the plan is provided within the Englewood Municipal Code that states that the City will contribute to the fund to the extent necessary to finance the benefits provided by the plan on a sound actuarial basis. The City expects to continue such contributions to the plan, but assumes no responsibility to do so and reserves the right to suspend or to reduce contributions at any time. Members do not contribute. The contribution amount for the plan has been historically determined by annual actuarial studies that resulted in contribution amounts based on a percentage of covered salary.

Administrative costs of the plan, if not paid by the City, are paid from the fund. There are no investments in, loans to or leases with parties related to the plan.

Police Officers Pension Plan

Plan Description. The Police Officers Pension Plan is a defined benefit, single employer plan established for Police Officers hired prior to April 8, 1978. The plan is affiliated with the Colorado Fire and Police Pension Association (FPPA). Assets of the plan are commingled for investment purposes in the Fire and Police Member's Benefit Fund, an agent multiple-employer defined benefit pension plan administered by FPPA. Police Officers hired after April 8, 1978 are covered under a 401(a) defined contribution plan administered by ICMA-RC.

Members of this plan attain normal retirement date when they are 55 years old and have completed 20 years of credited service with the City or when they have completed 25 years of credited service at any age. Members eligible for normal retirement will receive a monthly pension equal to 2-1/2% of final monthly base pay times the first 20 years of service plus 1% of final monthly base pay for each additional year of service up to a maximum of 65% of the final twelve months average pay including longevity.

If a retired police officer dies, the surviving spouse receives until death or remarriage a monthly pension equal to one half of the amount the officer was entitled to receive prior to death plus one-eighth of such monthly benefit for each dependent child under age 16. If there is no surviving spouse or children, the benefit is payable to a dependent parent or parents. If there are two dependent parents, the benefit is divided equally by them.

Although not a provision in the plan, under a separate agreement with the City, Police officers who receive a total disability from FPPA receive a monthly supplemental disability payment equal to 20% of their monthly salary at the date of the disability payable until their normal retirement date. Police officers who are given an occupational disability from FPPA receive a monthly supplemental pension equal to 10% of their monthly salary at date of the disability until their normal retirement date.

Police officers who leave the City prior to the five years required to vest in the plan receive a refund with interest. Vested officers receive a refund of their contributions or may remain in the plan.

The authority under which benefit provisions are established or amended are provided within Colorado Revised Statutes (CRS 31—30.5-210). The City Council, 65% of active plan members and the Board of Directors of the Colorado Fire and Police Pension Association must approve plan amendments. Any modification must maintain or enhance the actuarial soundness of the plan and cannot adversely affect the benefits of members.

The plan does not provide for automatic benefit increases. Ad hoc retirement benefit increases must be approved by the City Council, as funds are available and subject to TABOR restraints regarding issuance of multiple year obligations, which may be subject to a vote.

The Plan includes a Deferred Retirement Option Plan (DROP). This option allows a member that has attained age and service requirements to begin receiving retirement benefits into a separate deferred retirement account and continue employment. The member contracts with the City for the member-determined period of time not to exceed five years at which time employment terminates. The member's five percent contribution continues to the separate DROP account. The benefit payments and member contributions are held in a separate account until the member terminates employment. The member is permitted distribution from the separate account only upon death or termination of employment. The member may terminate employment at any time prior to the designated termination date.

Contributions. Funding for the plan is provided within the Plan document and Colorado statutes that state the City shall contribute to the fund to the extent necessary to finance the benefits provided by the plan on a sound actuarial basis. Police Officers contribute 5% of their covered salary per the plan document. The City contributes to the Police Officers Pension Fund at a rate determined in the following manner: at least every three (3) years, the Police Officers Pension Fund shall have an actuarial study prepared relating to the Police Officers Pension Fund. The resultant percentage will be paid annually from general revenues of the City into the Police Officers Retirement Fund. The contribution amount for the plan has been historically determined by biennial actuarial studies.

Administrative costs of the plan are paid from the pension fund (CRS 31—30.5-204(3)). There are no investments in, loans to or leases with parties related to the plan.

Firefighters Pension Plan

Plan Description. The Firefighters Pension Plan is a defined benefit, single employer plan established for firefighters hired prior to April 8, 1978. The plan is affiliated with the Colorado Fire and Police Pension Association (FPPA). Assets of the plan are commingled for investment purposes in the Fire and Police Member's Benefit Fund, an agent multiple-employer defined benefit pension plan administered by FPPA. Firefighters hired on or after April 8, 1978 are covered under the Statewide Defined Benefit Plan of FPPA.

Normal retirement for firefighters is the date the firefighter attains 50 years of age and completes 20 years of credited service. Normal benefits are monthly amounts equal to 2 1/2% of final monthly base pay times the first 20 years of service plus 1% of final monthly base pay for each additional year of service up to a maximum of 65% of final monthly base pay. Alternate actuarially equivalent payment options may be selected.

If a retired firefighter dies, the surviving spouse shall receive until death or remarriage a monthly pension equal to the greater of: (a) one-third of the salary of a first grade firefighter at the time of retirement or (b) 50% of the monthly amount received by the participant at his death; plus $30 per month for each dependent child under age 18.

Firefighters vest after five years with the City. Firefighters who terminate prior to that time receive their contributions with interest. Vested members who terminate may elect to leave their contributions in the plan and be eligible for a deferred retirement pension payable at age 50.

Although not a provision in the plan, under a separate agreement with the City, firefighters who receive a total disability from FPPA receive a monthly supplemental disability payment equal to 20% of their monthly salary at the date of the disability payable until their normal retirement date. Firefighters who are given an occupational disability from FPPA receive a monthly supplemental pension equal to 10% of their monthly salary at the date of the disability until their normal retirement date.

The authority under which benefit provisions are established or amended are provided within Colorado Revised Statutes (CRS 31—30.5-210). The City Council, 65% of active plan members and the Board of Directors of the Colorado Fire and Police Pension Association must approve plan amendments. Any modification must maintain or enhance the actuarial soundness of the plan and cannot adversely affect the benefits of members.

The plan does not provide for automatic benefit increases. Ad hoc retirement benefit increases must be approved by the City Council, as funds are available and subject to TABOR restraints regarding issuance of multiple year obligations, which may be subject to a vote.

The Plan includes a Deferred Retirement Option Plan (DROP). This option allows a member that has attained age and service requirements to begin receiving retirement benefits into a separate deferred retirement account and continue employment. The member contracts with the City for the member-determined period of time not to exceed five years at which time employment terminates. The member's five percent contribution continues to the separate DROP account. The benefit payments and member contributions are held in a separate account until the member terminates employment. The member is permitted distribution from the separate account only upon death or termination of employment. The member may terminate employment at any time prior to the designated termination date.

Contributions. Funding for the plan is provided within the Plan document and Colorado statutes that state the City shall contribute to the fund to the extent necessary to finance the benefits provided by the plan on a sound actuarial basis. Firefighters contribute 5% of their covered salary per the plan document. The City contributes to the Firefighters Pension Fund at a rate determined in the following manner: at least every three (3) years, the Firefighters Pension Fund shall have an actuarial study prepared relating to the Firefighters Pension Fund. The resultant percentage will be paid annually from general revenues of the City into the Firefighters Pension Fund. The contribution amount for the plan has been historically determined by biennial actuarial studies.

Administrative costs of the plan are paid from the pension fund (CRS 31—30.5-204(3)). There are no investments in, loans to or leases with parties related to the plan.

Volunteer Firefighters Pension Plan

Plan Description. The Volunteer Firefighters Pension plan is a defined benefit, single employer plan that is affiliated with the Colorado Fire and Police Pension Association (FPPA). Assets of the plan are commingled for investment purposes in the Fire and Police Member's Benefit Fund, an agent multiple-employer defined benefit pension plan administered by FPPA. The plan provides retirement benefits for members and beneficiaries according to plan provisions as enacted and governed by the Firefighters Pension Board. Colorado Revised Statutes (CRS), as amended, establishes basic benefit provisions under the plan. The monthly benefit amount for retirees and beneficiaries are $450 and $225, respectively.

Contributions. Funding for the plan is provided within the Plan document and Colorado statutes that state the City shall contribute to the fund to the extent necessary to finance the benefits provided by the plan on a sound actuarial basis. The City contributes to the Volunteer Fire Department Pension Fund at a rate determined in the following manner: at least every three (3) years, the Volunteer Fire Department Pension Fund shall have an actuarial study prepared relating to the Volunteer Fire Department Pension Fund. The resultant amount will be paid annually from general revenues of the City into the Volunteer Fire Department Pension Fund. The contribution amount for the plan has been historically determined by biennial actuarial studies.

The financial statements of the volunteer plan are prepared using the accrual basis of accounting. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. The investments are presented at fair value except for short-term investments that are recorded at cost, which approximates fair value.

Administrative costs of the plan are paid from the pension fund (CRS 31—30.5-204(3)). There are no investments in, loans to or leases with parties related to the plan.

The annual pension cost, net pension obligation and related information for the Nonemergency, Police officers, Firefighters and Volunteer firefighters pension funds for the current year were as follows:

	Non-Emergency	**Police Officers**	**Firefighters**	**Volunteer Firefighters**
Current membership:				
Retirees and beneficiaries receiving benefits	108	38	47	11
Terminated plan members entitled to but not yet receiving benefits	82	-	-	-
Active plan members	154	2	1	-
	344	40	48	11
Contribution Rates:				
City	13.0%	162.03%	5.0%	-
Plan members	-	5.0%	5.0%	-
Annual pension cost (APC)	$764,844	$289,033	$427	$4,180
Contributions made	$764,844	$289,033	$427	$4,180
Net pension obligation	$0	$10,585	($8,501)	$0
Percentage of APC contributed	100%	100%	3191%	100%
Actuarial valuation date	1/1/2010	1/1/2010	1/1/2010	1/1/2009
Actuarial cost method	Entry Age	Entry Age	Entry Age	Entry Age
Amortization method	Level amount Open	Level amount Open	Level amount Open	Level amount Open
Remaining amortization period	13 years	20 years	20 years	N/A
Asset valuation method	5 year smoothed market	3 year smoothed market	3 year smoothed market	3 year moving average
Actuarial assumptions:				
Investment rate of return	7.5%	8.0%	8.0%	8.0%
Projected salary increases*	4.30-7.30%	4.75%	4.75%	N/A
*Includes inflation at	4.0%	3.5%	3.5%	3.5%
Cost of living adjustments	None	None	None	None

Funded Status and Funding Progress. The following is funded status information for each plan as of the most recent actuarial valuation date:

	Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) --Entry Age (b)	Unfunded (Funded) AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
Non-Emergency	1/1/2010	$27,167,254	$31,714,788	$4,547,534	85.7%	$7,970,574	57.1%
Police Officers	1/1/2010	6,223,109	9,641,165	3,418,056	64.5%	173,045	1975.2%
Firefighters	1/1/2010	9,398,792	10,821,073	1,422,281	86.9%	92,860	1531.6%
Volunteer Firefighters	1/1/2009	175,956	214,557	38,601	82.0%	-	N/A

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the AAL for benefits.

Three-year Trend Information:

	Year Ending December 31,	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
NonEmergency	2008	$ 708,160	100%	$ -
Retirement Plan	2009	$ 624,134	100%	$ -
	2010	$ 764,844	100%	$ -
Police Officers	2008	$ 439,853	100%	$ -
Retirement Plan	2009	$ 289,033	100%	$ -
	2010	$ 289,033	100%	$ -
Firefighters	2008	$ 76,935	100%	$ -
Retirement Plan	2009	$ -	100%	$ -
	2010	$ 427	100%	$ -
Volunteer	2008	$ -	N/A	$ -
Firefighters	2009	$ -	N/A	$ -
Retirement Plan	2010	$ 4,180	100%	$ -

State Fire and Police Pension Plan (FPPA)

Plan Description

The City contributes to the Statewide Defined Benefit Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the Colorado Fire and Police Pension Association (FPPA). The Statewide Defined Benefit Plan provides retirement benefits for members and beneficiaries. Death and disability coverage is provided for all the City's police officers and firefighters hired prior to January 1, 1997 through the Statewide Death and Disability Plan that is also administered by FPPA. This is a noncontributory plan.

All full-time, paid firefighters of the City hired after April 8, 1978 are members of the Statewide Defined Benefit Plan and all full-time, paid police officers and firefighters are members of the Statewide Death and Disability Plan. Colorado Statutes assign the authority to establish benefit provisions to the state legislature. FPPA issues a publicly available annual financial report that includes financial statements and required supplementary information for both the Statewide Defined Benefit Plan and the Statewide Death and Disability Plan. The report may be obtained from FPPA's website at www.fppaco.org. or by calling FPPA at 303-770-3772 in the Denver Metro area and 1-800-332-FPPA (3772) from outside the metro area.

Basis of Accounting

The financial statements of the Statewide Defined Benefit Plan are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. The Statewide Defined Benefit Plan investments are presented at fair value except for short-term investments, which are recorded at cost, which approximates fair value.

Funding Policy

Plan members and the City are required to contribute at a rate set by statute. The contribution requirements of plan members and the City are established under Title 31, Article 30, Part 10 of the CRS, as amended. For 2010 and the previous two years, the contribution rate for both plan members and the City is 8.0% of covered salary. The City's contributions to the Statewide Defined Benefit Plan for the years ending December 31, 2010, 2009, and 2008 were $289,033, $289,033 and $286,021 respectively, equal to their required contributions for each year.

Statewide Death and Disability Plan

Death and disability coverage is provided for all the City's police officers and firefighters. The plan is noncontributory for those hired prior to January 1, 1997. For employees hired subsequent to January 1, 1997, the City and employee each contribute 1.30% of covered salary.

2. Defined Contribution Plans

City Management Employees Money Purchase Plan

The City established a 401(a) defined contribution plan for City management staff employees for whom the City contributes 10% percent of each eligible employee's base salary, and each eligible employee contributes 6% of base salary. The plan is administered ICMA-RC. All management staff are eligible to participate upon employment, and all contributions vest immediately.

NonEmergency Employees Money Purchase Plan (NEMP)

In December 1987, a majority of the employees classified as mid-managers, supervisors and confidential who were covered by the NonEmergency Employees Retirement Plan (NERP) requested the creation of a 401(a) defined contribution plan. Because of this request, such a plan was formed. The plan is administered by ICMA-RC. All employees promoted into this group from the NERP are offered the choice of remaining in the defined benefit plan, or joining the defined contribution plan. All new hire employees in this group join the defined contribution plan. The City contributes 7% of each employee's salary to the plan, and each eligible employee contributes 3% of base salary. The City's contributions for each employee (and earnings allocated to the employee's account) begin to vest with the employee after two years of service, and are fully vested after five years of service.

Non-vested City contributions and earnings thereon for employees who leave employment before five years of service are used to reduce the City's contribution requirement.

If a promoted employee with less than five years of credited service elects to join the defined contribution plan, the employee immediately vests in the NERP and continues to accrue credited service towards vesting in the defined contribution plan.

Police Officers Money Purchase Plan

Under the State of Colorado Fire and Police Pension Plan's provision in the state statutes, the City established a 401(a) defined contribution plan for all police officers hired on or after April 8, 1978. This plan is administered by ICMA-RC. The City and qualified employees each contribute 10% of the employee's base salary. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Qualified employees may contribute more than 10% under specific guidelines. Employee participation begins on their date of employment. The City's contributions for each employee (and earnings allocated to the employee's account) begin to vest with the employee after three years of service, and are fully vested after seven years of service. Non-vested City contributions and earnings thereon for employees who leave employment before seven years of service are used to reduce the City's contribution requirement.

The authority to amend the provisions of the three defined contribution plans lies within the respective plan documents, which state that the City Council may amend the terms of the plan provided that active or retired members' benefits are not adversely affected.

Required employer and employee contributions for the year ended December 31, 2010, is presented below:

	City Management	NEMP	Police
Employers required, which equal actual, contributions:			
Amount	$ 165,324	$ 603,118	$ 490,355
As a percent of covered payroll	10.00%	7.00%	10.00%
Employees required, which equal actual, contributions:			
Amount	$ 99,195	$ 258,479	$ 490,355
As a percent of covered payroll	6.00%	3.00%	10.00%

There are no investments in, loans to, or leases with parties related to the plans. The plans are financed on a pay-as-you-go basis with the expected benefits being budgeted annually within the General fund and other funds according to personnel assignments.

3. Deferred Compensation Plan

The City has a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan is administered by ICMA-RC. Participation in the plan is optional for all employees. The plan allows employees to defer a portion of their salary until future years.

E. Other Postemployment Benefits

Plan Description

The City of Englewood Retiree Health Insurance Assistance Plan ("the Retiree Assistance Plan") is a single employer defined benefit plan. The Retiree Assistance Plan provides a retiree assistance benefit by contract with various groups of retired employees and by policy for those not covered by a collective bargaining agreement. The City pays up to an amount that ranges from $50 to $100 dependent on which employment contract (or policy) the individual was under while employed by the City. The City pays 50% of the firefighter retiree and dependent monthly coverage cost of any plan selected by a retiree up to an amount of $100 based on which employment contract the individual was under while employed by the City. The Retiree Assistance Plan does not issue a publicly available financial report.

Funding Policy

The plan is financed on a pay-as-you-go basis with the expected benefits being budgeted annually within the General fund and other governmental funds where appropriate.

Annual OPEB Cost and Net OPEB Obligation

The City's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The following table shows the annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the City's net OPEB obligation:

Annual required contribution	$ 172,672
Interest on Net OPEB Obligation	6,497
Annual OPEB Cost	179,169
Contributions made	(120,758)
Increase in net OPEB obligation	58,411
Net OPEB Obligation - beginning of year	172,823
Net OPEB Obligation - end of year	$ 231,234
Percentage of Annual OPEB Cost Contributed	67.4%

Funded Status and Funding Progress

Details of the most recent actuarial study follow:

Actuarial accrued liability (AAL)	$ 2,378,461
Actuarial value of plan assets	-
Unfunded actuarial accrued liability (UAAL)	$ 2,378,461
Funded ratio (actuarial value of plan assets/AAL)	0%
Covered payroll (active plan members)	$ 22,721,979
UAAL as a percentage of covered payroll	10.5%

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability for occurrence of events far into the future. Examples include assumptions about future employment and mortality. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. Significant methods and assumptions were as follows:

Actuarial valuation date	1/1/2009
Actuarial Cost Method	Entry Age
Amortization Method	Level Amount - Open
Asset Valuation Method	Fair value
Remaining amortization period	30 years
Actuarial assumptions:	
Investment rate of return (includes inflation at 4%; unfunded basis)	5.0%
Healthcare cost trend rate	N/A

Note 5. Tax, Spending and Debt Limitations

Article X, Section 20 of the Colorado Constitution, commonly known as the Taxpayer's Bill of Rights (TABOR), contains tax, spending, revenue and debt limitations, which apply to the State of Colorado and all local governments.

Enterprises, defined as government-owned businesses authorized to issue revenue bonds and receiving under 10% of annual revenue in grants from all state and local governments combined, are excluded from the provisions of TABOR. The City's management believes its Enterprise Funds, as listed in the Table of Contents, qualify for this exclusion.

Spending and revenue limits are determined based on the prior year's Fiscal Year Spending adjusted for allowable increases based upon inflation and local growth. Fiscal Year Spending is generally defined as expenditures plus reserve increases with certain exceptions. Revenue in excess of the Fiscal Year Spending limit must be refunded unless the voters approve retention of such revenue.

TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3% of Fiscal Year Spending (excluding bonded debt service). Local governments are not allowed to use the emergency reserves to compensate for economic conditions, revenue shortfalls, or salary or benefit increases.

The City's management believes it is in compliance with the provisions of TABOR. However, TABOR is complex and subject to interpretation. Many of the provisions, including the interpretation of how to calculate Fiscal Year Spending limits, may require judicial interpretation.

On November 4, 1997, a majority of the City’s electors authorized the City to collect and spend or retain in a reserve all revenues without regard to any limitations under TABOR.

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City of Englewood, Colorado

Required Supplementary Information

Schedules of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) --Entry Age (b)	Unfunded (Funded) AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
Health Insurance Assistance Plan (B)						
1/1/2007	$ -	$ 2,884,837	$ 2,884,837	0.0%	$ 25,357,523	11.4%
1/1/2009	-	2,378,461	2,378,461	0.0%	22,721,979	10.5%

Note - GASB 45 was prospectively implemented as of January 1, 2007; therefore, actuarial information on the Health Insurance Assistance Plan is not available prior to that date.

Non-Emergency Employees Pension Plan (A)						
1/1/2006	$ 23,534,617	$ 26,097,993	$ 2,563,376	90.2%	$ 7,262,614	35.3%
1/1/2007	25,124,870	27,526,649	2,401,779	91.3%	7,358,429	32.6%
1/1/2008	27,295,776	28,927,998	1,632,222	94.4%	7,332,171	22.3%
1/1/2009	27,367,136	30,242,430	2,875,294	90.5%	8,001,941	35.9%
1/1/2010	27,167,254	31,714,788	4,547,534	85.7%	7,970,574	57.1%
Police Officers Pension Plan (B)						
1/1/2004	$ 6,909,579	$ 11,085,277	$ 4,175,698	62.3%	$ 148,841	2805.5%
1/1/2006	6,901,502	10,918,886	4,017,384	63.2%	147,387	2725.7%
1/1/2008	7,447,065	10,067,219	2,620,154	74.0%	156,910	1669.8%
1/1/2010	6,223,109	9,641,165	3,418,056	64.5%	173,045	1975.2%
Firefighters Pension Plan (B)						
1/1/2004	$ 11,407,493	$ 12,095,021	$ 687,528	94.3%	$ 141,474	486.0%
1/1/2006	11,422,910	12,121,516	698,606	94.2%	79,316	880.8%
1/1/2008	11,822,112	11,787,457	(34,655)	100.3%	85,669	(40.5%)
1/1/2010	9,398,792	10,821,073	1,422,281	86.9%	92,860	1531.6%
Volunteer Firefighters Pension Plan (B)						
1/1/2003	$ 390,864	$ 390,365	$ (499)	100.1%	$ -	N/A
1/1/2005	277,587	305,165	27,578	91.0%	-	N/A
1/1/2007	256,120	244,526	(11,594)	104.7%	-	N/A
1/1/2009	175,956	214,557	38,601	82.0%	-	N/A

(A) Actuarial valuations performed annually.

(B) Actuarial valuations performed biannually.

CITY OF ENGLEWOOD, COLORADO

Required Supplementary Information

Schedules of Employer Contributions

	Non-Emergency Employees Pension Plan		Police Officers Pension Plan		Firefighters Pension Plan		Volunteer Firefighters Pension Plan	
Year Ended 12/31	**Annual Required Contribution**	**Percentage Contributed**	**Annual Required Contribution**	**Percentage Contributed**	**Annual Required Contribution**	**Percentage Contributed**	**Annual Required Contribution**	**Percentage Contributed**
2006	$ 711,258	100.0%	$ 412,552	101.0%	$ 67,927	93.3%	$ 2,601	100.0%
2007	697,965	100.0%	439,853	99.0%	76,935	96.8%	2,601	100.0%
2008	708,160	100.0%	439,853	98.1%	76,935	94.2%	-	N/A
2009	624,134	100.0%	289,033	97.0%	-	N/A	-	N/A
2010	726,689	100.0%	289,033	97.0%	-	N/A	4,801	100.0%

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated.

Nonmajor Governmental Funds

Special Revenue Funds

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Conservation Trust Fund – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided by State Lottery funds.

Open Space Fund – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided from the Arapahoe County Open Space Sales Tax. The Open Space Tax was created on January 1, 2004 and expires on December 31, 2013.

Donors Fund – Accounts for funds donated to the City for various specified activities.

Community Development Fund – Accounts for grant funds of the Brownfields Pilot Grants Program administered by the United States Environmental Protection Agency. This fund also accounts for the operations of the ***art*** circulator shuttle which is funded by the Regional Transportation District.

Neighborhood Stabilization Fund – Accounts for the acquisition, rehabilitation and sale of foreclosed residential properties in the City. Financing is provided by the State.

Malley Center Trust Fund – Accounts for a trust established by Elsie Malley to be used for the benefit of the Malley Senior Recreation Center.

Parks and Recreation Trust Fund – Accounts for a trust established by the City, financed primarily by donations, to be used exclusively for specific park and recreation projects.

Debt Service Funds

Debt Service Funds account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources

General Obligation Bond Fund – Accounts for the accumulation of monies for payment of General Obligation Bond principal and interest.

Capital Projects Funds

Capital Projects Funds account for financial resources to be used for the acquisition and/or construction of major capital facilities (other than those financed by proprietary funds).

Public Improvement Fund – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily from building and vehicle use taxes.

Capital Projects Fund – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily with transfers from other City Funds.

CITY OF ENGLEWOOD, COLORADO

Combining Balance Sheet
Nonmajor Governmental Funds
December 31, 2010

	Special Revenue Funds				
	Conservation Trust	**Open Space**	**Donors**	**Community Development**	**Neighborhood Stabilization**
Assets					
Cash and investments	$ 1,046,990	$ 602,235	$ 169,949	$ -	$ 625,393
Receivables:					-
Property taxes	-	-	-	-	-
Sales and use	-	-	-	-	-
Interest	5,265	5,580	804	-	1,858
Accounts	-	-	-	-	-
Intergovernmental	-	485,304	-	36,165	91,278
Total assets	$ 1,052,255	$ 1,093,119	$ 170,753	$ 36,165	$ 718,529
Liabilities and fund balances					
Liabilities:					
Accounts payable	$ -	$ 20,140	$ 2,901	$ 23,504	$ 240
Due to other funds	-	-	-	3,161	-
Deferred revenue	-	-	-	9,500	-
Total liabilities	-	20,140	2,901	36,165	240
Fund balances:					
Reserved for:					
Parks and recreation	1,052,255	1,072,979	-	-	-
Police operations	-	-	99,657	-	-
Fire operations	-	-	3,113	-	-
Debt service	-	-	-	-	490,055
Unreserved:					
Designated for subsequent year's expenditures	-	-	10,000	-	-
Undesignated	-	-	55,082	-	228,234
Total fund balances	1,052,255	1,072,979	167,852	-	718,289
Total liabilities and fund balances	$ 1,052,255	$ 1,093,119	$ 170,753	$ 36,165	$ 718,529

See Independent Auditor's Report

			Debt Service	Capital Projects Funds			Total
Malley Center Trust	Parks and Recreation Trust	Total	General Obligation Bond	Public Improvement	Capital Projects	Total	Nonmajor Governmental Funds
$ 290,131	$ 446,926	$ 3,181,624	$ 7,584	$ 2,492,149	$ 1,089,675	$ 3,581,824	$ 6,771,032
-	-	-	1,093,000	-	-	-	1,093,000
-	-	-	-	70,687	-	70,687	70,687
1,536	2,377	17,420	2,394	11,436	2,998	14,434	34,248
-	-	-	-	120,465	-	120,465	120,465
-	-	612,747	-	9,605	-	9,605	622,352
$ 291,667	$ 449,303	$ 3,811,791	$ 1,102,978	$ 2,704,342	$ 1,092,673	$ 3,797,015	$ 8,711,784
$ -	$ -	$ 46,785	$ 362	$ 17,885	$ 30,935	$ 48,820	$ 95,967
-	-	3,161	-	-	-	-	3,161
-	-	9,500	1,093,000	-	-	-	1,102,500
-	-	59,446	1,093,362	17,885	30,935	48,820	1,201,628
291,667	449,303	2,866,204	-	-	-	-	2,866,204
-	-	99,657	-	-	-	-	99,657
-	-	3,113	-	-	-	-	3,113
-	-	490,055	9,616	-	-	-	499,671
-	-	10,000	-	2,066,337	1,000,438	3,066,775	3,076,775
-	-	283,316	-	620,120	61,300	681,420	964,736
291,667	449,303	3,752,345	9,616	2,686,457	1,061,738	3,748,195	7,510,156
$ 291,667	$ 449,303	$ 3,811,791	$ 1,102,978	$ 2,704,342	$ 1,092,673	$ 3,797,015	$ 8,711,784

CITY OF ENGLEWOOD, COLORADO

Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended December 31, 2010

	Special Revenue Funds				
	Conservation Trust	**Open Space**	**Donors**	**Community Development**	**Neighborhood Stabilization**
Revenues					
Property taxes	$ -	$ -	$ -	$ -	$ -
Vehicle use tax	-	-	-	-	-
Building use tax	-	-	-	-	-
Intergovernmental	285,885	778,018	50,383	-	1,546,842
Charges for services	-	-	42,358	209,392	75,600
Construction reimbursements	-	-	-	-	-
Net investment income	8,366	9,373	1,164	-	2,264
Contributions	-	-	42,113	84,107	-
Other	-	-	-	-	210,000
Total revenues	294,251	787,391	136,018	293,499	1,834,706
Expenditures					
Current:					
General government	-	-	521	293,499	1,819,365
Public safety	-	-	43,033	-	-
Public works	-	-	-	-	-
Culture and recreation	27,452	133,719	40,529	-	-
Capital outlay	65,856	817,434	-	-	-
Debt service:					
Principal	-	-	-	-	-
Interest	-	-	-	-	-
Refunding bond issuance costs	-	-	-	-	-
Total expenditures	93,308	951,153	84,083	293,499	1,819,365
Excess revenues over (under) expenditures	200,943	(163,762)	51,935	-	15,341
Other financing sources (uses)					
Transfers in	-	-	-	-	750,000
Refunding bonds issued	-	-	-	-	-
Capital lease proceeds	-	-	-	-	-
Payment to refunded bond escrow agent	-	-	-	-	-
Transfers out	-	-	-	-	(47,052)
Total other financing sources (uses)	-	-	-	-	702,948
Net change in fund balances	200,943	(163,762)	51,935	-	718,289
Fund balances - beginning	851,312	1,236,741	115,917	-	-
Fund balances - ending	$ 1,052,255	$1,072,979	$ 167,852	$ -	$ 718,289

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			Debt Service	Capital Projects Funds			Total
Malley Center Trust	Parks and Recreation Trust	Total	General Obligation Bond	Public Improvement	Capital Projects	Total	Nonmajor Governmental Funds
$ -	$ -	$ -	$ 1,046,715	$ -	$ -	$ -	$ 1,046,715
-	-	-	-	926,715	-	926,715	926,715
-	-	-	-	545,987	-	545,987	545,987
-	-	2,661,128	-	248,230	-	248,230	2,909,358
-	-	327,350	-	-	-	-	327,350
-	-	-	-	-	281,366	281,366	281,366
2,847	4,460	28,474	3,057	12,634	7,530	20,164	51,695
2,618	200	129,038	-	-	-	-	129,038
-	-	210,000	-	-	-	-	210,000
5,465	4,660	3,355,990	1,049,772	1,733,566	288,896	2,022,462	6,428,224
-	-	2,113,385	10,767	14,000	180,473	194,473	2,318,625
-	-	43,033	-	-	43,292	43,292	86,325
-	-	-	-	1,140,612	96,732	1,237,344	1,237,344
-	11,300	213,000	-	51,577	202,162	253,739	466,739
1,230	-	884,520	-	134,786	258,982	393,768	1,278,288
-	-	-	780,000	-	-	-	780,000
-	-	-	308,054	-	-	-	308,054
-	-	-	250,128	-	-	-	250,128
1,230	11,300	3,253,938	1,348,949	1,340,975	781,641	2,122,616	6,725,503
4,235	(6,640)	102,052	(299,177)	392,591	(492,745)	(100,154)	(297,279)
-	-	750,000	-	121,121	-	121,121	871,121
-	-	-	10,316,477	-	-	-	10,316,477
-	-	-	-	1,455,302	734,594	2,189,896	2,189,896
-	-	-	(10,066,349)	-	-	-	(10,066,349)
-	-	(47,052)	-	(797,956)	(121,120)	(919,076)	(966,128)
-	-	702,948	250,128	778,467	613,474	1,391,941	2,345,017
4,235	(6,640)	805,000	(49,049)	1,171,058	120,729	1,291,787	2,047,738
287,432	455,943	2,947,345	58,665	1,515,399	941,009	2,456,408	5,462,418
$291,667	$ 449,303	$ 3,752,345	$ 9,616	$ 2,686,457	$ 1,061,738	$ 3,748,195	$ 7,510,156

CITY OF ENGLEWOOD, COLORADO

Conservation Trust Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances
Project Budget and Actual - Budgetary Basis
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Project Budget	Actual Amounts	Project Budget Remaining	2009 Actual
Revenues				
Lottery proceeds	$ 285,885	$ 285,885	$ -	$ 302,403
Net investment income	8,366	8,366	-	20,778
Total revenues	294,251	294,251	-	323,181
Expenditures				
Current:				
Culture and recreation	54,901	27,452	27,449	206,451
Capital outlay	834,746	65,856	768,890	193,399
Total expenditures	889,647	93,308	796,339	399,850
Excess revenues over (under) expenditures	$ (595,396)	200,943	$ 796,339	(76,669)
Fund balances - beginning		851,312		927,981
Fund balances - ending		1,052,255		851,312
Less: Fund Balance Designated for Completion of Projects		(796,339)		(587,731)
Unappropriated fund balance		$ 255,916		$ 263,581

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CITY OF ENGLEWOOD, COLORADO

Open Space Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances
Project Budget and Actual - Budgetary Basis
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Project Budget	Actual Amounts	Project Budget Remaining	2009 Actual
Revenues				
Open Space Tax Shareback	$ 614,153	$ 614,153	$ -	$ 583,642
Open Space Grants	238,065	163,865	74,200	785,015
Net investment income	9,373	9,373	-	13,832
Total revenues	861,591	787,391	74,200	1,382,489
Expenditures				
Current:				
Culture and recreation	179,768	133,719	46,049	174,986
Capital outlay	1,702,839	817,434	885,405	1,216,676
Total expenditures	1,882,607	951,153	931,454	1,391,662
Excess revenues over (under) expenditures	(1,021,016)	(163,762)	857,254	(9,173)
Other financing sources (uses)				
Transfers out	-	-	-	(81,457)
Excess revenues and other financing sources over (under) expenditures	$ (1,021,016)	(163,762)	$ 857,254	(90,630)
Fund balances - beginning		1,236,741		1,327,371
Fund balances - ending		1,072,979		1,236,741
Less: Fund Balance Designated for Completion of Projects		(857,254)		(939,507)
Unappropriated fund balance		$ 215,725		$ 297,234

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CITY OF ENGLEWOOD, COLORADO

Donors Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Intergovernmental	$ -	$ -	$ 50,383	$ 50,383	$ 6,821
Charges for services	48,000	48,000	42,358	(5,642)	54,714
Net investment income	10,000	10,000	1,164	(8,836)	2,885
Contributions	46,300	46,300	42,113	(4,187)	35,124
Total revenues	104,300	104,300	136,018	31,718	99,544
Expenditures					
Current:					
General government	2,800	2,800	521	2,279	2,770
Police department	75,000	75,000	43,033	31,967	54,121
Fire department	3,000	3,000	-	3,000	-
Culture and recreation	91,350	91,350	40,529	50,821	28,672
Capital outlay	-	-	-	-	23,882
Total expenditures	172,150	172,150	84,083	88,067	109,445
Excess expenditures over revenues	(67,850)	(67,850)	51,935	119,785	(9,901)
Other financing sources					
Transfers out	-	-	-	-	(30,000)
Excess expenditures over revenues and other financing sources	(67,850)	(67,850)	51,935	119,785	(39,901)
Fund balances - beginning	85,949	115,917	115,917	-	155,818
Fund balances - ending	$ 18,099	$ 48,067	$ 167,852	$ 119,785	$ 115,917

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CITY OF ENGLEWOOD, COLORADO

Community Development Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Charges for Services	$ 290,000	$ 293,499	$ 293,499	$ -	$ 263,535
Expenditures					
Current:					
General government	290,000	293,499	293,499	-	263,535
Excess revenues over expenditures	-	-	-	-	-
Fund balances - beginning	-	-	-	-	-
Fund balances - ending	$ -	$ -	$ -	$ -	$ -

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Neighborhood Stabilization Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual
For the Year Ended December 31, 2010

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts**	**Variance with Final Budget - Positive (Negative)**
Revenues				
Intergovernmental	$ -	$ 1,753,379	$ 1,546,842	$ (206,537)
Charges for services	-	-	75,600	75,600
Net investment income	-	-	2,264	2,264
Other	-	-	210,000	210,000
Total revenues	-	1,753,379	1,834,706	81,327
Expenditures				
Current:				
General government	-	2,503,379	1,819,365	684,014
Total expenditures	-	2,503,379	1,819,365	684,014
Excess expenditures over revenues	-	(750,000)	15,341	765,341
Other financing sources				
Transfers in	-	750,000	750,000	-
Transfers out	-	-	(47,052)	47,052
Total other financing sources (uses)	-	750,000	702,948	47,052
Excess expenditures over revenues and other financing sources	-	-	718,289	812,393
Fund balances - beginning	-	-	-	-
Fund balances - ending	$ -	$ -	$ 718,289	$ 812,393

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CITY OF ENGLEWOOD, COLORADO

Malley Center Trust Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Contributions	$ 4,000	$ 4,000	$ 2,618	$ (1,382)	$ 3,574
Net investment income	16,000	16,000	2,847	(13,153)	6,062
Total revenues	20,000	20,000	5,465	(14,535)	9,636
Expenditures					
Current:					
Culture and recreation	50,000	50,000	-	50,000	790
Capital outlay	-	-	1,230	(1,230)	-
Total expenditures	50,000	50,000	1,230	48,770	790
Excess revenues over (under) expenditures	(30,000)	(30,000)	4,235	34,235	8,846
Fund balances - beginning	248,586	287,432	287,432	-	278,586
Fund balances - ending	$ 218,586	$ 257,432	$ 291,667	$ 34,235	$ 287,432

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CITY OF ENGLEWOOD, COLORADO

Parks and Recreation Trust Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Contributions	$ 3,000	$ 3,000	$ 200	$ (2,800)	$ 3,272
Charges for services	2,000	2,000	-	(2,000)	-
Net investment income	20,000	20,000	4,460	(15,540)	9,775
Total revenues	25,000	25,000	4,660	(20,340)	13,047
Expenditures	30,000	30,000	11,300	18,700	11,804
Excess revenues over (under) expenditures	(5,000)	(5,000)	(6,640)	(1,640)	1,243
Fund balances - beginning	449,700	455,943	455,943	-	454,700
Fund balances - ending	$ 444,700	$ 450,943	$ 449,303	$ (1,640)	$ 455,943

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CITY OF ENGLEWOOD, COLORADO

General Obligation Bond Debt Service Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
Revenues	**Original**	**Final**	**Actual Amounts**	**Positive (Negative)**	**2009 Actual**
Taxes	$ 1,050,000	$ 1,050,000	$ 1,046,715	$ (3,285)	$ 985,399
Net investment income	6,000	6,000	3,057	(2,943)	12,703
Total revenues	1,056,000	1,056,000	1,049,772	(6,228)	998,102
Expenditures					
Debt service:					
Principal	605,000	605,000	780,000	(175,000)	585,000
Interest	487,895	487,895	308,054	179,841	510,120
Refunding bond issuance costs	-	250,128	250,128	-	-
Other	11,100	11,100	10,767	333	10,454
Total expenditures	1,103,995	1,354,123	1,348,949	5,174	1,105,574
Excess revenues over (under) expenditures	(47,995)	(298,123)	(299,177)	(1,054)	(107,472)
Other financing sources (uses)					
Refunding bonds issued	-	10,316,477	10,316,477	-	-
Payment to refunded bond escrow agent	-	(10,066,349)	(10,066,349)	-	-
Total other financing sources (uses)	-	250,128	250,128	-	-
Excess revenues and other financing sources over (under) expenditures	(47,995)	(47,995)	(49,049)	(1,054)	(107,472)
Fund balances - beginning	57,087	58,665	58,665	-	166,137
Fund balances - ending	$ 9,092	$ 10,670	$ 9,616	$ (1,054)	$ 58,665

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CITY OF ENGLEWOOD, COLORADO

Public Improvement Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances
Project Budget And Actual - Budgetary Basis
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Project Budget	Actual	Project Budget Remaining	2009 Actual
Revenues				
Vehicle use tax	$ 926,715	$ 926,715	$ -	$ 993,597
Building use tax	545,987	545,987	-	402,273
Intergovernmental	248,230	248,230	-	1,319,123
Net investment income	12,634	12,634	-	10,001
Construction reimbursement	-	-	-	259,225
Total revenues	1,733,566	1,733,566	-	2,984,219
Expenditures				
Current:				
General government	50,000	14,000	36,000	-
Public works	1,396,456	1,140,612	255,844	1,536,731
Culture and recreation	86,852	51,577	30,565	686,510
Capital outlay	1,878,714	134,786	1,743,928	143,746
Total expenditures	3,412,022	1,340,975	2,066,337	2,366,987
Excess revenues over (under) expenditures	(1,678,456)	392,591	2,066,337	617,232
Other financing sources (uses)				
Transfers in	121,121	121,121	-	258,468
Capital lease proceeds	1,455,302	1,455,302	-	-
Transfers out	(797,956)	(797,956)	-	(427,826)
Total other financing sources (uses)	778,467	778,467	-	(169,358)
Excess revenues and other financing sources over (under) expenditures and other financing uses	$ (899,989)	1,171,058	$ 2,066,337	447,874
Fund balances - beginning		1,515,399		1,067,525
Fund balances - ending		2,686,457		1,515,399
Less: Fund Balance Designated for Completion of Projects		(2,066,337)		(1,178,202)
Unappropriated fund balance		$ 620,120		$ 337,197

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Capital Projects Fund
Schedule of Revenues, Expenditures and Changes in Fund Balances
Project Budget And Actual - Budgetary Basis
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Project Budget	Actual	Project Budget Remaining	2009 Actual
Revenues				
Net investment income	$ 7,530	$ 7,530	$ -	$ 27,079
Construction reimbursement	281,366	281,366	-	17,063
Total revenues	288,896	288,896	-	44,142
Expenditures				
Current:				
General government	467,161	180,473	286,688	262,073
Public safety	169,814	43,292	126,522	77,040
Public works	96,732	96,732	-	23,890
Culture and recreation	252,654	202,162	50,492	58,612
Capital outlay	795,718	258,982	536,736	98,973
Total expenditures	1,782,079	781,641	1,000,438	520,588
Excess expenditures over revenues	(1,493,183)	(492,745)	1,000,438	(476,446)
Other financing sources (uses)				
Transfers in	-	-	-	79,370
Capital lease proceeds	734,594	734,594	-	-
Transfers out	(121,120)	(121,120)	-	-
Total other financing sources	613,474	613,474	-	79,370
Excess revenues and other financing sources over (under) expenditures and other financing uses	$ (879,709)	120,729	$ 1,000,438	(397,076)
Fund balances - beginning		941,009		1,338,085
Fund balances - ending		1,061,738		941,009
Less: Fund Balance Designated for Completion of Projects		(1,000,438)		(763,665)
Unappropriated fund balance		$ 61,300		$ 177,344

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Proprietary Funds

Enterprise Funds

Enterprise Funds account for operations (a) that are financed and operated in a manner similar to private business enterprises—where the intent of City Council is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where Council has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Water Fund – Accounts for revenues and expenses associated with providing water services to City of Englewood residents.

Sewer Fund – Accounts for revenues and expenses associated with providing wastewater services to the City of Englewood residents and some county residents.

Golf Course Fund – Accounts for revenues and expenses associated with the operations of the Englewood Municipal Golf Course.

Storm Drainage Fund – Accounts for revenues and expenses associated with maintaining the City's storm drainage system.

Concrete Utility Fund – Accounts for revenues and expenses associated with maintaining the City's sidewalks, curbs and gutters.

Housing Rehabilitation Fund – Accounts for revenues and expenses associated with the City's housing rehabilitation program.

Internal Service Funds

Internal Service Funds account for the financing of goods or services provided by one department to other departments of the City, and to other governmental units, on a cost reimbursement basis.

Central Services Fund – Accounts for the financing of printing services and for maintaining an inventory of frequently used or essential office supplies provided by Central Services to other departments of the City on a cost reimbursement basis.

ServiCenter Fund – Accounts for the financing of automotive repairs and services provided by the ServiCenter to other departments of the City, or to other governmental units, on a cost reimbursement basis.

Internal Service Funds (continued)

Capital Equipment Replacement Fund – Accounts for the accumulation of funds for the scheduled replacement of City-owned equipment and vehicles.

Employee Benefits Fund – Accounts for the administration of providing City employee benefit programs: medical, dental, life, and disability insurance.

Risk Management Fund – Accounts for the administration of maintaining property and liability and workers' compensation insurance.

CITY OF ENGLEWOOD, COLORADO

Water Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Water sales	$ 6,798,921	$ 6,798,921	$ 6,491,573	$ (307,348)	$ 5,610,944
Raw water sales	1,700,000	1,700,000	2,024,963	324,963	2,074,975
City ditch revenues	40,000	40,000	38,914	(1,086)	54,465
System development fees	20,000	20,000	16,960	(3,040)	9,256
Net investment income	157,058	157,058	47,714	(109,344)	77,840
Late fees	20,000	20,000	23,917	3,917	21,693
Water meter sales	30,000	30,000	21,434	(8,566)	21,190
Rentals	9,000	9,000	9,512	512	9,512
Other	79,500	79,500	69,601	(9,899)	59,960
Bond Proceeds	-	-	-	-	2,615,000
Total revenues	8,854,479	8,854,479	8,744,588	(109,891)	10,554,835
Expenditures					
Source of supply	1,353,137	1,353,137	1,432,442	(79,305)	1,454,207
Power and pumping	821,552	821,552	864,884	(43,332)	692,030
Purification	1,776,983	1,776,983	1,658,955	118,028	1,562,505
Transmission and distribution	946,532	946,532	804,787	141,745	908,384
Customer accounting and collection	497,505	497,505	461,585	35,920	461,585
Personal services	468,407	468,407	452,847	15,560	467,783
Commodities and contractual services	497,818	497,818	343,939	153,879	425,614
Franchise tax	203,968	203,968	184,732	19,236	158,881
Capital outlay	2,638,000	2,638,000	526,935	2,111,065	874,637
Debt service:					
Principal payments	898,686	898,686	898,686	-	865,852
Interest expense	573,653	573,653	576,323	(2,670)	540,381
Bond issue costs	-	-	-	-	103,079
Total expenditures	10,676,241	10,676,241	8,206,115	2,470,126	8,514,938
Excess revenues over (under) expenditures	(1,821,762)	(1,821,762)	538,473	2,360,235	2,039,897
Funds available - beginning	3,735,642	6,507,421	6,507,421	-	4,467,524
Funds available - ending	$ 1,913,880	$ 4,685,659	$ 7,045,894	$ 2,360,235	$ 6,507,421

Funds available is computed as follows:		
Current assets	$ 7,677,008	$ 7,152,501
Current liabilities	(1,551,748)	(1,543,766)
Add current portion of long-term debt	920,634	898,686
	$ 7,045,894	$ 6,507,421

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Sewer Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Disposal services	$ 13,363,272	$ 13,363,272	$ 13,457,877	$ 94,605	$ 12,313,655
System development fees	395,000	395,000	200,364	(194,636)	360,218
South Englewood maintenance fee	39,600	39,600	39,600	-	39,600
Net investment income	447,197	447,197	279,998	(167,199)	430,738
Late fees	68,000	68,000	88,164	20,164	76,621
Other	-	-	14,934	14,934	6,566
Total revenues	14,313,069	14,313,069	14,080,937	(232,132)	13,227,398
Expenditures					
Joint Venture operations	8,104,944	8,104,944	6,642,649	1,462,295	6,819,979
Joint Venture capital	820,000	820,000	689,819	130,181	220,674
Sanitary systems	546,553	546,553	566,190	(19,637)	579,235
Customer accounting and collection	1,600,000	1,600,000	1,196,870	403,130	1,184,974
Personal services	666,655	666,655	600,040	66,615	639,173
Commodities and contractual services	396,511	396,511	431,512	(35,001)	405,461
Franchise tax	399,659	399,659	403,736	(4,077)	369,410
Capital outlay	197,328	197,328	-	197,328	-
Debt service:					
Principal payments	3,231,045	3,231,045	3,231,045	-	949,177
Interest expense	1,991,179	1,991,179	1,981,129	10,050	2,081,746
Total expenditures	17,953,874	17,953,874	15,742,990	2,210,884	13,249,829
Excess expenditures over revenues	(3,640,805)	(3,640,805)	(1,662,053)	1,978,752	(22,431)
Funds available - beginning	5,921,921	7,473,534	7,473,534	-	7,495,965
Funds available - ending	$ 2,281,116	$ 3,832,729	$ 5,811,481	$ 1,978,752	$ 7,473,534

Funds available is computed as follows:

Current assets	$ 14,658,743	$ 16,743,723
Current liabilities	(12,234,938)	(12,501,233)
Add current portion of long-term debt	3,387,676	3,231,044
	$ 5,811,481	$ 7,473,534

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Golf Course Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance- Variance with Final Budget -	
Revenues	**Original**	**Final**	**Actual Amounts**	**Positive (Negative)**	**2009 Actual**
Green fees	$1,299,979	$ 1,299,979	$ 1,058,416	$ (241,563)	$1,071,435
Rentals	350,466	350,466	294,659	(55,807)	269,308
Driving range	200,000	200,000	230,257	30,257	226,408
Merchandise sales	175,000	175,000	182,971	7,971	126,905
Concessions	36,000	36,000	30,691	(5,309)	22,000
Memberships	55,000	55,000	19,018	(35,982)	21,752
Learning center	24,000	24,000	24,428	428	25,341
Net investment income	16,151	16,151	8,863	(7,288)	22,105
Contract Reimbursements	-	-	110,081	110,081	249,774
Other	101,000	101,000	69,898	(31,102)	62,161
Total revenues	2,257,596	2,257,596	2,029,282	(228,314)	2,097,189
Expenditures					
Personal services	981,941	981,941	931,766	50,175	960,732
Commodities and contractual services	640,567	640,567	573,461	67,106	622,806
Cost of goods sold	120,000	120,000	128,595	(8,595)	86,374
Payment in lieu of taxes	40,000	40,000	37,044	2,956	37,500
Capital outlay	331,895	456,895	204,990	251,905	156,328
Debt service:					
Principal payments	60,000	60,000	60,000	-	55,000
Interest expense	155,025	155,025	155,025	-	157,338
Total expenditures	2,329,428	2,454,428	2,090,881	363,547	2,076,078
Excess expenditures over revenues	(71,832)	(196,832)	(61,599)	135,233	21,111
Other financing sources (uses)					
Transfers in	-	-	50,000	(50,000)	-
Transfers out	-	-	-	-	(100,000)
Total other financing sources (uses)	-	-	50,000	(50,000)	(100,000)
Excess revenues and other financing sources over (under) expenditures and other financing uses	(71,832)	(196,832)	(11,599)	85,233	(78,889)
Funds available - beginning	296,743	436,975	436,975	-	515,864
Funds available - ending	$ 224,911	$ 240,143	$ 425,376	$ 85,233	$ 436,975

Funds available is computed as follows:

Current assets	$ 738,111	$1,325,516
Current liabilities	(372,735)	(948,541)
Add current portion of long-term debt	60,000	60,000
	$ 425,376	$ 436,975

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Storm Drainage Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Storm drainage services	$ 322,181	$ 322,181	$ 318,981	$ (3,200)	$ 320,781
Net investment income	13,959	13,959	8,025	(5,934)	22,479
Other	4,000	4,000	4,709	709	4,243
Total revenues	340,140	340,140	331,715	(8,425)	347,503
Expenditures					
Storm drainage system	29,353	29,353	59,881	(30,528)	21,429
Personal services	50,545	50,545	58,506	(7,961)	60,592
Commodities and contractual services	41,100	41,100	25,717	15,383	39,753
Capital outlay	100,000	100,000	-	100,000	359,564
Debt service:					
Principal payments	75,000	75,000	75,000	-	70,000
Interest expense	61,343	61,343	61,049	294	64,294
Total expenditures	357,341	357,341	280,153	77,188	615,632
Excess revenues over (under) expenditures	(17,201)	(17,201)	51,562	68,763	(268,129)
Funds available - beginning	465,674	714,435	714,435	-	982,564
Funds available - ending	$ 448,473	$ 697,234	$ 765,997	$ 68,763	$ 714,435

Funds available is computed as follows:

Current assets	$ 806,045	$ 762,657
Current liabilities	(120,048)	(123,222)
Add current portion of long-term debt	80,000	75,000
	$ 765,997	$ 714,435

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Concrete Utility Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Concrete repair and maintenance fees	$ 690,000	$ 690,000	$ 692,774	$ 2,774	$ 699,546
Late fees	1,200	1,200	2,401	1,201	2,595
Net investment income	20,000	20,000	4,048	(15,952)	9,851
Total revenues	711,200	711,200	699,223	(11,977)	711,992
Expenditures					
Concrete repair and maintenance program	178,986	178,986	167,748	11,238	179,008
Personal services	177,295	177,295	175,877	1,418	175,097
Commodities and contractual services	6,331	6,331	2,015	4,316	2,211
Capital outlay	335,000	335,000	322,382	12,618	366,188
Total expenditures	697,612	697,612	668,022	29,590	722,504
Excess revenues over (under) expenditures	13,588	13,588	31,201	17,613	(10,512)
Funds available - beginning	236,342	246,705	246,705	-	257,217
Funds available - ending	$ 249,930	$ 260,293	$ 277,906	$ 17,613	$ 246,705

Funds available is computed as follows:

Current assets	$ 364,250	$ 317,516
Current liabilities	(86,344)	(70,811)
	$ 277,906	$ 246,705

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CITY OF ENGLEWOOD, COLORADO

Housing Rehabilitation Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Grant income	$ 159,490	$ 159,490	$ 57,855	$ (101,635)	$ 54,502
Property sales	587,184	587,184	213,000	(374,184)	230,000
Loan interest income	736,729	736,729	267,248	(469,481)	237,426
Net investment income	14,081	14,081	5,108	(8,973)	6,149
Late fees	992	992	360	(632)	932
Other	1,524	1,524	553	(971)	2,690
Total revenues	1,500,000	1,500,000	544,124	(955,876)	531,699
Expenditures					
Cost of sales	579,928	579,928	219,470	360,458	297,078
Interest expense	147,383	147,383	55,776	91,607	51,596
Customer accounting and collection	5,834	5,834	2,208	3,626	4,273
Grants to other governments	41,346	41,346	15,647	25,699	26,229
Net change in notes receivable/payable	155,426	155,426	58,820	96,606	10,005
Grants to individuals	222,977	222,977	84,384	138,593	143,426
Commodities and contractual services	347,106	347,106	131,360	215,746	148,495
Total expenditures	1,500,000	1,500,000	567,665	932,335	681,102
Excess expenditures over revenues	-	-	(23,541)	(23,541)	(149,403)
Funds available - beginning	1,082,833	933,430	933,430	-	1,082,833
Funds available - ending	$ 1,082,833	$ 933,430	$ 909,889	$ (23,541)	$ 933,430

Funds available is computed as follows:

Current assets	$ 929,889	$ 963,057
Current liabilities	(56,000)	(65,627)
Add current portion of long-term debt	36,000	36,000
	$ 909,889	$ 933,430

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Combining Statement of Net Assets
Internal Service Funds
December 31, 2010

	Central Services	Servi-Center	Capital Equipment Replacement
Assets			
Current assets:			
Cash and investments	$ 241,631	$ 829,155	$ 724,815
Cash and investments-restricted	-	-	-
Interest receivable	1,260	4,465	3,965
Accounts receivable	-	14,229	-
Inventory	8,408	156,822	-
Other current assets	-	-	-
Total current assets	251,299	1,004,671	728,780
Capital assets:			
Land	-	340,097	-
Building	-	1,060,133	-
Other improvements	-	46,926	-
Automotive	-	-	7,080,435
Operating machines and equipment	96,124	380,555	1,562,848
Total capital assets	96,124	1,827,711	8,643,283
Less - accumulated depreciation	(90,796)	(1,243,619)	(5,226,235)
Total capital assets, net	5,328	584,092	3,417,048
Total assets	256,627	1,588,763	4,145,828
Liabilities			
Current liabilities:			
Accounts payable	711	17,974	-
Accrued payroll and related liabilities	2,443	24,770	-
Compensated absences	13,836	59,920	-
Deposits	-	-	-
Claims and judgments payable	-	-	-
Total liabilities	16,990	102,664	-
Net assets			
Invested in capital assets	5,328	584,092	3,417,048
Unrestricted	234,309	902,007	728,780
Total net assets	$ 239,637	$ 1,486,099	$ 4,145,828

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Employee Benefits	Risk Management	Total
$ 177,211	$ 1,748,435	$ 3,721,247
67,483	-	67,483
203	9,636	19,529
-	-	14,229
-	-	165,230
47,050	5,000	52,050
291,947	1,763,071	4,039,768
-	-	340,097
-	-	1,060,133
-	-	46,926
-	-	7,080,435
-	-	2,039,527
-	-	10,567,118
-	-	(6,560,650)
-	-	4,006,468
291,947	1,763,071	8,046,236
45,006	25,437	89,128
5,325	2,763	35,301
8,604	7,312	89,672
22,094	-	22,094
-	525,630	525,630
81,029	561,142	761,825
-	-	4,006,468
210,918	1,201,929	3,277,943
$ 210,918	$ 1,201,929	$ 7,284,411

CITY OF ENGLEWOOD, COLORADO

Combining Statement of Revenues, Expenses and Changes in Fund Net Assets
Internal Service Funds
For the Year Ended December 31, 2010

	Central Services	Servi-Center	Capital Equipment Replacement
Operating revenues			
Billings to departments	$ 333,452	$ 1,906,638	$ 682,839
Intergovernmental	3,008	131,969	-
Total operating revenues	336,460	2,038,607	682,839
Operating expenses			
Cost of goods sold	80,891	707,452	-
Personal services	75,608	774,849	-
Commodities and contractual services	149,783	280,917	10,757
Depreciation	7,140	17,819	780,905
Insurance expense:			
Medical	-	-	-
Life	-	-	-
Long-term disability	-	-	-
Employee assistance program	-	-	-
Unemployment	-	-	-
General liability	-	-	-
Workers' compensation	-	-	-
Claims expense:			
Dental	-	-	-
Long-term disability	-	-	-
General liability	-	-	-
Workers' compensation	-	-	-
Total operating expenses	313,422	1,781,037	791,662
Operating income (loss)	23,038	257,570	(108,823)
Nonoperating revenues			
Net investment income	2,237	7,097	6,937
Gain on disposition of equipment	-	-	60,944
Other	1,264	12,585	-
Total nonoperating revenues	3,501	19,682	67,881
Income before contributions and transfers	26,539	277,252	(40,942)
Capital contributions - other	-	-	42,229
Transfers out	-	(200,000)	(446,477)
Change in net assets	26,539	77,252	(445,190)
Total net assets - beginning	213,098	1,408,847	4,591,018
Total net assets - ending	$ 239,637	$ 1,486,099	$ 4,145,828

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Employee Benefits	Risk Management	Total
$ 4,902,022	$ 1,345,407	$ 9,170,358
-	-	134,977
4,902,022	1,345,407	9,305,335
-	-	788,343
162,334	113,644	1,126,435
43,246	3,875	488,578
-	-	805,864
4,044,665	-	4,044,665
64,648	-	64,648
53,261	-	53,261
22,967	-	22,967
46,182	-	46,182
-	314,790	314,790
-	57,658	57,658
383,161	-	383,161
48,328	-	48,328
-	207,002	207,002
-	397,532	397,532
4,868,792	1,094,501	8,849,414
33,230	250,906	455,921
1,582	16,321	34,174
-	-	60,944
-	-	13,849
1,582	16,321	108,967
34,812	267,227	564,888
-	-	42,229
(200,000)	(450,000)	(1,296,477)
(165,188)	(182,773)	(689,360)
376,106	1,384,702	7,973,771
$ 210,918	$ 1,201,929	$ 7,284,411

CITY OF ENGLEWOOD, COLORADO

Combining Statement of Cash Flows
Internal Service Funds
For the Year Ended December 31, 2010

	Central Services	Servi-Center	Capital Equipment Replacement
Cash flows from operating activities			
Cash received from interfund charges	$ 333,452	$ 1,906,638	$ 682,839
Cash received from customers	3,008	138,316	-
Cash payments to suppliers for goods and services	(230,509)	(1,002,589)	(10,757)
Cash paid to employees for services	(75,904)	(772,497)	-
Other cash receipts	1,264	12,585	-
Net cash provided (used) by operating activities	31,311	282,453	672,082
Cash flows from noncapital financing activities			
Transfers to other funds	-	(200,000)	(446,477)
Net cash (used) by noncapital financing activities	-	(200,000)	(446,477)
Cash flows from capital and related financing activities			
Acquisition and construction of capital assets	-	(19,046)	(443,263)
Proceeds from sale of assets	-	-	107,043
Net cash (used) by capital and related financing activities	-	(19,046)	(336,220)
Cash flows from investing activities			
Net investment income	2,651	8,851	9,209
Net cash provided by investing activities	2,651	8,851	9,209
Net increase (decrease) in cash and cash equivalents	33,962	72,258	(101,406)
Cash and cash equivalents - beginning	207,669	756,897	826,221
Cash and cash equivalents - ending	$ 241,631	$ 829,155	$ 724,815
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:			
Operating income (loss)	$ 23,038	$ 257,570	$ (108,823)
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:			
Depreciation	7,140	17,819	780,905
Miscellaneous nonoperating income	1,264	12,585	-
Effect of changes in operating assets and liabilities:			
Accounts receivable	-	6,347	-
Inventories	5,890	(3,232)	-
Prepaid expenses	-	-	-
Accounts payable	(5,725)	(10,988)	-
Accrued payroll and related liabilities	(296)	2,352	-
Estimated claims payable	-	-	-
Other current liabilities	-	-	-
Deferred revenue	-	-	-
Total adjustments	8,273	24,883	780,905
Net cash provided (used) by operating activities	$ 31,311	$ 282,453	$ 672,082
Noncash investing, capital and financing activities			
Contributions of capital assets from other funds	$ -	$ -	$ 42,229

See Independent Auditor's Report

Employee Benefits	Risk Management	Total
$ 4,902,022	$ 1,351,000	$ 9,175,951
-	-	141,324
(4,679,185)	(922,529)	(6,845,569)
(159,402)	(114,565)	(1,122,368)
-	-	13,849
63,435	313,906	1,363,187
(200,000)	(450,000)	(1,296,477)
(200,000)	(450,000)	(1,296,477)
-	-	(462,309)
-	-	107,043
-	-	(355,266)
1,868	23,318	45,897
1,868	23,318	45,897
(134,697)	(112,776)	(242,659)
379,391	1,861,211	4,031,389
$ 244,694	$ 1,748,435	$ 3,788,730
$ 33,230	$ 250,906	$ 455,921
-	-	805,864
-	-	13,849
21,932	5,593	33,872
-	-	2,658
-	-	-
17,627	(8,989)	(8,075)
2,932	(921)	4,067
-	67,317	67,317
-	-	-
(12,286)	-	(12,286)
30,205	63,000	907,266
$ 63,435	$ 313,906	$ 1,363,187
$ -	$ -	$ 42,229

CITY OF ENGLEWOOD, COLORADO

Central Services Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Billings to departments:					
Postage	$ 160,000	$ 160,000	$ 136,725	$ (23,275)	$ 143,883
Inside printing	52,500	52,500	35,018	(17,482)	38,527
Copier charges	165,000	165,000	155,281	(9,719)	173,445
Supplies	8,400	8,400	6,428	(1,972)	7,063
Intergovernmental	500	500	4,272	3,772	1,942
Net investment income	5,000	5,000	2,237	(2,763)	4,203
Total revenues	391,400	391,400	339,961	(51,439)	369,063
Expenditures					
Cost of goods sold:					
Postage	120,000	120,000	106,286	13,714	112,174
Copier charges	287,721	287,721	199,996	87,725	224,933
Transfers out	-	-	-	-	50,000
Total expenditures	407,721	407,721	306,282	101,439	387,107
Excess revenues over (under) expenditures	(16,321)	(16,321)	33,679	50,000	(18,044)
Funds available - beginning	152,905	200,630	200,630	-	218,674
Funds available - ending	$ 136,584	$ 184,309	$ 234,309	$ 50,000	$ 200,630

Funds available is computed as follows:

Current assets	$ 251,299	$ 223,641
Current liabilities	(16,990)	(23,011)
	$ 234,309	$ 200,630

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

ServiCenter Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Billings:					
Garage:					
Vehicle maintenance	$ 963,780	$ 963,780	$ 920,993	$ (42,787)	$ 955,164
Direct charges	576,531	576,531	551,172	(25,359)	477,349
Intergovernmental	143,023	143,023	131,969	(11,054)	137,225
Subtotal garage revenues	1,683,334	1,683,334	1,604,134	(79,200)	1,569,738
Administration:					
Building rentals	404,820	404,820	404,820	-	337,350
Stores charges	35,000	35,000	29,653	(5,347)	30,128
Subtotal administrative revenues	439,820	439,820	434,473	(5,347)	367,478
Total billings to departments	2,123,154	2,123,154	2,038,607	(84,547)	1,937,216
Net investment income	9,578	9,578	7,097	(2,481)	13,852
Other	7,274	7,274	12,585	5,311	5,317
Total revenues	2,140,006	2,140,006	2,058,289	(81,717)	1,956,385
Expenditures					
Garage:					
Personal services	679,005	679,005	668,652	10,353	634,312
Cost of goods sold	707,031	707,031	691,602	15,429	573,623
Commodities and contractual services	99,201	99,201	85,071	14,130	69,569
Capital outlay	6,801	6,801	6,801	-	6,801
Subtotal garage expenditures	1,492,038	1,492,038	1,452,126	39,912	1,284,305
Administration:					
Personal services	169,611	169,611	106,197	63,414	198,576
Commodities and contractual services	275,110	275,110	205,920	69,190	192,209
Cost of goods sold	30,000	30,000	15,850	14,150	27,628
Capital outlay	80,000	80,000	2,171	77,829	18,619
Transfers out	200,000	200,000	200,000	-	-
Subtotal administrative expenditures	754,721	754,721	530,138	224,583	437,032
Total expenditures	2,246,759	2,246,759	1,982,264	264,495	1,721,337
Excess revenues over (under) expenditures	(106,753)	(106,753)	76,025	182,778	235,048
Funds available - beginning	559,135	825,982	825,982	-	590,934
Funds available - ending	$ 452,382	$ 719,229	$ 902,007	$ 182,778	$ 825,982

Funds available is computed as follows:

Current assets	$ 1,004,671	$ 937,281
Current liabilities	(102,664)	(111,299)
	$ 902,007	$ 825,982

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Capital Equipment Replacement Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Billings to departments	$ 716,452	$ 716,452	$ 682,839	$ (33,613)	$ 662,729
Proceeds from sale of equipment	47,000	47,000	107,043	60,043	135,526
Net investment income	21,500	21,500	6,937	(14,563)	20,401
Other	20,000	20,000	-	(20,000)	9,600
Total revenues	804,952	804,952	796,819	(8,133)	828,256
Expenditures					
Capital outlay	675,896	675,896	443,263	232,633	1,073,686
Commodities and contractual services	22,614	22,614	10,757	11,857	40,430
Transfers out	446,477	446,477	446,477	-	-
Total expenditures	1,144,987	1,144,987	900,497	244,490	1,114,116
Excess revenues over (under) expenditures	(340,035)	(340,035)	(103,678)	236,357	(285,860)
Funds available - beginning	720,739	832,458	832,458	-	1,118,318
Funds available - ending	$ 380,704	$ 492,423	$ 728,780	$ 236,357	$ 832,458

Funds available is computed as follows:

Current assets	$ 728,780	$ 832,458
Current liabilities	-	-
	$ 728,780	$ 832,458

See Independent Auditor's Report

CITY OF ENGLEWOOD, COLORADO

Employee Benefits Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Billings to departments:					
Medical	$ 4,307,809	$ 4,307,809	$ 3,903,096	$ (404,713)	$4,124,654
Dental	491,850	491,850	484,694	(7,156)	483,080
Life	70,000	70,000	64,825	(5,175)	61,525
Long-term disability	113,472	113,472	82,290	(31,182)	82,569
Administrative fees	407,471	407,471	415,445	7,974	356,192
Net investment income	16,060	16,060	625	(15,435)	244
Total revenues	5,406,662	5,406,662	4,950,975	(455,687)	5,108,264
Expenditures					
Insurance expense:					
Medical	4,435,909	4,435,909	4,044,666	391,243	4,264,160
Life	70,000	70,000	64,648	5,352	61,546
Long-term disability	62,000	62,000	53,261	8,739	53,618
Employee assistance program	26,000	26,000	22,967	3,033	22,967
Unemployment	48,000	48,000	46,182	1,818	38,079
Claims expense:					
Dental	457,850	457,850	383,161	74,689	371,922
Long-term disability	47,354	47,354	48,328	(974)	48,328
Personal services	124,456	124,456	162,333	(37,877)	114,649
Commodities and contractual services	53,087	53,087	43,246	9,841	52,138
Total expenditures	5,324,656	5,324,656	4,868,792	455,864	5,027,407
Excess revenues over expenditures	82,006	82,006	82,183	177	80,857
Other financing sources					
Transfers out	-	(200,000)	(200,000)	-	(500,000)
Excess revenues and other financing sources over expenditures	82,006	(117,994)	(117,817)	177	(419,143)
Funds available - beginning	232,747	261,252	261,252	-	680,395
Funds available - ending	$ 314,753	$ 143,258	$ 143,435	$ 177	$ 261,252
Funds available is computed as follows:					
Current assets			$ 291,947		$ 448,862
Current liabilities			(81,029)		(72,756)
Less restricted assets			(67,483)		(114,854)
			$ 143,435		$ 261,252

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CITY OF ENGLEWOOD, COLORADO

Risk Management Fund
Schedule of Revenues, Expenditures and Changes in Funds Available -
Budget and Actual (Budgetary Basis)
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	Budgeted Amounts			Variance with Final Budget -	
	Original	Final	Actual Amounts	Positive (Negative)	2009 Actual
Revenues					
Billings to departments:					
Property and liability	$ 831,074	$ 831,074	$ 831,304	$ 230	$ 831,074
Workers' compensation	514,103	514,103	514,103	-	514,103
Net investment income	20,000	20,000	16,321	(3,679)	41,920
Total revenues	1,365,177	1,365,177	1,361,728	(3,449)	1,387,097
Expenditures					
Insurance:					
General liability	264,770	264,770	314,790	(50,020)	269,373
Workers' compensation	235,858	235,858	57,658	178,200	208,522
Claims:					
General liability	386,767	386,767	207,002	179,765	218,868
Workers' compensation	245,267	245,267	397,532	(152,265)	361,322
Personal services	125,262	125,262	113,644	11,618	115,027
Commodities and contractual services	22,487	22,487	3,875	18,612	3,965
Total expenditures	1,280,411	1,280,411	1,094,501	185,910	1,177,077
Excess revenues over (under) Excess revenues over expenditures	84,766	84,766	267,227	182,461	210,020
Other financing uses					
Transfers out	(450,000)	(450,000)	(450,000)	-	-
Excess revenues over (under) expenditures and other financing uses	(365,234)	(365,234)	(182,773)	182,461	210,020
Funds available - beginning	1,348,305	1,384,702	1,384,702	-	1,174,682
Funds available - ending	$ 983,071	$ 1,019,468	$ 1,201,929	$ 182,461	$ 1,384,702

Funds available is computed as follows:

Current assets	$ 1,763,071	$ 1,888,437
Current liabilities	(561,142)	(503,735)
	$ 1,201,929	$ 1,384,702

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Fiduciary Funds

Pension Trust Funds:

Nonemergency Employees Pension Trust Fund
Police Pension Trust Fund
Firefighters Pension Trust Fund
Volunteer Firefighters Pension Trust Fund

All four respective funds account for the accumulation of resources for pension benefit payments to qualified employees.

Agency Fund:

Basin Interceptor Fund – Fulfills the custodial duty of accounting for the Big Dry Creek Interceptor Agreement.

CITY OF ENGLEWOOD, COLORADO

Combining Statement of Fiduciary Net Assets
Pension Trust Funds
December 31, 2010

	Nonemergency Employees	Police	Firefighters	Volunteer Firefighters	Total
Assets					
Cash and equivalents	$ 10,028	$ 1,379	$ 438	$ 112	$ 11,957
Investments	26,306,379	5,404,432	7,944,223	118,847	39,773,881
Total assets	26,316,407	5,405,811	7,944,661	118,959	39,785,838
Liabilities					
Accounts payable	-	-	-	-	-
Net assets held in trust for pension benefits	$ 26,316,407	$ 5,405,811	$ 7,944,661	$ 118,959	$ 39,785,838

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CITY OF ENGLEWOOD, COLORADO

Combining Statement of Changes in Fiduciary Net Assets
Pension Trust Funds
For the Year Ended December 31, 2010

	Nonemergency Employees	Police	Firefighters	Volunteer Firefighters	Total
Additions					
Contributions:					
City	$ 764,844	$ 282,781	$ 4,723	$ 4,180	$ 1,056,528
Plan member	-	6,252	4,723	-	10,975
Total contributions	764,844	289,033	9,446	4,180	1,067,503
Investment income:					
Net appreciation in fair value of investments	3,016,150	690,614	1,019,043	15,601	4,741,408
Less investment expense	(44,189)	-	-	-	(44,189)
Net investment income	2,971,961	690,614	1,019,043	15,601	4,697,219
Total additions	3,736,805	979,647	1,028,489	19,781	5,764,722
Deductions					
Benefits	1,168,076	901,186	1,059,422	31,775	3,160,459
Administrative expenses	62,153	40,106	58,999	1,027	162,285
Total deductions	1,230,229	941,292	1,118,421	32,802	3,322,744
Change in net assets	2,506,576	38,355	(89,932)	(13,021)	2,441,978
Net assets - beginning	23,809,831	5,367,456	8,034,593	131,980	37,343,860
Net assets - ending	$ 26,316,407	$ 5,405,811	$ 7,944,661	$ 118,959	$39,785,838

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CITY OF ENGLEWOOD, COLORADO

Agency Fund
Basin Interceptor Fund
Statement of Changes in Assets and Liabilities
For the Year Ended December 31, 2010

	Balance December 31, 2009	Additions			Deductions	Balance December 31, 2010
		Line Charges	Interest	Maintenance Fees	Maintenance/ Administration	
Assets						
Cash and investments	$ 1,586,288	$ 16,372	$ 22,396	$ 571,305	$ (115,958)	$ 2,080,403
Interest receivable	15,868	-	(5,005)	-	-	10,863
Accounts receivable	102,311	-	-	(9,481)	-	92,830
Assessment receivable	7,432	-	-	5,731	-	13,163
Total assets	$ 1,711,899	$ 16,372	$ 17,391	$ 567,555	$ (115,958)	$ 2,197,259

	Balance December 31, 2009	Additions			Deductions	Balance December 31, 2010
		Line Charges	Interest	Maintenance Fees	Maintenance/ Administration	
Liabilities						
Interceptor Maintenance Account	$ 2,260	$ -	$ 17,321	$ 567,555	$ (59,841)	$ 527,295
Southgate Sanitation District	1,709,286	16,372	70	-	(55,764)	1,669,964
South Englewood Sanitation District	205	-	-	-	(205)	-
City of Englewood	148	-	-	-	(148)	-
Total liabilities	$ 1,711,899	$ 16,372	$ 17,391	$ 567,555	$ (115,958)	$ 2,197,259

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Component Units

Englewood Environmental Foundation – This fund is used to account for the activities of the Englewood Environmental Foundation, Inc.

Englewood McLellan Reservoir Foundation – This fund is used to account for the activities of the Englewood McLellan Reservoir Foundation, Inc.

CITY OF ENGLEWOOD, COLORADO

Englewood Environmental Foundation
Statements of Net Assets
December 31, 2010
With Comparative Totals for December 31, 2009

Assets	**2010**	**2009**
Current assets		
Cash and investments	$ 853,843	$ 743,117
Interest receivable	58,999	62,994
Other receivables	2,531	31,824
Prepaid expense	87,347	78,548
Lease receivable - current	925,000	890,000
Total current assets	1,927,720	1,806,483
Noncurrent assets		
Lease receivable	14,500,000	15,425,000
Capital assets		
Land and improvements	8,496,257	8,496,257
Site development	10,772,213	10,772,213
Streets	4,841,536	4,841,536
Parking structure	3,956,348	3,956,348
Rail bridge	2,017,170	2,017,170
Other improvements	159,229	159,229
Operating machinery and equipment	26,032	26,032
Total capital assets	30,268,785	30,268,785
Less accumulated depreciation	(13,219,520)	(12,432,063)
Total capital assets, net	17,049,265	17,836,722
Total assets	33,476,985	35,068,205
Liabilities		
Current liabilities		
Accounts payable	106,766	107,800
Interest payable	55,098	57,694
Certificates of participation - current	925,000	890,000
Total current liabilities	1,086,864	1,055,494
Noncurrent liabilities		
Certificates of participation	14,500,000	15,425,000
Total liabilities	15,586,864	16,480,494
Net assets		
Invested in capital assets	17,049,265	17,836,722
Unrestricted	840,856	750,989
Total net assets	$ 17,890,121	$ 18,587,711

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CITY OF ENGLEWOOD, COLORADO

Englewood Environmental Foundation
Statements of Revenues, Expenses and Changes in Fund Net Assets
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	2010	2009
Operating revenues		
Common area maintenance	$ 1,298,857	$ 1,452,625
Operating expenses		
Common area maintenance	1,209,944	1,449,758
Professional services	21,295	2,384
Legal	1,669	278
Repair and maintenance	36,360	22,860
General administrative and office	1,392	3,738
Insurance	4,182	4,968
Utilities	1,624	1,153
Depreciation	787,457	1,284,548
Total operating expenses	2,063,923	2,769,687
Operating loss	(765,066)	(1,317,062)
Nonoperating revenues (expenses)		
Net investment income	6,341	15,009
Lease interest income	674,160	704,873
Interest expense	(674,160)	(704,873)
Other, net	61,135	50,351
Total nonoperating revenues (expenses)	67,476	65,360
Change in net assets	(697,590)	(1,251,702)
Net assets - beginning	18,587,711	19,839,413
Net assets - ending	$ 17,890,121	$ 18,587,711

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CITY OF ENGLEWOOD, COLORADO

Englewood Environmental Foundation
Statements of Cash Flows
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	2010	2009
Cash flows from operating activities		
Cash received from customers	$ 1,330,691	$ 1,418,931
Cash payments to suppliers for goods and services	(1,288,840)	(1,525,198)
Other cash received	61,135	50,351
Net cash (used) by operating activities	102,986	(55,916)
Cash flows from capital and related financing activities		
Lease principal received	925,000	860,000
Lease interest received	671,564	707,382
Acquisition and construction of capital assets	-	(13,500)
Principal paid on long-term debt	(925,000)	(860,000)
Interest paid on long-term debt	(671,564)	(707,382)
Net cash provided by capital and related financing activities	-	(13,500)
Cash flows from investing activities		
Net investment income	7,740	16,792
Net cash provided by investing activities	7,740	16,792
Net increase (decrease) in cash and cash equivalents	110,726	(52,624)
Cash and cash equivalents - beginning	743,117	795,741
Cash and cash equivalents - ending	$ 853,843	$ 743,117
Reconciliation of operating (loss) to net cash (used) by operating activities:		
Operating loss	$ (765,066)	$ (1,317,062)
Adjustments to reconcile operating loss to net cash (used) by operating activities:		
Depreciation	787,457	1,284,548
Miscellaneous nonoperating income	61,135	50,351
Effect of changes in operating assets and liabilities:		
Accounts receivable	31,834	(33,694)
Other receivables	(2,541)	158
Other current assets	(8,799)	(1,934)
Accounts payable	(1,034)	(38,283)
Total adjustments	868,052	1,261,146
Net cash (used) by operating activities	$ 102,986	$ (55,916)

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CITY OF ENGLEWOOD, COLORADO

Englewood McLellan Reservoir Foundation, Inc.
Statements of Net Assets
December 31, 2010
With Comparative Totals for December 31, 2009

	2010	2009
Assets		
Current assets		
Cash and investments	$ 211,327	$ 196,773
Interest receivable	860	1,728
Accounts receivable	-	591,837
Prepaid insurance	6,145	6,512
Total current assets	218,332	796,850
Capital assets		
Land and improvements	5,706,166	5,706,166
Total assets	5,924,498	6,503,016
Liabilities		
Current liabilities		
Accounts payable	75,590	-
Due to primary government	-	591,837
Total liabilities	75,590	591,837
Net assets		
Invested in capital assets	5,706,166	5,706,166
Unrestricted	142,742	205,013
Total net assets	$ 5,848,908	$ 5,911,179

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CITY OF ENGLEWOOD, COLORADO

Englewood McLellan Reservoir Foundation, Inc.
Statements of Revenues, Expenses and Changes in Fund Net Assets
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	2010	2009
Operating Revenues		
Charges for services	$ 105,125	$ 688,216
Operating expenses		
Professional services	66,605	620,168
Insurance	8,224	18,069
Legal	10,864	32,298
General administrative and office	3,124	38,070
Total operating expenses	88,817	708,605
Operating income (loss)	16,308	(20,389)
Nonoperating revenues (expenses)		
Net investment income	1,546	7,419
Contribution to primary government	(105,125)	188,163
Other, net	25,000	44,848
Total nonoperating revenues (expenses)	(78,579)	240,430
Change in net assets	(62,271)	220,041
Net assets - beginning	5,911,179	5,691,138
Net assets - ending	$ 5,848,908	$ 5,911,179

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CITY OF ENGLEWOOD, COLORADO

Englewood McLellan Reservoir Foundation, Inc.
Statements of Cash Flows
For the Year Ended December 31, 2010
With Comparative Totals for December 31, 2009

	2010	2009
Cash flows from operating activities		
Cash received from customers	$ 772,552	$ 719,811
Cash payments to suppliers for goods and services	(680,287)	(714,548)
Other cash receipts	25,000	44,848
Net cash provided (used) by operating activities	117,265	50,111
Cash flows from noncapital financing activities		
Contributions from (to) primary government	(105,125)	188,163
Cash flows from capital and related financing activities		
Acquisition and construction of capital assets	-	(447,780)
Cash flows from investing activities		
Net investment income	2,414	13,355
Net increase in cash and cash equivalents	14,554	(196,151)
Cash and cash equivalents - January 1,	196,773	392,924
Cash and cash equivalents - December 31,	$ 211,327	$ 196,773
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:		
Operating income (loss)	$ 16,308	$ (20,389)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:		
Miscellaneous nonoperating income	25,000	44,848
Prepaid insurance	367	9,709
Accounts receivable	591,837	(560,242)
Accounts payable	(516,247)	576,185
Total adjustments	100,957	70,500
Net cash provided (used) by operating activities	$ 117,265	$ 50,111

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CITY OF ENGLEWOOD, COLORADO

Schedules of Future Debt Service Requirements
December 31, 2010

General Obligation Refunding Bonds, Series 2010

Year	Rate	Principal	Interest	Total
2011	2.000	$ -	$ 276,212	$ 276,212
2012	2.000	280,000	276,213	556,213
2013	2.000	675,000	270,613	945,613
2014	2.000	835,000	257,113	1,092,113
2015	2.000	855,000	240,412	1,095,412
2016	2.000	870,000	223,312	1,093,312
2017	2.250	890,000	205,912	1,095,912
2018	2.750	905,000	185,888	1,090,888
2019	3.000	935,000	161,000	1,096,000
2020	3.000	965,000	132,950	1,097,950
2021	4.000	985,000	104,000	1,089,000
2022	4.000	1,025,000	64,600	1,089,600
2023	4.000	590,000	23,600	613,600
		$ 9,810,000	$2,421,825	$ 12,231,825

General Obligation Bonds, Series 2001 (Refunded)

Year	Rate	Principal	Interest	Total
2011	4.500	$ 260,000	$ 11,700	$ 271,700

General Obligation Bonds, Series 2002 (Refunded)

Year	Rate	Principal	Interest	Total
2011	3.750	$ 355,000	$ 27,000	$ 382,000
2012	3.650	375,000	13,687	388,687
		$ 730,000	$ 40,687	$ 770,687

(Continued)

CITY OF ENGLEWOOD, COLORADO

Schedules of Future Debt Service Requirements
December 31, 2010
(Continued)

	General Obligation Water Bonds - 2009				General Obligation Water Bonds - 2004			
Year	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2011	4.500	$ -	$ 117,828	$ 117,828	3.625	$ 125,000	$ 105,341	$ 230,341
2012	4.500	-	117,828	117,828	3.750	130,000	100,638	230,638
2013	4.500	-	117,828	117,828	3.875	140,000	95,488	235,488
2014	4.500	-	117,828	117,828	4.000	135,000	90,075	225,075
2015	4.500	-	117,828	117,828	3.750	150,000	84,563	234,563
2016	4.500	-	117,828	117,828	3.875	150,000	78,844	228,844
2017	4.500	-	117,828	117,828	4.000	150,000	72,938	222,938
2018	4.500	-	117,828	117,828	4.000	160,000	66,738	226,738
2019	4.500	-	117,828	117,828	4.125	170,000	60,031	230,031
2020	4.150	155,000	117,828	272,828	4.750	175,000	52,369	227,369
2021	4.250	160,000	111,395	271,395	4.750	185,000	43,819	228,819
2022	4.300	170,000	104,595	274,595	4.750	195,000	34,794	229,794
2023	4.400	175,000	97,285	272,285	4.750	205,000	25,294	230,294
2024	4.500	180,000	89,585	269,585	4.750	210,000	15,438	225,438
2025	4.500	195,000	81,485	276,485	4.750	220,000	5,225	225,225
2026	4.500	205,000	72,710	277,710		$ 2,500,000	$ 931,595	$ 3,431,595
2027	4.600	435,000	63,485	498,485				
2028	4.625	460,000	43,475	503,475				
2029	4.625	480,000	22,200	502,200				
		$ 2,615,000	$ 1,864,495	$ 4,479,495				

	Golf Course Revenue Refunding Bonds - 2003				Storm Water Revenue Bonds - 2001			
	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2011	4.65	$ 60,000	$ 152,605	$ 212,605	4.80	$ 80,000	$ 57,818	$ 137,818
2012	4.85	65,000	149,815	214,815	4.90	80,000	53,977	133,977
2013	5.00	70,000	146,663	216,663	5.00	85,000	50,057	135,057
2014	5.10	150,000	143,162	293,162	5.10	90,000	45,807	135,807
2015	5.75	155,000	135,512	290,512	5.15	95,000	41,217	136,217
2016	5.75	165,000	126,600	291,600	5.20	100,000	36,325	136,325
2017	5.75	175,000	117,112	292,112	5.25	105,000	31,125	136,125
2018	5.75	185,000	107,050	292,050	5.30	110,000	25,612	135,612
2019	5.75	195,000	96,413	291,413	5.35	115,000	19,782	134,782
2020	6.00	205,000	85,200	290,200	5.40	120,000	13,630	133,630
2021	6.00	220,000	72,900	292,900	5.50	130,000	7,150	137,150
2022	6.00	235,000	59,700	294,700		$ 1,110,000	$ 382,500	$ 1,492,500
2023	6.00	245,000	45,600	290,600				
2024	6.00	515,000	30,900	545,900				
		$ 2,640,000	$ 1,469,232	$ 4,109,232				

(Continued)

CITY OF ENGLEWOOD, COLORADO

Schedules of Future Debt Service Requirements
December 31, 2010
(Continued)

Colorado Water Resources and Power Development Authority

	May 1, 2004 - Sewer Fund				May 1, 2004 - Sewer Fund			
	Water Pollution Control Revolving Fund				Water Revenue Bond Program			
	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2011	3.87	$ 5,351	$ 1,149,524	$ 1,154,875	4.11	$ 2,305,000	$ 861,975	$ 3,166,975
2012	3.87	5,351	1,149,432	1,154,783	4.11	2,410,000	758,250	3,168,250
2013	3.87	5,351	1,149,315	1,154,666	4.11	2,530,000	637,750	3,167,750
2014	3.87	5,351	1,149,198	1,154,549	4.11	2,655,000	511,250	3,166,250
2015	3.87	5,351	1,149,081	1,154,432	4.11	2,790,000	378,500	3,168,500
2016	3.87	5,351	1,148,964	1,154,315	4.11	2,925,000	239,000	3,164,000
2017	3.87	1,182,571	1,148,834	2,331,405	4.11	1,855,000	92,750	1,947,750
2018	3.87	3,162,441	1,120,217	4,282,658		$ 17,470,000	$ 3,479,475	$ 20,949,475
2019	3.87	3,258,759	1,021,527	4,280,286				
2020	3.87	3,360,428	919,831	4,280,259				
2021	3.87	3,467,448	814,962	4,282,410				
2022	3.87	3,574,468	706,754	4,281,222				
2023	3.87	3,686,839	595,206	4,282,045				
2024	3.87	3,799,210	480,150	4,279,360				
2025	3.87	4,007,899	272,896	4,280,795				
		$ 29,532,169	$ 13,975,891	$ 43,508,060				

	October 1, 1997 - Water Fund				November 15, 1990 - Sewer Fund			
	State Revolving Loan Fund				State Revolving Loan Fund			
	Rate	Principal	Interest	Total	Rate	Principal	Interest (Credits)	Total
2011	4.141	$ 795,634	$ 330,360	$ 1,125,994	4.642	$ 1,077,325	$ (131,224)	$ 946,101
2012	4.141	818,954	307,230	1,126,184	4.642	855,533	(176,607)	678,926
2013	4.141	845,018	282,289	1,127,307		$ 1,932,858	$ (307,831)	$ 1,625,027
2014	4.141	868,339	256,582	1,124,921				
2015	4.141	895,774	230,144	1,125,918				
2016	4.141	938,300	187,477	1,125,777				
2017	4.141	1,016,491	108,526	1,125,017				
2018	4.141	790,147	54,099	844,246				
		$ 6,968,657	$ 1,756,707	$ 8,725,364				

(Continued)

CITY OF ENGLEWOOD, COLORADO

Schedules of Future Debt Service Requirements
December 31, 2010
(Continued)

	Qualified Energy Conservation Bonds - 2010				Certificates of Participation, Series 2005 Refunding Civic Center Project Englewood Environmental Foundation, Inc.			
Year	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2011	5.41	$ -	$ 34,378	$ 34,378	3.500	$ 925,000	$ 644,994	$ 1,569,994
2012	5.41	58,069	28,999	87,068	3.625	955,000	611,497	1,566,497
2013	5.41	62,206	27,697	89,903	3.750	990,000	575,625	1,565,625
2014	5.41	66,511	26,304	92,815	4.000	1,025,000	536,563	1,561,563
2015	5.41	70,988	24,819	95,807	4.500	1,070,000	491,988	1,561,988
2016	5.41	75,644	23,235	98,879	4.250	1,115,000	444,219	1,559,219
2017	5.41	80,483	21,550	102,033	4.500	1,165,000	394,313	1,559,313
2018	5.41	85,513	19,759	105,272	4.500	1,220,000	340,650	1,560,650
2019	5.41	90,741	17,858	108,599	4.500	1,275,000	284,513	1,559,513
2020	5.41	96,171	15,843	112,014	4.500	1,325,000	226,012	1,551,012
2021	5.41	101,813	13,708	115,521	4.500	1,390,000	164,925	1,554,925
2022	5.41	107,672	11,450	119,122	4.500	1,455,000	100,912	1,555,912
2023	5.41	113,755	9,062	122,817	4.500	1,515,000	34,087	1,549,087
2024	5.41	120,070	6,542	126,612		$ 15,425,000	$ 4,850,298	$ 20,275,298
2025	5.41	126,627	3,882	130,509				
2026	5.41	99,039	1,078	100,117				
		$ 1,355,302	$ 286,164	$ 1,641,466				

	Capital Lease - Fire Equipment - 2007				Note Payable - Brownfields - 2001			
Year	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2011	4.24	$ 88,529	$ 29,864	$ 118,393	2.00	$ 98,101	$ 1,962	$ 100,063
2012	4.24	92,282	26,111	118,393				
2013	4.24	96,195	22,198	118,393				
2014	4.24	100,274	18,119	118,393				
2015	4.24	104,526	13,867	118,393				
2016	4.24	108,957	9,436	118,393				
2017	4.24	113,577	4,816	118,393				
		$ 704,340	$ 124,411	$ 828,751				

	Capital Lease - Security / Phone Equipment - 2010				Capital Lease - Computer Equipment - 2010			
Year	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2011	3.87	$ 133,326	$ 19,620	$ 152,946	4.60	$ 102,315	$ 11,017	$ 113,332
2012	3.87	138,536	14,411	152,947	4.60	107,075	6,256	113,331
2013	3.87	143,949	8,998	152,947	4.60	55,391	1,274	56,665
2014	3.87	60,904	4,222	65,126		$ 264,781	$ 18,547	$ 283,328
2015	3.87	63,285	1,843	65,128				
		$ 540,000	$ 49,094	$ 589,094				

Financial Planning 02/01

The public report burden for this information collection is estimated to average 380 hours annually.

Form # 350-050-36

LOCAL HIGHWAY FINANCE REPORT	City or County: City of Englewood
	YEAR ENDING : December 2010
This Information From The Records Of: City of Englewooc	Prepared By: Christine Hart Phone: 303-783-6885

I. DISPOSITION OF HIGHWAY-USER REVENUES AVAILABLE FOR LOCAL GOVERNMENT EXPENDITURE

ITEM	A. Local Motor-Fuel Taxes	B. Local Motor-Vehicle Taxes	C. Receipts from State Highway-User Taxes	D. Receipts from Federal Highway Administration
1. Total receipts available				
2. Minus amount used for collection expenses				
3. Minus amount used for nonhighway purposes				
4. Minus amount used for mass transit				
5. Remainder used for highway purposes				

II. RECEIPTS FOR ROAD AND STREET PURPOSES

ITEM	AMOUNT
A. Receipts from local sources:	
1. Local highway-user taxes	
a. Motor Fuel (from Item I.A.5.)	
b. Motor Vehicle (from Item I.B.5.)	
c. Total (a.+b.)	
2. General fund appropriations	3,838,119
3. Other local imposts (from page 2)	192,109
4. Miscellaneous local receipts (from page 2)	1,304,483
5. Transfers from toll facilities	
6. Proceeds of sale of bonds and notes:	
a. Bonds - Original Issues	
b. Bonds - Refunding Issues	
c. Notes	
d. Total (a. + b. + c.)	0
7. Total (1 through 6)	5,334,711
B. Private Contributions	
C. Receipts from State government (from page 2)	1,054,188
D. Receipts from Federal Government (from page 2)	0
E. Total receipts (A.7 + B + C + D)	6,388,899

III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES

ITEM	AMOUNT
A. Local highway disbursements:	
1. Capital outlay (from page 2)	804,543
2. Maintenance:	1,639,585
3. Road and street services:	
a. Traffic control operations	902,055
b. Snow and ice removal	208,237
c. Other	487,583
d. Total (a. through c.)	1,597,875
4. General administration & miscellaneous	474,152
5. Highway law enforcement and safety	1,872,744
6. Total (1 through 5)	6,388,899
B. Debt service on local obligations:	
1. Bonds:	
a. Interest	0
b. Redemption	0
c. Total (a. + b.)	0
2. Notes:	
a. Interest	0
b. Redemption	0
c. Total (a. + b.)	0
3. Total (1.c + 2.c)	0
C. Payments to State for highways	0
D. Payments to toll facilities	0
E. Total disbursements (A.6 + B.3 + C + D)	6,388,899

IV. LOCAL HIGHWAY DEBT STATUS

(Show all entries at par)

	Opening Debt	Amount Issued	Redemptions	Closing Debt
A. Bonds (Total)				0
1. Bonds (Refunding Portion)				
B. Notes (Total)				0

V. LOCAL ROAD AND STREET FUND BALANCE

A. Beginning Balance	B. Total Receipts	C. Total Disbursements	D. Ending Balance	E. Reconciliation
	6,388,899	6,388,899		0

Notes and Comments:

FORM FHWA-536 (Rev. 1-05) PREVIOUS EDITIONS OBSOLETE (Next Page)

LOCAL HIGHWAY FINANCE REPORT	STATE: Colorado
	YEAR ENDING (mm/yy): December 2010

II. RECEIPTS FOR ROAD AND STREET PURPOSES - DETAIL

ITEM	AMOUNT	ITEM	AMOUNT
A.3. Other local imposts:		**A.4. Miscellaneous local receipts:**	
a. Property Taxes and Assessments	0	a. Interest on investments	
b. Other local imposts:		b. Traffic Fines & Penalities	318,020
1. Sales Taxes		c. Parking Garage Fees	
2. Infrastructure & Impact Fees		d. Parking Meter Fees	
3. Liens		e. Sale of Surplus Property	
4. Licenses		f. Charges for Services	
5. Specific Ownership &/or Other	192,109	g. Other Misc. Receipts	922,008
6. Total (1. through 5.)	192,109	h. Other	64,455
c. Total (a. + b.)	192,109	i. Total (a. through h.)	1,304,483
	(Carry forward to page 1)		(Carry forward to page 1)

ITEM	AMOUNT	ITEM	AMOUNT
C. Receipts from State Government		**D. Receipts from Federal Government**	
1. Highway-user taxes	947,948	1. FHWA (from Item I.D.5.)	
2. State general funds		2. Other Federal agencies:	
3. Other State funds:		a. Forest Service	
a. State bond proceeds		b. FEMA	
b. Project Match		c. HUD	
c. Motor Vehicle Registrations	106,240	d. Federal Transit Admin	
d. Other (Specify)		e. U.S. Corps of Engineers	
e. Other (Specify)		f. Other Federal	
f. Total (a. through e.)	106,240	g. Total (a. through f.)	0
4. Total (1. + 2. + 3.f)	1,054,188	3. Total (1. + 2.g)	
			(Carry forward to page 1)

III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES - DETAIL

	ON NATIONAL HIGHWAY SYSTEM (a)	OFF NATIONAL HIGHWAY SYSTEM (b)	TOTAL (c)
A.1. Capital outlay:			
a. Right-Of-Way Costs			0
b. Engineering Costs			0
c. Construction:			
(1). New Facilities			0
(2). Capacity Improvements			0
(3). System Preservation		754,394	754,394
(4). System Enhancement & Operation		50,149	50,149
(5). Total Construction (1) + (2) + (3) + (4)	0	804,543	804,543
d. Total Capital Outlay (Lines 1.a. + 1.b. + 1.c.5)	0	804,543	804,543
			(Carry forward to page 1)

Notes and Comments:

Statistical Section

This part of the City's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Contents **Page**

Financial Trends

These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time. 160-167

Revenue Capacity

These schedules contain information to help the reader assess the City's most significant local revenue sources: property tax and sales tax. 168-175

Debt Capacity

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future. 167-183

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place. 184-185

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and activities it performs. 186-188

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

Schedule 1

City of Englewood, Colorado
Net Assets by Component
Last Five Years
(Accrual basis of accounting)

	2010	2009	2008	2007	2006
Governmental activities					
Invested in capital assets, net of related debt	$ 46,285,709	$ 49,625,695	$ 48,918,979	$ 47,751,190	$ 47,058,294
Restricted	4,592,402	4,119,645	4,542,549	4,422,879	3,834,310
Unrestricted	11,831,202	11,722,072	14,111,853	15,027,044	14,273,854
Total governmental activities net assets	$ 62,709,313	$ 65,467,412	$ 67,573,381	$ 67,201,113	$ 65,166,458
Business-type activities					
Invested in capital assets, net of related debt	$ 50,454,808	$ 51,426,192	$ 51,150,411	$ 45,658,855	$ 46,651,180
Restricted	36,189,692	36,473,848	37,130,023	35,099,722	34,913,194
Unrestricted	3,567,826	3,536,633	3,741,504	3,966,734	3,529,295
Total business-type activities net assets	$ 90,212,326	$ 91,436,673	$ 92,021,938	$ 84,725,311	$ 85,093,669
Primary government					
Invested in capital assets, net of related debt	$ 96,740,517	$ 101,051,887	$ 100,069,390	$ 93,410,045	$ 93,709,474
Restricted	40,782,094	40,593,493	41,672,572	39,522,601	38,747,504
Unrestricted	15,399,028	15,258,705	17,853,357	18,993,778	17,803,149
Total primary government net assets	$ 152,921,639	$ 156,904,085	$ 159,595,319	$ 151,926,424	$ 150,260,127

Note: The City began to report accrual information when it implemented GASB statement 34 in fiscal year 2004.

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City of Englewood, Colorado
Changes in Net Assets
Last Five Years
(Accrual basis of accounting)

Schedule 2

Expenses	**2010**	**2009**	**2008**	**2007**	**2006**
Governmental activities					
General government	$ 9,812,541	$ 8,580,881	$ 8,649,466	$ 8,767,196	$ 8,517,439
Safety services	17,969,898	17,828,000	17,408,124	16,638,900	15,898,956
Public works	8,247,383	8,168,268	8,882,979	9,362,350	6,533,130
Culture and recreation	8,162,117	8,161,986	8,137,512	8,280,338	7,652,400
Interest and fiscal charges	1,495,358	1,314,152	1,371,556	1,394,784	1,449,506
Unallocated depreciation	435,804	432,309	428,458	427,296	422,524
Total governmental activities expenses	46,123,101	44,485,596	44,878,095	44,870,864	40,473,955
Business-type activities					
Water	7,737,323	7,665,820	7,703,058	7,605,096	8,036,884
Sewer	16,217,746	14,435,228	12,409,323	11,679,043	11,442,474
Golf	2,188,539	2,227,877	2,061,201	1,740,380	1,858,115
Storm	342,273	356,146	413,535	462,910	460,855
Concrete	721,120	729,777	662,462	676,894	644,608
Housing Rehabilitation	509,568	662,299	595,345	1,034,461	969,446
Total business-type activities expenses	27,716,569	26,077,147	23,844,924	23,198,784	23,412,382
Total primary government expenses	$ 73,839,670	$ 70,562,743	$ 68,723,019	$ 68,069,648	$ 63,886,337
Program revenues					
Governmental activities					
Permits, fees, fines and charges for services					
General government	$ 3,966,251	$ 4,158,838	$ 4,036,678	$ 3,801,444	$ 3,835,303
Safety services	1,281,299	1,160,399	1,391,330	1,791,533	1,242,034
Public works	390,270	384,023	408,740	395,263	344,532
Culture and recreation	2,566,878	2,656,850	2,478,692	2,368,189	2,276,648
Operating grants and contributions	4,647,383	3,348,039	3,353,009	3,570,351	2,799,562
Capital grants and contributions	10,835	967,440	508,741	385,576	117,426
Total governmental activities program revenues	12,862,916	12,675,589	12,177,190	12,312,356	10,615,505
Business-type activities					
Charges for services					
Water	8,590,134	7,761,574	7,969,168	7,402,775	7,143,355
Sewer	13,497,477	12,353,255	10,592,498	9,443,119	8,557,662
Golf	2,008,788	2,070,514	1,928,427	1,661,946	1,974,802

(Continued)

City of Englewood, Colorado
Changes in Net Assets
Last Five Years
(Accrual basis of accounting)
(Continued)

Schedule 2

	2010	2009	2008	2007	2006
Storm	318,981	320,781	320,720	320,723	319,854
Concrete	692,774	699,546	552,154	550,927	553,670
Housing Rehabilitation	480,248	467,426	502,163	942,965	892,114
Operating grants and contributions	636,496	812,727	1,455,056	1,765,013	2,026,191
Capital grants and contributions	217,324	369,474	1,337,862	709,707	659,001
Total business-type activities program revenues	26,442,222	24,855,297	24,658,048	22,797,175	22,126,649
Total primary government program revenues	$ 39,305,138	$ 37,530,886	$ 36,835,238	$ 35,109,531	$ 32,742,154
Net (expense)					
Governmental activities	$ (33,260,185)	$ (31,810,007)	$ (32,700,905)	$ (32,558,508)	$ (29,858,450)
Business-type activities	(1,274,347)	(1,221,850)	813,124	(401,609)	(1,285,733)
Total primary government net expense	$ (34,534,532)	$ (33,031,857)	$ (31,887,781)	$ (32,960,117)	$ (31,144,183)
General Revenues and Other Changes in Net Assets					
Governmental activities					
Property taxes	$ 4,331,033	$ 4,233,116	$ 4,479,724	$ 4,068,830	$ 3,858,218
Sales and use taxes	22,339,217	22,020,529	24,639,023	26,162,289	22,777,413
Franchise and other taxes	2,825,317	2,680,200	2,860,035	2,644,892	2,665,330
Unrestricted investment earnings	186,414	416,807	955,958	1,166,935	745,592
Unrestricted grants and contributions	112,116	-	58,079	64,812	65,857
Miscellaneous	757,989	1,000,343	1,066,518	518,656	478,942
Gain on disposition of assets	-	-	-	-	4,586,066
Transfers, net	(50,000)	(646,957)	(986,164)	(33,251)	(350,831)
Total governmental activities	30,502,086	29,704,038	33,073,173	34,593,163	34,826,587
Business-type activities					
Special item - developer contribution	-	-	8,317,580	-	-
Special item - loss on disposition of assets	-	(10,372)	(2,820,241)	-	-
Transfers, net	50,000	646,957	986,164	33,251	350,831
Total business-type activities	50,000	636,585	6,483,503	33,251	350,831
Total primary government	$ 30,552,086	$ 30,340,623	$ 39,556,676	$ 34,626,414	$ 35,177,418
Change in net assets					
Governmental activities	$ (2,758,099)	$ (2,105,969)	$ 372,268	$ 2,034,655	$ 4,968,137
Business type-activities	(1,224,347)	(585,265)	7,296,627	(368,358)	(934,902)
Total primary government	$ (3,982,446)	$ (2,691,234)	$ 7,668,895	$ 1,666,297	$ 4,033,235

Note: The City began to report accrual information when it implemented GASB statement 34 in fiscal year 2004.

City of Englewood, Colorado **Schedule 3**

Fund Balances, Governmental Funds

Last Ten Years

(Modified accrual basis of accounting)

	2010	2009	2008	2007	2006
General Fund					
Reserved	$ 1,150,000	$ 1,209,200	$ 1,360,800	$ 1,414,800	$ 1,211,200
Unreserved:					
Designated	2,429,032	3,131,979	4,397,853	2,428,312	2,507,034
Undesignated	4,915,647	4,893,778	5,344,110	5,531,315	3,425,068
Total general fund	$ 8,494,679	$ 9,234,957	$ 11,102,763	$ 9,374,427	$ 7,143,302
All Other Governmental Funds					
Reserved (1)	$ 3,468,645	$ 2,951,103	$ 3,224,259	$ 3,052,357	$ 2,668,136
Unreserved, reported in:					
Designated:					
Special revenue funds	10,000	35,050	32,182	118,366	35,471
Capital projects funds	3,066,775	1,941,867	2,017,325	4,491,115	2,750,772
Undesignated:					
Special revenue funds	283,316	19,857	54,152	91,515	318,710
Debt service funds	-	-	-	-	-
Capital projects funds	681,420	514,541	388,285	582,547	3,934,695
Total all other governmental funds	$ 7,510,156	$ 5,462,418	$ 5,716,203	$ 8,335,900	$ 9,707,784

(1) The substantial increase in reserved fund balance for 2001 and 2002 was due to the issuance of debt.

Note: For the years prior to 2003, the amounts reported for the special revenue funds were restated to include the City's expendable trust funds which were classified as fiduciary funds.

Schedule 3

2005	2004	2003	2002	2001
$ 1,272,613	$ 1,351,703	$ 1,427,096	$ 1,512,372	$ 1,544,055
-	893,489	354,617	-	-
5,540,363	4,271,795	3,753,751	2,968,835	5,075,766
$ 6,812,976	$ 6,516,987	$ 5,535,464	$ 4,481,207	$ 6,619,821
$ 2,308,903	$ 1,390,785	$ 4,664,100	$ 14,230,607	$ 7,641,883
54,920	58,700	100,162	198,068	99,650
1,980,226	1,881,292	2,328,423	3,606,572	4,050,825
318,772	307,297	340,369	388,909	461,762
(32,173)	(65,105)	(98,371)	(142,769)	(167,738)
305,739	588,727	832,049	525,609	1,665,513
$ 4,936,387	$ 4,161,696	$ 8,166,732	$ 18,806,996	$ 13,751,895

City of Englewood, Colorado **Schedule 4**

Changes in Fund Balances, Governmental Funds

Last Ten Years

(Modified accrual basis of accounting)

	2010	2009	2008	2007	2006
Revenues					
Taxes (see Schedule 5)	$ 29,495,567	$ 28,933,845	$ 31,978,782	$ 32,876,011	$ 29,300,961
Licenses and permits	695,563	588,328	671,609	1,168,977	623,945
Intergovernmental revenue	4,375,328	4,315,479	3,919,829	4,020,738	2,967,346
Charges for services	6,353,327	5,992,943	6,021,313	5,590,788	5,405,336
Fines and forfeitures	1,437,957	1,639,678	1,461,100	1,445,641	1,566,922
Special assessments	-	31,922	31,922	37,245	72,947
Net investment income	152,240	333,115	791,326	972,058	620,093
Other	632,696	749,472	950,472	289,652	363,732
Total revenues	43,142,678	42,584,782	45,826,353	46,401,110	40,921,282
Expenditures					
Current:					
General government	9,387,348	8,071,028	8,232,062	8,108,949	7,714,343
Safety services	17,824,861	17,635,319	17,263,053	16,612,084	15,841,211
Public works	6,374,708	6,713,512	7,497,736	8,037,202	6,219,939
Culture and recreation	7,562,631	8,171,347	7,958,537	7,676,521	7,113,732
Capital outlay	1,278,288	1,676,676	3,020,685	3,111,726	1,646,913
Debt service:					
Principal	1,907,772	1,620,766	1,570,602	1,655,228	856,530
Interest and other fiscal charges	1,041,109	1,279,562	1,335,039	1,349,059	1,515,171
Lease issue costs	250,128	-	-	-	-
Total expenditures	45,626,845	45,168,210	46,877,714	46,550,769	40,907,839
Excess revenues over (under) expenditures	(2,484,167)	(2,583,428)	(1,051,361)	(149,659)	13,443
Other financing sources (uses)					
Proceeds from borrowing	12,506,373	-	-	-	-
Transfers in	2,962,606	1,366,294	2,997,239	4,949,278	1,854,213
Contributions (to) from component unit	105,125	(188,163)	-	-	-
Transfers out	(1,716,128)	(716,294)	(2,837,239)	(4,889,278)	(1,351,999)
Payment to refunded lease escrow agent	(10,066,349)	-	-	948,900	-
Proceeds from sale of fixed assets	-	-	-	-	4,586,066
Total other financing sources (uses)	3,791,627	461,837	160,000	1,008,900	5,088,280
Net change in fund balances	1,307,460	(2,121,591)	(891,361)	859,241	5,101,723
Fund balances - beginning	14,697,375	16,818,966	17,710,327	16,851,086	11,749,363
Fund balances - ending	$ 16,004,835	$ 14,697,375	$ 16,818,966	$ 17,710,327	$ 16,851,086
Debt service as a percentage of noncapital expenditures	6.6%	6.7%	6.6%	6.9%	6.0%

Schedule 4

2005	2004	2003	2002	2001
$ 29,518,593	$ 28,844,148	$ 28,438,774	$ 28,148,933	$ 31,257,005
609,971	628,363	626,322	702,821	784,698
2,885,737	2,847,942	2,346,710	1,953,100	4,309,979
5,349,340	5,277,969	3,341,661	3,309,726	3,301,668
1,386,842	1,263,206	1,468,861	1,115,163	994,406
68,245	71,824	84,184	152,047	166,689
290,216	171,896	289,970	535,008	972,803
219,801	258,316	321,013	713,426	1,087,986
40,328,745	39,363,664	36,917,495	36,630,224	42,875,234
7,511,420	7,381,008	8,011,041	7,528,393	7,252,098
14,979,319	14,628,887	15,227,176	15,243,354	14,302,959
5,954,345	6,474,438	5,882,822	4,920,390	4,824,579
6,897,197	6,468,782	5,737,067	5,958,072	5,912,469
1,157,876	4,327,760	11,260,896	7,019,633	7,415,435
1,551,413	1,657,080	1,214,567	1,319,905	1,272,436
1,417,069	1,621,135	1,728,812	1,576,466	1,353,927
367,352	-	-	-	-
39,835,991	42,559,090	49,062,381	43,566,213	42,333,903
492,754	(3,195,426)	(12,144,886)	(6,935,989)	541,331
19,346,678	-	-	8,909,758	6,693,965
990,035	1,748,527	3,680,309	2,607,702	4,059,048
-	-	-	-	-
(990,035)	(1,629,151)	(1,808,670)	(2,566,550)	(4,059,048)
(19,101,385)	-	-	-	-
332,633	52,537	800,000	901,566	-
577,926	171,913	2,671,639	9,852,476	6,693,965
1,070,680	(3,023,513)	(9,473,247)	2,916,487	7,235,296
10,678,683	13,702,196	23,175,443	20,258,956	13,023,660
$ 11,749,363	$ 10,678,683	$ 13,702,196	$ 23,175,443	$ 20,258,956
7.7%	8.6%	7.8%	7.9%	7.5%

City of Englewood, Colorado **Schedule 5**

Tax Revenues by Source, Governmental Funds

Last Ten Years

(Accrual basis of accounting)

Fiscal Year	Property	Specific Ownership	Sales and Regular Use	Vehicle Use	Building Use	Cigarette	Franchise	Other	Total
2001	$ 2,560,457	$ 305,619	$ 22,635,921	$ 1,656,566	$1,422,348	$ 712,889	$ 1,915,047	$ 48,158	$ 31,257,005
2002	3,069,889	329,487	20,069,192	1,450,012	825,711	550,123	1,829,765	24,754	28,148,933
2003	3,203,662	333,456	20,554,656	1,417,122	550,643	366,947	2,003,411	8,877	28,438,774
2004	3,416,455	346,888	20,591,394	1,416,817	612,217	354,876	2,096,425	9,076	28,844,148
2005	3,522,020	334,768	20,886,855	1,294,635	863,275	313,731	2,294,972	8,337	29,518,593
2006	3,525,200	333,018	20,688,258	1,239,648	849,507	293,776	2,362,000	9,554	29,300,961
2007	3,727,407	341,423	22,753,820	1,440,089	1,968,380	278,785	2,356,385	9,722	32,876,011
2008	4,163,482	316,242	22,617,767	1,252,178	769,078	261,743	2,588,214	10,078	31,978,782
2009	3,956,702	276,414	20,624,659	993,597	402,273	218,449	2,452,611	9,140	28,933,845
2010	4,067,599	263,434	20,866,515	926,715	545,987	196,320	2,620,191	8,806	29,495,567
Change 2001-2010	58.86%	(13.80%)	(7.82%)	(44.06%)	(61.61%)	(72.46%)	36.82%	(81.71%)	(5.64%)

Schedule 6

City of Englewood, Colorado
Assessed Value and Estimated Actual Value of Taxable Property (1)
Last Ten Years

Year	Residential	Commercial	Vacant	Industrial	State Assessed	Total Assessed Value	Total Direct Tax Rate	Estimated Actual Value	Assessed Value as a % of Actual Value
2001	$ 137,465,500	$ 197,306,310	$ 4,001,590	$ 21,597,400	$ 20,287,030	$ 380,657,830	7.030	$ 2,249,749,956	16.92%
2002	168,128,390	211,941,990	4,100,510	22,677,030	22,889,940	429,737,860	7.438	2,739,438,875	15.69%
2003	171,217,150	215,451,300	3,129,340	20,416,430	24,569,380	434,783,600	7.770	2,779,944,595	15.64%
2004	168,876,590	224,991,250	3,127,920	19,422,400	21,461,920	437,880,080	8.310	3,048,915,044	14.36%
2005	168,929,440	232,267,780	3,854,840	18,079,950	19,069,900	442,201,910	8.320	3,064,300,553	14.43%
2006	175,035,270	251,099,410	3,517,820	18,066,570	19,815,060	467,534,130	8.100	3,207,387,104	14.58%
2007	175,463,640	253,673,240	3,044,070	17,857,810	18,239,950	468,278,710	8.400	3,213,823,727	14.57%
2008	190,192,280	273,510,780	7,308,110	19,713,830	20,899,330	511,624,330	8.173	3,497,493,528	14.63%
2009	190,910,110	272,343,170	7,640,020	18,744,670	21,637,760	511,424,730	7.911	3,503,350,564	14.60%
2010	176,323,980	296,310,110	7,235,300	19,470,680	19,821,960	515,667,340	8.010	3,397,252,527	15.18%

Note: Property in Colorado is reassessed every two years. Tax rates are per $1,000 of assessed value. The assessed value of taxable property is determined by multiplying the "actual" value times an assessment ratio. The assessment ratio of residential property changes every two years based on a constitutionally mandated requirement to keep the ratio of the assessed value of commercial property to residential property at the same level as it was in the property tax year commencing January 1, 1985 (the "Gallagher Amendment"). The Gallagher Amendment requires that statewide residential assessed values must be approximately 45% of the total assessed value in the State with commercial and other assessed values making up the other 55% of the assessed values in the State. In order to maintain this 45%/55% ratio, the commercial assessment rate is established at 29% of the actual value of commercial property and the residential assessment rate fluctuates. The assessment rate of residential property by collection year was:

Year		
2000-2001	9.74%	
2002-2003	9.15%	
2004-2005	7.96%	
2006-2007	7.96%	
2008-2009	7.96%	
2010-2011	8.59%	estimate at the time this report was prepared

(1) Includes the Englewood Urban Renewal Authority, a Tax Increment Financing District.

Source : Arapahoe County Assessor.

Schedule 7

City of Englewood, Colorado
Direct and Overlapping Property Tax Rates
Last Ten Years

	City Direct Rates			Overlapping Rates						
Collection Year	Basic Rate	Debt Service	Total Direct	Arapahoe County	Englewood School District	Littleton School District	Sheridan School District	Valley Sanitation District	South Englewood Sanitation District	Urban Drainage & Flood Control District
2001	5.880	1.150	7.030	14.013	42.544	47.126	46.641	2.553	1.100	0.667
2002	5.880	1.558	7.438	13.028	38.842	41.290	42.150	2.321	1.100	0.590
2003	5.880	1.890	7.770	14.594	39.485	45.380	46.580	2.405	1.100	0.602
2004	5.880	2.430	8.310	15.140	39.431	45.304	40.836	2.409	1.100	0.533
2005	5.880	2.440	8.320	15.451	44.419	50.515	40.634	2.477	1.100	0.066
2006	5.880	2.220	8.100	15.421	40.141	49.509	35.989	2.493	0.000	0.597
2007	5.880	2.520	8.400	16.083	40.354	48.907	39.419	2.493	0.000	0.608
2008	5.880	2.293	8.173	15.217	37.211	46.791	38.294	2.493	0.000	0.568
2009	5.880	2.031	7.911	15.672	37.199	46.081	37.627	2.493	0.000	0.508
2010	5.880	2.130	8.010	15.949	37.495	55.389	37.891	2.493	0.000	0.576

Notes:

The City's basic property tax rate may be increased only by a majority vote of the City's residents. Rates for debt service are set based on each year's requirements.

Overlapping rates are those governments that apply to property owners within the City of Englewood. Not all overlapping rates apply to all Englewood property owners; for example, although the county rate applies to all City property owners, the rates for the various school districts apply to only property owners whose property is located within that district's geographic boundaries.

Tax rates are per $1000 of assessed valuation.

Source : Arapahoe County Assessor.

Schedule 8

City of Englewood, Colorado
Principal Property Tax Payers
Current Year and Nine Years Ago

	Collection Year					
	2010			2001		
Taxpayer	Taxable Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Taxable Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Columbia Healthone LLC	$ 23,200,010	1	4.54%	$ 27,797,210	1	6.47%
Englewood Meridian LTD	3,502,410	2	0.68%			
Omni Development Co.	3,335,010	3	0.65%	2,610,010	6	0.61%
Health One	3,126,730	4	0.61%	2,610,000	7	0.61%
Situs Enterprises LLC	3,045,000	5	0.60%			
801/901 Englewood Parkway	2,481,530	6	0.49%			
Wal-Mart	2,348,420	7	0.46%	3,032,530	5	
Northern Englewood Limited	2,247,500	8	0.44%			
HTA Hampden Place LLC	2,175,000	9	0.43%			
EQR Marks A LLC	2,005,920	10	0.39%	2,459,520	10	0.57%
Qwest Corporation				8,036,800	2	1.87%
Public Service Company				5,763,150	3	1.34%
Wilkerson Corporation				3,839,740	4	0.89%
Healthone & Swedish Medical				2,610,000	8	0.61%
Northern Englewood Limited				2,465,000	9	0.57%
	$ 47,467,530		9.28%	$ 61,223,960		14.25%

Source : Arapahoe County Assessor.

Schedule 9

City of Englewood, Colorado
Property Tax Levies and Collections
Last Ten Years

Collection Year	Total Levy	Current Collection	Percentage of Levy	Delinquent Taxes Collected	Total Tax Collection	Percentage of Levy
2000	$ 2,578,374	$ 2,559,617	99.27%	$ 9,763	$ 2,569,380	99.65%
2001	2,613,937	2,565,696	98.15%	(5,239)	2,560,457	97.95%
2002	3,115,931	3,068,337	98.47%	1,552	3,069,889	98.52%
2003	3,249,168	3,205,322	98.65%	(1,660)	3,203,662	98.60%
2004	3,481,858	3,416,328	98.12%	127	3,416,455	98.12%
2005	3,448,640	3,431,795	99.51%	90,225	3,522,020	102.13%
2006	3,559,146	3,542,013	99.52%	(16,813)	3,525,200	99.05%
2007	3,702,457	3,687,969	99.61%	(6,778)	3,681,191	99.43%
2008	4,181,506	4,158,223	99.44%	5,259	4,163,482	99.57%
2009	4,002,921	3,971,026	99.20%	16,549	3,987,575	99.62%
2010	4,107,497	4,094,389	99.68%	(30,276)	4,064,113	98.94%

Note:

Taxes are levied by December 15 of each year and are due and payable on January 1. Taxes may be paid in two equal installments, on or before February 28 and June 15; or in full, on or before April 30. After October 1, delinquent real estate is advertised for sale. The tax sale is held on or about December 1 of each year. Delinquent tax collections, as shown above, may be negative due to tax abatements.

Source : Arapahoe County Assessor and Treasurer.

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Schedule 10

City of Englewood, Colorado
Sales Tax Collections by Category (1)
Last Ten Years

Category	2010	2009	2008	2007
General Retail	$ 4,330,293	$ 4,149,309	$ 4,881,581	$ 5,446,717
Utilities	3,357,033	3,248,988	3,847,273	3,636,480
Automotive Dealers/Service Stations	1,925,035	1,833,262	1,954,468	2,112,028
General Merchandise	1,729,813	1,786,989	2,016,736	2,097,943
Eating/Drinking Places	1,867,441	1,939,054	2,008,877	1,970,427
Personal Service other than Lodging	1,736,575	1,923,168	1,844,698	1,918,597
Bldg Materials/Hardware	1,197,084	1,239,205	1,629,274	1,503,922
Finance/Insurance/Real Estate	771,929	828,804	1,192,040	968,783
Apparel/Accessories	727,018	700,194	711,537	732,103
Food	732,163	666,727	691,164	724,817
Furniture/Home	718,916	667,597	760,602	707,230
Non-classifiable	1,002,921	1,114,561	929,063	676,711
Manufacturing	411,951	395,798	412,842	397,553
Contract Construction	53,281	73,398	85,415	94,516
Hotels/Lodging	22,591	23,283	16,998	17,394
	$ 20,584,044	$ 20,590,337	$ 22,982,568	$ 23,005,221

The City direct sales tax rate is 3.5% for all years presented.

(1) Includes the Englewood Urban Renewal Authority,
a Tax Increment Financing District, which ended on August 23, 2007.

Amounts are presented on a cash basis.
Source : City of Englewood Revenue and Budget Division

Schedule 10

2006	2005	2004	2003	2002	2001
$ 5,415,504	$ 5,272,169	$ 5,064,841	$ 5,091,960	$ 4,213,016	$ 5,084,212
3,314,418	3,582,230	3,598,872	3,197,317	3,504,593	5,303,203
2,020,048	2,441,788	2,369,812	2,450,642	2,648,608	2,957,738
2,145,435	2,126,762	2,084,527	2,151,157	2,159,223	1,824,220
1,880,357	1,790,727	1,665,241	1,547,705	1,516,288	1,401,532
1,180,089	1,211,622	1,122,037	1,329,097	1,446,853	1,615,052
1,568,946	1,121,973	1,141,660	1,154,021	1,188,556	1,514,381
978,359	1,098,376	1,120,778	1,315,502	1,085,406	1,716,023
709,763	685,281	678,999	685,488	627,727	578,387
796,463	725,549	751,955	813,660	856,240	860,024
733,986	813,110	1,091,367	590,668	535,798	574,729
511,151	534,610	694,865	781,975	1,045,273	1,027,471
331,814	283,794	207,309	195,747	226,679	314,570
100,542	83,022	78,832	24,107	38,878	18,678
16,653	14,710	15,920	17,931	19,254	20,305
$ 21,703,528	$ 21,785,723	$ 21,687,015	$ 21,346,977	$ 21,112,392	$ 24,810,525

Schedule 11

City of Englewood, Colorado
Ratios of Outstanding Debt by Type
Last Ten Years

	Governmental Activities					Business-Type Activities					
Year	General Obligation Bonds	Certificates of Participation	Special Assessment Bonds	Loans Payable	Capital Leases	General Obligation Bonds (1)	Revenue Bonds	Loans Payable (1)	Total Primary Government	Percentage of Personal Income (2)	Per Capita (2)
2001	$ 6,429,441	$ 20,975,000	$ 272,000	$733,011	$ 847,846	$ -	$ 4,855,000	$ 23,113,063	$ 57,225,361	8.45%	1,767
2002	13,851,834	20,400,000	208,000	733,011	1,669,820	-	4,630,000	21,863,873	63,356,538	9.28%	1,940
2003	13,800,745	19,800,000	164,000	733,011	1,184,254	-	4,500,000	20,497,842	60,679,852	8.96%	1,872
2004	13,435,770	19,175,000	121,000	647,608	675,577	3,055,000	4,435,000	70,657,951	112,202,906	16.52%	3,453
2005	13,022,939	18,880,000	77,000	560,497	340,275	3,055,000	4,365,000	66,256,469	106,557,180	15.69%	3,280
2006	12,538,359	18,820,000	36,000	471,644	173,598	2,955,000	4,255,000	64,781,401	104,031,002	15.32%	3,202
2007	12,000,000	18,010,000	-	381,014	948,900	2,845,000	4,135,000	63,235,475	101,555,389	15.05%	3,145
2008	11,435,000	17,175,000	-	288,571	870,741	2,735,000	4,010,000	61,613,444	98,127,756	14.43%	3,016
2009	10,850,000	16,315,000	-	194,279	789,268	5,240,000	3,885,000	59,908,415	97,181,962	14.29%	2,987
2010	10,800,000	15,425,000	-	98,101	2,864,424	5,115,000	3,750,000	55,903,684	93,956,209	14.86%	3,105

Notes: Details of the City's outstanding debt can be found in the notes to the financial statements.

(1) In addition to the $3,055,000 of 2004 General Obligation Water Bonds, the City issued $51,126,340 of new loans with the Colorado Water and Power Development Authority in 2004.
In 2009 the City issued an additional $2,615,000 of General Obligation Water Bonds.

(2) See Schedule 16 for personal income and population data.

City of Englewood, Colorado **Schedule 12**

Ratios of General Bonded Debt Outstanding

Last Ten Years

Year	General Obligation Bonds (1)	Less: Amounts Available in Debt Service Fund	Net General Bonded Debt	Percentage of Estimated Actual Taxable Value of Property (2)	Per Capita (3)
2001	$ 6,429,441	$ (60,283)	$ 6,369,158	0.28%	196.62
2002	13,851,834	-	13,851,834	0.51%	424.15
2003	13,800,745	(45,058)	13,755,687	0.49%	424.43
2004	13,435,770	(82,742)	13,353,028	0.44%	410.98
2005	13,022,939	(119,638)	12,903,301	0.42%	397.13
2006	12,538,359	(48,541)	12,489,818	0.39%	384.41
2007	12,000,000	(87,630)	11,912,370	0.37%	368.96
2008	11,435,000	(166,137)	11,268,863	0.32%	346.39
2009	10,850,000	(58,665)	10,791,335	0.31%	331.71
2010	10,800,000	(9,616)	10,790,384	0.32%	356.65

Notes: Details of the City's outstanding debt can be found in the notes to the financial statements.

(1) Excludes general obligation water bonds, which have historically been serviced by available moneys in the Water Fund.

(2) See Schedule 6 for property value data.

(3) See Schedule 16 for population data.

City of Englewood, Colorado **Schedule 13**

Direct and Overlapping Governmental Activities Debt

December 31, 2010

	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Direct debt	$ 29,187,525	100.000%	$ 29,187,525
Overlapping entities:			
Englewood School District No. 1	21,426,511	97.320%	20,852,281
Sheridan School District No. 2	19,845,000	33.050%	6,558,773
Littleton School District No. 6	96,025,000	2.130%	2,045,333
Cherry Creek School District No. 5	294,655,000	0.390%	1,149,155
Total overlapping debt	431,951,511		30,605,542
Total direct and overlapping debt	$ 461,139,036		$ 59,793,067

Sources: Assessed value data used to estimate applicable percentages provided by the Arapahoe County Assessor. Debt outstanding data provided by each governmental entity.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the city. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Englewood. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

Schedule 14

City of Englewood, Colorado
Legal Debt Margin Information
Last Ten Years

Year	Assessed/Actual Valuation (1)	Debt Limit Percentage	Debt Limit	Debt Applicable to Limit	Legal Debt Margin	As a Percentage of Debt Limit
2001	$ 371,825,997	3.00%	$ 11,154,780	$ 870,000	$ 10,284,780	8.5%
2002	2,534,423,413	3.00%	76,032,702	6,250,000	69,782,702	9.0%
2003	2,575,902,094	3.00%	77,277,063	12,800,000	64,477,063	19.9%
2004	2,877,509,209	3.00%	86,325,276	12,800,000	73,525,276	17.4%
2005	2,896,261,123	3.00%	86,887,834	12,670,000	74,217,834	17.1%
2006	3,018,993,737	3.00%	90,569,812	12,455,000	78,114,812	15.9%
2007	3,024,628,577	3.00%	90,738,857	12,230,000	78,508,857	15.6%
2008	3,297,243,391	3.00%	98,917,302	12,000,000	86,917,302	13.8%
2009	3,308,401,216	3.00%	99,252,036	11,435,000	87,817,036	13.0%
2010	3,399,357,133	3.00%	101,980,714	10,850,000	91,130,714	11.9%

(1) On November 6, 2001, a majority of the City's electors voted to change the Home Rule Charter of the City of Englewood by allowing the debt ceiling to be three percent (3%) of **actual** valuation versus three percent (3%) of **assessed** valuation. The entire section (Section 104) of the Charter that establishes the debt margin follows:

> Indebtedness and obligations of the City shall be incurred and limited as provided in Article XI of the Constitution of the State of Colorado applicable to towns and cities except as otherwise provided in this Charter. Council shall have power to issue general obligation bonds of the City for any public capital purpose, upon majority vote of the registered electors of the City voting thereon at a special election; provided, however, that water extension and water improvement bonds may be issued without an election upon determination to that effect by Council. The total outstanding general obligation indebtedness of the City, other than for water bonds, shall not at any time exceed three percent (3%) of the actual valuation of the taxable property within the City as shown by the last preceding assessment for tax purposes. Water bonds shall mature and be payable as provided by the ordinance authorizing the issuance of said bonds.

Refer to the Notes to Financial Statements, particularly Note 3F, for detailed information regarding long-term indebtedness of the City.

Future debt issuance may be subject to the Taxpayer's Bill of Rights (TABOR).

Schedule 15

City of Englewood, Colorado
Pledged Revenue Coverage
Water Fund
Last Ten Years

Year	Gross Revenue*	Expense*	Net Revenue Available for Debt Service	Debt Service Requirements Principal	Interest	Total	Coverage	Required Coverage *
2001	$ 6,241,946	$ 4,103,945	$ 2,138,001	$ 628,277	$ 500,525	$ 1,128,802	1.89	1.10
2002	5,673,029	4,838,843	834,186	640,623	487,033	1,127,656	0.74	1.10
2003	5,552,395	4,462,006	1,090,389	655,712	472,955	1,128,667	0.97	1.10
2004	5,990,739	5,128,618	862,121	668,057	467,637	1,135,694	0.76	1.10
2005	7,053,794	5,454,431	1,599,363	684,520	567,293	1,251,813	1.28	1.10
2006	7,496,977	6,244,504	1,252,473	700,981	426,267	1,127,248	1.11	1.10
2007	7,788,802	6,082,067	1,706,735	717,442	405,555	1,122,997	1.52	1.10
2008	8,541,186	6,357,073	2,184,113	735,276	391,266	1,126,542	1.94	1.10
2009	7,939,835	6,121,460	1,818,375	755,852	424,687	1,180,539	1.54	1.10
2010	8,743,689	6,204,171	2,539,518	773,686	352,233	1,125,919	2.26	1.10

* As defined in the applicable bond indenture

Schedule 15 (Cont)

City of Englewood, Colorado
Pledged Revenue Coverage
Sewer Fund
Last Ten Years

Year	Gross Revenue*	Expense*	Rate Stabilization	Total Funds Available for Debt Service	Debt Service Requirements Principal	Interest	Total	Coverage	Required Coverage *
2001	$ 13,272,849	$ 6,825,105	$ -	$ 6,447,744	$ 541,427	$ 389,807	$ 931,234	6.92	1.10
2002	6,674,106	6,767,260	-	(93,154)	579,990	248,080	828,070	(0.11)	1.10
2003	6,141,938	6,467,279	-	(484,462)	621,299	310,008	931,307	(0.52)	1.10
2004	8,840,659	7,234,156	834,630	2,441,133	723,306	1,495,905	2,219,211	1.10	1.10
2005	9,724,748	8,314,913	1,730,387	3,140,222	723,306	2,131,441	2,854,748	1.10	1.10
2006	10,211,409	8,376,818	1,497,778	3,332,369	774,087	2,255,340	3,029,427	1.10	1.10
2007	11,247,422	8,684,566	831,149	3,394,005	828,484	2,256,976	3,085,459	1.10	1.10
2008	12,813,297	9,956,867	491,302	3,347,732	886,755	2,156,638	3,043,393	1.10	1.10
2009	13,227,399	10,016,885	136,743	3,347,257	949,177	2,093,784	3,042,961	1.10	1.10
2010	14,080,938	9,840,996	1,545,014	5,784,956	3,231,045	2,028,006	5,259,051	1.10	1.10

* As defined in the applicable bond indenture
Since 2004 a rate stabilization account has been maintained to ensure that debt coverage requirements are met.

Schedule 15 (Cont)

City of Englewood, Colorado
Pledged Revenue Coverage
Golf Course Fund
Last Ten Years

Year	Gross Revenue*	Expense*	Net Revenue Available for Debt Service	Debt Service Requirements Principal	Interest	Total	Coverage	Required Coverage *
2001	$ 2,049,388	$1,411,591	$ 637,797	$ 160,000	$ 173,158	$ 333,158	1.91	1.50
2002	1,971,341	1,457,644	513,697	170,000	165,906	335,906	1.53	1.50
2003	1,873,841	1,439,256	434,585	180,000	145,509	325,509	1.34	1.35
2004	1,764,197	1,429,211	334,986	10,000	164,689	174,689	1.92	1.35
2005	1,895,142	1,562,840	332,302	10,000	163,525	173,525	1.92	1.35
2006	2,006,955	1,453,014	553,941	50,000	163,070	213,070	2.60	1.35
2007	1,716,358	1,330,281	386,077	55,000	161,463	216,463	1.78	1.35
2008	1,973,949	1,616,896	357,053	55,000	159,494	214,494	1.66	1.35
2009	2,097,188	1,681,836	415,352	55,000	157,098	212,098	1.96	1.35
2010	2,029,283	1,633,823	395,460	60,000	155,245	215,245	1.84	1.35

* As defined in the applicable bond indenture

Schedule 15 (Cont)

City of Englewood, Colorado
Pledged Revenue Coverage
Storm Drainage Fund
Last Ten Years

Year	Gross Revenue*	Expense*	Net Revenue Available for Debt Service	Debt Service Requirements Principal	Interest	Total	Coverage	Required Coverage *
2001	$ 242,533	$ 98,336	$ 144,197	$ -	$ 20,548	$ 20,548	7.02	1.15
2002	340,215	132,810	207,405	55,000	82,018	137,018	1.51	1.15
2003	307,074	117,646	189,428	55,000	79,944	134,944	1.40	1.15
2004	300,054	116,286	183,768	55,000	77,740	132,740	1.38	1.15
2005	341,519	86,611	254,908	60,000	75,463	135,463	1.88	1.15
2006	364,833	105,393	259,440	60,000	72,938	132,938	1.95	1.15
2007	384,088	110,346	273,742	65,000	70,334	135,334	2.02	1.15
2008	378,299	105,869	272,430	70,000	67,450	137,450	1.98	1.15
2009	347,503	121,774	225,729	70,000	64,294	134,294	1.68	1.15
2010	331,715	144,104	187,611	75,000	61,342	136,342	1.38	1.15

* As defined in the applicable bond indenture

Schedule 16

City of Englewood, Colorado
Demographic and Economic Statistics
Last Ten Years

Year	(1) Population	Personal Income	(2) Per Capita Personal Income	(2) Median Age	(2) Education Level in Years of Schooling	(3) School Enrollment	(4) Unemployment Rate	(5) Consumer Price Index
2001	32,393	$ 677,143,272	$ 20,904	36.2	12.78	4,327	4.4%	4.62%
2002	32,658	682,682,832	20,904	36.2	12.78	4,200	6.7%	1.99%
2003	32,410	677,498,640	20,904	36.2	12.78	4,085	7.2%	1.03%
2004	32,491	679,191,864	20,904	36.2	12.78	3,883	6.5%	0.11%
2005	32,491	679,191,864	20,904	36.2	12.78	3,733	6.0%	2.09%
2006	32,491	679,191,864	20,904	36.2	12.78	3,495	5.0%	3.56%
2007	32,286	674,906,544	20,904	36.2	12.78	3,427	4.5%	2.18%
2008	32,532	680,048,928	20,904	36.2	12.78	3,298	6.0%	3.91%
2009	32,532	680,048,928	20,904	36.2	12.78	3,427	7.3%	-1.34%
2010	30,255	632,450,520	20,904	36.2	12.78	3,414	8.9%	1.86%

Sources:

(1) Colorado Department of Local Affairs, Division of Local Government

(2) U.S. Census Bureau - 2000 Census

(3) Colorado Department of Education, Fall Enrollment

(4) U.S. Dept. of Labor, Bureau of Labor Statistics - Annual Averages, City of Englewood

(5) U.S. Dept. of Labor, Bureau of Labor Statistics - Annual Increase, Denver/Boulder area. All Urban Consumers

Schedule 17

City of Englewood, Colorado
Principal Employers
Current Year and Nine Years Ago

	2010			2001		
Employer	**Employees**	**Rank**	**Percentage of Total City Employment**	**Employees**	**Rank**	**Percentage of Total City Employment**
Columbia Swedish Medical Center	2,000	1	7.87%	1,300	1	5.83%
The Sports Authority	600	2	2.36%			
Craig Hospital	750	3	2.95%	512	2	2.30%
Englewood School District	525	4	2.07%	503	3	2.26%
City of Englewood	520	5	2.05%	483	4	2.17%
Burt Automotive Dealers	400	6	1.57%	475	5	2.13%
Denver Drywall				365	6	1.64%
Windsor Industries, Inc	350	7	1.38%	270	8	1.21%
7-Up Bottling Company	300	8	1.18%	250	9	1.12%
Riviera Electric Construction				250	10	1.12%
Meadow Gold Dairies	230	9	0.91%			
Wal-Mart	150	10	0.59%			
Wilkerson Corporation				340	7	1.52%
Total	5,825		22.93%	4,748		21.29%

Sources:
City of Englewood Community Development Department

Schedule 18

City of Englewood, Colorado
Full-time Equivalent Employees by Function/Program
Last Ten Years

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
General government:										
City Manager	6.01	5.70	5.68	5.60	5.00	5.50	5.50	5.38	5.00	5.00
City Attorney	7.20	6.90	6.90	4.80	5.38	5.38	5.50	5.50	5.50	5.50
Municipal Court	12.80	13.80	11.05	10.20	10.99	10.99	11.06	10.90	10.61	10.38
Human Resources	8.75	8.60	8.00	8.42	6.62	7.48	7.48	7.17	6.57	6.17
Finance & Admin Services	19.67	20.55	20.05	19.25	19.33	19.58	18.60	18.90	17.90	17.76
Central Services	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.10	1.10	1.09
Information Technology	8.00	10.00	10.00	10.00	8.50	9.60	9.60	10.60	11.50	10.42
Community Development	13.00	13.00	13.00	11.50	11.50	12.00	12.00	12.00	11.00	10.92
Fire:										
Fire Operations	60.00	60.00	60.00	59.00	65.75	58.00	57.00	58.00	58.80	58.42
Building and Safety	8.00	8.00	8.00	7.00	7.00	7.00	7.00	7.00	7.00	6.94
Police:										
Administration	11.95	13.20	11.50	11.60	10.63	10.70	10.60	8.60	8.60	8.53
Communications and Records	21.62	20.63	19.50	17.00	17.25	19.63	18.13	17.13	15.40	14.79
Police Operations	78.05	78.88	75.88	75.27	60.00	70.15	69.90	69.90	70.70	72.14
Neighborhood Services	10.00	10.00	10.00	8.00	8.00	6.00	6.00	6.00	6.00	5.95
Public Works:										
Administration	2.00	2.00	2.00	2.00	3.31	2.00	2.00	2.00	2.70	2.80
Engineering	7.00	5.00	4.34	6.90	2.75	4.08	4.22	4.22	3.13	2.99
Streets and Drainage	15.00	15.00	14.00	13.90	13.00	13.00	13.00	13.00	13.00	10.92
Traffic Maintenance	4.00	7.00	7.00	7.00	7.13	6.50	6.50	6.50	6.50	6.45
General Ops and Maintenance	27.00	25.00	24.00	25.00	23.00	22.70	22.70	21.70	21.70	21.84
Concrete Utility	-	1.00	1.00	1.00	1.00	3.53	3.53	3.54	3.92	3.89
Servicenter	10.00	11.00	11.00	10.00	11.00	10.30	11.30	11.30	11.30	9.92
Parks and Recreation:										
Administration	4.00	4.00	4.00	4.00	5.00	4.00	4.00	4.00	5.00	4.96
Programs	16.00	21.00	15.02	17.50	15.25	17.19	18.70	18.41	18.41	18.52
Parks	18.00	18.00	18.50	15.00	17.00	17.00	16.50	17.00	15.50	15.38
Golf	8.50	9.50	9.50	9.00	9.98	8.75	8.75	9.00	8.50	7.44
Library	19.46	19.00	18.81	17.20	15.63	16.38	15.97	15.70	16.64	16.27
Utilities:										
Water Operations	23.83	23.84	23.84	24.00	25.00	22.55	24.30	23.80	24.30	23.12
Sewer Operations	4.00	4.50	4.50	4.00	5.00	5.70	5.75	5.50	5.50	5.46
Storm Drainage Operations	0.65	0.65	0.65	0.65	-	0.45	0.65	0.65	0.65	0.65
Utilities Administration	13.49	13.49	13.49	14.00	15.67	15.62	15.36	15.55	15.05	14.93
Littleton/Englewood Wastewater Treatment Plant	70.00	72.00	74.00	74.00	74.00	75.13	76.37	76.50	77.50	78.89
Total	508.98	522.24	506.21	493.79	480.67	487.89	488.96	486.55	484.98	478.44

Source: City Revenue and Budget Division. Includes permanent full and part-time employees only; seasonal employees are excluded.

Schedule 19

City of Englewood, Colorado
Operating Indicators by Function/Program
Last Ten Years

Function/Program	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Police										
Number of law violations	46,800	45,292	21,754	22,228	38,904	39,911	40,680	40,207	43,766	43,365
Number of uniformed officers	77	73	73	68	69	68	68	69	71	72
Fire										
Number of calls	3,930	4,131	3,802	3,595	4,100	3,844	4,085	4,058	3,987	3,911
Number of firefighters	59	59	48	52	55	55	56	56	56	55
Building Division										
Commercial construction value	6,564,000	24,067,405	5,957,074	603,833	2,792,800	41,143,000	3,766,805	22,071,707	8,402,603	14,919,187
Number of units	7	7	8	3	5	8	15	130	77	99
Residential construction value	10,957,401	565,844	570,066	638,115	2,846,597	4,927,013	9,976,544	4,177,080	3,700,373	3,681,187
Number of units	292	4	3	6	21	25	20	264	236	230
Building permits value	67,555,400	46,208,851	37,487,565	29,107,108	26,092,072	27,051,370	85,478,543	31,659,277	18,318,108	30,235,127
Number of permits	2948	2524	2261	2352	2110	1842	2147	2065	2018	2479
Parks and Recreation										
Englewood Recreation Center										
Admissions	307,000	310,000	303,000	313,000	310,000	315,000	317,000	309,000	313,000	308,000
Malley Recreation Center										
Memberships	3,972	4,001	4,069	4,281	4,116	2,882	2,775	2,812	2,504	2,477
Park Shelter Reservations	559	558	521	509	487	414	475	454	476	459
Golf Rounds Played: *										
9 hole	21,937	22,413	21,033	19,718	19,672	19,047	22,070	17,000	16,078	16,578
18 hole	33,767	34,534	32,072	28,484	30,113	25,995	-	19,061	25,277	25,570
Par 3 Course	26,701	27,344	24,734	22,131	20,469	16,149	-	11,794	21,985	20,961
Water										
New connections	39	23	12	18	11	22	18	8	5	6
Water Main Breaks	16	26	30	30	45	29	39	36	34	34
Average Daily Consumption										
(Millions of gallons)	8.370	8.000	7.430	5.200	7.010	7.093	6.050	7.000	6.800	6.300
Peak Daily Consumption										
(Millions of gallons)	17.7	16.5	16	15.2	16.2	16.3	15.45	15.75	16.5	12.27
Wastewater										
Average Daily Sewage Treated										
(Millions of gallons)	26.5	24.3	22.6	22.3	21.4	22.0	22.1	21.8	22.8	22.6

* Portions of the Golf Course were closed for reconstruction during 2006-2008

Sources: Various City Departments

Schedule 20

City of Englewood, Colorado
Capital Asset Statistics by Function/Program
Last Ten Years

Function/Program	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Police										
Marked police vehicles	23	23	23	23	21	21	19	18	20	20
Stations	1	1	1	1	1	1	1	1	1	1
Fire Stations	3	3	3	3	3	3	3	3	3	3
Public Works										
Miles of streets and alleys										
Streets	121.48	121.48	121.48	121.63	121.63	121.63	121.63	121.63	121.63	121.63
Alleys	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5
Parks and Recreation										
Parks	12	12	12	12	12	12	12	12	12	12
Acreage	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1
Median strips	5	5	5	5	5	5	5	5	5	5
Acreage	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86
Greenbelts	3	3	3	3	3	3	3	3	3	3
Acreage	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67
Athletic fields	3	3	3	3	3	3	3	3	3	3
Acreage	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87
Facility sites	9	9	9	9	9	9	9	9	9	9
Acreage	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15
Miscellaneous areas	11	11	11	11	11	11	11	11	11	11
Acreage	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92
Landscaped areas	6	6	6	6	6	6	6	6	6	6
Acreage	5.54	5.54	5.54	5.54	5.54	5.54	5.54	5.54	5.54	5.54
Dog Park	-	-	-	-	-	1	1	1	1	1
Recreation Centers	2	2	2	2	2	2	2	2	2	2
Swimming pools	2	2	2	2	2	2	2	2	2	2
Golf courses - 18 hole	1	1	1	1	1	1	1	1	1	1
Golf courses - 9 hole	1	1	1	1	1	1	1	1	1	1
Golf courses - Par 3	1	1	1	1	1	1	1	1	1	1
Water										
Water Mains (miles)	155	155	155	155	155	155	155	155	155	155
Fire hydrants	550	550	550	550	550	550	550	550	570	570
Storage Capacity (Millions of gallons)	13.5	13.5	13.5	13.5	13.5	13.5	6.5	6.7	6.7	6.7
Daily Plant Capacity (Millions of gallons)	28	28	28	28	28	28	28	28	28	28
Wastewater										
Sanitary Sewers (miles)	530	530	530	530	530	530	530	530	530	530
Treatment Capacity (Millions of gallons)	36.3	36.3	36.3	36.3	36.3	36.3	36.3	36.3	50	50

Sources: Various City Departments

CITY OF ENGLEWOOD
COMMUNITY DEVELOPMENT

TO: Mayor and City Council

THRU: Gary Sears, City Manager
Alan White, Community Development Director

FROM: Janet Grimmett, Housing Finance Specialist
Harold J. Stitt, Senior Planner

DATE: May 10, 2011

SUBJECT: NSP Fund 11 & Fund 46 Audit and Accounting Issues

Background

In 2009, Ordinance 37 approved acceptance of a grant from the Colorado Division of Housing (CDOH) for the Neighborhood Stabilization Program (NSP.) The NSP budget contained seventeen line items or "Project Activities." (See attached NSP Budget July 2010) The second largest project activity is the "Developer Fee" and includes most of the non-acquisition costs as well as a contingency amount to insure the full reimbursement of the LTAR fund at the end of the project. Staff estimated that $31,500 per property would be sufficient to cover these non-acquisition and property holding costs of the thirteen properties to be purchased. At the end of the project, any surplus Developer Fee after full reimbursement of the LTAR fund would be transferred to Fund 46.

Reimbursement of City administrative costs are budgeted in the "NSP Administration" project activity. Pursuant to CDOH requirements, this line item is capped at two percent of the total NSP grant award or $35,000.00. The $35,000.00 covers the time of two staff, Executive Assistant and Senior Planner.

Reimbursement of project costs from the Developer Fee was based on a derived formula. The formula permitted a draw of 30% of the $31,500 upon acquisition of a property, a draw of 30% of the $31,500 upon the completion of rehabilitation, and a draw of 40% of the $31,500 upon the sale of the property. Draws against the Developer Fee required only the submission of an invoice from the City to CDOH.

Fund 11 Issues

In August 2010, CDOH notified Englewood along with five other NSP recipients that a HUD review of the state NSP program budgeting guidelines determined that for those six programs, the use of the Developer Fee was disallowed. Instead, CDOH advised those six programs to reallocate the Developer Fee funds to other project activities particularly as "Project Delivery Costs." CDOH did permit the $75,600.00 previously drawn down to remain as a Developer Fee activity. (See attached NSP Budget August 2010) In this revised NSP budget, the Project Delivery Costs activity equals $251,214.00 and serves the same LTAR contingency purpose, as did the Developer Fee of the prior budget. However, because of this reallocation of funds within project activities, CDOH requires complete expense documentation rather than just an invoice. At CDOH direction, time sheets for the Housing Finance Specialist and Construction Specialist are acceptable as documentation for draws against the Project Delivery Costs budget.

During the 2010 City financial audit, the auditors noted that $32,192.63 of the maximum $35,000.00 for NSP Administration was reimbursed to Fund 11 by CDOH. These funds were transferred to the General Fund. They also noted that CDOH reimbursed Fund 11 for $52,814.63 of Project Delivery expenses. The backup documentation for these expenses was staff timesheets as permitted by CDOH. These Project Delivery funds were intended to remain in Fund 11 as LTAR contingency funds. However, the auditors directed Finance and Administrative Services staff to transfer the entire $85,007.47 from Fund 11 to the General Fund as reimbursement for administrative costs based on GAAP rules that require transfer to the General Fund all reimbursements based on staff time (timesheets.) The auditors stated that transferring the entire amount was mandatory because timesheets were used as backup documentation and City Council had not taken official action to stipulate that only the two percent budgeted in the NPS Administration project activity be transferred to the General Fund. If the $52,814.63 is not returned to Fund 11 the ability of Fund 11 to fully reimburse the LTAR fund may be jeopardized.

Fund 46

In January 2011, Council approved Ordinance 2 amending the NSP IGA with CDOH permitting the reuse of NSP program income for acquisition and rehabilitation of additional bank owned foreclosed single-family homes. Program income results from the sale of a property once all expenses have been paid, including reimbursement of the LTAR fund. With this amendment the NSP project will no longer use LTAR funds for the remaining properties. Using only program income for acquisition and rehabilitation does introduce a potential funding timing issue. Program income accrues to the program only upon the sale of a home. Because the sale of NSP homes does not occur at regular intervals, a situation may arise where sufficient program income is available to purchase a property but not begin the rehabilitation or fund other program expenses, such as carrying costs, appraisal fees, or marketing costs. This introduces considerable uncertainty for budgeting and completion of the program by the March 13, 2013 deadline. Staff believes that the most appropriate option is to utilize Fund 46 in situations where sufficient program income is not available to cover acquisition, rehabilitation, or other program expenses. Fund 46 would be reimbursed from the sale proceeds of these properties. Council approval is required to use Fund 46 for this purpose.

Requested Council Action

- Due to the August 2010 CDOH action changing the Developer Fee to a reimbursement of Project Delivery cost, authorize the transfer of $52,814.63 from the General Fund unreserved/undesignated fund balance to Fund 11 to preserve the ability of Fund 11 to reimburse the LTAR Fund.

- Authorize all future Project Delivery costs reimbursed by CDOH and backed up by staff timesheets to remain in Fund 11 to preserve the ability of Fund 11 to reimburse the LTAR Fund.

- Authorize Fund 46 to cover NSP project expenses pending reimbursement either by NSP drawdown from the state or by the use of program income derived from the sale of properties.

- Authorize all monies remaining in Fund 11 at the close of the NSP project and repayment of LTAR funds be transferred to Fund 46.

NSP Budget July 2010

Project Activity	Total Cost	NSP Funds	Other Funds	Other Fund Sources
Property Acquisition	$1,603,500.00	$1,303,500.00	$300,000.00	Developer
Appraisals	$4,550.00		$4,550.00	Sales Proceeds
Property inspection / Estimates	$3,900.00		$3,900.00	Developer
Building Permits and Fees	$19,500.00		$19,500.00	Developer
Rehabilitation	$650,000.00		$650,000.00	Developer
Rehabilitation Contingency	$65,000.00		$65,000.00	Developer
Pre-Purchase Counseling	$3,250.00		$3,250.00	Sales Proceeds
Property Carrying Costs	$18,000.00		$18,000.00	Sales Proceeds
Financing Fees	$55,000.00		$55,000.00	Sales Proceeds
Marketing	$130,000.00		$130,000.00	Sales Proceeds
Legal	$10,000.00		$10,000.00	Sales Proceeds
Developer Fee	$408,500.00	$408,500.00		
Project Delivery	$55,379.00	$5,379.00	$50,000.00	Sales Proceeds
Start up Costs	$6,000.00		$6,000.00	Sales Proceeds
Other Project Activity Costs	$100,000.00		$100,000.00	Sales Proceeds
NSP Administration	$100,000.00	$35,000.00	$65,000.00	Sales Proceeds
CDOH Final Payment	$1,000.00	$1,000.00		
Total	$3,233,579.00	$1,753,379.00	$1,480,200.00	

NSP Budget August 2010

Project Activity	Total Cost	NSP Funds	Other Funds	Other Fund Sources
Property Acquisition	$1,295,500.00	$1,290,500.00	$5,000.00	Developer
Appraisals	$2,265.00	$2,265.00		
Property inspection / Estimates	$3,900.00		$3,900.00	Developer
Building Permits and Fees	$19,500.00		$19,500.00	Developer
Rehabilitation	$650,000.00		$650,000.00	Developer
Rehabilitation Contingency	$65,000.00		$65,000.00	Developer
Pre-Purchase Counseling	$3,800.00	$3,800.00		
Property Carrying Costs	$23,000.00	$23,000.00		
Financing Fees				
Marketing	$72,000.00	$72,000.00		
Legal	$10,000.00		$10,000.00	Developer
Developer Fee	$75,600.00	$75,600.00		
Project Delivery	$251,214.00	$251,214.00		
Start up Costs	$6,000.00		$6,000.00	Developer
Other Project Activity Costs				
NSP Administration	$100,000.00	$35,000.00	$65,000.00	Developer
Total	$2,577,779.00	$1,753,379.00	$824,400.00	

City of Englewood

To: Mayor Woodward and City Council
From: Frank Gryglewicz, Director of Finance and Administrative Services
Date: May 12, 2011
Subject: April 2011 Financial Report

Summary of the April 2011 General Fund Financial Report

REVENUES:

- Through April 2011, the City of Englewood collected **$12,990,960 or $837,067 or 6.9 percent more** than last year (See the chart on page 3 and the attached full report for detail on changes in revenue in past year). Part of the increase is due to the change in sales and use tax revenue and intergovernmental revenue ($225,343) from 2010 to 2011. The City received grant funds from CPPW for the following projects: $150,000 for a Bike/Pedestrian Study (CD), $88,000 for a Downtown Street Assessment Study (CD) and $83,000 for the Community Garden (P&R) and from an increase in sales and use tax revenue in 2011 over 2010.
- The City collected $1,203,159 in property and $66,281 in specific ownership tax through April.
- **Year-to-date sales and use tax revenues were $7,837,402 or $483,187 or 6.6% more than April 2010.** The majority of this increase ($460,000) is due to the receipt of one-time sales/use tax revenue from a few taxpayers and a ($56,000) refund in 2010 that did not occur in 2011.
- Cigarette tax collections were down $2,052 compared to last year.
- Franchise fee collections were $54,570 more than last year.
- Licenses and permit collections were $22,203 more than 2010.
- Intergovernmental revenues were $266,674 more than the prior year.
- Charges for services increased $44,707 from last year.
- Recreation revenues increased $39,196 from 2010.
- Fines and forfeitures were $93,106 less than last year.
- Investment income was $31,809 less than last year.
- Miscellaneous revenues were $12,028 more than last year.

OUTSIDE CITY:

- Outside City sales and use tax were up $751,450 or 32 percent compared to last year, $688,000 of this increase is due to the receipt of *one-time sales and use tax revenue* from several taxpayers and $56,000 is due to a refund in 2010.
- At this time potential refunds total approximately $900,000 for claims submitted to Englewood but not completed; the balance of the account to cover intercity claims is $850,000.

CITY CENTER ENGLEWOOD (CCE):

- Sales and use tax revenue collected through April 2011 were $726,415 (less than one percent) more than the $723,462 collected during the same period in 2010.

EXPENDITURES:

- Expenditures through April were $12,479,339 or $68,291 (.54 percent) less than the $12,547,630 expended through April 2010. The City refunded $18,813 in sales and use tax claims through April.

RESERVES:

- The unreserved/undesignated reserves for 2011 are estimated at $3,845,496 or 10.28 percent of projected revenues. The 2011 estimated Long Term Asset Reserve (LTAR) balance is $2,713,467 (please refer to page 12).

TRANSFERS:

- Net 2011 transfers-in to date of $1,466,241 were made by the end of April 2011.

REVENUES OVER/UNDER EXPENDITURES:

- Revenues exceeded expenditures $511,621 through April 2011.

PUBLIC IMPROVEMENT FUND (PIF):

- The PIF has collected $577,735 in revenues and spent $3,346,363 year-to-date. Estimated year-end fund balance is $176,782. Based on a 5 Yr Average approximately 37% of building use tax and 33% of vehicle use tax is collected through April.

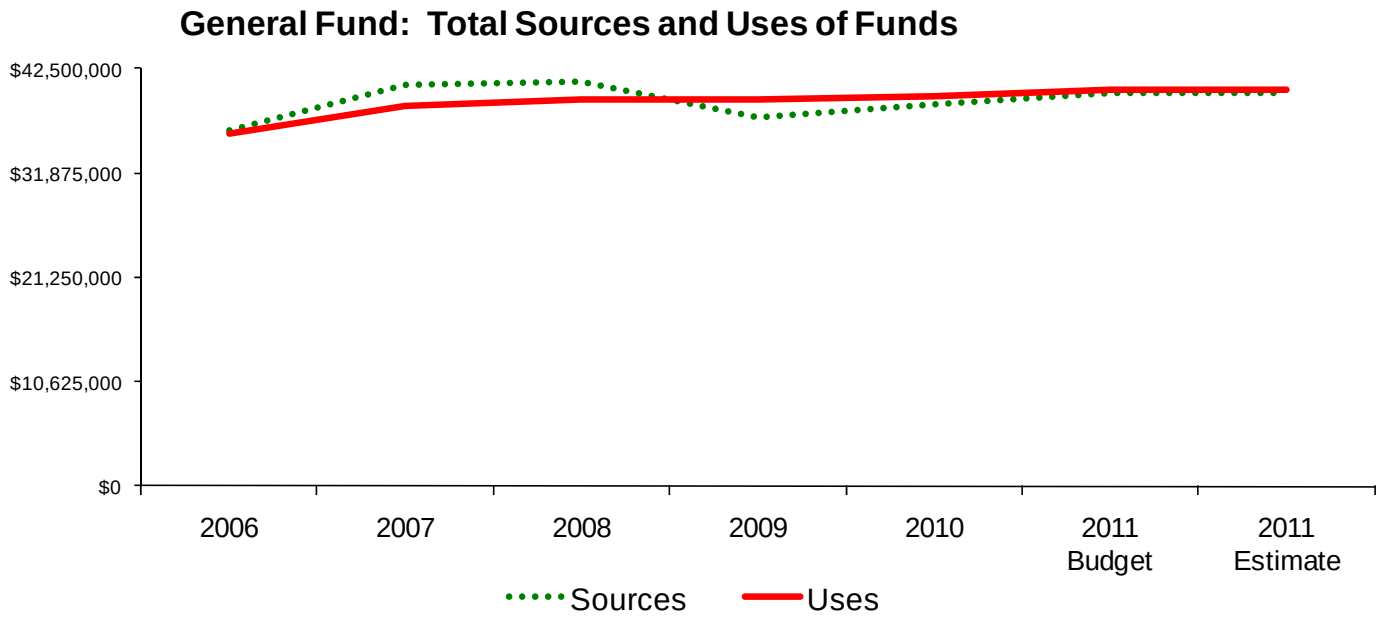
City of Englewood, Colorado
April 2011 Financial Report

GENERAL FUND OVERVIEW AND ANALYSIS

The General Fund accounts for the major "governmental" activities of the City. These activities include "direct" services to the public such as police, fire, public works, parks and recreation, and library services. General government also provides services by the offices of city manager and city attorney; the departments of information technology, finance and administrative services, community development , human resources, municipal court and legislation. Debt service, lease payments, and other contractual payments are also commitments of the General Fund.

General Fund Surplus and Deficits

The line graph below depicts the history of sources and uses of funds from 2006 to 2011 Estimate. As illustrated, both surpluses and deficits have occurred in the past. The gap has narrowed over the past few years by reducing expenditures, freezing positions, negotiating lower-cost health benefits, increased revenue collections. Continued efforts will be required to balance revenues and expenditures, especially with persistent upward pressure on expenditures due to increases in the cost of energy, wages and benefits.

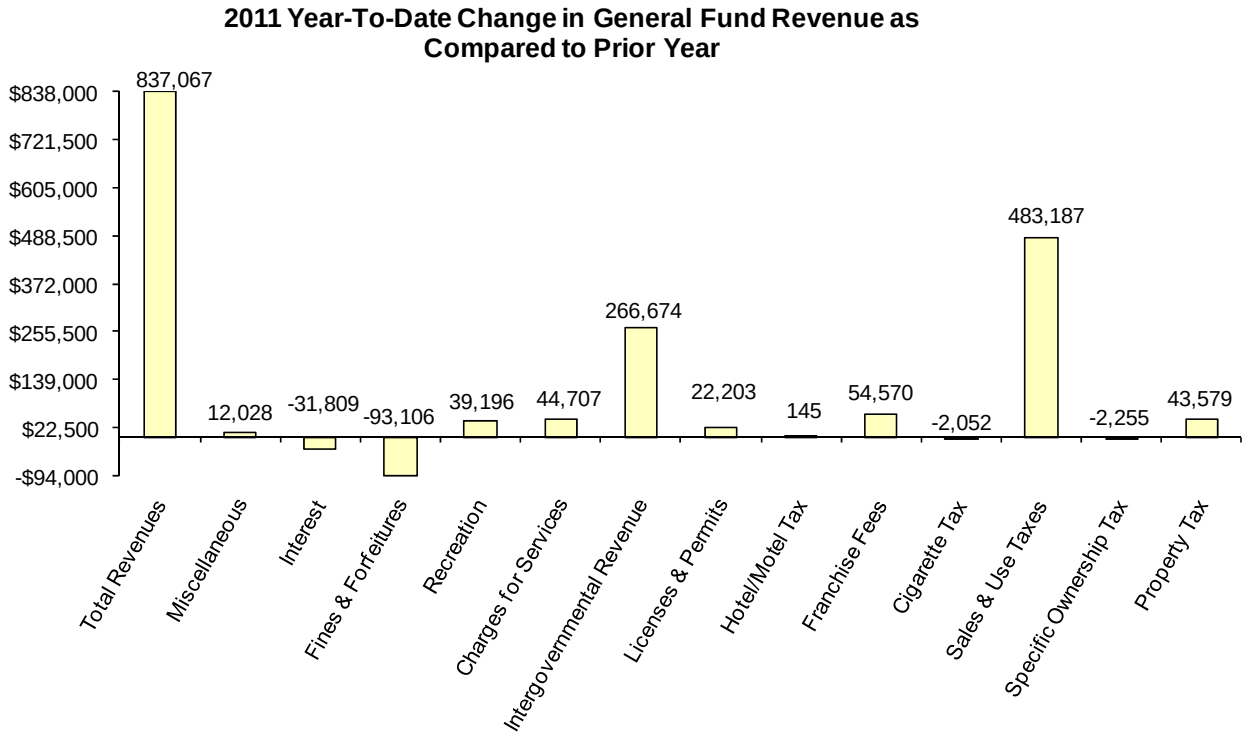


The table below summarizes General Fund Year-To-Date (YTD) Revenue, Expenditure, Sales & Use Tax Revenue and Outside City Sales & Use Tax Revenue for the month ended April, 2011. Comparative figures for years 2010 and 2009 are presented as well. The table also highlights the dollar and percentage changes between those periods.

	2011	2011 vs 2010 Increase (Decrease)		2010	2010 vs 2009 Increase (Decrease)		2009
General Fund							
Year-To-Date Revenue	**$ 12,990,960**	$ 837,067	6.89%	**$ 12,153,893**	$ (557,783)	(4.39%)	**$ 12,711,676**
Year-To-Date Expenditure	**12,479,339**	$ (68,291)	(.54%)	**12,547,630**	$ 1,200,239	10.58%	**11,347,391**
Net Revenue (Expenditure)	**$ 511,621**	$ 905,358		**$ (393,737)**	$ (1,758,022)		**$ 1,364,285**
Estimated Unreserved/ Undesignated Fund Balance	**$ 3,845,496**	$ (1,070,151)	(21.77%)	**$ 4,915,647**	$ 21,870	.45%	**$ 4,893,777**
Sales & Use Tax Revenue YTD	**$ 7,837,402**	$ 483,187	6.57%	**$ 7,354,215**	$ (463,967)	(5.93%)	**$ 7,818,182**
Outside City Sales & Use Tax YTD	**$ 3,100,824**	$ 751,450	31.99%	**$ 2,349,374**	$ (367,599)	(13.53%)	**$ 2,716,973**

General Fund Revenues

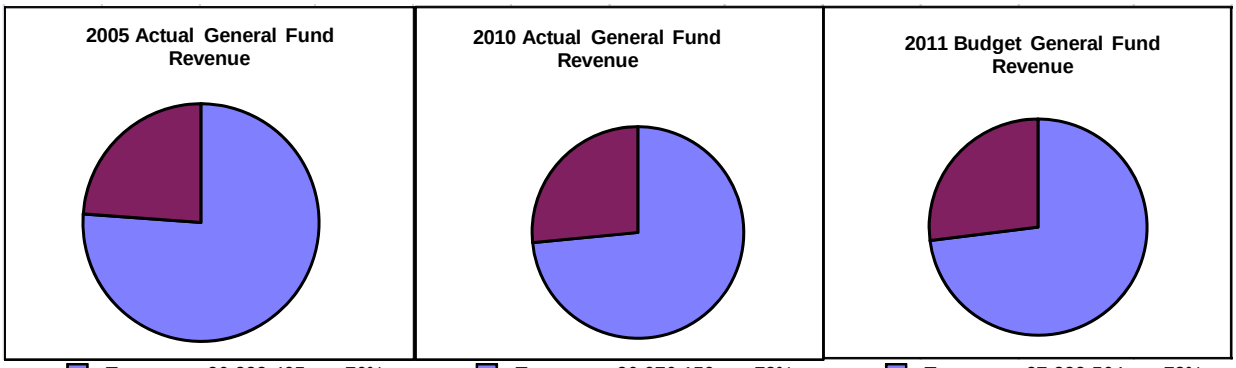
The City of Englewood's total budgeted revenue is $37,424,105. Total revenue collected through April 2011 were $12,990,960 or $837,067 (6.9 percent) more than was collected in 2010. The chart below illustrates changes in General Fund revenues this year compared to last year.



General Fund Taxes

The General Fund obtains most of its revenue from taxes. In 2010 total audited revenues were $36,714,454 of which $26,976,150 (73.5 percent) came from tax collections. Taxes include property, sales and use, specific ownership, cigarette, utilities, franchise fees, and hotel/motel. The following pie charts illustrate the contribution of taxes to total revenue for 2005, 2010 unaudited and budgeted 2011. Taxes as a percentage of total revenue have declined slightly as other fees and charges have been increased to help offset rising costs and relatively flat tax revenues.

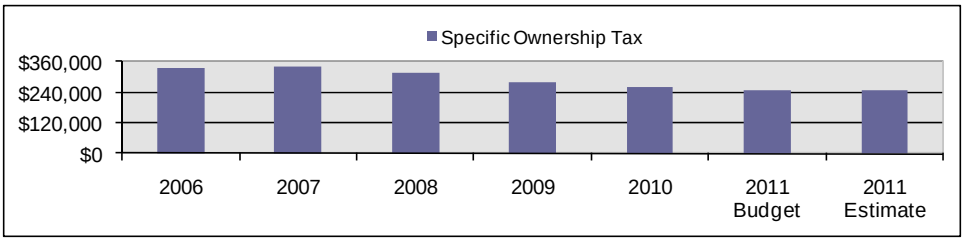
General Fund Revenues
Taxes vs. Other



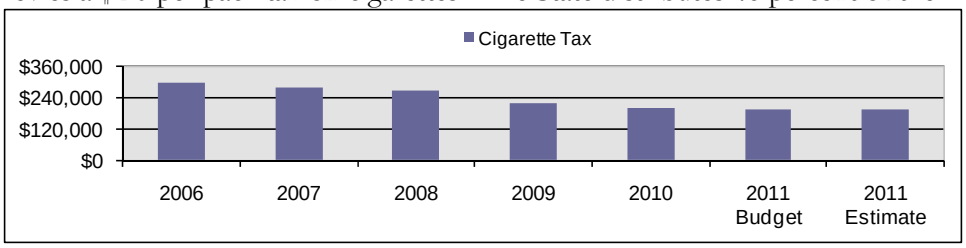
	2005		2010		2011	
Taxes	26,332,495	76%	26,976,150	73%	27,332,564	73%
Other	8,242,006	24%	9,738,304	27%	10,091,541	27%
Total	34,574,501	100%	36,714,454	100%	37,424,105	100%

Property taxes: These taxes are collected based on the assessed value of all the properties in the City and the mill levy assessed against the property. The City's total 2009 mill levy collected in 2010 is 7.911 mills. The 2009 mill levy for general operations collected in 2010 is 5.880 mills. Voters approved a separate, dedicated mill levy for principal and interest payments on the City's general obligation debt (parks and recreation projects). The 2010 mill levy collected in 2011 is 2.130 mills. Property tax collections grew from $2,559,369 in 2006 to $3,020,884 in 2010. This was an increase of $461,515 or 18 percent. In 2010 the City collected $3,020,884 or 11.2 percent of 2010 total taxes and 8.2 percent of total revenues from property taxes. The City budgeted $3,017,000 for 2011; and collected $1,203,159 through April 2011.

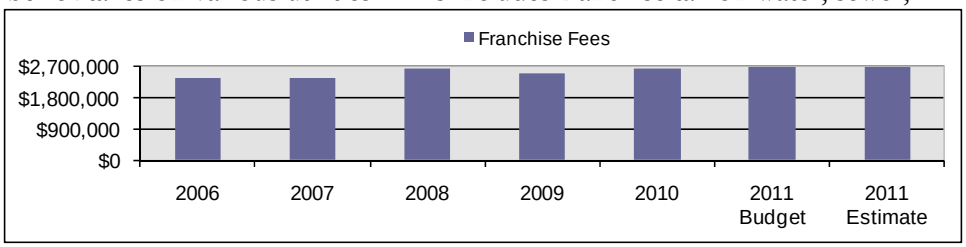
Specific ownership: These taxes are based on the age and type of motor vehicles, wheeled trailers, semi-trailers, etc. These taxes are collected by the County Treasurer and remitted to the City on the fifteenth day of the following month. The City collected $333,018 in 2006 and $263,434 in 2010 which is a decrease of $69,584 or 20.9 percent. The City collected $263,434 in 2010 which is less than one percent of total revenues and one percent of total taxes. The City budgeted $250,000 for 2011 and collected $66,281 through April 2011.



Cigarette Taxes: The State of Colorado levies a $.20 per pack tax on cigarettes. The State distributes 46 percent of the gross tax to cities and towns based on the pro rata share of state sales tax collections in the previous year. These taxes have fallen *significantly* in the past and continue to fall after the 2009 federal tax increase of approximately $.62 per pack went into effect. This increase will fund the State Children's Health Insurance Program (SCHIP). In 2006 the City collected $293,776, but in 2010 the City collected $196,320, which is a *decrease* of $97,456 or 33.2 percent. These taxes accounted for less than one percent of total taxes and less than one percent of total revenues in 2010. The City budgeted $190,000 for the year and collected $61,650 through April 2011, which is $2,052 or 3.2 percent less than the $63,702 collected through April 2010.



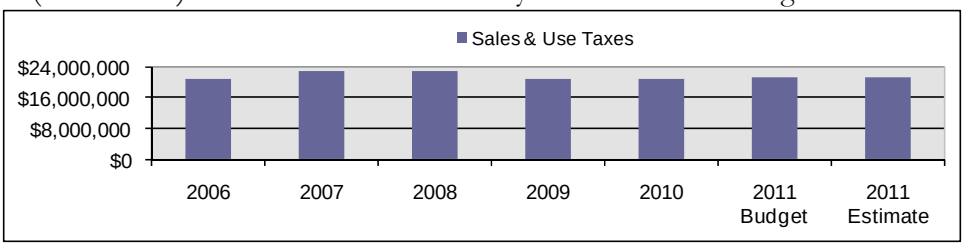
Franchise Fees: The City collects a number of taxes on various utilities. This includes franchise tax on water, sewer, and public services, as well as occupational taxes on telephone services. The City collected $2,362,000 in 2006 and $2,620,191 in 2010, an increase of $258,191 or 10.9 percent. These taxes accounted for 9.7 percent of taxes and 7.1 percent of total revenues in 2010. The City budgeted $2,650,851 for the year; collections through April totaled $738,866 compared to $684,296 collected during the same period last year.



Hotel/Motel Tax: This tax is levied at two percent of the rental fee or price of lodging for under 30 days duration. The City budgeted $8,713 for the year and has collected $3,016 through April 2011.

Sales and Use Taxes Analysis

Sales and use taxes are the most important (and volatile) revenue sources for the City. Sales and use taxes generated 77.5 percent of all taxes and 56.9 percent of total revenues collected in 2010. In 2006, this tax generated $20,688,258 for the City of Englewood; in 2010 the City collected $20,866,515, an increase of less than one percent. This tax is levied on the sale price of taxable goods. Sales tax is calculated by multiplying the sales price of taxable goods times the sales tax rate of 3.5 percent. Vendors receive a .25 percent fee for collecting and remitting the taxes to the City by the due date. Taxes for the current month are due to the City by the twentieth day of the following month. The City budgeted $21,216,000 for 2011. Sales and Use Tax revenue through April 2011 was $7,837,402 while revenue year-to-date for April 2010 was $7,354,215, an increase of $783,187.



A portion ($300,000) of the collections from outside city has been put in "unearned revenue" because staff believes it could be subject to an intergovernmental claim. If no claim is made after three years, the funds will be recognized as revenue at that time.

Collections (cash basis) for April 2011 were $2,207,273 while collections for April 2010 and April 2009 were $1,803,481 and $2,024,036 respectively. April 2011 collections were $403,792 or 22.4 percent more than April 2010 and $183,237 or 9.1 percent more than 2009 collections.

Outside City sales and use tax collections through April were $3,100,824 an increase of approximately $751,450 over 2010 of which $688,000 of this increase is due to the receipt of one-time sales and use tax revenue from several taxpayers and $56,000 is due to a refund in 2010.

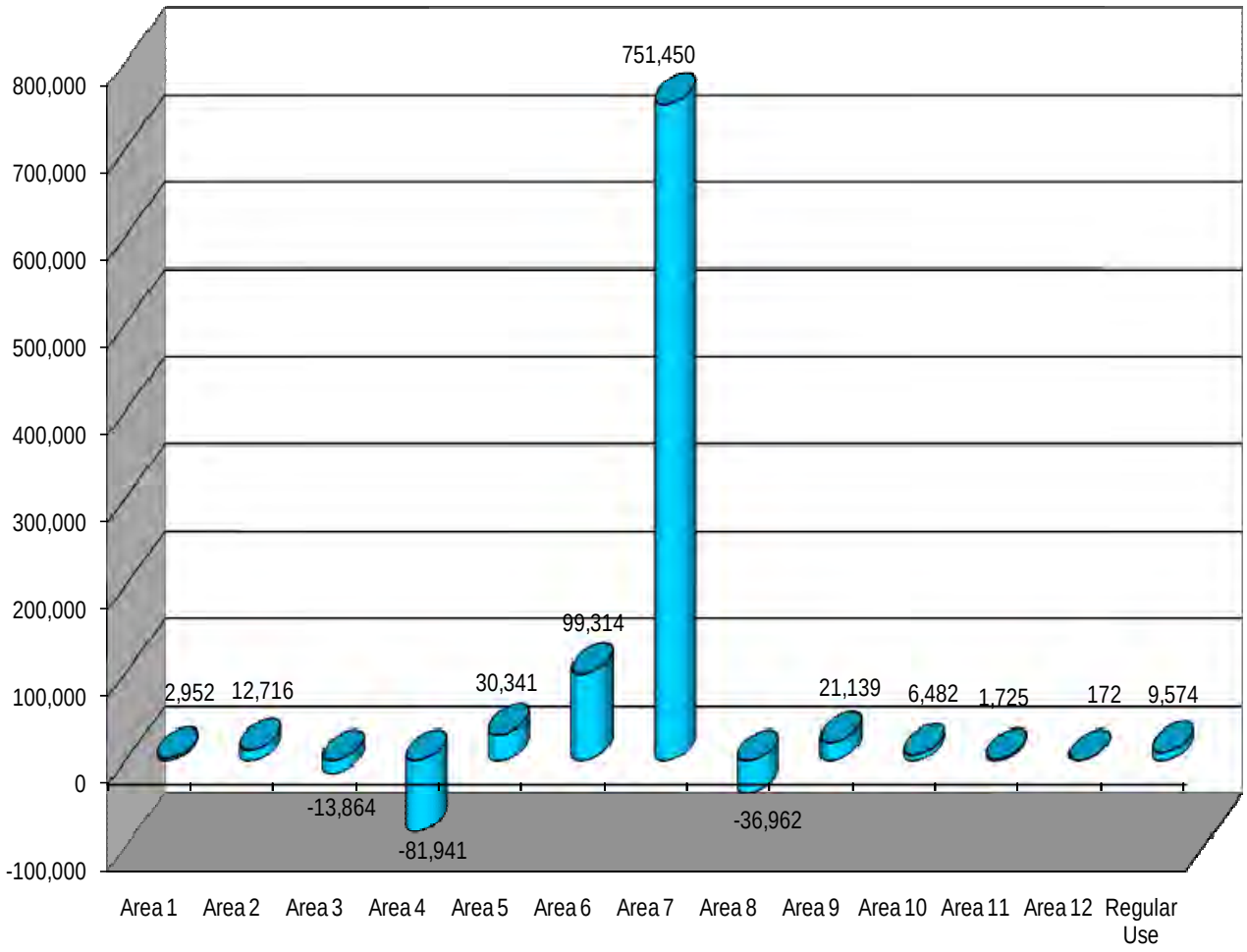
Based on historical sales tax collections, the City of Englewood collects 37.9 percent of total year's sales tax collections through April; if this pattern holds this year, 62.1 percent is left to collect over the next eight months. Based on April's collections, the City will collect an additional $12,841,759 over the next eight months for a total of $20,679,161.

The City collected 106.9 percent of last year; if this pattern holds for the entire year the City could collect $22,306,304 for the year.

This revenue source tends to ebb and flow (often dramatically) with the economy, growing during economic expansions and contracting during downturns. The past two years of sales tax collections have been exceptionally erratic with no discernable trend to make accurate short or long term forecasts. It is important to continually review and analyze sales and use tax data including trends in the various geographic areas of the City.

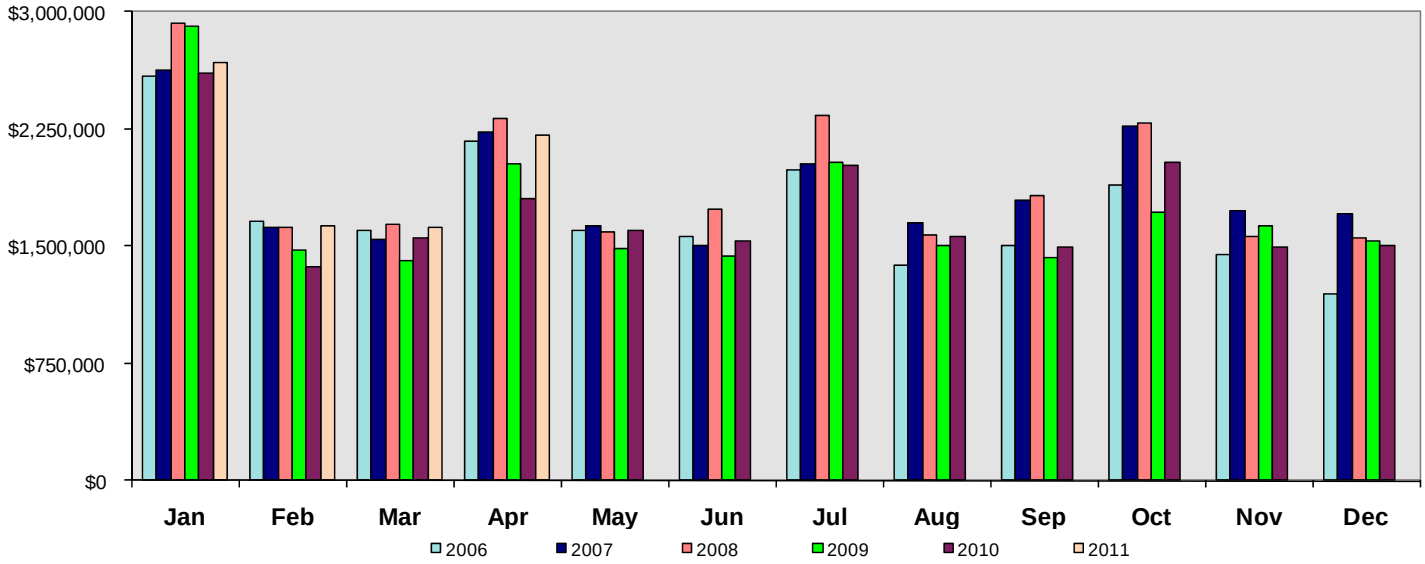
The chart on the next page, "Change in Sales/Use Tax Collections by Area 2011 vs. 2010" indicates that most of the increase in sales tax collections is due to Outside City (Area 7) and Regular Use Tax. Economic conditions, judged by sales tax collections, appears to be a "mixed bag" with some geographic areas increasing and some decreasing compared to the same period last year.

Change in Sales/Use Tax Collections by Area 2011 vs 2010

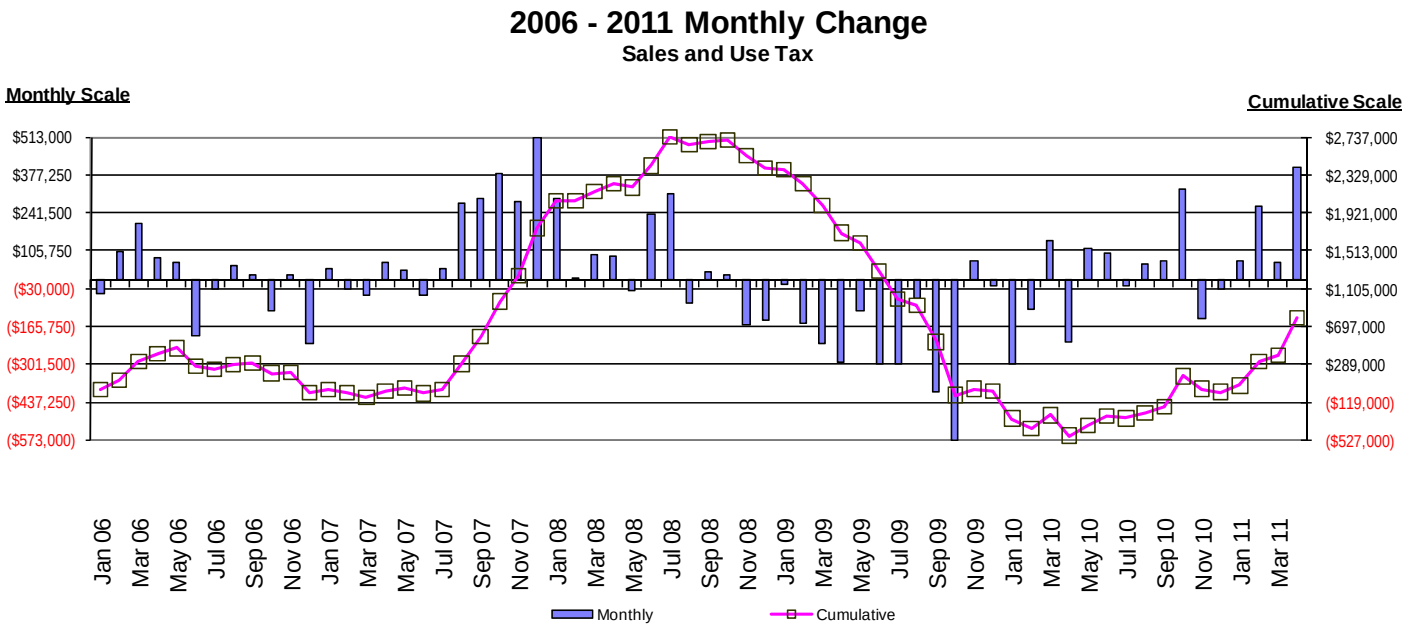


The bar graph below shows a comparison of monthly sales tax collections (cash basis) for 2005 through 2010.

2006-2011 YTD Sales/Use Tax Collections by Month - Cash Basis

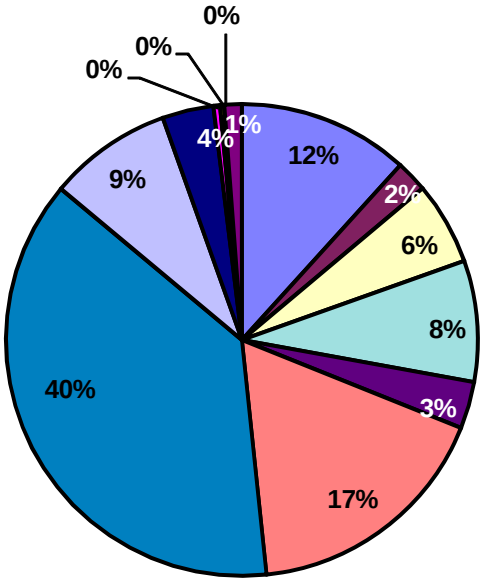


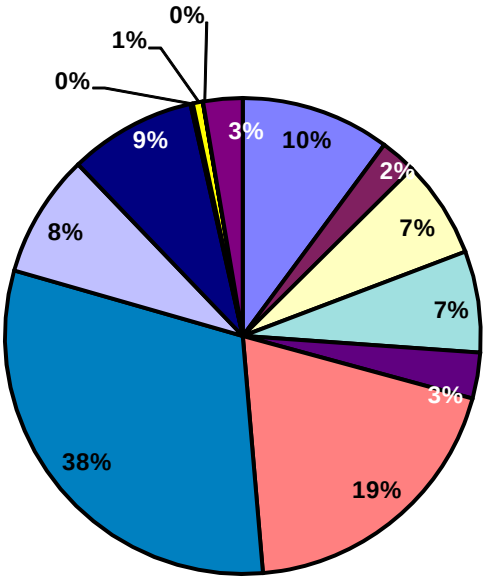
The next chart illustrates sales tax collections (cash basis) by month and cumulative for the years presented.



Sales tax collections are reported by various geographic areas as illustrated in the following pie charts. These illustrate the changing collection patterns for 2005 and 2010.

Geographic Sales Tax Collection Areas





2005 Actual Cash Receipts by Area

Area 1	12%	Area 8	8%
Area 2	2%	Area 9	4%
Area 3	6%	Area 10	0%
Area 4	8%	Area 11	0%
Area 5	3%	Area 12	0%
Area 6	17%	Regular Use	1%
Area 7	38%		

2010 Actual Cash Receipts by Area

Area 1	10%	Area 8	8%
Area 2	2%	Area 9	9%
Area 3	7%	Area 10	0%
Area 4	7%	Area 11	1%
Area 5	3%	Area 12	0%
Area 6	19%	Regular Use	3%
Area 7	31%		

A brief description and analysis of the significant geographic areas follows:
Area 1: This geographic area accounts for the sales tax collections from CityCenter Englewood. CityCenter Englewood had collections of $726,415 year-to-date 2011, in 2010, the City collected $723,462.

Area 6: This geographic area is up 8.1 percent from last year. $72,000 of the increase is due to an audit receipt in January 2011.

Area 7: This geographic area records the outside city sales tax collections (Outside City). Outside City has been the geographic area responsible for much of the sales tax growth (and decline) in past years. Outside City collections have decreased 3.05 percent from the same period last year. The chart below illustrates this area's contribution to total sales and use taxes (cash basis) as well as total revenues since 2007 for collections through the month of April. The importance of Outside City has declined as a percentage of sales and use tax collections but it continues to remain an important impact on the City's General Fund as illustrated by the following:

	2007	2008	2009	2010	2011
Total Sales and Use Taxes	8,510,268	8,510,268	7,816,994	7,331,300	8,134,398
Outside City Collections	2,880,410	3,309,238	2,716,973	2,349,374	3,100,824
Percentage of Total	33.8%	38.9%	42.3%	37.1%	28.9%
Total General Fund Revenues	12,523,780	12,988,705	12,711,676	12,153,893	12,990,960
Outside City Collections	2,880,410	3,309,238	2,716,973	2,349,374	3,100,824
Percentage of Revenues	23.0%	25.5%	21.4%	19.3%	23.9%

The City records the proceeds of some returns from Outside City into an unearned revenue (liability) account. The criteria staff uses to decide if proceeds should be placed in the unearned account is if a reasonable probability exists for another municipality to claim the revenue. This account currently has a balance of $550,000 to cover intercity claims. The City paid $18,813 in refunds including intercity sales/use tax claims through April 2011 compared to $166,046 through April 2010. At this time potential refunds total approximately $900,000 for claims submitted to Englewood but not completed.

Area 8: This geographic area consists of collections from public utilities. Collections through April were down $36,962 or 5.5 percent over last year. Weather conditions, energy usage conservation, and rising energy prices play an important role in revenue collections. Collections could increase or decrease if the remainder of the year is significantly hotter/colder than normal.

Other Sales Tax Related Information

Finance and Administrative Services Department collected $100,808 in sales and use tax audit revenues and general collections of balances on account through the month of April; this compares to $220,092 collected in 2010 and $356,128 collected in 2009.

Of the 78 sales tax accounts reviewed in the various geographic areas, 51 (65 percent) showed improved collections and 27 (35 percent) showed reduced collections this year compared to the same period last year.

The Department issued 153 new sales tax licenses through April 2011; 137 and 129 were issued through April 2010 and 2009 respectively.

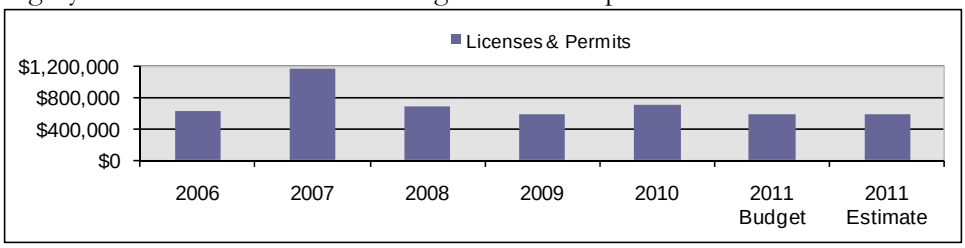
City records indicate that year-to-date 78 businesses closed (44 of them were outside the physical limits of Englewood) and 153 opened (106 of them were outside the physical limits of Englewood).

General Fund Other Revenue

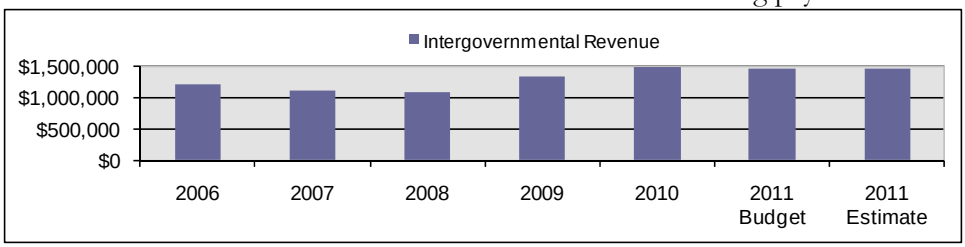
Other revenues accounted for $9,738,304 or 26.5 percent of the total revenues for 2010; the City budgeted $10,091,541 for 2011.

The next page provides additional information on the significant revenue sources of the General Fund:

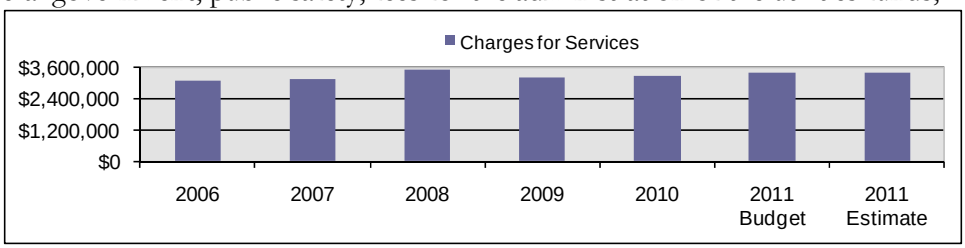
Licenses and Permits: This revenue category includes business and building licenses and permits. This revenue source generated $695,663 during 2010 or 1.9 percent of total revenue and 6.8 percent of total other revenue. This revenue source totaled $623,945 in 2006 and decreased to $695,663 in 2010, an 11.5 percent increase. The City budgeted $575,100 for 2011 and year-to-date the City collected $240,473 or $22,203 (10.2 percent) more than the $218,270 collected through April 2010.



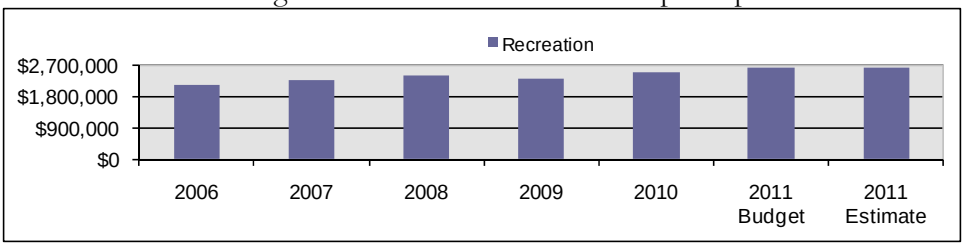
Intergovernmental Revenues: This revenue source includes state and federal shared revenues including payments in lieu of taxes. These revenues are budgeted at $1,459,564 for 2011. This revenue source totaled $1,193,863 in 2006 and the City collected $1,465,970 in 2010, a 22.7 percent increase. The City collected $682,204 through April 2011 this is $266,674 (64.2 percent) more than the $415,530 collected in the same period in 2010.



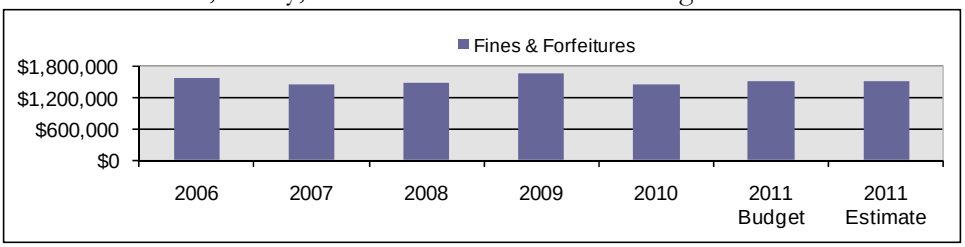
Charges for Services: This includes general government, public safety, fees for the administration of the utilities funds, court costs, highway and street and other charges. This revenue source is budgeted at $3,318,587 for 2011. This revenue source totaled $3,053,106 in 2006 and increased to $3,254,830 in 2010, a 6.6 percent increase. Total collected year-to-date was $1,086,565 or $44,707 (4.3 percent) more than the $1,041,858 collected year-to-date in 2010.



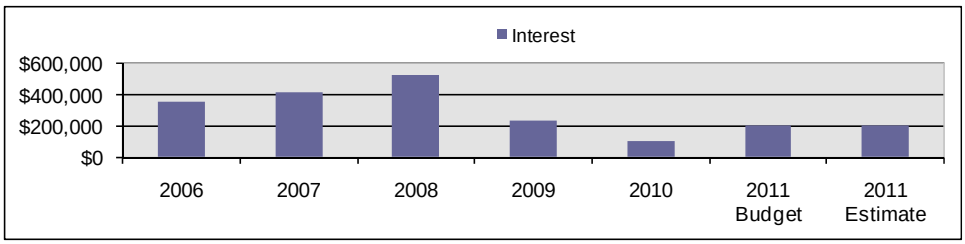
Recreation: This category of revenue includes the fees and charges collected from customers to participate in the various programs offered by the Parks and Recreation Department. This revenue source is budgeted at $2,587,653 for 2011. This revenue source totaled $2,099,202 in 2006 and increased to $2,489,781 in 2010, an 18.6 percent increase. Total collections through April 2011 were $494,143 compared to $454,947 collected in 2010.



Fines and Forfeitures: This revenue source includes court, library, and other fines. The 2010 budget for this source is $1,426,801 or 14.7 percent of total other revenue. This revenue source totaled $1,543,353 in 2006 and decreased to $1,437,957 in 2010, a 6.8 percent decrease. Total collected year-to-date was $453,297 or $93,106 (17 percent) less than the $546,403 collected in the same time period last year.

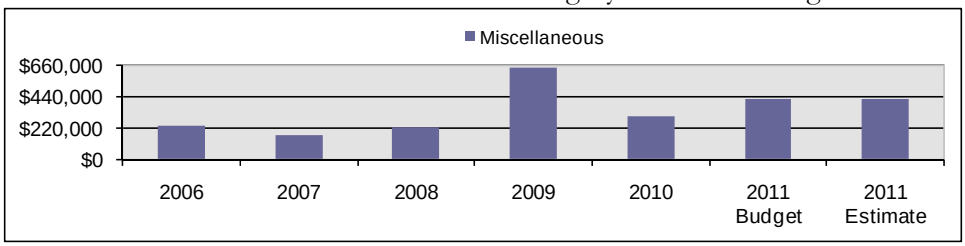


Interest: This is the amount earned on the City's cash investments. The 2011 budget for this source is $200,000. This revenue source totaled $353,575 in 2006 and decreased to $100,544 in 2010, a 71.6 percent decrease. The City



earned $34,051 through April 2011; the City earned $65,860 through April 2009.

Miscellaneous: This source includes all revenues that do not fit in another revenue category. The 2011 budget for this source is $421,507. This revenue source totaled $229,675 in 2006 and increased to $293,658 in 2010, a 27.9 percent decrease. Total collected year-to-date is $89,853 (15.5 percent) more compared to the $77,825 collected last year during the same period.



General Fund Expenditures

Outcome Based Budgeting

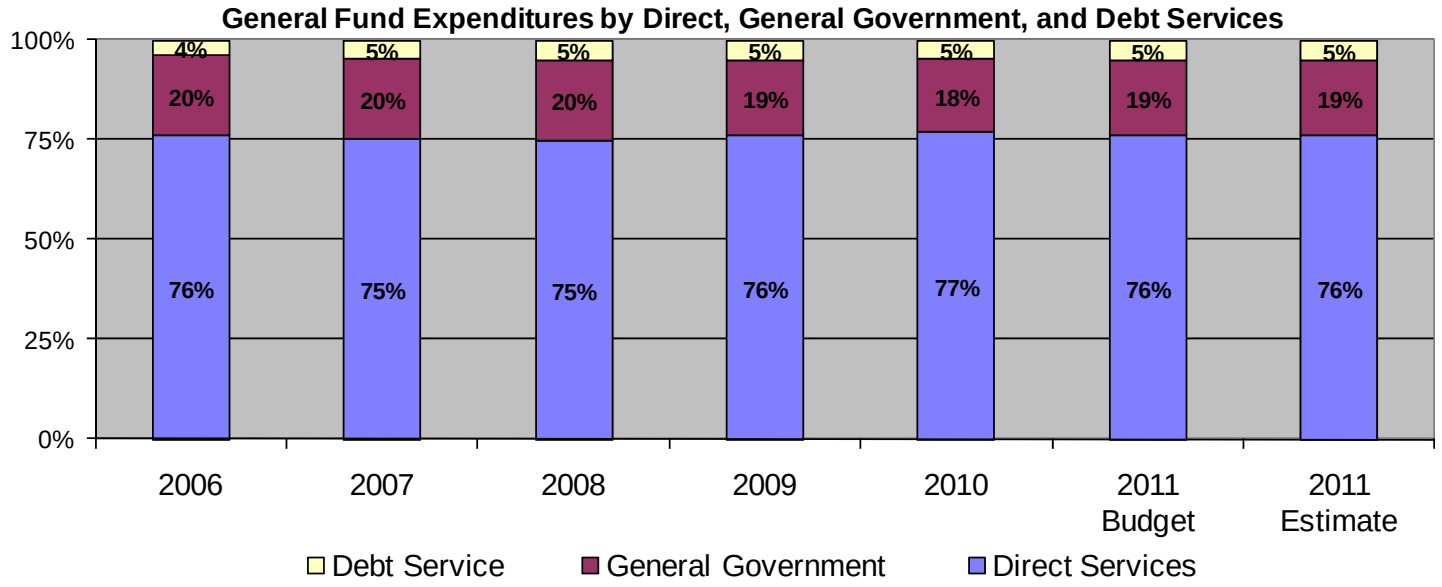
In 2006 the City adopted an outcome based budgeting philosophy. City Council and Staff outlined five outcomes to reflect, more appropriately, the desired result of the services delivered to the citizens of Englewood. The five outcomes identified are intended to depict Englewood as:

- A City that provides and maintains quality infrastructure,
- A safe, clean, healthy, and attractive City,
- A progressive City that provides responsive and cost efficient services,
- A City that is business friendly and economically diverse, and
- A City that provides diverse cultural, recreational, and entertainment opportunities.

Outcome based budgeting is an additional tool the City Council and staff use to better develop ways to serve our citizens. This type of budgeting is a new concept and is refined and reviewed on an on-going basis to help us better focus our resources in meeting the objectives of our citizens.

The City budgeted total expenditures at $40,430,513 for 2011, this compares to $38,901,342 and $38,997,977 expended in 2010 and 2009 respectively. Budgeted expenditures for 2011 general government (City Manager, Human Resources, etc.) totals $8,387,284 or 20.2 percent of the total. Direct government expenditures (Police, Fire, etc.) are budgeted at $31,064,182 or 75.0 percent of the total. Debt service (fixed costs) payments are $1,993,682 or 4.8 percent of the total. Total expenditures through April were $12,479,339 compared to $12,547,630 in 2010 and $11,347,391 in 2009.

The chart below illustrates the breakdown of expenditures into debt service, general and direct government.

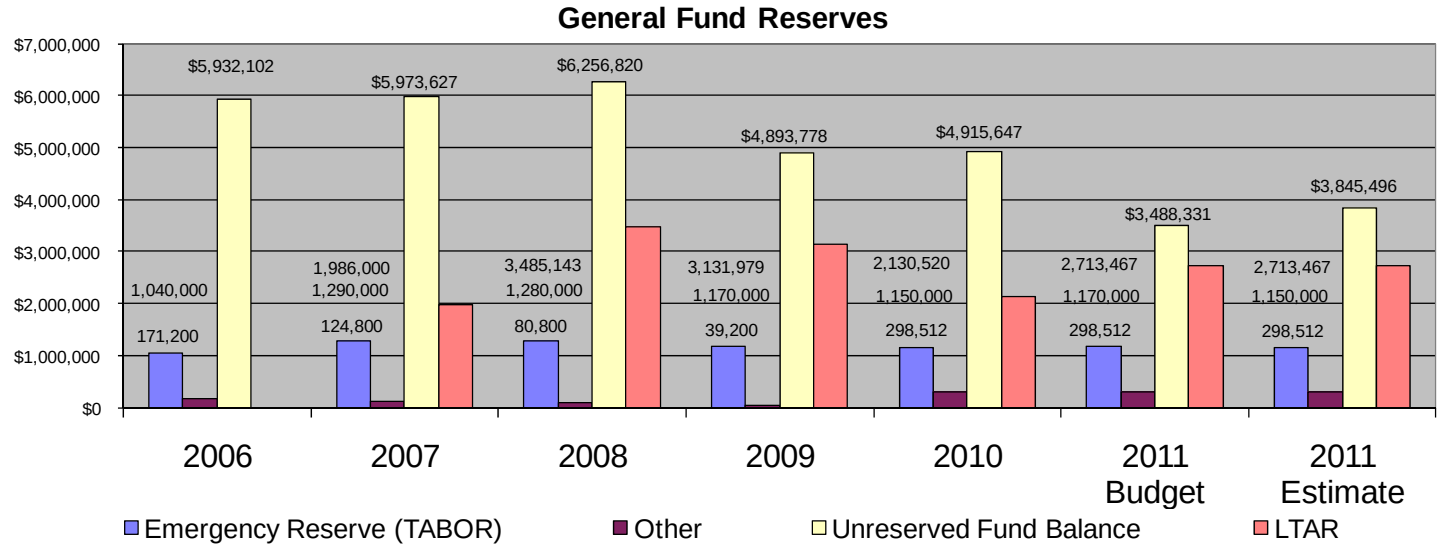


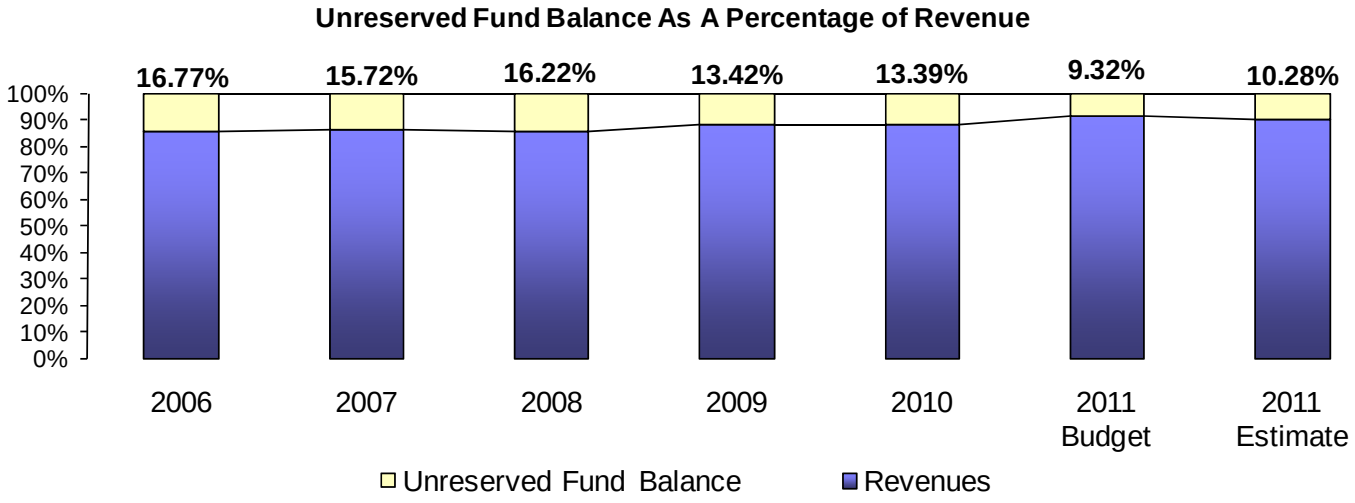
General Fund Reserves

Reserves are those funds the City sets aside for a "rainy day". The intent is to smooth over unexpected revenue declines and expenditure increases. The fund is normally built up when revenues exceed expenditures. In the past, excess reserves have been transferred out to other funds, usually for capital projects identified in the Multiple Year Capital Plan

(MYCP). The reserve balance is not adequate to provide for a transfer from the General Fund to the capital projects funds.

Long Term Asset Reserve (LTAR) At the 2008 Budget workshop held on April 22, 2007, City Council discussed and directed staff to establish a General Fund reserve account to accumulate funds from the sale, lease, or earnings from long-term assets. It was also determined that these funds should be used in a careful, judicious and strategic manner. The funds restricted in this account can only be expended if the funds are appropriated in the annual budget or by supplemental appropriation. The 2011 estimated year-end balance in the account is $2,713,467. The balance reflects a $750,000 transfer that was appropriated in 2010 for the purchase of two homes and rehabilitation of ten homes and will be returned to the LTAR in 2011. *The balance also includes a $120,000 transfer from LTAR to fund the Community Development Department's 2011 Catalyst Program.*





The City ended 2010 with an unreserved/undesignated general fund balance of $4,915,647 or 13.39 percent of (unaudited) revenues. The 2011 estimate shows an unaudited ending fund balance of $3,845,496 or 10.28 percent of projected revenues or 9.51 percent of budgeted expenditures. The $3,845,496 would allow the City to operate for approximately 34.7 days (using average daily budgeted expenditures) if all other revenues and financing sources ceased. In these times of economic uncertainty, it is more important than ever to maintain reserves to help the City make up for revenue shortfalls and unexpected expenditure increases given that the one-time transfers made to the General Fund to help maintain reserves are no longer available.

PUBLIC IMPROVEMENT FUND OVERVIEW

The Public Improvement Fund (PIF) accounts for the City's "public-use" capital projects (e.g. roads, bridges, pavement, etc.). The PIF funding is from the collection of vehicle and building use taxes, intergovernmental revenues, interest income, and other miscellaneous sources.

Provided for your information is the table below that illustrates the PIF Year-To-Date (YTD) revenues and expenditures for the years 2009 through 2011. The dollar and percentage change between each year is also provided. The Estimated Ending Fund Balance is included in order to account for the remaining PIF appropriation in addition to the remaining annual revenue anticipated for the fund.

	2011	2011 vs 2010 Increase (Decrease)		2010	2010 vs 2009 Increase (Decrease)		2009
Public Improvement Fund (PIF)							
YTD Revenues	**$ 577,735**	$ 137,099	31.11%	**$ 440,636**	$ (386,455)	(46.72%)	**$ 827,091**
YTD Expenditures	**3,346,363**	$ 1,512,589	82.49%	**1,833,774**	$ (566,852)	(23.61%)	**2,400,626**
Net Revenues (Expenditures)	**$ (2,768,628)**	$ (1,375,490)		**$ (1,393,138)**	$ 180,397		**$ (1,573,535)**
Beginning PIF Fund Balance	**$ 2,686,457**			**$ 1,515,399**			**$ 1,067,525**
Ending PIF Fund Balance Before Remaining Annual Revenue and Appropriation	**$ (82,171)**			**$ 122,261**			**$ (506,010)**
Plus: Remaining Annual Revenue	**1,081,999**			**1,223,928**			**2,598,566**
Less: Remaining Annual Appropriation	**(823,046)**			**(1,219,177)**			**(1,862,556)**
Estimated Ending Fund Balance	**$ 176,782**			**$ 127,012**			**$ 230,000**
Unappropriated Fund Balance as of December 31,				**$ 440,771**			**$ 339,405**

The three main funding sources for the PIF are Vehicle Use Tax, Building Use Tax and Arapahoe County Road and Bridge Tax.

	2011 Estimate	2011 Adopted Budget	2011 YTD Actual	2011 Vs 2010 $	2011 Vs 2010 %	2010 Unaudited	2010 Vs 2009 $	2010 Vs 2009 %	2009 YTD Actual
Vehicle Use Tax	$ 1,000,000	$ 1,000,000	$ 213,246	$ 2,284	1%	$ 210,962	$ (49,115)	-19%	$ 260,077
Building Use Tax	$ 400,000	$ 400,000	$ 272,150	$ 115,446	74%	$ 156,704	$ 67,341	75%	$ 89,363
Arapahoe County Road and Bridge Tax	$ 191,000	$ 191,000	$ 76,655	$ 9,417	14%	$ 67,238	$ (3,108)	-4%	$ 70,346

Vehicle Use Tax is based on the valuation of new vehicles purchased by City of Englewood residents. This tax is collected and remitted by Arapahoe County at the time the vehicle is registered. ***Building Use Tax*** is based on the valuation of building permits issued by the City of Englewood. We will monitor these revenue sources to determine if the 2010 estimate needs to be revised. ***Arapahoe County Road and Bridge Tax*** is restricted to the construction and maintenance of streets and bridges. This tax is based on a mill levy established by Arapahoe County multiplied by the City's assessed valuation multiplied by 50%.

2011 Year-To-Date City Funds At-A-Glance

(Please refer to "Funds Glossary" for a Brief Description of Funds and Fund Types)

	Beginning Balance	Revenues	Expenditures	Other Sources (Uses)	Reserved Balance	Ending Balance
Governmental Fund Types (Fund Balance)						
General Fund	8,494,679	12,990,960	12,479,339	(1,561,774)	3,599,031	3,845,496
Special Revenue Funds						
Conservation Trust	1,052,255	90,473	22,984	(1,020,828)	-	98,916
Open Space	1,072,979	2,054	77,605	(660,698)	-	336,730
Neighborhood Stabilization Program	718,290	266,364	382,372	(602,281)	-	-
Donors	167,852	17,215	16,072	-	-	168,995
Community Development	-	84,869	77,429	(7,440)	-	-
Malley Center Trust	291,667	2,044	-	-	-	293,711
Parks & Recreation Trust	449,303	3,072	4,231	-	-	448,145
Debt Service Fund						
General Obligation Bond	9,616	443,041	7,585	-	-	445,072
Capital Projects Funds						
PIF	2,686,457	658,028	819,495	(2,348,209)	-	176,782
MYCP	1,061,738	3,641	156,682	(950,935)	-	(42,239)
Proprietary Fund Types (Funds Available Balance)						
Enterprise Funds						
Water	7,027,103	2,309,597	2,941,975	-	-	6,394,725
Sewer	6,792,828	4,599,419	4,048,872	-	1,000,000	6,343,374
Stormwater Drainage	903,814	135,265	26,677	-	137,818	874,585
Golf Course	713,451	358,313	441,807	-	293,500	336,457
Concrete Utility	277,905	407,385	108,814	-	-	576,476
Housing Rehabiliation	404,633	47,344	35,753	-	-	416,223
Internal Service Funds						
Central Services	234,309	100,637	87,737	(100,000)	-	147,210
ServiCenter	902,008	757,653	601,878	(100,000)	-	957,782
CERF	728,781	238,271	35,837	-	-	931,215
Employee Benefits	210,918	1,964,847	2,030,732	(200,000)	59,668	(114,634)
Risk Management	1,201,929	1,377,496	456,187	(546,000)	-	1,577,238

CLOSING

The Finance and Administrative Services Department staff works closely with the City Manager's Office and the various departments to help identify revenue and expenditure threats, trends and opportunities as well as strategies to balance revenues and expenditures. I will continue to provide Council with monthly reports. It is important to frequently monitor the financial condition of the City so City staff and Council can work together to take action, if necessary, to maintain service levels, employees, and fiscal health of the City.

I plan to discuss this report with Council at an upcoming study session. If you have any questions regarding this report, I can be reached at **303.762.2401**.

FUNDS GLOSSARY

Capital Equipment Replacement Fund (CERF) – Accounts for the accumulation of funds for the scheduled replacement of City-owned equipment and vehicles.

Capital Projects Funds account for financial resources to be used for the acquisition and/or construction of major capital facilities (other than those financed by proprietary funds).

Central Services Fund – Accounts for the financing of printing services and for maintaining an inventory of frequently used or essential office supplies provided by Central Services to other departments of the City on a cost reimbursement basis.

Community Development Fund – Accounts for the **art** Shuttle Program which is funded in part by the Regional Transportation District (RTD). **art** provides riders free transportation to 19 stops connecting CityCenter Englewood, businesses in downtown Englewood, and the medical facilities in and near Craig Hospital and Swedish Medical Center.

Concrete Utility Fund – Accounts for revenues and expenses associated with maintaining the City's sidewalks, curbs and gutters.

Conservation Trust Fund – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided primarily from State Lottery funds.

Debt Service Funds account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond and loan principal and interest from special assessment levies when the government is obligated in some manner for payment.

Donors' Fund – Accounts for funds donated to the City for various specified activities.

Employee Benefits Fund – Accounts for the administration of providing City employee benefit programs: medical, dental, life, and disability insurance.

Enterprise Funds account for operations that: (a) are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the City Council has decided that periodic determination of revenue earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management controls, accountability or other purposes.

Fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

General Obligation Bond Fund – Accounts for the accumulation of monies for payment of General Obligation Bond principal and interest.

Golf Course Fund – Accounts for revenues and expenses associated with the operations of the Englewood Municipal Golf Course.

Governmental Funds distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). These funds focus on the near-term *inflows and outflows of spendable resources*, as well as on balances of spendable resources available at the end of the year.

Housing Rehabilitation Fund – Accounts for revenues and expenses associated with the City's housing rehabilitation program.

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.

FUNDS GLOSSARY

MOA – Museum of Outdoor Arts

Malley Center Trust Fund – Accounts for a trust established by Elsie Malley to be used for the benefit of the Malley Senior Recreation Center.

Multi-Year Capital Projects Fund (MYCP) - Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily with transfers from other City Funds.

Neighborhood Stabilization Program Fund – Accounts for the federal grant awarded to acquire, rehabilitate and resale approximately eleven foreclosed residential properties in the City.

Parks and Recreation Trust Fund – Accounts for a trust established by the City, financed primarily by donations, to be used exclusively for specific park and recreation projects.

Proprietary Funds account for operations that are financed and operated in a manner similar to private business enterprises. It is the intent that the cost of providing such goods or services will be recovered through user charges.

Public Improvement Fund (PIF) – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily from building and vehicle use taxes.

Risk Management Fund – Accounts for the administration of maintaining property and liability and workers' compensation insurance.

ServiCenter Fund – Accounts for the financing of automotive repairs and services provided by the ServiCenter to other departments of the City, or to other governmental units, on a cost reimbursement basis.

Sewer Fund – Accounts for revenues and expenses associated with providing wastewater services to the City of Englewood residents and some county residents.

Special Assessment Funds account for and pay special assessment bond principal and interest and/or inter-fund loan principal and interest: Following are funds to account for special assessments: **Paving District No. 35, Paving District No. 38,** and **Concrete Replacement District 1995.**

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Storm Drainage Fund – Accounts for revenues and expenses associated with maintaining the City's storm drainage system.

Water Fund – Accounts for revenues and expenses associated with providing water services to City of Englewood residents.

General Fund Comparative Revenue, Expenditure & Fund Balance Report

as of April 30, 2011

Percentage of Year Completed = 33%

	2011				2010			2009		
Fund Balance January 1	$ 8,157,514	$ 8,494,679		$ 8,494,679	$ 9,234,957	$ 9,234,957		$ 11,102,763	$ 11,102,763	
	Budget	Apr-11	% Budget	YE Estimate	Dec-10	Apr-10	% YTD	Dec-09	Apr-09	% YTD
Revenues										
Property Tax	3,017,000	1,203,159	39.88%	3,017,000	3,020,884	1,159,580	38.39%	2,971,303	1,150,943	38.74%
Specific Ownership Tax	250,000	66,281	26.51%	250,000	263,434	68,536	26.02%	276,415	84,743	30.66%
Sales & Use Taxes	21,216,000	7,837,402	36.94%	21,216,000	20,866,515	7,354,215	35.24%	20,624,659	7,818,182	37.91%
Cigarette Tax	190,000	61,650	32.45%	190,000	196,320	63,702	32.45%	218,448	76,888	35.20%
Franchise Fees	2,650,851	738,866	27.87%	2,650,851	2,620,191	684,296	26.12%	2,452,611	692,165	28.22%
Hotel/Motel Tax	8,713	3,016	34.61%	8,713	8,806	2,871	32.60%	9,141	3,167	34.65%
Licenses & Permits	575,100	240,473	41.81%	575,100	695,563	218,270	31.38%	588,303	161,238	27.41%
Intergovernmental Revenue	1,459,564	682,204	46.74%	1,459,564	1,465,970	415,530	28.35%	1,333,688	269,017	20.17%
Charges for Services	3,338,567	1,086,565	32.55%	3,338,567	3,254,830	1,041,858	32.01%	3,163,735	1,018,275	32.19%
Recreation	2,587,653	494,143	19.10%	2,587,653	2,489,781	454,947	18.27%	2,315,598	460,170	19.87%
Fines & Forfeitures	1,509,150	453,297	30.04%	1,509,150	1,437,957	546,403	38.00%	1,639,678	599,683	36.57%
Interest	200,000	34,051	17.03%	200,000	100,545	65,860	65.50%	229,999	89,018	38.70%
Miscellaneous	421,507	89,853	21.32%	421,507	293,658	77,825	26.50%	643,311	288,187	44.80%
Total Revenues	37,424,105	12,990,960	34.71%	37,424,105	36,714,454	12,153,893	33.10%	36,466,889	12,711,676	34.86%
Expenditures										
Legislation	346,120	115,979	33.51%	346,120	309,870	86,248	27.83%	346,045	106,747	30.85%
City Attorney	762,518	218,317	28.63%	762,518	702,228	241,857	34.44%	678,038	188,859	27.85%
Court	999,105	273,144	27.34%	999,105	901,469	283,804	31.48%	914,493	268,730	29.39%
City Manager	664,732	236,236	35.54%	664,732	659,882	242,986	36.82%	674,170	231,110	34.28%
Human Resources	481,102	133,391	27.73%	481,102	419,421	119,750	28.55%	456,275	120,809	26.48%
Financial Services	1,550,906	461,323	29.75%	1,550,906	1,445,581	482,372	33.37%	1,575,924	451,586	28.66%
Information Technology	1,338,543	449,126	33.55%	1,338,543	1,280,660	402,182	31.40%	1,360,237	360,872	26.53%
Public Works	5,498,891	1,733,682	31.53%	5,498,891	5,137,364	1,769,753	34.45%	5,152,891	1,577,383	30.61%
Fire Department	7,465,775	2,540,900	34.03%	7,465,775	7,425,903	2,564,809	34.54%	7,320,268	2,268,940	31.00%
Police Department	10,587,026	3,595,027	33.96%	10,587,026	10,312,633	3,632,770	35.23%	10,183,891	3,184,626	31.27%
Community Development	1,344,556	364,269	27.09%	1,344,556	1,301,473	391,689	30.10%	1,366,437	404,346	29.59%
Library	1,256,520	410,612	32.68%	1,256,520	1,284,083	482,824	37.60%	1,275,554	443,651	34.78%
Recreation	5,969,515	1,677,001	28.09%	5,969,515	5,811,809	1,720,154	29.60%	5,727,968	1,581,376	27.61%
Debt Service	2,075,204	228,940	11.03%	2,075,204	1,860,827	123,393	6.63%	1,805,208	123,393	6.84%
Contingency	90,000	41,392	45.99%	90,000	48,139	3,039	6.31%	160,578	34,963	21.77%
Total Expenditures	40,430,513	12,479,339	30.87%	40,430,513	38,901,342	12,547,630	32.26%	38,997,977	11,347,391	29.10%
Excess revenues over (under) expenditures	(3,006,408)	511,621	-17.02%	(3,006,408)	(2,186,888)	(393,737)		(2,531,088)	1,364,285	
Net transfers in (out)	2,519,204	1,503,023	59.66%	2,519,204	1,446,610	1,134,433	78.42%	663,282	3,682	0.56%
Total Fund Balance	$ 7,670,310	$ 10,509,323	137.01%	$ 8,007,475	$ 8,494,679	$ 9,975,653	117.43%	$ 9,234,957	$ 12,470,730	135.04%

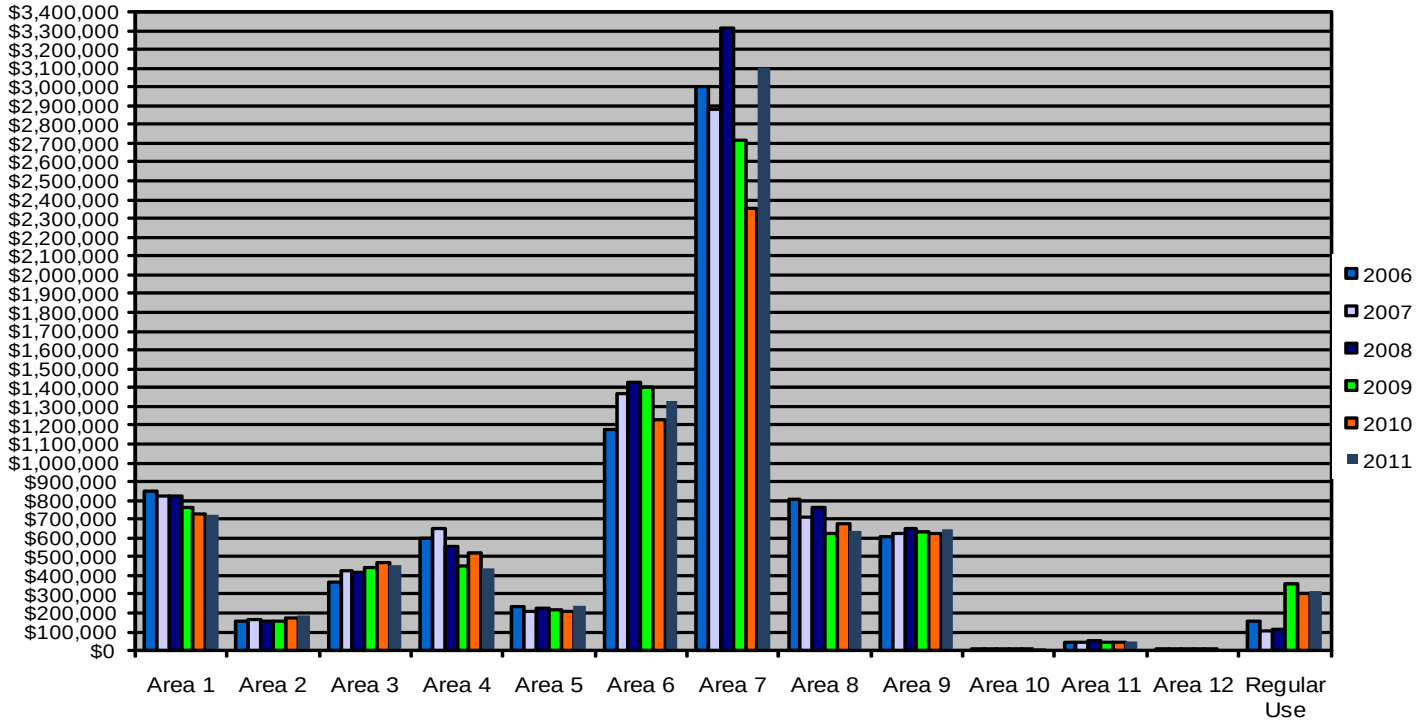
Fund Balance Analysis

Total Fund Balance	$ 7,670,310	$ 10,509,323		$ 8,007,475	$ 8,494,679			$ 9,234,957
Reserves/designations:								
-Emergencies (TABOR)	1,170,000	1,150,000		1,150,000	1,150,000			1,170,000
-LTAR	2,713,467	2,010,520		2,713,467	2,130,520			3,131,980
-MOA	-	-		-	-			39,200
-COPS Grant	298,512	298,512		298,512	298,512			-
Unreserved/undesignated Fund Balance	$ 3,488,331	$ 7,050,291		$ 3,845,496	$ 4,915,647			$ 4,893,777
Potential reserves/designa	-	-		-	-			-
Estimated unres/undesig Fund Balance	$ 3,488,331	$ 7,050,291		$ 3,845,496	$ 4,915,647			$ 4,893,777
As a percentage of projected revenues	9.32%			10.28%	13.39%			13.42%
As a percentage of budgeted revenues	9.32%			10.28%				
Target	3,742,411	-	5,613,616					

Sales & Use Tax Collections Year-to-Date Comparison
for the month of April 2011
Cash Basis

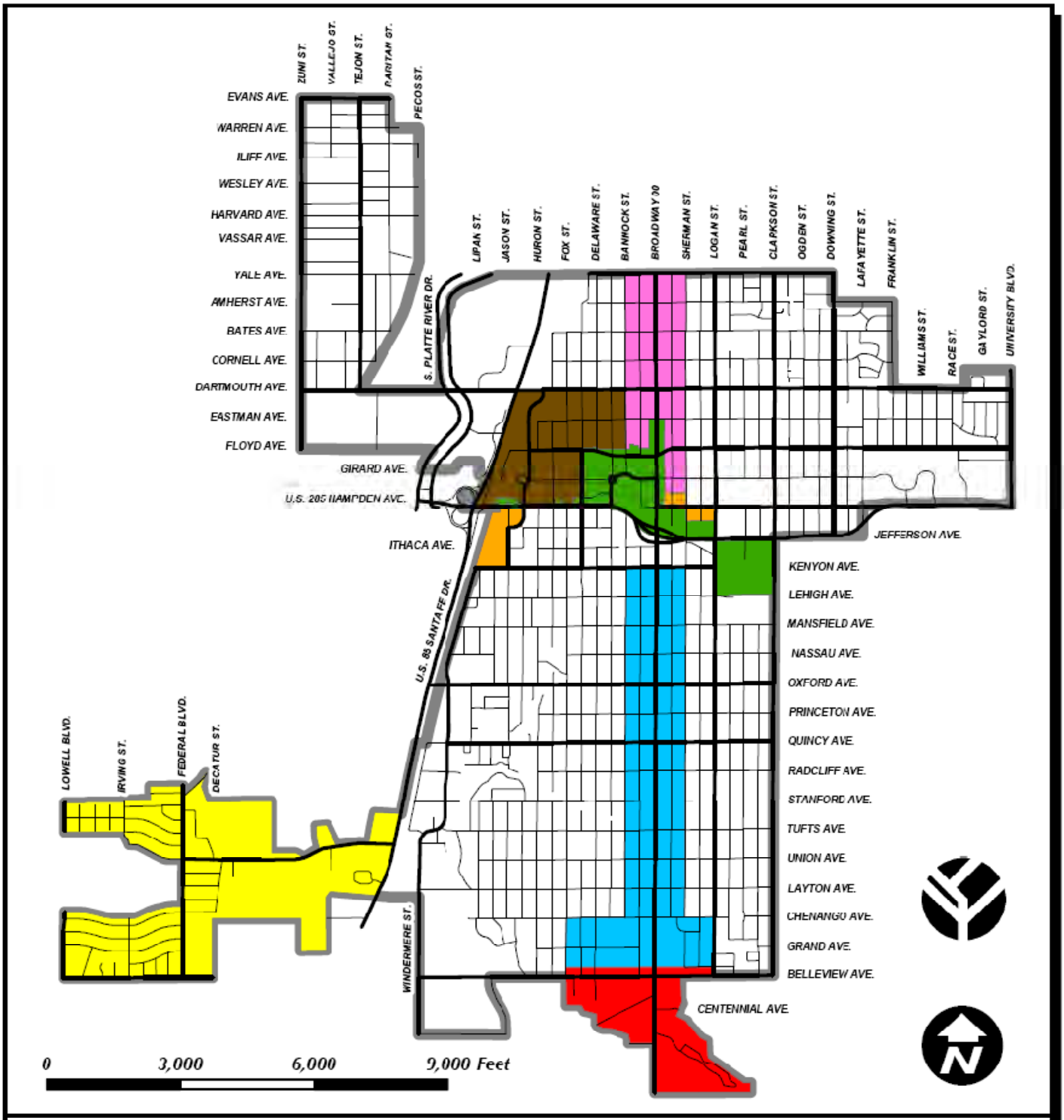
	2006	% Change	2007	% Change	2008	% Change	2009	% Change	2010	% Change	2011	% Change
Area 1	848,167	0.59%	826,863	-2.51%	826,436	-0.05%	758,248	-8.30%	723,462	-12.46%	726,415	0.41%
Area 2	158,101	2.17%	162,240	2.62%	155,868	-3.93%	159,711	-1.56%	173,028	11.01%	185,744	7.35%
Area 3	366,077	-7.88%	429,023	17.19%	416,889	-2.83%	440,825	2.75%	472,465	13.33%	458,601	-2.93%
Area 4	593,772	6.86%	651,609	9.74%	558,320	-14.32%	448,785	-31.13%	520,475	-6.78%	438,534	-15.74%
Area 5	237,936	5.50%	211,257	-11.21%	229,614	8.69%	220,305	4.28%	207,642	-9.57%	237,983	14.61%
Area 6	1,181,527	1.44%	1,370,503	15.99%	1,428,696	4.25%	1,402,322	2.32%	1,229,244	-13.96%	1,328,558	8.08%
Area 7	2,998,000	4.07%	2,880,410	-3.92%	3,309,238	14.89%	2,716,973	-5.67%	2,349,374	-29.01%	3,100,824	31.99%
Area 8	803,345	17.36%	713,778	-11.15%	763,793	7.01%	627,734	-12.05%	675,639	-11.54%	638,677	-5.47%
Area 9	608,588	-1.17%	626,047	2.87%	651,733	4.10%	629,923	0.62%	622,743	-4.45%	643,883	3.39%
Area 10	9,486	19.68%	7,432	-21.65%	6,748	-9.20%	6,794	-8.59%	6,001	-11.08%	12,483	108.01%
Area 11	46,552	-14.17%	46,620	0.15%	49,003	5.11%	47,880	2.70%	45,138	-7.89%	46,863	3.82%
Area 12	2,044	91.92%	1,721	-15.80%	2,412	40.14%	2,389	38.80%	2,353	-2.42%	2,526	7.32%
Regular Use	158,849	78.76%	105,603	-33.52%	111,517	5.60%	355,106	236.27%	303,735	172.37%	313,308	3.15%
Total	8,012,444	4.40%	8,033,106	0.26%	8,510,268	5.94%	7,816,994	-2.69%	7,331,300	-13.85%	8,134,398	10.95%
Refunds	43,160	-9.26%	66,096	53.14%	305,534	362.26%	7,658	-97.49%	166,046	2068.27%	18,813	-88.67%
Audit & Collections Revenue*	142,771	-6.04%	187,812	31.55%	252,971	34.69%	356,128	40.78%	220,092	-38.20%	100,808	-54.20%
*included Above												
Unearned Sales Tax	650,000	-7.14%	650,000	0.00%	650,000	0.00%	600,000	-7.69%	600,000	0.00%	550,000	-8.33%
Building Use	522,314	216.77%	536,531	2.72%	332,290	-38.07%	89,362	-73.11%	156,704	75.36%	86,641	-44.71%
Vehicle Use	378,287	-19.09%	465,333	23.01%	455,893	-2.03%	343,662	-24.62%	298,399	-13.17%	283,934	-4.85%

April YTD Collections by Area 2006-2011



Area Descriptions

Area 1 - CityCenter (Formerly Cinderella City)
Area 2 - S of Yale, N of Kenyon between Bannock & Sherman (excludes EURA 1)
Area 3 - S of Kenyon, N of Chenango between Bannock & Sherman and S of Chenango, N of Bellewood between Logan & Delaware
Area 4 - Brookridge Shopping Center (Between Fox and Sherman and North side of Belleview and to the Southern City Limits)
Area 5 - Centennial Area W of Santa Fe
Area 6 - All other City locations
Area 7 - Outside City limits
Area 8 - Public Utilities (Xcel Energy, Qwest)
Area 9 - Downtown & Englewood Pkwy
Area 10 - Downtown & Englewood Pkwy Use Tax Only
Area 11 - S of 285, N of Kenyon between Jason and Santa Fe
Area 12 - S of 285, N of Kenyon between Jason and Santa Fe Use Tax Only



City of Englewood, Colorado: Sales Tax Areas

- Area 1
- Area 2
- Area 3
- Area 4
- Area 5
- Area 9 and 10
- Area 11 and 12
- Arterials and Collectors
- Local Streets
- Englewood City Limits

Areas Not Depicted on Map:

Area 6 - Other City Locations Area 7 - Outside City Limits Area 8 - Public Utilities

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