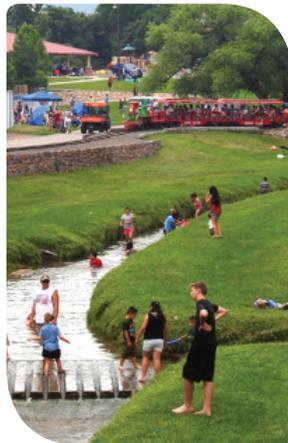


2017 Proposed BUDGET

City of Englewood, Colorado



1000 Englewood Parkway
Englewood, Colorado 80110

www.engagewoodgov.org/budget

City of Englewood, Colorado 2017 Proposed Budget

Submitted to the
Honorable Mayor, Council Members, Boards
and Commission Members, Citizens, Employees
and other stakeholders of the City of Englewood

Prepared by
City Council
City Manager's Office
City Attorney's Office
Englewood Municipal Court
Finance and Administrative Services Department
Information Technology Department
Community Development Department
Public Works Department
Police Department
Parks, Recreation and Library Services Department
Utilities Department
Communications Department

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September 12, 2016

Honorable Mayor, City Council Members, Board and Commission Members, Citizens, Employees and other stakeholders of the City of Englewood, Colorado

I am pleased to submit the proposed Budget for 2017. The preparation of this document was accomplished through efforts of City Council, Boards and Commissions, and City staff. The budget process provides an opportunity for citizen input at the **public hearing** scheduled for **Monday, September 19, at 7:30 pm in the City Council Chambers**. City staff and Council will meet to further discuss the proposed budget at a **budget workshop** scheduled for **Monday, September 26 at 6:00pm in the Community Room**.

The annual budget provides the foundation for the City's financial planning and control, and provides a comprehensive plan to provide high quality services to the Englewood community. Furthermore, the budget indicates the collective conscience of what is most important to the community and manifests these priorities through the appropriation process. Based upon conservative revenue estimates, the budget quantifies in dollars the many services and amenities the citizens of Englewood receive. The City offers a full range of services, including police and fire protection, emergency medical services, construction and maintenance of streets, sidewalks and other infrastructure, library services and general government services. A variety of recreational resources are available in Englewood, including fifteen parks (including a dog park), nine athletic fields, an award-winning recreation center, an affordable, redesigned and upgraded golf course, one of the most successful senior centers in the area and Pirates Cove, a family aquatic center offering a variety of water-based activities. The City also operates its own water treatment plant, maintains its water distribution system, maintains its wastewater collection system and jointly manages the wastewater treatment plant in conjunction with the City of Littleton, our neighbor to the south.

The budget was developed with the City's **Mission, Vision** and **Value** Statements in mind:

Mission: To Promote and ensure a high quality of life, economic vitality, and uniquely desirable community identity.

Vision: To promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity through the delivery of reliable, affordable, and flexible services and by proactively collaborating with our citizens and businesses to develop an environment that fosters safety and opportunity.

Values (ITREAT): Integrity | Trust | Respect | Excellence | Accountability | Teamwork

Budget Elements

Economic Forecast The following national and state economic update is from the nonpartisan Colorado Legislative Council Staff Economic Section's June 20, 2016 report titled "Focus Colorado: Economic and Revenue Forecast". After seven years of economic growth, both the national and Colorado economies are showing signs of slowing. The low unemployment rates and lower job growth indicate close to full employment and this will have an upward pressure on wages as labor is more difficult to find. Industries like tourism, services, real estate and construction depend on the health of the labor market which continues to grow for both the nation and Colorado. Current indicators from the financial markets, consumer spending and consumer debt show signs of economic expansion but at a slower rate. Leading indicators of what is to come such as corporate profits, business investments, business credit markets, and manufacturing have weakened

The following tables provide various economic indicators for the nation and Colorado.

National Economic Indicators, June 2016 Forecast (Calendar Years) Dollar Amounts in Billions								
	2011	2012	2013	2014	2015	Forecast 2016	Forecast 2017	Forecast 2018
Inflation-adjusted GDP	\$ 15,020.60	15,354.6	15,583.3	15,591.7	16,348.9	16,610.4	16,909.4	17,264.5
percent change	1.6%	2.2%	1.5%	0.1%	4.9%	1.6%	1.8%	2.1%
Nonfarm Employment (millions)	131.9	134.2	136.4	138.9	141.8	144.2	146.1	148.5
percent change	1.2%	1.7%	1.6%	1.8%	2.1%	1.7%	1.3%	1.6%
Unemployment Rate	8.9%	8.1%	7.4%	6.2%	5.3%	4.9%	5.0%	5.1%
Personal Income (billions)	\$ 13,254.5	\$ 13,915.1	\$ 14,068.4	\$ 14,694.2	\$ 15,350.7	\$ 16,041.5	\$ 16,891.7	\$ 17,820.7
percent change	6.2%	5.0%	1.1%	4.4%	4.5%	4.5%	5.3%	5.5%
Wage and Salary Income (billions)	\$ 6,633.2	\$ 6,930.3	\$ 7,114.4	\$ 7,477.8	\$ 7,834.9	\$ 8,195.3	\$ 8,605.1	\$ 9,087.0
percent change	4.0%	4.5%	2.7%	5.1%	4.8%	4.6%	5.0%	5.6%
Inflation Rate (Consumer Price Index)	3.1%	2.1%	1.5%	1.6%	10.0%	1.3%	2.1%	2.3%

Sources: US Census Bureau, US Bureau of Economic Analysis, US Bureau of Labor Statistics, Federal Reserve Board of Governors, and Legislative Council Staff.

Colorado Economic Indicators, June 2016 Forecast (Calendar Years)								
	2011	2012	2013	2014	2015	Forecast 2016	Forecast 2017	Forecast 2018
Population (thousands, July 1)	5,119.7	5,191.7	5,272.1	5,355.9	5,456.6	5,551.8	5,649.3	5,762.3
percent change	1.4%	1.4%	1.5%	1.6%	1.9%	1.7%	1.8%	2.0%
Nonfarm Employment (thousands)	2,259.0	2,313.2	2,382.3	2,464.7	2,541.7	2,602.7	2,657.4	2,723.8
percent change	1.7%	2.4%	3.0%	3.5%	3.1%	2.4%	2.1%	2.5%
Unemployment Rate	8.3%	7.8%	6.7%	4.9%	3.8%	3.3%	3.4%	3.7%
Personal Income (millions)	\$ 227,052	\$ 240,905	\$ 246,448	\$ 261,735	\$ 275,107	\$ 289,138	\$ 305,619	\$ 323,344
percent change	7.4%	6.1%	2.3%	6.2%	5.1%	5.1%	5.7%	5.8%
Wage and Salary Income (millions)	\$ 118,559	\$ 125,014	\$ 129,509	\$ 138,654	\$ 146,397	\$ 154,303	\$ 162,789	\$ 172,882
percent change	4.2%	5.4%	3.6%	7.1%	5.6%	5.4%	5.5%	6.2%
Retail Trade Sales (millions)	\$ 75,548	\$ 80,073	\$ 83,569	\$ 90,653	\$ 94,920	\$ 98,812	\$ 103,357	\$ 108,732
percent change	6.8%	6.0%	4.4%	8.5%	4.7%	4.1%	4.6%	5.2%
Home Permits (thousand)	13.5	23.3	27.5	28.7	31.9	33.8	35.3	37.2
percent change	16.5%	72.6%	18.0%	4.4%	11.1%	6.0%	4.4%	5.4%
Nonresidential Building (millions)	\$ 3,923	\$ 3,695	\$ 3,617	\$ 4,312	\$ 4,792	\$ 5,190	\$ 5,424	\$ 5,722
percent change	24.7%	-5.8%	-2.1%	19.2%	11.1%	8.3%	4.5%	5.5%
Denver-Boulder Inflation Rate	3.7%	1.9%	2.8%	2.8%	1.2%	2.4%	2.4%	2.4%

Sources: US Census Bureau, US Bureau of Economic Analysis, US Bureau of Labor Statistics, FW Dodge, Colorado State Demography Office and Legislative Council Staff.

The City continues to benefit from the redevelopment investment in the community. The City's sales and use tax receipts appear to be leveling off from the increase experience since the sharp ten percent decline experienced in 2009. The sales and use tax receipts for the year through July 2016 (\$15.9 million) decreased 2.6% compared to the same period for 2015 (\$16.3 million). The 2017 sales and use tax estimate is projected to be 3.6% more than the 2016 estimated amount of \$26.2 million or \$27.1 million. Building Permits, another economic indicator for the City, issued by the City year to date through July 2016 of 277 were up by 8.6% as

compared to 255 permits issued for the same period last year. Although building permits were up, overall permits were down 2.6 for the year or 1,689 as compared to 1,734 for the same period last year. The overall valuation for permits was also down 41.6% or \$35.8 million.

The General Fund is in compliance with the newly adopted fund balance reserve policy of two months of operating funds or 16.67% of estimated revenues or expenditures whichever is more predictable. The fund balance reserve consists of the Long-Term Asset Reserve plus the unassigned fund balance. The 2016 estimate fund balance reserve is 16.95% of estimated total revenues or \$7,373,842. The 2017 estimated fund balance reserve is estimated at \$7,513,326 or 16.67% of estimated total revenues.

Guidelines The 2017 initial budget projections were discussed with City Council on April 18, 2016 and updates provided on August 22 and August 29, 2016. Revenue is forecasted to grow modestly in 2016 and 2017; therefore, expenditure growth must be tightly controlled and held closely to 2016 levels. The below guidelines were established to stabilize changes in revenue sources and expenditure uses while maintaining fund balance and service levels. The individual department budgets include wage increases for all employee groups, increased pension contributions, and a five percent decrease in 2017 health and no increases in dental insurance premiums.

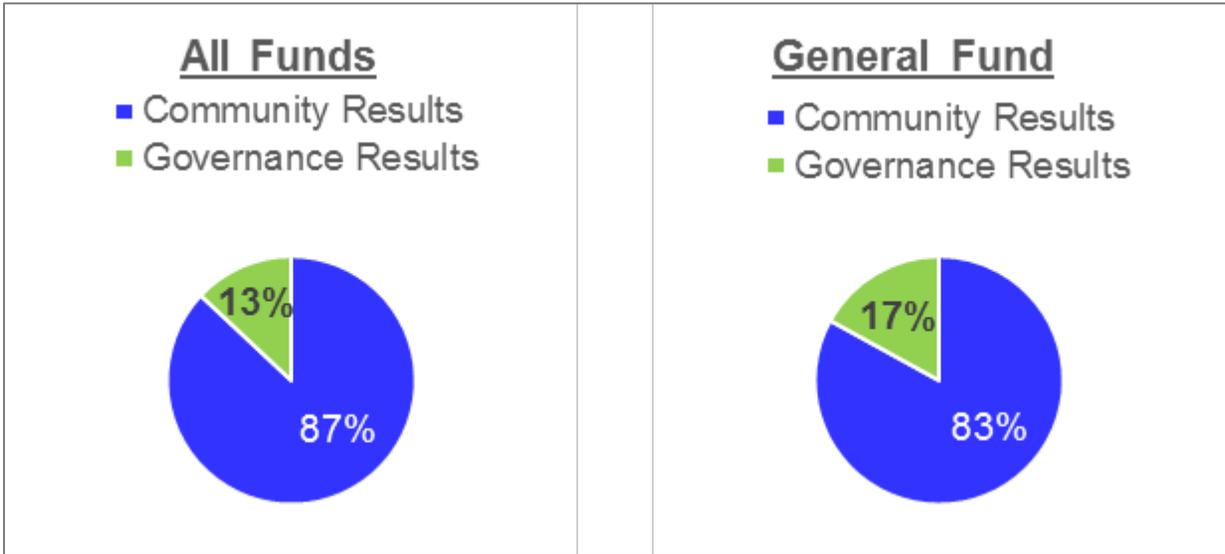
- The estimated revenues and expenditures for 2016 are as budgeted. Year-end estimates will most likely change as actual information is received and updated at mid-year.
- The initial increases for all expenditures (wages, benefits, contractual, commodities, and capital are initially forecast to increase three percent. Based on the Denver-Boulder-Greeley Consumer Price Index, a three percent increase over the 2015 actual should be a reasonable overall increase for the 2016 estimate and a three percent increase over the 2016 estimate is the target for the 2017 budget.
- Required pension contributions are determined by applicable actuarial studies (defined benefit) or pre-determined contribution levels (defined contribution). Contributions for the defined benefit plans may vary to forecast as they are reliant on variable investment performance
- Workers Compensation premiums were provided by Human Resources.
- Property and Liability premiums were provided by Human Resources.
- Transfers into the General Fund is limited to the Public Improvement Funding for capital lease payments.
- No new programs or personnel may be added without the City Manager's prior approval. A service enhancement request form of new programs or positions must be submitted for consideration by the City Manager.
- Review services and programs to determine if any may be eliminated, reduced, contracted, "regionalized," or privatized with minimal impact on the City's service levels.
- Identify any new revenue sources available or charges/fees that may be increased without a TABOR (tax increases, etc.) vote.
- Review current fee structure and make adjustments if applicable.
- Capital expenditure requests are submitted separately for consideration into the Multiple Year Capital Plan (MYCP).

Priority Based Budgeting (PBB) In 2015, the City partnered with the Center for Priority Based Budgeting to implement a new budgeting methodology to enable the Englewood leadership to understand the larger community priorities/values, and budget accordingly to those priorities/values, while providing flexibility in order to meet the changing needs of the community. The PBB approach will help us develop a strategic budget that both reflects the community values and ensures that residents will continue to receive a high level of city services. Rather than looking at expenditures at a department level, we are transitioning to a program based budget that will enable the Citizens, City Council and Staff to better allocate resources to those programs that best meet the priorities/results established by the community. The results were identified through review of the 2014 Citizen Survey, Comprehensive Plan, and Vision/Mission/Value Statements. City

Council and Staff underwent an exercise to define the results in 2015. The City identified seven Community Results and one Good Governance Result as follows:

 Attractive, Engaged, Inclusive and Welcoming Community with Desirable, Livable Neighborhoods	 Safe and Healthy Community
 Effective Mobility and Reliable Infrastructure	 Sustainable Natural Environment
 Orderly Well-Managed Growth and Development	 Thriving and Vibrant Local Economy
 Recreational, Cultural, Educational and Life-Long Learning Opportunities	 Good Governance

The proposed budget reflects the City’s priorities and allocates resources accordingly. The allocation to Community Results versus Governance Results is 13% vs 87% and 17% vs 83% for All Funds and the General Fund respectively.



General Fund

The proposed 2017 Budget addresses in part the financial challenges facing the City. The proposed 2017 fund balance reserve projects a slight increase over the 2016 fund balance reserve. As our revenues are not expected to grow as fast as our current trend of expenses, the City is developing a strategy to provide a sustainable financial model for the future. The creation of the budget is becoming more difficult each year without the guidance and direction of a revenue and funding strategy. This is something that the staff and City Council must develop in 2017 to help drive the direction of the City in the future. Cost containment alone as a strategy simply is not sustainable.

Estimated Revenue Before interfund transfers, General Fund revenues are projected at \$45,069,198 for 2017, an increase of 2.7 percent from the 2016 revenue estimate of \$43,510,301. Sales and use tax revenue, which comprise approximately 61 percent of the General Fund revenues in 2017, are estimated at \$27,135,452 a 3.6 percent increase over the estimated 2016 sales and use taxes of \$26,188,699.

Other Revenue Budget Information

- Property tax revenue is estimated at \$3,359,000 and \$3,356,000 for 2016 and 2017 respectively. The 2016 and 2017 appraisal valuation is based in part to property sales for the two year period July 1, 2012

through June 30, 2014. The next bi-annual property appraisal carried out by the Arapahoe County Assessor's Office is scheduled for 2017 and is payable 2018.

- The Englewood McLellan Reservoir Foundation (EMRF) tenant rental income in 2016 and 2017 is \$1,071,000 and \$1,400,000 respectively.

Expenditure Appropriations The 2017 proposed expenditure of \$45,046,747 represents a 3.8% increase over the 2016 estimate of \$43,376,370. The expenditure amount provides for additional positions, salary and benefit increases, pension contributions and anticipated increases in fuel/energy costs. Also included in this amount is \$200,000 for contingencies or unforeseen event(s).

Net Transfers The General Fund plans, in 2017, a net Transfers-Out from the General Fund in an estimate of \$117,033.

General Fund Transfer-Out Amounts

Public Improvement Fund	\$ 117,033
Total	<u>\$ 117,033</u>

The following provides support information for net transfer-out from the General Fund:

- The inter-fund transfer from the Public Improvement Fund to the General Fund is \$117,033. This amount represents the annual lease payment for the Selbe property (\$15,000), and debt service payment for the Qualified Energy Conservation Bonds (\$102,033).

Estimated Fund Balance Reserve Through extensive staff and Council review and input and various cost reduction measures, revenue increases, and one-time interfund transfers, the 2017 proposed budget fund balance reserve is in compliance with the City's fund balance reserve policy, reserving two months (16.67%) of operating revenues or expenditures whichever is more predictable or \$7,513,326. The fund balance reserve is the sum of the Long-Term Asset Reserve plus the Unassigned Fund Balance.

The total fund balance of the General Fund is made up of two components, reserves and an unassigned amount available for appropriation.

- **Fund Balance Reserves** – The 2017 General Fund reserves as follows total \$4,773,099.
 - ◆ **Reserve for TABOR Emergency** – Emergency reserves have been provided for as required by Article X, Section 20 of the Constitution of the State of Colorado. The amount set aside for 2017 is \$1,510,000.
 - ◆ **Long Term Asset Reserve (LTAR)** – The reserve represents funds from the sale, lease, or earnings from long-term assets. The funds restricted in this account may only be expended if the funds are appropriated in the annual budget or by supplemental appropriation. The 2017 estimated balance in LTAR is \$3,263,099.
- **Fund Balance Unassigned** – The estimated 2017 General Fund unassigned fund balance is \$4,250,227.
- **The Fund Balance Reserve Policy** – The City adopted Financial Policies that includes a Fund Balance Reserve Policy of two months operating funds or 16.67% of estimated revenues or expenditures whichever is more conservative. The Fund Balance Reserve consists of the Long-Term Asset Reserve and the Unassigned Fund Balance. The estimated 2017 Fund Balance Reserve Policy amounts to \$7,513,326 or 16.67% of estimated revenues.

The following highlights department proposed changes for 2017

- ☐ **Legislation** – The budget provides for no new programs or services.
- ☐ **City Manager's Office** – The budget provides for no new programs or services but does reflect the management of the Denver Fire contract and separation of communications related expenses that are now reflected in the communications department.
- ☐ **City Attorney's Office** – The budget consists of no new programs or services.
- ☐ **Communications** – Communications related funds budgeted in other departments are now consolidated in this budget.
- ☐ **Municipal Court** – The budget incorporates no new programs or services.
- ☐ **Finance and Administrative Services** – The budget provides for no new programs or services.

- ☐ **Information Technology** - The budget provides for no new programs or services but does reflect changes to support renewed focus on the services and programs provided.
- ☐ **Community Development** – The budget includes a new position for a redevelopment manager, business marketing tools and replacement of the Art shuttle vehicles.
- ☐ **Public Works** – The budget includes a new position for a Right of Way Services Inspector. Other services and programs remain consistent.
- ☐ **Police** – The budget provides for no new programs or services.
- ☐ **Parks Recreation and Library Services** – The proposed budget incorporates no new programs or services.

Pending Council’s final consideration and recommendation, the proposed General Fund Budget provides for minimal impacts on existing programs and services. The Proposed Budget provides for salary and wage increases for all employee groups, a five percent increase in medical premiums and no increase to dental premiums, additional pension contributions based on actuarial studies, a 1.95% decrease in property and liability insurance, a 7.66% decrease in workers’ compensation insurance, and anticipated fuel and energy rate increases affecting operating and maintenance costs.

Special Revenue Funds

- The Conservation Trust Fund will provide funding for parks, recreation and open space projects estimated at \$440,000 for 2017.
- Donors Fund will fund several programs and projects from various donor contributions.
- The Community Development Fund continues to oversee the operation of the **art** Shuttle program. Financing will be shared with RTD. The Community Development Department’s 2017 budget provides \$112,000 for the City’s share of the operating cost for the **art** Shuttle.
- The Parks and Recreation Trust Fund’s proposed budget funds donor specified park and recreation projects. The Malley Center Trust Fund funds programs and projects for the benefit of the Malley Senior Recreation Center.
- The Open Space Fund will fund several parks and open space projects totaling \$798,000 and one park maintenance position at \$114,000.

Debt Service Fund

- The General Obligation Bond Fund will provide debt service for the General Obligation Bonds issued that financed the building of Pirates Cove and improved Englewood’s two recreation centers. The 2017 debt service payment for principal and interest totals \$1,110,713. The 2016 property tax mill levy assessment collected in 2017 is 1.919 mills. This debt will retire in the 2023.

Capital Projects Funds

- The Public Improvement Fund (PIF) receives its funding from three major sources: Vehicle Use Tax, Building Use Tax and Arapahoe County Road and Bridge Tax. The PIF proposed budget will provide funding of \$2,637,010 for essential infrastructure maintenance projects and equipment. Additionally, the PIF will transfer \$117,033 to the General Fund for current lease obligations and \$1,350,000 to the Capital Projects Fund for recommended projects.
- The Capital Projects Fund receives its funding from transfers from either the General Fund or the PIF. In addition, capital grants from the federal or state governments are used to fund projects designated in this fund. The Capital Projects Fund proposed budget provides funding from the Public Improvement Fund in the amount of \$1,350,000. Including carryover fund balance, the Capital Projects Fund will finance projects totaling \$1,463,490.

Enterprise Funds

- The Water Fund’s 2017 proposed budget incorporates no rate increase for water delivery services.
- The Sewer Fund last raised rates on January 1, 2015. No fee increase is anticipated for 2017.
- No rate increase is proposed in 2017 for the Storm Water Drainage Fund customers.
- The Concrete Utility Fund last raised fees 25% (\$.098 to \$1.225 per square foot) in 2013. No fee increase is anticipated for 2017.
- The Golf Course Fund anticipates modest fee increases in 2017.

- The Housing Rehabilitation Fund's budget consists of the revenue and expenses associated for the housing rehabilitation and loan servicing programs.

Internal Service Funds

- The Central Services Fund plans to hold its operations to 2016 levels, adjusted for anticipated increases in salary and wages, benefits and energy/fuel costs.
- The fleet size and usage is monitored on a regular basis and is adjusted to meet the City's need. The ongoing assessment of the City's fleet inventory will hopefully result in cost savings of acquiring and maintaining the City's "rolling stock." Both the Servicer and Capital Equipment Replacement Funds are proposing a budget based on modest increases over 2016 levels for anticipated increases in salary and wages, benefits and energy/fuel costs.
- City staff continues to find ways to negotiate lower insurance premiums for employee benefits as well as for City property. The Employee Benefits Fund's proposed budget provides for a five percent increase in medical health and no increase in dental insurance premiums for 2017 as compared to premiums budgeted in 2016. The Risk Management fund provides for a 1.95% decrease in property and liability insurance and a 7.66% decrease in workers' compensation insurance in 2017 as compared to 2016 rates.

City Council, City staff and I believe that the proposed budget provides a comprehensive financial plan for providing quality services and amenities to the community, based upon conservative revenue estimates.

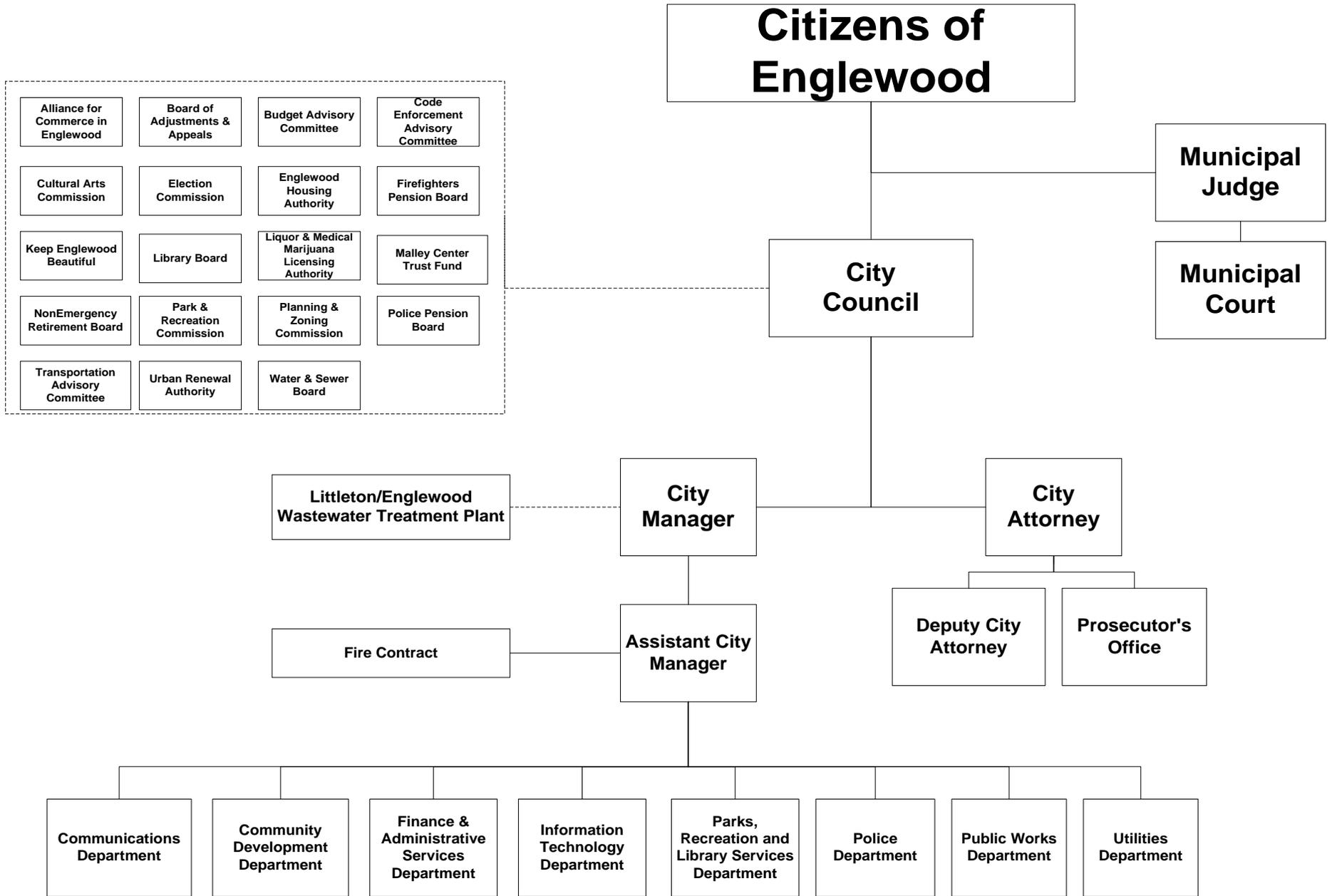
Acknowledgements

I appreciate the significant efforts made toward the budget process to date by the City Council members, Boards and Commission members, department directors and the City staff. City employees utilize creative and cost-effective solutions to provide and maintain the many high quality services that our citizens enjoy at a very reasonable price.

Respectfully submitted,

Eric A. Keck
City Manager

City of Englewood, Colorado – Organizational Chart



Principal Officials

Elected Officials

City Council

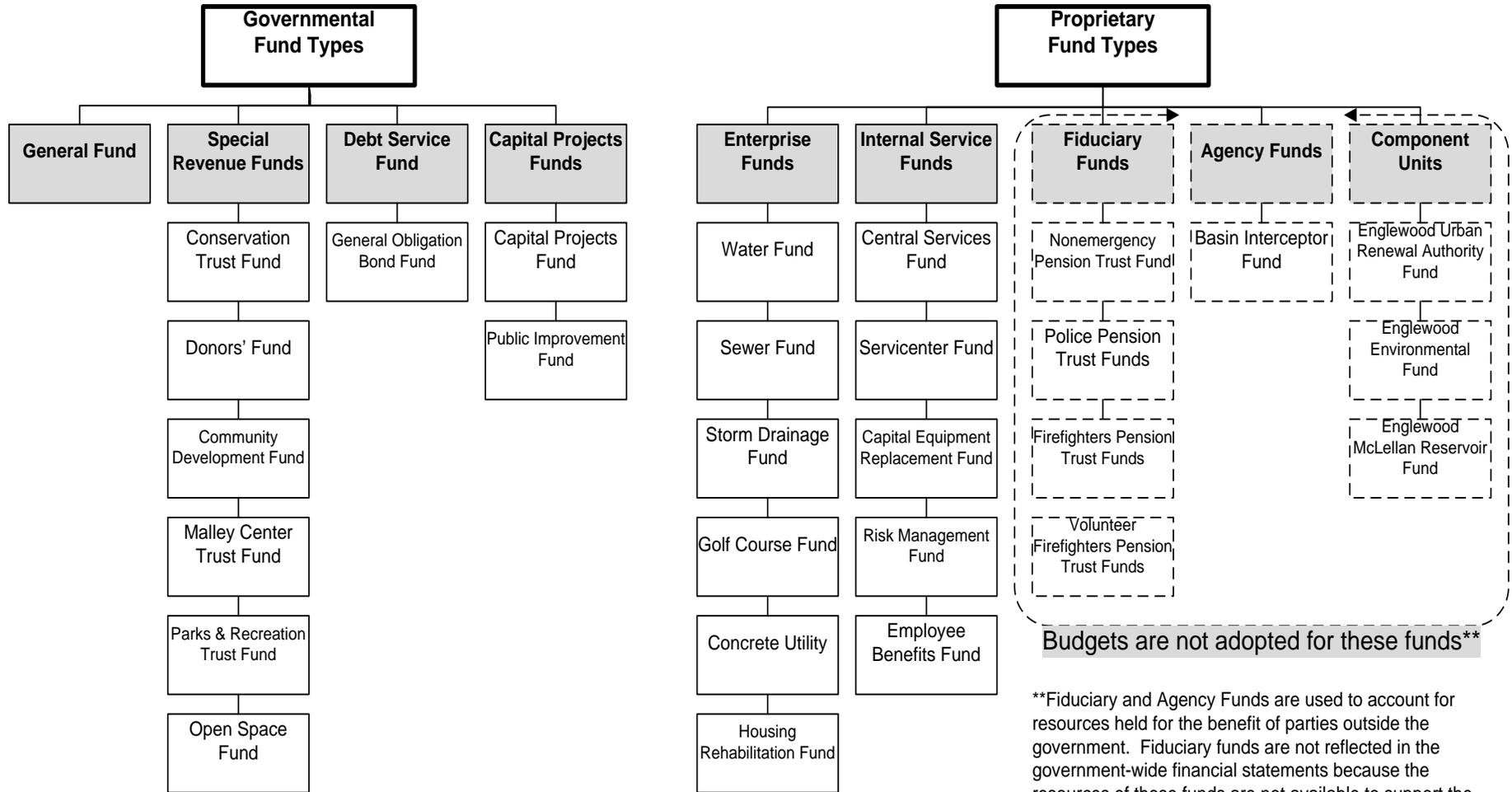
Mayor Joe Jefferson, District 1
Mayor Pro-Tem..... Rick Gillit, District 4
Council Member Linda Olson, District 2
Council Member Laurrett Barrentine, District 3
Council Member Amy Martinez, At-Large
Council Member Rita Russell, At-Large
Council Member Steven Yates, At-Large

Municipal Judge Vincent Atencio

City Officials

City Manager Eric A. Keck
Assistant City Manager.....Murphy Robinson
Interim City Attorney Dugan Comer
Municipal Court Administrator..... Tamara Wolfe
Finance and Administrative Services Director.....Kathleen Rinkel
Information Technology Margaret Brocklander
Community Development DirectorBrad Power
Interim Public Works Director.Dave Henderson
Police Chief John Collins
Parks, Recreation and Library Services Director Dorothy Hargrove
Utilities Director Tom Brennan

Funds Structure Overview

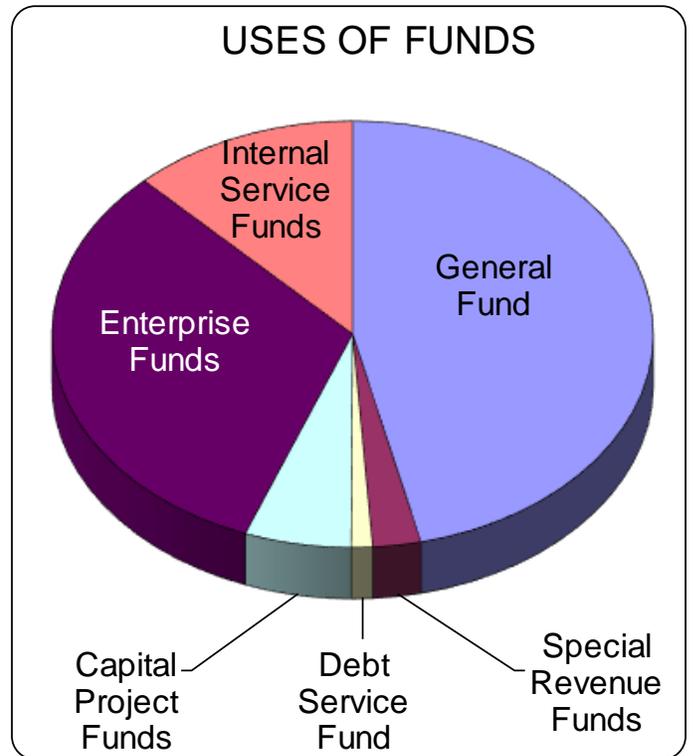
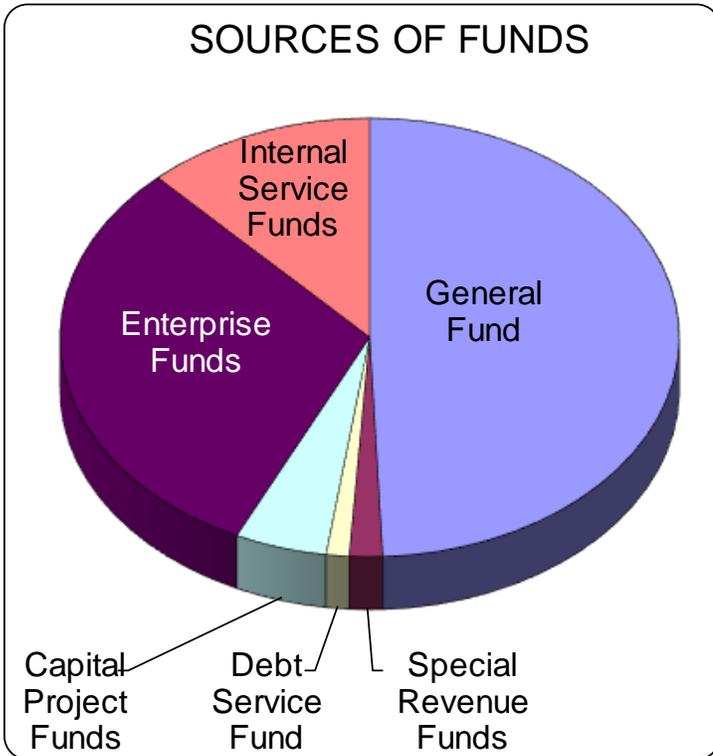


Budgets are not adopted for these funds**

**Fiduciary and Agency Funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs.

The Component Units are legally separate entities for which the City is financially accountable. The budgets for the component units are established by their managing Board of Directors as required.

2017 Proposed Budget All Funds



Fund Sources	\$	%
General Fund	\$ 45,186,231	49%
Special Revenue Funds	1,580,987	2%
Debt Service Fund	1,102,000	1%
Capital Project Funds	4,398,356	5%
Enterprise Funds	28,326,499	31%
Internal Service Funds	11,007,625	12%
Total Sources of Funds	\$ 91,601,698	100%

Fund Uses	\$	%
General Fund	\$45,046,747	46%
Special Revenue Funds	2,512,060	3%
Debt Service Fund	1,110,713	1%
Capital Project Funds	5,567,533	6%
Enterprise Funds	31,080,750	32%
Internal Service Funds	11,865,567	12%
Total Uses of Funds	\$ 97,183,370	100%

2017 Consolidated Budget Summary Sources and Uses by Fund

Governmental Fund Types

	Estimated Beginning Balance	Sources	Uses	Estimated Ending Balance	Reserves	Estimated Unassigned Balance
General Fund	8,883,842	45,186,231	45,046,747	9,023,326	4,773,099	4,250,227
Special Revenue Funds						
Conservation Trust Fund	188,552	310,000	440,000	58,552	-	58,552
Community Development Fund	-	330,000	330,000	-	-	-
Donors Fund	505,231	107,560	490,060	122,731	-	122,731
Malley Center Trust Fund	237,328	7,000	20,000	224,328	-	224,328
Parks & Recreation Trust Fund	459,278	15,000	320,000	154,278	-	154,278
Open Space Fund	234,367	811,427	912,000	133,794	-	133,794
Total Special Revenue Funds	1,624,756	1,580,987	2,512,060	693,683	-	693,683
Debt Service Fund						
General Obligation Bond Fund	64,135	1,102,000	1,110,713	55,422	-	55,422
Total Debt Service Fund	64,135	1,102,000	1,110,713	55,422	-	55,422
Capital Projects Funds						
Public Improvement Fund	1,693,001	2,998,356	4,104,043	587,314	-	587,314
Capital Projects Fund	155,560	1,400,000	1,463,490	92,070	-	92,070
Total Capital Projects Funds	1,848,561	4,398,356	5,567,533	679,384	-	679,384
Total Governmental Funds	12,421,294	52,267,574	54,237,053	10,451,815	4,773,099	5,678,716

Proprietary Fund Types

	Estimated Beginning Balance	Sources Revenues	Uses Expenditures	Estimated Ending Balance	Reserves	Estimated Unreserved Balance
Enterprise Funds						
Water Fund	10,900,168	8,507,927	8,907,461	10,500,634	-	10,500,634
Sewer Fund	3,467,126	16,225,259	17,854,174	1,838,211	-	1,838,211
Stormwater Drainage Fund	1,222,343	332,514	379,085	1,175,772	-	1,175,772
Golf Course Fund	551,168	2,115,300	2,078,625	587,843	-	587,843
Concrete Utility Fund	663,704	884,200	836,905	710,999	-	710,999
Housing Rehabilitation Fund	811,201	261,299	1,024,500	48,000	-	48,000
Total Enterprise Funds	17,615,710	28,326,499	31,080,750	14,861,459	-	14,861,459
Internal Service Funds						
Central Services Fund	31,546	306,815	290,214	48,147	-	48,147
ServCenter Fund	1,940,324	2,263,151	2,036,354	2,167,121	-	2,167,121
Capital Equipment Replacement Fund	2,303,684	1,042,489	2,170,804	1,175,369	-	1,175,369
Risk Management Fund	437,476	1,476,156	1,433,645	479,987	-	479,987
Employee Benefits Fund	200,671	5,919,014	5,934,550	185,135	-	185,135
Total Internal Service Funds	4,913,701	11,007,625	11,865,567	4,055,759	-	4,055,759
Total Proprietary Funds	22,529,411	39,334,124	42,946,317	18,917,218	-	18,917,218
Total All Funds	34,950,705	91,601,698	97,183,370	29,369,033	4,773,099	24,595,934

2017 Consolidated Budget Summary

Statement of Revenues, Expenditures and Changes in Funds Available Balance

	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Total Governmental Funds	Enterprise Funds	Internal Service Funds*	Total Proprietary Funds	Total All Funds
Estimated Beginning Funds Available	\$ 8,883,842	\$1,624,756	\$ 64,135	\$ 1,848,561	\$ 12,421,294	\$17,615,710	\$ 4,913,701	\$22,529,411	\$34,950,705
Sources of Funds	Revenues								
Taxes	34,207,002	-	1,100,000	2,988,356	38,295,358	-	-	-	38,295,358
Licenses & Permits	1,387,998	-	-	-	1,387,998	-	-	-	1,387,998
Intergovernmental	1,374,706	1,431,427	-	-	2,806,133	114,750	-	114,750	2,920,883
Charges for Services	5,342,490	-	-	-	5,342,490	27,503,967	10,823,290	38,327,257	43,669,747
System Development Fees	-	-	-	-	-	258,722	-	258,722	258,722
Fines & Forfeitures	893,450	-	-	-	893,450	-	-	-	893,450
Net Investment Income	55,446	23,000	2,000	-	80,446	449,060	184,335	633,395	713,841
Other	1,808,106	126,560	-	60,000	1,994,666	-	-	-	1,994,666
Total Revenues	45,069,198	1,580,987	1,102,000	3,048,356	50,800,541	28,326,499	11,007,625	39,334,124	90,134,665
Other Financing Sources	117,033	-	-	1,350,000	1,467,033	-	-	-	1,467,033
Total Sources of Funds	45,186,231	1,580,987	1,102,000	4,398,356	52,267,574	28,326,499	11,007,625	39,334,124	91,601,698
Uses of Funds	Expenditures								
General Government									
Legislation	406,616	-	-	-	406,616	-	-	-	406,616
City Manager's Office	6,802,053	-	-	250,000	7,052,053	-	-	-	7,052,053
City Attorney's Office	922,587	-	-	-	922,587	-	-	-	922,587
Municipal Court	1,100,207	-	-	55,000	1,155,207	-	-	-	1,155,207
Human Resources	-	-	-	-	-	-	7,368,195	7,368,195	7,368,195
Finance and									
Administrative Services	2,582,592	100,000	-	133,000	2,815,592	-	290,214	290,214	3,105,806
Information Technology	1,759,062	-	-	586,500	2,345,562	-	-	-	2,345,562
Community Development	2,302,797	330,000	-	369,794	3,002,591	-	-	-	3,002,591
Police	13,665,968	95,000	-	10,000	13,770,968	-	-	-	13,770,968
Fire	-	-	-	-	-	-	-	-	-
Public Works	6,325,495	-	-	2,488,966	8,814,461	-	4,207,158	4,207,158	13,021,619
Culture & Recreation									
Parks and Recreation	7,417,441	1,937,000	-	207,240	9,561,681	-	-	-	9,561,681
Library Services	-	50,060	-	-	50,060	-	-	-	50,060
Debt Service	1,561,929	-	1,110,713	-	2,672,642	-	-	-	2,672,642
Contingency	200,000	-	-	-	200,000	-	-	-	200,000
Water Distribution System	-	-	-	-	-	8,907,461	-	8,907,461	8,907,461
Sewer Collection System	-	-	-	-	-	17,854,174	-	17,854,174	17,854,174
Stormwater Drainage System	-	-	-	-	-	379,085	-	379,085	379,085
Golf Course	-	-	-	-	-	2,078,625	-	2,078,625	2,078,625
Concrete Utility	-	-	-	-	-	836,905	-	836,905	836,905
Housing Rehabilitation	-	-	-	-	-	1,024,500	-	1,024,500	1,024,500
Total Expenditures	45,046,747	2,512,060	1,110,713	4,100,500	52,770,020	31,080,750	11,865,567	42,946,317	95,716,337
Other Financing Uses	-	-	-	1,467,033	1,467,033	-	-	-	1,467,033
Total Uses of Funds	45,046,747	2,512,060	1,110,713	5,567,533	54,237,053	31,080,750	11,865,567	42,946,317	97,183,370
Net Sources (Uses) of Funds	139,484	(931,073)	(8,713)	(1,169,177)	(1,969,479)	(2,754,251)	(857,942)	(3,612,193)	(5,581,672)
Estimated Ending Funds Available	9,023,326	693,683	55,422	679,384	10,451,815	14,861,459	4,055,759	18,917,218	29,369,033
Less Reserves / Restrictions:									
Emergency Reserve	1,510,000	-	-	-	1,510,000	-	-	-	1,510,000
LTAR	3,263,099	-	-	-	3,263,099	-	-	-	3,263,099
Other	-	-	-	-	-	-	-	-	-
Estimated Unassigned Funds Available	\$ 4,250,227	\$ 693,683	\$ 55,422	\$ 679,384	\$ 5,678,716	\$14,861,459	\$ 4,055,759	\$18,917,218	\$24,595,934

*Expenditures are listed by the department responsible for the Internal Service Fund.



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General Fund

The General Fund is the general operating fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund.

The following provides a general overview of the revenue composition for the categories listed.

Property taxes: These taxes are collected based on the assessed value of all the properties in the City and the mill levy assessed against the property. In 2001, voters approved an additional mill levy for principal and interest payments on the City's general obligation debt incurred for certain parks and recreation projects- construction of Pirates Cove and remodeling of the Englewood Recreation Center and the Malley Senior Recreation Center. This additional property tax mill levy varies based on the debt service payment of the City's general obligation debt. The property tax mill levy designated for General Fund use is fixed at 5.880 mills. Following is the estimated revenue for the provided calendar years:

Fund	Tax	2016 Budget 2015 Mill Levy Collected in 2016		2017 Budget 2016 Mill Levy Collected in 2017	
		Mill Levy	Amount	Mill Levy	Amount
General	Property	5.880	\$ 3,359,000	5.880	\$ 3,356,000
Debt Service	Property	1.924	1,100,000	1.919	1,100,000
Totals		7.804	\$ 4,459,000	7.799	\$ 4,456,000

Specific ownership: These taxes are based on the age and type of motor vehicles, wheeled trailers, semi-trailers, etc. These taxes are collected by the County Treasurer and remitted to the City on the fifteenth day of the month.

Sales and Use Tax: Sales and use taxes are the most important revenue sources for the City. Sales and use taxes generate approximately 75 percent of all taxes and 60 percent of total revenues collected. This tax is levied on the sale price of taxable goods. Sales tax is calculated by multiplying the sales price of taxable goods times the sales tax rate of 3.5 percent. Taxes for the current month are due to the City by the 20th day of the following month.

Cigarette Taxes: The State of Colorado levies a \$.20 per pack tax on cigarettes. The State distributes 46 percent of the gross tax to cities and towns based on the pro rata share of state sales tax collections in the previous year. These taxes have fallen significantly in the past and continue to fall after the 2009 federal tax increase of approximately \$.62 per pack went into effect. This federal tax increase will fund the State Children's Health Insurance Program (SCHIP).

Franchise Fees: The City collects a number of taxes on various utilities. This includes franchise tax on water, sewer, and public services, as well as occupational taxes on telephone services.

Hotel/Motel Tax: This tax is levied at two percent of the rental fee or price of lodging for under 30 days duration.

Licenses and Permits: This revenue category includes business licenses and building permits.

Intergovernmental Revenues: This revenue source includes state and federal shared revenues including payments in lieu of taxes.

Charges for Services: This includes general government, public safety, fees for the administration of the utilities funds, court costs, highway and street and other charges.

Recreation Program Fees: This category of revenue includes the fees and charges collected from customers to participate in the various programs offered by the Parks and Recreation Department.

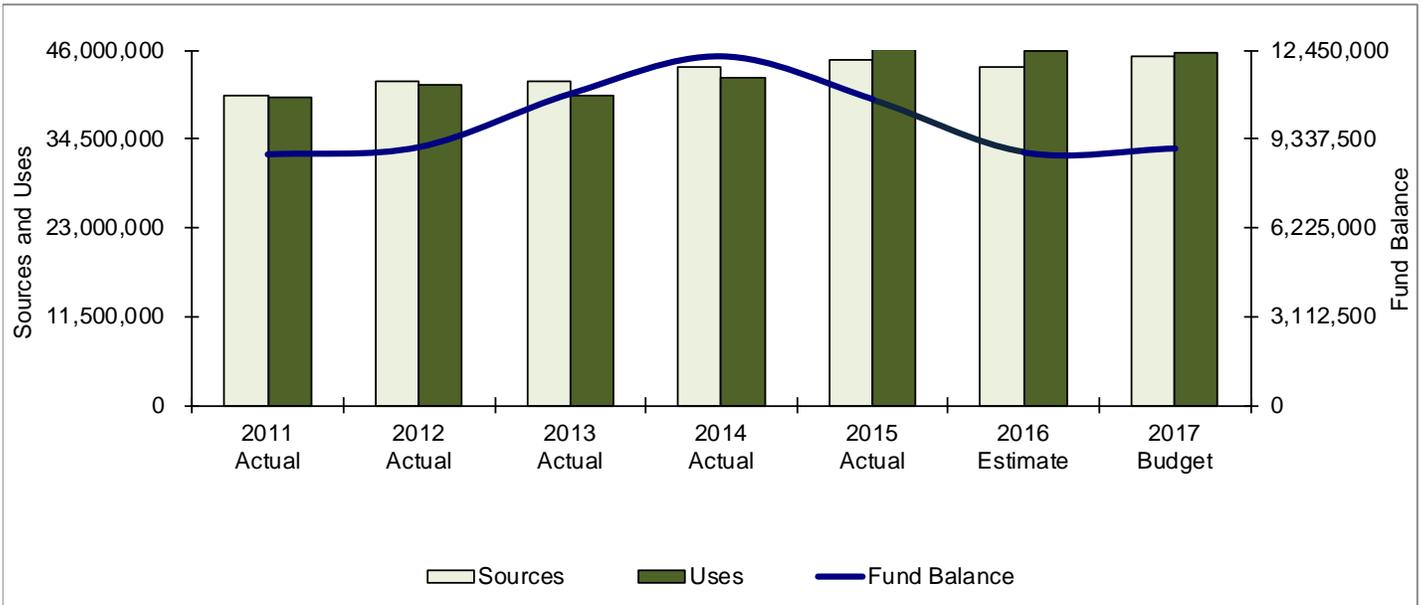
Library Fines: This revenue source includes library fines for materials checked out but returned past the due date.

Fines and Forfeitures: This revenue source includes court, traffic violation, and other fines.

Interest: This is the General Fund's proportional amount earned on the City's pooled cash investments.

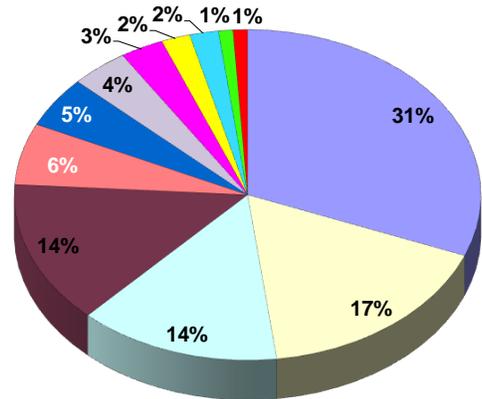
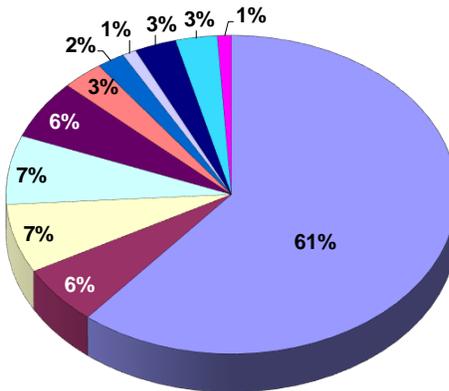
Other: This source includes all revenue sources that do not fit in another revenue category.

General Fund Summary Statement of Sources and Uses of Funds And Changes in Fund Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Adopted Budget
Beginning Fund Balance	\$ 8,494,679	\$ 8,817,685	\$ 9,070,810	\$ 10,913,833	\$ 12,211,250	\$ 9,658,951	\$ 10,729,246	\$ 8,883,842
Sources of Funds								
Total Revenue	38,306,575	39,889,799	40,901,819	42,872,493	44,334,925	43,739,329	43,510,301	45,069,198
Other Financing Source:	1,813,945	1,968,243	1,139,574	892,544	395,776	350,665	350,665	117,033
Total Sources of Funds	40,120,520	41,858,042	42,041,393	43,765,037	44,730,701	44,089,994	43,860,966	45,186,231
Uses of Funds								
Total Expenditures	39,496,268	40,265,587	40,125,364	42,467,620	44,337,189	43,647,660	43,376,370	45,046,747
Other Financing Uses	301,246	1,339,330	73,006	-	1,875,516	2,330,000	2,330,000	-
Total Uses of Funds	39,797,514	41,604,917	40,198,370	42,467,620	46,212,705	45,977,660	45,706,370	45,046,747
Net Sources (Uses) of Fu	323,006	253,125	1,843,023	1,297,417	(1,482,004)	(1,887,666)	(1,845,404)	139,484
Ending Fund Balance	\$ 8,817,685	\$ 9,070,810	\$ 10,913,833	\$ 12,211,250	\$ 10,729,246	\$ 7,771,285	\$ 8,883,842	\$ 9,023,326
Percentage Change	-16.82%	-8.02%	3.80%	2.87%	-12.14%	-27.57%	14.32%	1.57%

General Fund Total Sources and Uses of Funds



General Fund Sources	Amount	%
<u>Revenue</u>		
Sales & Use Taxes	\$ 27,135,452	61%
Charges for Services	2,592,400	6%
Franchise Fees	3,223,550	7%
Property Tax	3,356,000	7%
Cultural & Recreation Program Fees	2,750,090	6%
Intergovernmental Revenue	1,374,706	3%
Fines & Forfeitures	893,450	2%
Specific Ownership & Cigarette Tax	492,000	1%
Licenses & Permits	1,387,998	3%
Component Units Contribution	1,400,000	3%
Other	408,106	1%
Interest	55,446	0%
Total Revenue	45,069,198	
Other Financing Sources	117,033	0%
Total Sources of Funds	\$ 45,186,231	100%

General Fund Uses	Amount	%
<u>Expenditure</u>		
Police Services	\$13,665,968	31%
Parks, Recreation & Library Services	7,417,441	17%
City Manager's Office	6,391,499	14%
Public Works	6,325,495	14%
Finance & Administrative Services	2,582,592	6%
Community Development	2,302,797	5%
Information Technology	1,759,062	4%
Debt Service	1,561,929	3%
Municipal Court	1,100,207	2%
City Attorney's Office	922,587	2%
Communications	410,554	1%
Legislation-City Council & Boards	406,616	1%
Contingencies	200,000	0%
Total Expenditure	45,046,747	
Other Financing Uses	-	0%
Total Uses of Funds	\$ 45,046,747	100%

Net Sources (Uses) of Funds	Amount
Estimated Fund Balance - January 1, 2017	8,883,842
Estimated Fund Balance Before Reserves	9,023,326
Reserves	(4,773,099)
Estimated Unassigned Fund Balance - December 31, 2017	\$ 4,250,227

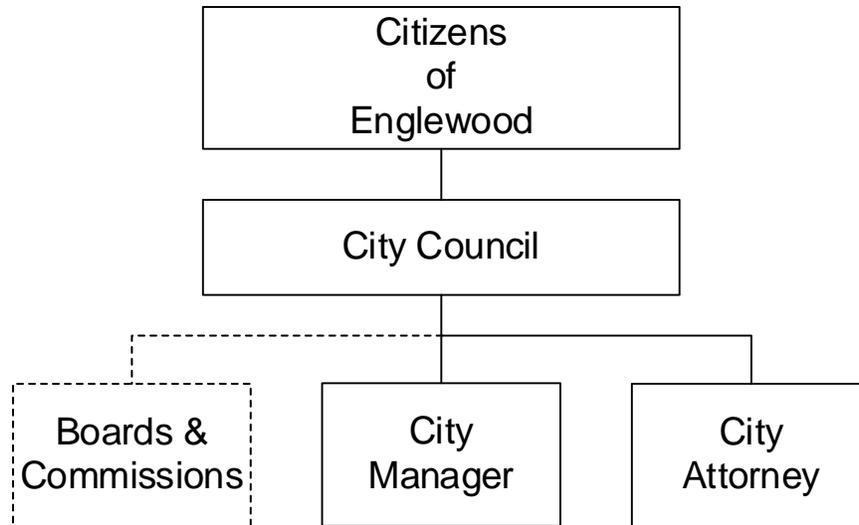
Taxes are approximately seventy percent of the financial resources of the General Fund. Sales and use tax provide approximately sixty-one percent of the General Fund's sources of funds, and property tax accounts for roughly seven percent. Sixty-two percent of the General Fund's uses of funds are spent on direct services for Police Services (31%), Parks, Recreation and Library Services (17%) and Public Works (14%). The City Manager's Office accounts for 14% of the expenditure budget; however, the Denver Fire Contract (approximately \$6 million) for fire suppression and emergency medical services is included in this budget amount.

General Fund

Statement of Revenue, Expenditure and Changes in Fund Balance

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget As Amended	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 8,494,679	\$ 8,817,685	\$ 9,070,810	\$ 10,913,833	\$ 12,211,250	\$ 9,658,951	\$ 10,729,246	\$ 8,883,842
Revenue								
Property Tax	2,994,213	2,874,816	2,900,715	2,892,433	2,917,413	3,349,000	3,359,000	3,356,000
Specific Ownership Tax	246,062	243,293	266,881	291,670	305,166	260,000	300,000	300,000
Sales & Use Taxes	21,737,110	22,363,618	23,433,775	24,839,296	26,603,384	26,863,699	26,188,699	27,135,452
Cigarette Tax	190,762	189,618	195,088	188,652	188,285	170,050	180,000	180,000
Franchise Fees	2,631,393	2,930,888	3,101,310	3,207,978	3,320,046	3,173,550	3,192,550	3,223,550
Hotel/Motel Tax	9,820	10,395	12,039	11,949	12,060	12,000	12,000	12,000
Licenses & Permits	778,536	983,359	1,446,578	1,576,298	1,612,118	1,168,222	1,316,338	1,387,998
Intergovernmental Revenue	1,724,807	1,865,722	1,488,204	1,869,045	1,766,019	1,287,104	1,289,529	1,374,706
Charges for Services	3,384,317	3,441,525	3,470,894	3,215,032	2,964,142	2,551,862	2,585,577	2,592,400
Recreation Program Fees	2,635,221	2,615,642	2,420,443	2,466,421	2,464,613	2,592,400	2,600,850	2,750,090
Library Fines	19,884	19,884	13,306	17,457	16,587	20,000	20,000	18,000
Fines & Forfeitures	1,264,875	1,361,569	1,304,401	1,332,708	1,030,681	988,350	875,450	875,450
Interest Income	91,034	84,045	(10,223)	68,340	43,866	86,446	55,446	55,446
Other Income	173,382	354,130	284,882	210,531	217,198	211,088	463,862	408,106
Contribution from Component Units	425,159	551,295	573,526	684,683	873,347	1,150,000	1,071,000	1,400,000
Total Revenue	38,306,575	39,889,799	40,901,819	42,872,493	44,334,925	43,883,771	43,510,301	45,069,198
Expenditure								
Legislation	298,731	316,043	280,920	329,738	341,751	433,160	450,904	406,616
City Manager's Office (As of 2015 Includes Denver Fire Contract)	639,184	658,047	675,844	673,402	9,580,245	6,586,762	6,478,025	6,391,499
City Attorney's Office	706,841	712,036	719,781	726,377	717,683	810,022	700,089	922,587
Municipal Court	848,775	886,249	922,245	942,264	986,422	1,058,583	1,017,873	1,100,207
Human Resources	430,792	469,343	408,551	441,956	-	-	-	-
Finance & Administrative Services (As of 2015 Includes and Human Resources)	1,446,313	1,464,305	1,533,060	1,566,733	2,246,031	2,483,943	2,506,768	2,582,592
Information Technology	1,332,766	1,373,943	1,336,591	1,348,275	1,387,054	1,481,726	1,405,269	1,759,062
Community Development (As of 2015 Includes Building Division)	1,359,264	1,262,451	1,113,710	1,128,034	1,935,996	2,134,378	2,123,588	2,302,797
Public Works	5,259,875	5,202,903	5,234,383	5,440,975	5,707,695	6,208,706	6,075,591	6,325,495
Safety Services								
Police (As of 2015 Includes Fire Marshal Programs)	10,395,239	10,788,935	11,226,157	11,872,226	12,448,235	13,247,547	13,140,563	13,665,968
Fire	7,666,842	8,100,554	8,002,677	9,176,241	-	-	-	-
Library Services	1,145,613	1,180,771	1,174,656	1,165,446	1,179,667	-	-	-
Parks, Recreation and Library Services (As of 2016 Includes Library Services)	5,717,147	5,649,246	5,402,599	5,574,428	5,600,771	7,377,773	7,213,890	7,417,441
Communications	-	-	-	-	-	-	194,506	410,554
<i>Departments Expenditure Subtotal</i>	<i>37,247,382</i>	<i>38,064,826</i>	<i>38,031,174</i>	<i>40,386,095</i>	<i>42,131,550</i>	<i>41,822,600</i>	<i>41,307,066</i>	<i>43,284,818</i>
Contribution to Component Units	-	-	-	-	-	-	-	-
Contingencies	152,423	143,810	88,360	211,622	511,879	250,000	197,660	200,000
Debt Service-Civic Center	1,658,857	1,567,377	1,565,625	1,561,556	1,693,760	1,520,979	1,520,979	1,444,896
Debt Service-Other	437,606	489,574	440,205	308,347	-	350,665	350,665	117,033
<i>Other Expenditure Subtotal</i>	<i>2,248,886</i>	<i>2,200,761</i>	<i>2,094,190</i>	<i>2,081,525</i>	<i>2,205,639</i>	<i>2,121,644</i>	<i>2,069,304</i>	<i>1,761,929</i>
Total Expenditure	39,496,268	40,265,587	40,125,364	42,467,620	44,337,189	43,944,244	43,376,370	45,046,747
Excess Revenue Over (Under) Expenditure	(1,189,693)	(375,788)	776,455	404,873	(2,264)	(60,473)	133,931	22,451
Other Financing Sources (Uses) of Funds								
Transfers In	1,813,945	1,968,243	1,139,574	892,544	395,776	350,665	350,665	117,033
Transfers Out	301,246	1,339,330	73,006	-	1,875,516	2,330,000	2,330,000	-
Net Other Financing Sources (Uses)	1,512,699	628,913	1,066,568	892,544	(1,479,740)	(1,979,335)	(1,979,335)	117,033
Net Change in Fund Balance	323,006	253,125	1,843,023	1,297,417	(1,482,004)	(2,039,808)	(1,845,404)	139,484
Ending Fund Balance								
Before Designated Amounts	8,817,685	9,070,810	10,913,833	12,211,250	10,729,246	7,619,143	8,883,842	9,023,326
Restricted-TABOR Emergency Reserve	1,150,000	1,200,000	1,340,000	1,400,000	1,510,000	1,400,000	1,510,000	1,510,000
Committed-LTAR	2,406,649	2,619,375	2,619,375	2,663,099	2,663,099	1,863,099	1,863,099	3,263,099
Committed-Contractual Reserve	298,512	298,512	78,753	-	-	-	-	-
Assigned-Subsequent Year Appropriation	523,053	920,353	1,207,787	2,646,685	1,972,220	-	-	-
Designated Fund Balance	4,378,214	5,038,240	5,245,915	6,709,784	6,145,319	3,263,099	3,373,099	4,773,099
Unassigned Fund Balance	\$ 4,439,471	\$ 4,032,570	\$ 5,667,918	\$ 5,501,466	\$ 4,583,927	\$ 4,356,044	\$ 5,510,743	\$ 4,250,227
Fund Balance Reserve Policy-16.67% of Total Revenue (Includes Unassigned Fund Balance and LTAR)	17.87%	16.68%	20.26%	19.04%	16.35%	14.17%	16.95%	16.67%
Fund Balance Before Designated Amounts as a percentage of Total Revenue	23.02%	22.74%	26.68%	28.48%	24.20%	17.36%	20.42%	20.02%
Fund Balance Before Designated Amounts as a percentage of Total Expenditure	22.33%	22.53%	27.20%	28.75%	24.20%	17.34%	20.48%	20.03%

Department Legislation
Fund General



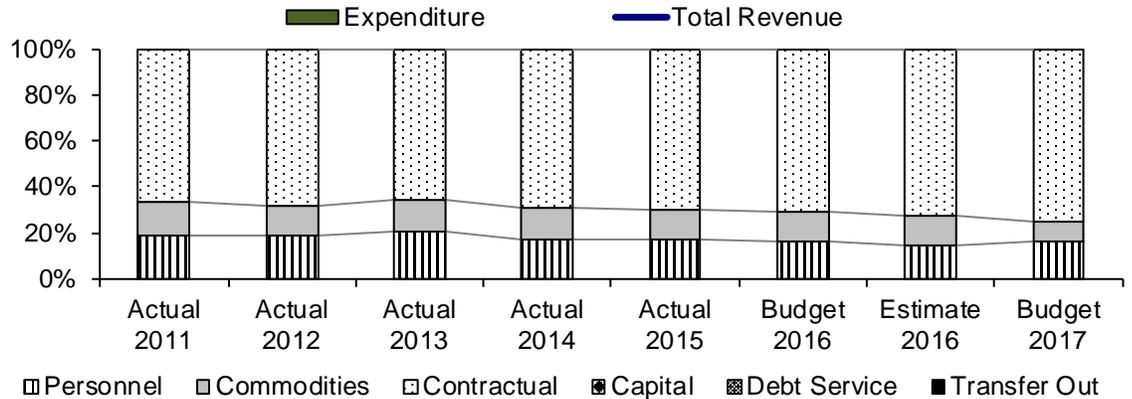
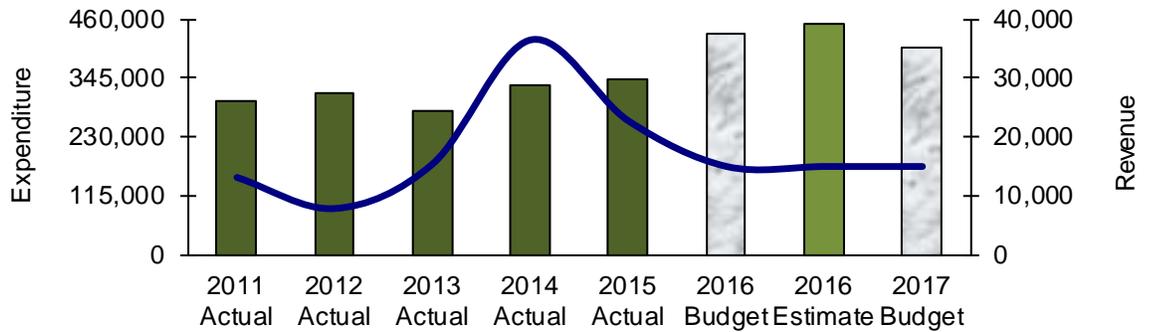
Description The Legislation Department consists of the City Council and the Boards and Commissions. The Boards and Commissions provide recommendations to City Council, who provide leadership and establish policy, rules and regulations for the City.

Mission **Strive to assure economic and community vitality that will support essential services and provide the quality of life expected by the community.**

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
•	•
•	•
•	•
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
•	•
•	•
•	•

Department Legislation
Fund General
History and
Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	13,230	7,942	15,569	36,666	22,836	15,100	15,100	15,100
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	13,230	7,942	15,569	36,666	22,836	15,100	15,100	15,100
Percent Change		-39.97%	96.03%	135.51%	-37.72%	-33.88%	0.00%	0.00%
Expenditure								
Personnel	56,705	59,911	57,156	56,773	58,999	70,484	67,245	67,103
Commodities	42,703	39,206	39,836	44,213	43,881	55,987	55,898	35,373
Contractual	199,323	216,925	183,928	228,753	238,870	306,689	327,761	304,140
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	298,731	316,042	280,920	329,739	341,750	433,160	450,904	406,616
Percent Change		5.79%	-11.11%	17.38%	3.64%	26.75%	4.10%	-9.82%
Council Members	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Percent Change FTE		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Legislation

Fund General

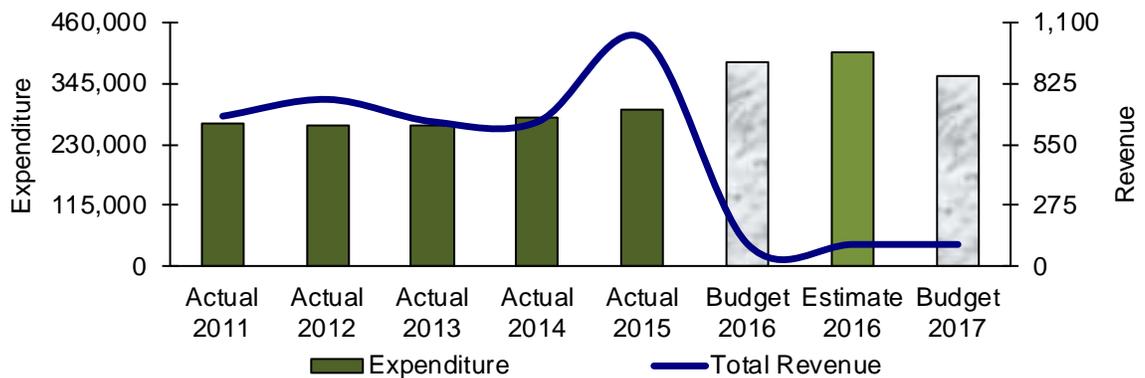
Division City Council

Account 02.0101

Description The City Council is the City's legislative body through which public policy is established. The City Council consists of seven members - four elected from districts and three elected at-large. The Mayor is selected from and by the City Council members to serve a two-year term as chief presiding officer.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	675	750	650	650	1,025	100	100	100
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	675	750	650	650	1,025	100	100	100
Percent Change		11.11%	-13.33%	0.00%	57.69%	-90.24%	0.00%	0.00%
Expenditure								
Personnel	55,764	56,655	56,162	56,364	57,821	67,254	66,750	66,608
Commodities	33,650	33,859	32,696	33,229	35,068	46,000	46,000	26,025
Contractual	179,246	175,047	175,283	192,606	202,325	269,984	290,774	267,153
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	268,660	265,561	264,141	282,199	295,214	383,238	403,524	359,786
Percent Change		-1.15%	-0.53%	6.84%	4.61%	29.82%	5.29%	-10.84%
Council Members	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Percent Change FTE		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Legislation

Fund General

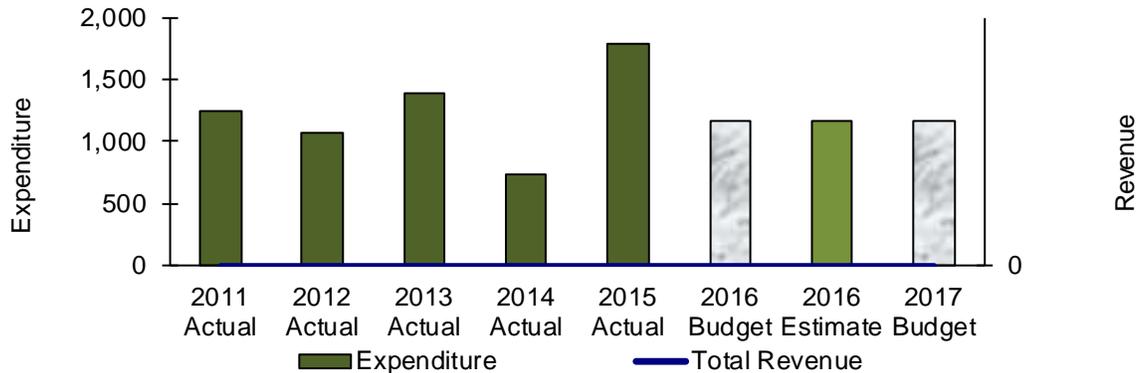
Division Board of Adjustments and Appeals

Account 02.0102

Description The Board of Adjustments and Appeals is a quasi-judicial body that considers requests for variances from the requirements of the Comprehensive Zoning Ordinance and considers appeals from various other licensing, code and regulatory requirements of the City of Englewood.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-						
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	619	496	414	409	921	495	495	495
Commodities	269	296	653	248	550	455	455	455
Contractual	362	276	323	73	323	210	210	210
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,250	1,068	1,390	730	1,794	1,160	1,160	1,160
Percent Change		-14.56%	30.15%	-47.48%	145.75%	-35.34%	0.00%	0.00%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---



Department Legislation

Fund General

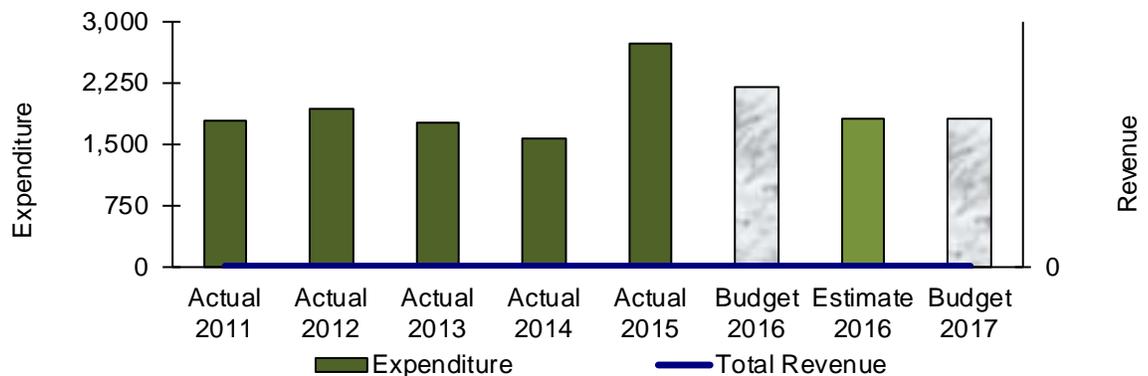
Division Planning and Zoning

Account 02.0103

Description The Planning & Zoning Commission advises the City Council in matters relative to the development of the City. The Commission is charged with developing a Comprehensive Plan and periodic amendments thereto, and advising the City Council in all matters that affect the “general plan” of the City including, but not limited to: annexations, zoning, and the planning of land use, Master Street Plan, transportation, and the quality of life in the community. The Planning Commission advises the City Manager as to priorities in the Capital Improvement Program.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	186	145	497	-	171	-	-	-
Commodities	875	946	589	777	1,701	1,064	975	975
Contractual	732	832	669	784	861	1,145	835	835
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,793	1,923	1,755	1,561	2,733	2,209	1,810	1,810
Percent Change		7.25%	-8.74%	-11.05%	75.08%	-19.17%	-18.06%	0.00%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---



Department Legislation

Fund General

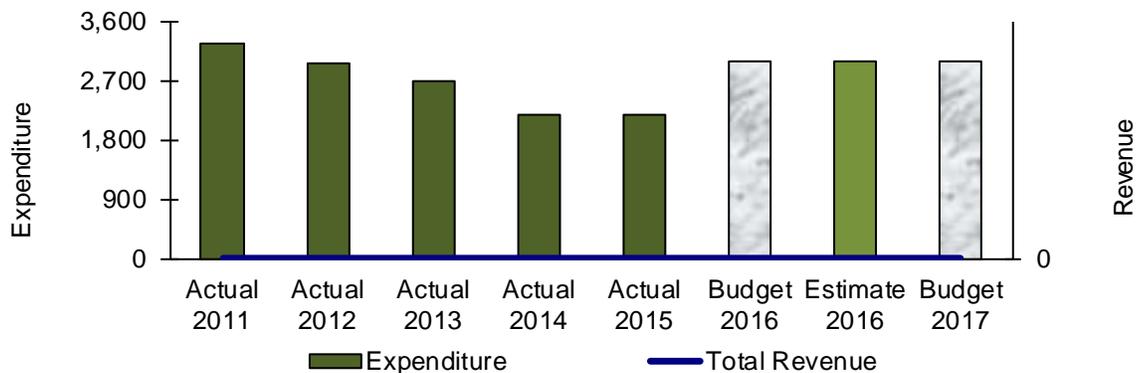
Division Library Board

Account 02.0104

Description The Library Board is responsible for advising the City Council in the development and maintenance of a modern public library system.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-						
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	53	-	-	-	-	-	-	-
Commodities	3,028	555	2,649	1,397	1,176	1,550	1,550	1,550
Contractual	198	2,400	32	802	1,006	1,450	1,450	1,450
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	3,279	2,955	2,681	2,199	2,182	3,000	3,000	3,000
Percent Change		-9.88%	-9.27%	-17.98%	-0.77%	37.49%	0.00%	0.00%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---



Department Legislation

Fund General

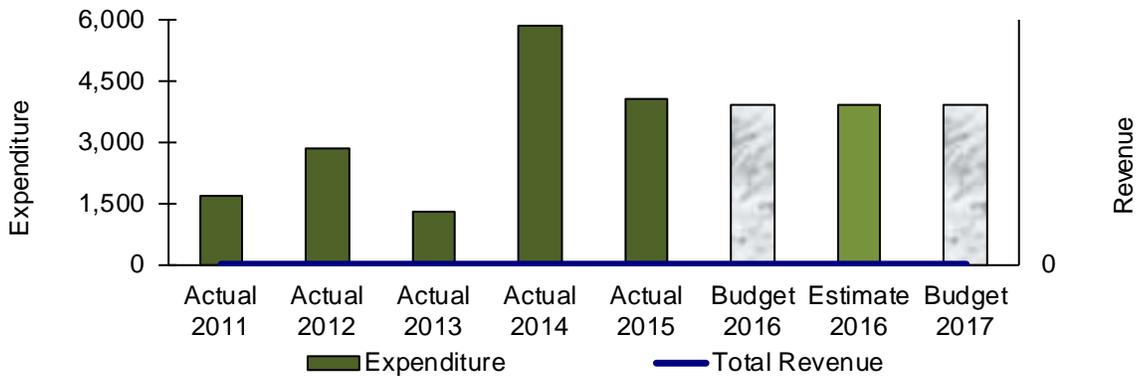
Division Parks and Recreation Commission

Account 02.0105

Description The Parks and Recreation Commission provide public input to the Englewood Parks and Recreation staff and the Englewood City Council on parks and recreation issues.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	1,126	1,663	1,283	4,469	3,069	2,500	2,500	2,500
Contractual	575	1,200	-	1,355	1,000	1,400	1,400	1,400
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,701	2,863	1,283	5,824	4,069	3,900	3,900	3,900
Percent Change		68.31%	-55.19%	353.94%	-30.13%	-4.15%	0.00%	0.00%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---



Department Legislation

Fund General

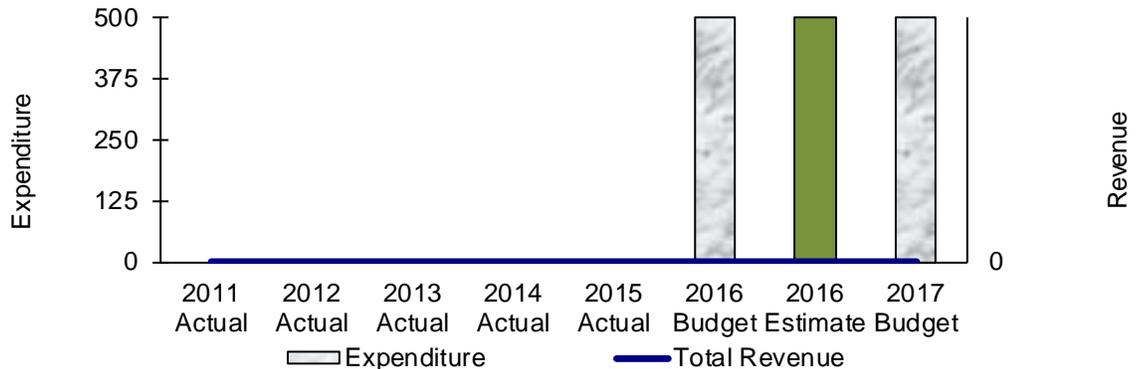
Division Code Enforcement Advisory Board

Account 02.0106

Description The Code Enforcement Advisory Board was established by Englewood City Council in 1997 with the intention of providing community recommendations to the City Council and the Director of Safety Services regarding the provision of code enforcement activities in a consistent, effective and uniform manner. The Board consists of a cross-section of Council members, employees, business leaders and citizen representatives, all working to develop a responsive long-range strategy.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	500	500	500
Contractual	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	-	-	-	-	-	500	500	500
Percent Change		---	---	---	---	---	0.00%	0.00%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---

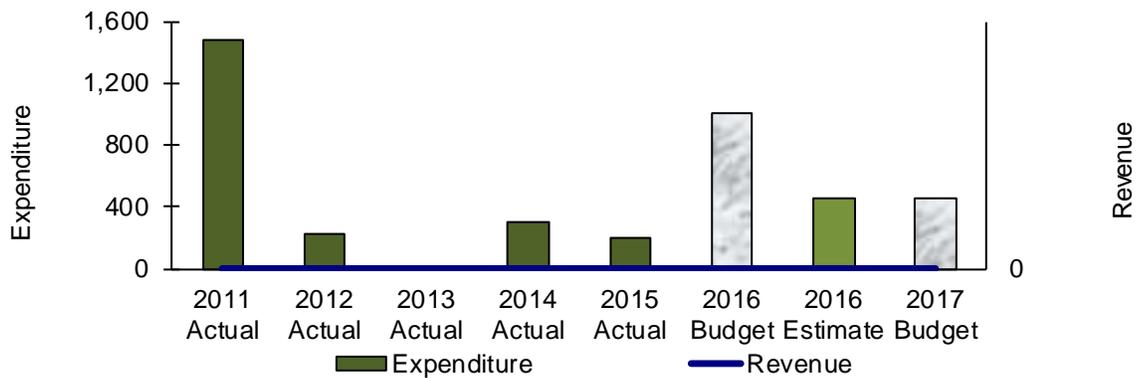


Department Legislation
Fund General
Division Alliance for Commerce in Englewood
Account 02.0107

Description The Alliance for Commerce in Englewood (ACE) was formed by City Council to serve as an advisory group and provide input on issues impacting the business community. The membership in ACE is a representative cross-section of our diverse business community.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change								
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	1,477	219	1	305	94	450	450	450
Contractual	-	-	-	-	100	550	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,477	219	1	305	194	1,000	450	450
Percent Change		-85.17%	-99.54%	30400.00%	-36.39%	415.46%	-55.00%	0.00%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---



Department Legislation

Fund General

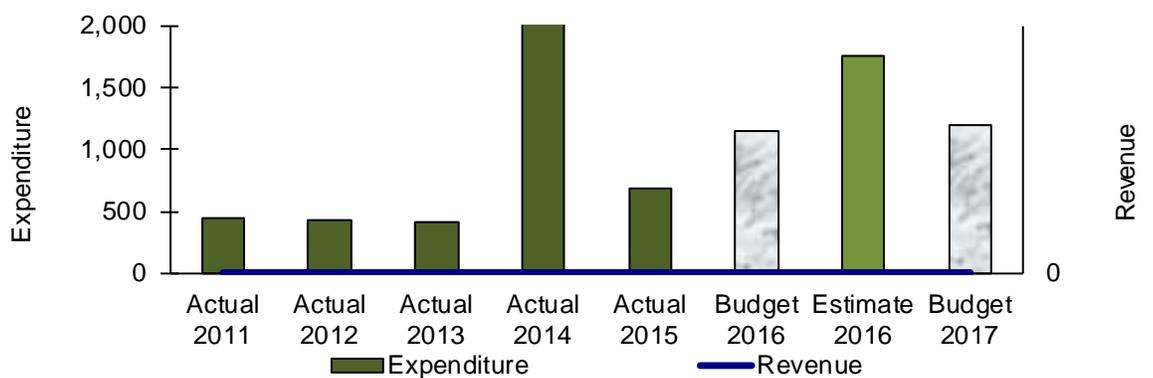
Division Cultural Arts Commission

Account 02.0108

Description The mission of the Cultural Arts Commission is to provide for the ongoing systematic planning for the development of cultural arts activities within the City of Englewood and to implement an arts plan.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-						
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	447	430	413	2,729	685	1,150	1,150	600
Contractual	-	-	-	-	-	-	600	600
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	447	430	413	2,729	685	1,150	1,750	1,200
Percent Change		-3.80%	-3.95%	560.77%	-74.90%	67.88%	52.17%	-31.43%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---

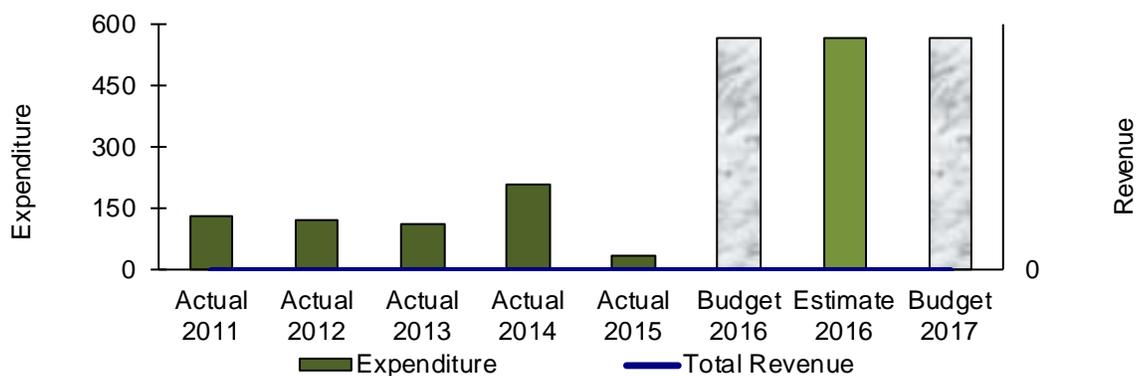


Department Legislation
Fund General
Division Transportation Advisory Committee
Account 02.0109

Description The Englewood Transportation Advisory Committee makes recommendations to City Council on transportation issues, including vehicle, pedestrian, and bicycling, in the City of Englewood.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	130	122	110	209	33	568	568	568
Contractual	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	130	122	110	209	33	568	568	568
Percent Change		-6.15%	-9.84%	90.00%	-84.21%	1621.21%	0.00%	0.00%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---



Department Legislation

Fund General

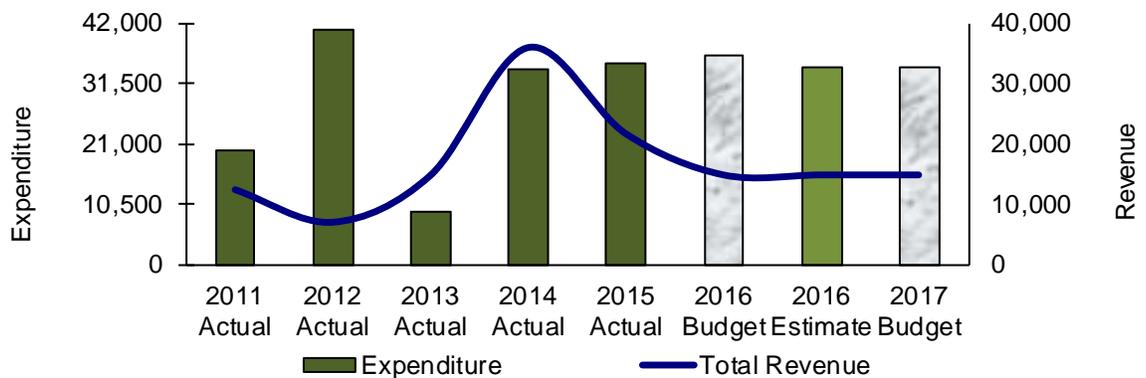
Division Keep Englewood Beautiful

Account 02.0110

Description As the Keep Englewood Beautiful Commission, we are charged with the responsibility to enhance the environmental quality of life in Englewood. We promote community participation and environmentally responsible behavior through partnership among citizens, schools, businesses, governments and other organizations. We communicate within the City to identify, address, and resolve emerging environmental issues and concerns. The Commission is a sounding board for the community and through community education impacts current and future environmental issues in Englewood and surrounding communities.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	12,555	7,192	14,919	36,016	21,811	15,000	15,000	15,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	12,555	7,192	14,919	36,016	21,811	15,000	15,000	15,000
Percent Change								
Expenditure								
Personnel	83	2,615	83	-	86	2,735	-	-
Commodities	1,701	1,116	1,442	850	1,505	1,750	1,750	1,750
Contractual	18,210	37,170	7,621	33,133	33,255	31,950	32,492	32,492
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	19,994	40,901	9,146	33,983	34,846	36,435	34,242	34,242
Percent Change		104.57%	-77.64%	271.56%	2.54%	4.56%	-6.02%	0.00%
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---



Department Legislation

Fund General

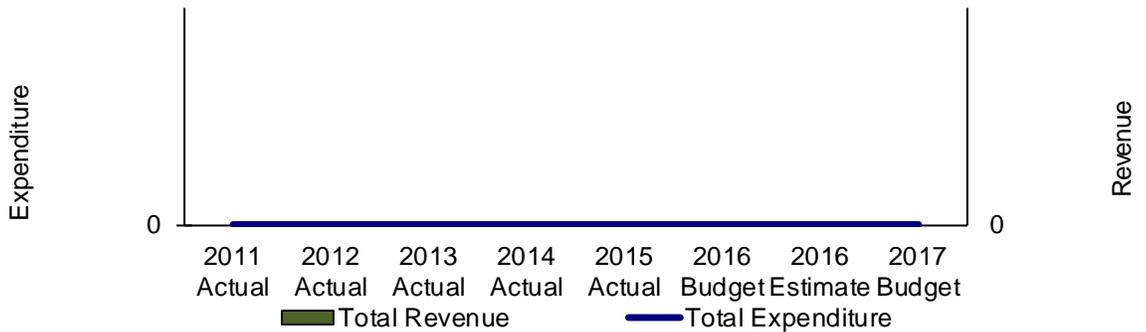
Division Budget Advisory Committee

Account 02.0111

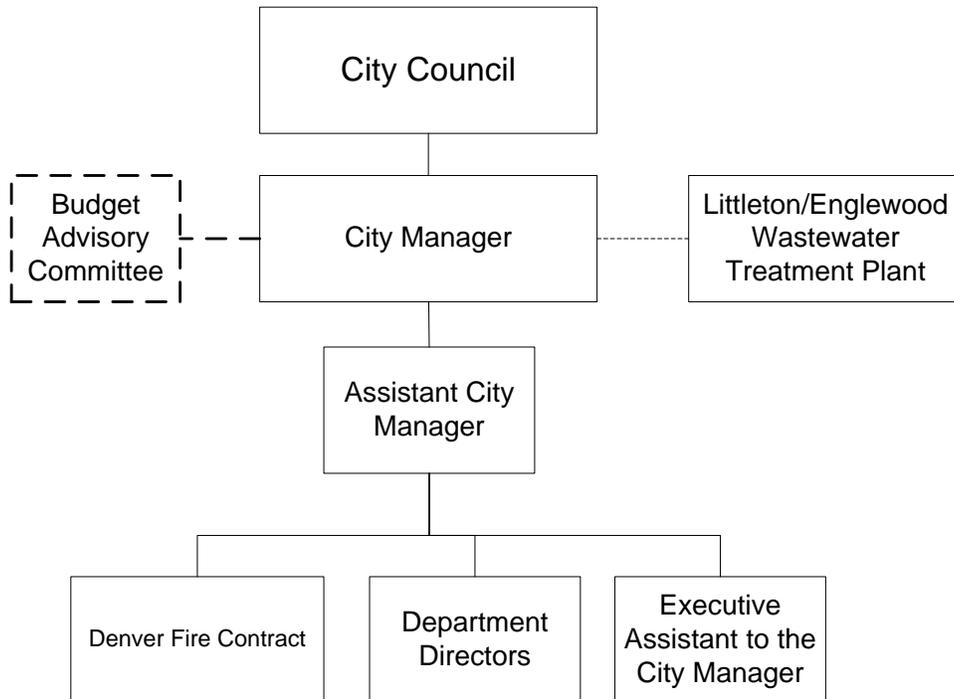
Description The Budget Advisory Committee (BAC) was created by City Council and the City Manager to advise the City on the development, implementation, and evaluation of the annual City Budget. The Budget Advisory Committee not only advises on the prioritization of how City tax dollars are spent, but also advises policymakers in their decision-making process in an open and transparent process.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change								
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-	-
Contractual	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Employees FTE	NA	NA						
Percent Change FTE		---	---	---	---	---	---	---



Department City Manager's Office
Fund General



Description The City Manager's Office oversees general operations for the City and is responsible for implementing policy decisions made by City Council. The City Manager and his staff work closely with other departments to help ensure responsiveness and the implementation of quality services and projects. This office also coordinates citizen relations, communications, and a variety of special projects.

Mission To promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity through the provision of trustworthy, coordinated, effective and efficient leadership and systems that lead to success.

2016 Major Department Initiatives Accomplished	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> Organizational structural changes, including the formation of a Communications Department Initial steps, working with Council and community on Safety Services Building Focused attention on the revitalization of City Center Englewood through new economic development Began strategic planning for Englewood to help lead the community forward 	<ul style="list-style-type: none"> Continue to implement and evaluate the organizational plan for the City Finalize and implement new communications division structure Renewed focus on business development, recruitment and retention. Continue work on Englewood strategic plan to lead the community forward. Continue implementing new policies and procedures for all employees, directors, and managers.

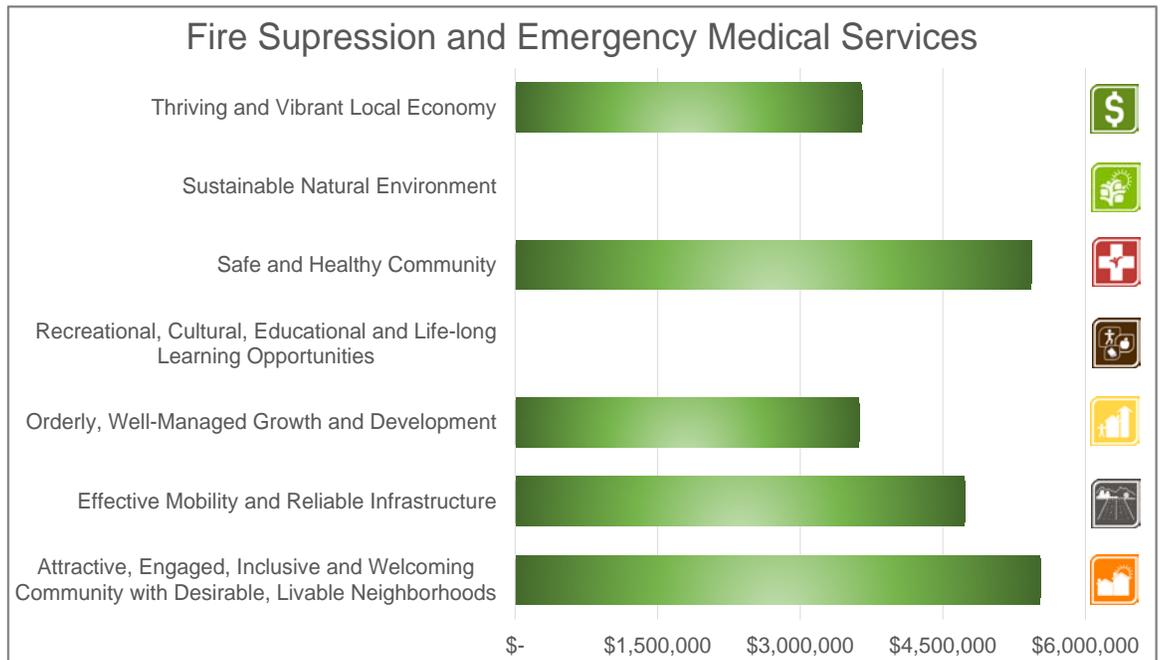
2015 Major Department Initiatives Accomplished	
<ul style="list-style-type: none"> Implemented and completed IGA for Fire Department to transition to Denver Fire Implementation of Priority Based Budgeting and Fiscal Health and Wellness Tool 	<ul style="list-style-type: none"> Finalized the creation of a brand platform Restructured Executive Management Hierarchy

Department City Manager's Office

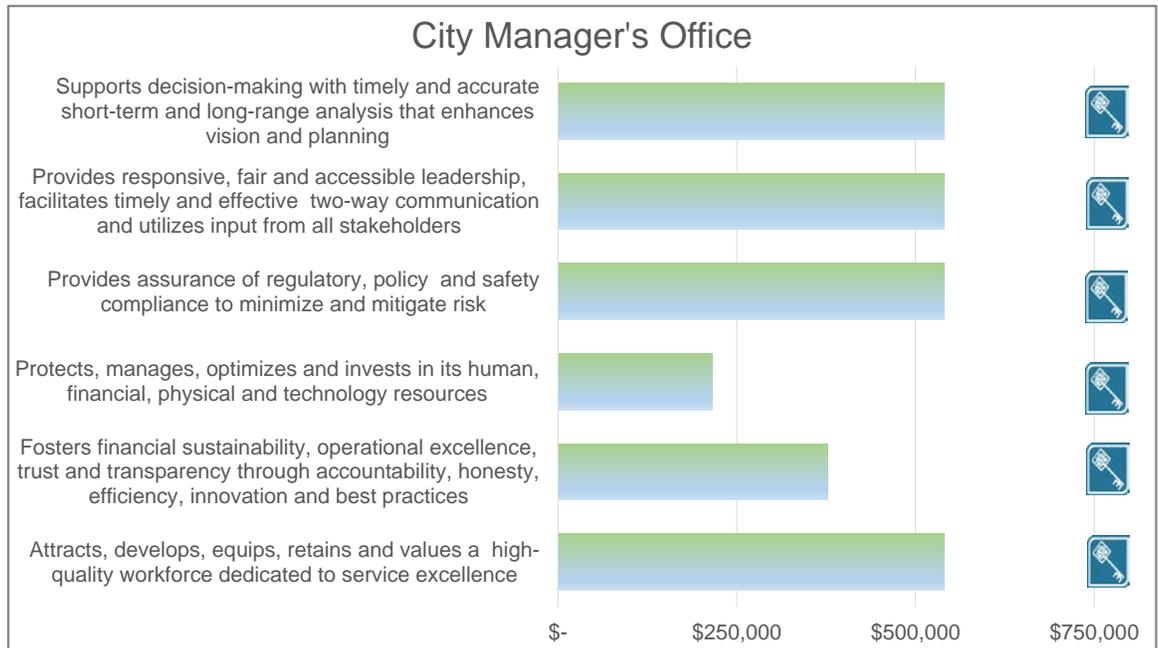
Fund General

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent to the priority results the City has identified and how those dollars are leveraged. Most of the City Manager's Office budget is related to both 'Community' and 'Good Governance' results.

Community Results



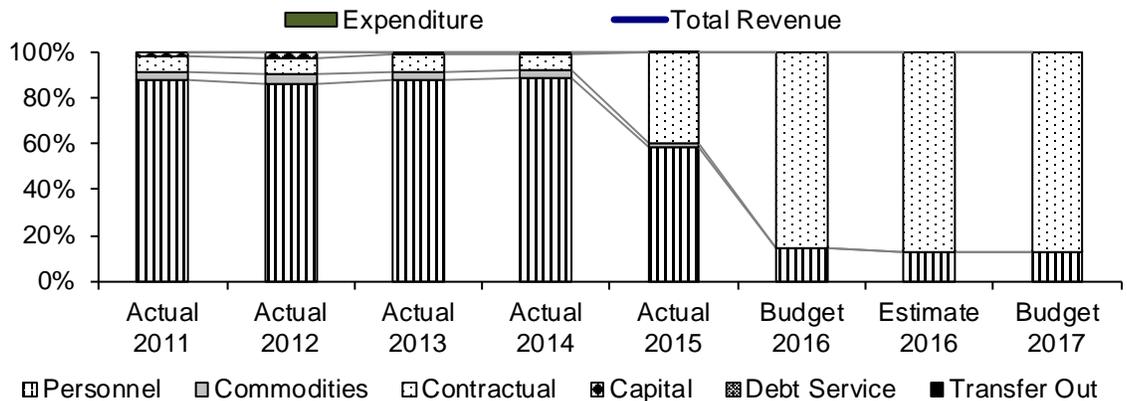
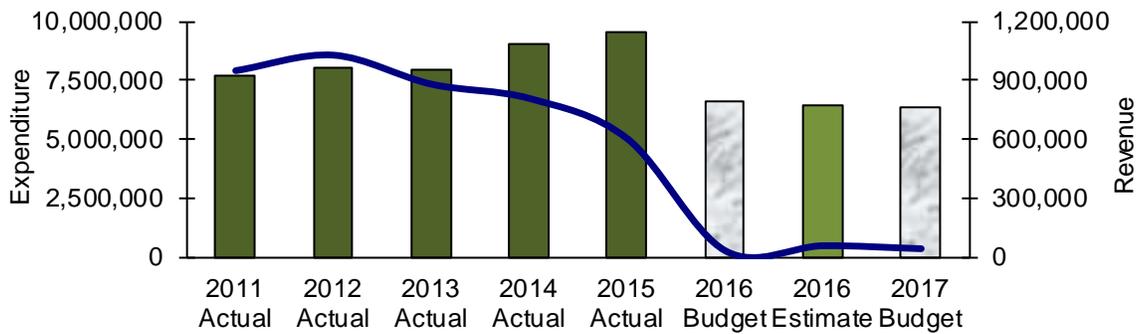
Department City Manager's Office
Fund General
Good Governance Results



Department City Manager's Office
Fund General

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	1,357	75,317	95,884	-	-	-
Intergovernmental	149,071	188,224	57,451	29,761	40,301	30,000	30,000	-
Charges for Services	798,966	838,610	820,310	701,453	465,323	2,200	27,836	42,836
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	4	-	-	25	262	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	948,041	1,026,834	879,118	806,556	601,770	32,200	57,836	42,836
Percent Change		8.31%	-14.39%	-8.25%	-25.39%	-94.65%	79.61%	-25.94%
Expenditure								
Personnel	6,719,493	6,935,994	7,004,789	8,027,676	5,612,207	937,492	819,591	822,571
Commodities	260,346	301,734	280,125	301,729	131,637	6,575	7,819	9,177
Contractual	550,787	592,872	599,427	639,093	3,814,918	5,642,695	5,650,615	5,559,751
Capital	146,156	185,835	61,195	61,457	21,483	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	7,676,782	8,016,435	7,945,536	9,029,955	9,580,245	6,586,762	6,478,025	6,391,499
Percent Change		4.42%	-0.88%	13.65%	6.09%	-31.25%	-1.65%	-1.34%
Employees FTE	4.925	5	5.25	4.75	4.75	5.25	6.25	6.25
Percent Change FTE		1.52%	5.00%	-9.52%	0.00%	10.53%	19.05%	0.00%

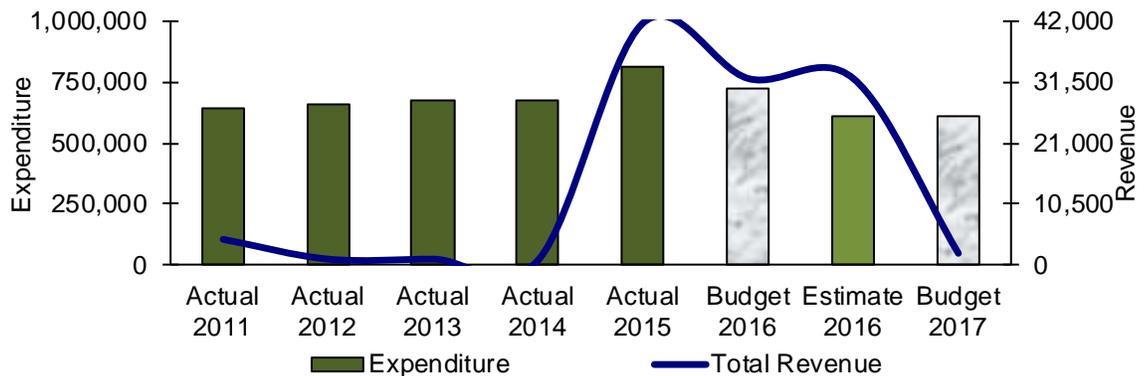


Department City Manager's Office
Fund General
Account 02.0201

Description The City Manager's Office oversees general operations for the City and is responsible for implementing policy decisions made by City Council. The City Manager and his staff work closely with other departments to help ensure responsiveness and the implementation of quality services and projects. This office also coordinates citizen relations, communications, and a variety of special projects.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	40,301	30,000	30,000	-
Charges for Services	4,594	1,200	1,200	1,050	1,200	2,200	2,200	2,200
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	262	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	4,594	1,200	1,200	1,050	41,763	32,200	32,200	2,200
Percent Change		-73.88%	0.00%	-12.50%	3877.43%	-22.90%	0.00%	-93.17%
Expenditure								
Personnel	570,929	582,984	601,719	608,771	642,350	639,887	521,986	518,691
Commodities	11,225	9,725	7,886	12,431	34,692	6,575	6,852	9,177
Contractual	57,031	65,338	66,239	52,200	133,387	73,602	78,222	86,116
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	639,185	658,047	675,844	673,402	810,429	720,064	607,060	613,984
Percent Change		2.95%	2.70%	-0.36%	20.35%	-11.15%	-15.69%	1.14%
Employees FTE	4.93	5.00	5.25	4.75	4.75	5.25	6.25	6.25
Percent Change FTE		1.52%	5.00%	-9.52%	0.00%	10.53%	19.05%	0.00%



Department City Manager's Office

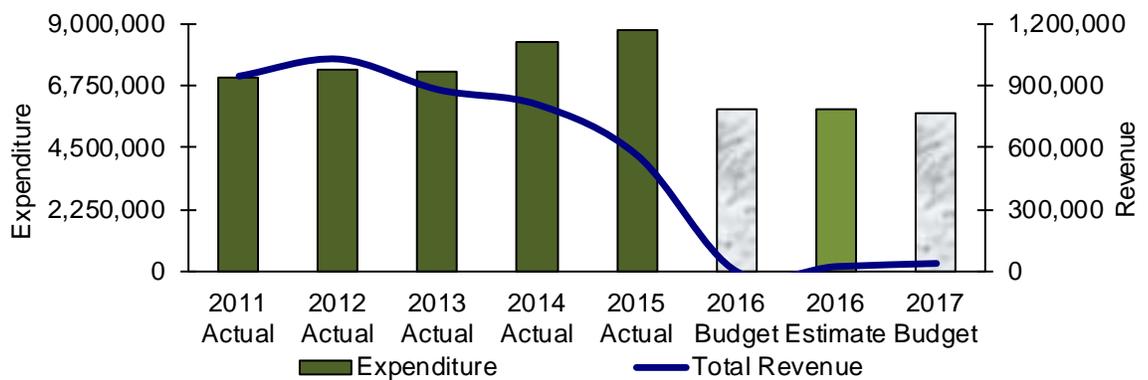
Fund General

Account 02.1102

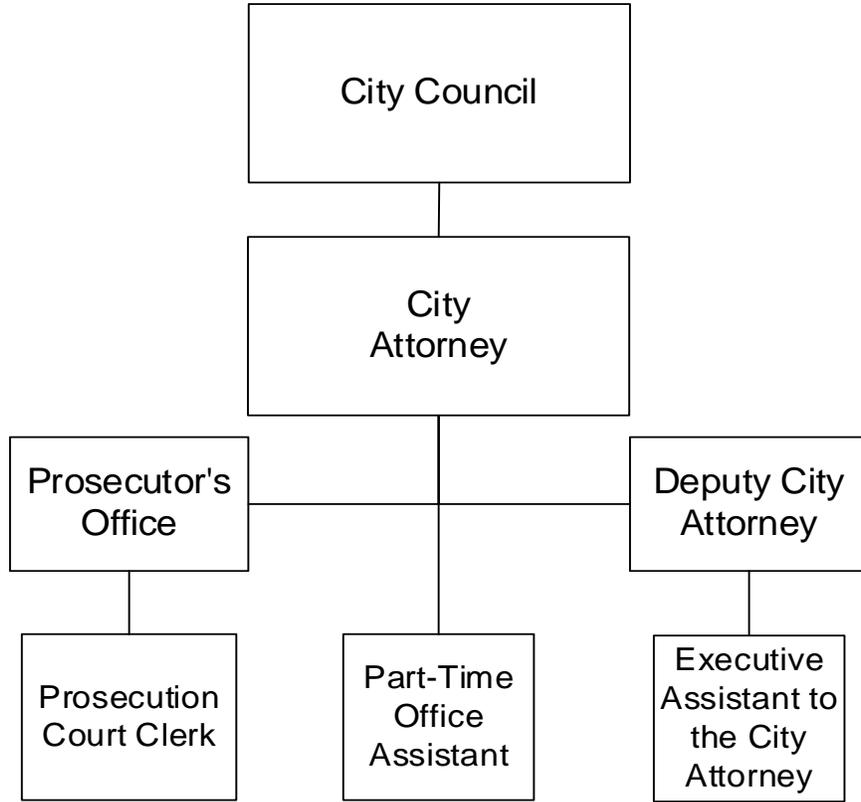
Description The City Manager's Office oversees, as of June 1, 2015, the fire suppression and emergency medical services contract with the City of Denver.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	1,357	75,317	95,884	-	-	-
Intergovernmental	149,071	188,224	57,451	29,761	-	-	-	
Charges for Services	794,372	837,410	819,110	700,403	464,123	-	25,636	40,636
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	4	-	-	25	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	943,447	1,025,634	877,918	805,506	560,007	-	25,636	40,636
Percent Change		8.71%	-14.40%	-8.25%	-30.48%	-100.00%	---	58.51%
Expenditure								
Personnel	6,148,564	6,353,010	6,403,070	7,418,905	4,969,857	297,605	297,605	303,880
Commodities	249,121	292,009	272,239	289,298	96,945	-	967	-
Contractual	493,756	527,534	533,188	586,893	3,681,531	5,569,093	5,572,393	5,473,635
Capital	146,156	185,835	61,195	61,457	21,483	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	7,037,597	7,358,388	7,269,692	8,356,553	8,769,816	5,866,698	5,870,965	5,777,515
Percent Change		4.56%	-1.21%	14.95%	4.95%	-33.10%	0.07%	-1.59%
Employees FTE	NA							
Percent Change FTE		---						



Department City Attorney's Office
Fund General



Description The City Attorney's Office provides legal services and advice to the City of Englewood, its City Council, staff, and boards and commissions. The City Attorney supervises the drafting of all ordinances and the preparation of all legal documents. The City of Englewood's Home Rule Charter empowers the City Attorney to institute or defend any suit, action or proceeding on behalf of the City or any of its agencies when directed by Council. The City Attorney works to proactively address any legal concerns to enhance opportunities and mitigate liability for the City.

The City Attorney's Office also includes prosecuting attorneys for violations heard in Municipal Court. The Prosecutors Office is responsible for the day to day prosecution of municipal ordinance violations. These violations include traffic, domestic violence, juvenile cases, sales tax violations, building code violations, code enforcement violations and show cause hearings as well as all other Municipal Code violations.

Mission **The City Attorney is the legal representative of the City, and shall provide effective and efficient legal services to the City Council and City Officials. Within the provision of the Constitution of the United States and the State of Colorado and the Charter of the City of Englewood those services shall be creatively developed and innovatively implemented.**

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
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- | | |
|---|---|
| • | • |
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2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
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- | | |
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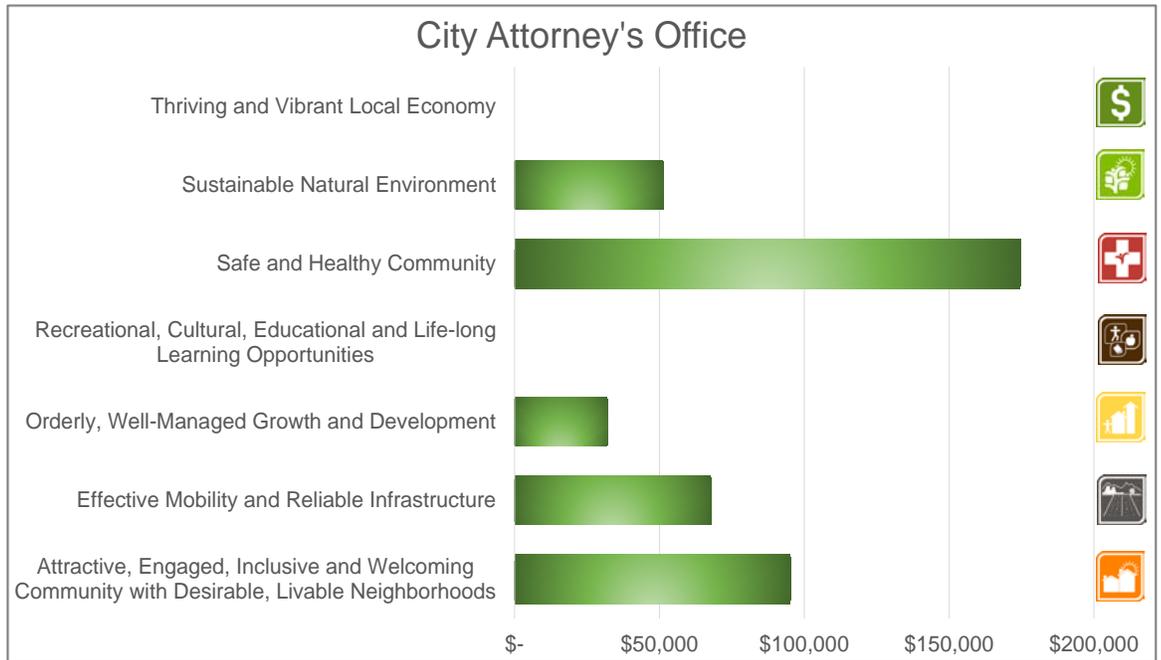
Department City Attorney's Office

Fund General

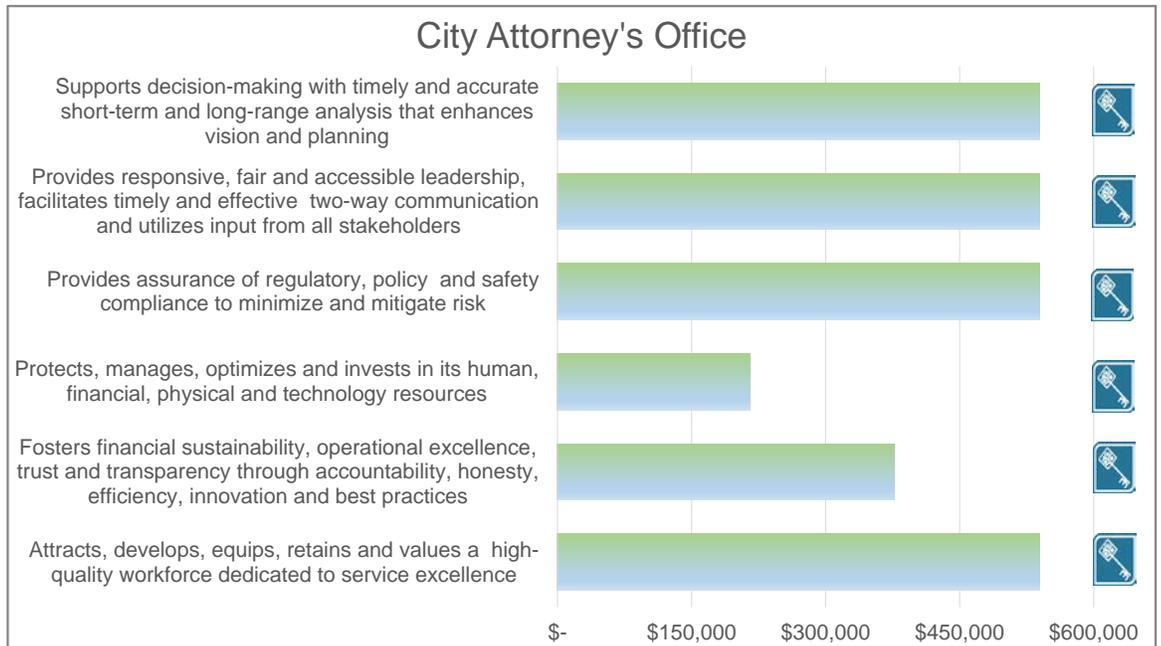
Account 02.0301

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent in to the priority results the City has identified and how those dollars are leveraged. Most of the City Attorney's Office budget is related to 'Good Governance.'

Community Results



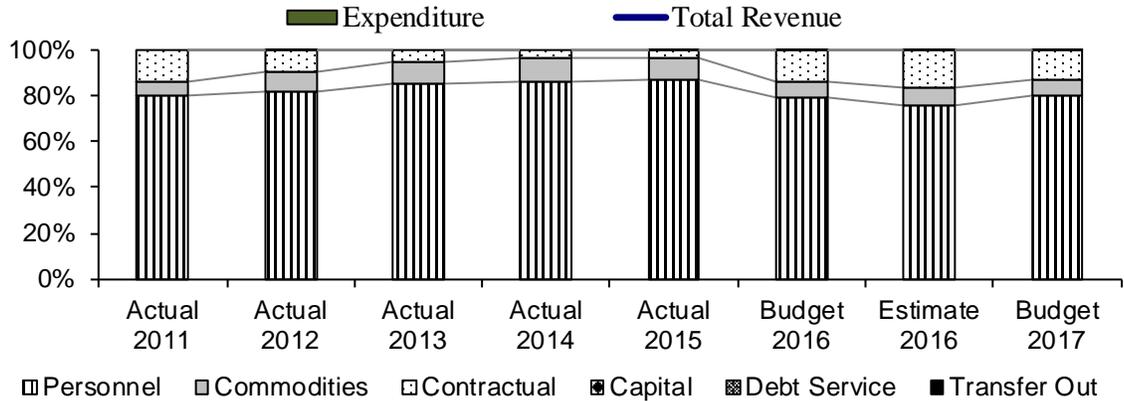
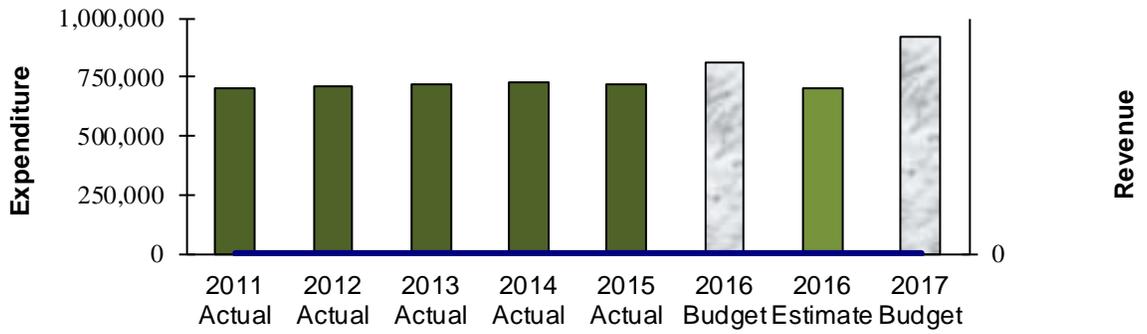
Governance Results



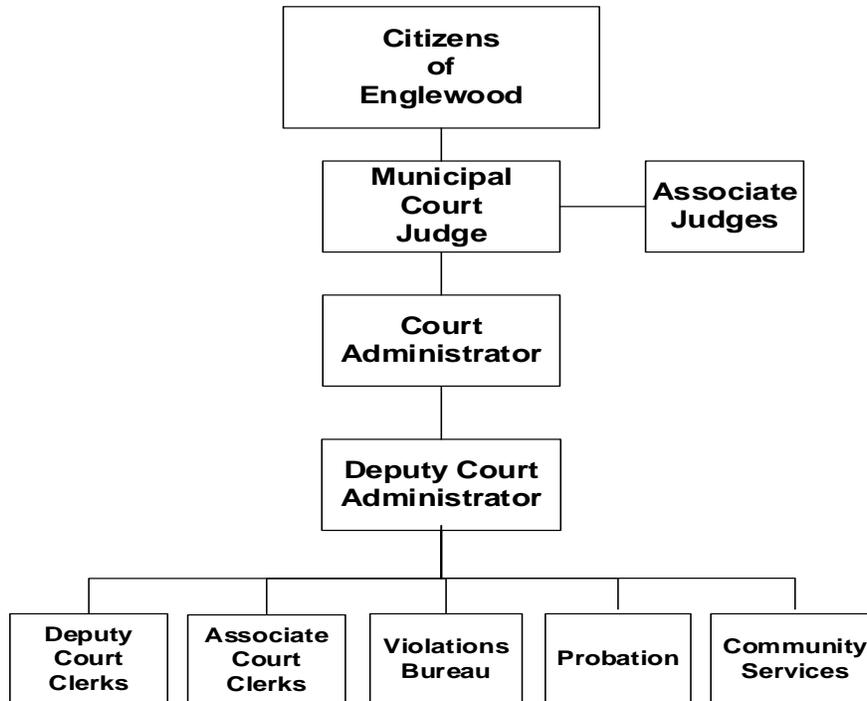
Department City Attorney's Office
Fund General
Account 02.0301

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	564,088	581,245	612,527	625,780	621,804	641,971	532,007	740,578
Commodities	47,074	62,043	69,884	75,429	70,512	54,988	54,988	65,441
Contractual	95,679	67,854	37,371	25,168	24,859	112,554	112,585	116,044
Capital	-	894	-	-	509	509	509	524
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	706,841	712,036	719,782	726,377	717,684	810,022	700,089	922,587
Percent Change		0.73%	1.09%	0.92%	-1.20%	12.87%	-13.57%	31.78%
Employees FTE	5.704	6.153	6.370	6.570	7.870	6.110	8.490	7.300
Percent Change FTE		7.87%	3.54%	3.14%	19.79%	-22.36%	38.95%	-14.02%



Department Municipal Court
Fund General



Description Englewood Municipal Court is a limited jurisdiction court serving the citizens of the City of Englewood, Colorado. The Court has jurisdiction over traffic violations, parking citations and local ordinances that include shoplifting, disturbances, assaults, code violations, animal violations and domestic violence matters. The City of Englewood has the only fully elected Municipal Judge in the State of Colorado.

Mission To promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity by providing ethical, effective, efficient, excellent services in an impartial and fair forum to ensure all due process rights are met.

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Ensure public payment portal has been implemented and determine how it can be improved • Continue to look at the most viable and appropriate upgrade to the case management system 	<ul style="list-style-type: none"> • Prepare for implementation of legislative changes to best ensure compliance and cost effectiveness of process • Begin preparation and continued process changes for upgraded case management system.
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> • Pursue public payment portal. • Research and determine direction of future case management software system upgrade. 	<ul style="list-style-type: none"> • Direction of public payment portal was determined. • Research continued on software upgrades.

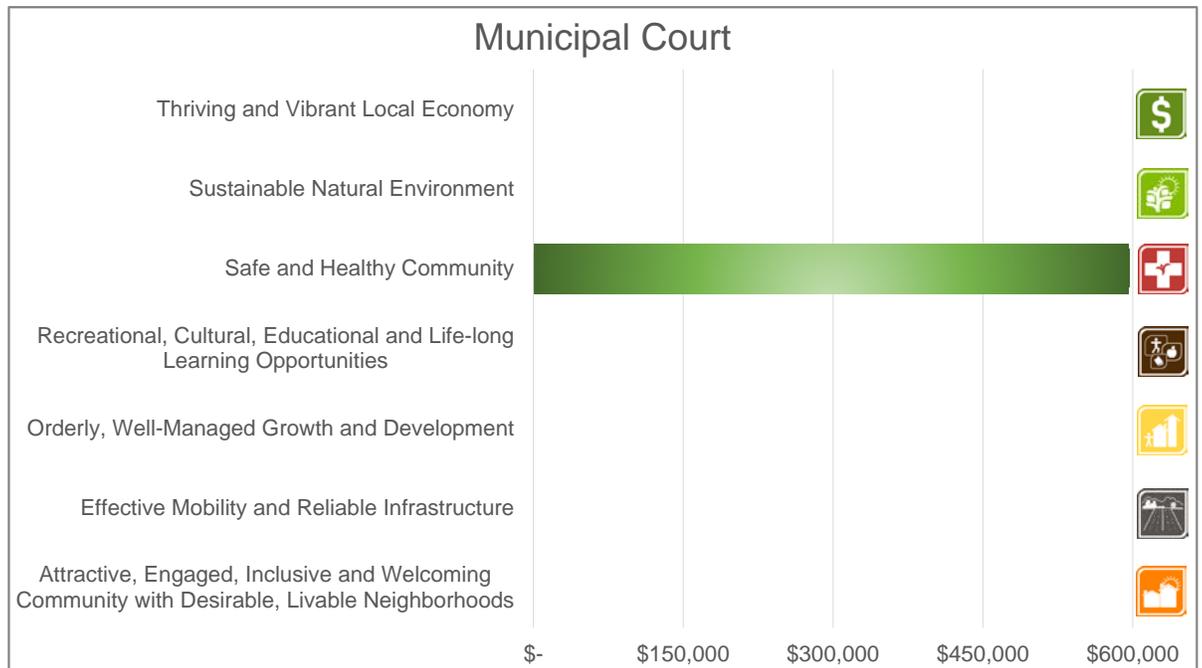
Department Municipal Court

Fund General

Account 02.0401

Priority Based Budgeting The City has implemented priority based budgeting. The chart below represents the relation of the funds spent toward the priority results the City has identified and how those dollars are leveraged. Most of the Municipal Court's budget is related to 'Community' results.

Community Results



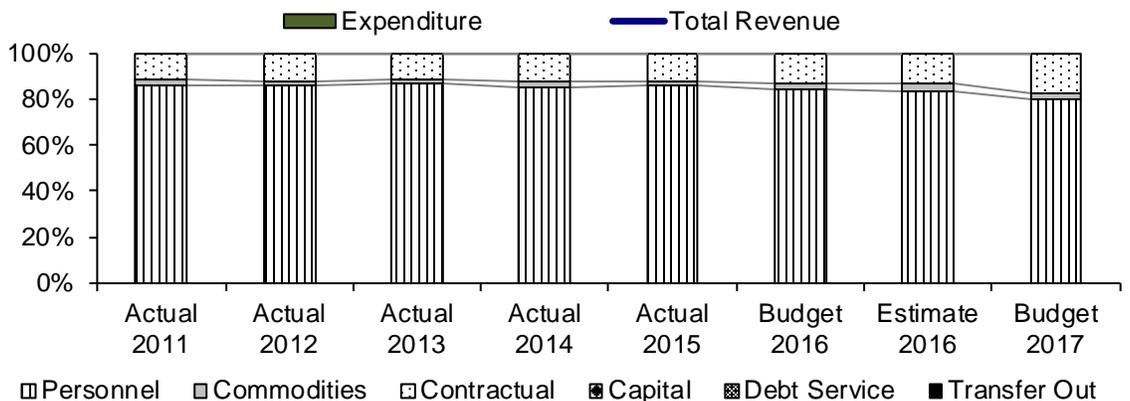
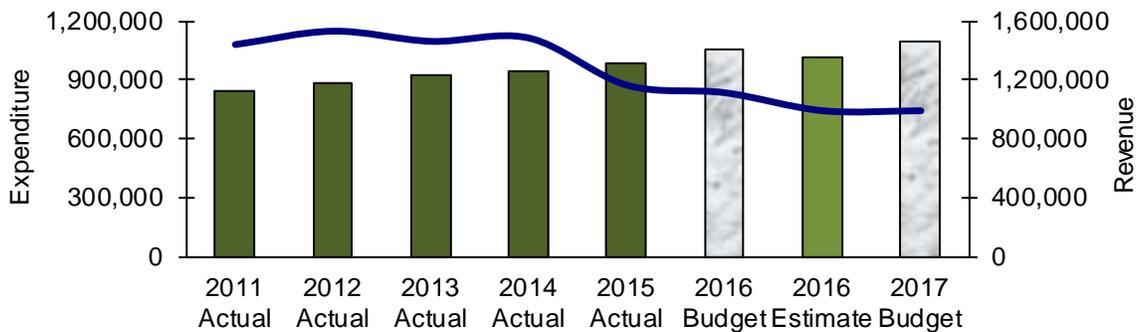
Good Governance Results

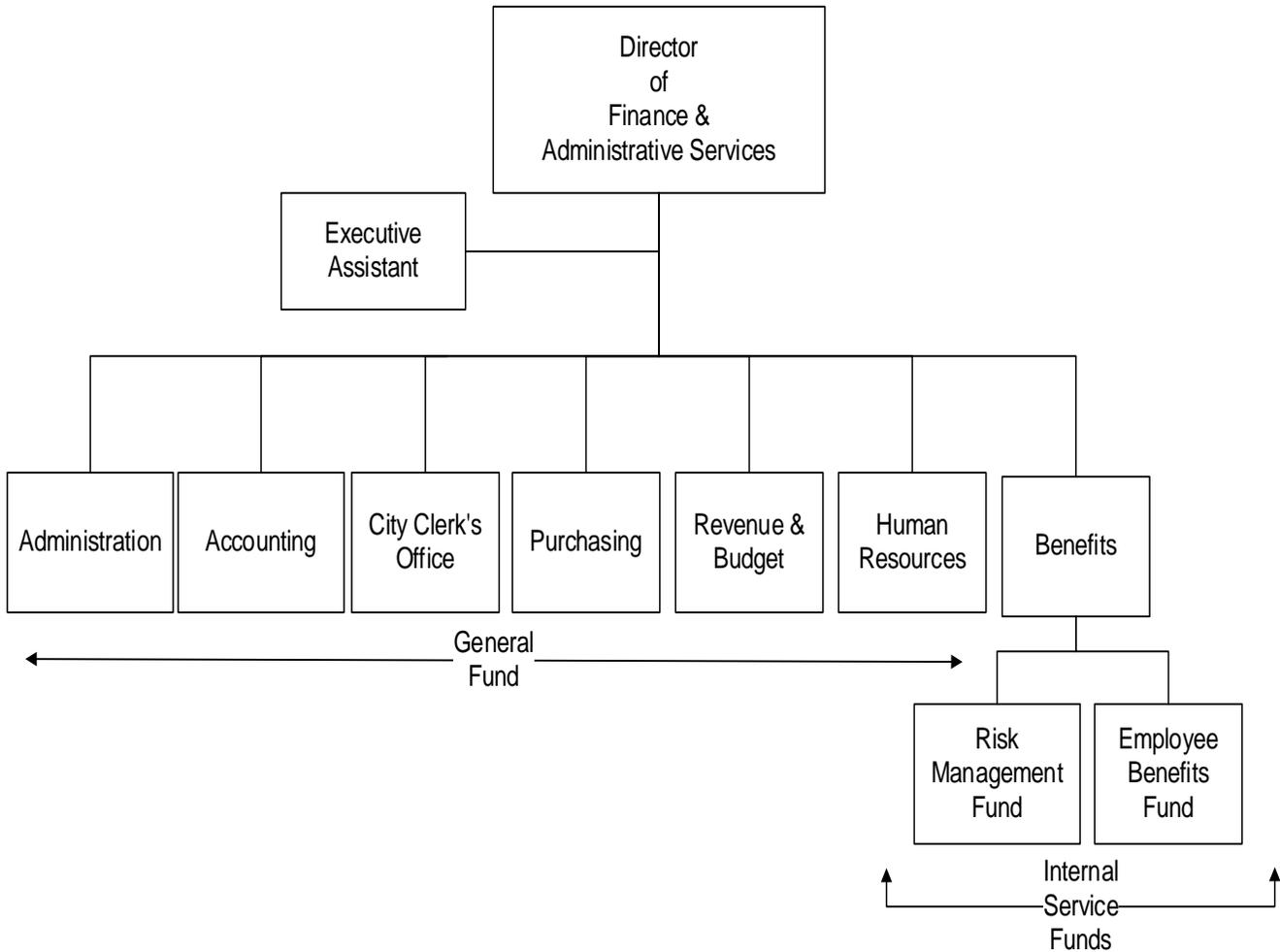
Not Applicable

Department Municipal Court
Fund General
Account 02.0401

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	172,976	165,580	155,216	149,667	133,074	124,057	116,092	116,092
Fines & Forfeitures	1,264,756	1,362,867	1,304,378	1,332,006	1,030,227	988,350	874,850	874,850
Investment Income	-	-	-	-	-	-	-	-
Other	120	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,437,852	1,528,447	1,459,594	1,481,673	1,163,301	1,112,407	990,942	990,942
Percent Change		6.30%	-4.50%	1.51%	-21.49%	-4.37%	-10.92%	0.00%
Expenditure								
Personnel	734,617	762,587	800,416	801,613	846,542	892,954	851,866	882,758
Commodities	17,834	17,834	15,432	26,579	19,361	30,200	30,200	29,700
Contractual	96,324	105,828	106,397	114,072	120,519	135,429	135,807	187,749
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	848,775	886,249	922,245	942,264	986,422	1,058,583	1,017,873	1,100,207
Percent Change		4.42%	4.06%	2.17%	4.69%	7.32%	-3.85%	8.09%
Employees FTE	12.21	10.05	9.99	10.64	10.97	10.93	10.01	10.01
Percent Change FTE		-17.71%	-0.60%	6.46%	3.15%	-0.36%	-8.42%	0.00%





Description The Finance and Administrative Services Department oversees all aspects of the City of Englewood's financial management. The following divisions are under the department's purview: Administration, City Clerk's Office, Accounting, Revenue and Budget, Procurement, Human Resources, Risk and Benefits.

Mission To meet the needs of City staff, legislative bodies, citizens, and creditors by providing timely, accurate, and useful financial information. Preserve and protect the City's public records and capital resources to ensure legal compliance and maximization of resources.

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
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- Work with IT, City Manager's Office and City Attorney's Office to research, purchase and implement a document management, agenda management and audio/video streaming system.
- Spearhead group charged with proposing policy to regulate Marijuana Private Clubs.
- Implement Priority Based budgeting
- Select a new Enterprise Resource Planning system (ERP) and begin implementation.
- Work with IT on updating our Disaster Recovery Plan, which would allow us to continue to provide

- Complete implementation of the Enterprise Resource Planning system (ERP).
- Improve/Streamline Finance and HR processes.
- Expand installation of document management system for general records storage.
- Provide improved support for Departments
- Establish new Audit Firm for Annual Report audit.

Department Finance and Administrative Services

Fund General

2016 Major Department Initiatives Planned

service in the event of a disaster and re-establish operations with minimum interruption.

- Update Liquor & Medical Marijuana License applications and checklists and provide complete information packets on-line

2017 Major Department Initiatives Planned

2015 Major Department Initiatives Planned

- Conduct the 2015 General Municipal Election.
- Work through processes and procedures reflecting changes to marijuana industry, including medical & retail (if Council lifts the ban on retail).

2015 Major Department Initiatives Accomplished

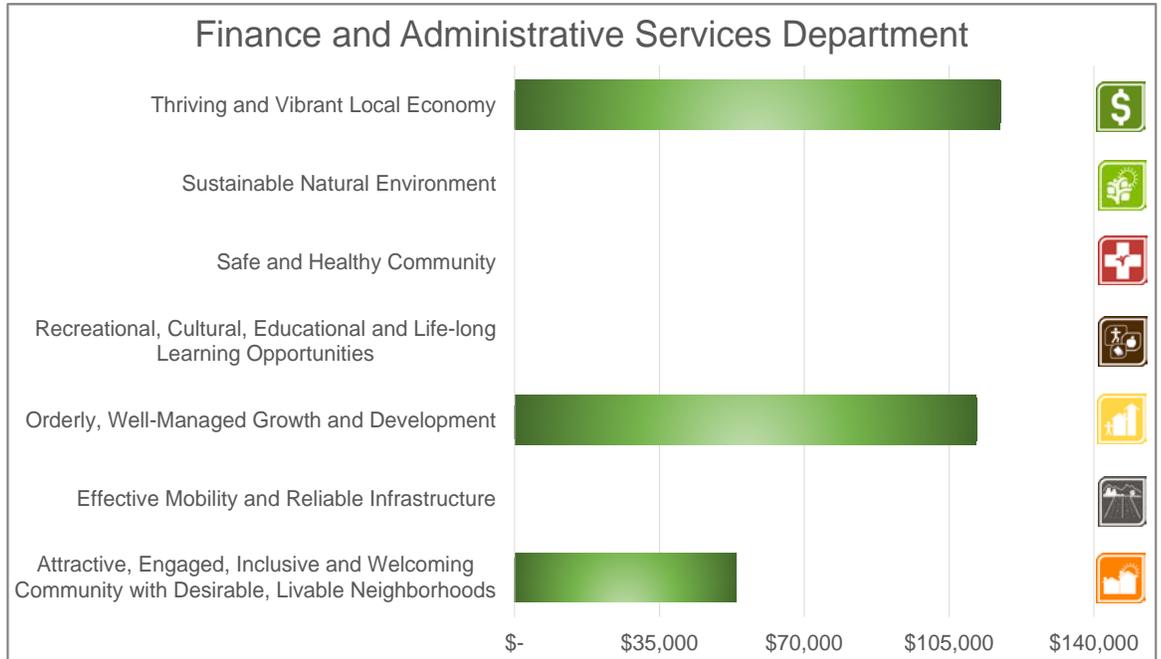
- The 2015 General Municipal Election was completed.
- Processes and procedures were developed for the management of the medical marijuana industry. They will be updated on an ongoing basis. Retail Marijuana has not yet been allowed in the City.

Department Finance and Administrative Services

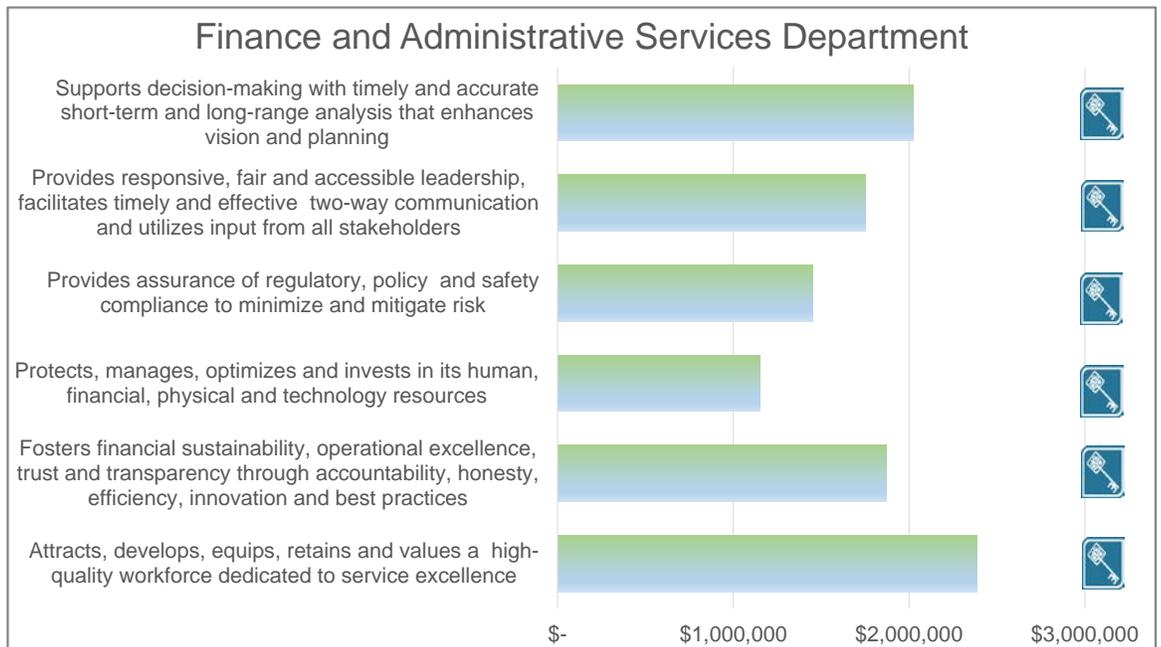
Fund General

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent in Finance and Administrative Services to the priority results the City has identified. Most of the Finance and Administrative Services budget is related to 'Good Governance.' A small piece of work effort related to business license issuance/maintenance is related to the Community based Priority Results.

Community Results



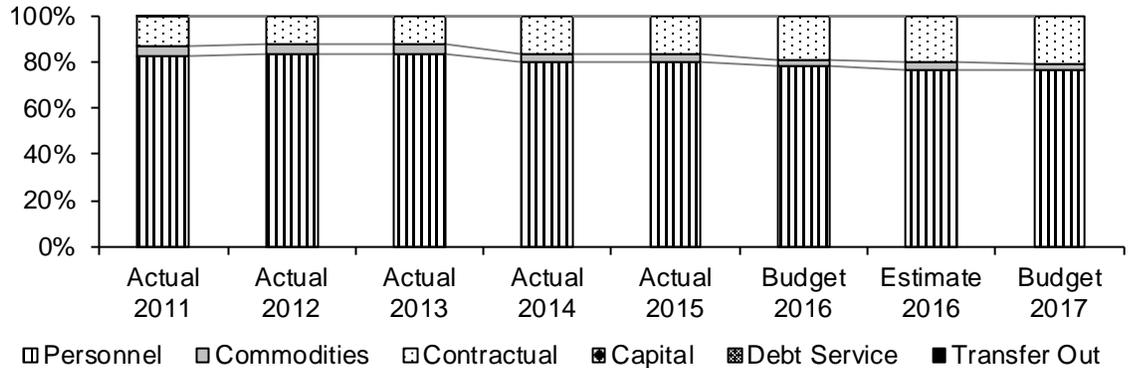
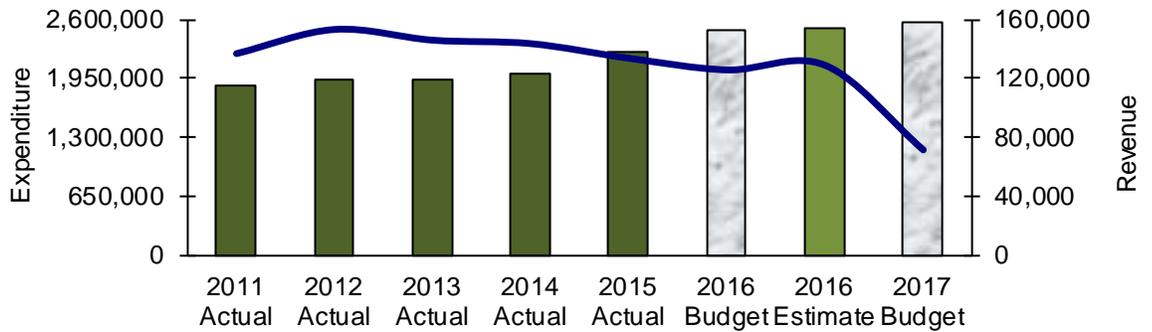
Governance Results



Department Finance and Administrative Services
Fund General

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	72,471	89,006	81,755	82,636	78,351	70,079	70,079	70,079
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	297	435	1,113	633	1,000	1,300	4,475	1,300
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	64,356	64,200	63,443	60,681	54,600	54,600	54,600	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	137,124	153,641	146,311	143,950	133,951	125,979	129,154	71,379
Percent Change		12.05%	-4.77%	-1.61%	-6.95%	-5.95%	2.52%	-44.73%
Expenditure								
Personnel	1,556,167	1,623,989	1,628,201	1,601,240	1,797,068	1,938,624	1,928,760	1,971,224
Commodities	71,300	66,827	73,088	73,782	84,233	83,027	89,783	65,663
Contractual	247,603	242,832	240,322	333,667	364,730	462,292	488,225	545,705
Capital	2,035	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,877,105	1,933,648	1,941,611	2,008,689	2,246,031	2,483,943	2,506,768	2,582,592
Percent Change		3.01%	0.41%	3.45%	11.82%	10.59%	0.92%	3.02%
Employees FTE	20.36	21.41	21.41	20.91	22.38	22.43	24.83	22.93
Percent Change FTE		5.17%	0.00%	-2.34%	7.02%	0.22%	10.70%	-7.65%



Department Finance and Administrative Services

Fund General

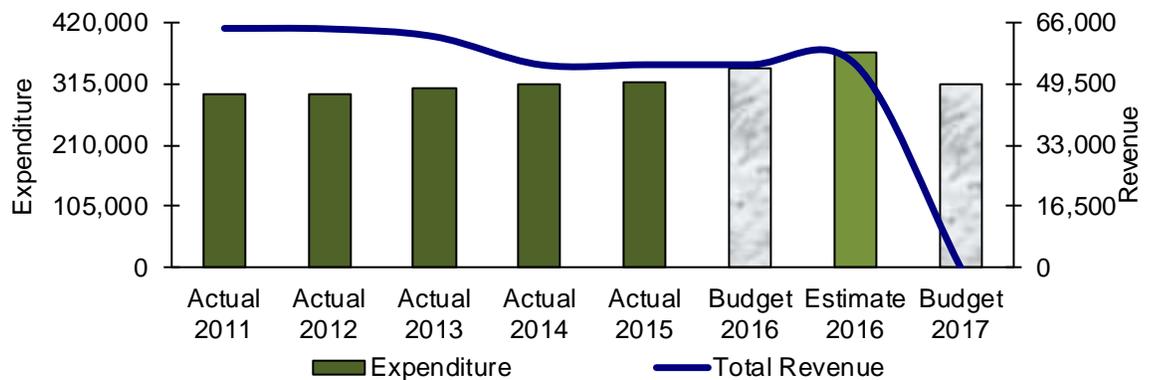
Division Administration

Account 02.0601

Description The Administrative Division develops financial and budgetary policies, manages and directs revenue, accounting, city clerk, human resource, risk and benefit activities.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	64,356	64,200	62,123	54,600	54,600	54,600	54,600	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	64,356	64,200	62,123	54,600	54,600	54,600	54,600	-
Percent Change		-0.24%	-3.24%	-12.11%	0.00%	0.00%	0.00%	-100.00%
Expenditure								
Personnel	244,381	249,713	257,982	265,141	265,187	287,710	309,805	246,862
Commodities	3,391	2,452	4,146	3,602	3,716	3,792	4,408	3,288
Contractual	48,876	45,278	44,382	46,670	48,248	48,653	55,473	65,447
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	296,648	297,443	306,510	315,413	317,151	340,155	369,686	315,597
Percent Change		0.27%	3.05%	2.90%	0.55%	7.25%	8.68%	-14.63%
Employees FTE	1.97	2.00	2.00	2.00	2.00	2.00	3.00	2.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	50.00%	-33.33%



Note: The Revenue change from 2016 to 2017 is a reflection of revenue reclassification to the Employee Benefits Fund budget that is subsequently allocated to each department

Department Finance and Administrative Services

Fund General

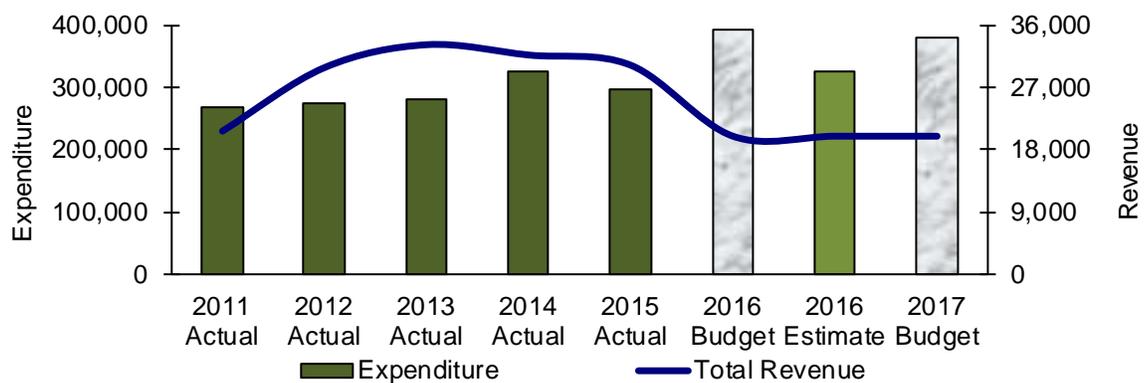
Division City Clerk's Office

Account 02.0602

Description Preservation of all official City records; administration of liquor and medical marijuana licensing; clerk to City Council. Conduct regular and special Englewood municipal elections under auspices of the Election Commission. Miscellaneous business licenses are issued through this division

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	20,599	29,821	32,895	31,765	30,276	19,579	19,579	19,579
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	22	110	388	8	-	300	300	300
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	20,621	29,931	33,283	31,773	30,276	19,879	19,879	19,879
Percent Change		45.15%	11.20%	-4.54%	-4.71%	-34.34%	0.00%	0.00%
Expenditure								
Personnel	225,080	227,736	224,463	258,679	245,262	304,404	236,127	289,024
Commodities	12,432	12,500	12,570	11,641	14,541	15,580	18,104	18,104
Contractual	31,361	33,549	45,569	54,688	38,702	71,900	71,900	71,900
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	268,873	273,785	282,602	325,008	298,505	391,884	326,131	379,028
Percent Change		1.83%	3.22%	15.01%	-8.15%	31.28%	-16.78%	16.22%
Employees FTE	2.96	3.00	3.00	3.00	3.00	3.00	2.25	3.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	-25.00%	33.33%



Department Finance and Administrative Services

Fund General

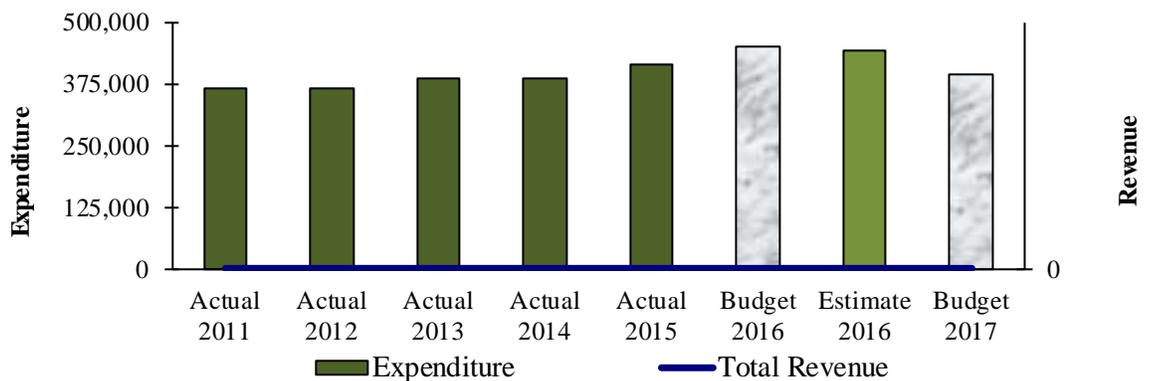
Division Accounting

Account 02.0603

Description The Accounting division maintains the City's financial records; completes the annual audit; writes the annual financial reports for the City, the Urban Renewal Authority, and the Littleton/Englewood Wastewater Treatment Plant. This division is also responsible for all Treasury functions, collection and deposit of all City funds, and switchboard/receptionist functions.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	335,268	340,492	352,371	360,782	381,801	416,149	411,330	359,095
Commodities	12,758	14,765	12,672	16,731	14,482	19,150	18,000	9,550
Contractual	19,118	9,713	19,500	6,995	17,844	13,800	14,175	27,325
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	367,144	364,970	384,543	384,508	414,127	449,099	443,505	395,970
Percent Change		-0.59%	5.36%	-0.01%	7.70%	8.44%	-1.25%	-10.72%
Employees FTE	4.83	4.90	4.90	4.90	4.95	5.00	4.90	4.50
Percent Change FTE		1.52%	0.00%	0.00%	1.02%	1.01%	-2.00%	-8.16%



Department Finance and Administrative Services

Fund General

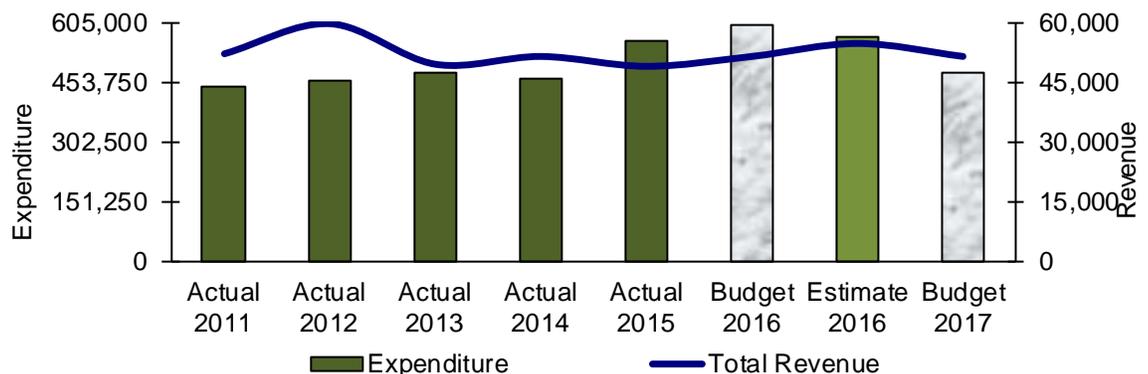
Division Revenue and Budget

Account 02.0604

Description The Revenue & Budget Division's function is to ensure compliance with the Sales & Use tax ordinance and other revenue-applicable sections of the Englewood Municipal Code. The division is also responsible for the compilation and monitoring of the City's annual budget. All sales and use tax licenses are issued through this division.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	51,872	59,185	48,860	50,871	48,075	50,500	50,500	50,500
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	275	325	725	625	1,000	1,000	4,175	1,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	52,147	59,510	49,585	51,496	49,075	51,500	54,675	51,500
Percent Change		14.12%	-16.68%	3.85%	-4.70%	4.94%	6.17%	-5.81%
Expenditure								
Personnel	397,174	415,452	436,448	388,106	470,352	493,166	460,630	358,286
Commodities	17,754	14,460	16,658	13,134	15,798	16,250	17,000	4,600
Contractual	25,307	26,467	26,919	59,737	74,290	91,020	90,471	113,197
Capital	2,035	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	442,270	456,379	480,025	460,977	560,440	600,436	568,101	476,083
Percent Change		3.19%	5.18%	-3.97%	21.58%	7.14%	-5.39%	-16.20%
Employees FTE	6.90	7.00	7.00	7.00	7.00	7.00	6.25	4.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	-10.71%	-36.00%



Department Finance and Administrative Services

Fund General

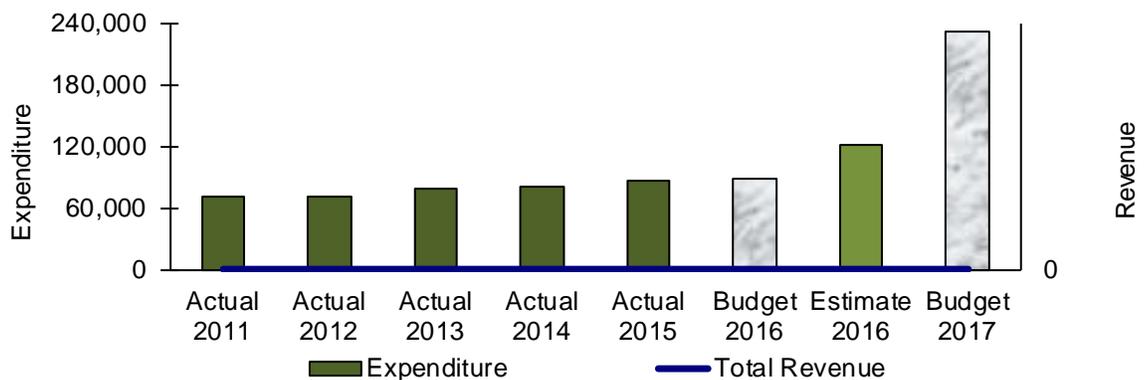
Division Procurement

Account 02.0605

Description The Procurement Division's function is to provide responsive customer service to all City departments in areas of procurement and accounts payable. Procurement ensures that support to customers and vendors is of the highest quality and the products and services received are cost effective.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-						
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	67,686	70,146	75,866	78,643	82,481	84,287	115,269	225,799
Commodities	1,271	477	1,198	665	2,386	1,450	3,250	1,450
Contractual	2,420	1,105	2,315	1,518	918	3,100	3,600	4,400
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	71,377	71,728	79,379	80,826	85,785	88,837	122,119	231,649
Percent Change		0.49%	10.67%	1.82%	6.14%	3.56%	37.46%	89.69%
Employees FTE	0.99	1.00	1.00	1.00	1.00	1.00	2.00	3.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	100.00%	50.00%



Department Finance and Administrative Services

Fund General

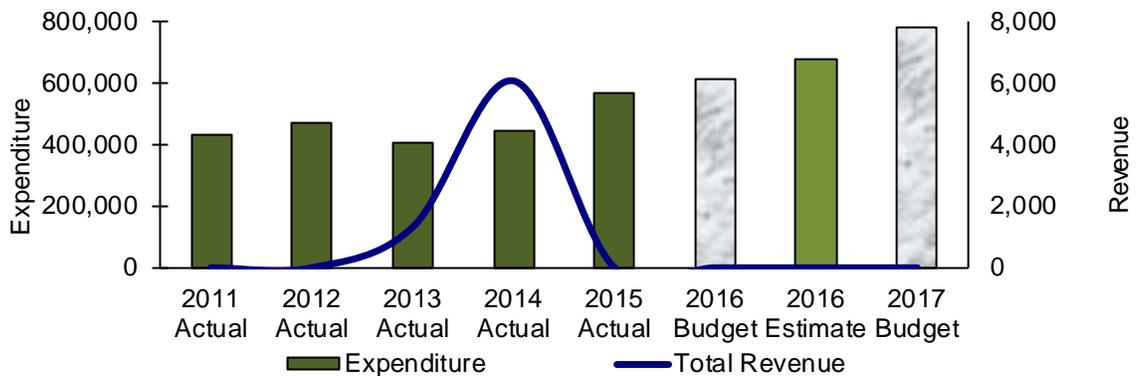
Division Human Resources

Account 02.0500

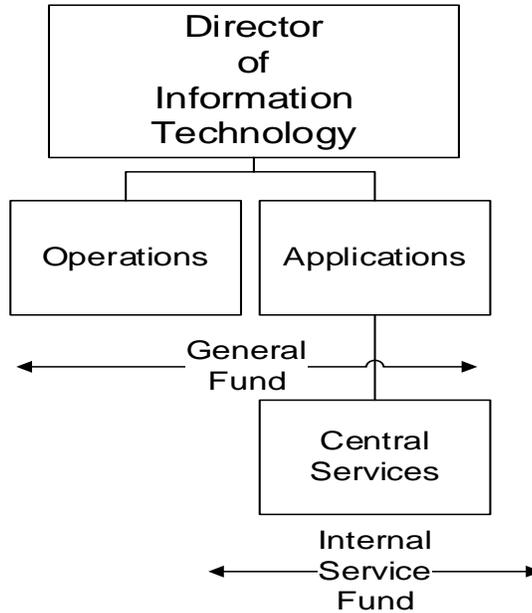
Description The City recognizes that the vitality of our organization in delivering excellent public services to our community is dependent upon our employees. Human Resources is committed to work with all employees to create an environment that will enhance career development, recognize talent and achievement, and expand the scope of individual and team contributions to achieve quality results. Providing Benefits, Risk and Pension administration ensures that the City remains an attractive employer, attracts quality talent and provides a safe working environment.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	1,320	6,081	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	1,320	6,081	-	-	-	-
Percent Change		----	----	360.68%	-100.00%	----	----	----
Expenditure								
Personnel	286,578	320,450	281,071	249,889	351,985	352,908	395,599	492,158
Commodities	23,694	22,173	25,844	28,009	33,310	26,805	29,021	28,671
Contractual	120,521	126,720	101,637	164,059	184,728	233,819	252,606	263,436
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	430,793	469,343	408,552	441,957	570,023	613,532	677,226	784,265
Percent Change		8.95%	-12.95%	8.18%	28.98%	7.63%	10.38%	15.81%
Employees FTE	2.73	3.51	3.51	3.01	4.43	4.43	6.43	6.43
Percent Change FTE		28.73%	0.00%	-14.23%	47.05%	0.00%	45.15%	0.00%



Department Information Technology
Fund General



Description Englewood's Department of Information Technology is responsible for the efficient and effective operation of information and telecommunications systems used to provide services to the citizens of Englewood. The department helps identify and implement City-wide information systems and manages technology training programs.

Mission **The Information Technology Department is responsible for the efficient, effective and secure operation of information and telecommunications systems used to provide services to the citizens of Englewood. The department evaluates, integrates and supports innovative technologies to help our customers achieve their goals, while effectively maximizing return on the City's investment of these resources while providing cost effective, high value methods for citizens, businesses, vendors and others to easily access information and conduct business with the City.**

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Work with Finance and Administrative Services Department, City Manager's Office and City Attorney's Office to research, purchase and implement a document management, agenda management and audio/video streaming system. • Work with Finance and Administrative Services Department on updating our Disaster Recovery Plan, which would allow us to continue to provide service in the event of a disaster and re-establish operations with minimum interruption. • Realize the full potential of our phone system by performing critical upgrades. • Develop a long-term tech refresh program that will provide up-to-date computers to City employees at regular intervals. • Enhance the stability and security of our network and server infrastructure. 	<ul style="list-style-type: none"> • Design and implement City facility-wide wireless networks for employees and citizens. • Enhance and upgrade communications connectivity to weaker areas within City facilities. • Complete the planning and design of new computing facilities for the Police Department. • Further work to stabilize and maximize the utilization and efficiency of existing network and systems infrastructure. • Commencement and completion of the configuration and migration of Oracle systems to New World ERP system. • Completion and roll-out of the City's new website and the EnglewoodCO.gov Internet domain. • Completion of a Network Strategic Plan that will serve as a roadmap for future projects. • Implementation of online permitting and licenses services.

Department Information Technology

Fund General

2016 Major Department Initiatives Planned

- Redesign and implement new Windows Active Directory infrastructure to include a new, fully qualified network domain.

2017 Major Department Initiatives Planned

- Conduct a risk assessment and develop disaster recovery plan.

2015 Major Department Initiatives Planned

- Cloud-based email
- CJIS technical requirements plan
- Upgrade network infrastructure

2015 Major Department Initiatives Accomplished

- Cloud-based email.
- High-speed fiber-optic network connections to major City sites.
- Upgrade of storage infrastructure at the LEWWTP.
-

Department Information Technology

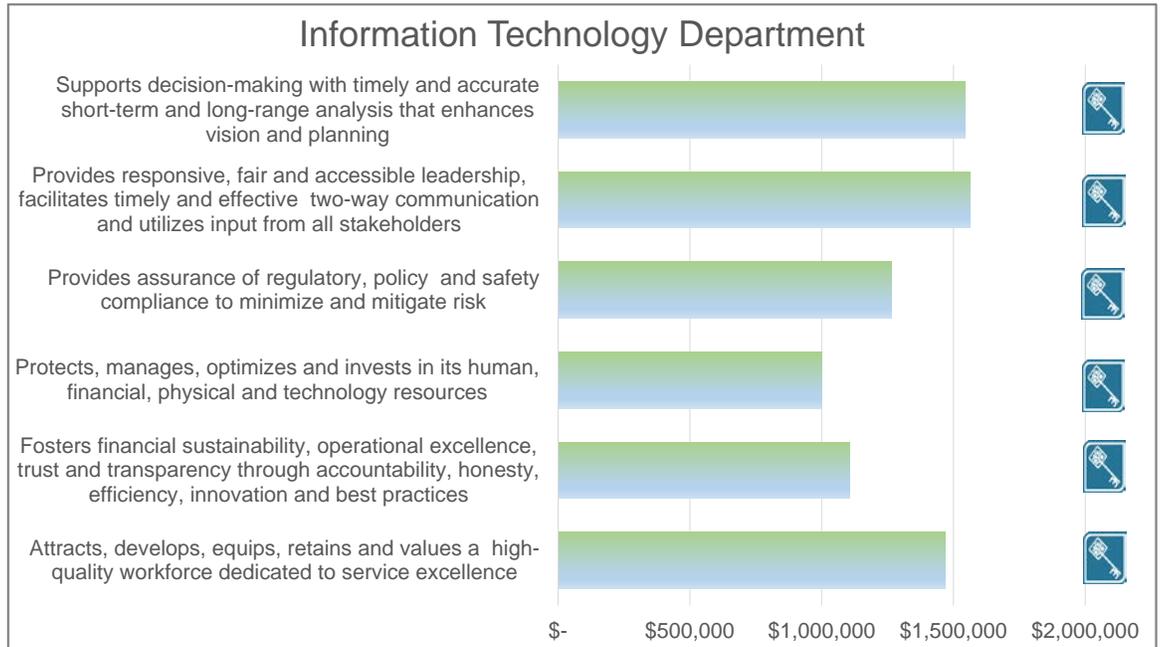
Fund General

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent to the priority results the City has identified and how those dollars are leveraged. Most of the Information Technology budget is related to 'Good Governance' results.

Community Results

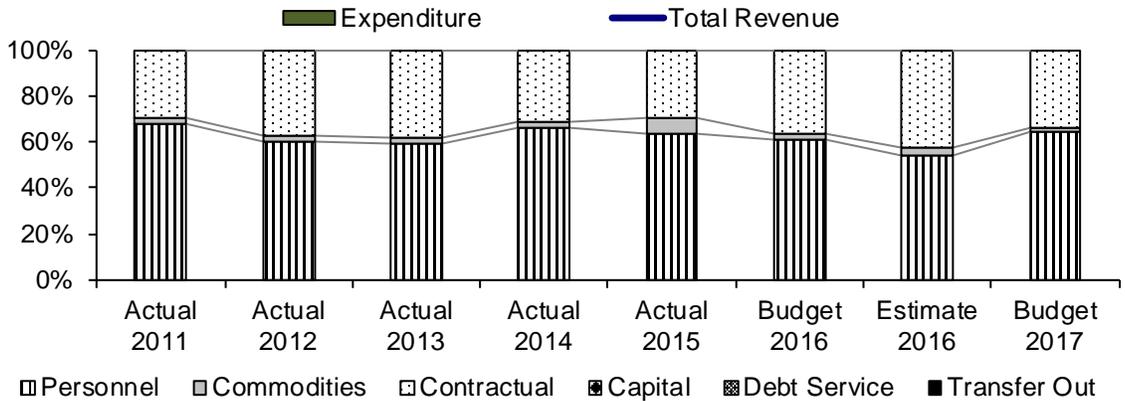
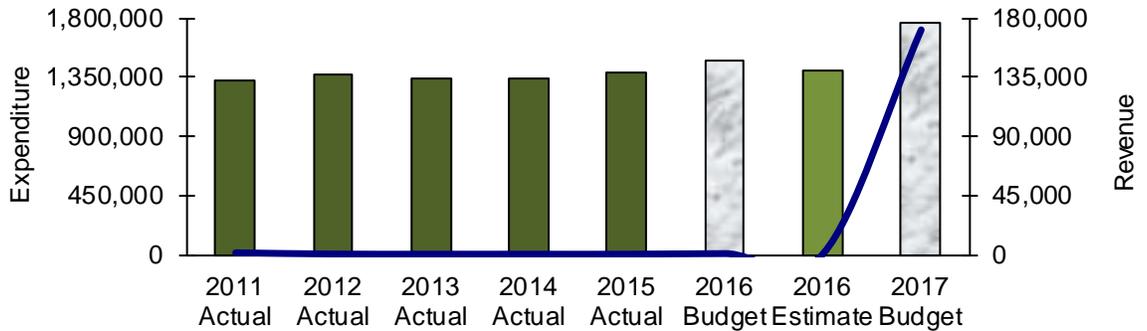
Not Applicable

Good Governance Results

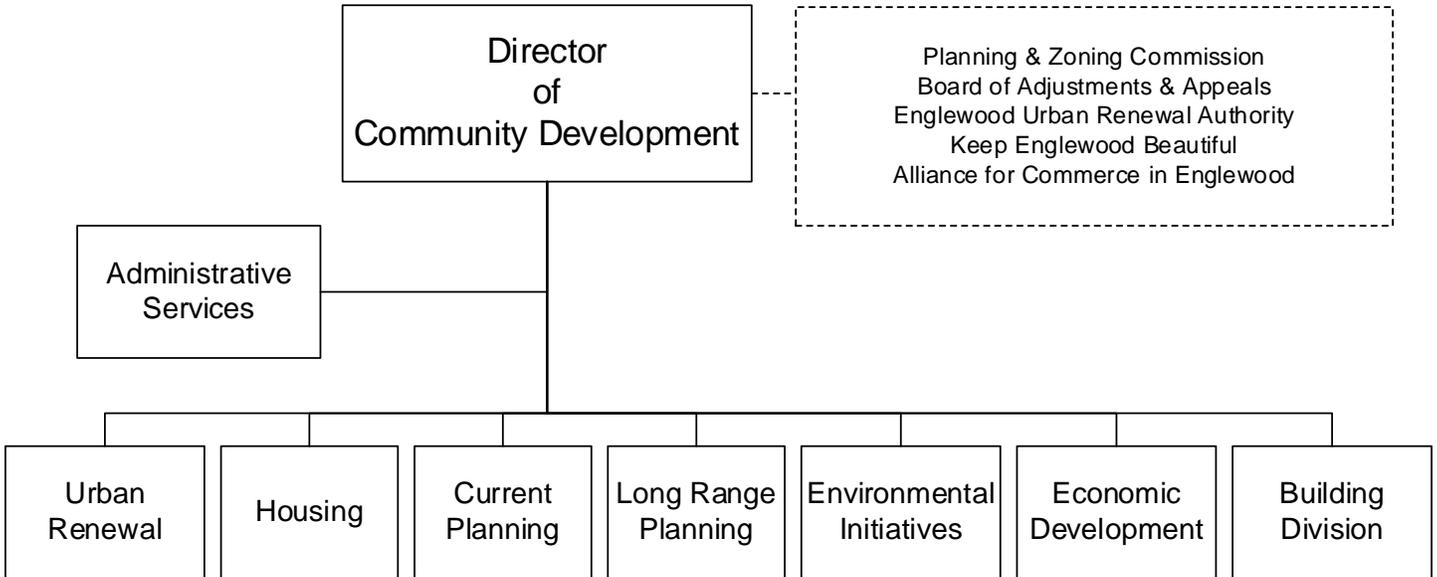


Department Information Technology
Fund General
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	1,069	105	-	-	-	463	463	171,463
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,069	105	-	-	-	463	463	171,463
Percent Change		-90.18%	-100.00%	---	---	---	0.00%	36933.05%
Expenditure								
Personnel	907,035	830,229	797,895	893,969	883,752	902,062	766,201	1,139,998
Commodities	36,409	37,042	26,592	34,804	94,342	36,694	40,874	26,300
Contractual	389,323	506,673	512,103	418,870	408,960	541,970	597,194	592,764
Capital	-	-	-	634	-	1,000	1,000	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,332,767	1,373,944	1,336,590	1,348,277	1,387,054	1,481,726	1,405,269	1,759,062
Percent Change		3.09%	-2.72%	0.87%	2.88%	6.83%	-5.16%	25.18%
Employees FTE	10.34	10.50	10.50	10.50	10.45	9.90	11.00	11.00
Percent Change FTE		1.52%	0.00%	0.00%	-0.48%	-5.26%	11.11%	0.00%



Department Community Development
Fund General



Description The Community Development Department oversees planning, zoning, environmental, neighborhood, urban renewal, economic development and housing initiatives in the City of Englewood.

Mission **Community Development provides and coordinates professional level service for community planning, economic development, and development review and environmental functions. This department also provides the staff support services to various boards, commissions, and citizen groups.**

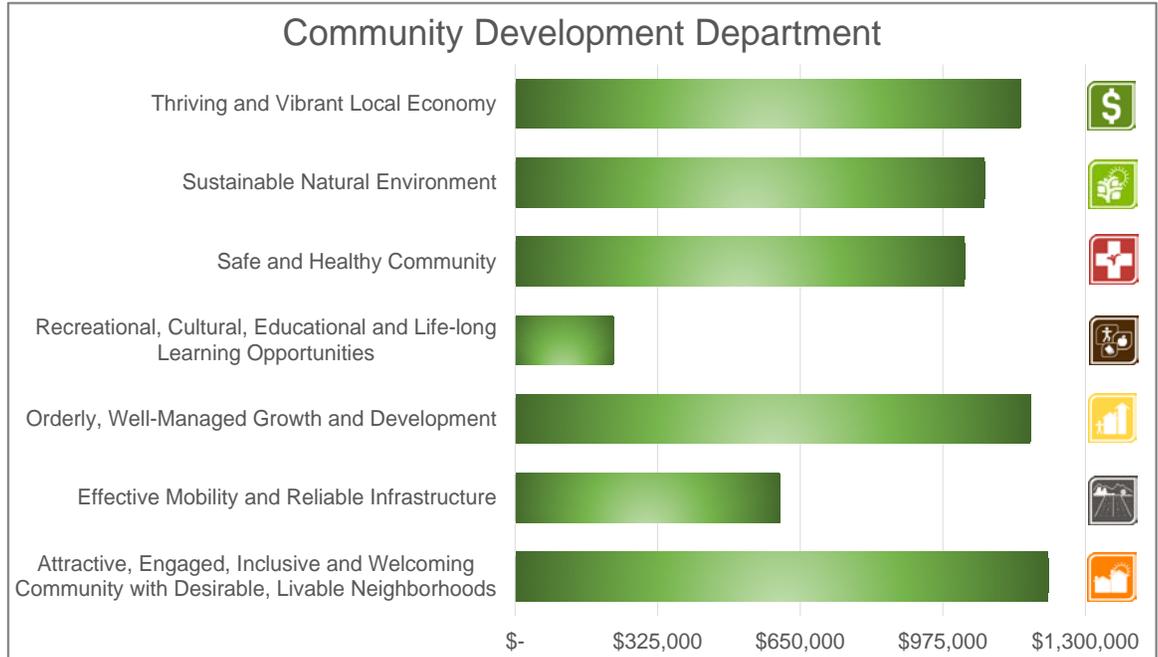
2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Implementation of Walk and Wheel Short-Term Goals • Implementation of Next Steps Short-Term Goals • Implementation of Comprehensive Plan Short-Term Goals • Initiate Oxford Station Transit Overlay District • UDC Amendments – Setback Exemptions for Drive-Thru and Lots 250 Feet Deep, Ground Floor Commercial in Multi-Unit Residential, Parking, Zone of Transparency 	<ul style="list-style-type: none"> • Implementation of Comprehensive Plan • UDC Amendments – Accessory Dwelling Units, Short-Term Rentals, Parking Requirements, Frontage Requirements in Medical Districts • Implement new Economic Development Program • Initiate a Redevelopment Program
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> • UDC Amendments –Retail Requirement in MU-B-1 and MU-B-2, Parking, Accessory Dwelling Units • Broadway/Acoma Lofts Approval of Plans and Construction Commencement • Construction of Logan Street Residences • Continue Light Rail Corridor Next Steps Study • Continue Kaiser Walk and Wheel Master Plan and Program • Continue Comprehensive Plan update process; present for adoption 	<ul style="list-style-type: none"> • UDC Amendments – Bulk Plane Regulations, MU-R-3-B, MU-R-3-C, Administrative Adjustments, Planned Unit Development Process Amendment • Adoption of Light Rail Corridor Next Steps Study and Kaiser Walk & Wheel Master Plan • Held two Business Events – Developer Forum and Business Summit • Received \$127,500 in Community Development Block Grant funds; provided 14 Energy Efficient grants to low/moderate income Englewood homeowners

Department Community Development

Fund General

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent to the priority results the City has identified and how those dollars are leveraged. Most of the Community Development budget is related to 'Community' results.

Community Results

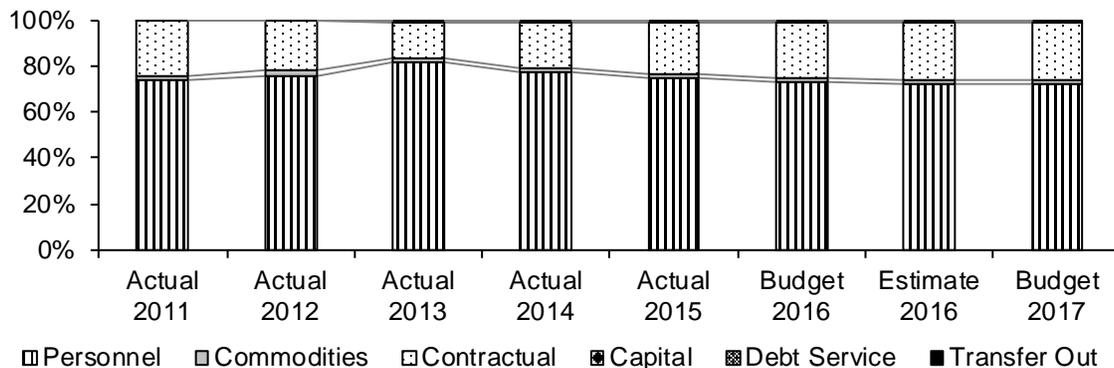
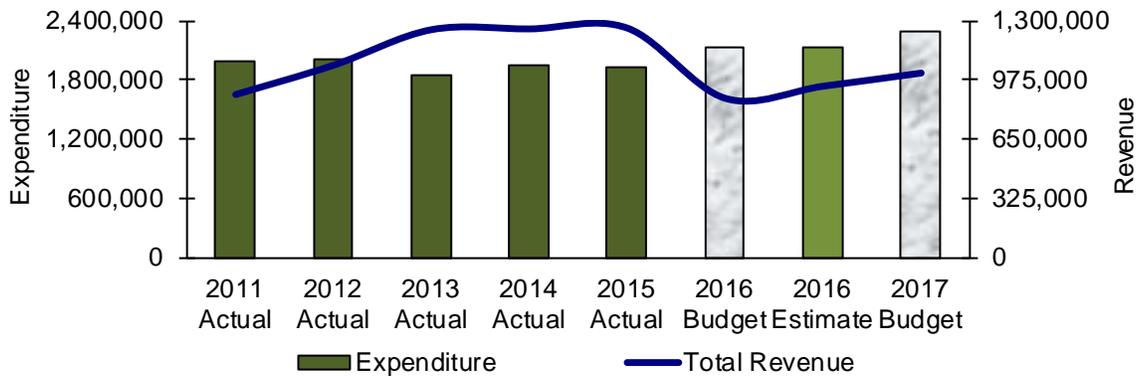


Good Governance Results History and Budget

Not Applicable

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	603,675	850,936	1,153,422	1,223,786	1,224,590	835,800	904,940	976,600
Intergovernmental	175,599	75,535	4,500	16,300	16,729	19,625	16,800	16,800
Charges for Service	113,877	127,128	89,388	11,379	14,500	17,170	17,120	17,120
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	231	-	-	-	-	181	81	81
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	893,382	1,053,599	1,247,310	1,251,465	1,255,819	872,776	938,941	1,010,601
Percent Change		17.93%	18.39%	0.33%	0.35%	-30.50%	7.58%	7.63%
Expenditure								
Personnel	1,478,275	1,522,079	1,510,308	1,513,902	1,448,382	1,553,380	1,537,259	1,674,544
Commodities	32,222	46,413	37,003	27,694	38,046	42,235	39,766	37,066
Contractual	471,021	426,928	287,355	391,333	439,175	528,370	536,170	579,430
Capital	6,991	8,555	12,028	14,793	10,393	10,393	10,393	11,757
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,988,509	2,003,975	1,846,694	1,947,722	1,935,996	2,134,378	2,123,588	2,302,797
Percent Change		0.78%	-7.85%	5.47%	-0.60%	10.25%	-0.51%	8.44%
Employees FTE	17.73	18.00	18.00	18.00	16.00	16.00	16.00	17.00
Percent Change FTE		1.52%	0.00%	0.00%	-11.11%	0.00%	0.00%	6.25%

Department Community Development
Fund General



Department Community Development

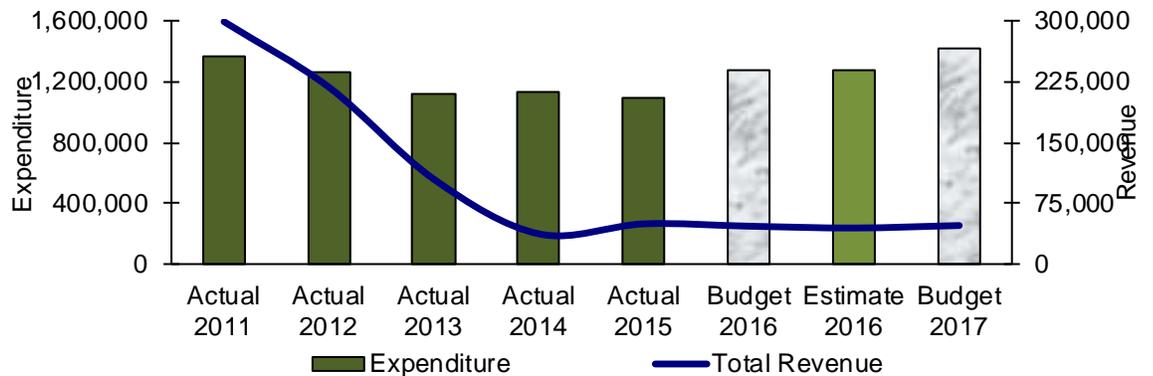
Fund General

Account 02.0801

Description The Community Development Department oversees planning, zoning, environmental, neighborhood, urban renewal, economic development and housing initiatives in the City of Englewood.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	8,075	14,770	12,280	10,925	19,910	12,200	13,000	16,000
Intergovernmental	175,599	75,535	4,500	16,300	16,729	19,625	16,800	16,800
Charges for Service	113,857	127,128	88,338	11,379	14,290	16,100	16,050	16,050
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	100	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	297,531	217,433	105,118	38,604	50,929	48,025	45,850	48,850
Percent Change		-26.92%	-51.65%	-63.28%	31.93%	-5.70%	-4.53%	6.54%
Expenditure								
Personnel	926,915	952,294	936,928	890,660	766,271	869,458	859,097	974,101
Commodities	19,423	33,806	25,313	17,982	26,921	28,452	26,030	24,480
Contractual	410,987	273,830	148,438	217,919	300,775	377,463	383,763	418,333
Capital	1,939	1,878	3,031	1,473	1,473	1,473	1,473	2,837
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,359,264	1,261,808	1,113,710	1,128,034	1,095,440	1,276,846	1,270,363	1,419,751
Percent Change		-7.17%	-11.74%	1.29%	-2.89%	16.56%	-0.51%	11.76%
Employees FTE	10.84	11.00	11.00	11.00	9.00	9.00	9.00	10.00
Percent Change FTE		1.52%	0.00%	0.00%	-18.18%	0.00%	0.00%	11.11%



Department Community Development

Fund General

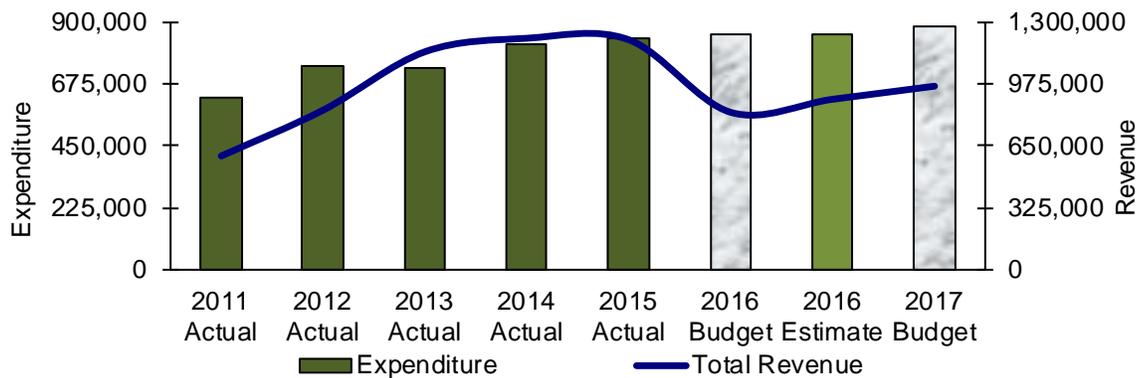
Division Building and Safety

Account 02.1107

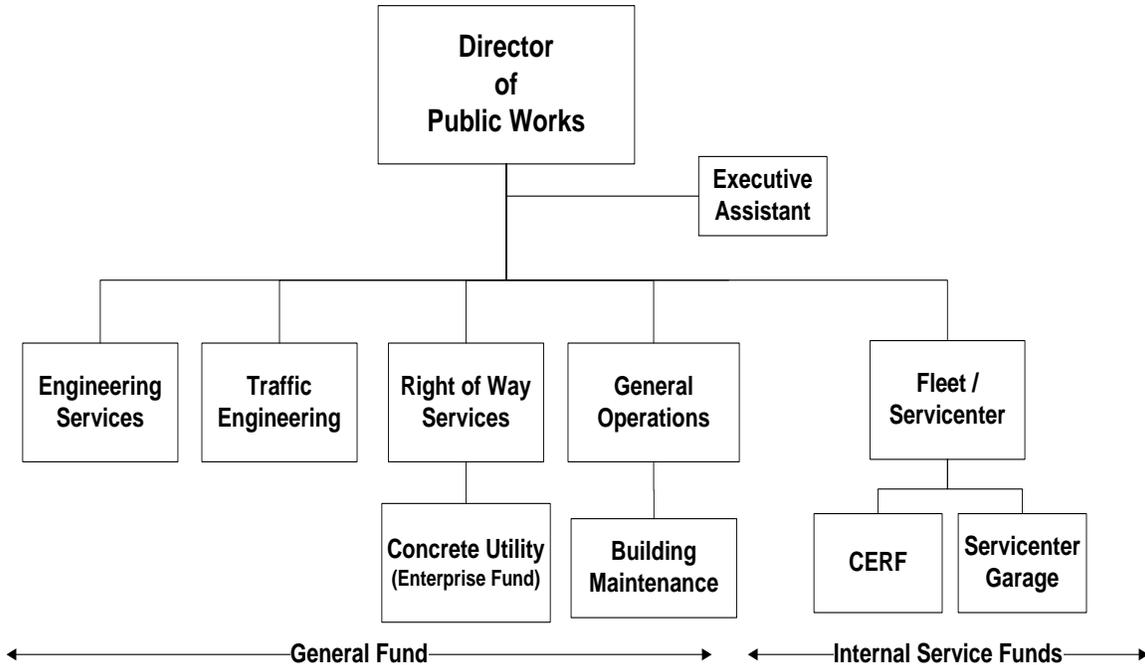
Description The Building and Safety Division offers a variety of services to help citizens and contractors. Primarily, the Division is responsible for ensuring that building structures in Englewood are safe and conform to international building codes. Office staff is available to provide information on building permits and codes and to perform inspections. Staff members are trained and certified in all aspects of code administration.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	595,600	836,166	1,141,142	1,212,861	1,204,680	823,600	891,940	960,600
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	20	-	1,050	-	210	1,070	1,070	1,070
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	231	-	-	-	-	81	81	81
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	595,851	836,166	1,142,192	1,212,861	1,204,890	824,751	893,091	961,751
Percent Change		40.33%	36.60%	6.19%	-0.66%	-31.55%	8.29%	7.69%
Expenditure								
Personnel	551,360	569,785	573,380	623,242	682,111	683,922	678,162	700,443
Commodities	12,799	12,607	11,690	9,712	11,125	13,783	13,736	12,586
Contractual	60,034	153,098	138,917	173,414	138,400	150,907	152,407	161,097
Capital	5,052	6,677	8,997	13,320	8,920	8,920	8,920	8,920
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	629,245	742,167	732,984	819,688	840,556	857,532	853,225	883,046
Percent Change		17.95%	-1.24%	11.83%	2.55%	2.02%	-0.50%	3.50%
Employees FTE	6.90	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Public Works
Fund General



Description The Department of Public Works constructs, repairs, and maintains the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, traffic markings and signs, central garage facilities and vehicles, and building facilities. Public Works also provides engineering expertise for public improvement projects and engineering assistance to other departments.

Mission *The Department of Public Works remains focused on its vision, “To promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity by proactively collaborating with our citizens and businesses, developing a safe environment, creating opportunity; through the provision of reliable, affordable and flexible services with the design, construction, repair and maintenance of the infrastructure of the City.*

2016 Major Department Initiatives Planned

- To support the City’s mission, **“to promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity within the City of Englewood.**
- Administer the ongoing EEFI Common Area Maintenance Agreement, and optimize EMRF development to maximum long term financial return to City.

2017 Major Department Initiatives Planned

- Develop options for alley paving programs.
- Dry Gulch transition to Flood Plain designation
- Update Engineering specs and Drainage criteria manuals
- Traffic signal intersection improvement projects
- Bridge Rehab Project
- New Pavement Management System
- Establish a street sweeping schedule

2015 Major Department Initiatives Planned

- Administer the ongoing EEFI Common Area Maintenance Agreement, and optimize EMRF development to maximum long term financial return to City.

2015 Major Department Initiatives Accomplished

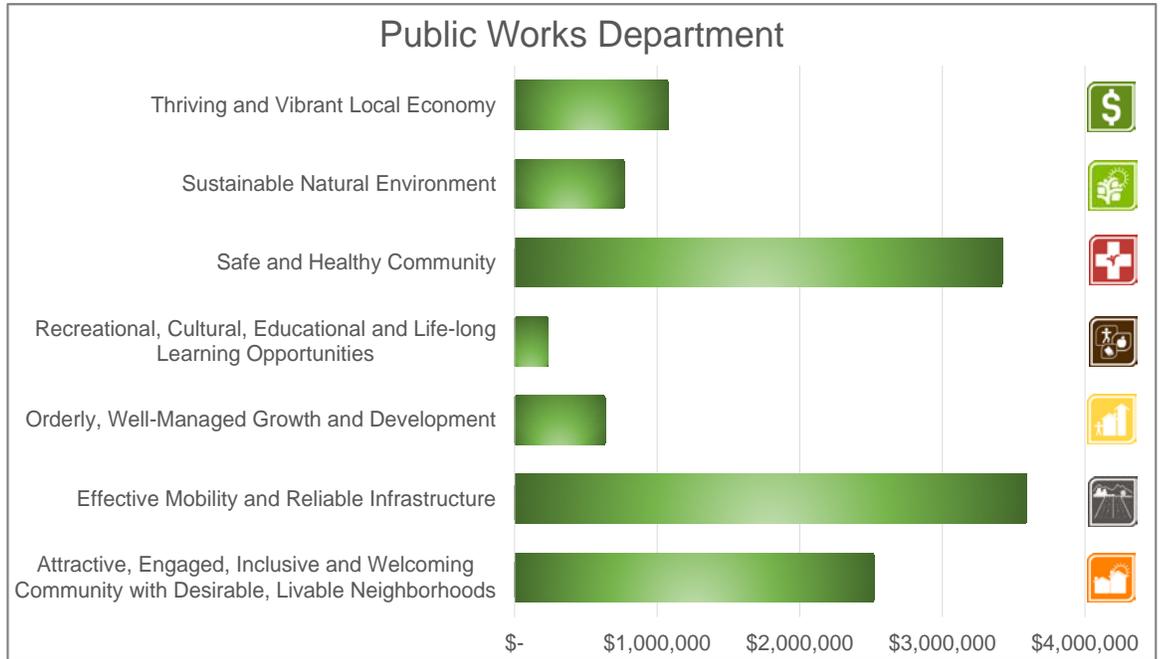
- Administered the ongoing EEFI Common Area Maintenance Agreement.
- Intergovernmental projects with Littleton, Cherry Hills Village, Greenwood Village, Sheridan

Department Public Works

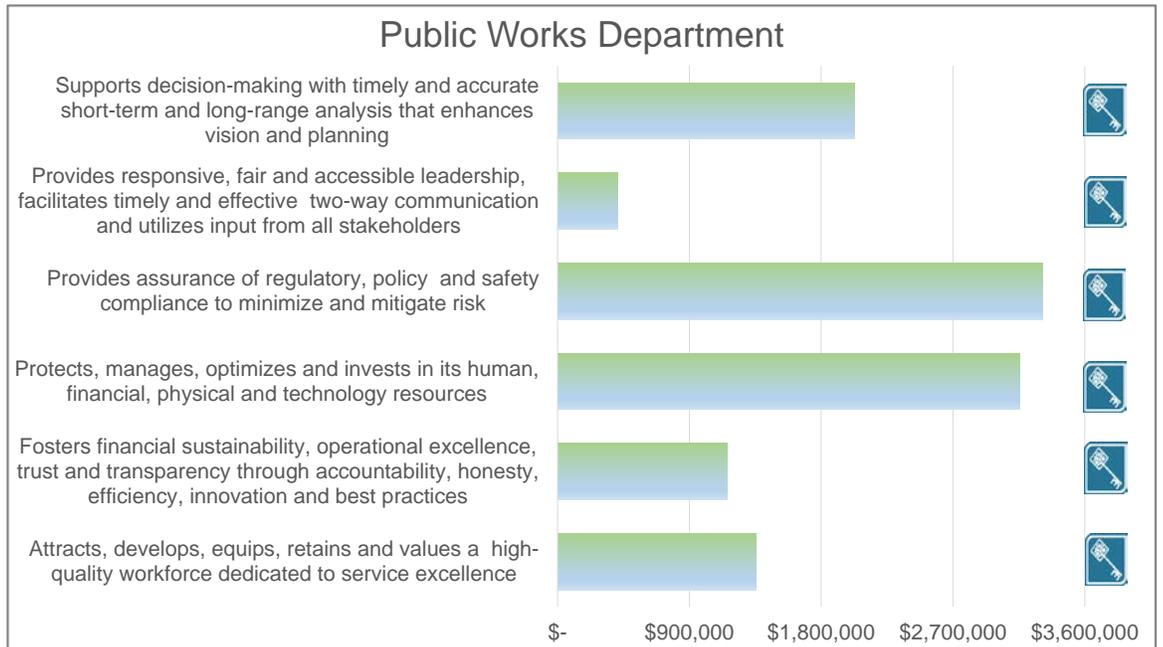
Fund General

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent toward the priority results the City has identified and how those dollars are leveraged. The Public Works budget is related to both the 'Community' and Good Governance' results.

Community Results

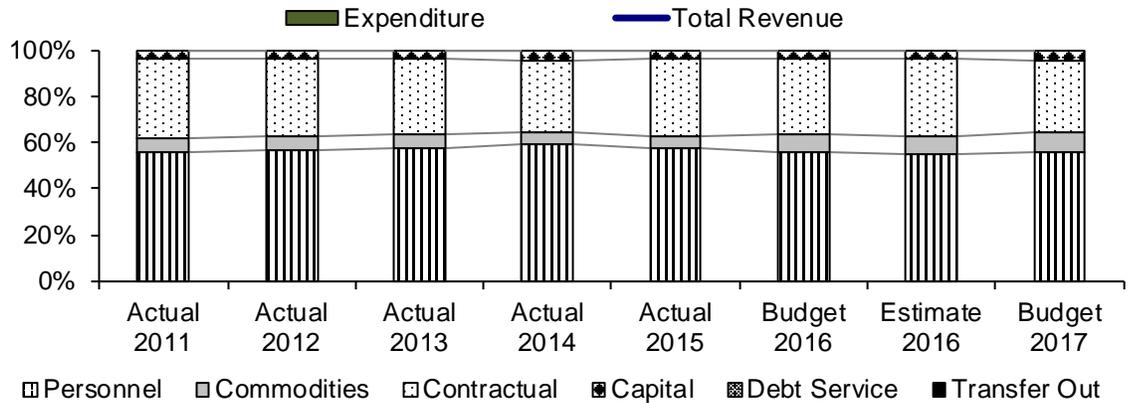
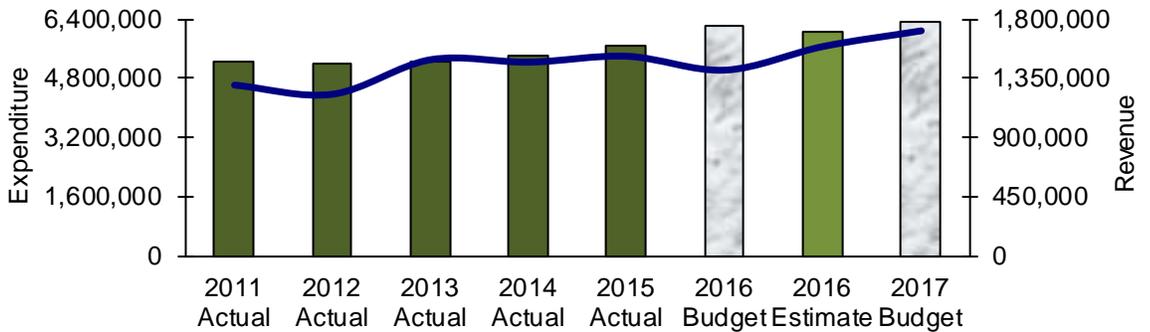


Good Governance Results



Department Public Works
Fund General
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	93,819	34,334	202,028	186,062	205,449	106,343	235,319	235,319
Intergovernmental	1,021,623	1,018,972	1,046,194	1,089,403	1,115,879	1,045,356	1,045,356	1,150,000
Charges for Service	185,351	179,747	242,399	194,958	194,403	259,577	276,469	262,252
Fines & Forfeitures	-	-	-	-	240	-	600	600
Investment Income	-	-	-	-	-	946	946	946
Other	-	-	-	1,270	-	226	30,226	56,462
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,300,793	1,233,053	1,490,621	1,471,693	1,515,971	1,412,448	1,588,916	1,705,579
Percent Change		-5.21%	20.89%	-1.27%	3.01%	-6.83%	12.49%	7.34%
Expenditure								
Personnel	2,929,065	2,957,417	3,022,941	3,220,470	3,285,889	3,495,255	3,341,985	3,543,255
Commodities	329,032	320,579	297,571	269,152	315,648	475,425	475,965	516,210
Contractual	1,795,604	1,724,468	1,708,832	1,717,947	1,887,213	2,013,370	2,032,985	2,002,907
Capital	206,174	200,437	205,038	233,405	218,945	224,656	224,656	263,123
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	5,259,875	5,202,901	5,234,382	5,440,974	5,707,695	6,208,706	6,075,591	6,325,495
Percent Change		-1.08%	0.61%	3.95%	4.90%	8.78%	-2.14%	4.11%
Employees FTE	42.86	43.51	44.26	44.51	44.51	44.51	44.13	44.70
Percent Change FTE		1.50%	1.72%	0.56%	0.00%	0.00%	-0.86%	1.30%

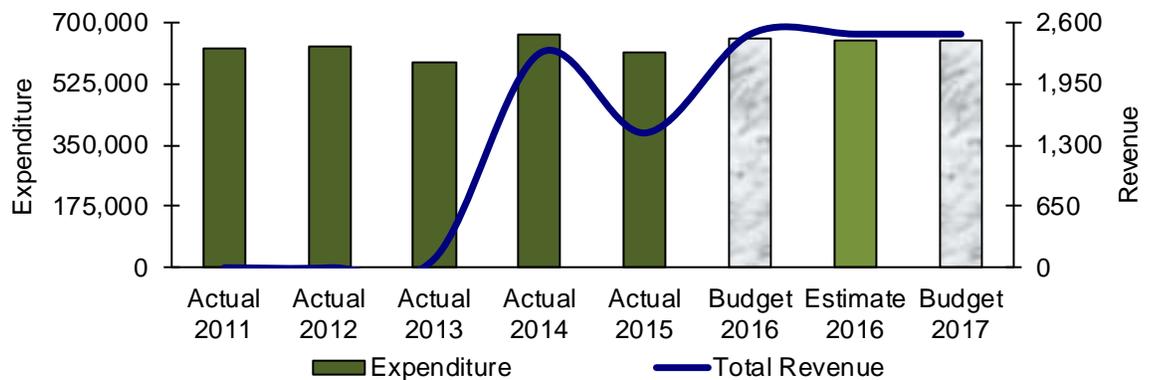


Department Public Works
Fund General
Division Administration
Account 02.1001

Description Public Works Administration provides direction and guidance to Engineering Services, Traffic Engineering, General Operations, Streets Maintenance, Fleet Maintenance and Servicenter.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	100	-	-	200	200	200
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	2,270	1,425	2,270	2,270	2,270
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	100	2,270	1,425	2,470	2,470	2,470
Percent Change		---	---	2170.00%	-37.22%	73.33%	0.00%	0.00%
Expenditure								
Personnel	198,157	196,741	204,193	245,656	243,162	224,324	216,486	232,745
Commodities	3,009	4,010	2,858	2,330	2,477	2,635	3,270	3,270
Contractual	422,824	431,528	375,917	414,594	367,453	429,311	428,861	410,842
Capital	-	-	-	-	-	50	50	2,000
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	623,990	632,279	582,968	662,580	613,092	656,320	648,667	648,857
Percent Change		1.33%	-7.80%	13.66%	-7.47%	7.05%	-1.17%	0.03%
Employees FTE	1.98	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Percent Change FTE		1.14%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Public Works

Fund General

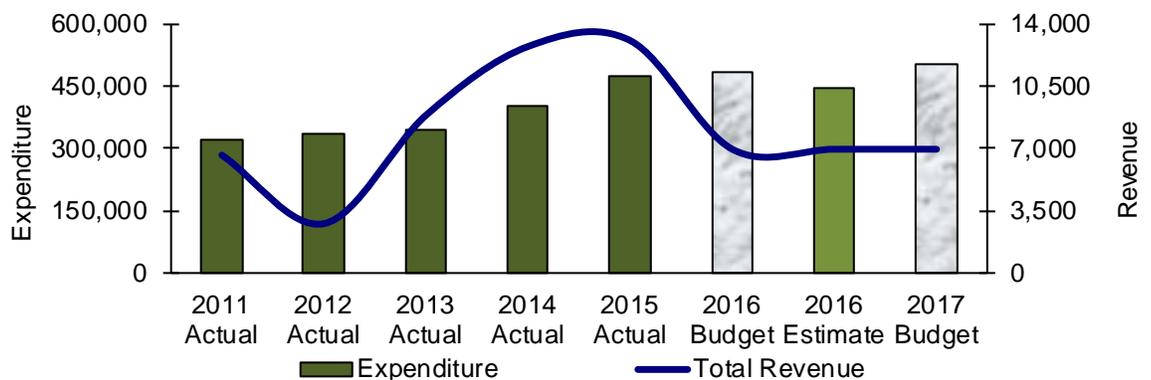
Division Engineering Services

Account 02.1002

Description The Engineering Services Division insures the integrity of new public improvement projects and maintenance of existing infrastructure. The division is responsible for engineering services related to Public Works and project management services for other departments. Technical support and information is provided to the public, contractors, architects, and engineers. Engineering issues permits for public right of way work, and supports the Public Works office administration.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	6,668	2,827	8,906	12,764	13,094	7,000	7,000	7,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	6,668	2,827	8,906	12,764	13,094	7,000	7,000	7,000
Percent Change		-57.60%	215.03%	43.32%	2.59%	-46.54%	0.00%	0.00%
Expenditure								
Personnel	286,965	297,619	310,141	375,633	430,394	439,301	401,525	463,594
Commodities	6,933	11,712	8,599	7,944	11,297	9,280	9,280	8,730
Contractual	24,892	23,081	24,767	18,839	29,478	33,379	34,095	30,045
Capital	2,265	2,265	2,464	2,464	2,464	2,464	2,464	2,464
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	321,055	334,677	345,971	404,880	473,633	484,424	447,364	504,833
Percent Change		4.24%	3.37%	17.03%	16.98%	2.28%	-7.65%	12.85%
Employees FTE	2.96	3.01	3.76	5.01	4.01	4.01	4.13	4.70
Percent Change FTE		1.52%	24.93%	33.25%	-19.96%	0.00%	2.89%	13.94%

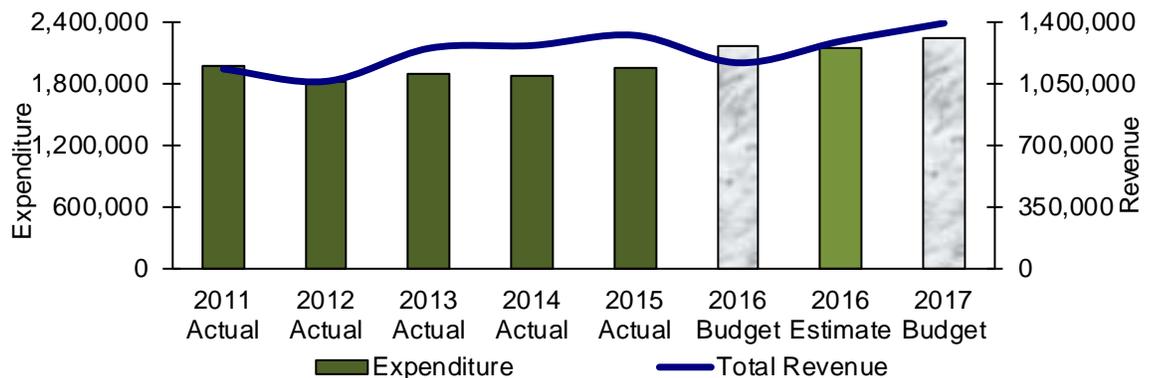


Department Public Works
Fund General
Division Streets and Drainage
Account 02.1003

Description The Streets Division provides and maintains quality infrastructure for the City's 121 miles of roadways and 42 miles of alleys. The Division is responsible for monitoring compliance with City, State and Federal regulations. The Streets Division is also responsible for making sure the streets are safe during winter snowstorms and that the streets are kept clean and adhere to Air Quality standards.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	89,120	27,990	195,888	166,095	193,093	98,143	223,119	223,119
Intergovernmental	1,021,623	1,018,972	1,046,194	1,089,403	1,115,879	1,045,356	1,045,356	1,150,000
Charges for Service	18,751	11,588	8,361	9,665	16,187	21,310	21,310	21,310
Fines & Forfeitures	-	-	-	-	240	-	600	600
Investment Income	-	-	-	-	-	946	946	946
Other	-	-	-	1,210	-	226	226	226
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,129,494	1,058,550	1,250,443	1,266,373	1,325,399	1,165,981	1,291,557	1,396,201
Percent Change		-6.28%	18.13%	1.27%	4.66%	-12.03%	10.77%	8.10%
Expenditure								
Personnel	804,292	771,868	787,626	862,722	831,960	905,397	870,336	916,577
Commodities	176,028	163,571	167,181	110,447	106,042	232,060	230,762	236,810
Contractual	830,864	729,753	784,376	729,502	842,824	853,183	866,929	883,921
Capital	153,353	158,458	164,077	178,724	174,064	178,781	178,781	213,971
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,964,537	1,823,650	1,903,260	1,881,395	1,954,890	2,169,421	2,146,808	2,251,279
Percent Change		-7.17%	4.37%	-1.15%	3.91%	10.97%	-1.04%	4.87%
Employees FTE	10.84	11.00	11.00	11.00	11.00	11.00	11.00	12.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	0.00%	9.09%

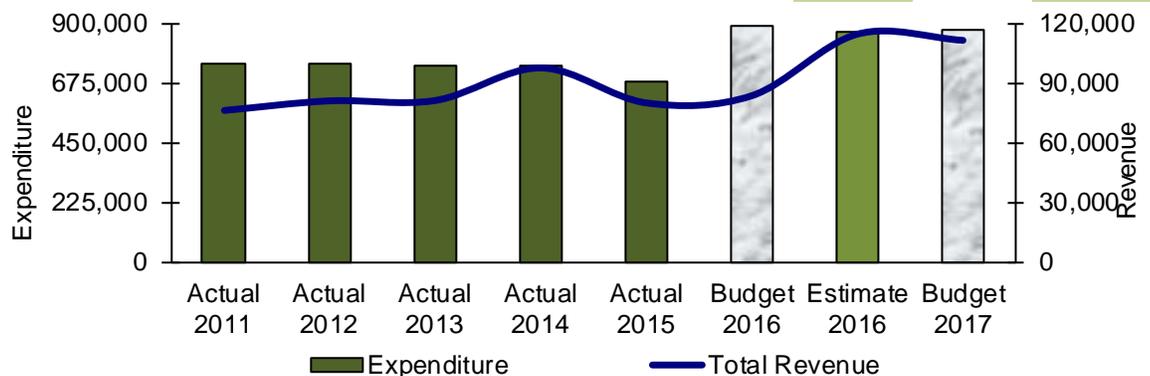


Department Public Works
Fund General
Division Traffic Engineering
Account 02.1004

Description The Traffic Engineering Division manages and maintains a quality traffic system infrastructure to provide a safe and efficient transportation system. The Division is responsible for design, installation, operation and maintenance of the City's system of traffic control devices.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	4,699	6,344	6,040	19,967	12,356	8,000	12,000	12,000
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	71,300	74,472	74,958	77,378	67,416	75,416	72,308	69,200
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	30,000	30,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	75,999	80,816	80,998	97,345	79,772	83,416	114,308	111,200
Percent Change		6.34%	0.23%	20.18%	-18.05%	4.57%	37.03%	-2.72%
Expenditure								
Personnel	531,793	558,496	577,087	570,069	508,876	594,083	568,231	584,333
Commodities	64,354	56,250	34,229	38,295	34,020	137,600	135,600	135,300
Contractual	115,457	104,945	107,823	105,974	111,527	126,460	130,660	128,160
Capital	34,535	28,083	25,593	25,943	25,943	30,943	30,943	30,943
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	746,139	747,774	744,732	740,281	680,366	889,086	865,434	878,736
Percent Change		0.22%	-0.41%	-0.60%	-8.09%	30.68%	-2.66%	1.54%
Employees FTE	6.40	6.50	6.50	6.50	6.50	6.50	6.00	6.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	-7.69%	0.00%

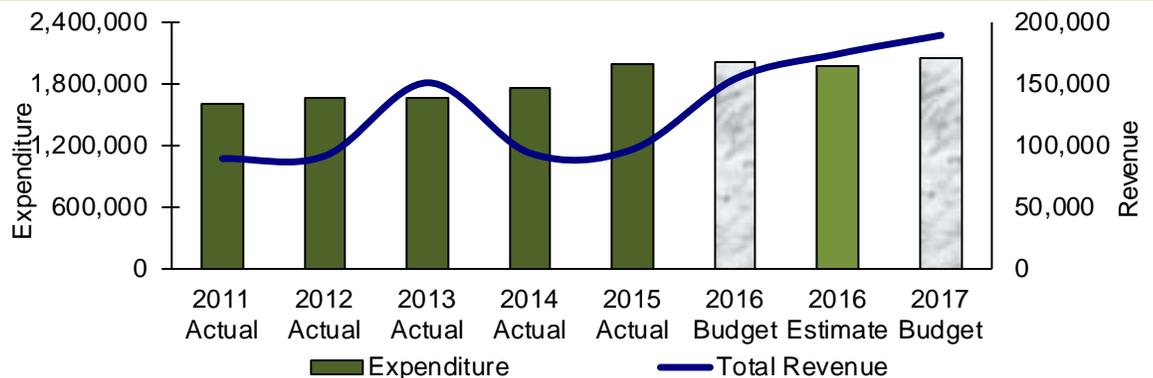


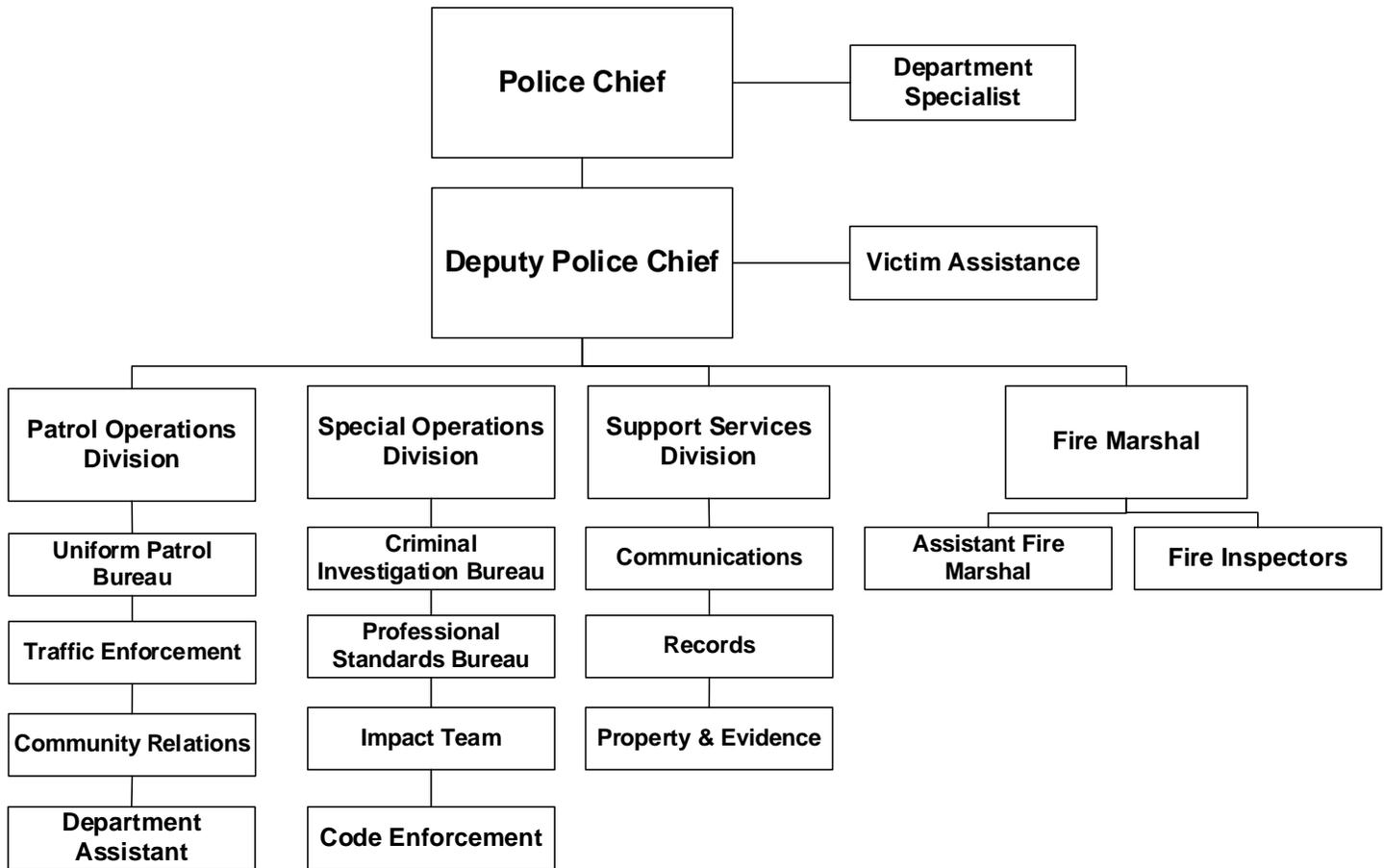
Department Public Works
Fund General
Division General Operations and Maintenance
Account 02.1005

Description The Operations/Maintenance Division provides the necessary services and maintains the quality and operational efficiency of all City Departments and 26 City buildings. The Division is responsible for maintaining and supporting City Departments by providing service in areas of building infrastructure, custodial maintenance, HVAC system upkeep, plumbing, and electrical systems and the general operating condition of the buildings.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	88,632	90,860	150,174	92,881	96,281	153,581	173,581	162,472
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	60	-	-	-	26,236
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	88,632	90,860	150,174	92,941	96,281	153,581	173,581	188,708
Percent Change		2.51%	65.28%	-38.11%	3.59%	59.51%	13.02%	8.71%
Expenditure								
Personnel	1,107,858	1,132,693	1,143,894	1,166,390	1,271,497	1,332,150	1,285,407	1,346,006
Commodities	78,708	85,036	84,704	110,136	161,812	93,850	97,053	132,100
Contractual	401,567	435,161	415,949	449,038	535,931	571,037	572,440	549,939
Capital	16,021	11,631	12,904	26,274	16,474	12,418	12,418	13,745
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,604,154	1,664,521	1,657,451	1,751,838	1,985,714	2,009,455	1,967,318	2,041,790
Percent Change		3.76%	-0.42%	5.69%	13.35%	1.20%	-2.10%	3.79%
Employees FTE	20.69	21.00	21.00	20.00	21.00	21.00	21.00	20.00
Percent Change FTE		1.52%	0.00%	-4.76%	5.00%	0.00%	0.00%	-4.76%





- Description** The Englewood Police Department provides the following services:
- Fire Marshal Services
 - Patrol Operations
 - Investigative Services
 - Detective Bureau
 - Professional Standards Bureau
 - Neighborhood Services
 - Code Enforcement
 - Impact Team
 - Traffic Enforcement
 - Community Relations
 - Support Services
 - Communications
 - Records
 - Property & Evidence
 - Victim Assistance
 - Online Services
 - Crime Mapping / Crime Tip Reporting
 - Emergency Notification System
 - Online Accident Reports

Mission It is the mission of the Englewood Police Department to protect life and property; enforce the law in a fair and impartial manner; preserve the peace, order and safety of the community; safeguard rights guaranteed by the constitution; and to provide the highest quality of service to the community.

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • In mid-2015, the Police Department absorbed the Fire Marshal Program following the departure of the Fire Department. Two Fire Code Inspectors and an Assistant Fire Marshall will be hired. One of the purposes of the program will be to increase inspections of residential/business structures throughout the City and to insure the safety of those that inhabit those structures. 	<ul style="list-style-type: none"> • The Fire Marshal Program will be fully staffed and the plan is identify strengths and weakness of the unit so that they can be completely functional and effective. • The Crime Analyst Program will prepare and develop actionable reports that will be disseminated to the department that will reduce the level of crime and disorder in our community.

2016 Major Department Initiatives Planned

- The Police Department hired a Crime Analyst Technician in January 2016. The goal will be to better direct our resources to problem areas throughout the City with an emphasis on data driven policing.
- The Police Department's recruitment and hiring process was improved upon in 2016. City Council authorized the staffing to two officers above the authorized strength of 75. The Professional Standards Bureau has dramatically streamlined the amount of time for the testing of police applicants. The Police Department has been authorized to send qualified police trainees to a law enforcement academy that will certify them to work for the Police Department.
- In 2015, Englewood Police officers increased their arrests (over 2014) in misdemeanors from 1940 arrests to 2045 and felony arrests increased from 160 in 2014 to 292 in 2015. In 2015, the Impact Team initiated 272 projects as compared to 140 in 2014. In 2015, Code Enforcement opened 4605 cases as compared to 4173 in 2014.
- The Police Department deployed 25 off-duty, 6 on-duty Police Officers and 3 non-sworn employees to successfully provide security at the July 4th event at Cornerstone Park. Denver FD and Littleton Police also provided resources as well as a litany of volunteers.

2017 Major Department Initiatives Planned

- A major initiative planned for 2017 is the continued development of a work-group that would effectively reduce the number of high profile nuisance homes in the community.
- Transitional change in the deployment of the Impact Team to a more active role in the reduction of crime in the community.

2015 Major Department Initiatives Planned

-

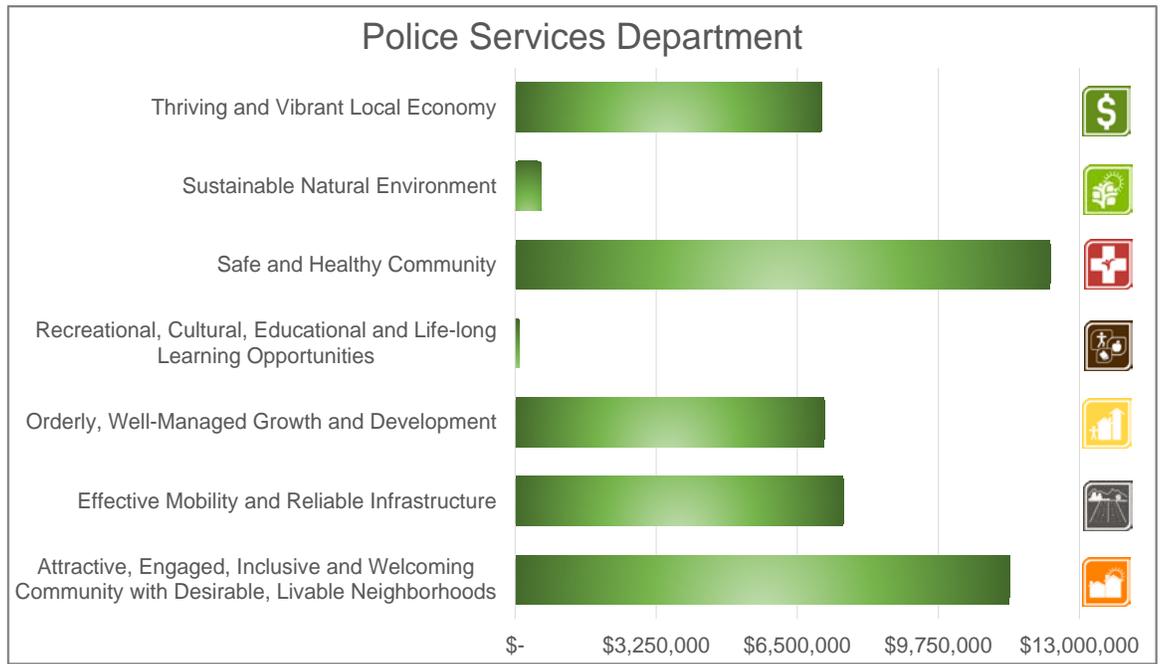
2015 Major Department Initiatives Accomplished

-

Department Police
Fund General

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent toward the priority results the City has identified and how those dollars are leveraged. All of the Police Services budget is related to 'Community' results.

Community Results

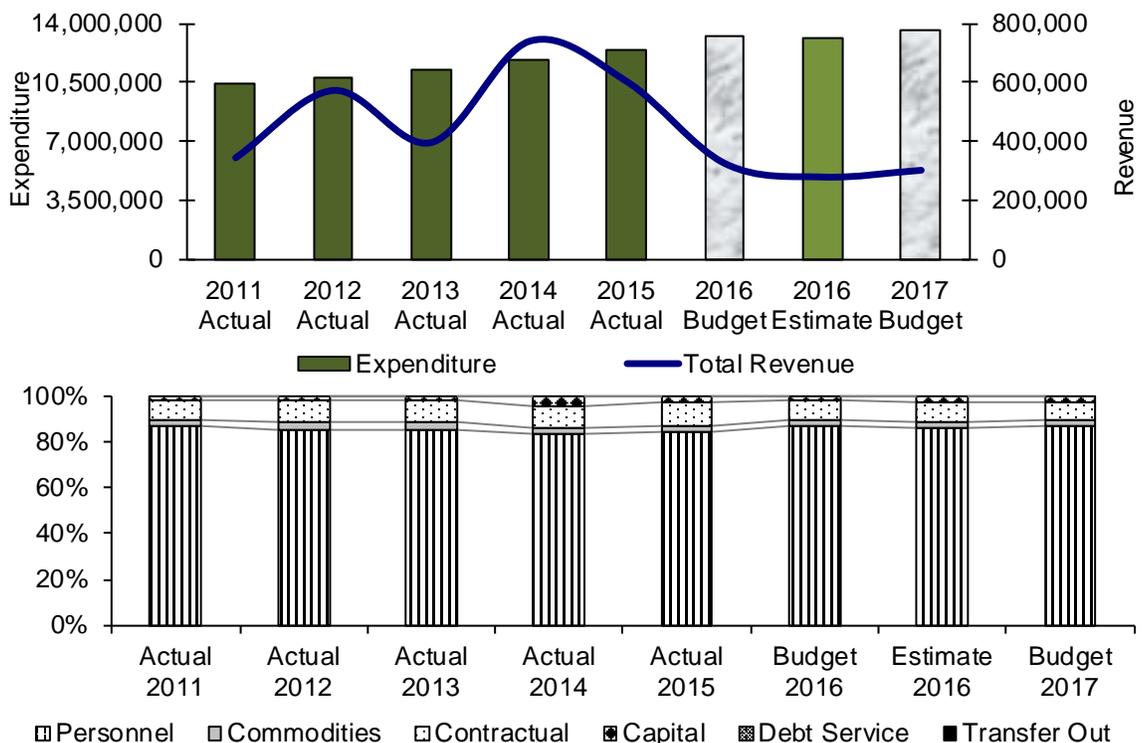


Governance Results

Not Applicable

Department Police
Fund General
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	8,297	8,758	7,292	7,873	6,843	156,000	106,000	106,000
Intergovernmental	275,505	491,492	324,626	677,288	539,559	133,775	139,025	153,105
Charges for Service	52,200	51,174	44,059	48,771	49,800	35,000	35,000	45,000
Fines & Forfeitures	55	381	23	702	84	-	-	-
Investment Income	87	1,917	256	257	150	-	-	-
Other	9,940	18,939	21,426	3,410	4,835	1,292	1,292	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	346,084	572,661	397,682	738,301	601,271	326,067	281,317	304,105
Percent Change		65.47%	-30.56%	85.65%	-18.56%	-45.77%	-13.72%	8.10%
Expenditure								
Personnel	9,009,577	9,215,460	9,615,875	9,942,007	10,530,449	11,518,279	11,319,237	11,873,616
Commodities	306,272	357,330	341,575	330,057	348,495	388,797	393,085	378,115
Contractual	908,239	1,040,087	1,087,896	1,127,801	1,191,193	1,051,936	1,111,393	1,095,986
Capital	170,661	175,172	180,762	472,361	378,098	288,535	316,848	318,251
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	10,394,749	10,788,049	11,226,108	11,872,226	12,448,235	13,247,547	13,140,563	13,665,968
Percent Change		3.78%	4.06%	5.76%	4.85%	6.42%	-0.81%	4.00%
Employees FTE	99.49	101.60	102.20	101.00	104.00	107.00	111.20	111.00
Percent Change FTE		2.13%	0.59%	-1.17%	2.97%	2.88%	3.93%	-0.18%

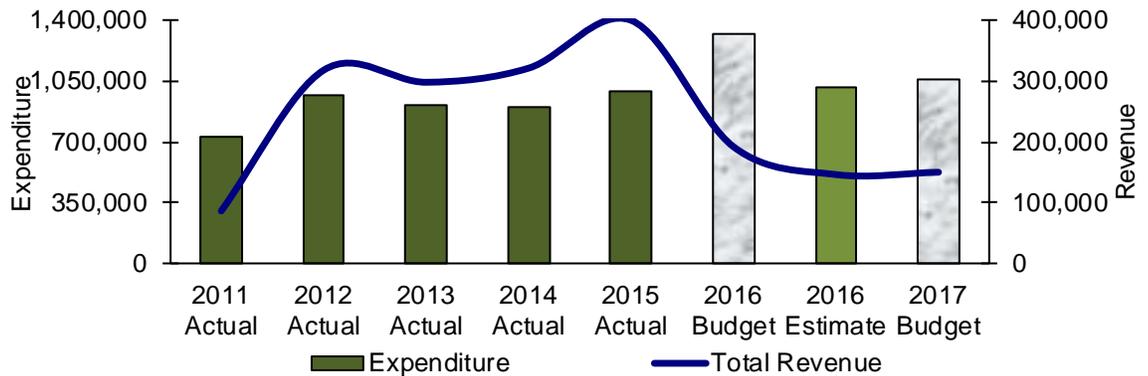


Department Police
Fund General
Division Administration
Account 02.1101

Description This division provides for the overall administration of police and fire marshal services to the community. It is responsible for all activities, associated programs and resources available for crime and natural disasters. Non-emergency support activities directed by this division include fire code inspections and enforcement.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	8,297	8,758	7,292	7,873	6,843	156,000	106,000	106,000
Intergovernmental	21,565	249,591	243,005	260,629	337,565	-	4,850	-
Charges for Service	52,486	51,174	44,059	48,771	49,800	35,000	35,000	45,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	87	1,917	256	257	150	-	-	-
Other	5,444	5,696	2,828	2,874	3,917	1,292	1,292	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	87,879	317,136	297,440	320,404	398,275	192,292	147,142	151,000
Percent Change		260.88%	-6.21%	7.72%	24.30%	-51.72%	-23.48%	2.62%
Expenditure								
Personnel	548,404	561,167	512,502	524,389	543,708	1,103,167	730,593	759,242
Commodities	74,939	83,490	94,249	86,901	95,868	116,220	116,332	107,720
Contractual	103,518	326,729	302,947	289,709	349,982	96,593	150,388	167,561
Capital	-	1,408	-	-	-	-	20,000	20,000
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	726,861	972,794	909,698	900,999	989,558	1,315,980	1,017,313	1,054,523
Percent Change		33.83%	-6.49%	-0.96%	9.83%	32.99%	-22.70%	3.66%
Employees FTE	8.47	8.60	9.00	7.00	9.00	12.00	9.00	9.00
Percent Change FTE		1.52%	4.65%	-22.22%	28.57%	33.33%	-25.00%	0.00%



Department Police
Fund General

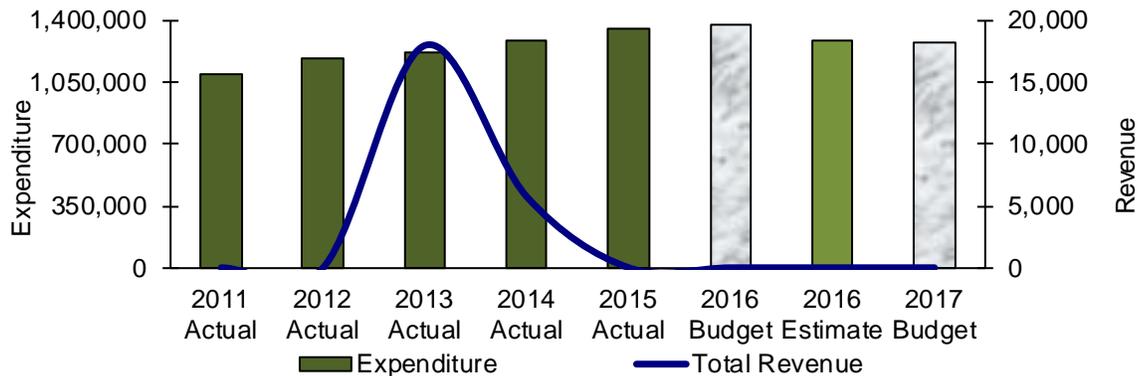
Division Communications and Records

Account 02.1104

Description This division provides the telecommunications link and radio coordination for Police, Fire and Public Works services to the community. The division also provides the community with records, crime analysis, and supporting computer systems.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	5,745	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	18,039	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	18,039	5,745	-	-	-	-
Percent Change		---	---	-68.15%	-100.00%	---	---	---
Expenditure								
Personnel	988,939	1,030,124	1,056,178	1,124,904	1,190,107	1,194,740	1,103,845	1,138,676
Commodities	22,912	29,693	16,176	16,503	35,372	21,846	21,846	26,846
Contractual	83,437	128,740	147,384	141,656	133,069	156,484	156,484	109,943
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,095,288	1,188,557	1,219,738	1,283,063	1,358,548	1,373,070	1,282,175	1,275,465
Percent Change		8.52%	2.62%	5.19%	5.88%	1.07%	-6.62%	-0.52%
Employees FTE	14.18	15.00	16.20	16.00	16.00	16.00	15.20	15.00
Percent Change FTE		5.75%	8.00%	-1.23%	0.00%	0.00%	-5.00%	-1.32%



Department Police
Fund General

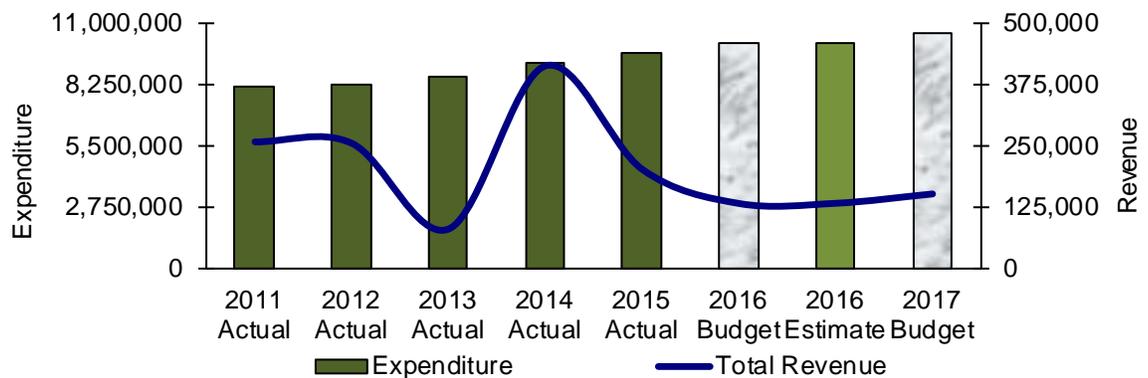
Division Police Operations Division

Account 02.1105

Description This division provides the patrol, traffic and preliminary investigative services for the community in the context of modern theories of law enforcement. This division is also responsible for a variety of investigative and administrative functions for the Department of Safety Services including criminal investigations and emergency preparedness operations as it relates to issues of homeland security and anti-terrorism efforts

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	253,940	241,901	81,621	410,914	201,994	133,775	134,175	153,105
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	55	381	23	702	84	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	4,496	13,243	559	536	918	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	258,491	255,525	82,203	412,152	202,996	133,775	134,175	153,105
Percent Change		-1.15%	-67.83%	401.38%	-50.75%	-34.10%	0.30%	14.11%
Expenditure								
Personnel	7,161,825	7,349,218	7,733,657	7,976,912	8,482,547	8,874,027	8,883,944	9,315,550
Commodities	194,186	231,889	216,501	214,512	207,932	230,400	234,576	223,218
Contractual	625,840	462,185	518,513	581,481	597,276	678,760	684,422	709,078
Capital	158,290	161,432	165,309	456,908	364,941	275,378	283,691	287,818
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	8,140,141	8,204,724	8,633,980	9,229,813	9,652,696	10,058,565	10,086,633	10,535,664
Percent Change		0.79%	5.23%	6.90%	4.58%	4.20%	0.28%	4.45%
Employees FTE	71.91	73.00	72.00	73.00	74.00	74.00	79.00	79.00
Percent Change FTE		1.52%	-1.37%	1.39%	1.37%	0.00%	6.76%	0.00%

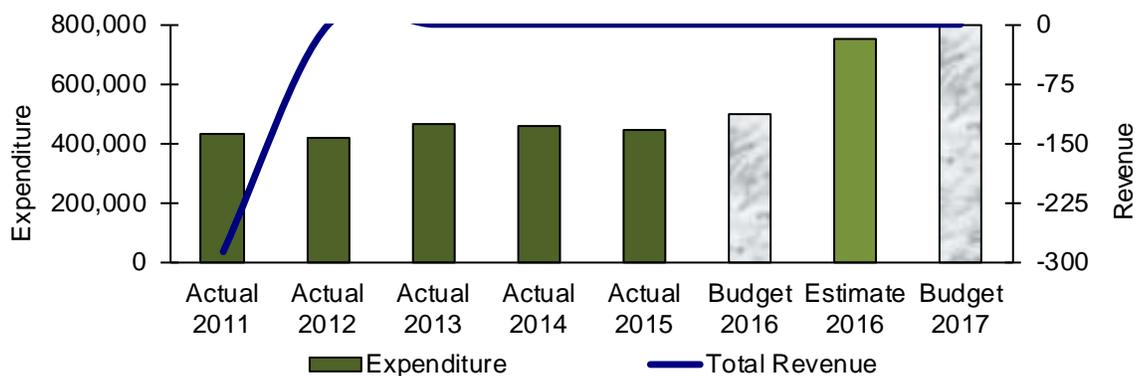


Department Police
Fund General
Division Neighborhood and Environmental Services
Account 02.1108

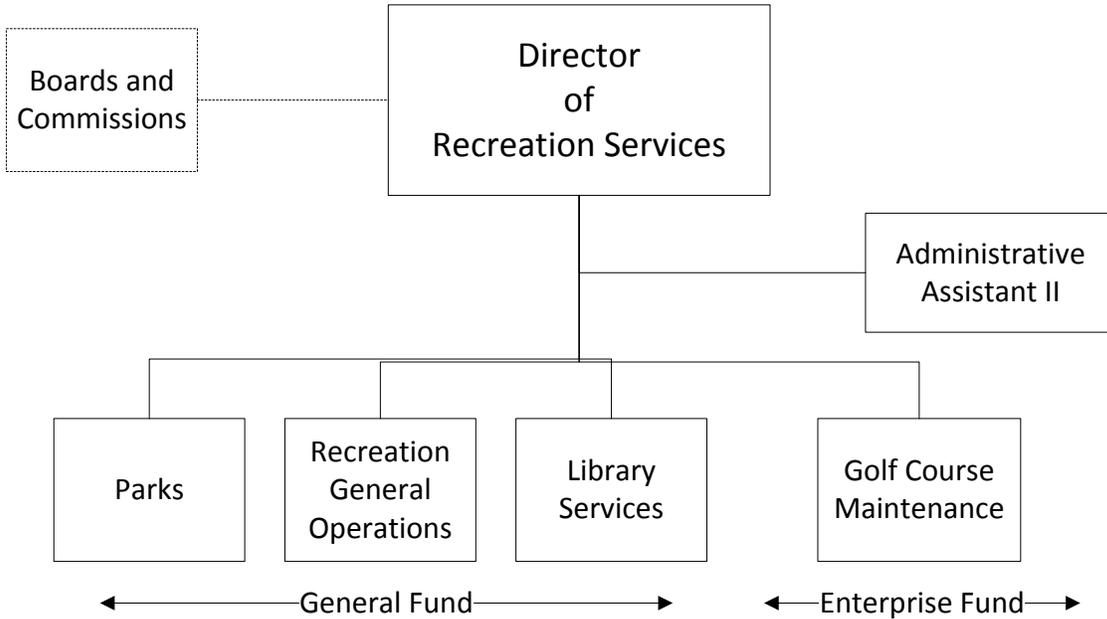
Description The Neighborhood and Environmental Services Division is responsible for helping to maintain the appearance of properties throughout the City of Englewood. In addition, this division also handles animal control issues.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	(286)	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	(286)	-	-	-	-	-	-	-
Percent Change		-100.00%	---	---	---	---	---	---
Expenditure								
Personnel	310,409	274,951	313,538	315,802	314,087	346,345	600,855	660,148
Commodities	14,235	12,258	14,649	12,141	9,323	20,331	20,331	20,331
Contractual	95,444	122,433	119,052	114,955	110,866	120,099	120,099	109,404
Capital	12,371	12,332	15,453	15,453	13,157	13,157	13,157	10,433
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	432,459	421,974	462,692	458,351	447,433	499,932	754,442	800,316
Percent Change		-2.42%	9.65%	-0.94%	-2.38%	11.73%	50.91%	6.08%
Employees FTE	4.93	5.00	5.00	5.00	5.00	5.00	8.00	8.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	60.00%	0.00%



Department Parks, Recreation and Library Services
Fund General



Description The Parks, Recreation and Library Department provides support for key priority results:

- Recreational, Cultural, Educational and Life-Long Learning Opportunities
- Safe and Healthy Community
- Sustainable Natural Environment
- Attractive, Engaged, Inclusive and Welcoming Community with Desirable, Livable Neighborhoods

Facilities include the Englewood Recreation Center, Malley Senior Recreation Center, Pirates Cove Family Aquatics Center, Englewood Public Library, Broken Tee Golf Course and a variety of parks and open spaces. Programs and community-wide events also help the department achieve its goal of *Bringing People Together to Play, Learn and Live Well*.

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Complete Parks and Recreation Master Plan including feasibility study of Pirates Cove expansion. Assign priority status to recommendations, create action plan and begin implementation. • Management of the RiverRun Trail Head construction project and continued working with initiative South Platte Working Group Urban Drainage, City of Littleton, City of Sheridan and South Suburban Parks and Recreation District on RiverRun projects. • Ongoing pursuit of funding opportunities through grant agencies (GOCO, ACOS and SCFD) and sponsorships. • Through understanding and implementation of the Priority Based Budget program to provide a creative and innovative methods to provide the needs services in an efficient and cost effective manner. 	<ul style="list-style-type: none"> • Develop timeline and funding sources to implement recommendations of Parks and Recreation Master Plan • Analyze current programs and services to ensure increased community participation and appropriate fee structures • Develop improved communications and marketing strategies for all divisions • Continue to aggressively seek grant funds and sponsorships from businesses and organizations. • Upgrade systems, procedures and technology to increase operational efficiency and improve the customer experience

2016 Major Department Initiatives Planned

- Replace park identification signs with newly designed signage. This includes the implementation and use of the City's new logo.
- Develop community-wide partnerships and volunteer opportunities to support early childhood literacy and lifelong learning
- Expand support for STEM learning, including additional books, digital resources and creative programming
- Offer additional resources for small business support

2017 Major Department Initiatives Planned

2015 Major Department Initiatives Planned

- Finalize construction plans for RiverRun Trail Head (formally Riverside Park) in conjunction with east/west trail connection. Continue working with initiative South Platte Working Group Urban Drainage, City of Littleton, City of Sheridan and South Suburban Parks and Recreation District. . Continue to pursue funding sources for the construction phase. Submit grant application to Arapahoe County Open Space (ACOS)
- Continue to support Pirate Youth Sports and other youth sport associations by providing field scheduling, marketing within Play Activity Guide and program information.
- Ongoing pursuit of funding opportunities through grant agencies (GOCO, ACOS and SCFD) and sponsorships.
Continued evaluation and research of creative and innovative methods to provide services in an efficient and cost effective manner.
- Expand services and outreach to seniors and adult learners
- Upgrade computer lab and expand technology instruction
- Remodel circulation desk for better access and improved efficiencies

2015 Major Department Initiatives Accomplished

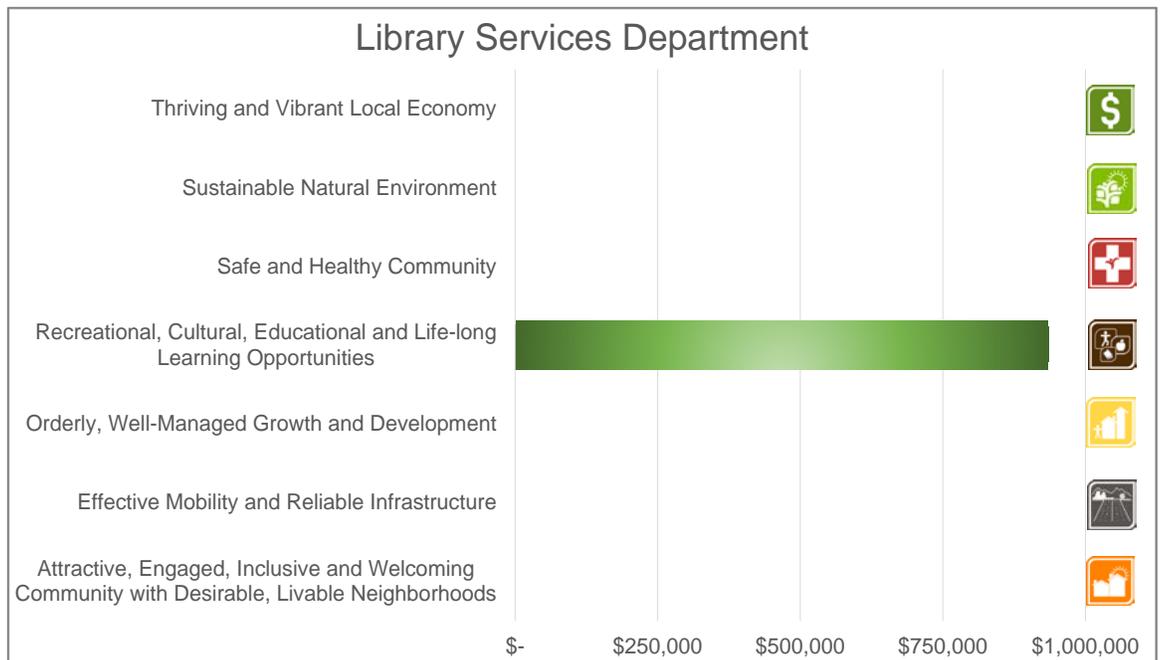
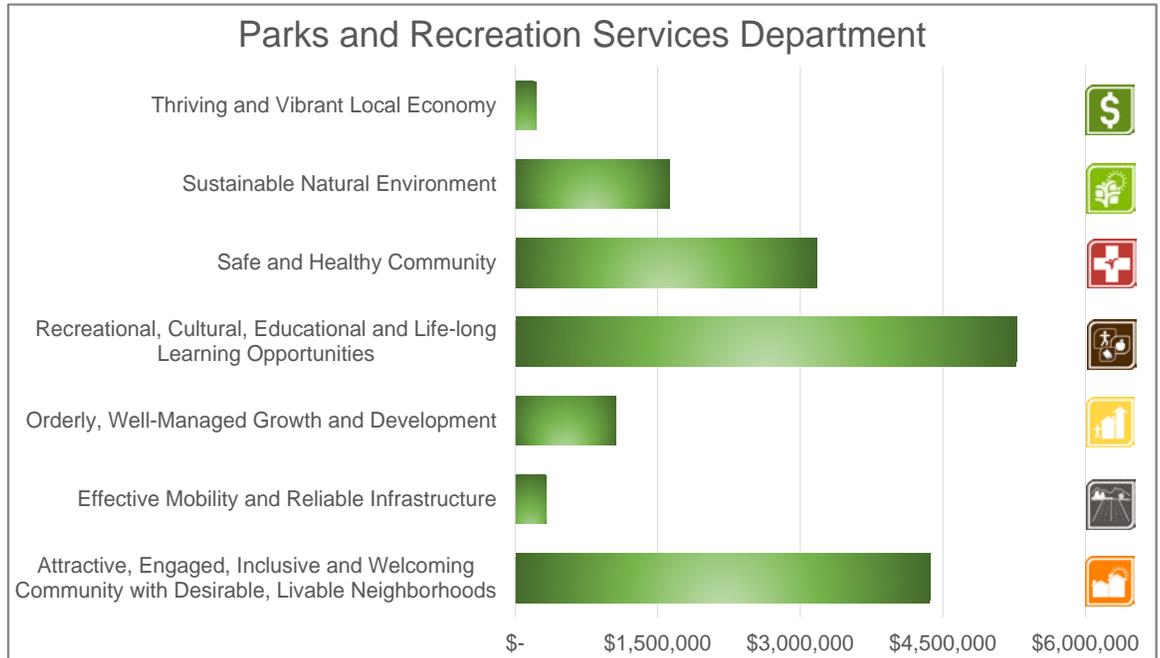
- Began construction on River Run Trailhead in cooperation with community partners
- Received \$500,000 Large Opportunity Grant from Arapahoe County Open Space to support completion of the River Run Trailhead. Received continuing support for cultural programs from SCFD.
- Provide continued support to Pirate Youth Sports through cooperative scheduling of fields and facilities
- Upgraded Library computer technology lab and training support
- Remodeled the Library circulation desk, improving accessibility and offering self-check-out options for patrons

Department Parks, Recreation and Library Services

Fund General

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent to the priority results the City has identified and how those dollars are leveraged. Most of the Parks, Recreation and Library Services budget is related to 'Community' results.

Community Results



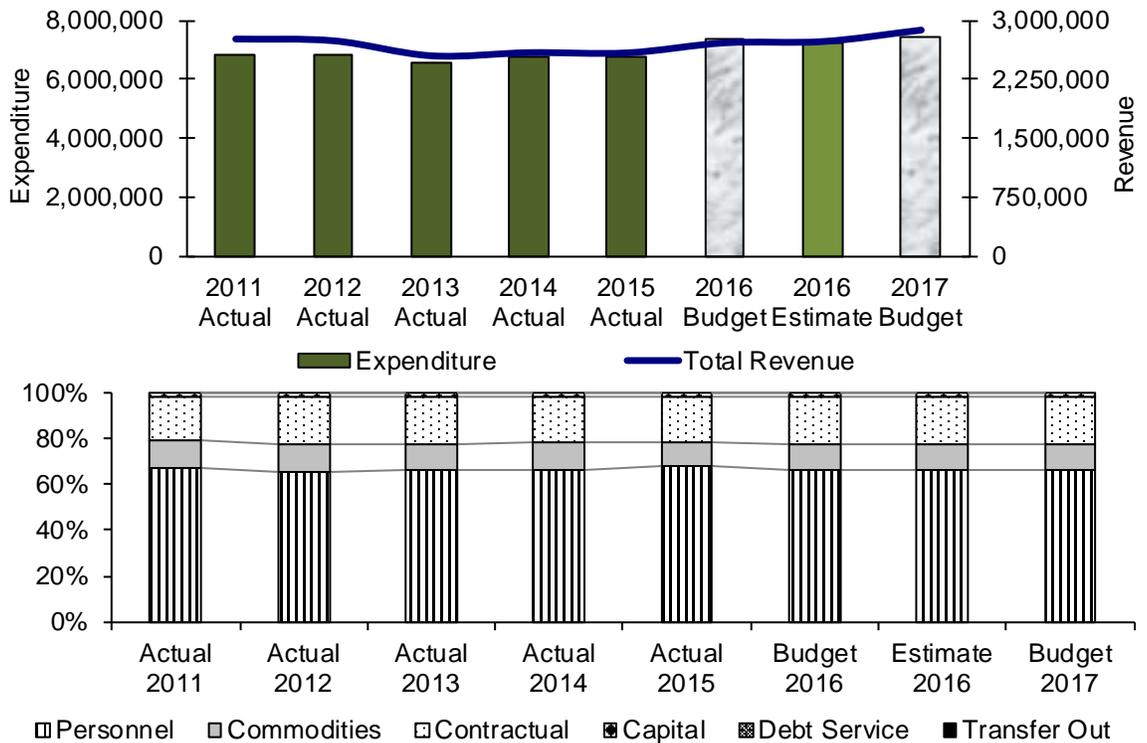
Good Governance Results

Not Applicable

Department Parks, Recreation and Library Services
Fund General

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	74,744	62,558	26,273	26,230	23,350	28,147	28,147	24,600
Charges for Services	2,654,079	2,652,751	2,496,597	2,532,236	2,528,674	2,664,458	2,679,435	2,833,040
Fines & Forfeitures	19,884	18,205	13,305	17,457	16,587	20,000	20,000	18,000
Investment Income	-	-	-	-	-	-	-	-
Other	14,120	6,270	10,033	11,047	15,386	1,726	3,100	2,850
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	2,762,827	2,739,784	2,546,208	2,586,970	2,583,997	2,714,331	2,730,682	2,878,490
Percent Change		-0.83%	-7.07%	1.60%	-0.11%	5.04%	0.60%	5.41%
Expenditure								
Personnel	4,633,922	4,482,421	4,339,701	4,478,660	4,619,812	4,894,675	4,758,474	4,904,710
Commodities	805,227	824,805	782,030	813,425	720,328	828,604	817,874	827,592
Contractual	1,320,712	1,387,778	1,337,332	1,304,179	1,309,105	1,495,634	1,482,834	1,546,620
Capital	102,901	135,014	118,193	143,608	131,192	158,860	154,707	138,517
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	6,862,762	6,830,018	6,577,256	6,739,872	6,780,437	7,377,773	7,213,889	7,417,439
Percent Change		-0.48%	-3.70%	2.47%	0.60%	8.81%	-2.22%	2.82%
Employees FTE	53.93	51.89	50.75	49.82	51.33	50.79	48.53	48.53
Percent Change FTE		-3.78%	-2.20%	-1.83%	3.02%	-1.05%	-4.45%	0.00%



Department Parks, Recreation and Library Services

Fund General

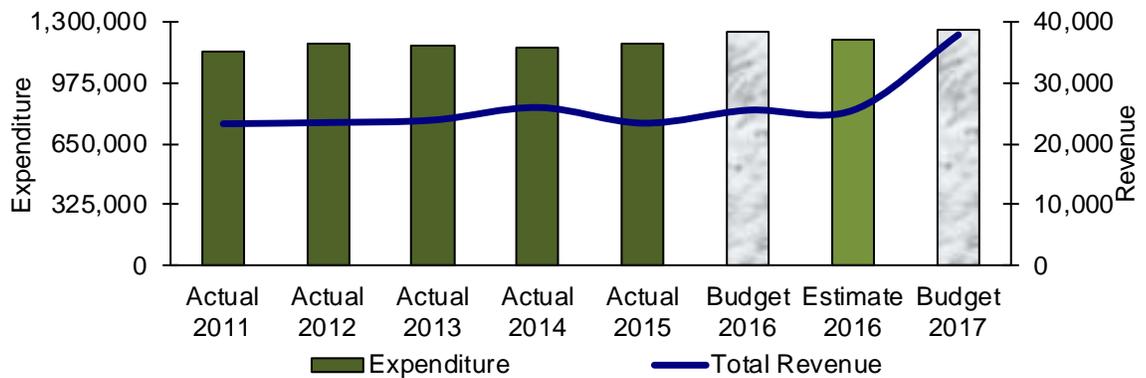
Division Library Services

Account 02.1201

Description Englewood Public Library - A place to Read, Explore And Discover!

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	3,355	5,241	10,550	8,484	6,755	5,500	5,500	20,000
Fines & Forfeitures	19,884	18,205	13,305	17,457	16,587	20,000	20,000	18,000
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	23,239	23,446	23,855	25,941	23,342	25,500	25,500	38,000
Percent Change		0.89%	1.74%	8.74%	-10.02%	9.25%	0.00%	49.02%
Expenditure								
Personnel	858,234	853,665	831,639	841,408	850,314	864,589	826,976	879,955
Commodities	211,123	229,398	237,545	210,532	218,473	254,600	254,600	253,600
Contractual	76,036	96,335	104,346	113,506	110,880	121,790	121,790	124,695
Capital	220	1,372	1,126	-	-	200	200	200
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,145,613	1,180,770	1,174,656	1,165,446	1,179,667	1,241,179	1,203,566	1,258,450
Percent Change		3.07%	-0.52%	-0.78%	1.22%	5.21%	-3.03%	4.56%
Employees FTE	15.11	16.30	15.87	16.04	16.33	15.49	14.48	14.48
Percent Change FTE		7.89%	-2.65%	1.07%	1.78%	-5.15%	-6.52%	0.00%

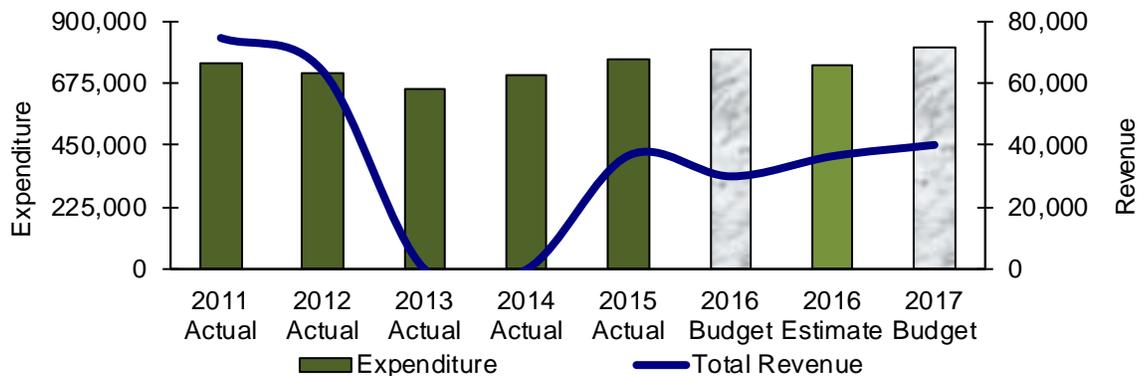


Department Parks, Recreation and Library Services
Fund General
Division Administration
Account 02.1301

Description The administration division provides the overall day to day and long range administration of the department. Department Divisions include recreation general operations, parks, golf operations and golf maintenance, and library. Functions include personnel administration, support for business application software, communications and clerical support for all Divisions. The administration of the Park's shelter rentals are included in this budget division.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	46,224	37,038	-	-	-	-	-	-
Charges for Services	28,427	26,905	-	-	36,730	30,000	36,500	40,150
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	74,651	63,943	-	-	36,730	30,000	36,500	40,150
Percent Change		-14.34%	-100.00%	----	----	-18.32%	21.67%	10.00%
Expenditure								
Personnel	454,914	467,702	456,099	487,981	552,442	530,622	483,464	508,001
Commodities	81,025	68,889	41,476	43,980	33,206	48,550	48,421	55,250
Contractual	187,516	149,712	134,091	140,726	148,323	192,508	180,708	214,383
Capital	22,041	25,021	23,315	31,425	25,030	29,183	25,030	27,307
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	745,496	711,324	654,981	704,112	759,001	800,863	737,623	804,941
Percent Change		-4.58%	-7.92%	7.50%	7.80%	5.52%	-7.90%	9.13%
Employees FTE	4.93	4.00	4.00	4.00	4.00	4.00	3.80	3.80
Percent Change FTE		-18.78%	0.00%	0.00%	0.00%	0.00%	-5.00%	0.00%



Department Parks, Recreation and Library Services

Fund General

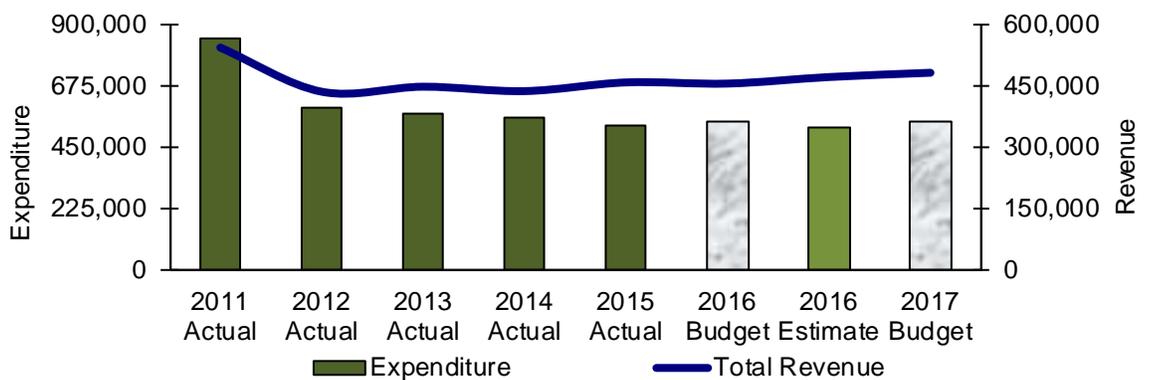
Division Recreation Center

Account 02.1302

Description The Englewood Recreation Center provides programs and facilities that support healthy lifestyles and activities and meet the needs and interests of the community.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	5,000	-	-	-	-	-	-	-
Charges for Services	537,896	435,063	447,348	436,601	457,828	455,000	470,950	481,440
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	542,896	435,063	447,348	436,601	457,828	455,000	470,950	481,440
Percent Change		-19.86%	2.82%	-2.40%	4.86%	-0.62%	3.51%	2.23%
Expenditure								
Personnel	618,165	408,488	386,687	379,269	362,130	345,981	337,144	353,730
Commodities	43,208	16,458	15,948	17,260	15,361	18,025	13,775	23,275
Contractual	184,076	163,637	164,956	155,219	144,737	176,163	169,010	167,510
Capital	-	5,278	4,081	7,581	6,959	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	845,449	593,861	571,672	559,329	529,187	540,169	519,929	544,515
Percent Change		-29.76%	-3.74%	-2.16%	-5.39%	2.08%	-3.75%	4.73%
Employees FTE	6.48	5.40	5.13	4.78	4.25	4.55	4.50	4.50
Percent Change FTE		-16.68%	-5.00%	-6.82%	-11.09%	7.06%	-1.10%	0.00%



Department Parks, Recreation and Library Services

Fund General

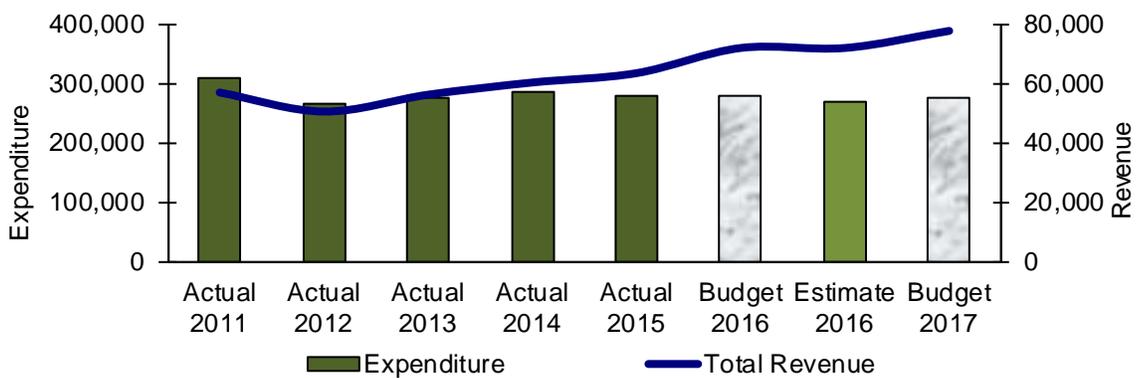
Division Malley Senior Recreation Center

Account 02.1303

Description Malley Senior Recreation Center promotes active, healthy aging by providing a variety of recreational, educational and cultural programs and facilities for the community.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	8,520	8,520	8,520	9,230	8,350	9,600	9,600	9,600
Charges for Services	48,479	42,065	47,746	51,138	55,170	62,400	62,400	68,150
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	56,999	50,585	56,266	60,368	63,520	72,000	72,000	77,750
Percent Change		-11.25%	11.23%	7.29%	5.22%	13.35%	0.00%	7.99%
Expenditure								
Personnel	245,967	204,163	207,756	209,683	209,131	206,182	201,441	206,706
Commodities	8,491	9,952	13,395	17,454	14,052	11,650	11,150	13,100
Contractual	55,909	50,671	55,344	58,005	56,716	60,770	57,955	57,155
Capital	-	-	-	543	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	310,367	264,786	276,495	285,685	279,899	278,602	270,546	276,961
Percent Change		-14.69%	4.42%	3.32%	-2.03%	-0.46%	-2.89%	2.37%
Employees FTE	3.94	2.75	2.75	2.63	2.75	2.25	2.25	2.25
Percent Change FTE		-30.20%	0.00%	-4.55%	4.76%	-18.18%	0.00%	0.00%



Department Parks, Recreation and Library Services

Fund General

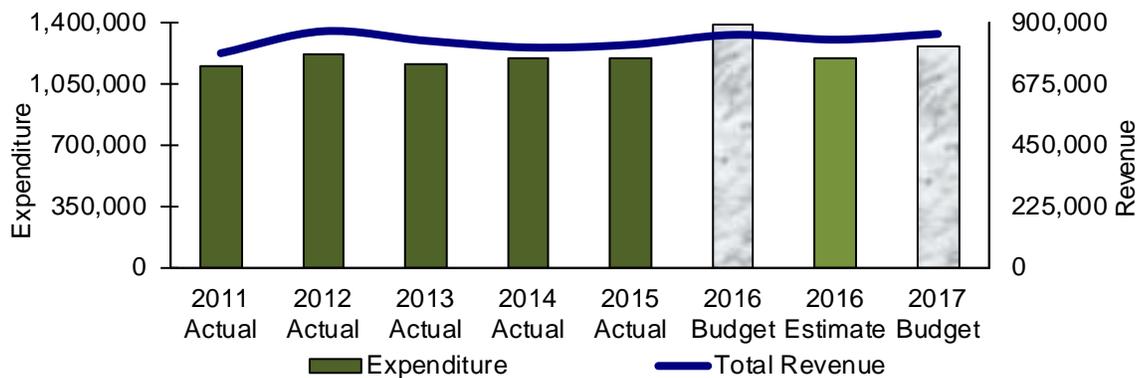
Division Recreation Programs

Account 02.1304

Description This division provides affordable, high quality, innovative recreation programs, services, and special events for all ages and segments of the community.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	15,000	17,000	17,753	17,000	15,000	18,547	18,547	15,000
Charges for Services	769,372	848,666	806,193	784,901	796,828	835,000	817,500	842,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	1,675	1,096	7,992	5,325	5,500	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	786,047	866,762	831,938	807,226	817,328	853,547	836,047	857,000
Percent Change		10.27%	-4.02%	-2.97%	1.25%	4.43%	-2.05%	2.51%
Expenditure								
Personnel	947,644	985,732	907,743	940,038	955,176	1,117,008	973,596	1,029,005
Commodities	82,013	97,057	104,908	103,244	101,591	118,974	109,330	103,070
Contractual	119,245	139,346	142,309	155,455	141,431	150,281	112,071	134,210
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,148,902	1,222,135	1,154,960	1,198,737	1,198,198	1,386,263	1,194,997	1,266,285
Percent Change		6.37%	-5.50%	3.79%	-0.04%	15.70%	-13.80%	5.97%
Employees FTE	8.21	8.44	8.00	7.00	8.00	8.00	6.00	6.20
Percent Change FTE		2.83%	-5.19%	-12.50%	14.29%	0.00%	-25.00%	3.33%



Department Parks, Recreation and Library Services

Fund General

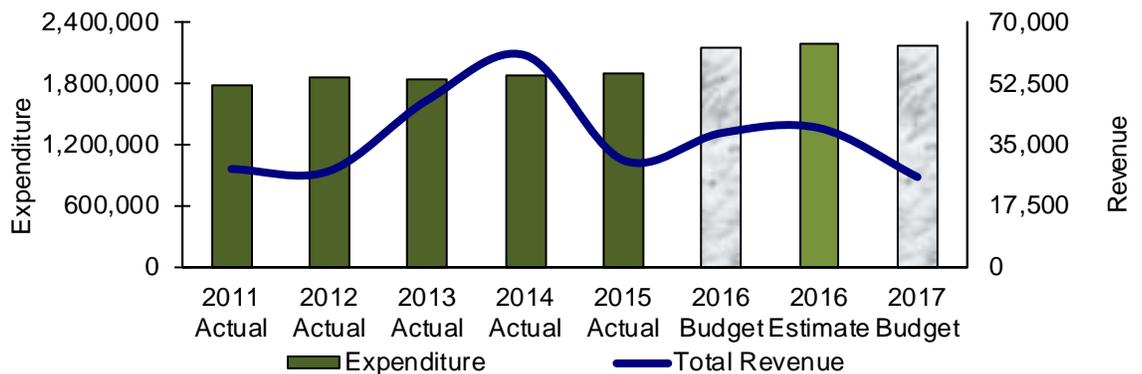
Division Parks

Account 02.1305

Description The Parks Division provides safe, clean and well-maintained parks, trails, and natural areas for the use and enjoyment of the community. The Division manages construction of park improvements and preserves, protects and safeguards parks for future generations.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	15,504	22,348	45,709	54,828	20,576	36,558	36,585	22,800
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	12,445	5,066	2,041	5,722	9,886	1,726	3,100	2,850
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	27,949	27,414	47,750	60,550	30,462	38,284	39,685	25,650
Percent Change		-1.91%	74.18%	26.81%	-49.69%	25.68%	3.66%	-35.37%
Expenditure								
Personnel	1,014,968	953,165	999,748	1,044,806	1,099,320	1,234,300	1,265,697	1,258,291
Commodities	128,547	159,106	149,746	185,065	136,845	158,580	158,747	156,747
Contractual	567,158	659,377	602,896	540,740	555,914	632,445	634,763	641,795
Capital	78,344	93,995	88,670	101,959	99,203	129,477	129,477	111,010
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,789,017	1,865,643	1,841,060	1,872,570	1,891,282	2,154,802	2,188,684	2,167,843
Percent Change		4.28%	-1.32%	1.71%	1.00%	13.93%	1.57%	-0.95%
Employees FTE	14.28	13.50	13.50	13.50	13.50	14.00	15.00	15.00
Percent Change FTE		-5.48%	0.00%	0.00%	0.00%	3.70%	7.14%	0.00%



Department Parks, Recreation and Library Services

Fund General

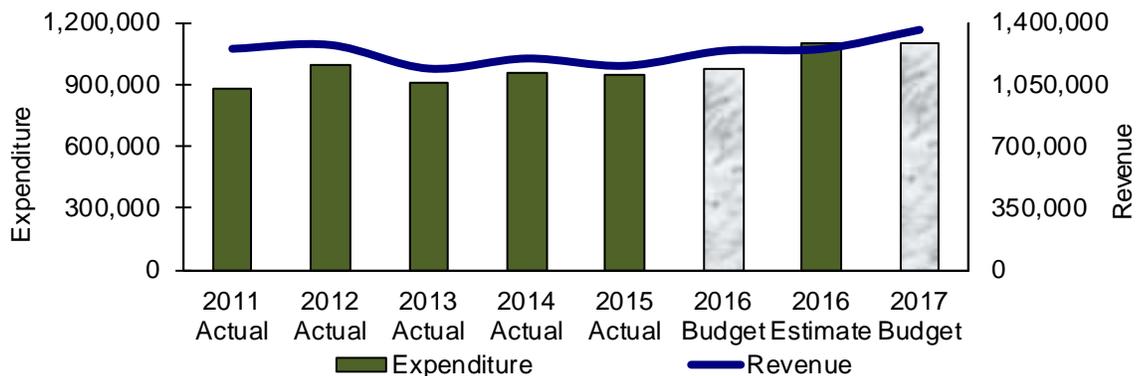
Division Pirates Cove

Account 02.1308

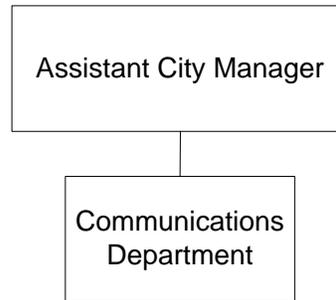
Description Pirates Cove Family Aquatic Center is an outdoor family aquatics park located at Belleview Park. Amenities include a walk-in leisure pool, a competitive pool, entertaining water features, concessions and picnic areas.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	1,251,046	1,272,463	1,139,051	1,196,284	1,154,787	1,240,000	1,250,000	1,358,500
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	108	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,251,046	1,272,571	1,139,051	1,196,284	1,154,787	1,240,000	1,250,000	1,358,500
Percent Change								
Expenditure								
Personnel	494,030	609,506	550,029	575,475	591,299	595,993	670,156	669,022
Commodities	250,820	243,945	219,012	235,890	200,800	218,225	221,851	222,550
Contractual	130,772	128,700	133,390	140,528	151,104	161,677	206,537	206,872
Capital	2,296	9,348	1,001	2,100	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	877,918	991,499	903,432	953,993	943,203	975,895	1,098,544	1,098,444
Percent Change								
		12.94%	-8.88%	5.60%	-1.13%	3.47%	12.57%	-0.01%
Employees FTE	0.99	1.50	1.50	1.88	2.50	2.50	2.50	2.30
Percent Change FTE		52.27%	0.00%	25.00%	33.33%	0.00%	0.00%	-8.00%



Department Communications
Fund General



Description The Communications Department is a newly established department that consolidates and coordinates the functions of communications internally and externally for the City of Englewood. Communications is responsible for improving and promoting communication throughout the organization. The department is also responsible for facilitating communication to the community and marketing the City of Englewood to the business community.

Mission **To promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity through the provision of trustworthy, coordinated, effective and efficient leadership and systems that lead to success.**

2017 Major Department Initiatives Planned

- Implement Communications Strategy Across all departments
- Design new Brand Design and Standards
 - Implement department specific brand standards
 - Work with Brand Viva to produce department videos
- Upgrade City website and social media platforms
- Market the City of Englewood to the prospective business community
- Revamp City sponsored community events
- Identify sponsors to assist City in meeting financial needs in communication and marketing

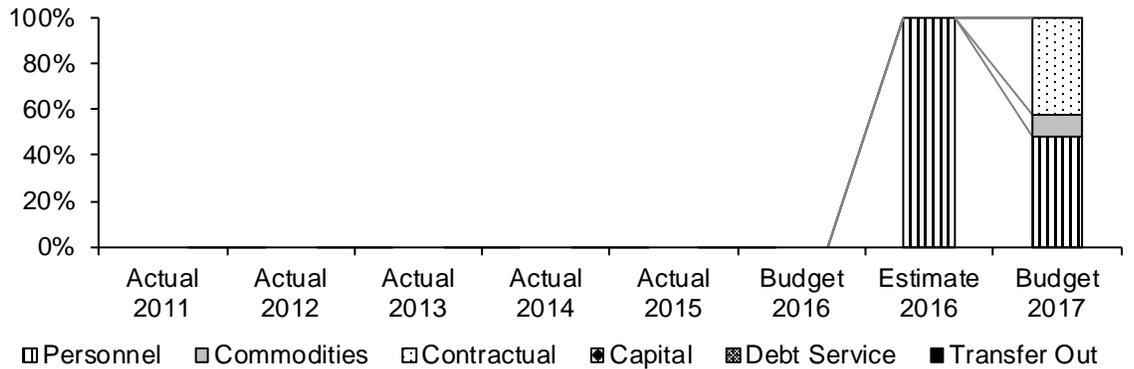
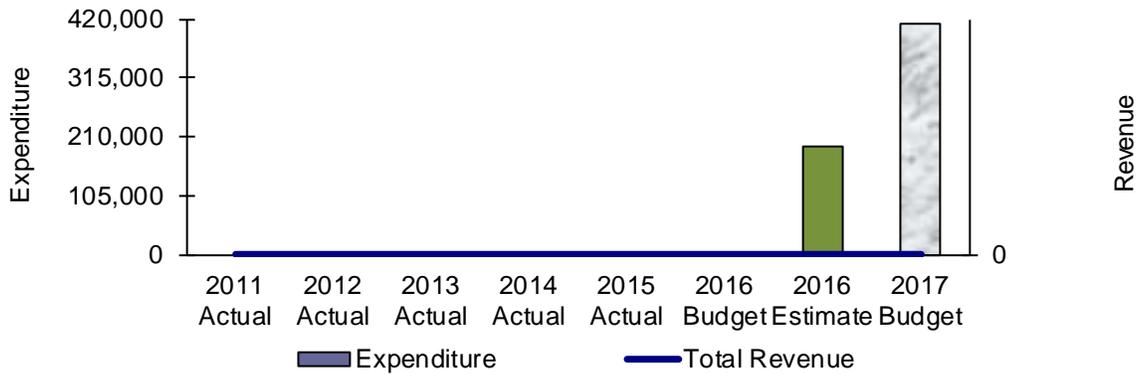
2016 Major Department Initiatives Accomplished

- Conduct a review of Communication practices and establish needs for the future
- Hire Cahoots Communications, Inc., to assist in the implementation of communication goals
- Establish the City of Englewood Communication Department
- Begin establishing an internal communications mechanism
- Begin assisting departments in meeting communication needs

Department Communications
Fund General
Account 02.1801

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	-	-	-	-	-	-	194,506	198,300
Commodities	-	-	-	-	-	-	-	37,210
Contractual	-	-	-	-	-	-	-	175,044
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	-	-	-	-	-	-	194,506	410,554
Percent Change		---	---	---	---	---	---	111.08%
Employees FTE							2.50	2.50
Percent Change FTE		▲	▲	▲	▲	▲	---	0.00%



Department General Government

Fund General

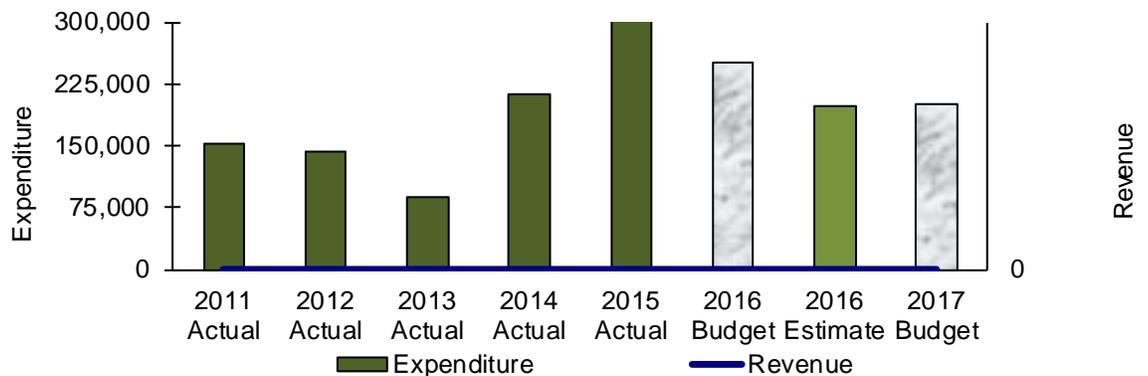
Division Contingency

Account 02.0901

Description The Contingency division accounts for unforeseen and unbudgeted events as well as to pay amounts due to employees leaving the City.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change								
Expenditure								
Personnel	147,737	113,369	80,366	202,373	461,638	242,213	162,304	192,213
Commodities	-	-	-	-	1,996	-	-	-
Contractual	4,686	30,441	7,994	9,249	48,245	7,787	35,356	7,787
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	152,423	143,810	88,360	211,622	511,879	250,000	197,660	200,000
Percent Change		-5.65%	-38.56%	139.50%	141.88%	-51.16%	-20.94%	1.18%
Employees FTE	N/A	N/A						
Percent Change FTE		---	---	---	---	---	---	---



Department General Government

Fund General

Division Debt Service

Account 02.1401

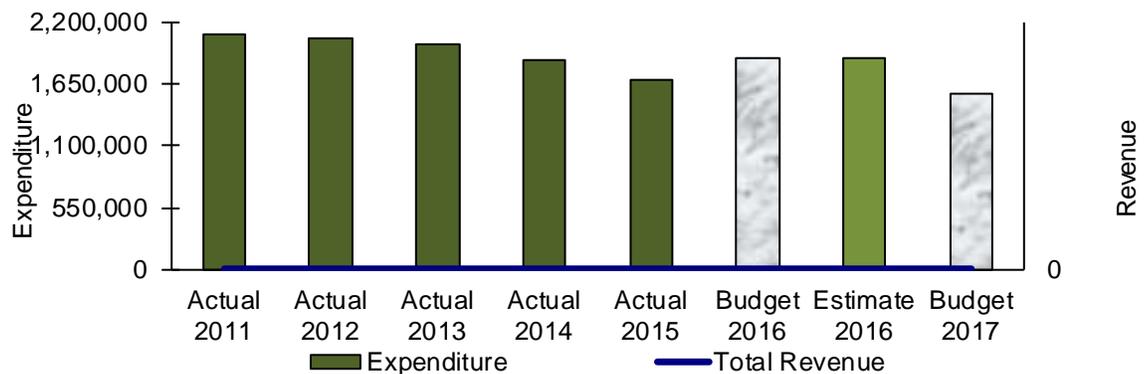
Description The Debt Service division accounts for the General Fund's debt service payments.

The debt service payments are for the following contractual obligations:

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Selbe Lease	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Brownsfield Loan	100,063	-	-	-	-	-	-	-
Computer Equipment	113,331	113,331	56,666	-	-	-	-	-
Security/Phone Equip	152,947	152,947	152,947	65,127	-	-	-	-
Fire Trucks Lease	118,393	118,393	118,393	118,393	118,393	236,786	236,786	-
Qualified Energy Con	23,415	86,359	93,887	104,920	95,294	98,879	98,879	102,033
Civic Center COPS	1,573,314	1,570,920	1,568,937	1,566,463	1,465,073	1,520,979	1,520,979	1,444,896
Total Revenue	2,096,463	2,056,950	2,005,830	1,869,902	1,693,760	1,871,644	1,871,644	1,561,929
Percent Change		-1.88%	-2.49%	-6.78%	-9.42%	10.50%	0.00%	-16.55%

History and Budget

Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-	-
Contractual	3,321	4,424	3,400	4,900	5,255	7,000	7,000	7,000
Capital	-	-	-	-	-	-	-	-
Debt Service	2,093,142	2,052,526	2,002,430	1,865,002	1,688,505	1,864,644	1,864,644	1,554,929
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	2,096,463	2,056,950	2,005,830	1,869,902	1,693,760	1,871,644	1,871,644	1,561,929
Percent Change		-1.88%	-2.49%	-6.78%	-9.42%	10.50%	0.00%	-16.55%



Department General Government
Fund General
Division Debt Service
Account 02.1401

Schedules of Debt Service Requirements

Certificates of Participation, Series 2015 Refunding

Civic Center Project

Year	Total Debt Service	Englewood Environmental Foundation, Inc.				Qualified Energy Conservation Bonds - 2010				
		Rate	Principal	Interest	Total	Rate	Principal	Interest	Credit	Total
2017	1,554,929	2.120	1,253,000	184,896	1,437,896	5.410	80,483	53,675	(32,125)	102,033
2018	1,560,297	2.120	1,282,000	158,025	1,440,025	5.410	85,513	49,219	(29,461)	105,272
2019	1,563,159	2.120	1,309,000	130,560	1,439,560	5.410	90,741	44,488	(26,630)	108,599
2020	1,558,611	2.120	1,329,000	102,597	1,431,597	5.410	96,171	39,470	(23,627)	112,014
2021	1,567,583	2.120	1,363,000	74,062	1,437,062	5.410	101,813	34,153	(20,445)	115,521
2022	1,572,960	2.120	1,394,000	44,838	1,438,838	5.410	107,672	28,528	(17,078)	119,122
2023	1,570,848	2.120	1,418,000	15,031	1,433,031	5.410	113,755	22,580	(13,517)	122,817
2024	141,612		-	-	-	5.410	120,070	16,299	(9,757)	126,612
2025	145,509		-	-	-	5.410	126,627	9,671	(5,789)	130,509
2026	115,117		-	-	-	5.410	99,039	2,684	(1,606)	100,117
2027	15,000		-	-	-		-	-	-	-
2028	15,000		-	-	-		-	-	-	-
2029	15,000		-	-	-		-	-	-	-
2030	15,000		-	-	-		-	-	-	-
2031	15,000		-	-	-		-	-	-	-
2032	15,000		-	-	-		-	-	-	-
2033	15,000		-	-	-		-	-	-	-
2034	15,000		-	-	-		-	-	-	-
2035-2065	451,250		-	-	-		-	-	-	-
Totals	11,921,875		9,348,000	710,009	10,058,009		1,021,885	300,767	(180,036)	1,142,616

1997 Ground Sublease

Rate	Principal	Interest	Total
			Annual ground sublease payment of \$15,000 .
			Ground Sublease ends February 1, 2065 .

Certificates of Participation The Englewood Environmental Foundation, Inc. (EEF) created in 1997, is a separate legal entity. On December 29, 1998, the City entered into a lease purchase agreement (capital lease) with the EEF for the Englewood Civic Center. The lease represents a legal outstanding economic debt of the City to the EEF, a separate legal entity and not an advance. The lease purchase agreement is renewable annually and lease payments are subject to annual appropriation by the City.

On December 29, 1998, the EEF issued Series 1998 Certificates of Participation dated December 1, 1998 to finance the acquisition and renovation of an existing building for use as a Civic Center (the leased property) and the construction of various public improvements adjacent to the Civic Center. The Certificates have been issued in connection with a lease from the City to the EEF and a lease back to the City by the EEF.

On October 4, 2005, the EEF issued \$18,880,000 Refunding Certificates of Participation, Series 2005, to provide resources to purchase U.S. Treasury Notes that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payment of \$18,125,000 Series 1998 Certificates of Participation. The 2005 Certificates bear interest at 3.25% to 4% and consist of term certificates due June 1, 2020. Interest is payable semiannually on June 1 and December 1. The Certificates are subject to redemption at par prior to maturity on any date on or after June 1, 2016. The Certificates are subject to mandatory

Department General Government

Fund General

Division Debt Service

Account 02.1401

redemption beginning June 1, 2017 for certificates maturing on June 1, 2020. Repayment of both principal and interest on the Certificates are insured by MBIA Insurance Corporation.

On August 11, 2015 the EER issued \$10,650,000 Refunding Certificates of Participation, Series 2015. The 2015 Certificates bear interest at 2.12% and interest is payable semiannually on June 1 and December 1.

Note payable Note payable to Colorado Brownfields Revolving Loan Fund, in the original principal amount of \$733,011, used for financing the environmental remediation of a new park location in the City, dated August 6, 2001, principal and interest due annually through 2011, with interest at 2%.

Capital Lease On April 20, 2007, the City entered into a capital lease agreement for two fire trucks. Lease payments are due in annual installments beginning March 1, 2008 through March 1, 2017, with interest at 4.24%. The total principal and interest due over the lease term is \$1,183,930.

On April 7, 2010, the City entered into an equipment lease/purchase agreement for the replacement of City computers. The semi-annual lease payment installments begin on October 1, 2010 and conclude on April 1, 2013, with interest at 4.6%. The total principal and interest due over the lease term is \$314,455.72.

On November 2, 2010, the City entered into an equipment lease/purchase agreement for the following pieces of equipment: Voice over Internet Protocol (VoIP) phone system upgrade, snow removal deicing equipment and video surveillance equipment. The semi-annual lease payment installments begin May 2, 2011 and end on November 2, 2015, with interest at 3.87%. The total principal and interest due over the lease term is \$589,093.92.

Qualified Energy Conservation Bonds (QECCB) The City issued Qualified Energy Conservation Bonds in 2010. The original principal and interest amount of \$1,641,466 dated August 19, 2010. Principal and interest are due quarterly with an interest rate of 5.41%. The interest payments are partially offset by credits from the Federal Government under Section 1112 of the American Recovery and Reinvestment Act of 2009, "Section 54D" that authorizes states and political subdivisions to issue qualified energy conservation bonds "QECCBs". Proceeds will be used for qualified energy conservation purposes.

Ground Lease A ground lease is a long-term (usually 99 year) lease of land only; such a lease typically involves commercial property, and any improvements built by the tenant usually revert to the landlord.

Selbe Lease On December 8, 1997, the City entered into a ground sublease with Cindermaak Associates for the land under the RTD parking lot adjacent to the light rail line and north of the Civic Center. This ground lease ends on February 1, 2065.

Department General Government

Fund General

Revenue Item Transfers In (Out)

Account 02.1501

Description This division accounts for transfers to the General Fund from other funds and transfers from the General Fund to other funds.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Other Financing Sources-Transfers In								
Donors Fund	-	-	-	-	-	-	-	-
Conservation Trust Fu	-	-	-	-	-	-	-	-
Special Assessment	-	-	-	-	-	-	-	-
Paving District 38 Fu	-	-	-	-	-	-	-	-
Neighborhood Stabiliz	396,130	312,726	-	-	-	-	-	-
Public Improvement F	471,815	635,517	989,574	479,544	479,544	-	-	-
Golf Course Fund	-	-	-	63,000	63,000	-	-	-
Central Services Fun	100,000	-	50,000	50,000	50,000	-	-	-
ServiCenter Fund	100,000	100,000	100,000	300,000	300,000	-	-	-
Capital Equipment Re	-	-	-	-	-	-	-	-
Risk Management Fu	546,000	920,000	-	-	-	-	-	-
Employee Benefits F	165,000	-	-	-	-	-	-	-
Long-Term Asset Res	-	-	-	-	-	-	-	-
Total Other Sources	1,778,945	1,968,243	1,139,574	892,544	892,544	-	-	-
Percent Change		-14.94%	10.64%	-42.10%	-21.68%			
*** Eligible expenditures from the General Fund Parks and Recreation Programs to be transferred to CTF								
Other Financing Uses-Transfers Out								
Donors' Fund	-	-	-	-	-	-	-	-
Englewood McLellan	-	-	-	-	-	-	-	-
Neighborhood Stabiliz	-	110,329	73,006	-	-	-	-	-
Public Improvement F	-	434,000	-	-	-	-	-	-
Risk Management Fu	-	715,000	-	-	-	-	-	-
Employee Benefits F	-	80,000	-	-	-	-	-	-
Total Other Uses	-	1,339,329	73,006	-	-	-	-	-
Percent Change		-100% ----		-95%	-100%			
Net Other Financing :	1,778,945	628,914	1,066,568	892,544	892,544	0.00%	0.00%	0.00%
Percent Change	72.07%	32.61%	-64.65%	69.59%	-16.32%			

Department General Government

Fund General

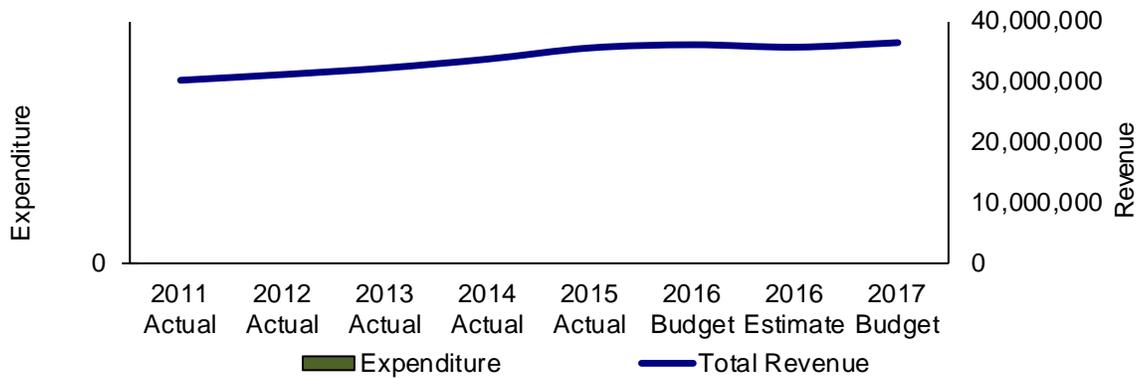
Revenue Item General Revenue

Account 02.9999

Description This division accounts for the general revenue of the General Government not already budgeted for in other General Fund divisions.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	27,809,360	28,612,628	29,909,808	31,431,978	33,346,354	33,828,299	33,232,249	34,207,002
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	28,265	28,942	29,160	30,063	30,201	30,201	30,201	30,201
Charges for Services	2,042,067	2,042,067	2,042,981	2,042,981	2,042,981	2,078,000	2,074,000	2,087,000
Fines & Forfeitures	64	-	-	-	130	-	-	-
Investment Income	90,947	82,129	(10,479)	68,084	43,715	85,500	54,500	54,500
Other	70,310	256,674	174,411	97,431	119,279	100,000	315,000	100,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	30,041,013	31,022,440	32,145,881	33,670,537	35,582,660	36,122,000	35,705,950	36,478,703
Percent Change		3.27%	3.62%	4.74%	5.68%	1.52%	-1.15%	2.16%



Special Revenue Funds

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Conservation Trust Fund – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided by State Lottery funds.

Donors' Fund – Accounts for funds donated to the City for various specified activities.

Community Development Fund – Accounts for the operations of the **art** circulator shuttle which is funded by the Regional Transportation District. **art** provides free ridership to 19 stops connecting CityCenter Englewood, businesses in downtown Englewood, and the medical facilities in and near Craig Hospital and Swedish Medical Center.

Parks and Recreation Trust Fund – Accounts for a trust established by the City, financed primarily by donations, to be used exclusively for specific park and recreation projects.

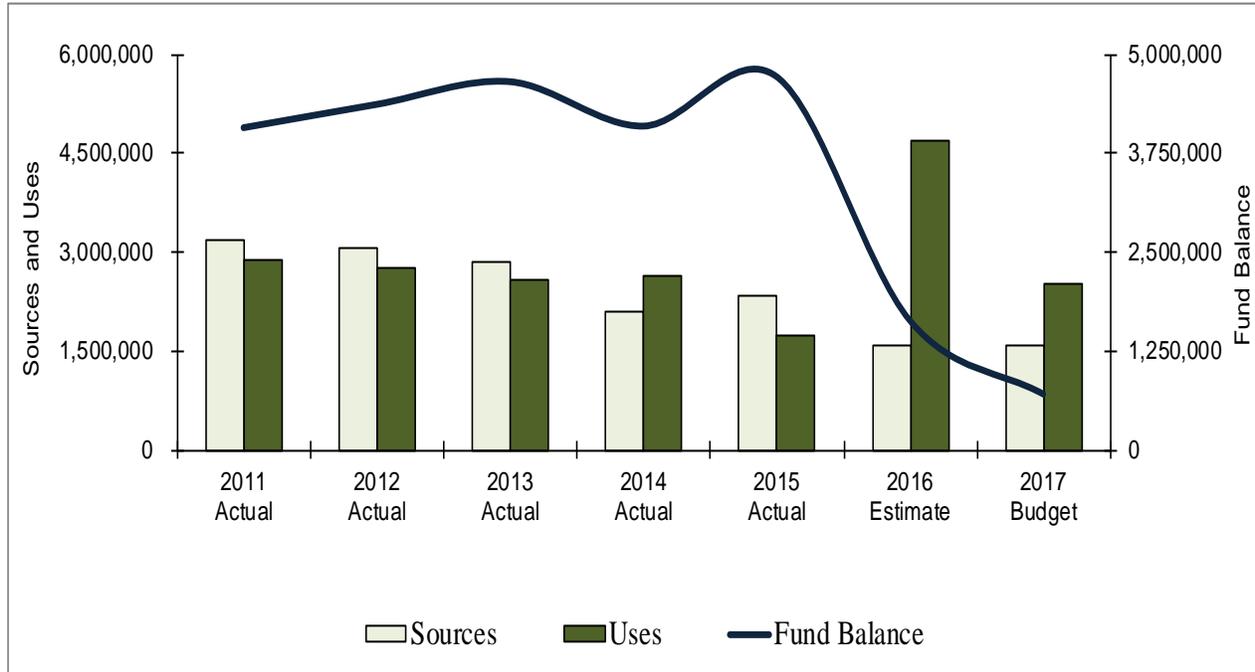
Malley Center Trust Fund – Accounts for a trust established by Elsie Malley to be used for the benefit of the Malley Senior Recreation Center.

Open Space Fund – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided from the Arapahoe County Open Space Sales Tax of .25%. The Open Space Tax effective January 1, 2004 expires on December 31, 2023.

Neighborhood Stabilization Program Fund – Accounts for the acquisition, rehabilitation and resale of 20 homes in foreclosure as provided for in the Federal Grant Agreement. The requirements of this grant were completed in 2013.

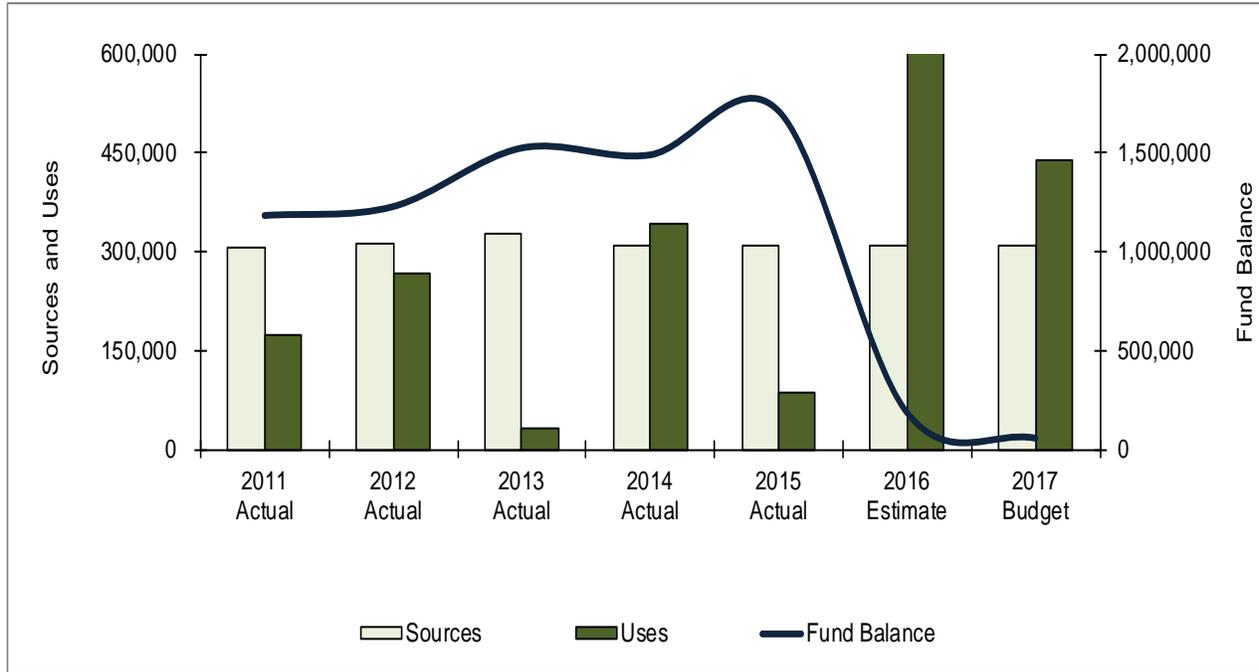
Special Revenue Funds

Conservation Trust Fund, Commercial Revolving Loan Fund, Community Development Fund,
Donors Fund, Parks and Recreation Trust Fund, Malley Center Trust Fund,
Open Space Fund and Neighborhood Stabilization Program Fund
Combined Statement of Fund Sources, Uses and Changes in Fund Balances



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$3,752,346	\$4,071,943	\$4,367,884	\$4,655,645	\$4,092,530	\$1,619,873	\$4,718,654	\$1,624,756
Sources of Funds								
Total Revenue	3,014,906	2,681,177	2,653,918	2,087,173	2,347,789	1,532,000	1,586,427	1,580,987
Other Financing Sources	175,361	383,751	208,001	-	-	-	-	-
Total Sources of Funds	3,190,267	3,064,928	2,861,919	2,087,173	2,347,789	1,532,000	1,586,427	1,580,987
Uses of Funds								
Total Expenditures	2,474,540	2,314,644	1,889,389	2,650,288	1,721,665	2,099,500	4,680,325	2,512,060
Other Financing Uses	396,130	454,343	684,769	-	-	-	-	-
Total Uses of Funds	2,870,670	2,768,987	2,574,158	2,650,288	1,721,665	2,099,500	4,680,325	2,512,060
Net Sources (Uses) of Funds	319,597	295,941	287,761	(563,115)	626,124	(567,500)	(3,093,898)	(931,073)
Ending Fund Balance	\$4,071,943	\$4,367,884	\$4,655,645	\$4,092,530	\$4,718,654	\$1,052,373	\$1,624,756	\$693,683
Fund Balance Percentage Change		7.27%	6.59%	-12.10%	15.30%	-77.70%	54.39%	-57.31%
Funds Designated For:								
Project Completion	2,205,776	2,519,301	3,105,587	2,843,649	2,876,998	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unassigned Fund Balance	\$1,866,167	\$1,848,583	\$1,550,058	\$1,248,881	\$1,841,656	\$1,052,373	\$1,624,756	\$693,683

CONSERVATION TRUST FUND (CTF)
Statement of Fund Sources, Uses and Changes in Fund Balance



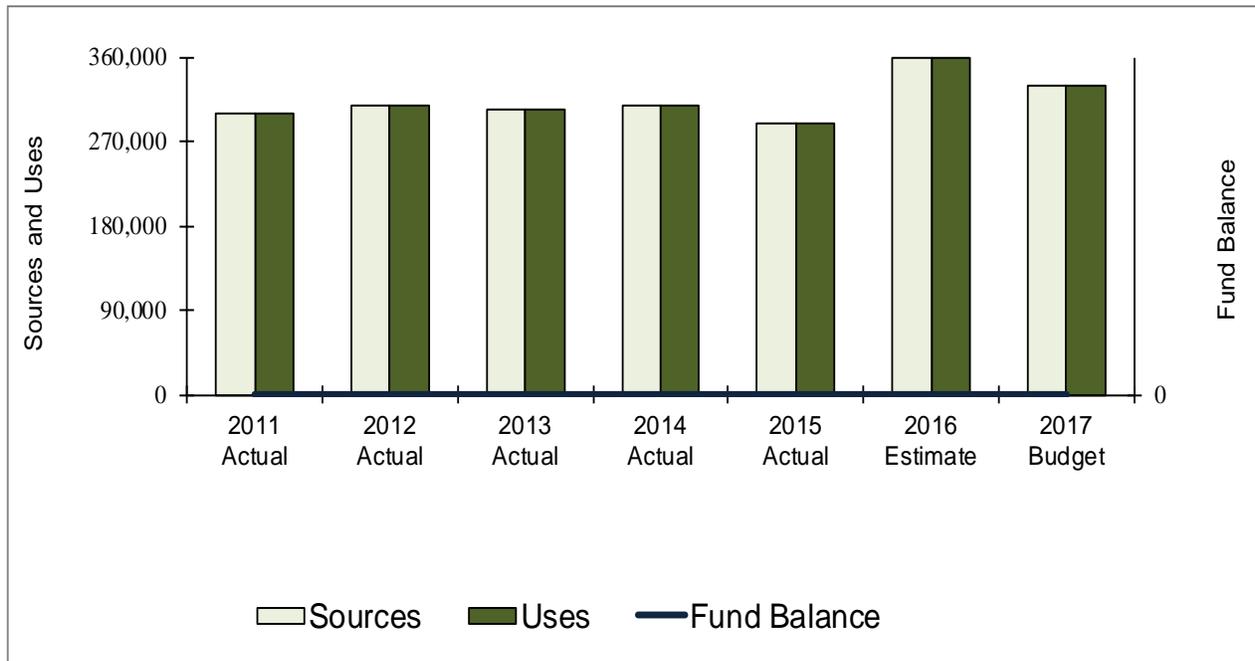
	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 1,052,255	\$ 1,184,882	\$ 1,229,649	\$ 1,526,069	\$ 1,491,458	\$ 281,606	\$ 1,714,869	\$ 188,552
Sources of Funds								
Revenue								
Intergovernmental	294,640	302,792	331,227	300,219	303,855	300,000	300,000	300,000
Net Investment Income	11,043	9,868	(3,109)	8,628	4,874	10,000	10,000	10,000
Total Revenue	305,683	312,660	328,118	308,847	308,729	310,000	310,000	310,000
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	305,683	312,660	328,118	308,847	308,729	310,000	310,000	310,000
Uses of Funds								
Expenditures								
Cultural and Recreation	173,056	267,893	31,698	343,458	85,318	556,500	1,836,317	440,000
Total Expenditures	173,056	267,893	31,698	343,458	85,318	556,500	1,836,317	440,000
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	173,056	267,893	31,698	343,458	85,318	556,500	1,836,317	440,000
Net Sources (Uses) of Funds	132,627	44,767	296,420	(34,611)	223,411	(246,500)	(1,526,317)	(130,000)
Ending Fund Balance	\$ 1,184,882	\$ 1,229,649	\$ 1,526,069	\$ 1,491,458	\$ 1,714,869	\$ 35,106	\$ 188,552	\$ 58,552
Fund Balance Percentage Change	12.60%	3.78%	24.11%	-2.27%	14.98%	-87.53%	437.09%	-68.95%
Funds Designated For:								
Project Completion	1,107,283	1,175,927	1,418,999	1,404,516	1,434,533	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unassigned Fund Balance	\$ 77,599	\$ 53,722	\$ 107,070	\$ 86,942	\$ 280,336	\$ 35,106	\$ 188,552	\$ 58,552

Department Community Development

Fund Community Development

COMMUNITY DEVELOPMENT FUND

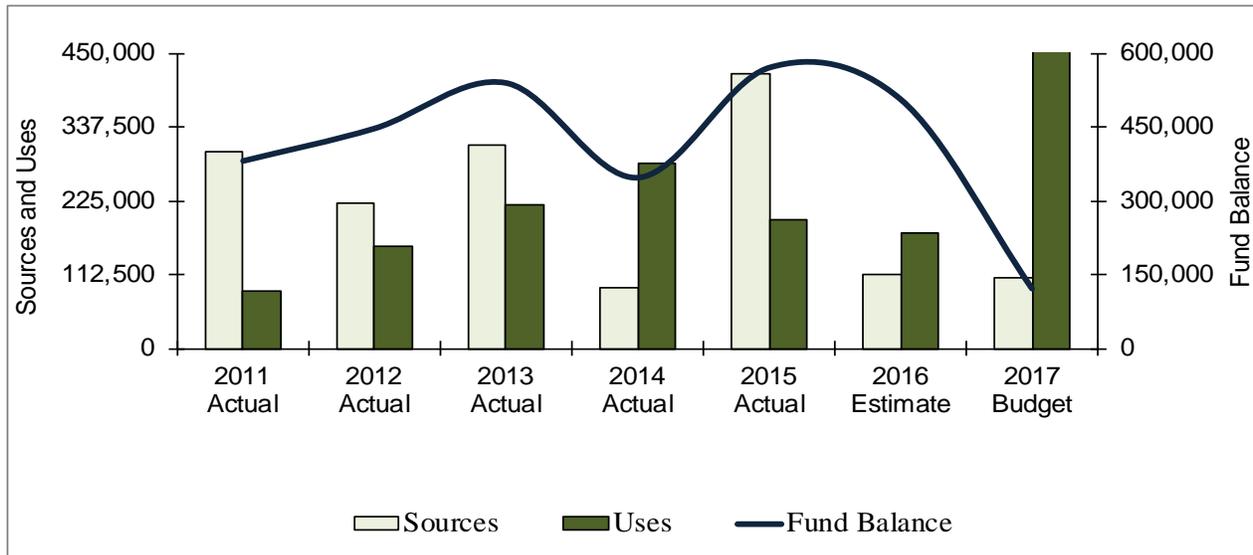
Statement of Fund Sources, Uses and Changes in Fund Balance



	2011 <i>Actual</i>	2012 <i>Actual</i>	2013 <i>Actual</i>	2014 <i>Actual</i>	2015 <i>Actual</i>	2016 <i>Adopted Budget</i>	2016 <i>Estimated Actual</i>	2017 <i>Proposed Budget</i>
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sources of Funds								
Revenue								
Charges for Services	299,303	307,355	304,881	308,377	289,096	360,000	250,469	238,000
Other	-	-	-	-	-	-	79,531	92,000
Total Revenue	299,303	307,355	304,881	308,377	289,096	360,000	330,000	330,000
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	299,303	307,355	304,881	308,377	289,096	360,000	330,000	330,000
Uses of Funds								
Expenditures								
General Government	299,303	307,355	304,881	308,377	289,096	360,000	330,000	330,000
Total Expenditures	299,303	307,355	304,881	308,377	289,096	360,000	330,000	330,000
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	299,303	307,355	304,881	308,377	289,096	360,000	330,000	330,000
Net Sources (Uses) of Funds	-	-	-	-	-	-	-	-
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance Percentage Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure Percentage Change	1.98%	2.69%	-0.80%	1.15%	-6.25%	24.53%	-8.33%	0.00%

DONORS FUND

Statement of Fund Sources, Uses and Changes in Fund Balance



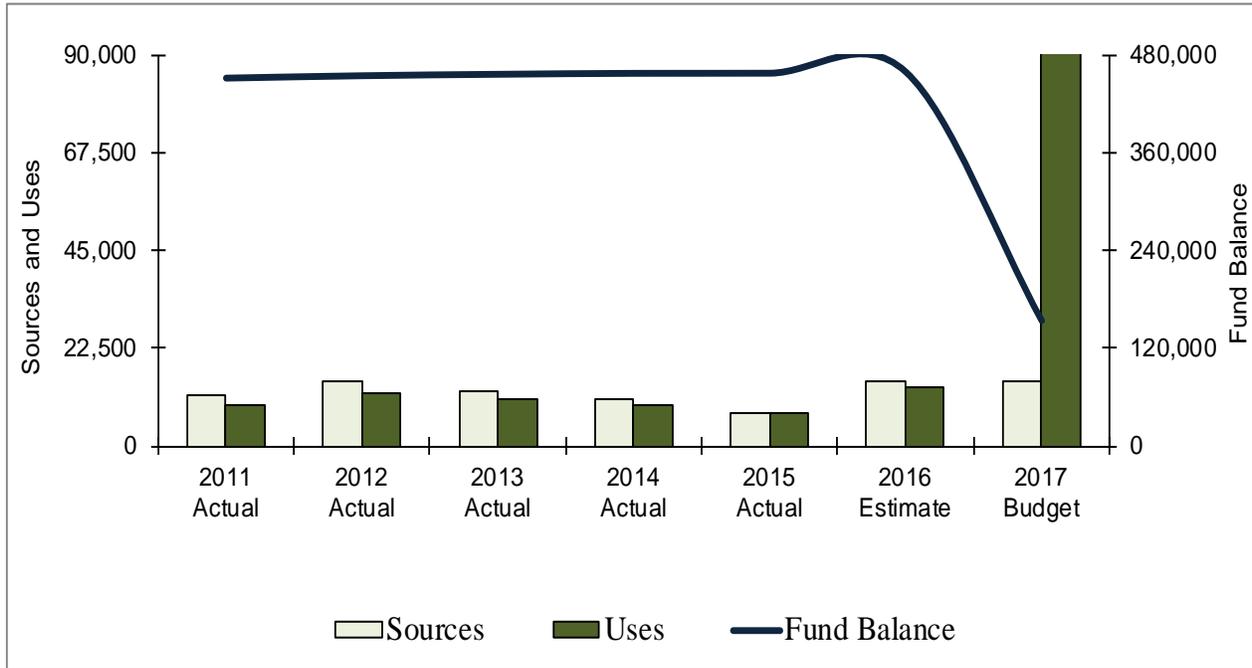
	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 167,853	\$ 380,622	\$ 446,272	\$ 538,116	\$ 346,859	\$ 364,705	\$ 568,955	\$ 505,231
Sources of Funds								
Program Revenue								
General Government								
City Council	-	-	-	-	-	-	-	-
Finance and Administrative Services			153,234	-	193,451	-	8,000	-
Safety Services								
Fire	781	27,615	3,410	700	1,923	-	-	-
Police	262,377	62,686	38,471	48,069	55,316	45,000	45,000	45,000
Cultural and Recreation								
Parks & Recreation	22,684	19,222	78,802	23,397	151,383	37,500	37,500	37,500
Library	11,432	108,842	37,905	16,651	15,417	17,500	17,500	20,060
Total Program Revenue	297,274	218,365	311,822	88,817	417,490	100,000	108,000	102,560
Net Investment Income	2,329	3,055	1,118	2,637	1,069	5,000	5,000	5,000
Total Revenue	299,603	221,420	310,704	91,454	418,559	105,000	113,000	107,560
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	299,603	221,420	310,704	91,454	418,559	105,000	113,000	107,560
Uses of Funds								
Program Expenditures								
General Government								
City Council	-	-	-	786	-	-	-	-
Finance and Administrative Services			11,669	135,843	119,263	100,000	45,000	100,000
Safety Services								
Fire	73	24,925	-	-	12,689	-	-	-
Police	50,183	95,067	161,175	79,757	43,614	60,000	60,000	95,000
Cultural and Recreation								
Parks & Recreation	22,046	21,151	11,477	17,151	11,078	27,500	29,457	245,000
Library Services	14,532	14,627	34,539	49,174	9,818	40,500	42,267	50,060
Total Uses of Funds	86,834	155,770	218,860	282,711	196,463	228,000	176,724	490,060
Net Sources (Uses) of Funds	212,769	65,650	91,844	(191,257)	222,096	(123,000)	(63,724)	(382,500)
Ending Fund Balance	\$ 380,622	\$ 446,272	\$ 538,116	\$ 346,859	\$ 568,955	\$ 241,705	\$ 505,231	\$ 122,731
Fund Balance Percentage Change	126.76%	17.25%	20.58%	-35.54%	64.03%	-57.52%	109.03%	-75.71%

Continue on next page

Continued from previous page

	2011 <i>Actual</i>	2012 <i>Actual</i>	2013 <i>Actual</i>	2014 <i>Actual</i>	2015 <i>Actual</i>	2016 <i>Adopted Budget</i>	2016 <i>Estimated Actual</i>	2017 <i>Proposed Budget</i>
<u>Ending Fund Balance Allocation</u>								
General Government								
Community Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Council	778	783	782	-	-	-	-	-
Finance and Administrative Se	0	0	141,385	62,181	136,671	2,164	100,872	1,870
Subtotal	778	783	142,167	62,181	136,671	2,164	100,872	1,870
Safety Services								
Fire	3,861	6,577	9,964	10,723	-	-	-	-
Police	330,278	300,187	177,042	90,181	102,161	82,917	88,059	38,930
Subtotal	334,139	306,764	187,006	100,904	102,161	82,917	88,059	38,930
Cultural and Recreation								
Parks & Recreation	31,414	29,689	96,812	103,635	244,142	126,707	254,330	49,347
Library Services	14,291	109,036	112,131	80,139	85,982	29,917	61,970	32,583
Subtotal	45,705	138,725	208,943	183,774	330,123	156,624	316,300	81,930
Total	\$ 380,622	\$ 446,272	\$ 538,116	\$ 346,859	\$ 568,955	\$ 241,705	\$ 505,231	\$ 122,731

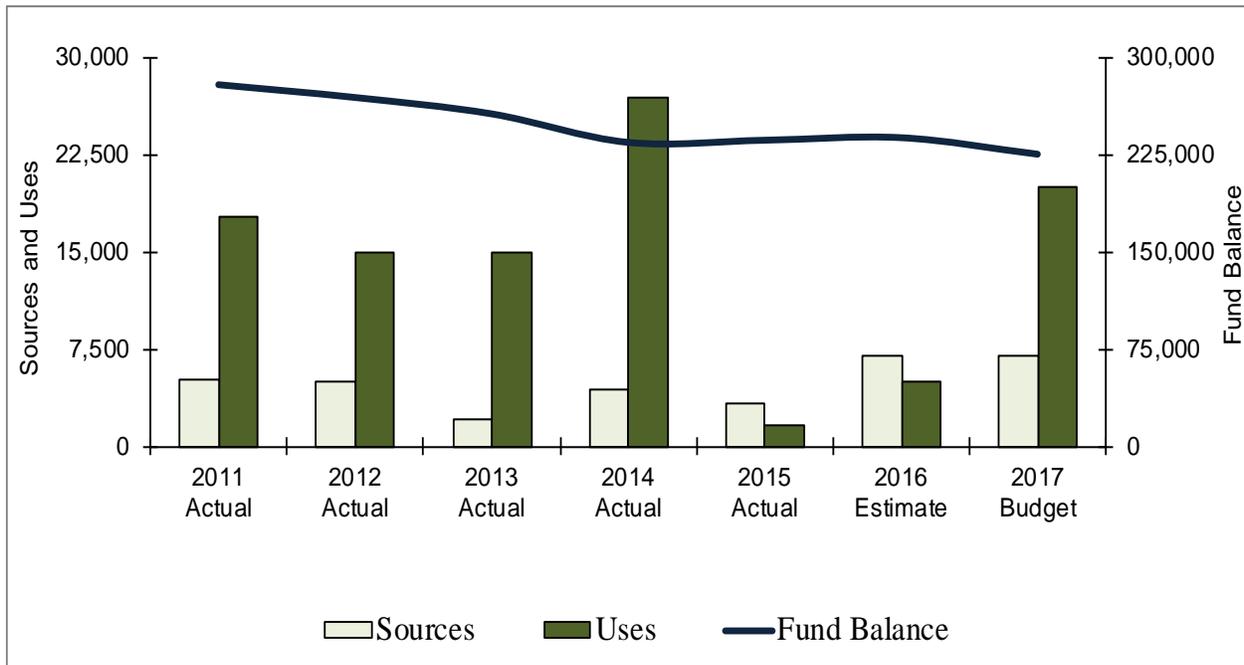
PARKS & RECREATION TRUST FUND
Statement of Fund Sources, Uses and Changes in Fund Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 449,303	\$ 451,714	\$ 454,647	\$ 456,411	\$ 457,594	\$ 461,594	\$ 457,750	\$ 459,278
Sources of Funds								
Revenue								
Charges for services	-	1,965	1,300	-	-	-	-	-
Net investment income	4,344	3,741	(938)	2,612	1,590	5,000	5,000	5,000
Contributions	7,417	9,250	12,210	7,930	6,000	10,000	10,000	10,000
Other	-	-	-	-	-	-	-	-
Total Revenue	11,761	14,956	12,572	10,542	7,590	15,000	15,000	15,000
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	11,761	14,956	12,572	10,542	7,590	15,000	15,000	15,000
Uses of Funds								
Expenditures								
Culture & Recreation	9,350	12,023	10,808	9,359	7,434	13,000	13,472	320,000
Total Expenditures	9,350	12,023	10,808	9,359	7,434	13,000	13,472	320,000
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	9,350	12,023	10,808	9,359	7,434	13,000	13,472	320,000
Net Sources (Uses) of Fund:	2,411	2,933	1,764	1,183	156	2,000	1,528	(305,000)
Ending Fund Balance	\$ 451,714	\$ 454,647	\$ 456,411	\$ 457,594	\$ 457,750	\$ 463,594	\$ 459,278	\$ 154,278
Fund Balance Percentage Ch	0.54%	0.65%	0.39%	0.26%	0.03%	1.28%	-0.93%	-66.41%

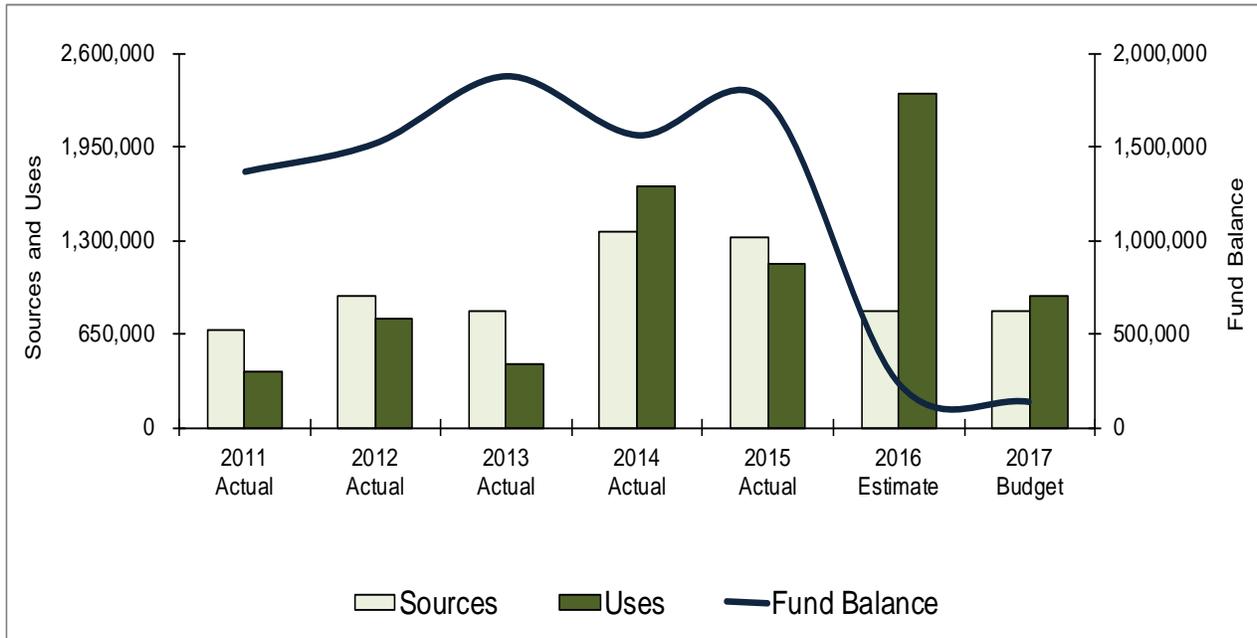
MALLEY CENTER TRUST FUND

Statement of Fund Sources, Uses and Changes in Fund Balance



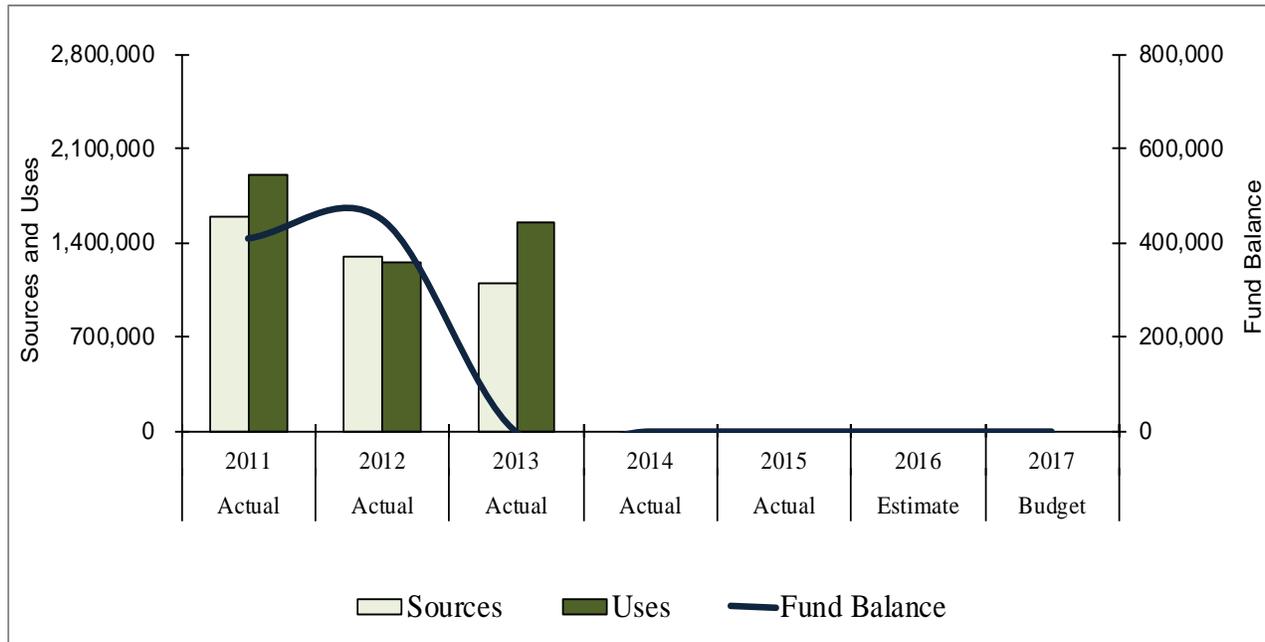
	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 291,667	\$ 279,038	\$ 268,974	\$ 256,088	\$ 233,626	\$ 235,626	\$ 235,328	\$ 237,328
Sources of Funds								
Revenue								
Net investment income	2,816	2,321	(527)	1,430	804	3,000	3,000	3,000
Contributions	2,282	2,598	2,641	2,973	2,480	4,000	4,000	4,000
Total Revenue	5,098	4,919	2,114	4,403	3,284	7,000	7,000	7,000
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	5,098	4,919	2,114	4,403	3,284	7,000	7,000	7,000
Uses of Funds								
Expenditures								
Culture and recreation	17,727	14,983	15,000	1,865	1,582	5,000	5,000	20,000
Capital outlay	-	-	-	25,000	-	-	-	-
Total Expenditures	17,727	14,983	15,000	26,865	1,582	5,000	5,000	20,000
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	17,727	14,983	15,000	26,865	1,582	5,000	5,000	20,000
Net Sources (Uses) of Fund:	(12,629)	(10,064)	(12,886)	(22,462)	1,702	2,000	2,000	(13,000)
Ending Fund Balance	\$ 279,038	\$ 268,974	\$ 256,088	\$ 233,626	\$ 235,328	\$ 237,626	\$ 237,328	\$ 224,328
Fund Balance Percentage Ch	-4.33%	-3.61%	-4.79%	-8.77%	0.73%	0.98%	-0.13%	-5.48%

OPEN SPACE FUND
Statement of Fund Sources, Uses and Changes in Fund Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 1,072,979	\$ 1,367,255	\$ 1,519,439	\$ 1,878,961	\$ 1,562,993	\$ 276,342	\$ 1,741,752	\$ 234,367
Sources of Funds								
Revenue								
Intergovernmental								
County Shareback	564,729	602,771	651,154	697,880	767,245	700,000	776,427	776,427
County Grant	107,562	297,354	156,600	656,000	550,000	25,000	25,000	25,000
State Grant	-	-	-	-	-	-	-	-
Local Grant	-	-	-	-	-	-	-	-
Total Intergovernmental	672,291	900,125	807,754	1,353,880	1,317,245	725,000	801,427	801,427
Net Investment Income and Oth	7,602	11,884	(4,347)	9,670	3,286	10,000	10,000	10,000
Total Revenue	679,893	912,009	803,407	1,363,550	1,320,531	735,000	811,427	811,427
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	679,893	912,009	803,407	1,363,550	1,320,531	735,000	811,427	811,427
Uses of Funds								
Expenditures								
Cultural and Recreation	385,617	759,825	443,885	1,679,518	1,141,772	937,000	2,318,812	912,000
Total Expenditures	385,617	759,825	443,885	1,679,518	1,141,772	937,000	2,318,812	912,000
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	385,617	759,825	443,885	1,679,518	1,141,772	937,000	2,318,812	912,000
Net Sources (Uses) of Funds	294,276	152,184	359,522	(315,968)	178,759	(202,000)	(1,507,385)	(100,573)
Ending Fund Balance	\$ 1,367,255	\$ 1,519,439	\$ 1,878,961	\$ 1,562,993	\$ 1,741,752	\$ 74,342	\$ 234,367	\$ 133,794
Fund Balance Percentage Change	27.43%	11.13%	23.66%	-16.82%	11.44%	-95.73%	215.26%	-42.91%
Funds Designated For:								
Project Completion	1,098,493	1,343,374	1,686,588	1,439,133	1,442,465	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unappropriated Funds	\$ 268,762	\$ 176,065	\$ 192,373	\$ 123,860	\$ 299,287	\$ 74,342	\$ 234,367	\$ 133,794

NEIGHBORHOOD STABILIZATION PROGRAM FUND
Statement of Fund Sources, Uses and Changes in Fund Balance



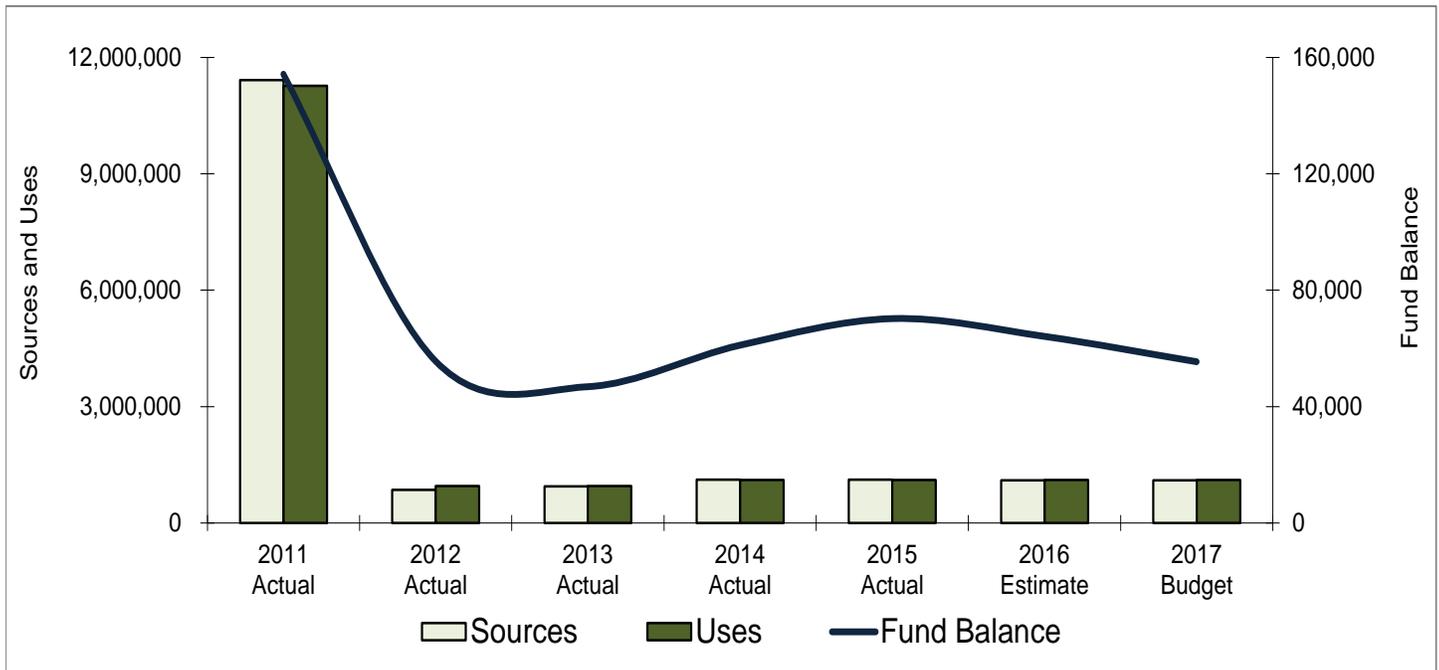
	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 718,289	\$ 408,432	\$ 448,903	\$ -	\$ -	\$ -	\$ -	\$ -
Sources of Funds								
Revenue								
Intergovernmental								
Federal Grant Pass Thro	179,644	26,893	-	-	-	-	-	-
Total Intergovernmental	179,644	26,893	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Program Revenue	1,228,352	879,450	891,950	-	-	-	-	-
Net Investment Income	5,569	1,515	172	-	-	-	-	-
Total Revenue	1,413,565	907,858	892,122	-	-	-	-	-
Other Financing Sources	175,361	383,751	208,001	-	-	-	-	-
Total Sources of Funds	1,588,926	1,291,609	1,100,123	-	-	-	-	-
Uses of Funds								
Expenditures								
Program	1,502,653	796,795	864,257	-	-	-	-	-
Total Expenditures	1,502,653	796,795	864,257	-	-	-	-	-
Other Financing Uses	396,130	454,343	684,769	-	-	-	-	-
Total Uses of Funds	1,898,783	1,251,138	1,549,026	-	-	-	-	-
Net Sources (Uses) of Funds	(309,857)	40,471	(448,903)	-	-	-	-	-
Ending Fund Balance	\$ 408,432	\$ 448,903	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance Percentage Change	-43.14%	9.91%	-100.00%					
Funds Designated For:								
Project Completion						-	-	-
Council approval						-	-	-
Unappropriated Funds	\$ 408,432	\$ 448,903	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Debt Service Fund

Debt Service Fund accounts for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources.

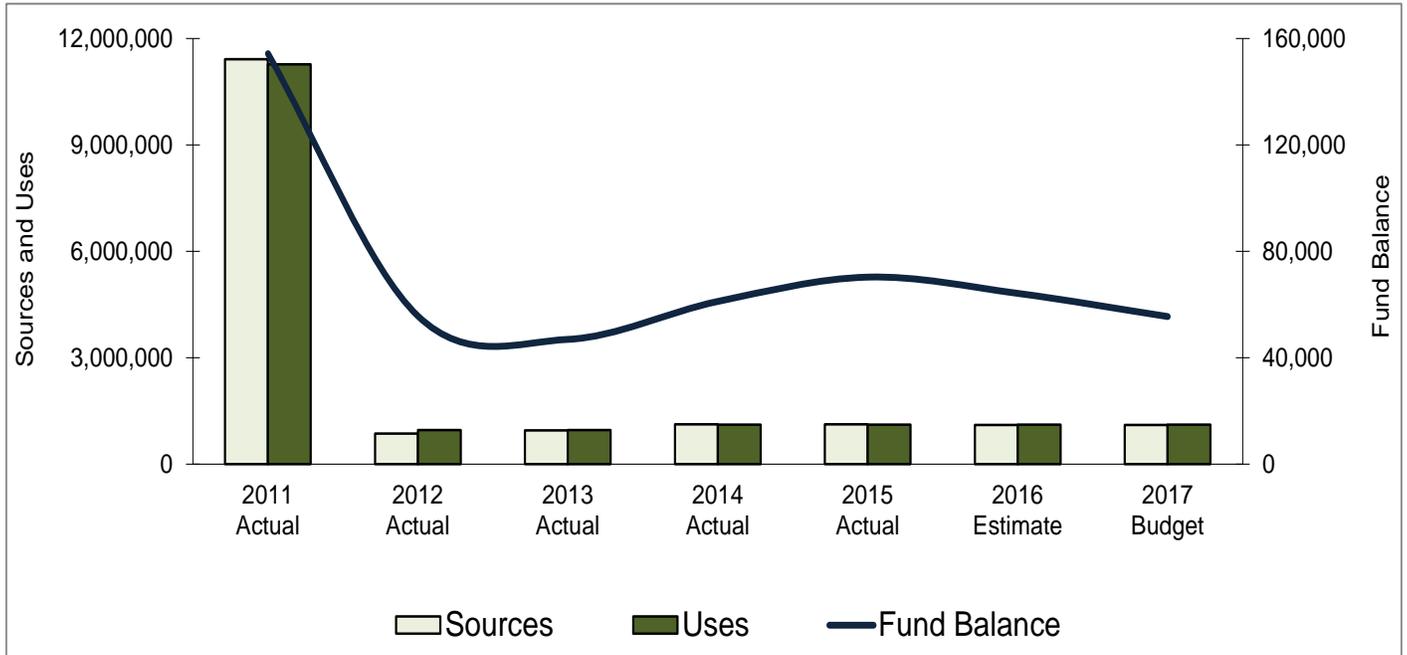
General Obligation Bond Fund – Accounts for the accumulation of resources for payment of General Obligation Bond principal and interest.

Debt Service Fund
 General Obligation Bond Fund
Combined Statement of Fund Sources, Uses and Changes in Fund Balances



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 9,616	\$ 154,267	\$ 55,625	\$ 46,839	\$ 61,105	\$ 46,876	\$ 70,248	\$ 64,135
Sources of Funds								
Total Revenue	1,097,174	856,535	946,791	1,120,218	1,116,208	1,107,000	1,102,000	1,102,000
Other Financing Sources	10,316,477	-	-	-	-	-	-	-
Total Sources of Funds	11,413,651	856,535	946,791	1,120,218	1,116,208	1,107,000	1,102,000	1,102,000
Uses of Funds								
Total Expenditures	952,523	955,177	955,577	1,105,952	1,107,065	1,110,313	1,108,113	1,110,713
Other Financing Uses	10,316,477	-	-	-	-	-	-	-
Total Uses of Funds	11,269,000	955,177	955,577	1,105,952	1,107,065	1,110,313	1,108,113	1,110,713
Net Sources (Uses) of Funds	144,651	(98,642)	(8,786)	14,266	9,143	(3,313)	(6,113)	(8,713)
Ending Fund Balance	\$ 154,267	\$ 55,625	\$ 46,839	\$ 61,105	\$ 70,248	\$ 43,563	\$ 64,135	\$ 55,422
Fund Balance Percentage Chang	1504.27%	-63.94%	-15.80%	30.46%	14.96%	-6.99%	4.96%	27.22%

GENERAL OBLIGATION BOND FUND
Statement of Fund Sources, Uses and Changes in Fund Balances



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 9,616	\$ 154,267	\$ 55,625	\$ 46,839	\$ 61,105	\$ 57,792	\$ 70,248	\$ 64,135
Sources of Funds								
Revenues								
Property Tax	1,087,251	852,663	946,471	1,117,083	1,115,179	1,100,000	1,100,000	1,100,000
Net Investment Income	4,170	3,872	320	3,135	1,029	2,000	2,000	2,000
Other	5,753	-	-	-	-	-	-	-
Total Revenues	1,097,174	856,535	946,791	1,120,218	1,116,208	1,102,000	1,102,000	1,102,000
Other Financing Sources	10,316,477	-	-	-	-	-	-	-
Total Sources of Funds	11,413,651	856,535	946,791	1,120,218	1,116,208	1,102,000	1,102,000	1,102,000
Uses of Funds								
Expenditures								
Debt Service								
Principal	615,000	655,000	675,000	835,000	855,000	870,000	870,000	890,000
Interest	314,913	289,900	270,613	257,112	240,413	223,313	223,313	205,913
Other	22,610	10,277	9,964	13,840	11,652	14,800	14,800	14,800
Total Expenditures	952,523	955,177	955,577	1,105,952	1,107,065	1,108,113	1,108,113	1,110,713
Other Financing Uses	10,316,477	-	-	-	-	-	-	-
Total Uses of Funds	11,269,000	955,177	955,577	1,105,952	1,107,065	1,108,113	1,108,113	1,110,713
Net Sources(Uses) of Funds	144,651	(98,642)	(8,786)	14,266	9,143	(6,113)	(6,113)	(8,713)
Ending Fund Balance	\$ 154,267	\$ 55,625	\$ 46,839	\$ 61,105	\$ 70,248	\$ 51,679	\$ 64,135	\$ 55,422
Fund Balance Percentage Change	1504.27%	-63.94%	-15.80%	30.46%	14.96%	-26.43%	24.10%	-13.59%
Debt Service Mill Levy	2.130	1.741	1.914	2.244	2.244	1.924	1.924	1.919

Department Finance and Administrative Services

Fund General Obligation Bond

Schedules of Debt Service Requirements

Year	Total Debt	General Obligation Refunding Bonds, Series 2010			
	Service	Rate	Principal	Interest	Total
2017	1,095,912	2.250	890,000	205,912	1,095,912
2018	1,090,888	2.750	905,000	185,888	1,090,888
2019	1,096,000	3.000	935,000	161,000	1,096,000
2020	1,097,950	3.000	965,000	132,950	1,097,950
2021	1,089,000	4.000	985,000	104,000	1,089,000
2022	1,089,600	4.000	1,025,000	64,600	1,089,600
2023	613,600	4.000	590,000	23,600	613,600
Totals	<u>\$ 7,172,950</u>		<u>\$6,295,000</u>	<u>\$ 877,950</u>	<u>\$7,172,950</u>

General Obligation Bonds

The City has issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the City. The City is authorized to levy an ad valorem tax to pay the principal and interest on these bonds.

General Obligation Refunding Bonds, Series 2010. On October 19, 2010, the City issued \$9,985,000 of General Obligation Refunding Bonds, to provide resources to purchase U.S. Treasury, Certificates and Notes that were placed in an irrevocable trust for the purpose of generating resources for future debt service payments of \$4,000,000 of Series 2001 and \$5,255,000 of Series 2002 General Obligation Bonds representing all outstanding bonds maturing on or after December 1, 2012. As a result, the refunded bonds are considered to be defeased and their liability has been removed from the statement of net assets. The 2010 bonds bear interest at 2.0% to 4.0% and consist of serial bonds maturing yearly on December 1 through 2023. Bonds maturing on or after December 1, 2021 are subject to redemption at the option of the City. Interest is payable semiannually on June 1 and December 1. This refunding is estimated to save taxpayers approximately \$467,000 over the life of the bonds

In 2001, the voters of the City of Englewood approved the issuance of \$12.8 million in general obligation bonds for improvements to the Malley Center, Recreation Center, and construction of the Pirates Cove Water Park.

Capital Projects Funds

Capital Projects Funds account for financial resources to be used for the acquisition and/or construction of major capital facilities (other than those financed by proprietary funds).

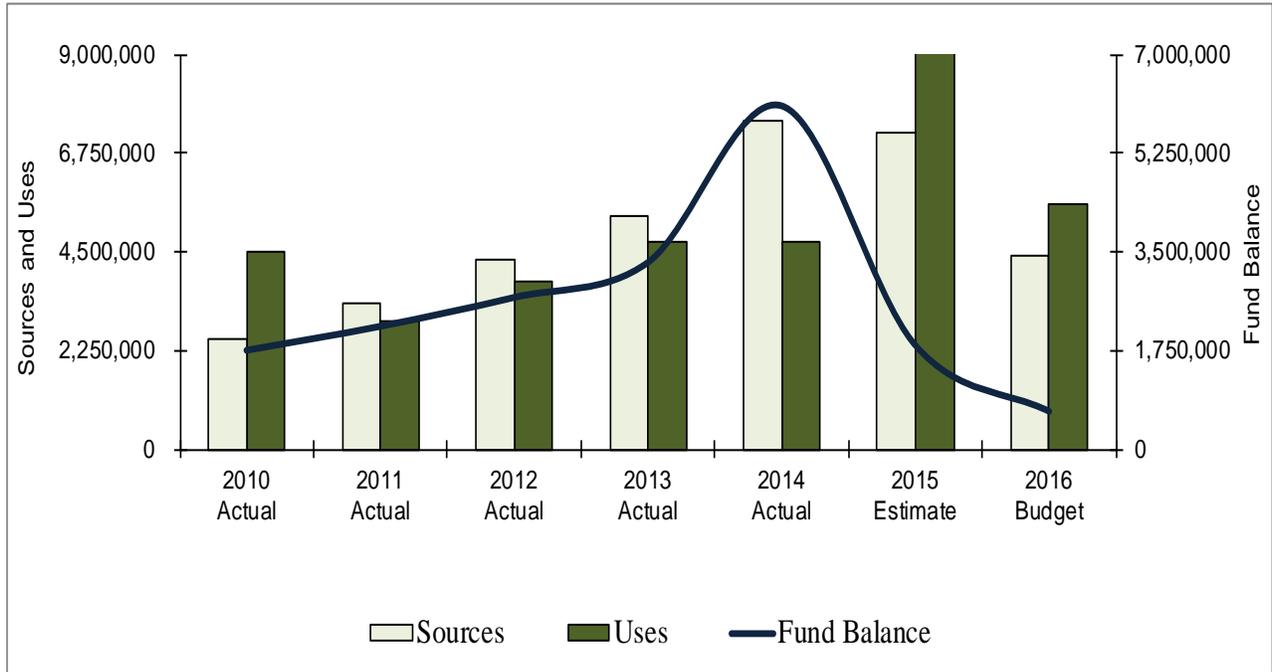
Public Improvement Fund – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily from building and vehicle use taxes and a share in the Arapahoe County Road and Bridge Mill Levy.

Capital Projects Fund – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily with transfers from other City Funds.

Capital Projects Funds

Public Improvement Fund and Capital Projects Fund

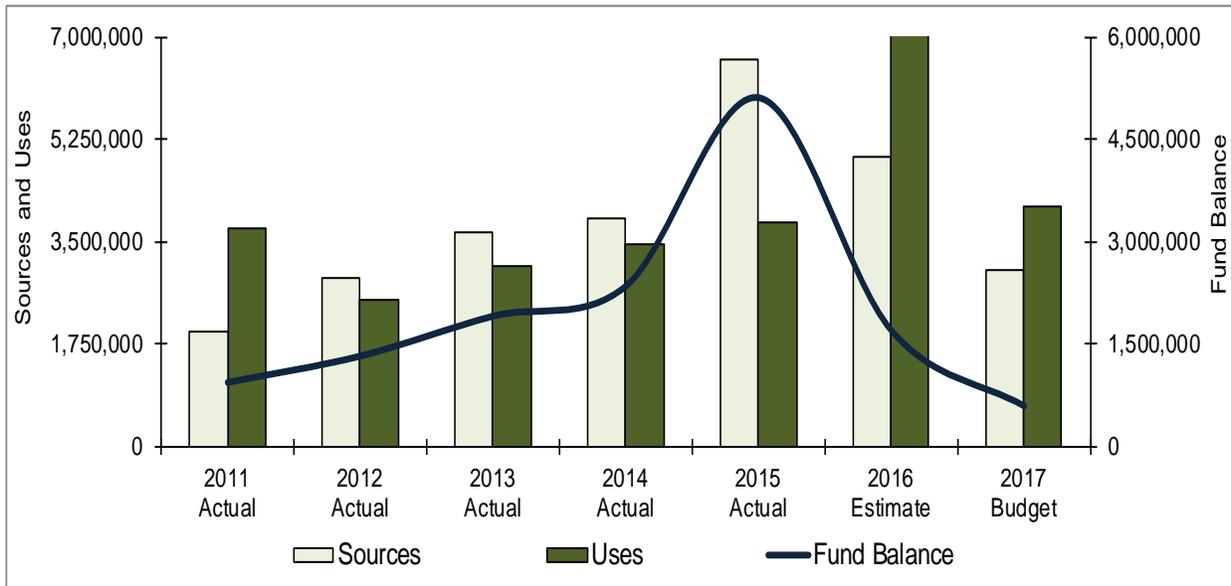
Combined Statement of Fund Sources, Uses and Changes in Fund Balances



	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Proposed Budget
Beginning Fund Balance	\$3,748,195	\$1,761,434	\$2,186,357	\$2,698,207	\$3,317,936	\$2,241,373	\$6,092,254	\$1,848,561
Sources of Funds								
Total Revenue	1,966,125	2,519,808	3,723,246	4,058,265	4,980,156	3,562,000	4,006,356	3,048,356
Other Financing Sources	558,507	804,000	600,000	1,267,000	2,521,516	2,777,500	3,227,500	1,350,000
Total Sources of Funds	2,524,632	3,323,808	4,323,246	5,325,265	7,501,672	6,339,500	7,233,856	4,398,356
Uses of Funds								
Total Expenditures	3,519,113	1,936,368	2,221,822	2,958,992	3,783,028	6,043,458	9,429,384	4,100,500
Other Financing Uses	992,280	962,517	1,589,574	1,746,544	944,326	1,598,165	2,048,165	1,467,033
Total Uses of Funds	4,511,393	2,898,885	3,811,396	4,705,536	4,727,354	7,641,623	11,477,549	5,567,533
Net Sources (Uses) of Fund:	(1,986,761)	424,923	511,850	619,729	2,774,318	(1,302,123)	(4,243,693)	(1,169,177)
Ending Fund Balance	\$1,761,434	\$2,186,357	\$2,698,207	\$3,317,936	\$6,092,254	\$ 939,250	\$1,848,561	\$ 679,384
Fund Balance Percentage Ch								
Funds Designated For:								
Project Completion	1,487,254	63,842	1,697,296	2,318,021	3,667,161	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unappropriated Funds (Deficit)	\$ 274,180	\$2,122,515	\$1,000,911	\$ 999,915	\$ 2,425,093	\$ 939,250	\$1,848,561	\$ 679,384

PUBLIC IMPROVEMENT FUND

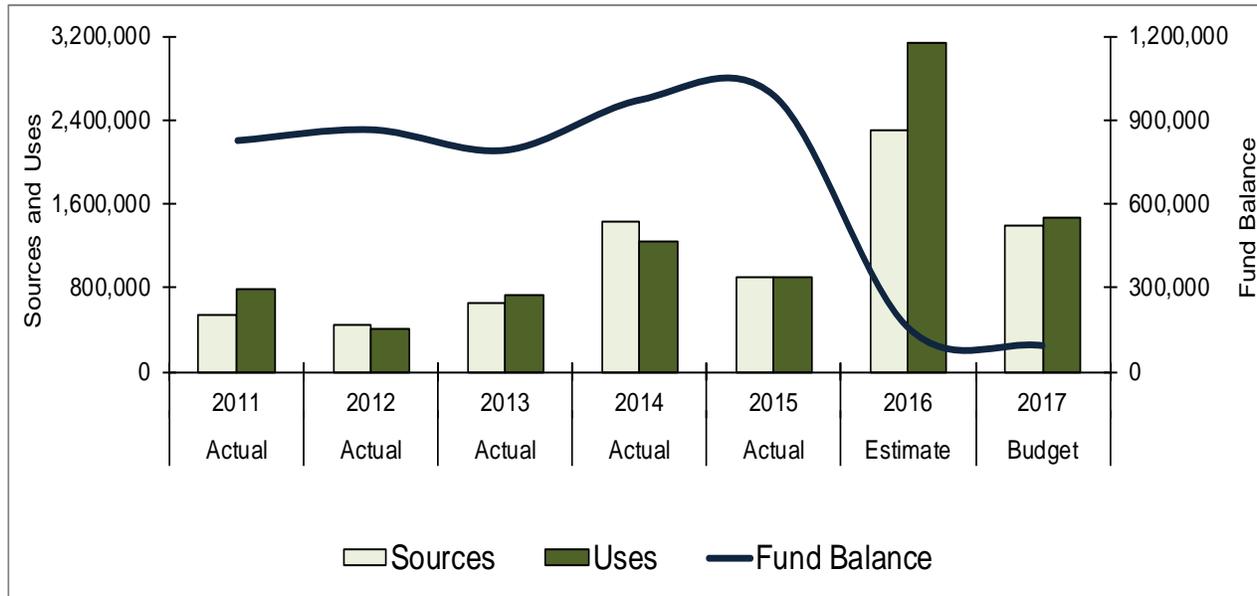
Statement of Fund Sources, Uses and Changes in Fund Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 2,686,457	\$ 934,251	\$ 1,320,371	\$ 1,905,453	\$ 2,345,137	\$ 1,579,054	\$ 5,104,383	\$ 1,693,001
Sources of Funds								
Revenue								
Vehicle Use Tax	1,030,776	1,294,050	1,408,029	1,594,886	1,871,244	1,600,000	1,900,000	1,900,000
Building Use Tax	605,084	813,826	1,860,250	1,983,292	2,494,933	1,700,000	1,800,000	900,000
Road and Bridge	194,067	201,973	198,528	195,002	194,171	199,000	188,356	188,356
Intergovernmental	-	126,794	71,442	99,999	124,969	-	-	-
Other	15,413	7,673	131,256	25,556	39,815	10,000	50,000	10,000
Total Revenue	1,845,340	2,444,316	3,669,505	3,898,735	4,725,132	3,509,000	3,938,356	2,998,356
Other Financing Sources	133,507	434,000	-	-	1,871,516	1,000,000	1,000,000	-
Total Sources of Funds	1,978,847	2,878,316	3,669,505	3,898,735	6,596,648	4,509,000	4,938,356	2,998,356
Uses of Funds								
Expenditures								
Capital Outlay	2,738,773	1,529,679	1,494,849	1,712,507	2,893,076	3,801,000	6,301,573	2,637,010
Other Financing Uses	992,280	962,517	1,589,574	1,746,544	944,326	1,598,165	2,048,165	1,467,033
Total Uses of Funds	3,731,053	2,492,196	3,084,423	3,459,051	3,837,402	5,399,165	8,349,738	4,104,043
Net Sources (Uses) of Funds	(1,752,206)	386,120	585,082	439,684	2,759,246	(890,165)	(3,411,382)	(1,105,687)
Ending Fund Balance	\$ 934,251	\$ 1,320,371	\$ 1,905,453	\$ 2,345,137	\$ 5,104,383	\$ 688,889	\$ 1,693,001	\$ 587,314
Fund Balance Percentage Change	-65.22%	41.33%	44.31%	23.08%	117.66%	-56.37%	145.76%	-65.31%
Funds Designated For:								
Project Completion	660,071	- 780,246	953,252	1,374,964	2,731,573	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unappropriated Funds (Deficit)	\$ 274,180	\$ 2,100,617	\$ 952,201	\$ 970,173	\$ 2,372,810	\$ 688,889	\$ 1,693,001	\$ 587,314

CAPITAL PROJECTS FUND

Statement of Fund Sources, Uses and Changes in Fund Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Fund Balance	\$ 1,061,738	\$ 827,183	\$ 865,986	\$ 792,754	\$ 972,799	\$ 662,319	\$ 987,871	\$ 155,560
Sources of Funds								
Revenue								
Other	120,785	75,492	53,741	159,530	255,024	53,000	68,000	50,000
Total Revenue	120,785	75,492	53,741	159,530	255,024	53,000	68,000	50,000
Other Financing Sources	425,000	370,000	600,000	1,267,000	650,000	1,777,500	2,227,500	1,350,000
Total Sources of Funds	545,785	445,492	653,741	1,426,530	905,024	1,830,500	2,295,500	1,400,000
Uses of Funds								
Expenditures								
Capital Outlay	780,340	406,689	726,973	1,246,485	889,952	2,242,458	3,127,811	1,463,490
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	780,340	406,689	726,973	1,246,485	889,952	2,242,458	3,127,811	1,463,490
Net Sources (Uses) of Funds	(234,555)	38,803	(73,232)	180,045	15,072	(411,958)	(832,311)	(63,490)
Ending Fund Balance	\$ 827,183	\$ 865,986	\$ 792,754	\$ 972,799	\$ 987,871	\$ 250,361	\$ 155,560	\$ 92,070
Fund Balance Percentage Ch	-22.09%	4.69%	-8.46%	22.71%	1.55%	-62.20%	-37.87%	-40.81%
Funds Designated For:								
Project Completion	827,183	844,088	744,044	943,057	935,588	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unappropriated Funds	\$ -	\$ 21,898	\$ 48,710	\$ 29,742	\$ 52,283	\$ 250,361	\$ 155,560	\$ 92,070

Major Revenue Source

The Capital Projects Fund receives its financing based on available resources from the General Fund and/or the Public Improvement Fund. Additional funding is received from the Utility Enterprise Funds for its share of the capital required to maintain the City's information technology's infrastructure.

Enterprise Funds

Enterprise Funds account for operations that: (a) are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the City Council has decided that periodic determination of revenue earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management controls, accountability or other purposes.

Water Fund – Accounts for revenue and expenses associated with providing water services to City of Englewood residents.

Sewer Fund – Accounts for revenue and expenses associated with providing wastewater services to the City of Englewood residents and some county residents.

Storm Drainage Fund – Accounts for revenue and expenses associated with maintaining the City’s storm drainage system.

Golf Course Fund – Accounts for revenue and expenses associated with the operations of the Broken Tee Englewood Golf Course.

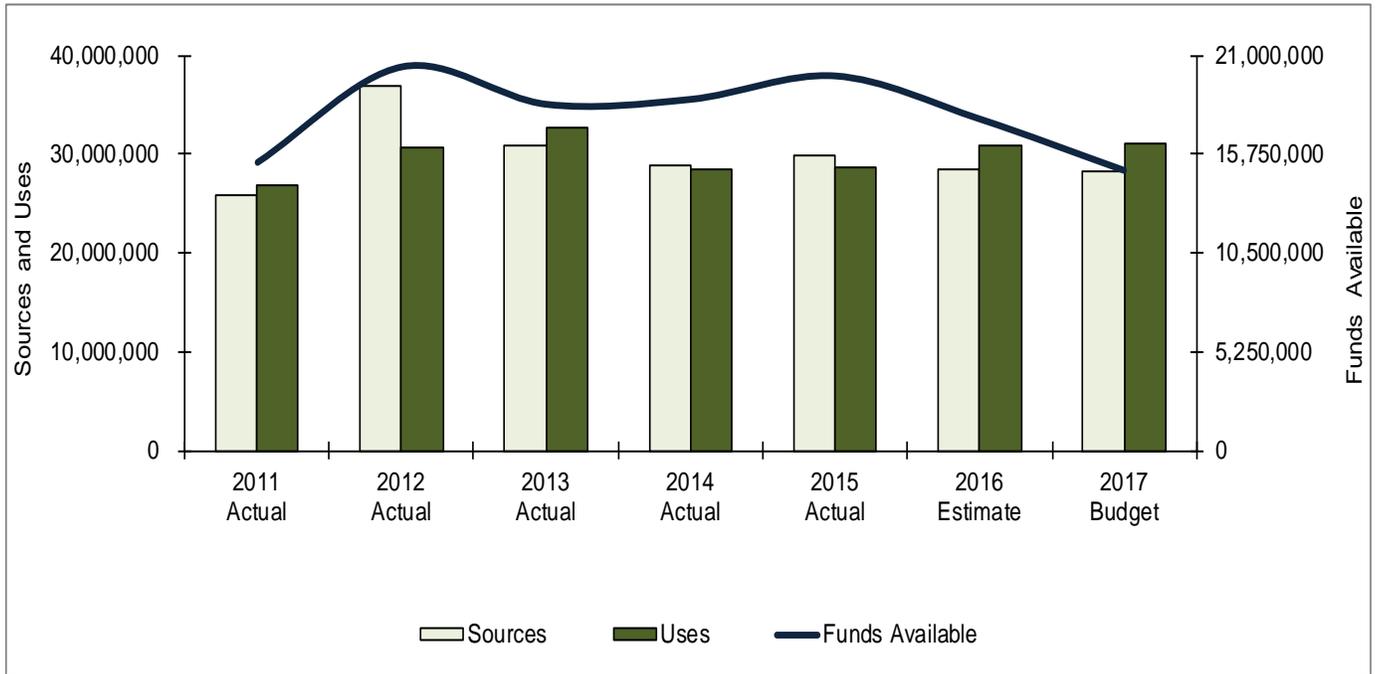
Concrete Utility Fund – Accounts for revenue and expenses associated with maintaining the City’s sidewalks, curbs and gutters.

Housing Rehabilitation Fund – Accounts for revenue and expenses associated with the City’s housing rehabilitation program.

Enterprise Funds

Water Fund, Sewer Fund, Storm Drainage Fund, Golf Course Fund,
Concrete Utility Fund and Housing Rehabilitation Fund

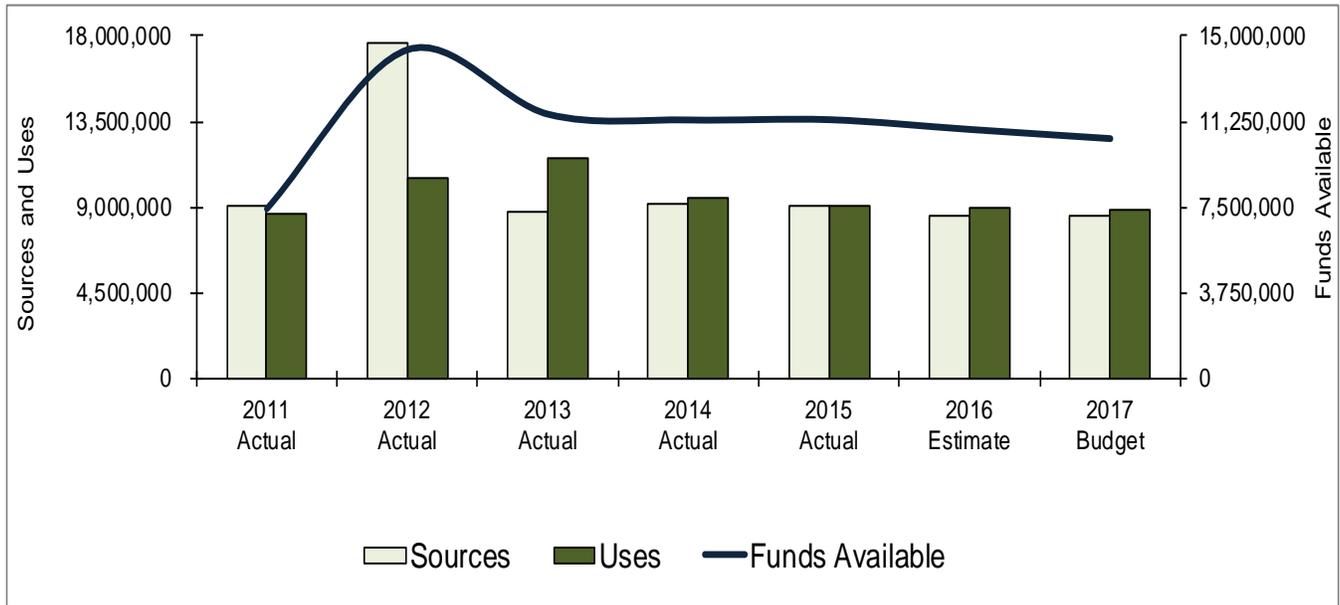
Combined Statement of Fund Sources, Uses and Changes in Fund Balance



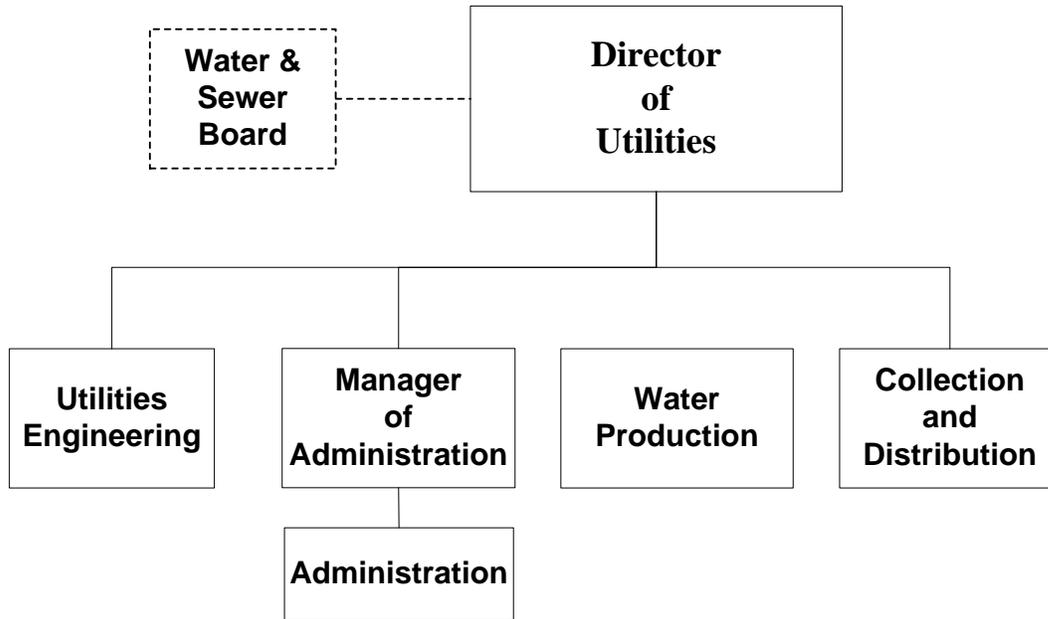
	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 16,312,500	\$ 14,209,100	\$ 20,127,357	\$ 18,401,205	\$ 18,667,497	\$ 16,014,672	\$ 19,921,962	\$ 17,615,710
Sources of Funds								
Total Revenue	25,781,815	27,114,568	27,739,882	28,758,365	29,798,946	28,940,560	28,473,049	28,326,499
Other Financing Sources	-	9,756,617	3,214,770	-	-	-	-	-
Total Sources of Funds	25,781,815	36,871,185	30,954,652	28,758,365	29,798,946	28,940,560	28,473,049	28,326,499
Uses of Funds								
Total Expenditures	26,809,258	30,672,695	30,164,223	28,429,073	28,481,481	31,063,103	30,779,301	31,080,750
Other Financing Uses	-	-	2,516,581	63,000	63,000	-	-	-
Total Uses of Funds	26,809,258	30,672,695	32,680,804	28,492,073	28,544,481	31,063,103	30,779,301	31,080,750
Net Sources (Uses) of Funds	(1,027,443)	6,198,490	(1,726,152)	266,292	1,254,465	(2,122,543)	(2,306,252)	(2,754,251)
Prior period restatement	-	(280,233)	-	-	-	-	-	-
Ending Funds Available	\$ 15,285,057	\$ 20,407,590	\$ 18,401,205	\$ 18,667,497	\$ 19,921,962	\$ 13,892,129	\$ 17,615,710	\$ 14,861,459
Funds Available Percentage Change		33.51%	-9.83%	1.45%	6.72%	-25.58%	26.80%	-15.64%

WATER FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 7,045,894	\$ 7,445,386	\$ 14,364,269	\$ 11,562,241	\$ 11,312,393	\$ 9,785,231	\$ 11,323,987	\$ 10,900,168
Sources of Funds								
Operating Revenues								
Charges for services	6,640,604	6,782,379	6,287,541	5,988,180	6,010,584	6,157,742	6,371,096	6,371,096
Raw water sales	2,088,330	1,859,598	2,083,496	2,297,295	2,333,618	2,000,000	2,000,000	2,000,000
City ditch revenue	34,112	69,288	51,496	35,217	39,312	40,000	40,000	40,000
Water meter sales	27,213	25,295	36,058	30,352	54,401	23,000	23,000	23,000
Total Operating Revenues	8,790,259	8,736,560	8,458,591	8,351,044	8,437,915	8,220,742	8,434,096	8,434,096
Nonoperating revenue	207,666	214,457	162,399	808,180	350,392	134,105	44,866	44,866
System development fees	22,779	54,343	187,280	48,648	244,935	23,400	28,965	28,965
Other Financing Sources	-	8,590,000	-	-	-	-	-	-
Total Sources of Funds	9,020,704	17,595,360	8,808,270	9,207,872	9,033,242	8,378,247	8,507,927	8,507,927
Uses of Funds								
Operating Expenses								
Operating Costs	6,467,258	6,447,796	5,877,277	6,611,806	6,682,740	7,196,128	6,985,942	7,106,836
Total Operating Expenses	6,467,258	6,447,796	5,877,277	6,611,806	6,682,740	7,196,128	6,985,942	7,106,836
Capital outlay	683,500	660,059	4,120,243	1,263,678	766,485	327,500	356,475	211,296
Debt Service - Principal	920,634	948,954	995,018	1,018,869	1,060,774	1,098,300	1,098,300	1,098,300
Debt Service - Interest	549,820	507,430	617,760	563,367	511,649	491,029	491,029	491,029
Debt Service - Issue Costs	-	1,970,000	-	-	-	-	-	-
Total Uses of Funds	8,621,212	10,534,239	11,610,298	9,457,720	9,021,648	9,112,957	8,931,746	8,907,461
Net Sources(Uses) of Funds	399,492	7,061,121	(2,802,028)	(249,848)	11,594	(734,710)	(423,819)	(399,534)
Prior period restatement	-	(142,238)	-	-	-	-	-	-
Ending Funds Available	\$ 7,445,386	\$ 14,364,269	\$ 11,562,241	\$ 11,312,393	\$ 11,323,987	\$ 9,050,521	\$ 10,900,168	\$ 10,500,634
Funds Available Percentage Ch	5.67%	92.93%	-19.51%	-2.16%	0.10%	-20.08%	20.44%	-3.67%



Description The Utilities Department consists of a 28 MGD conventional water treatment plant, approximately 166 miles of water distribution main and a billing system that processes over 108,000 utility bills annually.

The Utilities Department consists of five divisions; source and supply, power and pumping, purification, distribution, and administration.

Mission The mission of the Utilities Department’s Water Fund is to develop, manage, operate and maintain Englewood’s water resources prudently and professionally to provide the greatest benefit for the community’s investment.

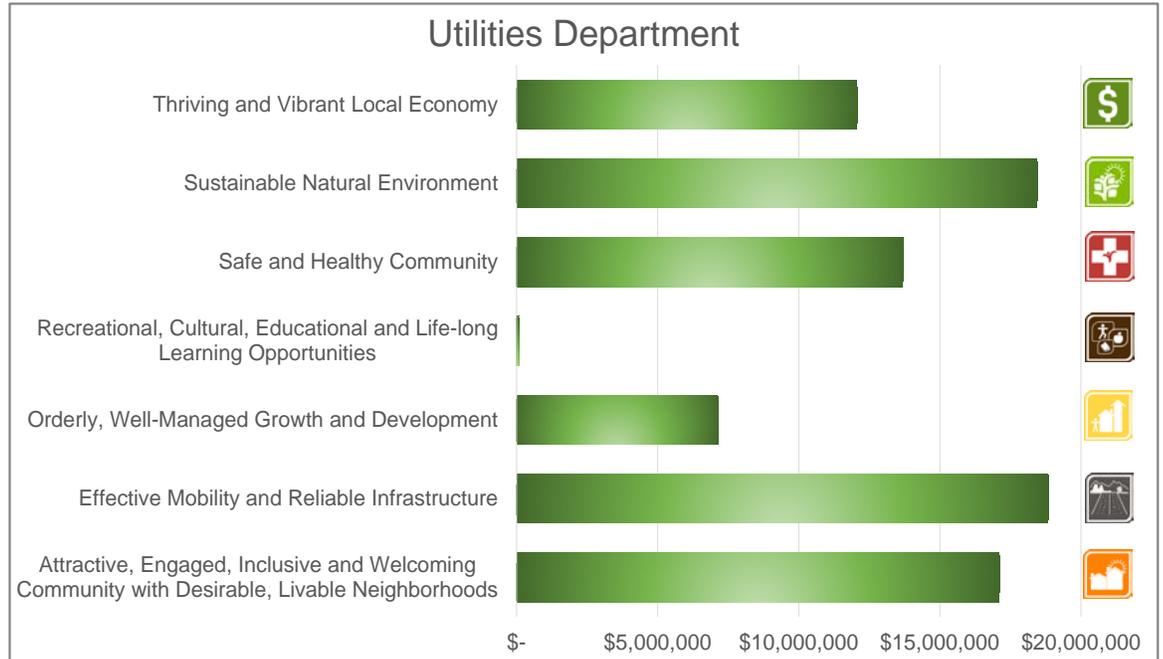
2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Aging Water Main Replacement 1500 feet • Allen Plant Roof Replacement • Allen Plant Filter Media Replacement • GPS Trimble Unit • Meadow Creek Reservoir Valve House • McLellan Reservoir Piezometers • Allen Plant Chemical Tank Relining • Dad Clark flume Repair • McLellan Deep Well Rehabilitation • McLellan Reservoir Underdrain Piping • Meter/ERT Replacement Program 	<ul style="list-style-type: none"> • Aging Water Main Replacement 1500 feet • Upgrade CIS Infinity to Version 4 • Allen Plant Filter Media Replacement • Allen Plant Zone 2 Pumps Rehabilitation • Allen Plant Zone 1 Pumps VFD Replacement • Big Dry Creek Diversion Project • Meter/ERT Replacement Program
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> • Aging Water Main Replacement 	<ul style="list-style-type: none"> • Replaced 1300 feet of water main

Department Utilities

Fund Water

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent toward the priority results the City has identified and how those dollars are leveraged. Most of the Utilities Department's budget is related to 'Community' results.

Community Results



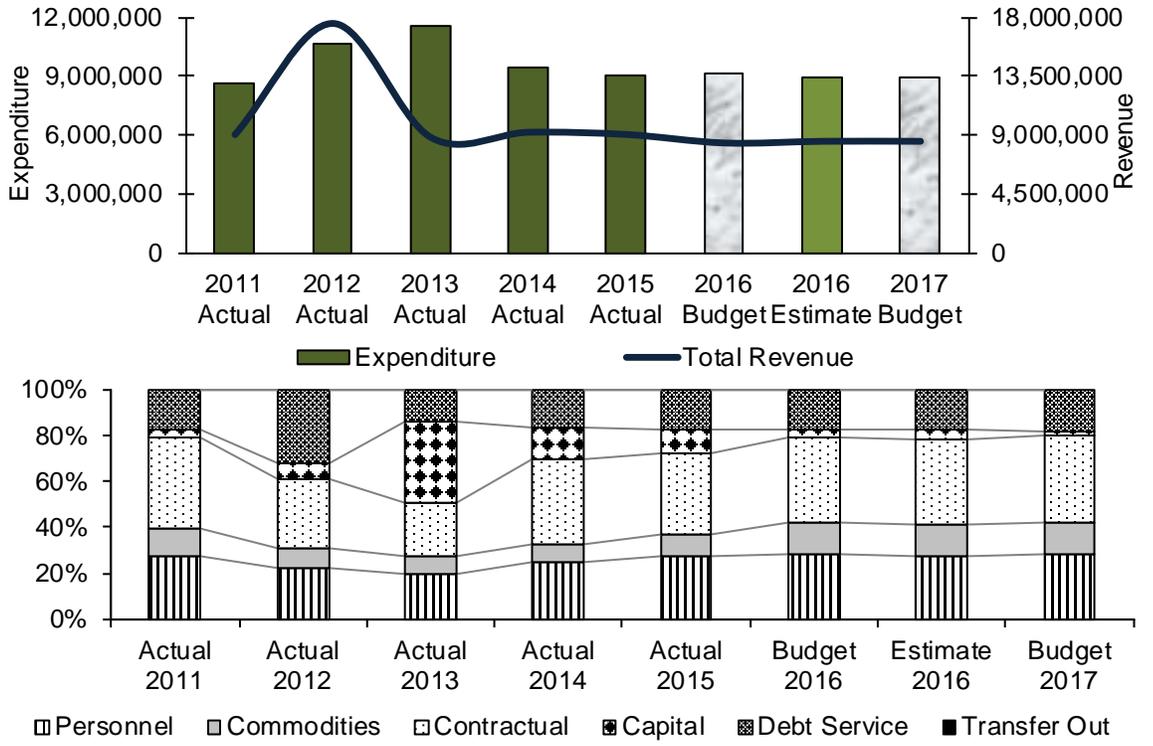
Good Governance Results

Not Applicable

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	12,605	19,042	-	-	-	-	-
Charges for Services	8,846,393	8,859,761	8,678,612	8,433,248	8,711,628	8,276,642	8,371,096	8,371,096
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	54,759	61,929	(14,689)	56,972	34,644	41,105	58,472	58,472
Other	119,552	71,065	125,305	717,652	286,970	60,500	78,359	78,359
LT Debt Proceeds	-	8,590,000	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	9,020,704	17,595,360	8,808,270	9,207,872	9,033,242	8,378,247	8,507,927	8,507,927
Percent Change		95.06%	-49.94%	4.54%	-1.90%	-7.25%	1.55%	0.00%
Expenditure								
Personnel	2,358,599	2,351,812	2,293,378	2,371,395	2,479,736	2,611,025	2,397,993	2,587,242
Commodities	1,036,928	956,661	926,204	751,798	860,242	1,254,750	1,255,817	1,226,172
Contractual	3,429,564	3,202,591	2,668,388	3,432,212	3,216,374	3,330,353	3,332,132	3,293,422
Capital	325,667	739,029	4,096,546	1,320,609	888,034	327,500	356,475	211,296
Debt Service	1,470,454	3,426,384	1,625,782	1,581,706	1,577,262	1,589,329	1,589,329	1,589,329
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	8,621,212	10,676,477	11,610,298	9,457,720	9,021,648	9,112,957	8,931,746	8,907,461
Percent Change		23.84%	8.75%	-18.54%	-4.61%	1.01%	-1.99%	-0.27%
Employees FTE	29.94	31.10	31.10	27.60	28.60	28.60	27.55	27.80
Percent Change FTE		3.86%	0.00%	-11.25%	3.62%	0.00%	-3.67%	0.91%

Department Utilities
Fund Water



Department Utilities

Fund Water

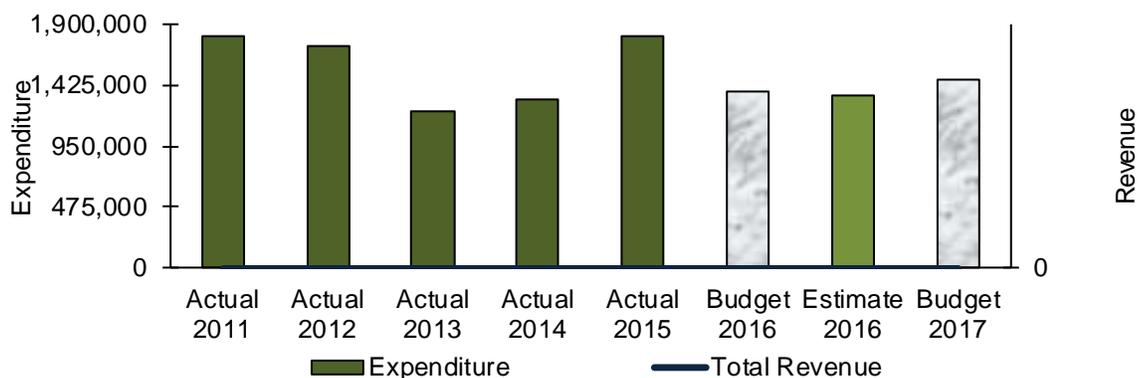
Division Source of Supply

Account 40.1601

Description Responsible for maintaining raw water sources, reservoirs, equipment and the operations and accounting of the Englewood Water Right Portfolio. Among the areas maintained are City Ditch, McBroom Ditch, Boreas Pass Ditch, Meadow Creek Reservoir, McLellan Reservoir, McLellan Pump Station, Golf Course Wells and the Union Ave. Pump Station and Reservoir.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	346,103	352,776	286,552	310,769	350,769	369,355	328,783	343,362
Commodities	57,611	30,402	66,605	69,968	59,961	89,850	89,850	133,250
Contractual	1,207,854	1,206,723	841,217	915,595	1,199,968	854,454	856,233	974,378
Capital	194,196	137,660	21,574	15,374	189,106	65,374	65,374	15,374
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,805,764	1,727,561	1,215,948	1,311,706	1,799,804	1,379,033	1,340,240	1,466,364
Percent Change		-4.33%	-29.61%	7.88%	37.21%	-23.38%	-2.81%	9.41%
Employees FTE	4.14	5.00	5.00	4.00	4.00	4.00	4.00	3.70
Percent Change FTE		20.86%	0.00%	-20.00%	0.00%	0.00%	0.00%	-7.50%

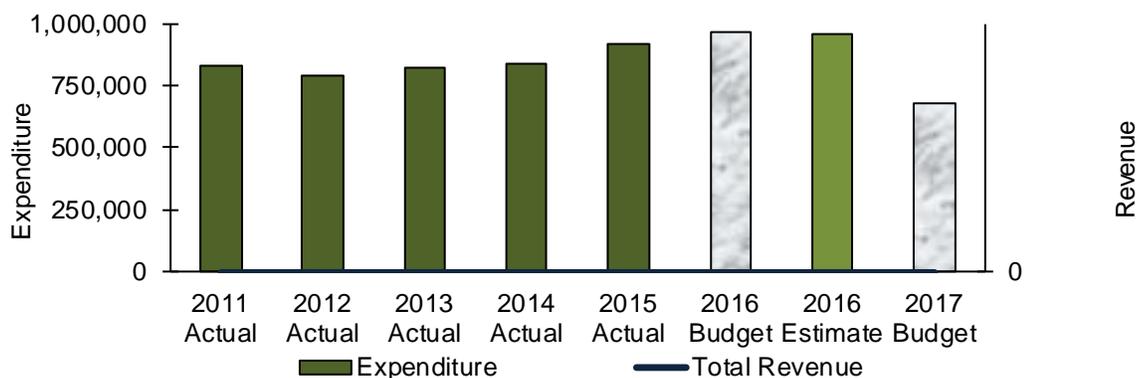


Department Utilities
Fund Water
Division Power and Pumping
Account 40.1602

Description Power and Pumping Division is responsible for maintaining 32 pumps and motors throughout the City. These pumps and motors deliver water to storage areas or are used as booster pumps to increase pressure as needed.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		---	---	---	---	---	---	---
Expenditure								
Personnel	289,836	290,447	286,714	290,509	308,776	313,568	306,679	98,896
Commodities	6,622	3,495	22,105	13,913	14,106	15,900	15,900	19,100
Contractual	525,858	496,194	510,262	531,603	526,584	633,934	633,934	559,015
Capital	5,133	2,055	2,055	2,055	73,364	3,044	3,044	3,044
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	827,449	792,191	821,136	838,080	922,830	966,446	959,557	680,055
Percent Change		-4.26%	3.65%	2.06%	10.11%	4.73%	-0.71%	-29.13%
Employees FTE	3.15	3.00	3.00	3.00	3.00	3.00	3.00	0.95
Percent Change FTE		-4.82%	0.00%	0.00%	0.00%	0.00%	0.00%	-68.33%

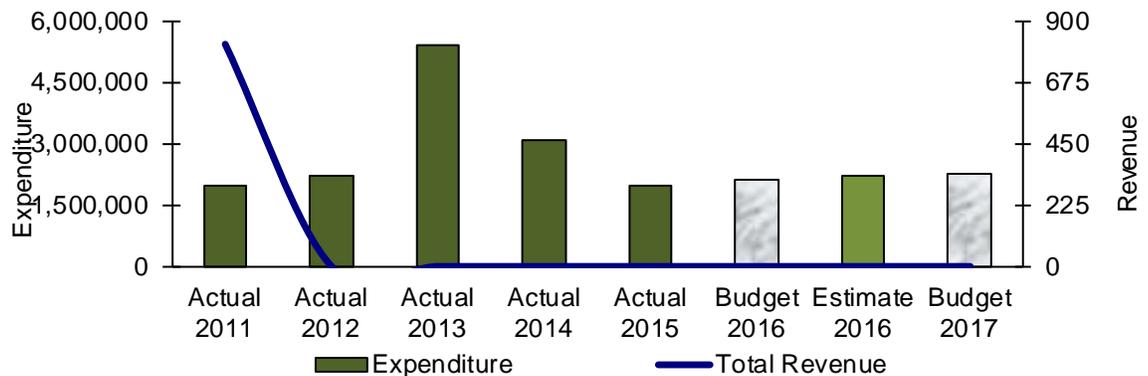


Department Utilities
Fund Water
Division Purification
Account 40.1603

Description The Purification Division is responsible for maintaining a safe and pleasant tasting water supply for the citizens of Englewood. It is responsible for treating the raw water pumped from the South Platte River by coagulation, sedimentation, filtration and disinfection. The division is responsible for the operation and maintenance of the equipment, building and grounds. Water Quality Tests are conducted regularly to ensure compliance with all state and federal regulatory guidelines.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	817	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	817	-						
Percent Change		-100.00%	---	---	---	---	---	---
Expenditure								
Personnel	652,494	650,907	658,899	680,336	709,845	712,523	797,906	1,005,779
Commodities	716,864	705,157	586,178	469,628	557,833	752,350	752,372	680,922
Contractual	562,247	362,595	190,206	692,292	171,994	556,530	556,530	561,266
Capital	50,822	506,356	3,968,847	1,231,493	523,763	107,782	130,782	32,782
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,982,427	2,225,015	5,404,130	3,073,749	1,963,435	2,129,185	2,237,590	2,280,749
Percent Change		12.24%	142.88%	-43.12%	-36.12%	8.44%	5.09%	1.93%
Employees FTE	8.08	9.00	9.00	8.00	8.00	8.00	9.00	11.35
Percent Change FTE		11.43%	0.00%	-11.11%	0.00%	0.00%	12.50%	26.11%



Department Utilities

Fund Water

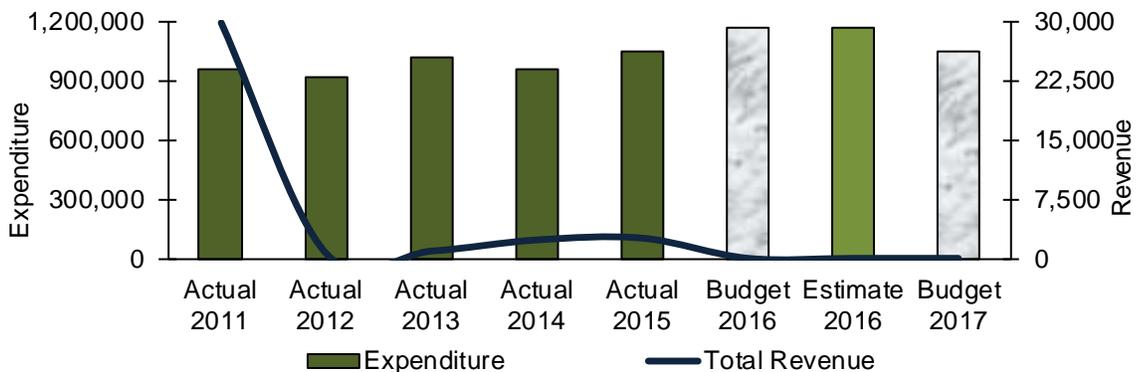
Division Transmission and Distribution

Account 40.1604

Description The Water Distribution Division is responsible for the integrity of the physical system and supplies potable water to the City of Englewood. The Water Distribution System consists of approximately 160 miles of water mains, 2,000 valves, 630 fire hydrants and numerous appurtenances that transmit and distribute water to approximately 10,850 water user accounts. The Division personnel plan, construct, operate and maintain the system to insure that a safe, reliable supply of water is provided for industrial, commercial, domestic and fire-suppression needs of the City of Englewood.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	853	1,736	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	29,786	571	920	1,474	815	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	29,786	571	920	2,327	2,551	-	-	-
Percent Change		-98.08%	61.12%	152.93%	9.63%	-100.00%	---	---
Expenditure								
Personnel	599,430	575,503	546,318	559,294	587,786	583,409	576,437	533,759
Commodities	141,891	137,656	176,024	126,718	163,019	224,100	224,100	224,100
Contractual	165,108	144,092	225,502	213,228	236,587	251,682	251,682	176,702
Capital	56,748	57,026	70,501	61,461	62,330	111,462	111,462	114,283
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	963,177	914,277	1,018,345	960,701	1,049,722	1,170,653	1,163,681	1,048,844
Percent Change		-5.08%	11.38%	-5.66%	9.27%	11.52%	-0.60%	-9.87%
Employees FTE	7.58	7.50	7.50	6.50	6.50	6.50	6.50	5.90
Percent Change FTE		-1.11%	0.00%	-13.33%	0.00%	0.00%	0.00%	-9.23%



Department Utilities

Fund Water

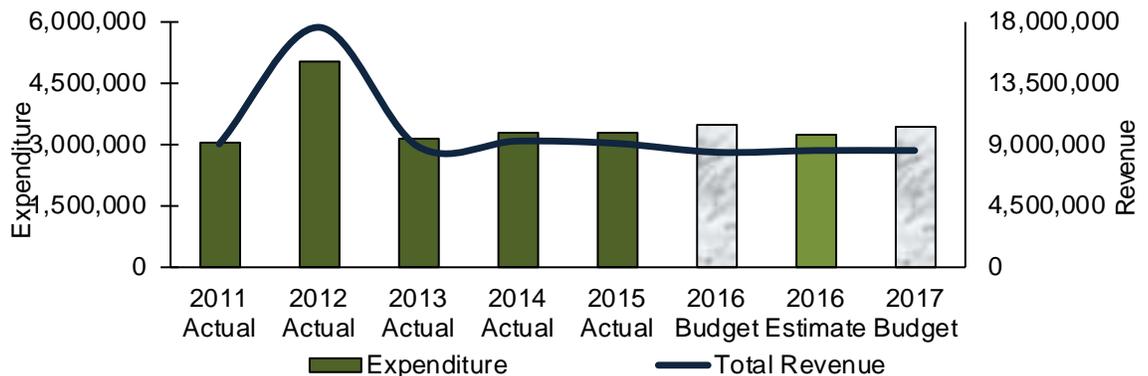
Division Administration

Account 40.1607

Description The Administration Division is responsible for coordinating the efforts of the Water Department and includes such customer services as billing, delinquent account collections, water meter reading and maintenance, inspections, response to customer requests and inquiries, issuing permits, record-keeping and map maintenance.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	12,605	19,042	-	-	-	-	-
Charges for Services	8,846,393	8,859,761	8,678,612	8,432,395	8,709,892	8,276,642	8,371,096	8,371,096
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	54,759	61,929	(14,689)	56,972	34,644	41,105	58,472	58,472
Other	88,949	70,494	124,385	716,178	286,155	60,500	78,359	78,359
LT Debt Proceeds	-	8,590,000	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	8,990,101	17,594,789	8,807,350	9,205,545	9,030,691	8,378,247	8,507,927	8,507,927
Percent Change		95.71%	-49.94%	4.52%	-1.90%	-7.22%	1.55%	0.00%
Expenditure								
Personnel	470,736	482,179	514,895	530,487	522,560	632,170	388,188	605,446
Commodities	113,940	79,951	75,292	71,571	65,323	172,550	173,595	168,800
Contractual	968,497	992,987	901,201	1,079,494	1,081,241	1,033,753	1,033,753	1,022,061
Capital	18,768	35,932	33,569	10,226	39,471	39,838	45,813	45,813
Debt Service	1,470,454	3,426,384	1,625,782	1,581,706	1,577,262	1,589,329	1,589,329	1,589,329
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	3,042,395	5,017,433	3,150,739	3,273,484	3,285,857	3,467,640	3,230,678	3,431,449
Percent Change		64.92%	-37.20%	3.90%	0.38%	5.53%	-6.83%	6.21%
Employees FTE	6.99	6.60	6.60	6.10	7.10	7.10	5.05	5.90
Percent Change FTE		-5.63%	0.00%	-7.58%	16.39%	0.00%	-28.87%	16.83%



Department Utilities
Fund Water
Division Administration
Account 40.1607

Schedules of Debt Service Requirements

Year	Total Debt Service	General Obligation Water Bonds-2012 (Refunding)				General Obligation Water Bonds - 2009			
		Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2017	1,579,538	2.000	160,000	252,950	412,950		-	117,828	117,828
2018	1,302,642	2.000	165,000	249,700	414,700		-	117,828	117,828
2019	534,178	2.000	170,000	246,350	416,350		-	117,828	117,828
2020	987,878	4.000	480,000	235,050	715,050	4.150	155,000	117,828	272,828
2021	986,845	4.000	500,000	215,450	715,450	4.250	160,000	111,395	271,395
2022	989,645	4.000	520,000	195,050	715,050	4.300	170,000	104,595	274,595
2023	990,185	2.500	540,000	177,900	717,900	4.400	175,000	97,285	272,285
2024	992,335	3.000	560,000	162,750	722,750	4.500	180,000	89,585	269,585
2025	992,285	3.000	570,000	145,800	715,800	4.500	195,000	81,485	276,485
2026	991,185	3.000	585,000	128,475	713,475	4.500	205,000	72,710	277,710
2027	992,485	3.000	380,000	114,000	494,000	4.600	435,000	63,485	498,485
2028	991,000	3.000	385,000	102,525	487,525	4.625	460,000	43,475	503,475
2029	992,950	3.000	400,000	90,750	490,750	4.625	480,000	22,200	502,200
2030	986,025	3.000	915,000	71,025	986,025				
2031	983,200	3.000	940,000	43,200	983,200				
2032	984,550	3.000	970,000	14,550	984,550				
Totals	16,276,926		8,240,000	2,445,525	10,685,525		2,615,000	1,157,527	3,772,527

State Revolving Loan Fund - October 1, 1997

Year	Rate	Principal	Interest	Total
2017	4.141	1,016,491	32,269	1,048,760
2018	4.141	790,147	(20,033)	770,114
Totals		1,806,638	12,236	1,818,874

General Obligation Bonds

The City has issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the City. The City is authorized to levy an ad valorem tax to pay the principal and interest on these bonds.

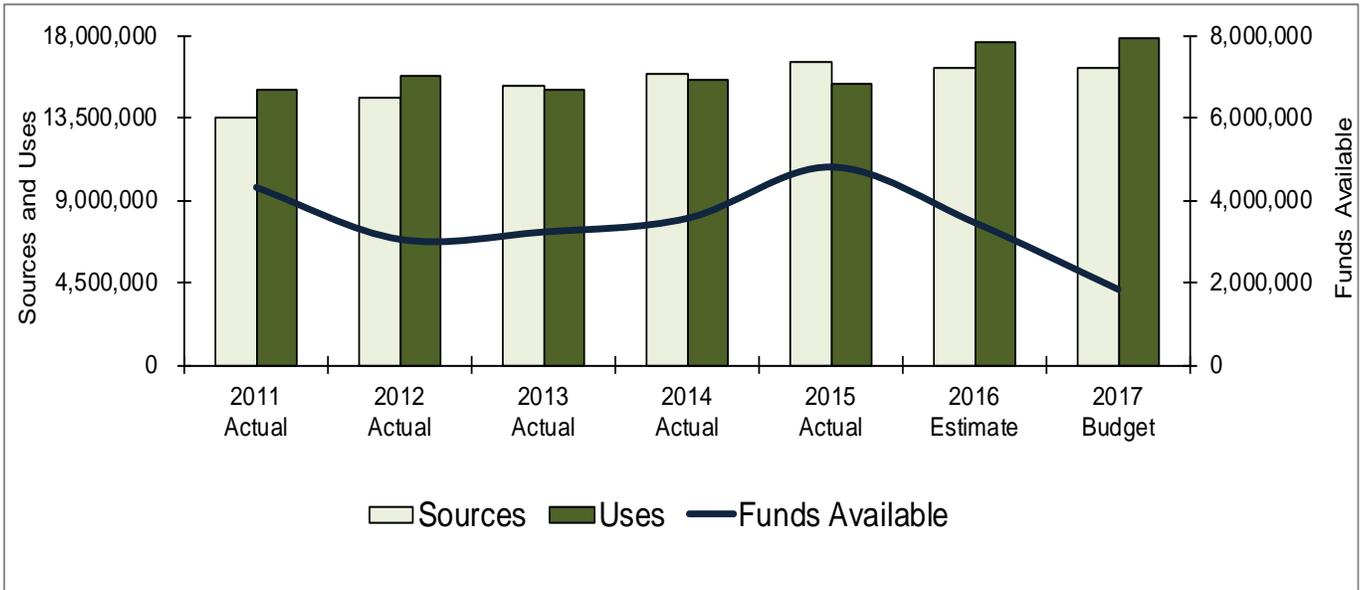
General Obligation Water Bonds, Series 2009, original principal amount of \$2,615,000, dated July 8, 2009. The bonds were issued to finance water system improvement projects. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund. The bonds are rated A2 by Moody's and AA- by Standard and Poor's.

General Obligation Water Bonds, Series 2012 (Refunding), original principal amount of \$8,590,000, dated July 11, 2012. The bonds will be used to finance water system improvement projects and to refund Series 2004 General Obligation Bonds maturing in years 2015-2025. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund. The bonds are rated Aa3 by Moody's and AA- by Standard and Poor's.

Colorado Water Resources and Power Development Authority – Water Loan to fund water treatment plant and distribution system improvements. The original loan amount of \$15,292,636 was issued on 10/1/1997 with an interest rate of 4.141%.

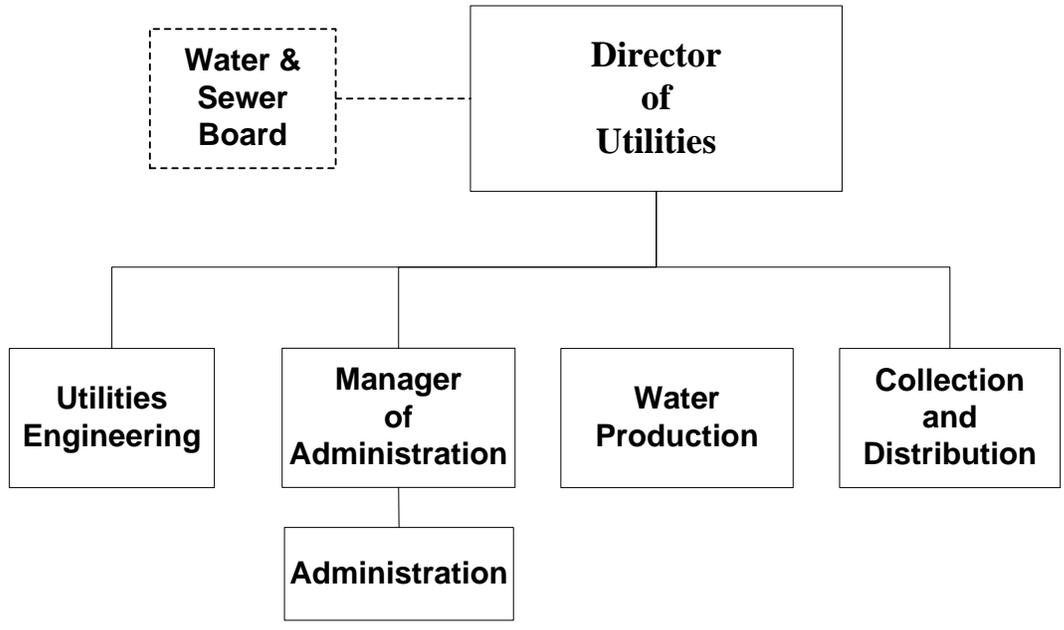
SEWER FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$5,811,481	\$4,324,852	\$3,060,129	\$3,238,111	\$3,570,186	\$2,547,522	\$4,821,941	\$3,467,126
Sources of Funds								
Operating Revenues								
Charges for Services	12,942,137	13,909,041	14,762,251	15,295,852	15,870,591	15,795,102	15,795,102	15,795,102
Total Operating Revenues	12,942,137	13,909,041	14,762,251	15,295,852	15,870,591	15,795,102	15,795,102	15,795,102
Nonoperating Revenues	352,522	260,787	123,926	174,509	203,136	190,000	200,400	200,400
System development fees	231,920	372,488	337,863	398,339	479,995	222,500	229,757	229,757
Loan Proceeds	-	-	-	-	-	-	-	-
Total Sources of Funds	13,526,579	14,542,316	15,224,040	15,868,700	16,553,722	16,207,602	16,225,259	16,225,259
Uses of Funds								
Operating Expenses								
Operating Costs	9,817,702	10,816,655	10,801,563	11,322,558	11,092,783	12,326,169	12,422,410	11,456,510
Total Operating Expenses	9,817,702	10,816,655	10,801,563	11,322,558	11,092,783	12,326,169	12,422,410	11,456,510
Capital outlay	-	-	-	-	-	1,032,683	890,438	2,130,438
Debt Service - Principal	3,387,676	3,270,884	2,535,351	2,755,034	2,871,548	2,930,351	2,930,351	2,930,351
Debt Service - Interest	1,807,830	1,646,306	1,709,144	1,459,033	1,337,636	1,336,875	1,336,875	1,336,875
Debt Service - Issue costs	-	-	-	-	-	-	-	-
Total Uses of Funds	15,013,208	15,733,845	15,046,058	15,536,625	15,301,967	17,626,078	17,580,074	17,854,174
Net Sources (Uses) of Funds	(1,486,629)	(1,191,529)	177,982	332,075	1,251,755	(1,418,476)	(1,354,815)	(1,628,915)
Prior period restatement	-	(73,194)	-	-	-	-	-	-
Ending Funds Available	\$4,324,852	\$3,060,129	\$3,238,111	\$3,570,186	\$4,821,941	\$1,129,046	\$3,467,126	\$1,838,211

Department Utilities
Fund Sewer



Description The Utilities Department Sewer Fund consists of approximately 78 miles of collection main and a billing system that processes over 108,000 utility bills annually.

The Utilities Department consists of two divisions; collection and administration.

Mission The mission of the Utilities Department’s Sewer Fund is to develop, manage, operate and maintain Englewood’s wastewater resources prudently and professionally to provide the greatest benefit for the community’s investment.

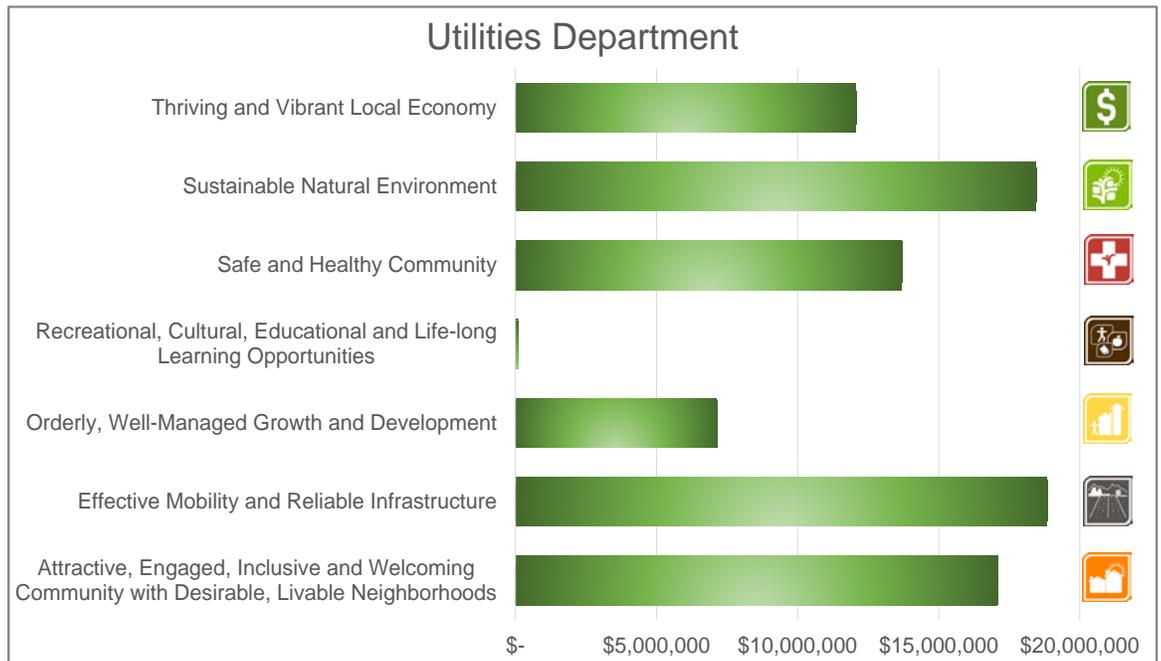
2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Upgrade CIS Infinity to Version 4 • Sanitary Sewer Point Repairs 	<ul style="list-style-type: none"> • Upgrade CIS Infinity to Version 4 • Repair all identified Collection System Deficiencies.
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> • Sanitary Sewer Point Repairs 	<ul style="list-style-type: none"> • Sanitary Sewer Point Repairs

Department Utilities

Fund Sewer

Priority Based Budgeting The City has implemented priority based budgeting. The chart below represent the relation of the funds spent toward the priority results the City has identified and how those dollars are leveraged. Most of the Utilities Department's budget is related to 'Community' results.

Community Results

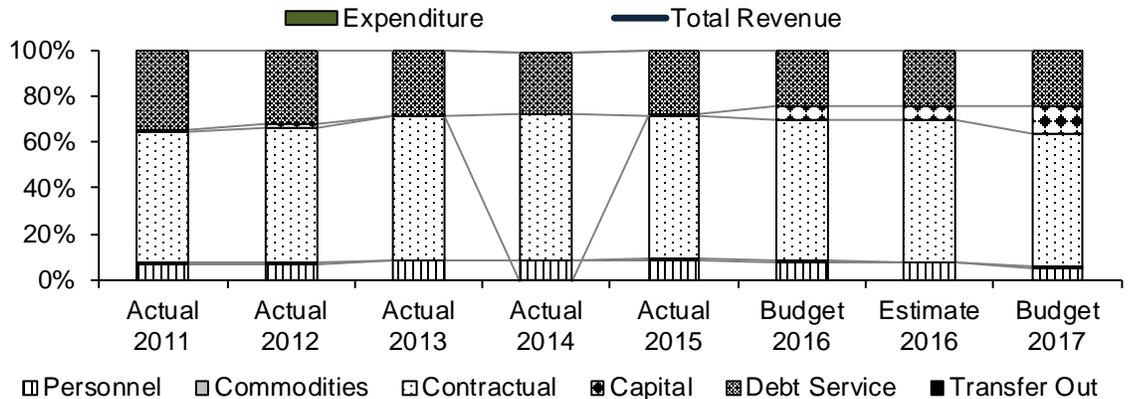
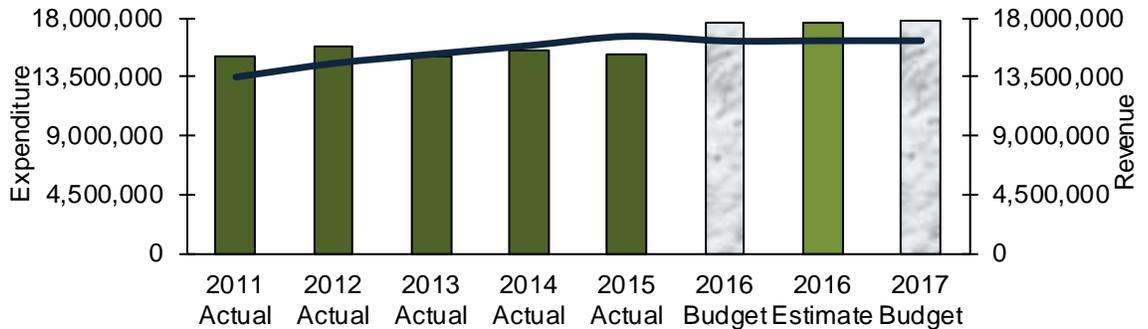


Good Governance Results

Not Applicable

Department Utilities
Fund Sewer
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	400	400
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	13,326,410	14,431,731	15,239,620	15,803,646	16,505,757	16,112,602	16,119,859	16,119,859
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	200,007	106,578	(22,728)	56,168	37,613	95,000	95,000	95,000
Other	162	4,007	7,148	8,886	10,351	-	10,000	10,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	13,526,579	14,542,316	15,224,040	15,868,700	16,553,721	16,207,602	16,225,259	16,225,259
Percent Change		7.51%	4.69%	4.23%	4.32%	-2.09%	0.11%	0.00%
Expenditure								
Personnel	1,016,249	1,116,422	1,213,097	1,276,274	1,299,094	1,344,687	1,292,383	888,997
Commodities	87,943	90,149	92,874	86,838	69,684	117,500	118,025	100,425
Contractual	8,639,248	9,335,220	9,395,379	10,103,735	9,620,867	10,863,982	10,863,982	10,369,068
Capital	74,262	263,324	100,213	(144,290)	106,036	1,032,683	1,038,458	2,228,458
Debt Service	5,195,506	5,001,924	4,244,495	4,214,068	4,206,285	4,267,226	4,267,226	4,267,226
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	15,013,208	15,807,039	15,046,058	15,536,625	15,301,966	17,626,078	17,580,074	17,854,174
Percent Change		5.29%	-4.81%	3.26%	-1.51%	15.19%	-0.26%	1.56%
Employees FTE	15.22	13.35	15.35	15.35	15.35	15.35	15.20	13.60
Percent Change FTE		-12.28%	14.98%	0.00%	0.00%	0.00%	-0.98%	-10.53%



Department Utilities

Fund Sewer

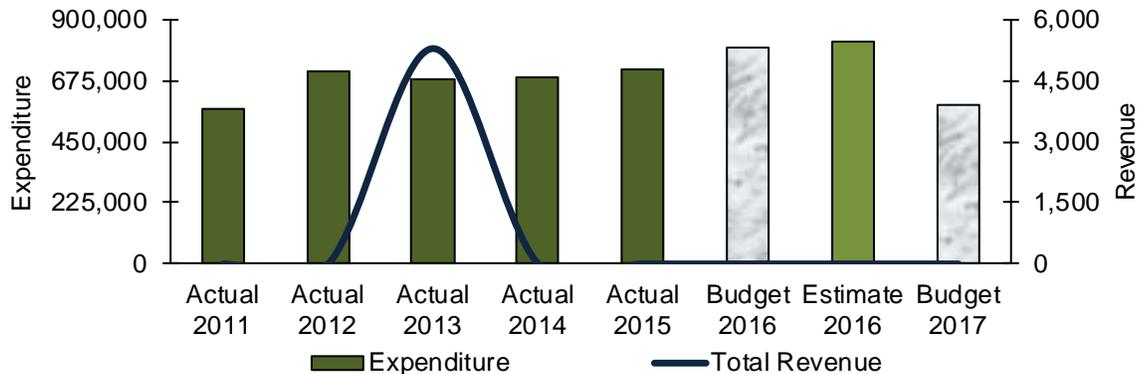
Division Wastewater Collections

Account 41.1605

Description The Wastewater Collection Division is responsible for the installation, operation and maintenance of the wastewater collection system.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	5,275	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	5,275	-	-	-	-	-
Percent Change		---	---	-100.00%	---	---	---	---
Expenditure								
Personnel	401,176	402,364	467,581	505,939	513,806	510,435	533,177	347,545
Commodities	39,612	38,815	35,593	35,082	29,313	50,700	51,225	42,075
Contractual	75,872	90,384	86,432	76,849	86,096	88,195	88,195	95,607
Capital	52,888	176,163	93,437	72,468	89,172	148,020	148,020	98,020
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	569,548	707,726	683,043	690,338	718,387	797,350	820,617	583,247
Percent Change		24.26%	-3.49%	1.07%	4.06%	10.99%	2.92%	-28.93%
Employees FTE	5.42	4.40	6.40	6.40	6.40	6.40	6.50	6.60
Percent Change FTE		-18.78%	45.45%	0.00%	0.00%	0.00%	1.56%	1.54%



Department Utilities

Fund Sewer

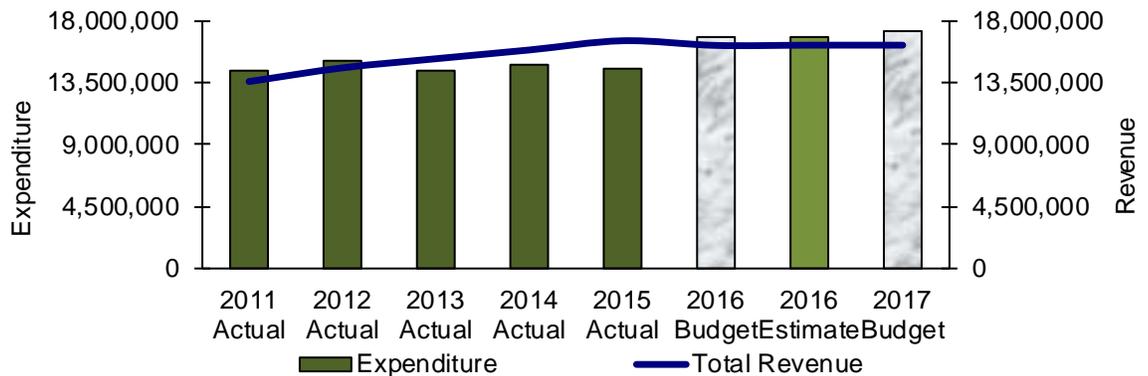
Division Administration

Account 41.1607

Description The Administration Division is responsible for coordinating the efforts of the Sewer Department and includes such customer services as billing, delinquent account collections, inspections, response to customer requests and inquiries, issuing permits, record-keeping and map-system maintenance.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	400	400
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	13,326,410	14,431,731	15,239,620	15,803,646	16,505,757	16,112,602	16,119,859	16,119,859
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	200,007	106,578	(22,728)	56,168	37,613	95,000	95,000	95,000
Other	162	4,007	1,873	8,886	10,351	-	10,000	10,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	13,526,579	14,542,316	15,218,765	15,868,700	16,553,721	16,207,602	16,225,259	16,225,259
Percent Change		7.51%	4.65%	4.27%	4.32%	-2.09%	0.11%	0.00%
Expenditure								
Personnel	615,073	714,058	745,516	770,335	785,288	834,252	759,206	541,452
Commodities	48,331	51,334	57,281	51,756	40,371	66,800	66,800	58,350
Contractual	8,563,376	9,244,836	9,308,947	10,026,886	9,534,771	10,775,787	10,775,787	10,273,461
Capital	21,374	87,161	6,776	(216,758)	16,864	884,663	890,438	2,130,438
Debt Service	5,195,506	5,001,924	4,244,495	4,214,068	4,206,285	4,267,226	4,267,226	4,267,226
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	14,443,660	15,099,313	14,363,015	14,846,287	14,583,579	16,828,728	16,759,457	17,270,927
Percent Change		4.54%	-4.88%	3.36%	-1.77%	15.40%	-0.41%	3.05%
Employees FTE	9.80	8.95	8.95	8.95	8.95	8.95	8.70	7.00
Percent Change FTE		-8.68%	0.00%	0.00%	0.00%	0.00%	-2.79%	-19.54%



Department Utilities
Fund Sewer
Division Administration
Account 41.1607

Schedules of Debt Service Requirements

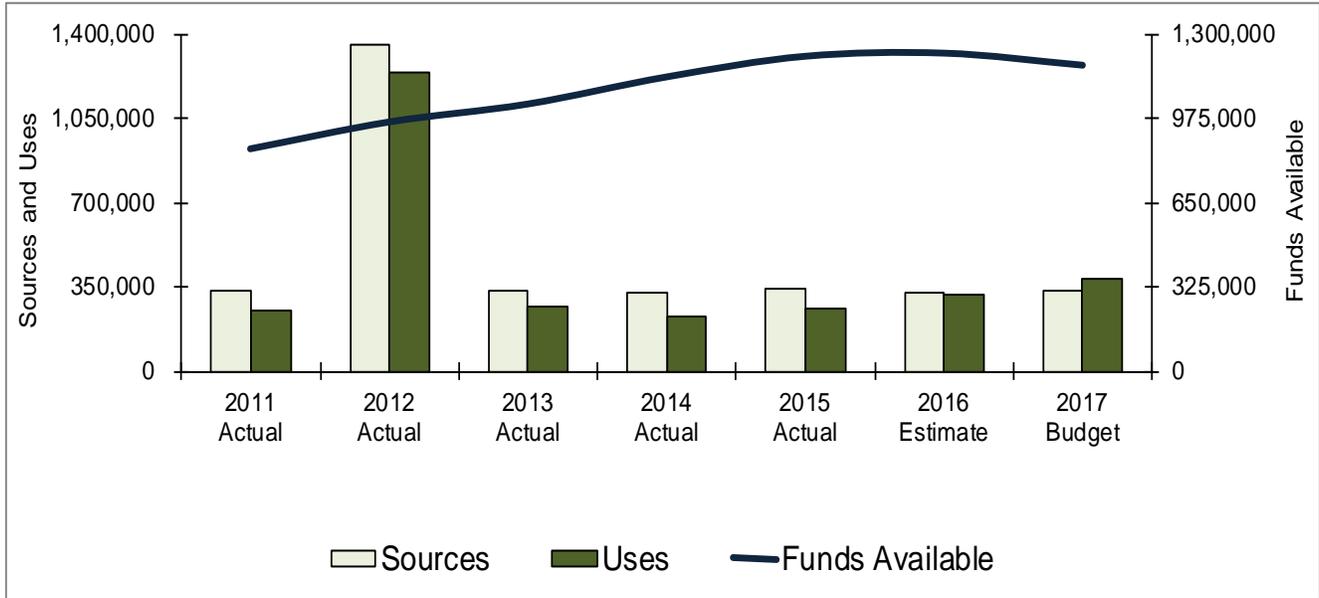
Colorado Water Resources and Power Development Authority									
May 1, 2004									
Year	Total Debt Service	Water Pollution Control Revolving Fund				Water Revenue Bond Program			
		Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2017	4,072,754	3.870	1,182,571	942,433	2,125,004	4.110	1,855,000	92,750	1,947,750
2018	4,035,283	3.870	3,162,441	872,842	4,035,283	-	-	-	-
2019	4,034,484	3.870	3,258,759	775,725	4,034,484	-	-	-	-
2020	4,030,584	3.870	3,360,428	670,156	4,030,584	-	-	-	-
2021	4,034,075	3.870	3,467,448	566,627	4,034,075	-	-	-	-
2022	4,036,197	3.870	3,574,468	461,729	4,036,197	-	-	-	-
2023	4,023,976	3.870	3,686,839	337,137	4,023,976	-	-	-	-
2024	3,946,093	3.870	3,799,210	146,883	3,946,093	-	-	-	-
2025	4,009,590	3.870	4,007,899	1,691	4,009,590	-	-	-	-
Totals	36,223,036		29,500,063	4,775,223	34,275,286		1,855,000	92,750	1,947,750

Colorado Water Resources and Power Development Authority – Sewer loans to fund the City's share in the capital improvements to the Littleton/Eglewood Wastewater Treatment Plant and the City's sewer collection system.

Issue Date	Original Amount	Interest Rate	Last Payment Date
5/1/2004	\$19,715,000	4.110%	8/1/2017
5/1/2004	\$29,564,275	3.870%	8/1/2025

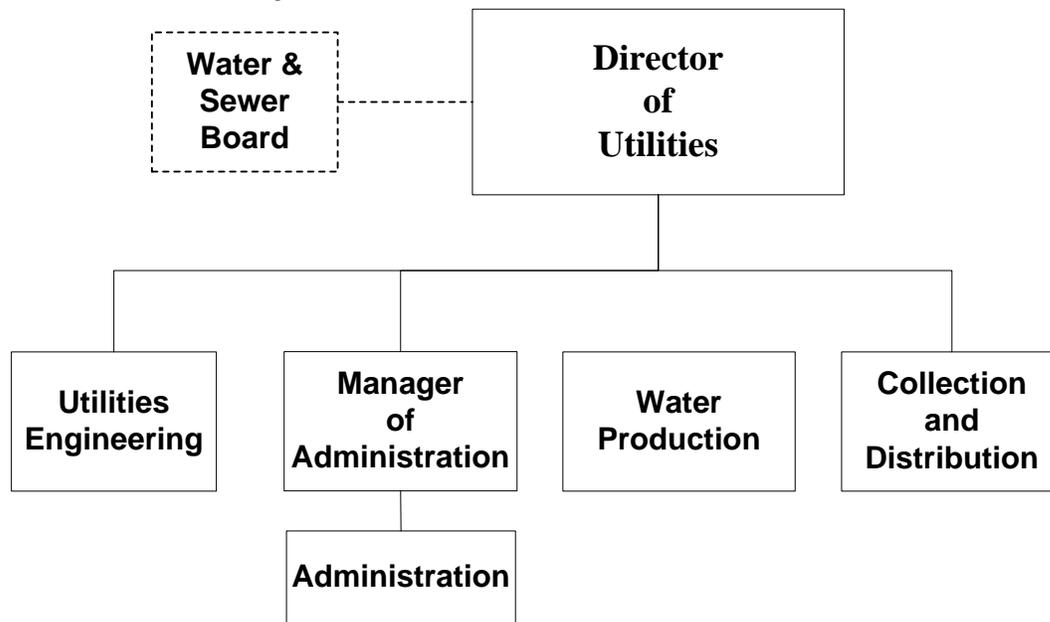
STORM DRAINAGE FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 765,997	\$ 852,983	\$ 956,580	\$ 1,025,957	\$ 1,130,476	\$ 1,117,192	\$ 1,210,242	\$ 1,222,343
Sources of Funds								
Operating Revenues								
Charges for Services	319,211	316,244	317,935	313,574	316,729	314,569	314,569	314,569
Interest and other	18,106	16,424	16,078	14,286	21,646	14,444	14,445	17,945
Total Operating Revenues	337,317	332,668	334,013	327,860	338,375	329,013	329,014	332,514
Other financing sources	-	1,025,000	-	-	-	-	-	-
Total Sources of Funds	337,317	1,357,668	334,013	327,860	338,375	329,013	329,014	332,514
Uses of Funds								
Operating Expenses								
Operating Costs	112,833	133,066	152,115	107,643	143,935	129,690	103,383	165,555
Total Operating Expenses	112,833	133,066	152,115	107,643	143,935	129,690	103,383	165,555
Capital outlay	-	-	-	-	-	100,000	100,000	100,000
Debt Service - Principal	80,000	90,000	95,000	100,000	100,000	100,000	100,000	100,000
Debt Service - Interest	57,498	75,239	17,521	15,698	14,674	13,530	13,530	13,530
Debt Service - Issue Costs	-	940,000	-	-	-	-	-	-
Total Uses of Funds	250,331	1,238,305	264,636	223,341	258,609	343,220	316,913	379,085
Net Sources(Uses) of Funds	86,986	119,363	69,377	104,519	79,766	(14,207)	12,101	(46,571)
Prior period restatement	-	(15,766)	-	-	-	-	-	-
Ending Funds Available	\$ 852,983	\$ 956,580	\$ 1,025,957	\$ 1,130,476	\$ 1,210,242	\$ 1,102,985	\$ 1,222,343	\$ 1,175,772
Funds Available Percentage Ch	11.36%	12.15%	7.25%	10.19%	7.06%	-8.86%	10.82%	-3.81%

Department Utilities
Fund Storm Drainage



Description The Utilities Department Storm Drainage Fund consists of a storm drainage conveyance and collection system.

The Utilities Department consists of two divisions; storm drainage and administration

Mission **The City of Englewood’s Storm Drainage Fund mission is to develop, manage, operate and maintain Englewood’s storm drainage resources prudently and professionally to provide the greatest benefit for the community’s investment.**

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
---	---

- | | |
|---|--|
| <ul style="list-style-type: none"> • Inspect Large Diameter Storm Sewer Pipes – 1st year of 5 year program • W Oxford Storm Sewer Repair | <ul style="list-style-type: none"> • Inspect Large Diameter Storm Sewer Pipes – 2nd year of 5 year program • Repair all identified system defectives. |
|---|--|

2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
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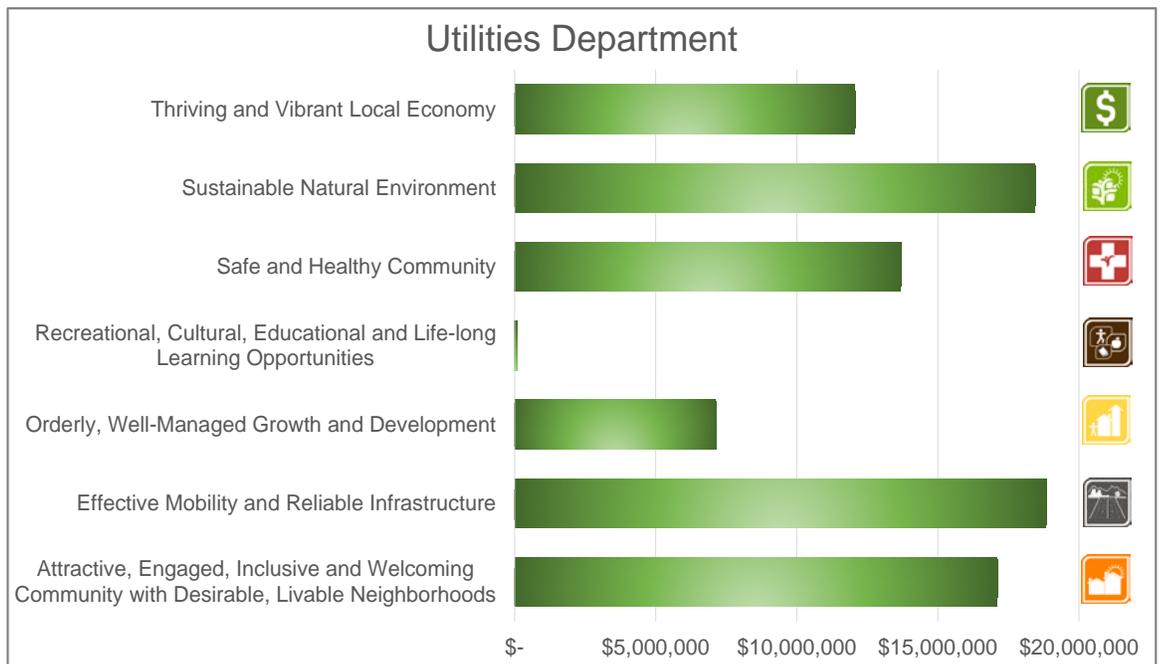
- | | |
|--|--|
| <ul style="list-style-type: none"> • Inspect and repair/clean storm drains as needed. | <ul style="list-style-type: none"> • Inspected and repair/clean storm drains as needed. |
|--|--|

Department Utilities

Fund Storm Drainage

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent toward the priority results the City has identified and how those dollars are leveraged. Most of the Utilities Department's budget is related to 'Community' results.

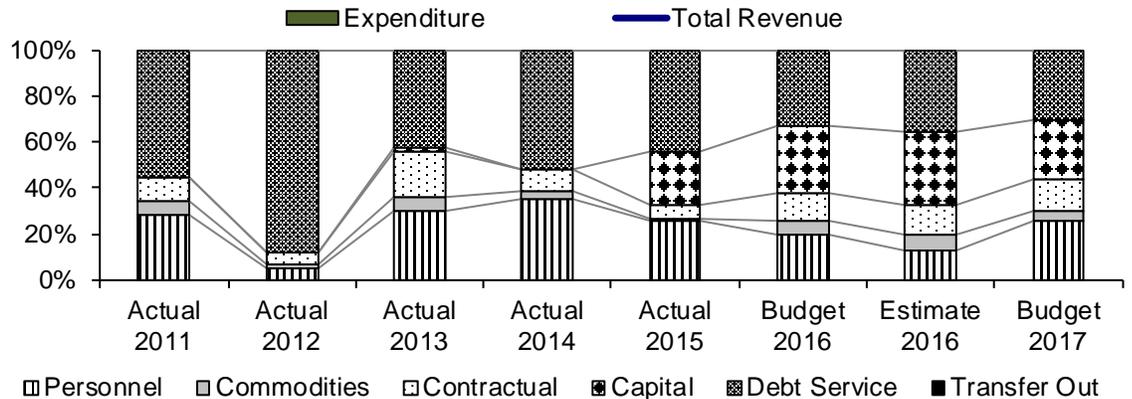
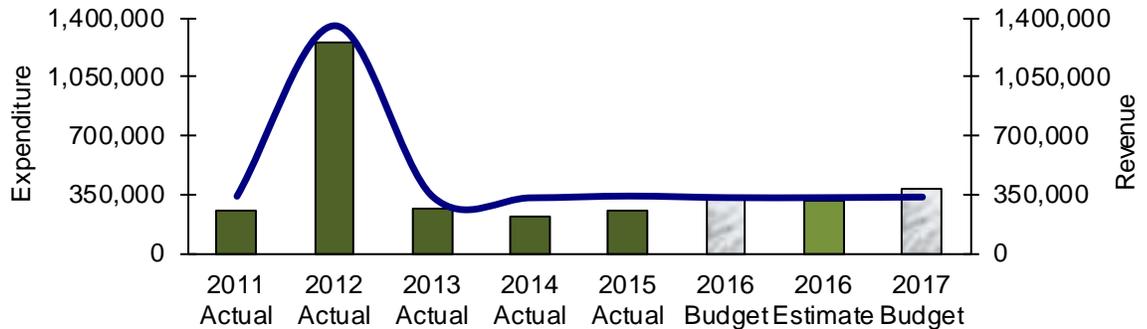
Community Results



Good Governance Results

Department Utilities
Fund Storm Drainage
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	8,372	7,236	16,923	6,771	16,393	4,000	4,000	7,500
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	320,321	317,282	319,001	314,573	317,760	314,569	314,569	314,569
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	8,624	8,151	(1,911)	6,516	4,222	10,444	10,445	10,445
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	1,025,000	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	337,317	1,357,669	334,013	327,860	338,375	329,013	329,014	332,514
Percent Change		302.49%	-75.40%	-1.84%	3.21%	-2.77%	0.00%	1.06%
Expenditure								
Personnel	70,162	66,525	80,044	79,174	66,487	66,630	40,323	97,395
Commodities	15,986	15,182	15,434	6,255	2,694	22,100	22,100	18,100
Contractual	25,302	67,125	53,436	22,214	14,313	40,960	40,960	50,060
Capital	1,383	-	3,200	-	60,607	100,000	100,000	100,000
Debt Service	137,498	1,105,240	112,522	115,698	114,676	113,530	113,530	113,530
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	250,331	1,254,072	264,636	223,341	258,777	343,220	316,913	379,085
Percent Change		400.97%	-78.90%	-15.60%	15.87%	32.63%	-7.66%	19.62%
Employees FTE	0.64	0.55	0.55	0.55	0.55	0.55	0.45	0.90
Percent Change FTE		-14.10%	0.00%	0.00%	0.00%	0.00%	-18.18%	100.00%



Department Utilities
Fund Storm Drainage
Division Field Maintenance, Administration and Special Projects
Account 42.1606, 42.1607 and 42.1608

Schedule of Debt Service Requirements

Storm Water Revenue Refunding Bonds - 2012				
Year	Total	Rate	Principal	Interest
2017	117,030	1.75	105,000	12,030
2018	115,192	2.00	105,000	10,192
2019	113,093	2.25	105,000	8,093
2020	110,730	2.50	105,000	5,730
2021	118,105	2.70	115,000	3,105
Totals	574,150		535,000	39,150

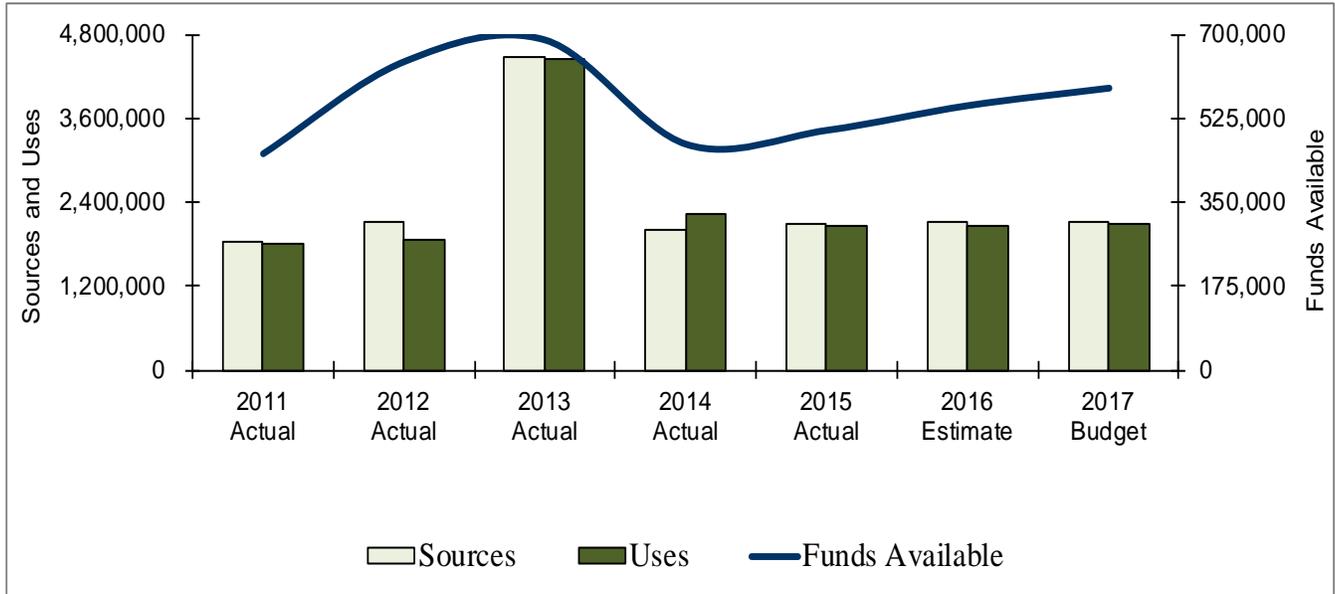
Revenue Bonds

The City also issues bonds where the City pledges income derived from the acquired or constructed assets to pay debt service.

Storm Water Enterprise Revenue Bonds, Series 2012 (Refunding), original principal amount of \$930,000, dated May 11, 2012 consisting of serial bonds due annually from December 1, 2012 through December 1, 2021. Interest is payable semi-annually at rates ranging from 1.00% to 2.70% on the outstanding bonds. The bonds were issued to refinance the 2001 Storm Water Enterprise Revenue Bonds issued to finance miscellaneous storm drainage system improvement projects.

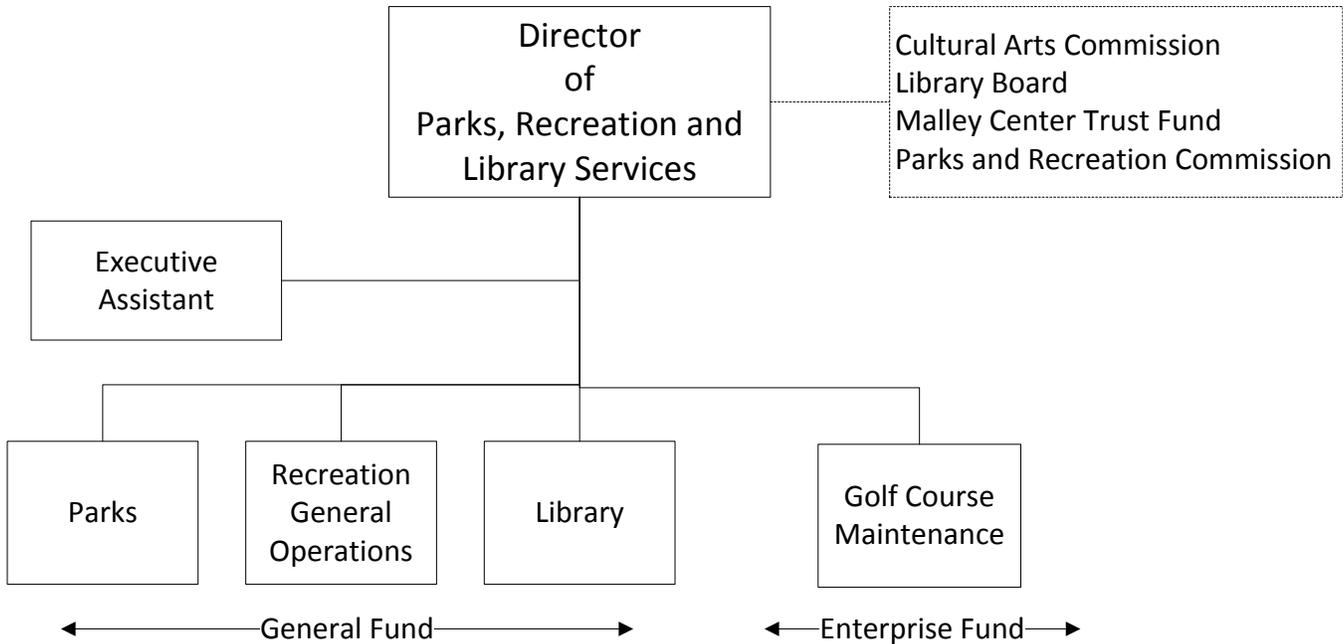
GOLF COURSE FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 425,376	\$ 449,897	\$ 643,376	\$ 688,866	\$ 469,830	\$ 470,393	\$ 499,335	\$ 551,168
Sources of Funds								
Revenues								
Charges for Services	1,825,599	2,101,572	1,709,908	1,680,419	1,728,354	2,120,000	2,085,000	2,094,000
Interest and other	14,793	11,822	241,287	325,320	348,683	21,498	21,300	21,300
Revenues	1,840,392	2,113,394	1,951,195	2,005,739	2,077,037	2,141,498	2,106,300	2,115,300
Other Financing Sources	-	-	2,530,000	-	-	-	-	-
Total Sources of Funds	1,840,392	2,113,394	4,481,195	2,005,739	2,077,037	2,141,498	2,106,300	2,115,300
Uses of Funds								
Operating Expenses								
Operating Costs	1,586,028	1,642,720	1,649,811	1,688,631	1,628,587	1,613,161	1,639,444	1,609,627
Total Operating Expenses	1,586,028	1,642,720	1,649,811	1,688,631	1,628,587	1,613,161	1,639,444	1,609,627
Debt Service-Principal	60,000	65,000	85,000	85,000	85,000	90,000	90,000	90,000
Debt Service-Interest	152,372	97,303	98,152	123,424	121,028	120,166	120,166	118,141
Capital Acquisitions	17,471	65,857	86,161	264,720	149,917	279,857	204,857	260,857
Total Expenses	1,815,871	1,870,880	1,919,124	2,161,775	1,984,532	2,103,184	2,054,467	2,078,625
Other Financing Uses	-	-	2,516,581	63,000	63,000	-	-	-
Total Uses of Funds	1,815,871	1,870,880	4,435,705	2,224,775	2,047,532	2,103,184	2,054,467	2,078,625
Net Sources(Uses) of Funds	24,521	242,514	45,490	(219,036)	29,505	38,314	51,833	36,675
Prior period restatement		(49,035)	-	-	-	-	-	-
Ending Funds Available	\$ 449,897	\$ 643,376	\$ 688,866	\$ 469,830	\$ 499,335	\$ 508,707	\$ 551,168	\$ 587,843
Funds Available Percentage Ch	5.76%	43.01%	7.07%	-31.80%	6.28%	1.88%	8.35%	6.65%

Department Parks and Recreation
Fund Golf Course



Description Broken Tee Englewood is one of the finest public golf facilities in the Rocky Mountain region. The award-winning golf course is operated by Englewood's Parks and Recreation Department.

The golf course features:

- Complete 18-hole Championship Course, including a Dye Design front nine
- Dye Design Par 3 Course
- Driving Range
- Practice Area
- MetaGolf Learning Center
- Pro Shop
- Restaurant and Bar

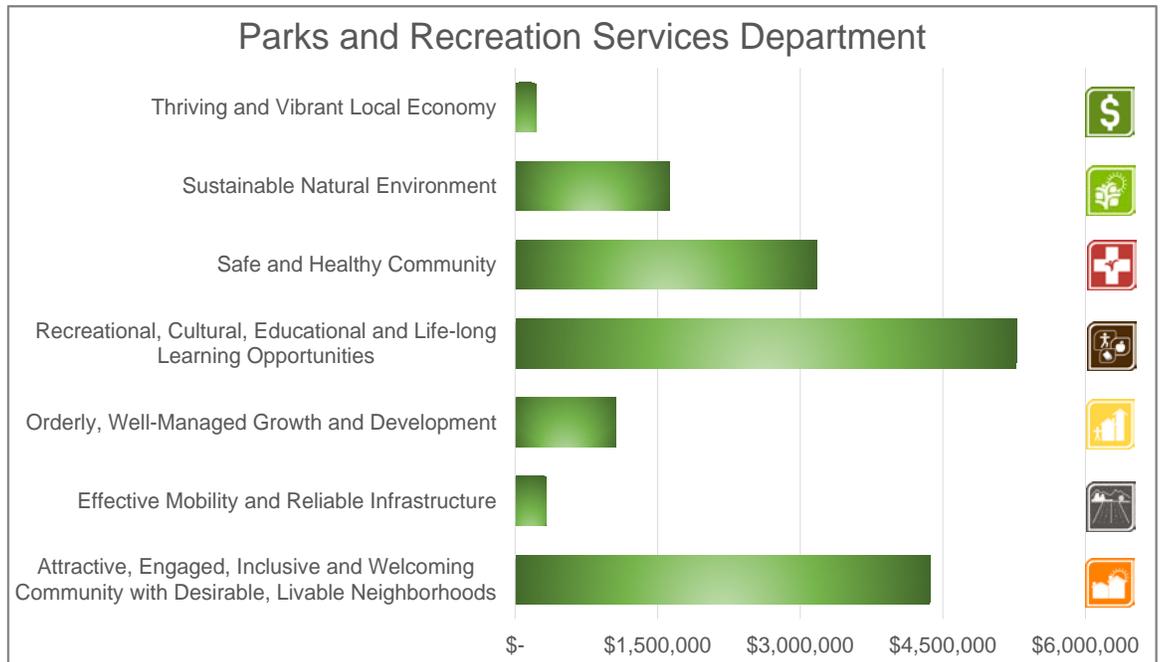
2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Continuing with the Olsen and Bell wells • River Run Trailhead project completion • Foot Golf • Work with Golf Now for tee time selling • Continue to host Golf 4 the Disabled, etc 	<ul style="list-style-type: none"> • Initiate new programs to expand market share; expand relationship with GolfNow to increase efficiencies and marketing reach • Manage River Run Pavilion reservations and usage • Implement First green program – STEM outdoor lab for school children • Renovate one irrigation well
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> • Olson and Bell Wells to be refurbished • River Point project to start in the Fall of 2015 • Provide golf opportunities for all Englewood elementary schools (4th-6th grade) • Continue to host outside groups such as Golf 4 the Disabled, Jr Golf events, Women's events, etc 	<ul style="list-style-type: none"> • Delayed refurbishing irrigation wells based on cost and engineering report • Continued to provide community golf events, including activities for youth and the disabled • Began construction on River Run Trailhead

Department Parks and Recreation

Fund Golf Course

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent to the priority results the City has identified and how the dollars are leveraged. Most of the Parks, Recreation and Library Services budget is related to 'Community' results.

Community Results

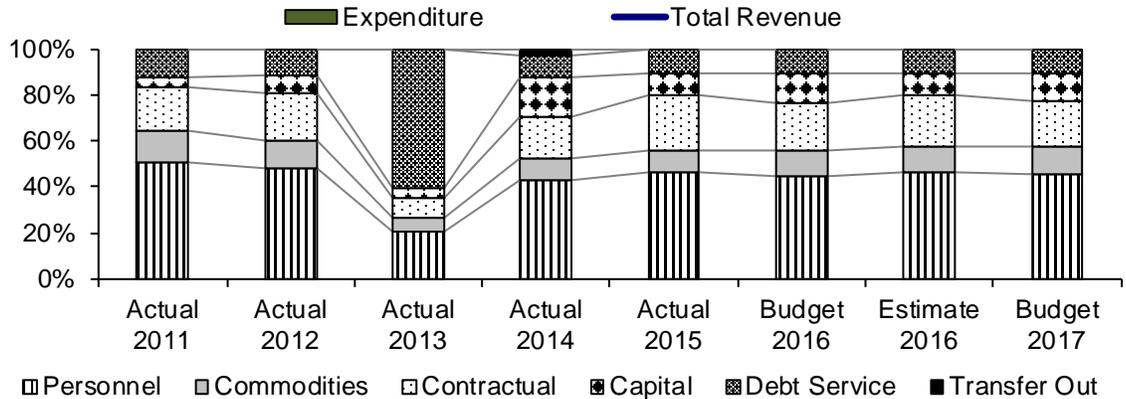
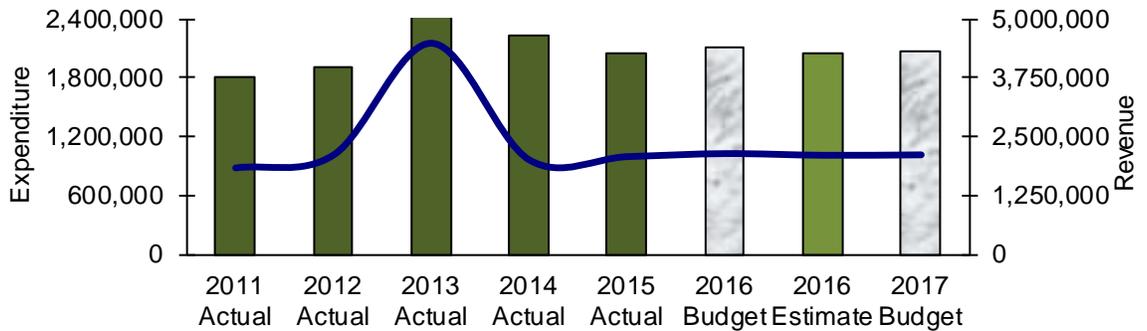


Good Governance Results

Not Applicable

Department Parks and Recreation
Fund Golf Course
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	1,825,599	2,101,572	1,950,665	1,982,393	2,073,209	2,120,000	2,085,000	2,094,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	6,498	7,313	(1,276)	4,490	1,990	6,300	6,300	6,300
Other	5,469	4,511	1,806	18,857	1,839	15,198	15,000	15,000
LT Debt Proceeds	-	-	2,530,000	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,837,566	2,113,396	4,481,195	2,005,740	2,077,038	2,141,498	2,106,300	2,115,300
Percent Change		15.01%	112.04%	-55.24%	3.55%	3.10%	-1.64%	0.43%
Expenditure								
Personnel	913,576	916,513	926,725	952,263	955,233	936,026	946,670	953,974
Commodities	260,273	244,336	246,537	211,421	192,260	243,600	243,600	240,100
Contractual	340,487	396,354	380,856	412,930	485,313	433,535	449,174	415,553
Capital	86,336	148,162	181,853	376,738	208,002	279,857	204,857	260,857
Debt Service	212,373	214,552	2,699,734	208,424	206,725	210,166	210,166	208,141
Transfer Out	-	-	-	63,000	-	-	-	-
Total Expenditure	1,813,045	1,919,917	4,435,705	2,224,776	2,047,533	2,103,184	2,054,467	2,078,625
Percent Change		5.89%	131.04%	-49.84%	-7.97%	2.72%	-2.32%	1.18%
Employees FTE	7.27	7.38	7.38	7.38	7.38	7.00	7.00	7.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	-5.15%	0.00%	0.00%



Department Parks and Recreation

Fund Golf Course

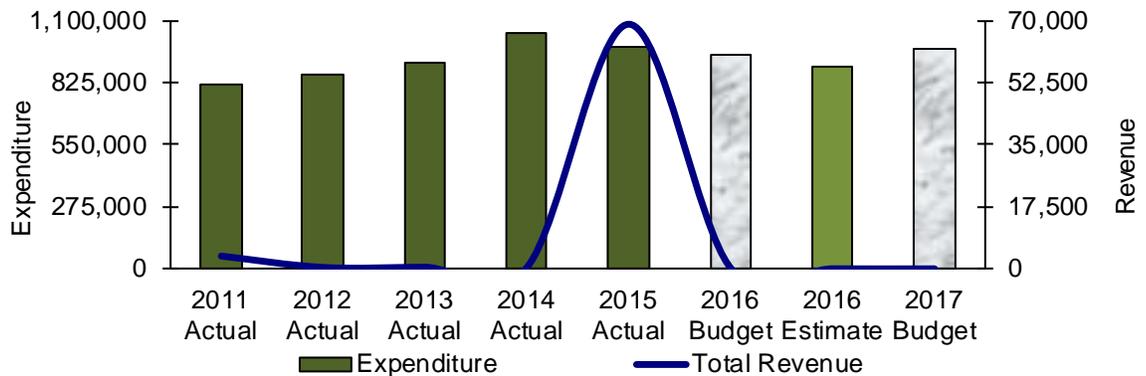
Division Golf Course Operations

Account 43.1306

Description The golf operations division is responsible for administering and managing the general operations of the Golf Course. Functions included in this division are general administration, 18 hole and Par 3 golf course, merchandising, driving range, cart rental, senior and adult lesson program, junior and family golf programs and restaurant concessions contract with outside vendor.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	1,825,599	2,101,572	1,950,665	1,982,393	2,004,197	2,120,000	2,085,000	2,094,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	6,498	7,313	(1,276)	4,490	1,990	6,300	6,300	6,300
Other	1,895	4,129	1,362	18,481	1,839	15,000	15,000	15,000
LT Debt Proceeds	-	-	2,530,000	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,833,992	2,113,014	4,480,751	2,005,364	2,008,026	2,141,300	2,106,300	2,115,300
Percent Change		15.21%	112.05%	-55.24%	0.13%	6.64%	-1.63%	0.43%
Expenditure								
Personnel	391,279	411,560	409,913	414,894	403,307	457,747	447,519	455,510
Commodities	101,229	103,955	91,153	85,906	63,973	94,650	94,650	91,150
Contractual	269,339	322,086	300,396	350,312	356,390	353,451	368,451	342,308
Capital	18,292	2,675	22,255	59,306	34,218	35,000	35,000	10,000
Debt Service	212,373	214,552	2,699,734	208,424	206,725	210,166	210,166	208,141
Transfer Out	-	-	-	63,000	-	-	-	-
Total Expenditure	992,512	1,054,828	3,523,451	1,181,842	1,064,613	1,151,014	1,155,786	1,107,109
Percent Change		6.28%	234.03%	-66.46%	-9.92%	8.12%	0.41%	-4.21%
Employees FTE	2.84	2.88	2.88	2.88	2.88	3.00	3.00	3.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	4.17%	0.00%	0.00%



Department Parks and Recreation
Fund Golf Course
Division Golf Course Operations
Account 43.1306

Schedule of Debt Service Requirements

Golf Course Revenue Refunding Bonds - 2013				
Year	Total	Rate	Principal	Interest
2017	208,141	2.75	90,000	118,141
2018	210,666	3.25	95,000	115,666
2019	207,579	3.75	95,000	112,579
2020	209,016	4.00	100,000	109,016
2021	210,016	4.50	105,000	105,016
2022	210,291	4.75	110,000	100,291
2023	210,066	5.00	115,000	95,066
2024	209,316	5.25	120,000	89,316
2025	208,017	5.50	125,000	83,017
2026	201,142	5.63	125,000	76,142
2027	214,110	5.75	145,000	69,110
2028	215,773	5.75	155,000	60,773
2029	206,860	5.80	155,000	51,860
2030	207,870	5.80	165,000	42,870
2031	208,300	6.00	175,000	33,300
2032	207,800	6.00	185,000	22,800
2033	206,700	6.00	195,000	11,700
Totals	<u>3,551,663</u>		<u>2,255,000</u>	<u>1,296,663</u>

Revenue Bonds

The City also issues bonds where the City pledges income derived from the acquired or constructed assets to pay debt service.

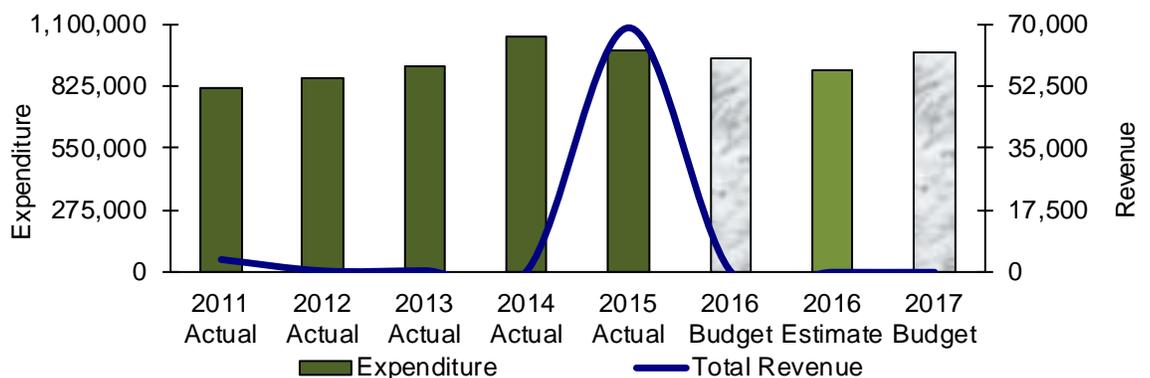
Golf Course Revenue Refunding Bonds, Series 2013, original principal amount of \$2,530,000, dated September 19, 2013, consisting of serial bonds in the original amount of \$1,335,000 due annually in varying amounts through December 1, 2026, and term bonds in the original amount of \$300,000 due on December 1, 2028 and term bonds in the original amount of \$320,000 due on December 1, 2030 and term bonds in the original amount of \$555,000 due on December 1, 2033. Interest is payable semiannually at rates ranging from 2.00% to 5.625%. Bonds maturing on or after December 1, 2023 are callable at par in any order of maturity on December 1, 2013. The bonds are non-rated. The original 2003 bonds that were refunded by this issue were utilized for the construction of the golf course improvements.

Department Parks and Recreation
Fund Golf Course
Division Golf Course Maintenance
Account 43.1307

Description The Golf Maintenance Division is responsible for long term strategic planning and maintaining and improving course conditions for long term success of the golf course. Functions in this division include administration, irrigation, equipment repair and maintenance and course maintenance.

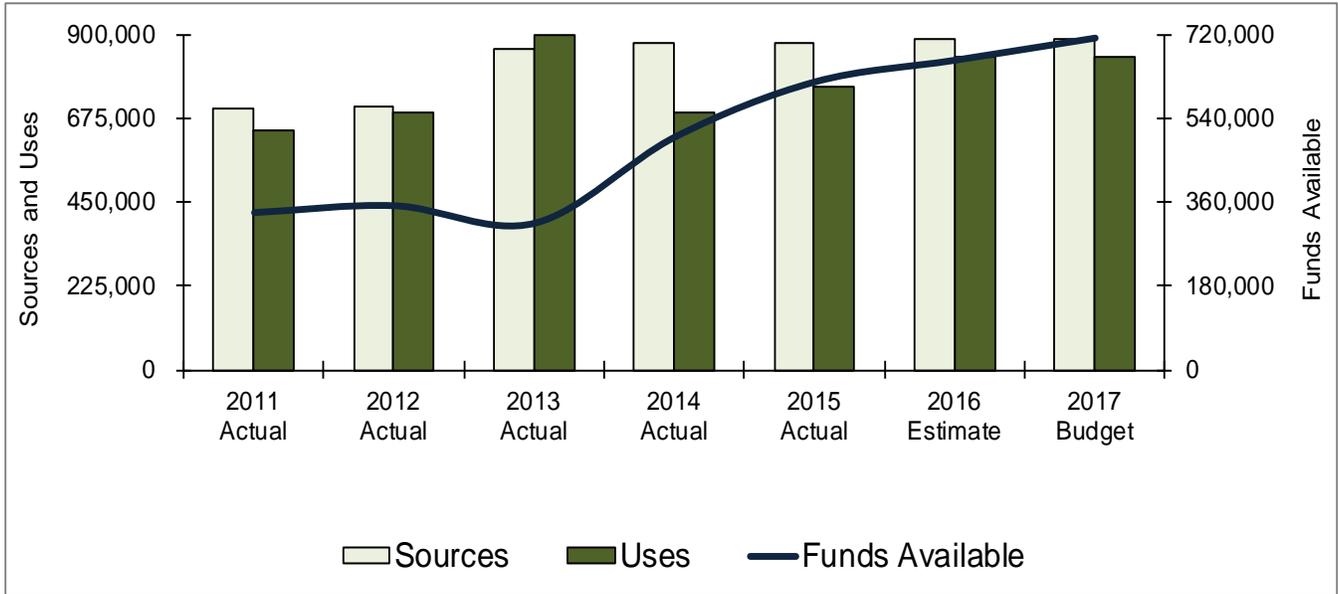
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	69,012	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	3,574	382	444	376	-	198	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	3,574	382	444	376	69,012	198	-	-
Percent Change		-89.31%	16.23%	-15.32%	18254.26%	-99.71%	-100.00%	----
Expenditure								
Personnel	522,297	504,953	516,812	537,369	551,926	478,279	499,151	498,464
Commodities	159,044	140,381	155,384	125,515	128,287	148,950	148,950	148,950
Contractual	71,148	74,268	80,460	62,618	128,923	80,084	80,723	73,245
Capital	68,044	145,487	159,598	317,432	173,784	244,857	169,857	250,857
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	820,533	865,089	912,254	1,042,934	982,920	952,170	898,681	971,516
Percent Change		5.43%	5.45%	14.32%	-5.75%	-3.13%	-5.62%	8.10%
Employees FTE	4.43	4.50	4.50	4.50	4.50	4.00	4.00	4.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	-11.11%	0.00%	0.00%



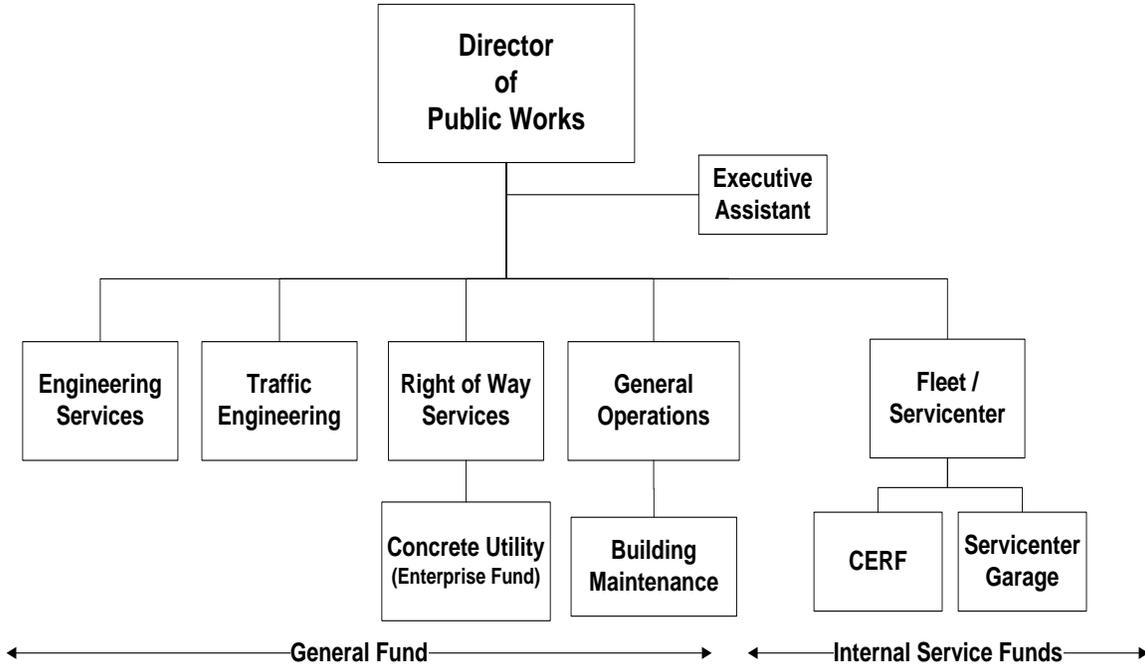
CONCRETE UTILITY FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 277,906	\$ 338,297	\$ 352,984	\$ 315,615	\$ 499,552	\$ 523,919	\$ 617,405	\$ 663,704
Sources of Funds								
Operating Revenues								
Charges for Services	693,921	695,466	859,754	868,164	868,790	864,200	864,200	864,200
Interest and other	7,059	7,758	1,046	7,200	6,842	20,000	20,000	20,000
Total Operating Revenues	700,980	703,224	860,800	875,364	875,632	884,200	884,200	884,200
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	700,980	703,224	860,800	875,364	875,632	884,200	884,200	884,200
Uses of Funds								
Operating Expenses								
Operating Costs	366,275	359,755	363,889	278,225	287,644	356,335	315,531	314,576
Total Operating Expenses	366,275	359,755	363,889	278,225	287,644	356,335	315,531	314,576
Capital outlay	274,314	328,782	534,280	413,202	470,135	521,329	522,370	522,329
Total Uses of Funds	640,589	688,537	898,169	691,427	757,779	877,664	837,901	836,905
Net Sources(Uses) of Funds	60,391	14,687	(37,369)	183,937	117,853	6,536	46,299	47,295
Ending Funds Available	\$ 338,297	\$ 352,984	\$ 315,615	\$ 499,552	\$ 617,405	\$ 530,455	\$ 663,704	\$ 710,999
Funds Available Percentage Ch	21.73%	4.34%	-10.59%	58.28%	23.59%	-14.08%	25.12%	7.13%

Department Public Works
Fund Concrete Utility



Description The Department of Public Works constructs, repairs, and maintains the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, traffic markings and signs, central garage facilities and vehicles, and building facilities. Public Works also provides engineering expertise for public improvement projects and engineering assistance to other departments.

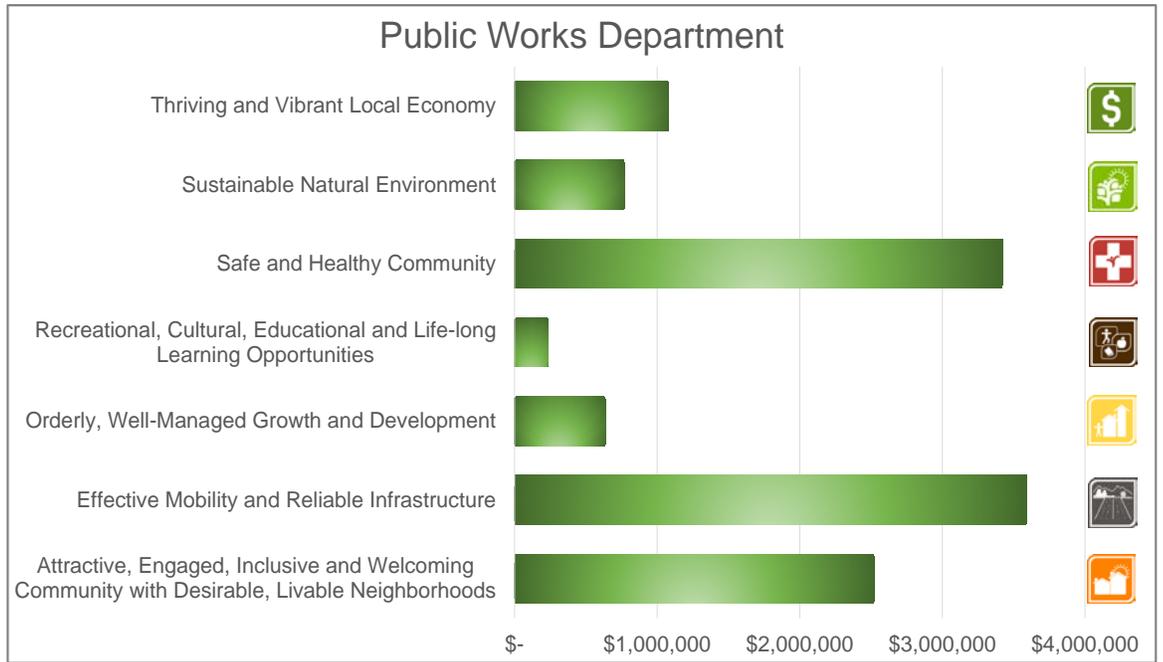
Mission **The Public Works Department mission is to construct, repair and maintain the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, street markings, signs, and building facilities. We manage the central garage facility, and provide vehicle maintenance for the City. The department provides engineering assistance to other departments, and engineering expertise for the Public Improvement Fund, Conservation Trust Fund, Capital Projects Fund, Concrete Utility Fund and the Open Space Fund.**

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Complete 45,000 sq. ft. concrete replacement • Customer service inquiries • Concrete database updates and corrections • Quarterly and annual cycle updates and bills 	<ul style="list-style-type: none"> • Complete 45,000 sq. ft. concrete replacement • Customer service inquiries • Concrete database updates and corrections • Quarterly and annual cycle updates and bills • Evaluate alternatives to replace concrete utility database (CURB)
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> • Complete 45,000 sq. ft. concrete replacement • Customer Service Inquiries • Concrete database updates and corrections • Quarterly and annual cycle updates and bills 	<ul style="list-style-type: none"> • Replaced approx. 45,000 sq. ft. of concrete • Customer service Inquiries • Concrete database updates and corrections • Quarterly and annual cycle updates and bills

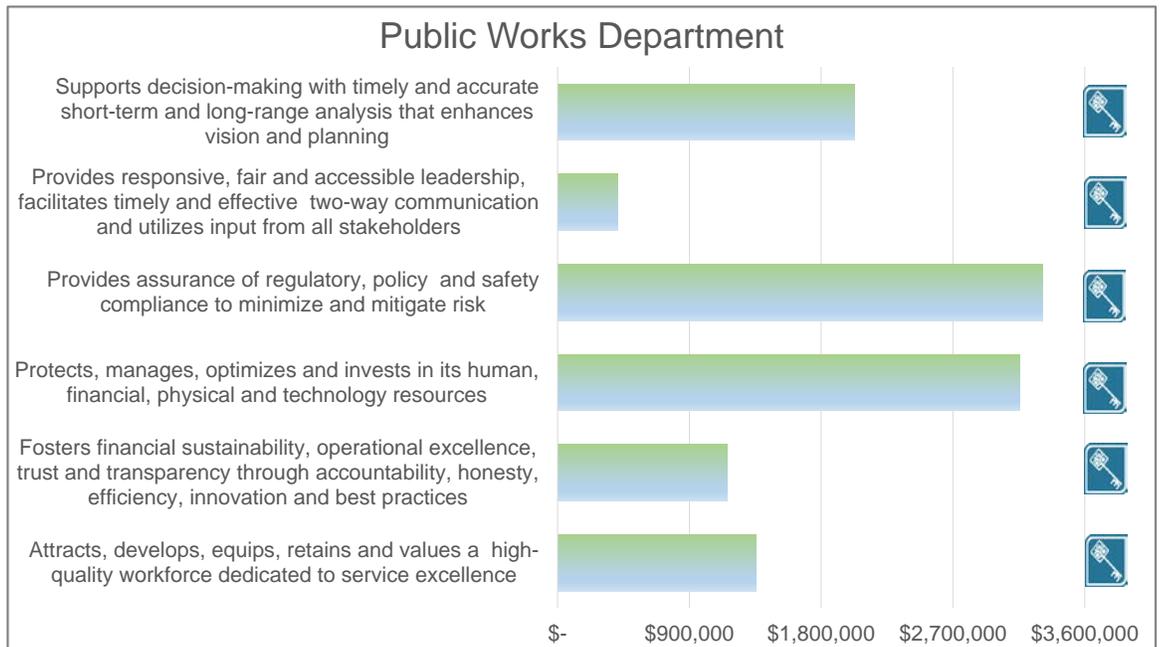
Department Public Works
Fund Concrete Utility

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent toward the priority results the City has identified. The Public Works budget is related to both the 'Community' and Good Governance' results.

Community Results

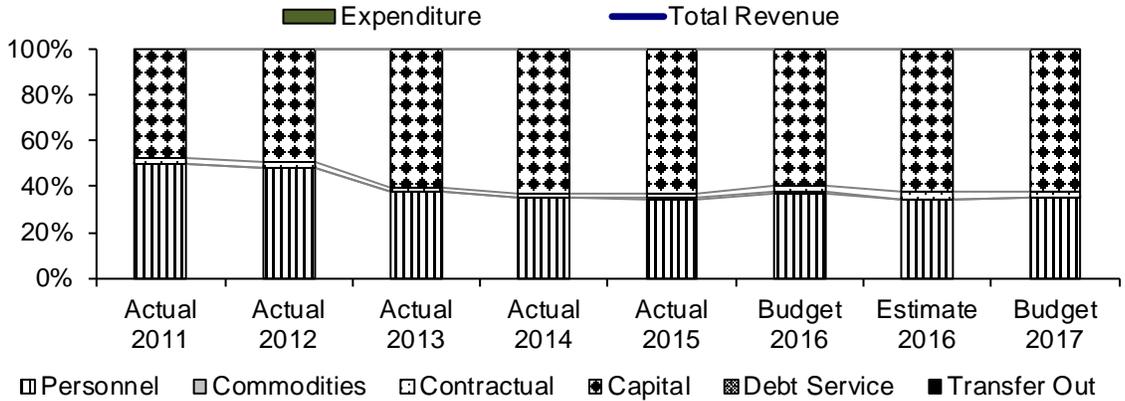
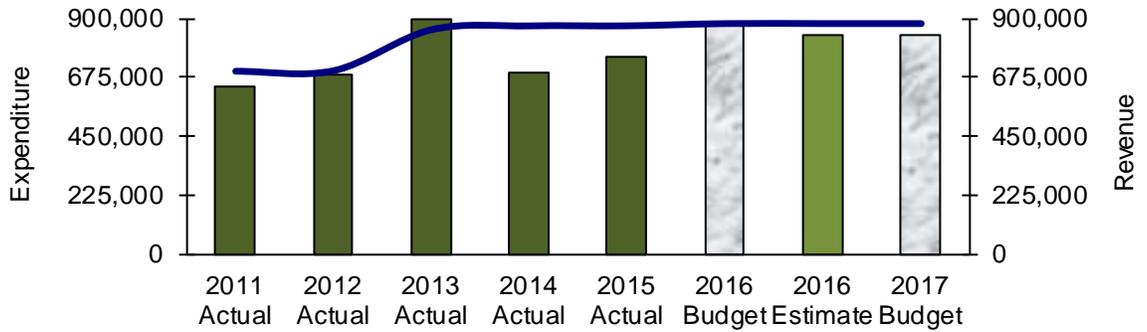


Good Governance Results



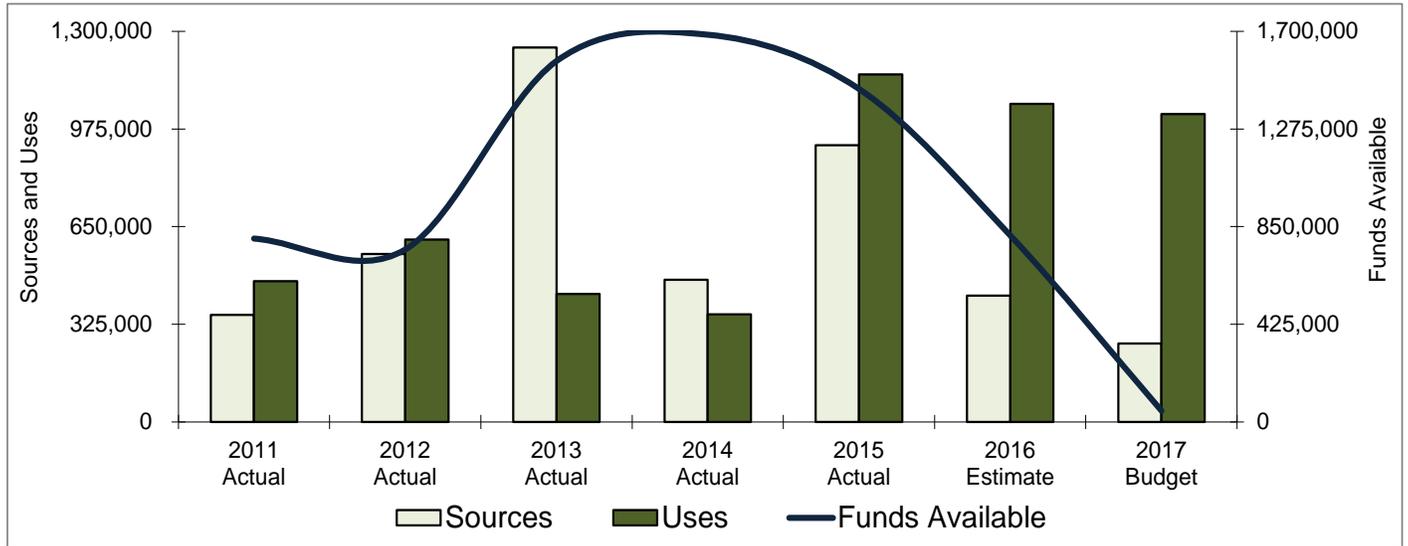
Department Public Works
Fund Concrete Utility
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	695,799	698,946	862,155	873,424	872,796	864,200	864,200	864,200
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	5,181	4,278	(1,355)	1,940	2,836	20,000	20,000	20,000
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	700,980	703,224	860,800	875,364	875,632	884,200	884,200	884,200
Percent Change		0.32%	22.41%	1.69%	0.03%	0.98%	0.00%	0.00%
Expenditure								
Personnel	318,788	329,003	339,574	243,013	262,823	325,926	284,922	291,661
Commodities	3,304	3,541	3,855	2,528	5,161	5,859	6,059	1,429
Contractual	12,620	14,222	11,401	11,124	13,710	24,550	24,550	21,486
Capital	305,877	341,771	543,339	434,762	476,085	521,329	522,370	522,329
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	640,589	688,537	898,169	691,427	757,779	877,664	837,901	836,905
Percent Change		7.48%	30.45%	-23.02%	9.60%	15.82%	-4.53%	-0.12%
Employees FTE	3.86	3.92	4.17	2.92	2.92	2.92	2.75	2.75
Percent Change FTE		1.52%	6.38%	-30.00%	0.00%	0.00%	-5.69%	0.00%



HOUSING REHABILITATION FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 909,889	\$ 797,685	\$ 750,019	\$ 1,570,415	\$ 1,685,060	\$ 1,570,415	\$ 1,449,052	\$ 811,201
Sources of Funds								
Operating Revenues								
Program revenues	204,036	220,893	252,422	223,562	212,854	855,000	167,000	2,000
Grant income	144,978	149,000	103,500	127,500	127,500	120,000	127,500	114,750
Other	6,829	47,713	205,642	121,768	580,584	25,000	125,849	144,549
Total Operating Revenues	355,843	417,606	561,564	472,830	920,938	1,000,000	420,349	261,299
Other Financing Sources	-	141,617	684,770	-	-	-	-	-
Total Sources of Funds	355,843	559,223	1,246,334	472,830	920,938	1,000,000	420,349	261,299
Uses of Funds								
Operating Expenses								
Program expenses	373,887	280,597	246,397	322,180	1,130,552	940,000	968,200	934,500
Interest expense	51,538	52,870	44,546	36,005	26,394	60,000	90,000	90,000
Total Operating Expenses	425,425	333,467	290,943	358,185	1,156,946	1,000,000	1,058,200	1,024,500
Capital outlay	-	-	-	-	-	-	-	-
Transfers Out	42,622	273,422	134,995	-	-	-	-	-
Total Uses of Funds	468,047	606,889	425,938	358,185	1,156,946	1,000,000	1,058,200	1,024,500
Net Sources(Uses) of Funds	(112,204)	(47,666)	820,396	114,645	(236,008)	-	(637,851)	(763,201)
Ending Funds Available	\$ 797,685	\$ 750,019	\$ 1,570,415	\$ 1,685,060	\$ 1,449,052	\$ 1,570,415	\$ 811,201	\$ 48,000
Funds Available Percentage Char	-12.33%	-5.98%	109.38%	7.30%	-14.01%	8.38%	-48.34%	-94.08%

The City has entered into various loans with local banks to fund the housing rehabilitation loan program. The loans are serviced by the Housing Rehabilitation Fund.

Vectra and US Bank – Lines of credit at various interest rates ranging from 3.85% to 7.00% are used to provide interim financing for the Housing Rehabilitation Fund program. The funds from the City’s loans with local banks are subsequently loaned to homeowners to finance their home improvements. Repayments are made when payments are received on the corresponding notes receivable. The lines of credit are retired from the proceeds of long-term notes secured by individual homeowners’ notes to the City. The repayments of these notes are based on the repayment of the corresponding notes receivable. The balance of these notes at December 31, 2015 for Vectra and US Bank is \$205,822 and \$454,005, respectively.

Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.

Central Services Fund – Accounts for the financing of printing services and for maintaining an inventory of frequently used or essential office supplies provided by Central Services to other departments of the City on a cost reimbursement basis.

Servicenter Fund – Accounts for the financing of automotive repairs and services provided by the Servicenter to other departments of the City, or to other governmental units, on a cost reimbursement basis.

Capital Equipment Replacement Fund – Accounts for the accumulation of funds for the scheduled replacement of City-owned equipment and vehicles.

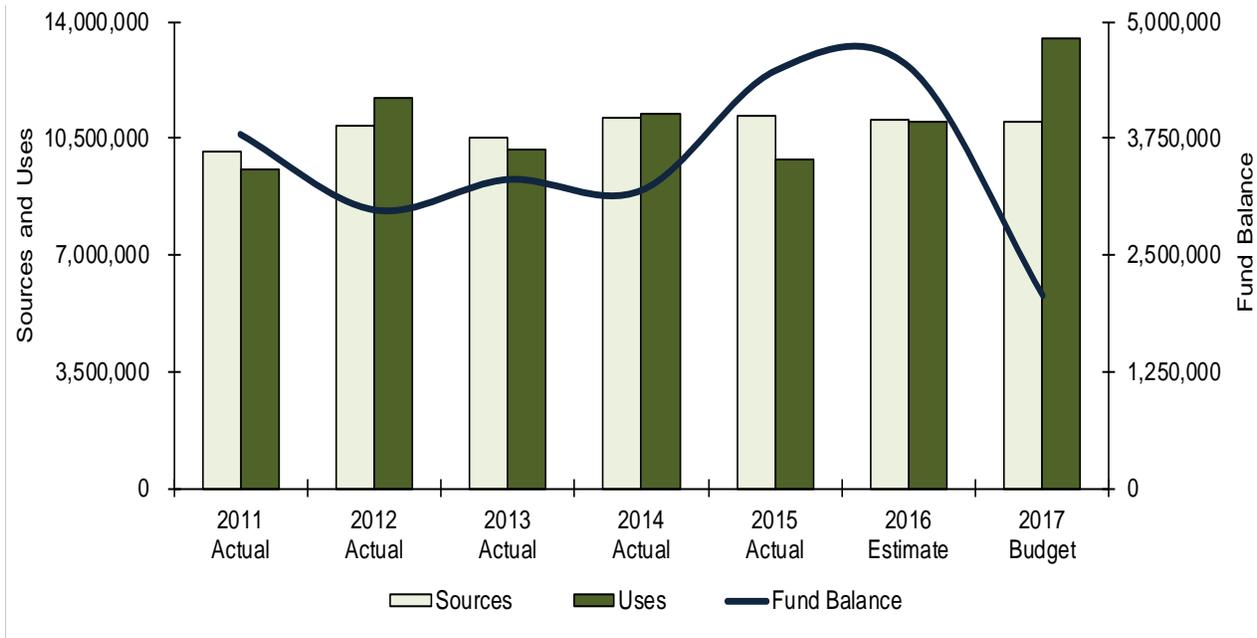
Employee Benefits Fund – Accounts for the administration of providing City employee benefit programs: medical, dental, life, and disability insurance.

Risk Management Fund – Accounts for the administration of maintaining property and liability and workers' compensation insurance.

Internal Service Funds

Central Services Fund, Servicenter Fund, Capital Equipment Replacement Fund,
Risk Management Fund, and Employee Benefits Fund

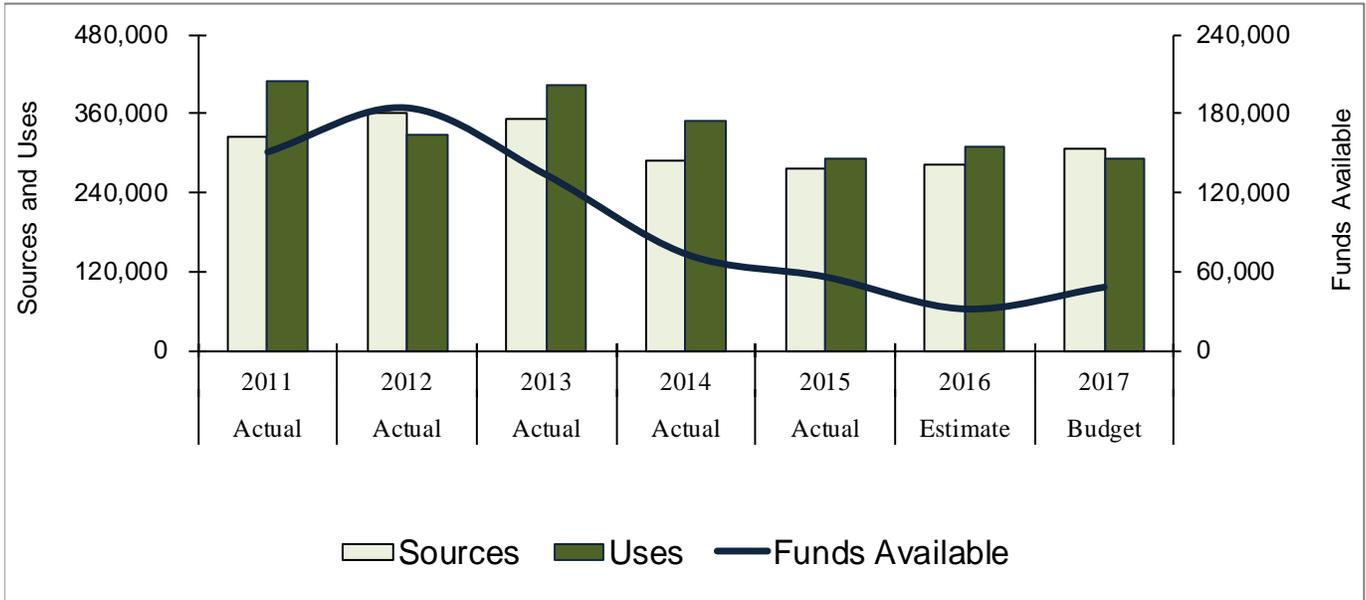
Combined Statement of Fund Sources, Uses and Changes in Fund Balance



	2011 <i>Actual</i>	2012 <i>Actual</i>	2013 <i>Actual</i>	2014 <i>Actual</i>	2015 <i>Actual</i>	2016 <i>Adopted Budget</i>	2016 <i>Estimated Actual</i>	2017 <i>Proposed Budget</i>
Beginning Funds Available	\$3,277,944	\$3,789,485	\$2,977,858	\$3,303,687	\$3,187,531	\$3,959,123	\$4,472,717	\$4,513,701
Sources of Funds								
Total Revenue	9,747,869	10,106,278	10,505,156	11,136,839	11,150,268	11,033,055	11,041,631	11,007,625
Other Financing Sources	330,465	795,000	-	-	-	-	-	-
Total Sources of Funds	10,078,334	10,901,278	10,505,156	11,136,839	11,150,268	11,033,055	11,041,631	11,007,625
Uses of Funds								
Total Expenditures	8,520,793	10,649,905	9,929,327	10,902,995	9,865,082	11,021,981	11,000,647	13,464,717
Other Financing Uses	1,046,000	1,063,000	250,000	350,000	-	-	-	-
Total Uses of Funds	9,566,793	11,712,905	10,179,327	11,252,995	9,865,082	11,021,981	11,000,647	13,464,717
Net Sources (Uses) of Funds	511,541	(811,627)	325,829	(116,156)	1,285,186	11,074	40,984	(2,457,092)
Ending Funds Available	\$3,789,485	\$2,977,858	\$3,303,687	\$3,187,531	\$4,472,717	\$3,970,197	\$4,513,701	\$2,056,609
Funds Available Percentage Ch:		-21.42%	10.94%	-3.52%	40.32%	24.55%	13.69%	-54.44%

CENTRAL SERVICES FUND

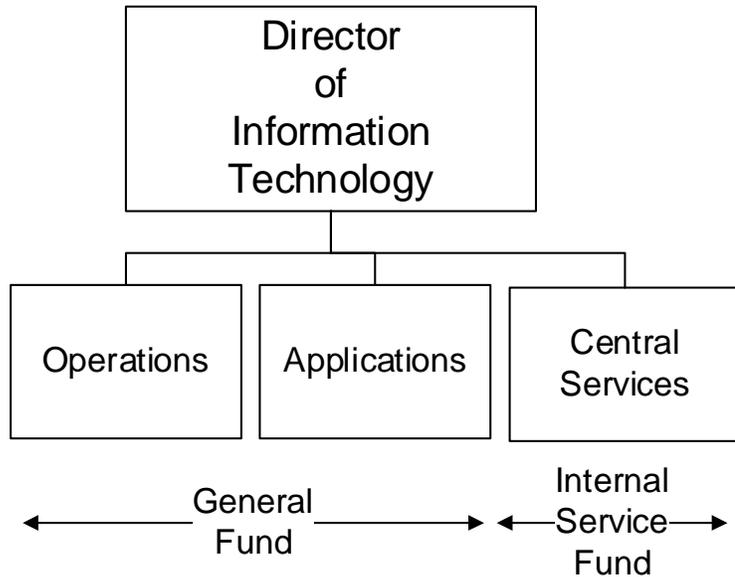
Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 234,309	\$ 151,323	\$ 184,905	\$ 133,693	\$ 73,390	\$ 46,333	\$ 55,996	\$ 31,546
Sources of Funds								
Operating Revenues								
Interdepartmental Charges	324,137	359,560	352,817	287,480	274,791	299,900	282,900	306,040
Interest and Other	1,545	1,475	(299)	622	294	2,075	775	775
Total Operating Revenues	325,682	361,035	352,518	288,102	275,085	301,975	283,675	306,815
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	325,682	361,035	352,518	288,102	275,085	301,975	283,675	306,815
Uses of Funds								
Operating Expenses								
Operating Costs	408,668	327,453	344,798	298,405	292,479	320,523	305,241	286,860
Total Operating Expenses	408,668	327,453	344,798	298,405	292,479	320,523	305,241	286,860
Capital outlay	-	-	8,932	-	-	11,884	2,884	3,354
Other Financing Uses	-	-	50,000	50,000	-	-	-	-
Total Uses of Funds	408,668	327,453	403,730	348,405	292,479	332,407	308,125	290,214
Net Sources(Uses) of Funds	(82,986)	33,582	(51,212)	(60,303)	(17,394)	(30,432)	(24,450)	16,601
Ending Funds Available	\$ 151,323	\$ 184,905	\$ 133,693	\$ 73,390	\$ 55,996	\$ 15,901	\$ 31,546	\$ 48,147
Funds Available Percentage Ch	-35.42%	22.19%	-27.70%	-45.11%	-23.70%	-71.60%	98.39%	52.62%

Department Information Technology

Fund Central Services



Description Excellent communication is one of the most important goals of the City. As part of that goal, Central Services is responsible for printing, mailing, and maintaining an inventory of forms and supplies for user departments. This division of the Finance and Administrative Services Department operates high-speed copier/printers, printing press and other print shop equipment.

Mission Meet the needs of staff, legislative bodies, public, and creditors by providing timely, accurate, and useful financial information. Preserve and protect the City’s public records and capital resources to ensure legal compliance and maximization of resources.

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none">•••	<ul style="list-style-type: none">• Working towards MSCA certification••
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none">•••	<ul style="list-style-type: none">•••

Department Information Technology

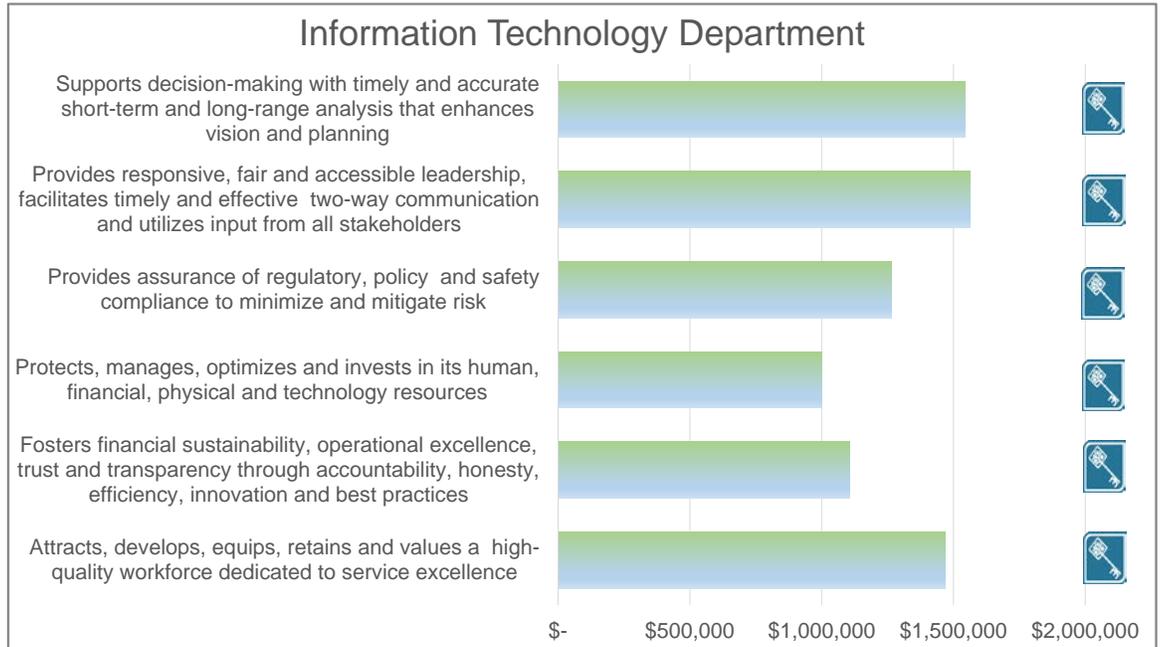
Fund Central Services

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent to the priority results the City has identified and how those dollars are leveraged. Most of the Information Technology budget is related to 'Good Governance' results.

Community Results

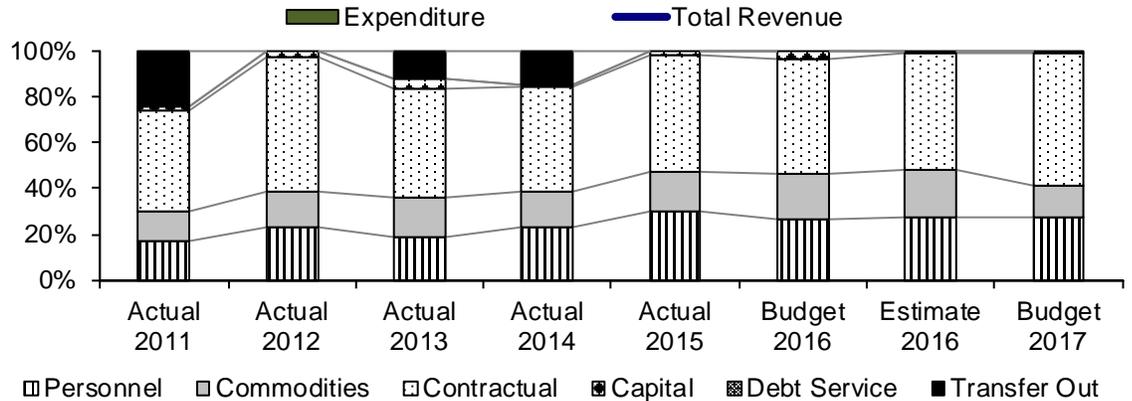
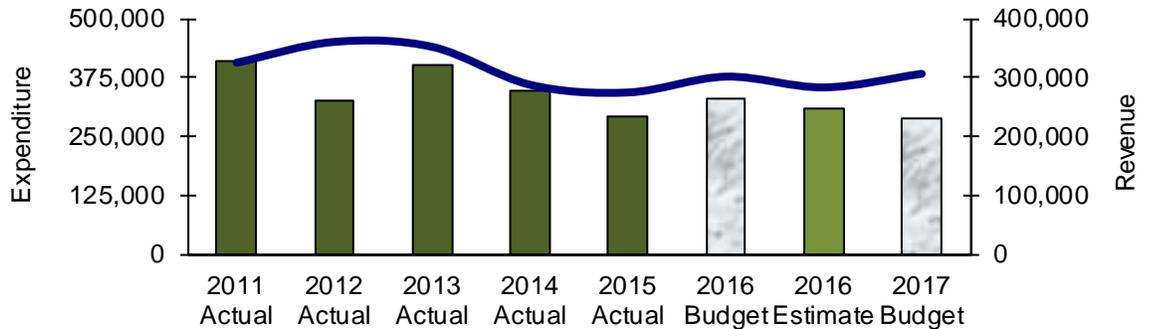
Not Applicable

Good Governance Results



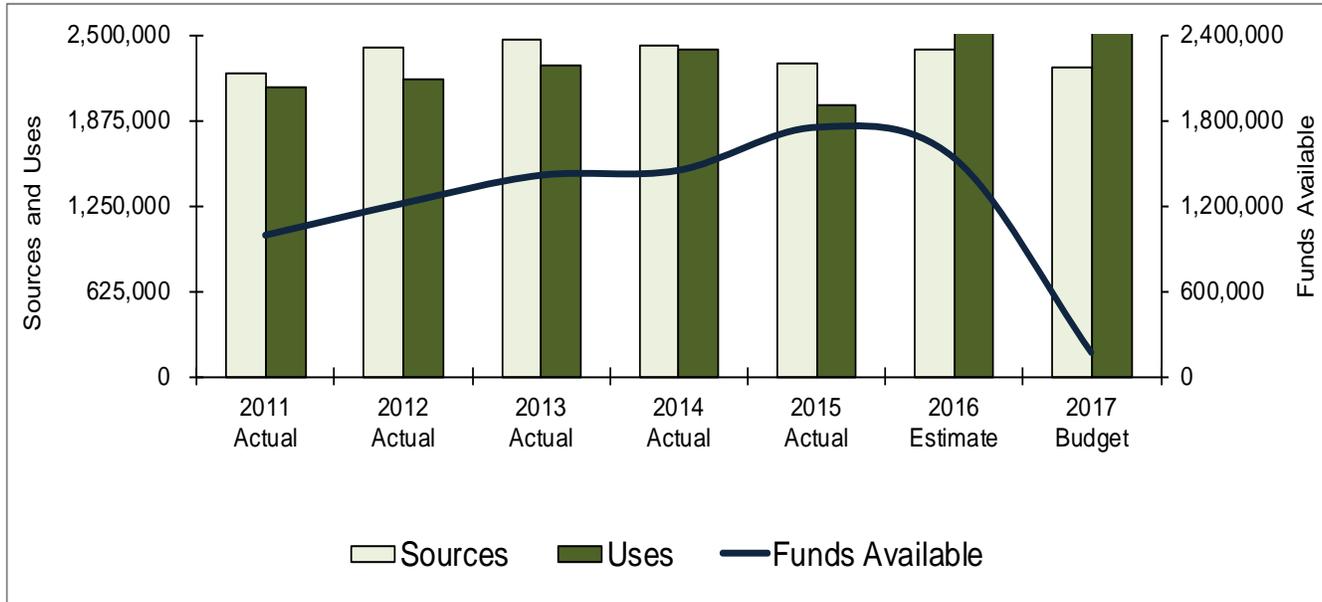
Department Information Technology
Fund Central Services
History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	323,053	359,390	351,958	287,480	274,564	299,900	282,900	306,040
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	1,545	1,475	(299)	622	295	1,500	700	700
Other	1,084	170	859	-	226	575	75	75
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	325,682	361,035	352,518	288,102	275,085	301,975	283,675	306,815
Percent Change		10.86%	-2.36%	-18.27%	-4.52%	9.78%	-6.06%	8.16%
Expenditure								
Personnel	69,459	74,596	77,600	81,836	87,632	89,193	84,957	78,946
Commodities	53,391	51,245	66,665	53,225	50,288	63,784	63,784	41,800
Contractual	179,105	193,724	191,860	157,580	149,565	167,546	156,500	166,114
Capital	6,713	7,888	17,605	5,764	4,994	11,884	2,884	3,354
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	100,000	-	50,000	50,000	-	-	-	-
Total Expenditure	408,668	327,453	403,730	348,405	292,479	332,407	308,125	290,214
Percent Change		-19.87%	23.29%	-13.70%	-16.05%	13.65%	-7.30%	-5.81%
Employees FTE	1.08	1.10	1.10	1.10	1.10	1.10	1.10	1.10
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%



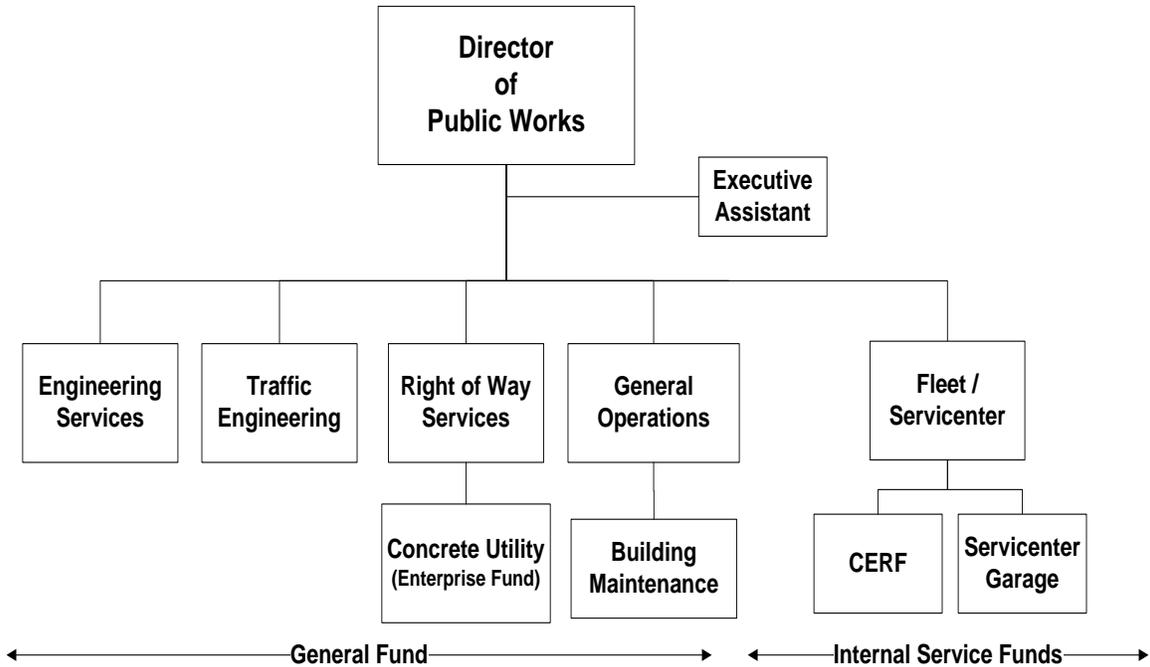
SERVICENTER FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 902,007	\$ 993,875	\$ 1,217,858	\$ 1,415,804	\$ 1,450,471	\$ 1,194,203	\$ 1,753,510	\$ 1,540,324
Sources of Funds								
Operating Revenues								
Vehicle maintenance	980,146	982,981	1,068,992	1,065,982	1,023,978	935,688	935,688	925,956
Building rentals	413,248	413,248	454,133	454,133	454,134	493,949	493,949	493,949
Direct charges	646,531	845,037	828,789	771,674	650,056	791,829	770,829	639,797
Intergovernmental	158,514	147,682	111,055	121,558	157,331	154,837	175,837	185,000
Interest and Other	15,028	14,726	5,740	8,718	7,419	18,105	18,449	18,449
Total Operating Revenues	2,213,467	2,403,674	2,468,709	2,422,065	2,292,918	2,394,408	2,394,752	2,263,151
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	2,213,467	2,403,674	2,468,709	2,422,065	2,292,918	2,394,408	2,394,752	2,263,151
Uses of Funds								
Operating Expenses								
Servicenter Garage Costs	1,506,150	1,735,397	1,715,743	1,730,014	1,654,431	1,803,037	1,784,175	1,703,993
Servicenter Admin Costs	277,906	263,759	339,269	229,513	223,410	456,312	416,112	323,699
Total Operating Expenses	1,784,056	1,999,156	2,055,012	1,959,527	1,877,841	2,259,349	2,200,287	2,027,692
Capital Acquisitions	37,543	80,535	15,751	127,871	112,038	7,651	407,651	1,607,812
Other Financing Uses	300,000	100,000	200,000	300,000	-	-	-	-
Total Uses of Funds	2,121,599	2,179,691	2,270,763	2,387,398	1,989,879	2,267,000	2,607,938	3,635,504
Net Sources(Uses) of Funds	91,868	223,983	197,946	34,667	303,039	127,408	(213,186)	(1,372,353)
Ending Funds Available	\$ 993,875	\$ 1,217,858	\$ 1,415,804	\$ 1,450,471	\$ 1,753,510	\$ 1,321,611	\$ 1,540,324	\$ 167,971
Funds Available Percentage Cf	10.18%	22.54%	16.25%	2.45%	20.89%	-24.63%	16.55%	-89.10%

Department Public Works
Fund Servicer



Description The Department of Public Works constructs, repairs, and maintains the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, traffic markings and signs, central garage facilities and vehicles, and building facilities. Public Works also provides engineering expertise for public improvement projects and engineering assistance to other departments.

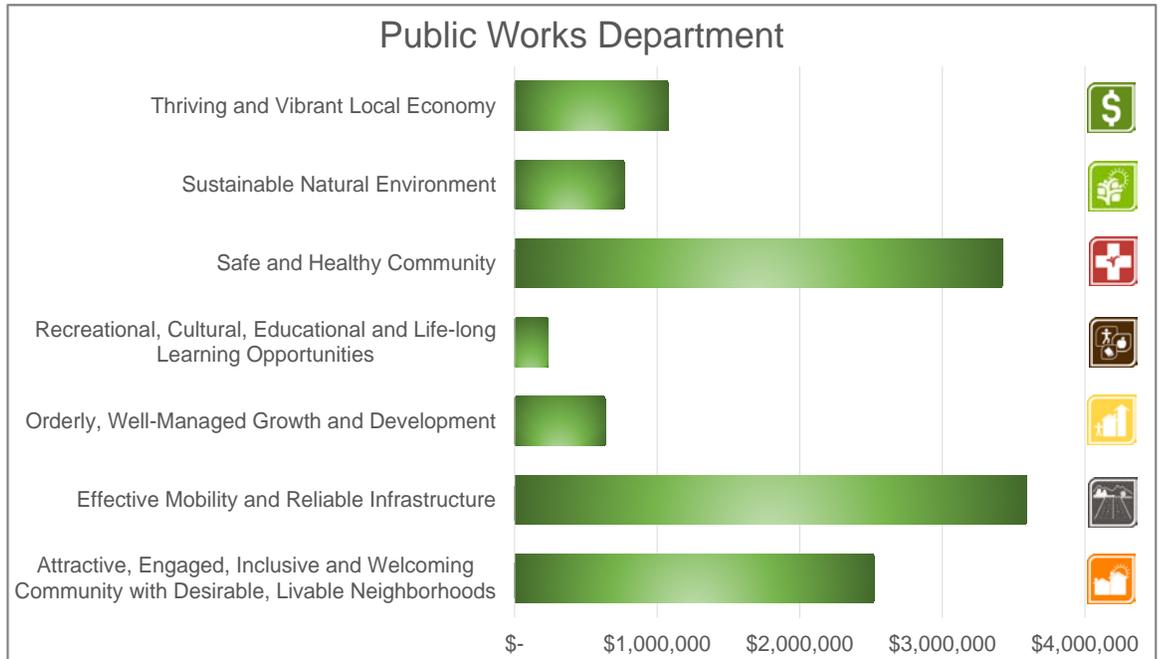
Mission The Public Works Department mission is to construct, repair and maintain the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, street markings, signs, and building facilities. We manage the central garage facility, and provide vehicle maintenance for the City. The department provides engineering assistance to other departments, and engineering expertise for the Public Improvement Fund, Conservation Trust Fund, Capital Projects Fund, Concrete Utility Fund and the Open Space Fund.

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> Continued use and evaluation of flex fueled vehicles in fleet Use of GPS technology for idle reduction strategies 	<ul style="list-style-type: none"> Replacement of underground fuel storage tanks with above ground tanks. Upgrade fleet units to a RFI download system for fuel downloads..
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> Implementation of tier 4 diesel engines for off road equipment. Refinement of synthetic oil program 	<ul style="list-style-type: none"> Tier 4 diesel engines are ordered for all fleet units. Synthetic oil program has been adjusted according to oil analysis results.

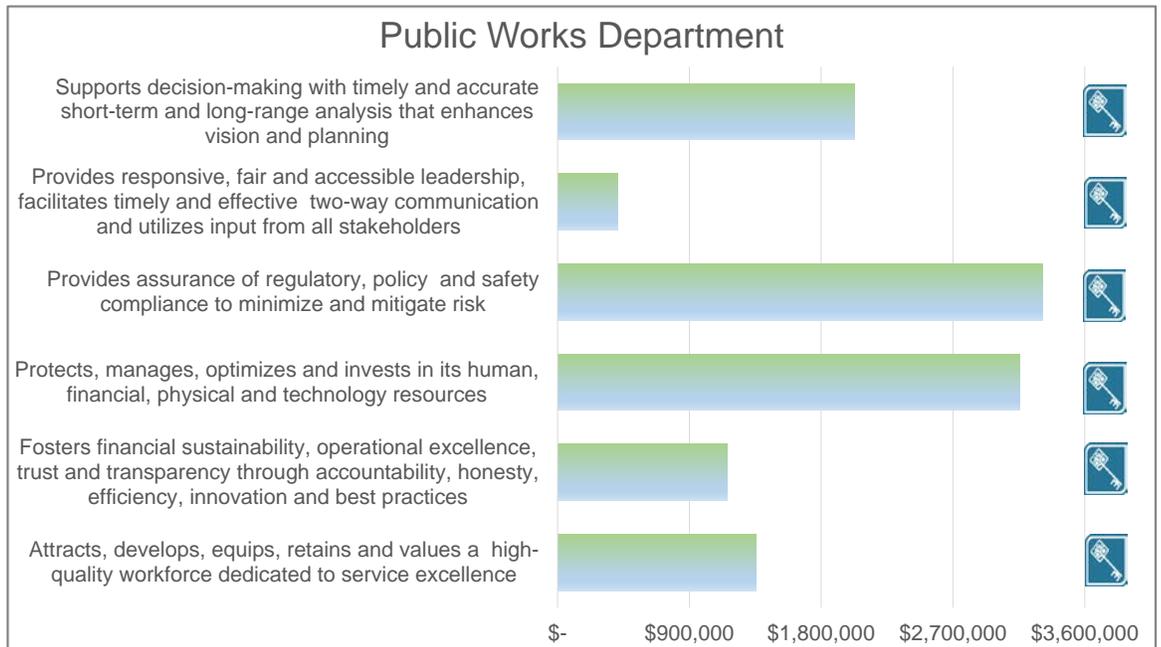
Department Public Works
Fund Servicer
Division Administration
Account 61.1008

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent toward the priority results the City has identified. The Public Works budget is related to both the 'Community' and Good Governance' results.

Community Results



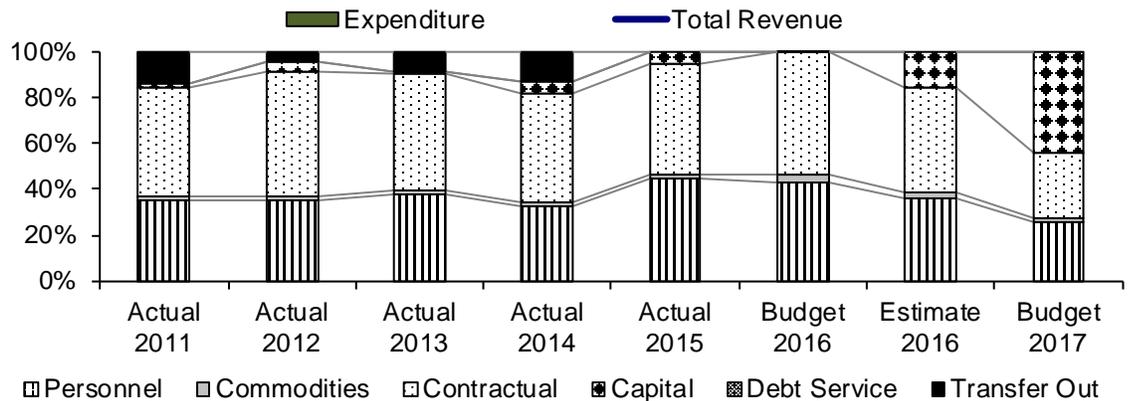
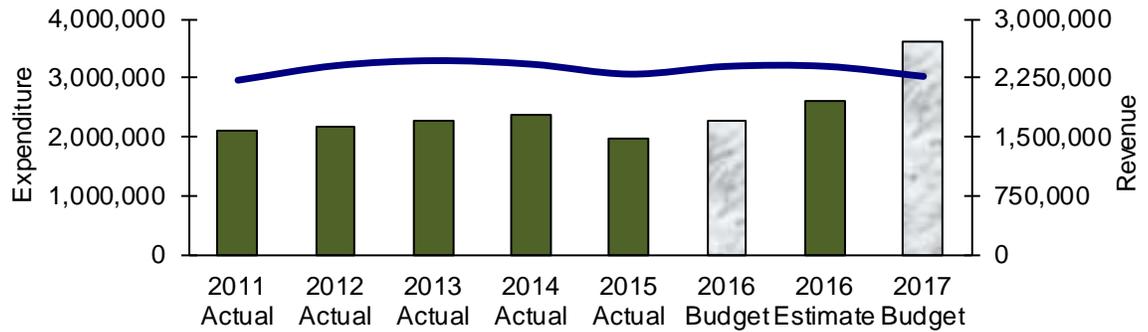
Good Governance Results



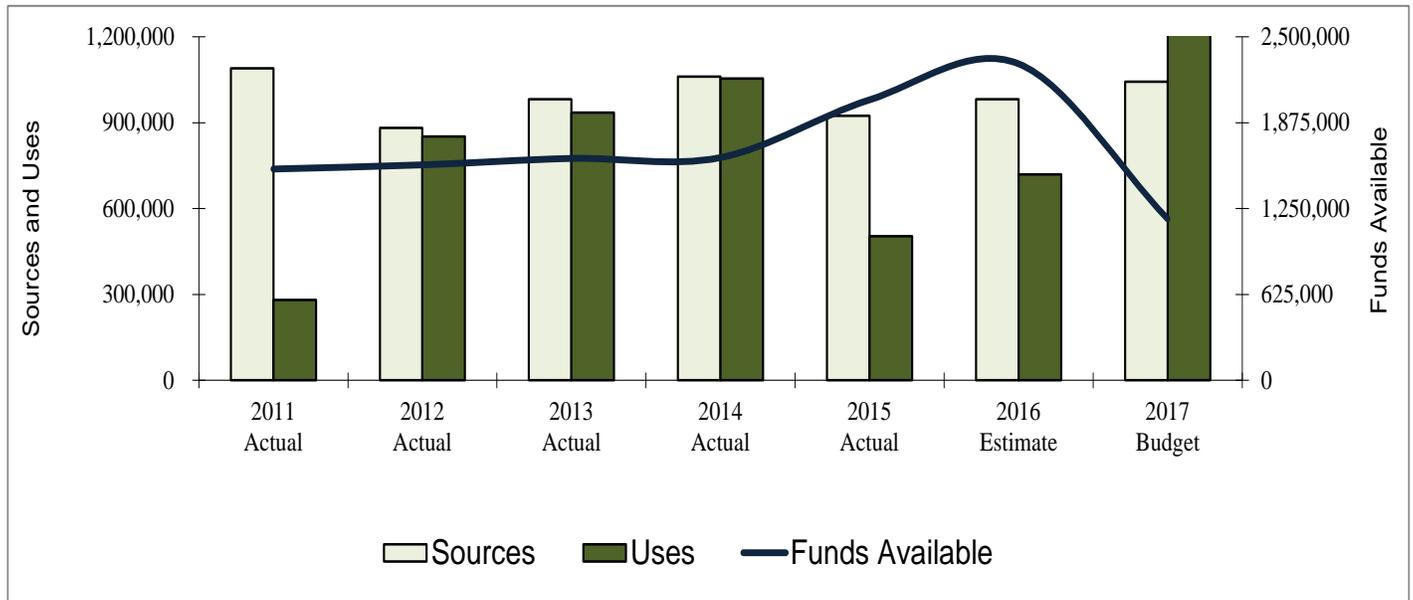
Department Public Works
Fund Servicerter
Division Administration
Account 61.1008

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	2,199,747	2,390,422	2,463,414	2,413,347	2,285,504	2,380,503	2,380,503	2,248,902
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	8,899	8,334	(2,886)	6,845	4,457	9,578	9,922	9,922
Other	4,820	4,918	8,181	1,873	2,958	4,327	4,327	4,327
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	2,213,466	2,403,674	2,468,709	2,422,065	2,292,919	2,394,408	2,394,752	2,263,151
Percent Change		8.59%	2.71%	-1.89%	-5.33%	4.43%	0.01%	-5.50%
Expenditure								
Personnel	754,423	769,041	858,698	774,808	890,901	964,703	945,605	945,221
Commodities	34,758	41,546	36,781	47,691	39,422	94,909	54,945	54,945
Contractual	994,874	1,188,569	1,159,533	1,137,028	947,519	1,199,737	1,199,737	1,027,526
Capital	37,543	80,535	15,751	127,871	112,038	7,651	407,651	1,607,812
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	300,000	100,000	200,000	300,000	-	-	-	-
Total Expenditure	2,121,598	2,179,691	2,270,763	2,387,398	1,989,880	2,267,000	2,607,938	3,635,504
Percent Change		2.74%	4.18%	5.14%	-16.65%	13.93%	15.04%	39.40%
Employees FTE	9.85	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Percent Change FTE		1.52%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

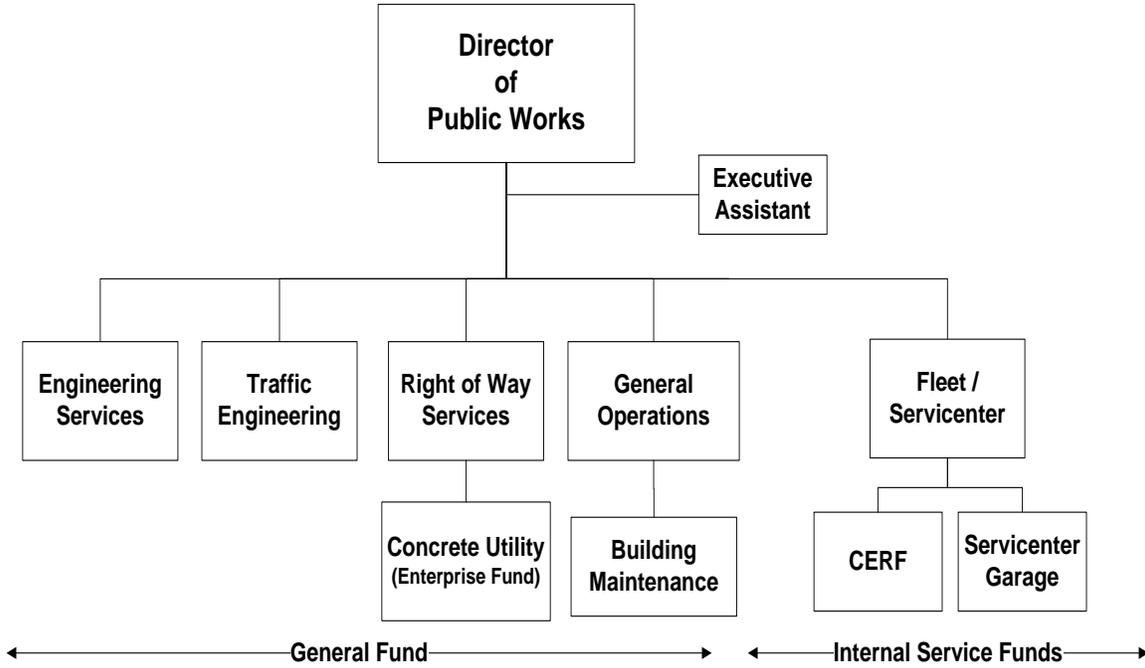


CAPITAL EQUIPMENT REPLACEMENT FUND
Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 728,781	\$ 1,538,025	\$ 1,568,208	\$ 1,615,138	\$ 1,621,229	\$ 2,003,106	\$ 2,041,158	\$ 2,303,684
Sources of Funds								
Operating Revenues								
CERF Charges	704,277	722,415	770,494	823,394	848,746	854,937	854,937	885,989
Interest and Other	90,177	159,523	211,857	237,236	74,900	126,500	126,500	156,500
Total Operating Revenues	794,454	881,938	982,351	1,060,630	923,646	981,437	981,437	1,042,489
Other Financing Sources	295,465	-	-	-	-	-	-	-
Total Sources of Funds	1,089,919	881,938	982,351	1,060,630	923,646	981,437	981,437	1,042,489
Uses of Funds								
Operating Expenses								
Operating Costs	6,542	20,139	18,946	9,385	4,228	22,614	22,614	22,614
Total Operating Costs	6,542	20,139	18,946	9,385	4,228	22,614	22,614	22,614
Capital Acquisitions	274,133	831,616	916,475	1,045,154	499,489	1,083,833	696,297	2,148,190
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	280,675	851,755	935,421	1,054,539	503,717	1,106,447	718,911	2,170,804
Net Sources(Uses) of Funds	809,244	30,183	46,930	6,091	419,929	(125,010)	262,526	(1,128,315)
Ending Funds Available	\$ 1,538,025	\$ 1,568,208	\$ 1,615,138	\$ 1,621,229	\$ 2,041,158	\$ 1,878,096	\$ 2,303,684	\$ 1,175,369
Funds Available Percentage Change	111.04%	1.96%	2.99%	0.38%	25.90%	-7.99%	22.66%	-48.98%

Department Public Works
Fund Capital Equipment Replacement



Description The Department of Public Works constructs, repairs, and maintains the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, traffic markings and signs, central garage facilities and vehicles, and building facilities. Public Works also provides engineering expertise for public improvement projects and engineering assistance to other departments.

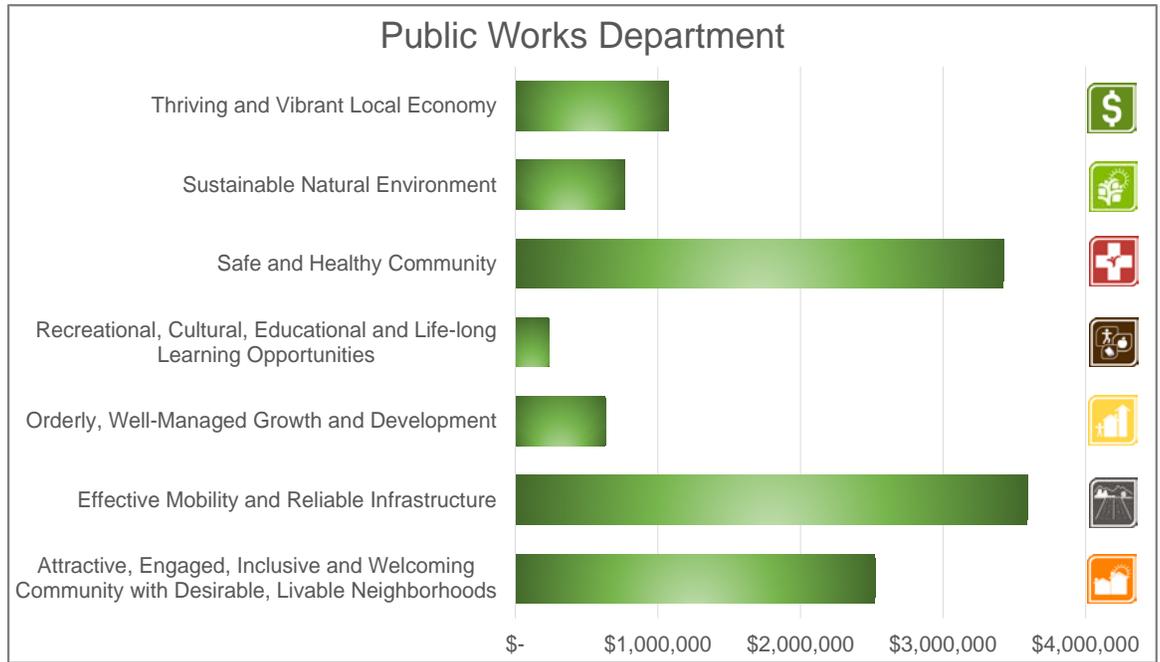
Mission The Public Works Department mission is to construct, repair and maintain the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, street markings, signs, and building facilities. We manage the central garage facility, and provide vehicle maintenance for the City. The department provides engineering assistance to other departments, and engineering expertise for the Public Improvement Fund, Conservation Trust Fund, Capital Projects Fund, Concrete Utility Fund and the Open Space Fund.

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> • Only replace units that have met the minimum replacement criteria • Replacement units to be flex-fuel or hybrid dependent upon availability and departmental need. • Replacement units to have the latest emission control systems (diesel units) 	<ul style="list-style-type: none"> • Only replace units that have met the minimum replacement criteria • Replacement units to be flex-fuel or hybrid dependent upon availability and departmental need. • Replacement units to have the latest emission control systems (diesel units)
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> • Only replace units that have met the minimum replacement criteria • Replacement units to be flex-fuel or hybrid dependent upon availability and departmental need. • Replacement units to have the latest emission control systems (diesel units) 	<ul style="list-style-type: none"> • Only replace units that have met the minimum replacement criteria • Replacement units to be flex-fuel or hybrid dependent upon availability and departmental need • Replacement units to have the latest emission control systems (diesel units)

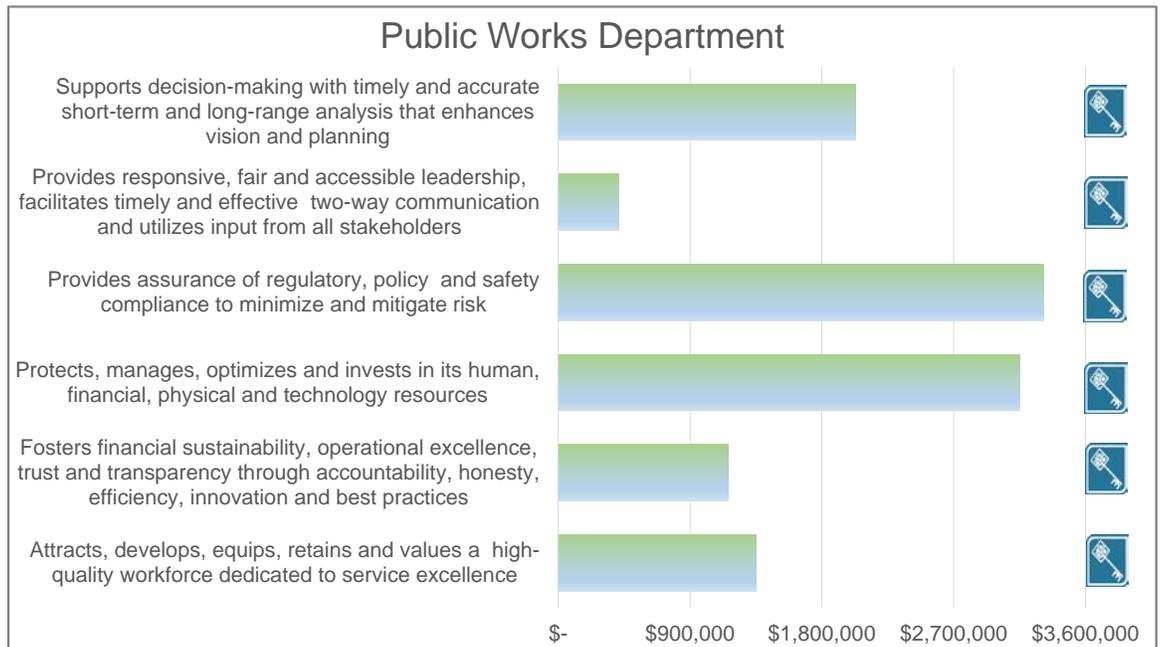
Department Public Works
Fund Capital Equipment Replacement

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent toward the priority results the City has identified. The Public Works budget is related to both the 'Community' and Good Governance' results.

Community Results



Good Governance Results

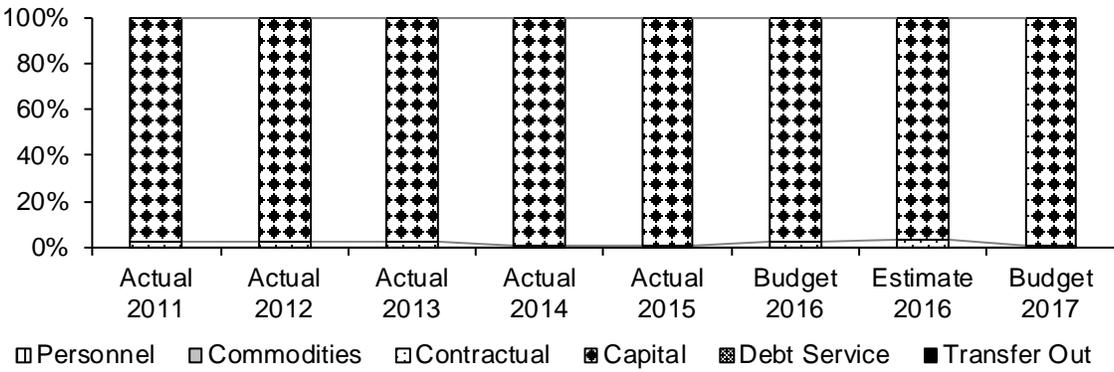
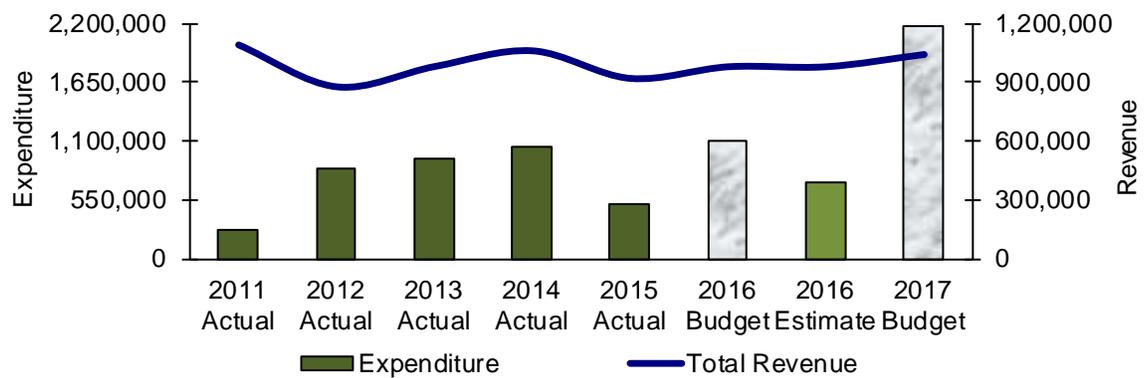


Department Public Works
Fund Capital Equipment Replacement

Description The Capital Equipment Replacement fund accounts for the accumulation of funds for the scheduled replacement of City-owned equipment and vehicles.

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	704,277	722,415	770,494	823,394	848,746	854,937	854,937	885,989
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	9,648	11,290	(2,793)	9,053	5,356	21,500	21,500	21,500
Other	80,529	148,233	114,650	228,184	65,544	105,000	105,000	135,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	295,465	-	100,000	-	4,000	-	-	-
Total Revenue	1,089,919	881,938	982,351	1,060,631	923,646	981,437	981,437	1,042,489
Percent Change		-19.08%	11.39%	7.97%	-12.92%	6.26%	0.00%	6.22%
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-	-
Contractual	6,542	20,139	18,946	9,385	4,228	22,614	22,614	22,614
Capital	274,133	831,616	916,475	1,045,155	499,489	1,083,833	696,297	2,148,190
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	280,675	851,755	935,421	1,054,540	503,717	1,106,447	718,911	2,170,804
Percent Change		203.47%	9.82%	12.73%	-52.23%	119.66%	-35.03%	201.96%
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Percent Change FTE		----	----	----	----	----	----	----



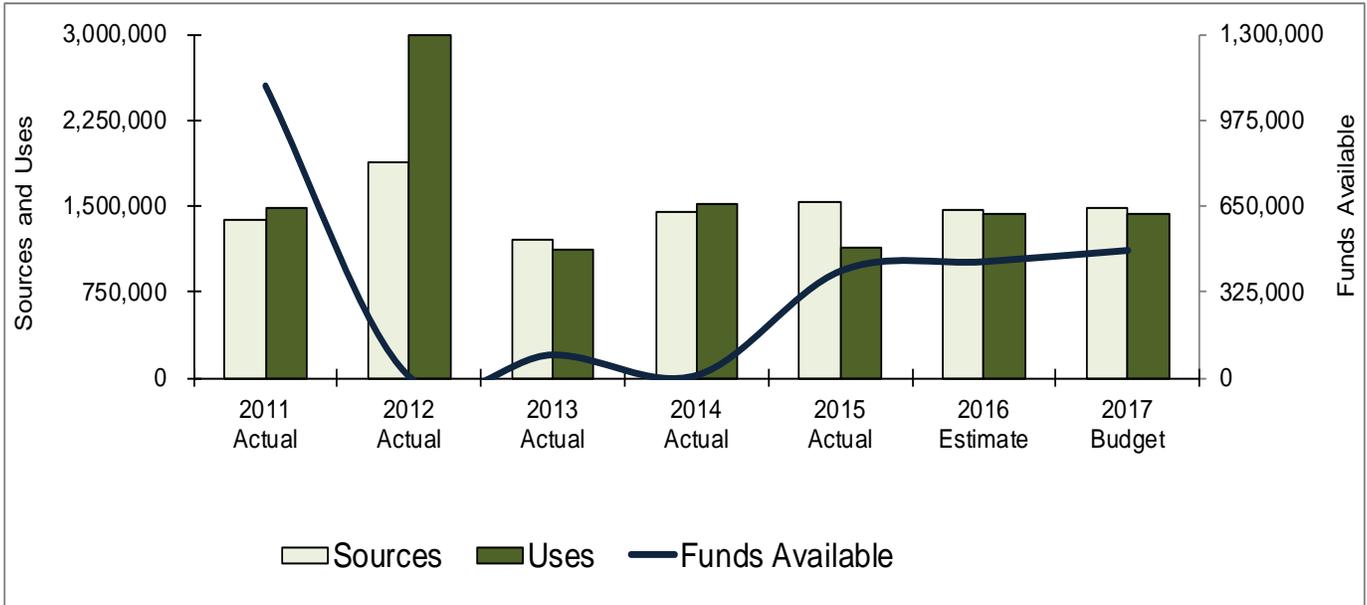
Department Public Works
Fund Capital Equipment Replacement

2017 Capital Equipment Replacement List

Unit Number	Year/Make/Model	Life Exp. Months	Estimated Replacement
0415	1992 CHEVROLET C3500	240	\$62,428.05
0416	1992 YALE FORKLIFT	240	\$37,025.77
0420	2007 DODGE RAM 3500	120	\$41,455.38
1358	2001 SULLIVAN AIR COMP.	156	\$18,381.45
1403	2003 CHEVROLET C2500	108	\$31,026.83
1420	2007 FREIGHTLINER MM1060425	120	\$217,837.87
1431	2008 CHEVROLET SILVERADO 2500	108	\$26,911.54
1435	2011 GMC SIERRA 1500	84	\$20,474.63
1436	2011 GMC SIERRA 1500	84	\$20,179.31
2372	2009 JEEP PATRIOT	96	\$21,424.69
2373	2009 FORD F150	96	\$23,747.30
2374	2009 DODGE DAKOTA	96	\$23,032.75
2554	1999 PLYMOUTH VOYAGER	168	\$26,980.85
3055	2002 HONDA TRX500FA2	156	\$11,098.68
3057	2009 DODGE 2500	96	\$21,813.27
3058	2009 DODGE RAM 3500	96	\$36,992.61
3230	2002 VOLVO G720	180	\$199,442.37
3307	2005 CRAFTCO SS2500	144	\$59,159.68
3308	2005 HAMM HD70HU	144	\$117,394.15
3321	2009 DODGE 2500	96	\$19,867.94
3580	2001 FORD F150	168	\$36,566.68
3583	2009 FORD E350	96	\$26,808.16
4279	2007 CHEVROLET 2500	96	\$23,631.50
4280	2007 CHEVROLET 2500	96	\$23,631.50
4281	2009 DODGE DAKOTA	96	\$19,704.76
5160	1990 VERMEER V430A TRCH	276	\$40,625.15
5219	2002 JOHN DEERE 4610	180	\$47,191.65
5224	2003 DAKOTA TURF TENDER 420	168	\$32,901.85
5231	2005 GOSHEN GCII	144	\$86,737.46
5234	2006 TORO Z597	84	\$14,735.91
5238	2006 DODGE DAKOTA	108	\$22,024.38
5242	2007 DODGE RAM 3500	108	\$29,162.84
5251	2008 CHEVROLET 2500HD	108	\$25,830.37
5252	2009 DODGE RAM 3500	96	\$30,934.92
5253	2009 DODGE RAM 3500	96	\$31,527.09
5254	2009 KUBOTA F3680	84	\$23,609.59
5264	2012 JOHN DEERE GATOR TX	60	\$11,315.45
7449	2013 CHEVROLET TAHOE	48	\$41,887.69
7450	2013 CHEVROLET TAHOE	48	\$41,887.69
7451	2013 CHEVROLET TAHOE	48	\$41,887.69
7452	2013 CHEVROLET CAPRICE	48	\$40,102.53
7453	2013 CHEVROLET CAPRICE	48	\$40,102.53
7454	2013 CHEVROLET CAPRICE	48	\$40,102.53
7455	2013 CHEVROLET CAPRICE	48	\$40,102.53
7456	2013 CHEVROLET CAPRICE	48	\$40,102.53
7458	2013 CHEVROLET CAPRICE	48	\$40,102.53
7459	2013 CHEVROLET CAPRICE	48	\$40,102.53
7460	2013 CHEVROLET CAPRICE	48	\$40,102.53
7461	2013 CHEVROLET CAPRICE	48	\$40,213.17
7974	2010 JACOBSEN LF3400	84	\$49,232.08
7983	2012 JACOBSEN LF-550	60	\$48,647.40
	Total		\$2,148,190.29

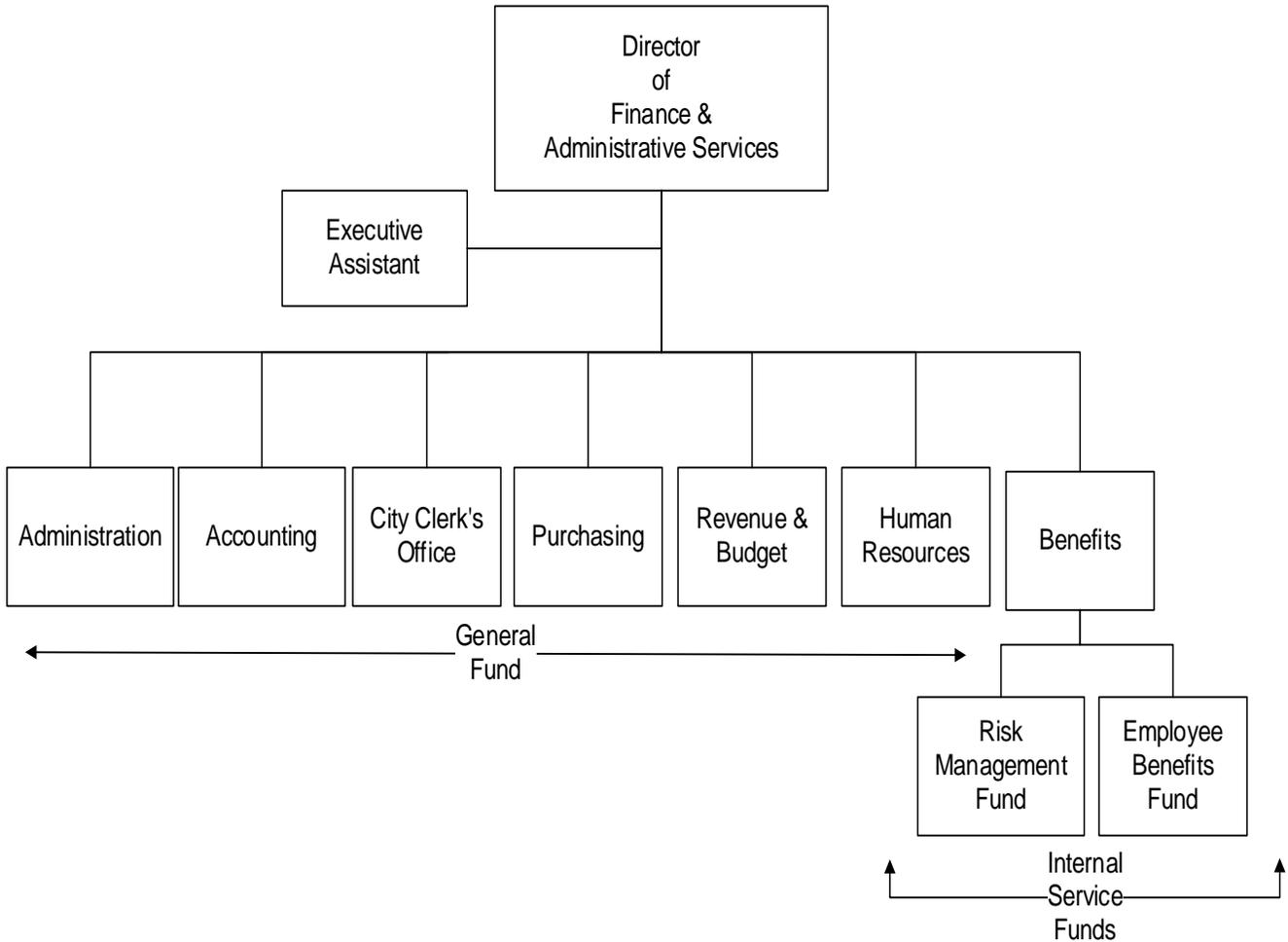
RISK MANAGEMENT FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance



	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 1,201,929	\$ 1,101,326	\$ 3,735	\$ 85,748	\$ 8,722	\$ 454,026	\$ 402,211	\$ 437,476
Sources of Funds								
Operating Revenues								
Intergovernmental service charges:								
Property and liability	848,938	755,842	724,612	777,852	805,538	790,463	790,463	796,803
Workers' Compensation	507,197	406,182	476,555	661,247	722,232	646,372	672,417	670,742
Net Investment Income and Other	19,851	10,320	(2,748)	6,101	1,352	8,611	8,611	8,611
Total Operating Revenues	1,375,986	1,172,344	1,198,419	1,445,200	1,529,122	1,445,446	1,471,491	1,476,156
Other Financing Sources	-	715,000	-	-	-	-	-	-
Total Sources of Funds	1,375,986	1,887,344	1,198,419	1,445,200	1,529,122	1,445,446	1,471,491	1,476,156
Uses of Funds								
Operating Expenses								
Property and liability	731,898	776,970	789,857	891,467	518,628	789,183	789,854	797,173
Workers' Compensation	198,691	1,281,965	326,549	630,759	617,005	646,372	646,372	636,472
Total Operating Expenses	930,589	2,058,935	1,116,406	1,522,226	1,135,633	1,435,555	1,436,226	1,433,645
Other Financing Uses	546,000	926,000	-	-	-	-	-	-
Total Uses of Funds	1,476,589	2,984,935	1,116,406	1,522,226	1,135,633	1,435,555	1,436,226	1,433,645
Net Sources(Uses) of Funds	(100,603)	(1,097,591)	82,013	(77,026)	393,489	9,891	35,265	42,511
Ending Funds Available	\$ 1,101,326	\$ 3,735	\$ 85,748	\$ 8,722	\$ 402,211	\$ 463,917	\$ 437,476	\$ 479,987
Funds Available Percentage Change	-8.37%	-99.66%	2195.80%	-89.83%	4511.45%	15.34%	-5.70%	9.72%

Department Finance and Administrative Services
Fund Risk Management



Description Administers the insurance for Workers' Compensation, Property and Liability coverage.

Mission To exhibit dynamic leadership in providing and facilitating services to internal and external customers.

2016 Major Department Initiatives Planned	2017 Major Department Initiatives Planned
<ul style="list-style-type: none"> Ensure safety programs result in prevention of employee injury by eliminating and/or reducing risks 	<ul style="list-style-type: none"> Ensure safety programs result in prevention of employee injury by eliminating and/or reducing risks
2015 Major Department Initiatives Planned	2015 Major Department Initiatives Accomplished
<ul style="list-style-type: none"> Ensure safety programs result in prevention of employee injury by eliminating and/or reducing risks 	<ul style="list-style-type: none"> Reduced our Loss experience in 2015, resulting in lower Workers Compensation contribution. Safety programs provided us with Loss Control Audit Credits which reduce our annual premiums.

Department Finance and Administrative Services

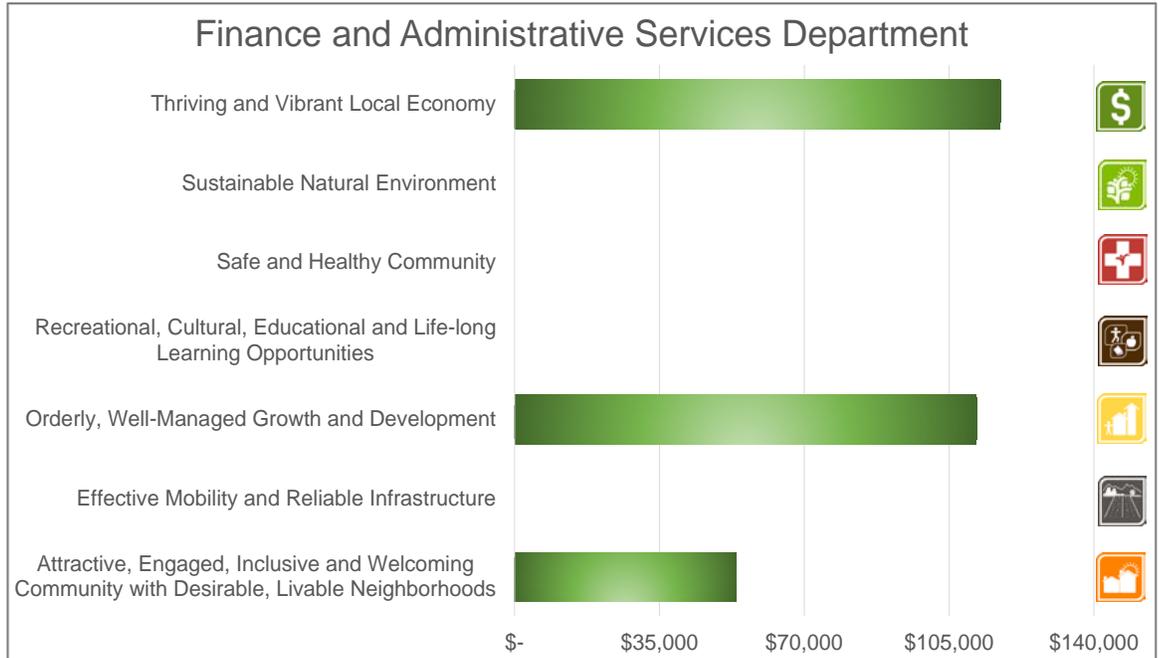
Fund Risk Management

Division Property and Liability and Workers' Compensation

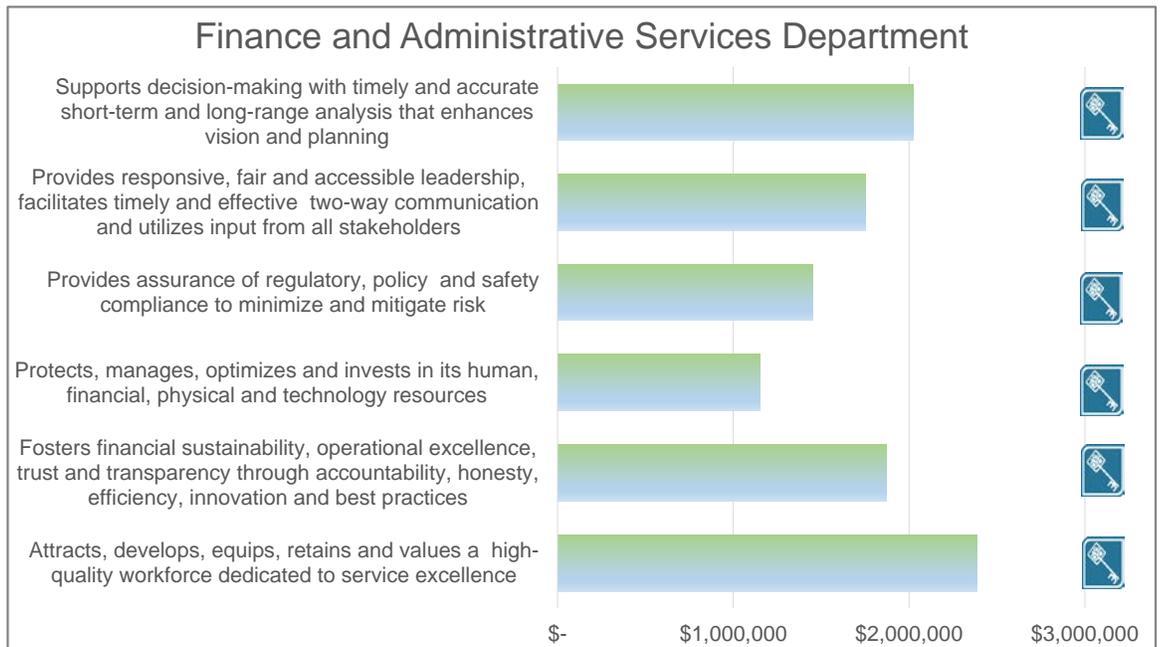
Account 63.0503 Property and Liability and 63.0504 Workers' Compensation

Priority Based Budgeting The City has implemented priority based budgeting. The charts below represent the relation of the funds spent in Finance and Administrative Services to the priority results the City has identified. Most of the Finance and Administrative Services budget is related to 'Good Governance.' A small piece of work effort related to business license issuance/maintenance is related to the Community based Priority Results.

Community Results

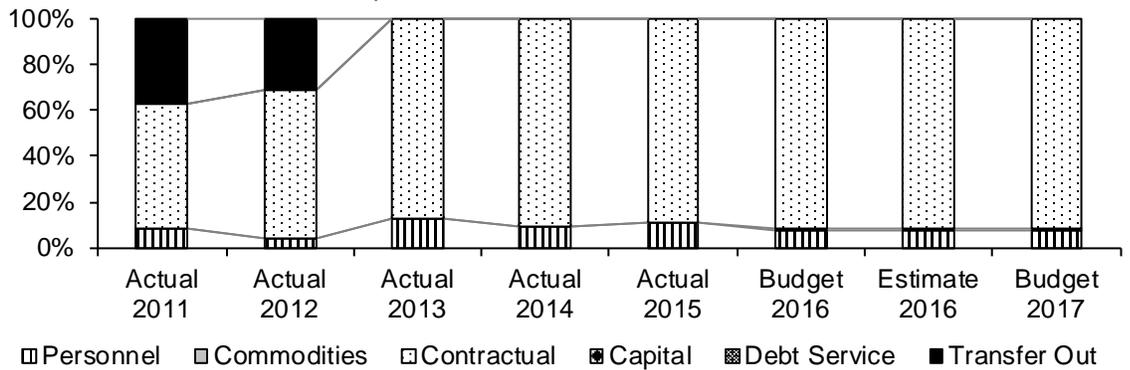
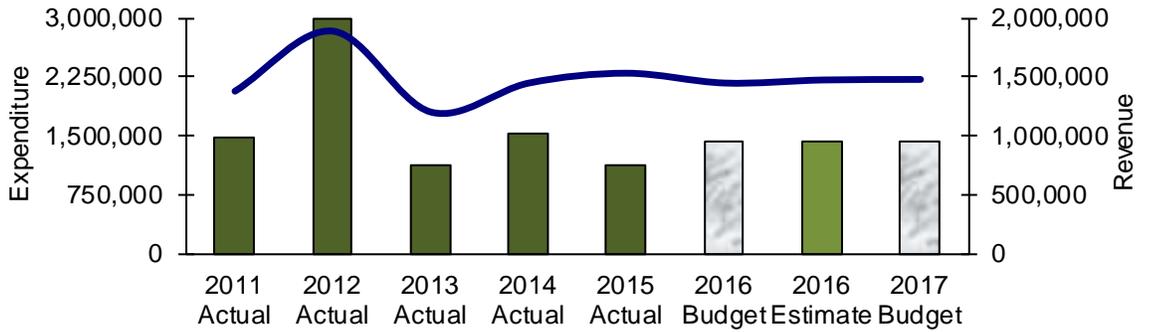


Governance Results



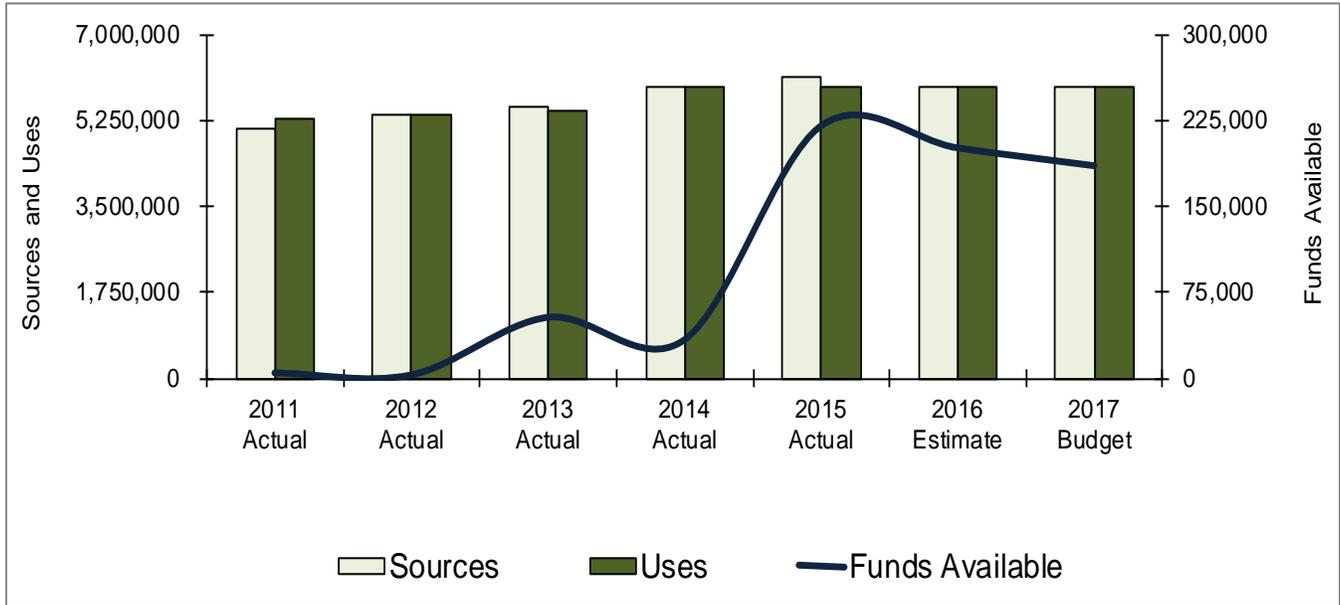
Department Finance and Administrative Services
Fund Risk Management
Division **Property and Liability and Workers' Compensation**
Account **63.0503 Property and Liability and 63.0504 Workers' Compensation**

History and Budget	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	1,356,135	1,162,024	1,201,167	1,439,099	1,527,770	1,436,835	1,462,880	1,467,545
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	19,851	10,320	(2,748)	5,041	1,352	7,200	7,200	7,200
Other	-	-	-	1,059	-	1,411	1,411	1,411
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	715,000	-	-	-	-	-	-
Total Revenue	1,375,986	1,887,344	1,198,419	1,445,199	1,529,122	1,445,446	1,471,491	1,476,156
Percent Change		37.16%	-36.50%	20.59%	5.81%	-5.47%	1.80%	0.32%
Expenditure								
Personnel	121,497	132,743	144,797	146,733	121,845	104,627	105,298	108,969
Commodities	3,141	3,189	729	131	2,702	20,015	20,015	10,015
Contractual	805,951	1,923,003	970,880	1,375,361	1,011,086	1,310,913	1,310,913	1,314,661
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	546,000	926,000	-	-	-	-	-	-
Total Expenditure	1,476,589	2,984,935	1,116,406	1,522,225	1,135,633	1,435,555	1,436,226	1,433,645
Percent Change		102.15%	-62.60%	36.35%	-25.40%	26.41%	0.05%	-0.18%
Employees FTE	1.97	1.50	1.50	1.50	1.00	1.00	1.00	1.00
Percent Change FTE		-23.86%	0.00%	0.00%	-33.33%	0.00%	0.00%	0.00%



EMPLOYEE BENEFITS FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

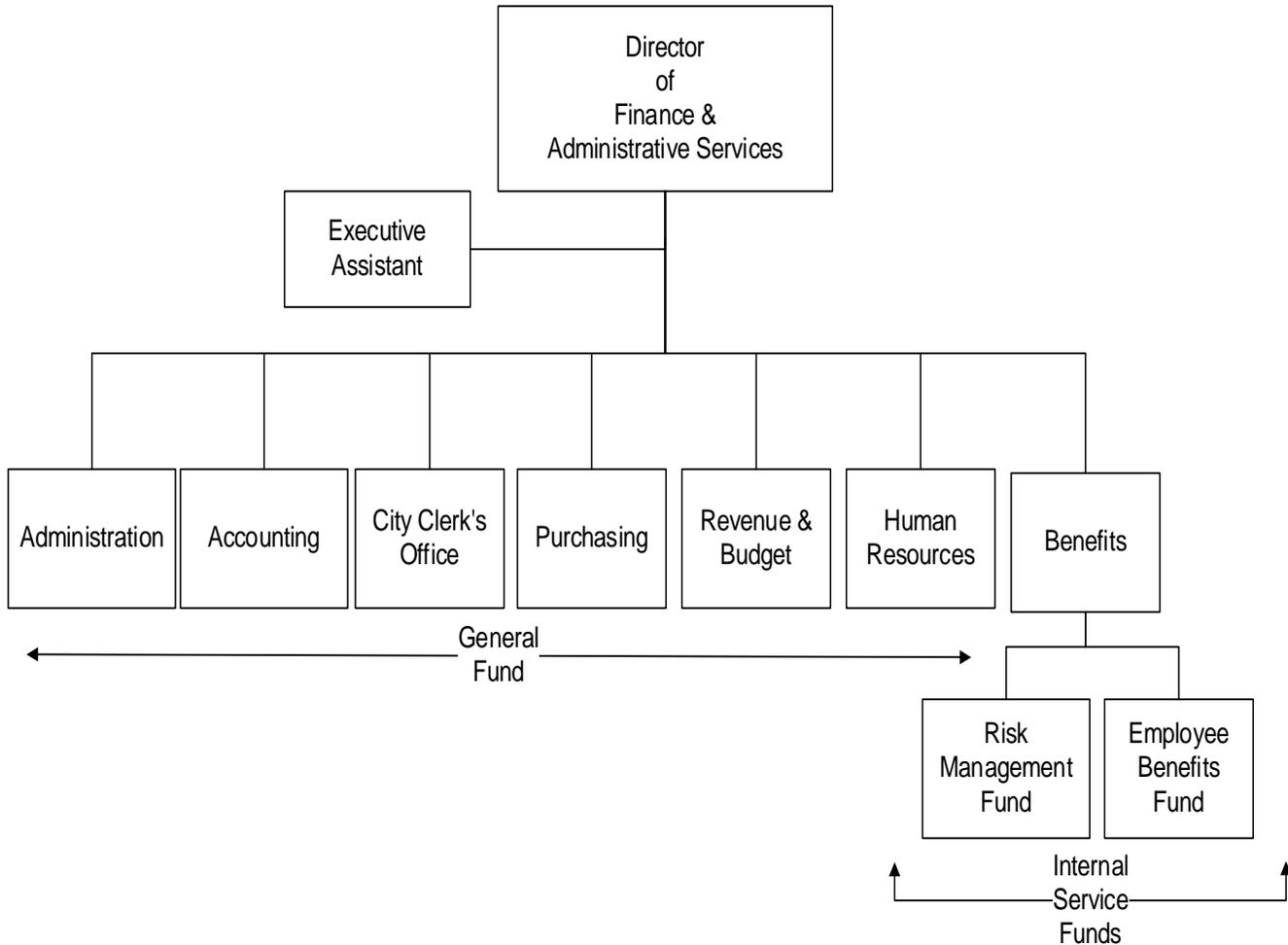


	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Adopted Budget	2016 Estimated Actual	2017 Proposed Budget
Beginning Funds Available	\$ 210,918	\$ 4,936	\$ 3,152	\$ 53,304	\$ 33,719	\$ 261,455	\$ 219,842	\$ 200,671
Sources of Funds								
Operating Revenues								
Departmental Charges:								
Medical	4,150,706	4,412,738	4,599,163	5,004,739	5,236,330	4,958,170	4,958,170	4,912,308
Dental	424,662	420,801	424,801	415,484	404,183	406,776	406,776	406,776
Life	63,926	61,549	61,837	62,092	67,749	70,000	70,000	70,000
LTD	33,415	30,389	30,155	30,331	31,686	64,000	64,000	64,000
Administrative fees	366,781	363,169	387,356	408,851	389,854	411,068	411,068	411,068
Other	(1,210)	(1,359)	(153)	(655)	(305)	(225)	262	54,862
Total Operating Revenues	5,038,280	5,287,287	5,503,159	5,920,842	6,129,497	5,909,789	5,910,276	5,919,014
Other Financing Sources	35,000	80,000	-	-	-	-	-	-
Total Sources of Funds	5,073,280	5,367,287	5,503,159	5,920,842	6,129,497	5,909,789	5,910,276	5,919,014
Uses of Funds								
Operating Expenses								
Insurance and claims	4,908,420	5,181,713	5,291,861	5,792,433	5,821,006	5,745,510	5,824,096	5,720,399
Personal services & admin	170,842	150,358	161,146	146,728	122,368	135,062	105,351	214,151
Total Operating Expenses	5,079,262	5,332,071	5,453,007	5,940,427	5,943,374	5,880,572	5,929,447	5,934,550
Other Financing Uses	200,000	37,000	-	-	-	-	-	-
Total Uses of Funds	5,279,262	5,369,071	5,453,007	5,940,427	5,943,374	5,880,572	5,929,447	5,934,550
Net Sources(Uses) of Funds	(205,982)	(1,784)	50,152	(19,585)	186,123	29,217	(19,171)	(15,536)
Ending Funds Available	\$ 4,936	\$ 3,152	\$ 53,304	\$ 33,719	\$ 219,842	\$ 290,672	\$ 200,671	\$ 185,135
Funds Available Percentage Ch	-97.66%	-36.14%	1591.12%	-36.74%	551.98%	32.22%	-30.96%	-7.74%

Department Human Resources

Fund Employee Benefits

Division Employee Benefits



Description Administers the employees' benefit plans that include in part insurance for health, dental, vision, short and long-term disability, and counseling services.

Mission To exhibit dynamic leadership in providing and facilitating services to internal and external customers.

2016 Major Department Initiatives Planned

- Ensure wellness programs result in reducing employee chronic health issues.

2017 Major Department Initiatives Planned

- Ensure wellness programs result in reducing employee chronic health issues.

2015 Major Department Initiatives Planned

- Ensure wellness programs result in reducing employee chronic health issues.

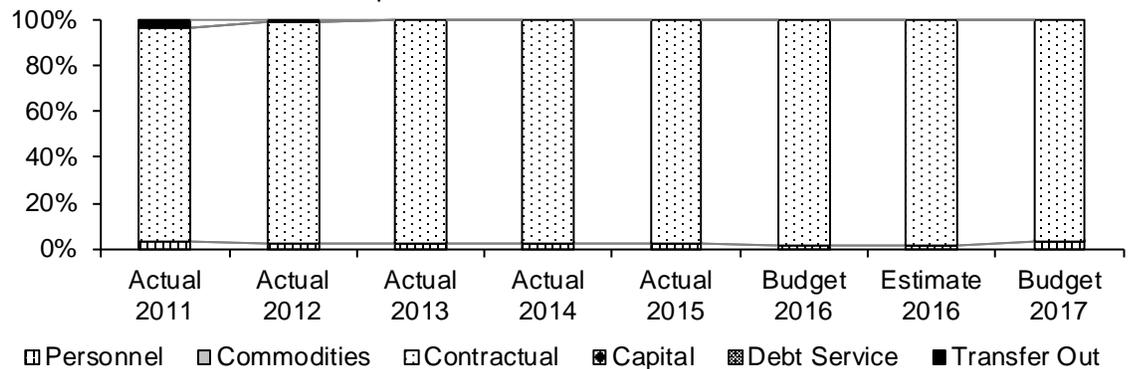
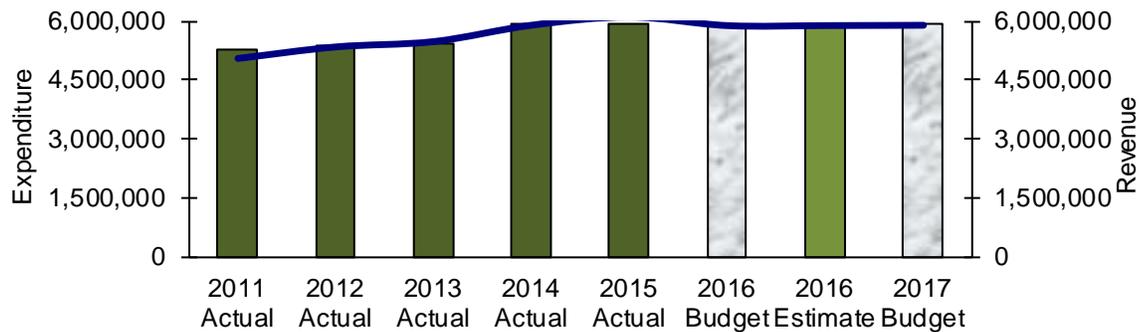
2015 Major Department Initiatives Accomplished

- Wellness programs have been instrumental in keeping 2015/2016 healthcare costs down to <2% increase over all plans.
- Wellness programs reduced chronic health costs by incentivizing employees to get regular check-ups and reducing Emergency Room visits.

Department Human Resources
Fund Employee Benefits
Division Employee Benefits
Account 64.0505

History and Budget

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016	Estimate 2016	Budget 2017
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	5,039,490	5,288,646	5,503,312	5,921,497	6,129,802	5,910,014	5,910,014	5,864,152
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	(1,210)	(1,359)	(153)	(656)	(304)	(225)	262	262
Other	-	-	-	-	-	-	-	54,600
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	35,000	80,000	-	-	-	-	-	-
Total Revenue	5,073,280	5,367,287	5,503,159	5,920,841	6,129,498	5,909,789	5,910,276	5,919,014
Percent Change		5.80%	2.53%	7.59%	3.52%	-3.58%	0.01%	0.15%
Expenditure								
Personnel	158,029	132,226	141,615	146,728	122,368	104,627	105,298	213,278
Commodities	-	-	212	223	2,199	-	53	873
Contractual	4,921,233	5,199,845	5,311,181	5,793,475	5,818,807	5,775,945	5,824,096	5,720,399
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	200,000	37,000	-	-	-	-	-	-
Total Expenditure	5,279,262	5,369,071	5,453,008	5,940,426	5,943,374	5,880,572	5,929,447	5,934,550
Percent Change		1.70%	1.56%	8.94%	0.05%	-1.06%	0.83%	0.09%
Employees FTE	1.97	1.50	1.50	1.50	1.00	1.00	1.00	2.00
Percent Change FTE		-23.86%	0.00%	0.00%	-33.33%	0.00%	0.00%	100.00%



Revenue Sources

The Revenue Sources section provides information for the City's major sources of funds that are received. Major revenues are annual sources of funds received in the aggregate greater than \$25,000.

Investment interest income and interfund transfers are not included in this section. Each fund is allocated investment interest income based on its cash percentage of pooled cash.

The revenue section is organized by Fund and provides the following information regarding each source of funding:

Fund	The fund in which the revenue is accounted and reported.
Department	Department responsible for the budget and oversight of revenue source.
Revenue Item	The revenue account name that describes the source of funds
Authorization	The City or State Code reference authorizing the collection or distribution of revenue source.
Account / Source	The account number from which the revenue source is reported and the type of revenue source, for example Taxes, Charges for Services, Fines and Forfeitures, Intergovernmental, Licenses and Permits, etc.
Description	Description of revenue source.
Fee Schedule	If applicable a fee schedule will be provided.
Date Last Changed	Last date the rate or fee amount was changed.
Previous Fee Schedule	If applicable a prior fee schedule will be provided.
Formula Method	Provides the calculation of a fee or tax if applicable.
Projection Method	Provides how the fee or tax is projected or the forecast methodology.
Comments	Other information about the revenue source that will help the reader understand more about the revenue source.

The table of contents for this section begins on the next page.

Revenue Sources Table of Contents

Governmental Fund Types - account for *governmental activities*. Governmental fund financial statements provide information on *near-term inflows and outflows of available resources*, as well as on *balances of readily available resources* accessible at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

General Fund - is the operating fund of the City. It is used to account for all financial resources except for those required to be accounted in another fund.

Municipal Court	RS-4
Finance and Administrative Services	RS-9
Community Development.....	RS-12
Public Works	RS-20
Police Services.....	RS-27
Parks, Recreation and Library Services	RS-30
General Government.....	RS-36

Special Revenue Funds - account for funds that are legally restricted to specified expenditures.

Community Development (Community Development Fund)	RS-51
Parks and Recreation Services (Conservation Trust Fund)	RS-52
Parks and Recreation Services (Open Space Fund).....	RS-53

Debt Service Fund - accounts for the accumulation of resources and the payment of general obligation bond principal and interest.

Finance and Administrative Services (General Obligation Bonds Fund).....	RS-55
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Capital Project Funds - account for financial resources used to acquire and/or construct major capital projects (other than those financed by proprietary funds).

Finance and Administrative Services (Public Improvement Fund)	RS-56
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Proprietary Fund Types - accounts for and establishes budgets for two different types of proprietary funds.

Enterprise Funds - account for operations that: (a) are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the City Council has decided that periodic determination of revenue earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management controls, accountability or other purposes.

Community Development (Housing Rehabilitation Fund).....	RS-59
Parks and Recreation Services (Golf Course Fund)	RS-61
Public Works (Concrete Utility Fund)	RS-69
Utilities (Water Fund).....	RS-70
Utilities (Sewer Fund)	RS-78
Utilities (Storm Water Drainage Fund).....	RS-84

Internal Service Funds - are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City as well as other governmental organizations on a cost-reimbursement basis.

Finance and Administrative Services (Central Services Fund).....	RS-85
Finance and Administrative Services (Risk Management Fund)	RS-88
Finance and Administrative Services (Employee Benefits Fund)	RS-90
Public Works (Servicenter Fund).....	RS-93
Public Works (Capital Equipment Replacement Fund)	RS-99

Fund General Fund
Department Municipal Court

Revenue Item **Municipal Court Cost**

Account / Source **02.0401.33301 / Charges for Services**

Authorization EMC 1-7-5

Description 1) Costs assessed upon conviction for any matter before court.
 2) Costs assessed by Judge for failure to comply with summons, order, etc.
 3) Costs assessed for Stay Fees
 4) Misc. (Verbatim transcripts, certification, reproduced tapes)

Fee Schedule 1) \$25.00 - Court Costs.
 2) Mail notification \$20.00; plus \$25.00 if arrest warrant executed or default judgment entered.
 3) \$25.00
 4) Transcripts \$3.00 per page-plus \$.25 per page copied; certification \$25 & \$50; reproduced tape \$25.

Date Last Changed 1) 2004
 2) Judge's discretion.
 3) July 2005
 4) Supreme Court guidelines

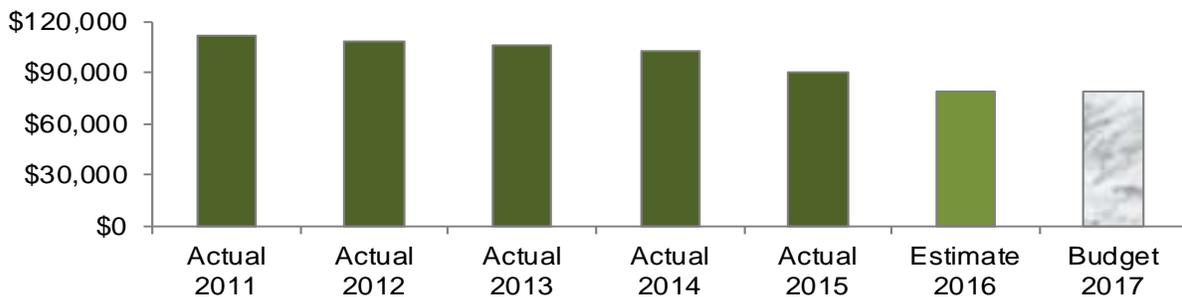
Previous Fee Schedule 1) \$15.00
 2) \$ 0
 3) \$10.00
 4) Transcripts were charged according to hourly wage of employee doing transcript; certification \$ 25; tape \$ 25.

Formula Method N/A

Projection Method Projections based on historical trends

Comments 1, 2 & 3 are dependent upon conviction of case filing unless there is new legislation passed which brings more cases into court, figures will probably be relatively static

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$111,879	\$108,280	\$105,836	\$103,004	\$ 90,644	\$ 79,000	\$ 79,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-12.00%	-12.85%	0.00%



Fund General Fund
Department Municipal Court

Revenue Item **Municipal Court Probation Fee**

Account / Source 02.0401.33306 / Charges for Services

Authorization EMC – 1-7-

Description Cost assessed upon defendant entering into a stipulations of deferred judgment or probation.

Fee Schedule Probation Fees: \$100.00
 Juvenile Deferred Judgment: \$ 50.00
 Adult Deferred Judgment: \$ 75.00
 Deferred Prosecution Fees: \$ 50.00

Date Last Changed July 2005

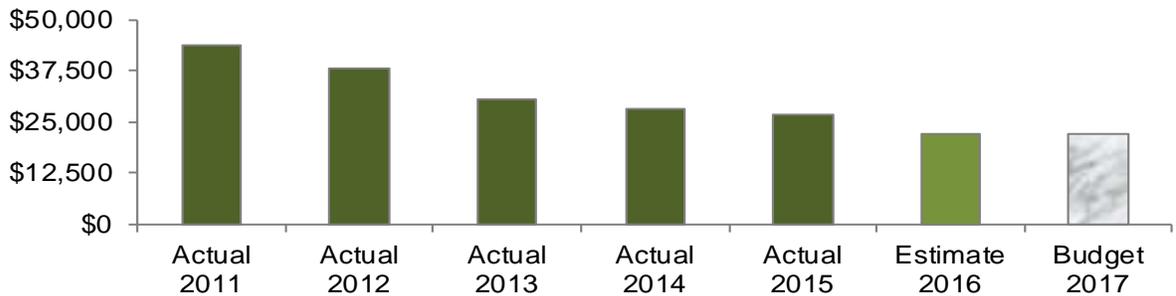
Previous Fee Schedule Probation Fees: \$50.00
 Juvenile Deferred Judgment: \$25.00
 Adult Deferred Judgment: \$25.00
 Deferred Prosecution Fees: \$25.00

Formula Method N/A

Projection Method N/A

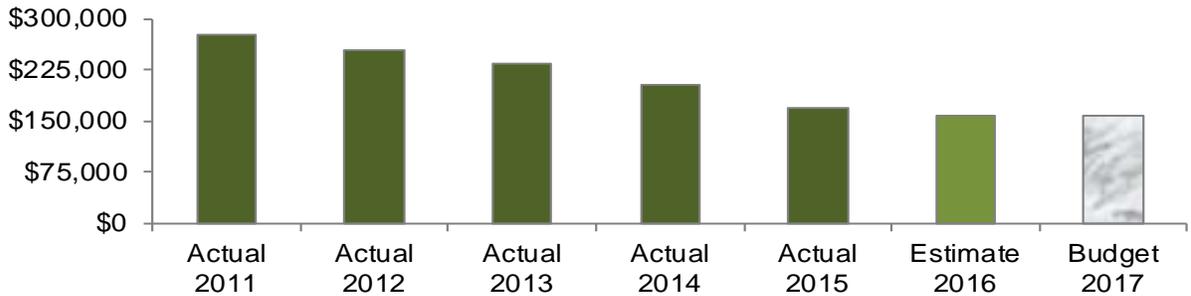
Comments N/A

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount	\$ 43,532	\$ 38,245	\$ 30,655	\$ 28,230	\$ 26,909	\$ 22,000	\$ 22,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-4.68%	-18.24%	0.00%



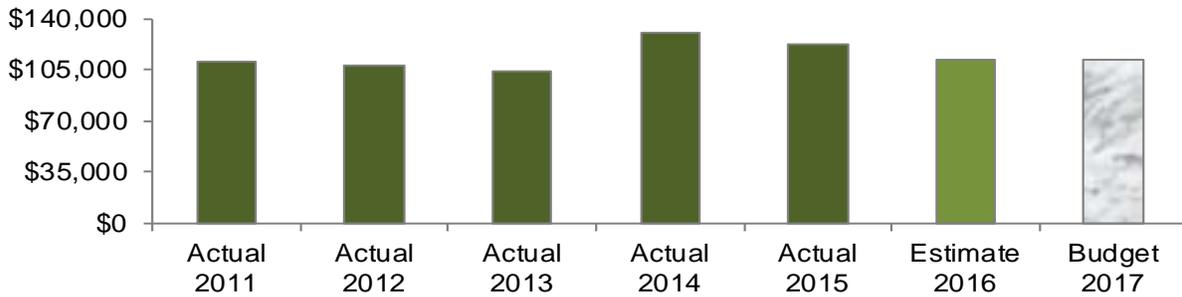
Fund General Fund
Department Municipal Court
Revenue Item **Municipal Court Fines**
Account / Source **02.0401.34101 / Fines and Forfeitures**
Authorization EMC 1-7-2
Description Court imposes penalties for conviction of any Englewood Ordinance.
Fee Schedule Discretion of Judge (up to maximum of \$1,000.00 for any infraction.)
Date Last Changed 2006
Previous Fee Schedule Discretion of Judge (up to maximum of \$500.00 for any infraction.)
Formula Method Projections based on historical trends.
Projection Method No increase foreseen.
Comments Because of plea bargain at violations bureau, less cases are coming before Court. Revenues are also diminished by Community Service sentencing.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$275,759	\$252,884	\$233,221	\$202,617	\$169,517	\$157,500	\$157,500
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-16.34%	-7.09%	0.00%



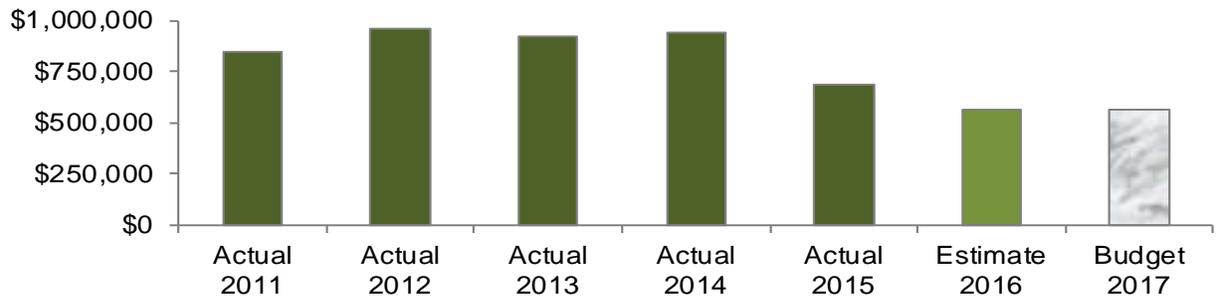
Fund General Fund
Department Municipal Court
Revenue Item Parking Violation Fines
Account / Source 02.0401.34103 / Fines and Forfeitures
Authorization EMC 1-7-4D
Description Penalties established for parking violation convictions if paid at the Violations Bureau.
Fee Schedule Parking in fire lane - \$50; handicap violations - \$100; storage violations - \$25; all other parking violations - \$20; plus \$25 if not received in Violations Bureau within 14 days.
Date Last Changed 2003
Previous Fee Schedule Parking in fire lane - \$25; handicap violations - \$100; all other parking violations - \$15, plus \$25 or \$50 if not received in Violations Bureau within 14 days.
Formula Method Projections based on historical trends.
Projection Method N/A
Comments Fines and late penalties are printed on Defendant's copy of ticket and are reviewed prior to each new ticket printing; also, comparison with surrounding municipalities done before fines determined by Judge.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$110,114	\$108,245	\$103,759	\$130,225	\$122,835	\$111,750	\$111,750
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-5.68%	-9.02%	0.00%



Fund General Fund
Department Municipal Court
Revenue Item **Violations Bureau Fines (Non-Parking)**
Account / Source **02.0401.34104 / Fines and Forfeitures**
Authorization EMC 1-7-4D
Description Penalties established by Judge for ordinance violations which can be paid at the Violations Bureau upon entry of guilty plea.
Fee Schedule TRAFFIC: \$30 per Motor Vehicle Point and \$50+ per point with accident assessed on 1st traffic conviction in Colorado; X 1.5 if 2nd offense; X 2 if 3rd offense.
 OTHERS: \$25 to \$250 minimum fine amount, based on violation
Date Last Changed January 2009
Previous Fee Schedule TRAFFIC: \$20 per Motor Vehicle Point and \$20+ per point with accident assessed on 1st traffic conviction in Colorado; X 1.5 if 2nd offense; X 2 if 3rd offense.
 OTHERS: \$25 minimum fine; various amounts
Formula Method Projections based on historical trends.
Projection Method Estimate
Comments Fines are reviewed each year and compared to fines imposed in surrounding municipalities before determined by Judge. Beginning July, 1990, some fines (non - accidents) are paid at the violation bureau rather than Court. In mid-1990, this account was divided into Fines (non-parking) and Late Fees.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$842,479	\$955,546	\$917,877	\$940,230	\$690,692	\$560,000	\$560,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-26.54%	-18.92%	0.00%



Fund General
Department Finance and Administrative Services

Revenue Item Liquor/Medical Marijuana Application Fee

Account / Source 02.0602.32101 / Licenses & Permits

Authorization EMC Title 5 Chapters 3 and 3D

Description License Application Fees for Liquor and Medical Marijuana (MMJ) Establishments

Liquor License Fees		Medical Marijuana License Fees	
Liquor License (new)	\$1,000	MMJ Business/Vendor	
Liquor License (renew)	100	Registration	\$ 100
Liquor License (transfer)	1,000	MMJ License (new) all types	1,000
Special Event Permit (Vinous Spirits)		MMJ License (renew) all types	1,000
	100	MMJ License (transfer)	1,000
Special Event Permit (3.2 Beer)	100	MMJ Inspection permit	100
		MMJ Modification of premises permit	100

Date Last Changed 2012

Previous Fee Schedule **Liquor License Fees**

Liquor License (new)	\$500
Liquor License (renew)	50
Liquor License (transfer)	500
Special Event Permit (Vinous Spirits)	25
Special Event Permit (3.2 Beer)	10

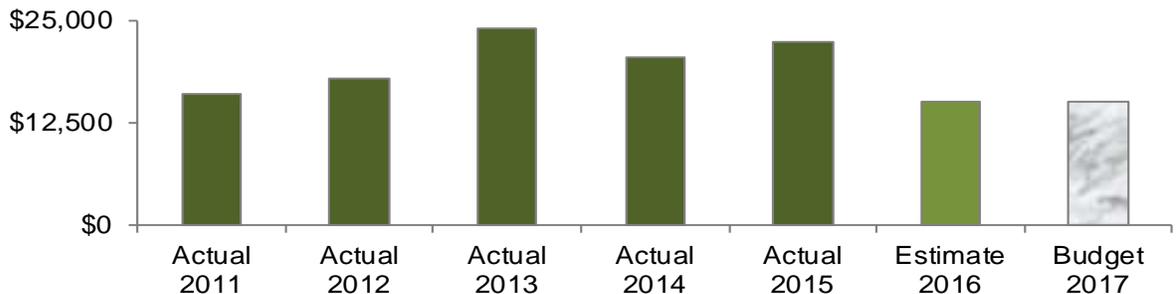
Previous Fee Schedule Estimate based on previous collections and assessment of future activity.

Formula Method N/A

Projection Method N/A

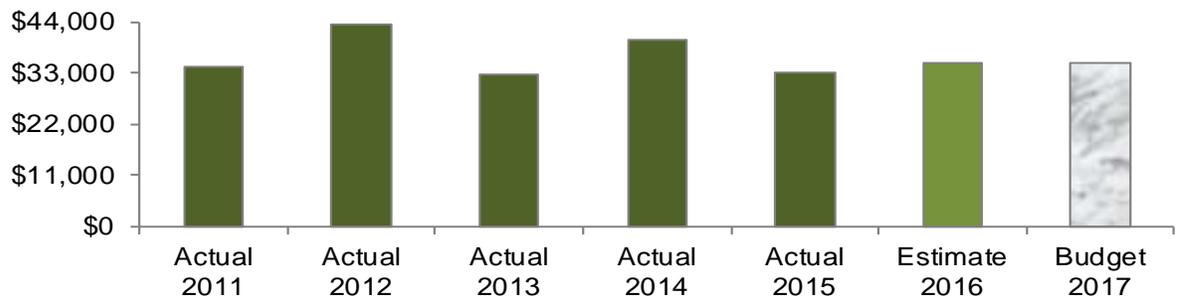
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 15,900	\$ 17,803	\$ 23,955	\$ 20,531	\$ 22,314	\$ 15,000	\$ 15,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	8.68%	-32.78%	0.00%



Fund General
Department Finance and Administrative Services
Revenue Item **Miscellaneous Business License Application Fees**
Account / Source **02.0604.32105 / Licenses & Permits**
Authorization EMC Title 5
Description Fees charged to businesses applying for miscellaneous business license.
Fee Schedule See schedule on next page.
Date Last Changed Various
Previous Fee Schedule Various
Formula Method Estimated number of licenses X Fee.
Projection Method Flat growth expected for the foreseeable future.
Comments Fees are established by resolution.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 34,167	\$ 43,365	\$ 32,870	\$ 40,097	\$ 32,925	\$ 35,000	\$ 35,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-17.89%	6.30%	0.00%



Fund General
Department Finance and Administrative Services
Revenue Item Miscellaneous Business License Application Fees
Account / Source 02.0604.32105 / Licenses & Permits

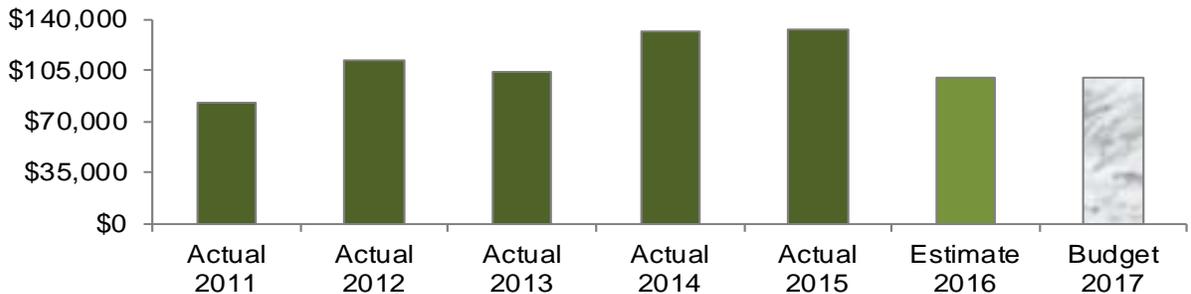
Type of License	License Fee		Renewal Basis	No. of Licenses 2017	No. of Licenses 2016	Budget 2017
	2017					
Adult Entertainment Establishment	\$ 2,000.00		Annual	1	1	\$ 2,000
Amusement/Public Dances	\$ 60.00		Annual	11	11	\$ 660
	\$ 25.00		Annual per machine, lane and/or table	179	179	\$ 4,475
Arborist	\$ 60.00		Annual	43	43	\$ 2,580
Auctioneer	\$ 25.00		Resident: Annual	0		\$ -
	\$ 50.00		Itinerant: Annual	1	1	\$ 50
Auto Salvage/Recycling Yards	\$ 100.00		Annual	2	2	\$ 200
Body Piercing Establishment	\$ 100.00		Annual	1	1	\$ 100
Canine & Feline Breeders	\$ 50.00		Initial Fee	0	0	\$ -
	\$ 50.00		Annual	2	2	\$ 100
Pet Store	\$ 250.00		Annual	0	0	\$ -
Kennel	\$ 250.00		Annual	0	0	\$ -
Christmas Tree Dealers	\$ 25.00		Annual	0	0	\$ -
Direct Sellers	\$ 5.00		Special Event Fee	0	0	\$ -
	\$ 75.00		Annual	6	6	\$ 450
Food Vendors	\$ 10.00		Special Event Fee	0	0	\$ -
	\$ 75.00		Annual	4	4	\$ 300
Guard/Attack Dog	\$ 100.00		Annual	0	0	\$ -
Hotel/Motel	\$ 100.00		Initial Fee	0	4	\$ -
	\$ 100.00		Annual	4	0	\$ 400
Pawnbroker/Auto Pawn	\$ 2,500.00		Initial Fee	0	0	\$ -
	\$ 1,250.00		Annual	6	6	\$ 7,500
Purchaser of Valuable Articles	\$ 250.00		Annual	7	7	\$ 1,750
Reflexology	\$ 100.00		Annual	3	3	\$ 300
Tattoo Establishments	\$ 100.00		Annual	1	1	\$ 100
Special Events	\$ 40.00		Per Event	3	3	\$ 120
Telecommunications	\$ 200.00		Tower: Initial Fee	0	0	\$ -
	\$ 50.00		Tower: Annual	13	13	\$ 650
	\$ 100.00		Facility: Initial Fee	0	0	\$ -
	\$ 50.00		Facility: Annual	0	0	\$ -
Temporary Employment Services	\$ 100.00		Annual	0	0	\$ -
Trash Hauling	\$ 75.00		Annual Per Truck	17	17	\$ 1,275
Totals				304	304	\$ 23,010

Fund General
Department Community Development
Revenue Item Contractor License Fee
Account / Source 02.1107.32106 / Licenses & Permits
Authorization EMC 5-7-10
Description License fee charged to all contractors licensed to work in the City.
Fee Schedule

Class A	\$225	Class E	\$75
Class B	150	Class F	75
Class C		Class	0
	100	R1	
Class R3		Class	75
	100	R2	
Class D	75		

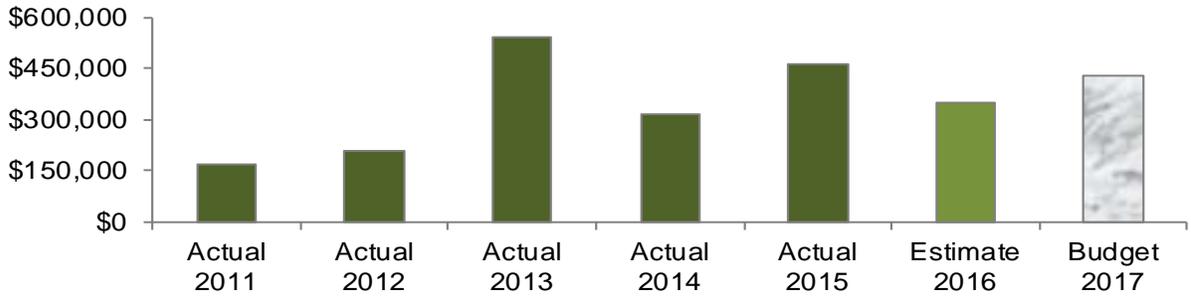
Date Last Changed 2012
Previous Fee Schedule All fees increased by \$25 with the exception of R1 Electrical Contractors.
Formula Method Number of licenses X Fee
Projection Method Number of contractors licensed to work in the City is projected to increase due to several new projects.
Comments Class R1 is fee-exempt due to statutory changes in CRS regarding State Electrician Registration.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 82,930	\$111,975	\$103,388	\$131,150	\$132,800	\$100,000	\$100,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	1.26%	-24.70%	0.00%



Fund General
Department Community Development
Revenue Item **Building Permit Fee**
Account / Source 02.1107.32202 / Licenses & Permits
Authorization EMC 8-1-9
Description Fee charged for issuance of building permit
Fee Schedule Based on valuation of construction from 1997 Uniform Building Code (UBC).
Building, Electrical, Plumbing, Mechanical, and Miscellaneous PERMIT FEES SCHEDULE on next page.
Date Last Changed Fee Schedule reviewed in 2012
Previous Fee Schedule 1994 UBC
Formula Method See schedule on next page.
Projection Method Estimate based on anticipated construction activity in the City.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$170,371	\$210,996	\$539,706	\$313,959	\$463,017	\$350,000	\$430,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	47.48%	-24.41%	22.86%



Fund General
Department Community Development
Revenue Item Building Permit Fee
Account / Source 02.1107.32202 / Licenses & Permits

**Building, Electrical, Plumbing, Mechanical, and Miscellaneous
 PERMIT FEES SCHEDULE**

Reference Page 1-7 of the 1997 Uniform Building Code

TOTAL VALUATION	FEE
\$1.00 to \$500.00	\$23.50
\$501.00 to \$2,000.00	\$23.50 for the first \$500.00 plus \$3.05 for each additional \$100.00 or fraction thereof, to and including \$2,000.00
\$2,001.00 to \$25,000.00	\$69.25 for the first \$2,000.00 plus \$14.00 for each additional \$1,000.00 or fraction thereof, to and including \$25,000.00
\$25,001.00 to \$50,000.00	\$391.25 for the first \$25,000.00 plus \$10.10 for each additional \$1,000.00 or fraction thereof, to and including \$50,000.00
\$50,001.00 to \$100,000.00	\$643.75 for the first \$50,000.00 plus \$7.00 for each additional \$1,000.00, or fraction thereof, to and including \$100,000.00
\$100,001.00 to \$500,000.00	\$993.75 for the first \$100,000.00 plus \$5.60 for each additional \$1,000.00, or fraction thereof, to and including \$500,000.00
\$500,001.00 to \$1,000,000.00	\$3,233.75 for the first \$500,000.00 plus \$4.75 for each additional \$1,000.00, or fraction thereof, to and including \$1,000,000.00
\$1,000,001.00 and up	\$5,608.75 for the first \$1,000,000.00 plus \$3.15 for each additional \$1,000 or fraction thereof

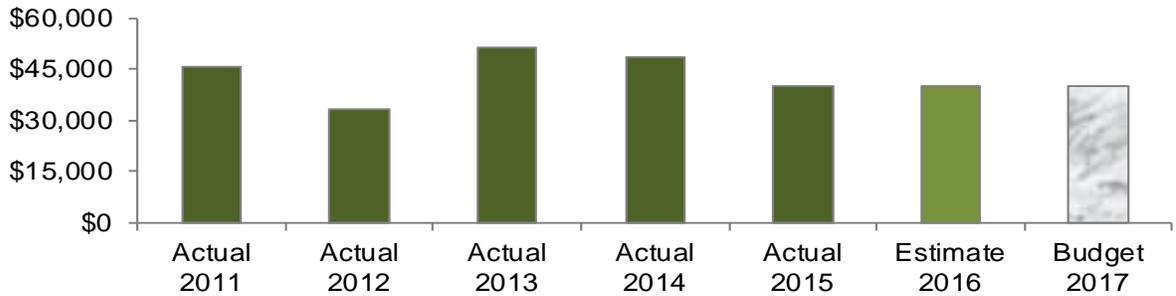
Other Inspections and associated Fees:

- | | |
|--|-------------------|
| 1. Inspections outside of normal business hours
(minimum charge - 2 hours) | \$47.50 per hour* |
| 2. Re-inspection fees charged under provisions of Section 305(g) | \$47.50 per hour* |
| 3. Inspections for which no fee is specifically indicated
(minimum charge - one-half hour) | \$47.50 per hour* |
| 4. Additional plan review required by changes, additions or revisions to improved plans (minimum charge - one-half hour) | \$47.50 per hour* |
| 5. Or use of outside consultants for plan checking or inspections or both. | Actual costs |

***Or the total hourly cost to the jurisdiction, whichever is the greatest. This cost shall include supervision, overhead, equipment, hourly wages and fringe benefits of the employees involved.**

Fund General
Department Community Development
Revenue Item **Electrical Permit Fee**
Account / Source **02.1107.32203 / Licenses & Permits**
Authorization EMC 8-1-9
Description Fee charged for issuance of an electrical permit.
Fee Schedule Based on valuation of construction from 1997 Uniform Building Code. See page 1-7 of 1997 Uniform Building Code. For specific fee information please refer to **Building, Electrical, Plumbing, Mechanical, and Miscellaneous PERMIT FEES SCHEDULE.**
Date Last Changed Fee Schedule reviewed in 2012
Previous Fee Schedule 1997 UBC.
Formula Method See page 1-7 of 1997 Uniform Building Code.
Projection Method Estimate based on anticipated construction activity in the City.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 45,958	\$ 33,058	\$ 51,064	\$ 48,669	\$ 40,144	\$ 40,000	\$ 40,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-17.52%	-0.36%	0.00%



Fund General
Department Community Development

Revenue Item Mechanical Permit Fee

Account / Source 02.1107.32205 / Licenses & Permits

Authorization EMC 8-1-9

Description Fee charged for the issuance of a mechanical permit.

Fee Schedule Based on valuation of construction from 1997 Uniform Building Code. See page 1-7 of 1997 Uniform Building Code. For specific fee information please refer to **Building, Electrical, Plumbing, Mechanical, and Miscellaneous PERMIT FEES SCHEDULE.**

Date Last Changed Fee Schedule reviewed in 2012

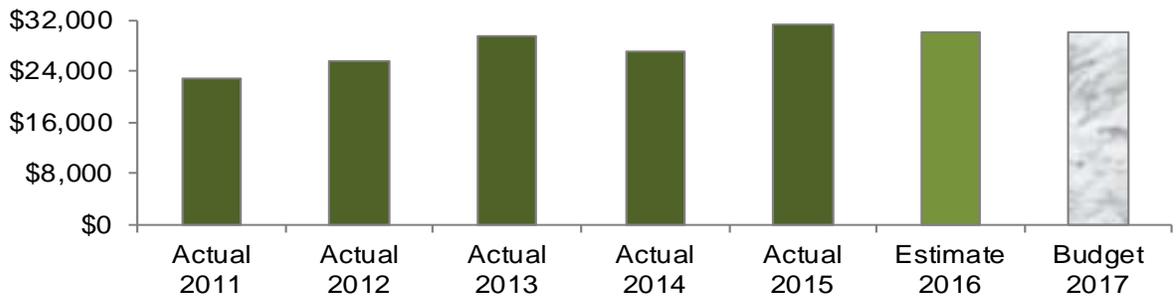
Previous Fee Schedule 1997 UBC

Formula Method See page 1-7 of 1997 Uniform Building Code.

Projection Method Estimate based on anticipated construction activity in the City.

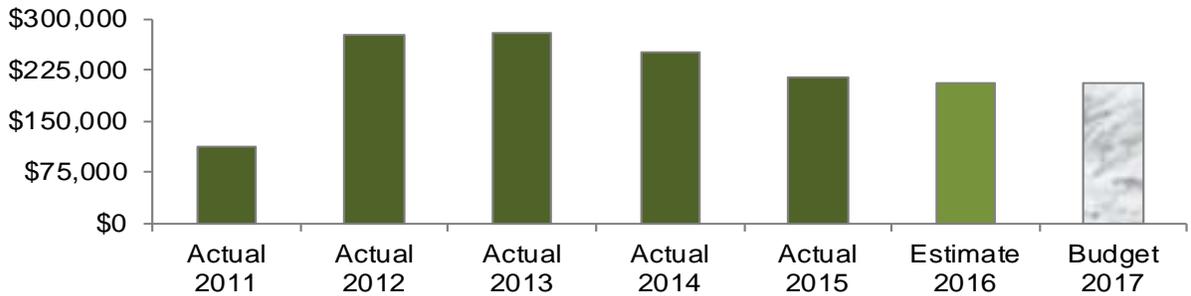
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 22,818	\$ 25,463	\$ 29,481	\$ 27,207	\$ 31,445	\$ 30,000	\$ 30,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	15.58%	-4.59%	0.00%



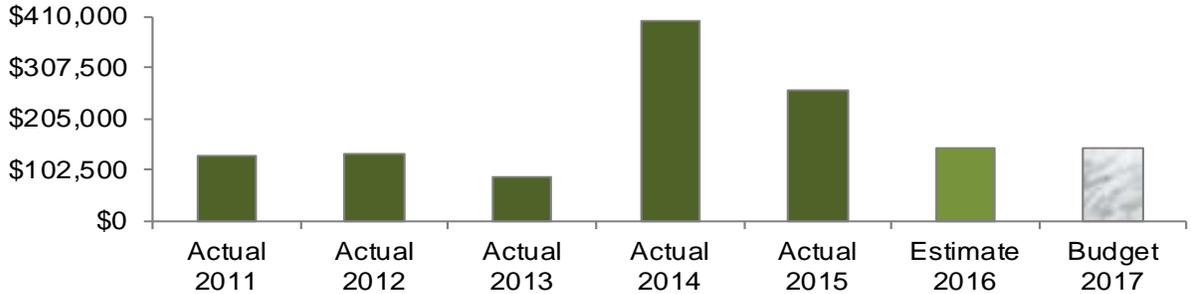
Fund General
Department Community Development
Revenue Item Plan Review Fee
Account / Source 02.1107.32206 / Licenses & Permits
Authorization EMC 8-1-9
Description Fee charged for examination of proposed construction plans to verify compliance with City codes.
Fee Schedule 65% of the assessed construction permit fee.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Anticipated permit fees X .65 = revenue
Projection Method Estimate based on anticipated construction activity in the City.
Comments Enacted in 1984

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$112,314	\$276,444	\$279,498	\$250,714	\$213,861	\$205,000	\$205,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-14.70%	-4.14%	0.00%



Fund General
Department Community Development
Revenue Item **Miscellaneous Permit Fee**
Account / Source **02.1107.32209 / Licenses & Permits**
Authorization EMC 8-1-9
Description Fee charged for issuance of a miscellaneous permit. These are issued for fences, signs, re-roofing, retaining walls, etc.
Fee Schedule Based on valuation of construction from 1997 Uniform Building Code. See page 1-7 of Uniform Building Code. For specific fee information please refer to **Building, Electrical, Plumbing, Mechanical, and Miscellaneous PERMIT FEES SCHEDULE.**
Date Last Changed Fee Schedule reviewed in 2012
Previous Fee Schedule 1997 UBC
Formula Method See page 1-7 of Uniform Building Code.
Projection Method Estimate based on anticipated construction activity in the City.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$132,453	\$134,515	\$ 89,277	\$400,932	\$262,116	\$145,000	\$145,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-34.62%	-44.68%	0.00%



Fund General
Department Community Development
Revenue Item **Miscellaneous Permit Fee**
Account / Source **02.1107.32209 / Licenses & Permits**

Miscellaneous Valuation	Fee
Asphalt Roofing	\$200.00 per Square Foot
Wood Fencing	\$25.00 per Linear Foot

Other Fees:

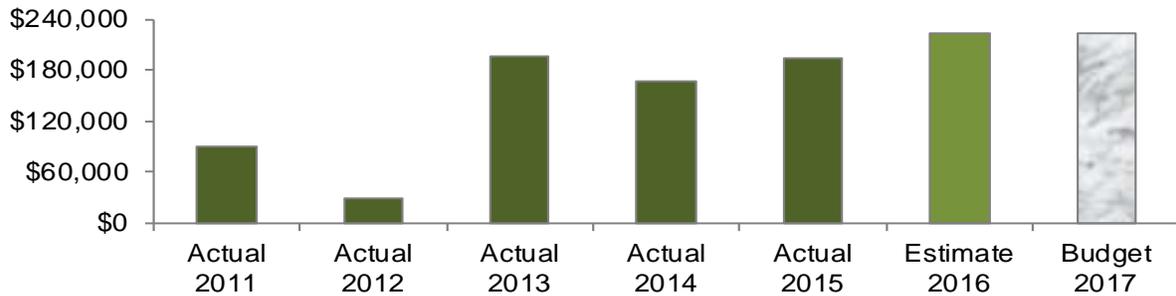
Plan Review Fee – 65% of Building Permit Fee(Exception to Plan Review Fee: the 65% Plan Review Fee shall be waived for single-family, owner-occupied dwellings)

Additional Plan Review Fees required by changes, additions, or revisions	\$47.00 per hour
Re-Inspection Fee	\$47.00 per hour
Issuance of Temporary Certificate of Occupancy	\$150.00
Annual Certificates of Elevator Inspection: For each elevator	\$210.00
For each escalator or moving walk	\$210.00
For each commercial dumbwaiter	\$210.00
Elevator Permit Fee	\$30.00
Commercial Elevator Acceptance	\$750.00
Residential Elevator Acceptance	\$500.00
Special Elevator Inspections	\$100.00 per hour
Building Use Tax = 3.5% on one-half the total valuation	
Arapahoe County Open Space Tax = .25% on one-half the total valuation	
Park Fee-in-Lieu of Public Land Dedication:	
Per one-unit dwelling	\$460.00
Per multi-unit dwelling	\$385.00

Fund General
Department Public Works
Revenue Item Street Cut Fee

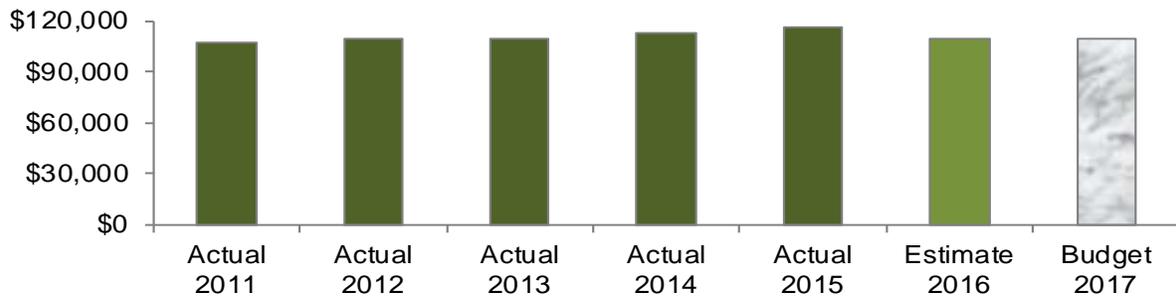
Account / Source 02.1003.32201 / Licenses & Permits
Authorization EMC 11-3(c) Fees established by Resolution 93, 2000.
Description Fee to permit excavation in City right-of-way.
Fee Schedule Permit fee \$115
 Field Re-Inspection Fee \$75
 Gravel Alley Cut \$2 per square foot
 Asphalt Patch \$12.25 per square foot
 Work without permit Double Fee
Date Last Changed 2015
Previous Fee Schedule Gravel Alley Cut \$2 per square foot
 Asphalt Patch \$6.90 per square foot
 Work without permit \$200
Formula Method N/A
Projection Method Estimate based on previous collections.
Comments N/A

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount	\$ 89,120	\$ 29,521	\$196,522	\$166,095	\$193,093	\$223,143	\$223,143
% Change	-1.20%	1.03%	2.04%	0.45%	16.25%	15.56%	0.00%



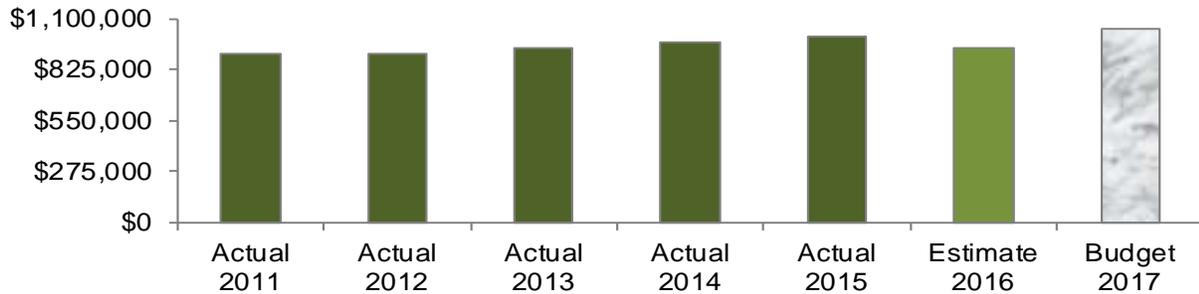
Fund General
Department Public Works
Revenue Item State Motor Vehicle Registration Fee
Account / Source 02.1003.32561 / Intergovernmental
Authorization CRS 42-3-129
Description Fee charged at the time of vehicle registration. The fee ranges from \$1.50 to \$2.50 (for apportioned vehicles.)
Fee Schedule The apportionment of the fee is made on the 10th of each month based on record of rural and urban registrations in the county.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Estimate based on past receipt of fee.
Projection Method Assume constant level of revenue.
Comments This source of income should be relatively static unless there is a change in fee structure. Fluctuation is due to timing of payments.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$107,340	\$109,533	\$110,022	\$112,858	\$116,688	\$109,000	\$109,000
% Change	-1.20%	1.03%	2.04%	0.45%	3.39%	-6.59%	0.00%



Fund General
Department Public Works
Revenue Item State Highway User Tax
Account / Source 02.1003.32562 / Intergovernmental
Authorization CRS 43-4-201
Description Revenue received from: (A) excise tax on motor fuel; (b) registration fees on drivers, motor vehicles, trailers, etc.; (c) ton-mile/passenger mile tax apportioned monthly on 20th. Municipalities receive 9% of revenues of first seven cents per gallon of excise tax on motor fuel.
Fee Schedule 80% of money received is allocated based on adjusted urban motor vehicle registration in each city.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method N/A
Projection Method Estimate based on previous revenues.
Comments Amount received is affected by changes in State fuel tax which currently is 10 cents per gallon. In 1983, the State Legislature passed legislation which caused a disruption and reduction in municipal revenues. A five (\$.05) cent per gallon increase went into effect on 1/1/1991.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$914,283	\$909,439	\$936,172	\$976,545	\$999,192	\$936,356	\$1,041,000
% Change	-1.20%	1.03%	2.04%	0.45%	2.32%	-6.29%	11.18%



Fund General
Department Public Works

Revenue Item State Highway Maintenance – Traffic Control Devices

Account / Source 02.1004.33354 / Charges for Services

Authorization 42-4-502, 43-1-106, 43-2-102, 43-2-135 & 43-2-144 CRS 1973

Description Maintenance of traffic control devices (signing, striping and signals) on State Highways within the City.

Fee Schedule

Signing and striping	1.84 miles @ \$281.53/mi.	\$ 518.02
Signal Locations	15 @ \$340.00/ea	\$ <u>5,100.00</u>
Total		\$5,618.02

Date Last Changed December, 2009

Previous Fee Schedule 10/1/1986

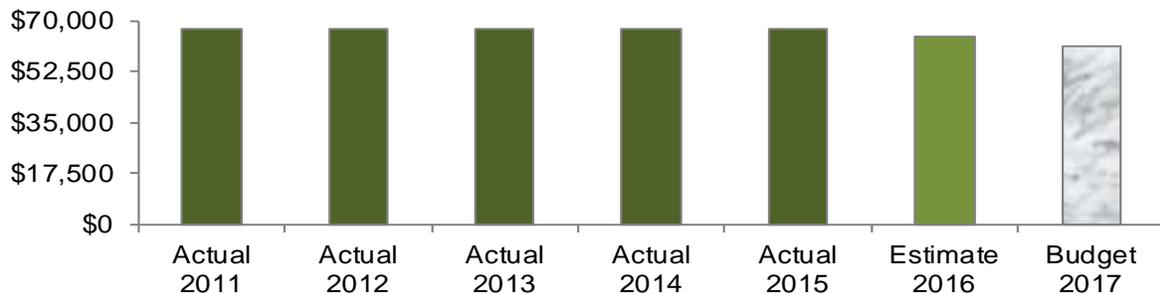
Formula Method

\$ 518.02	X 12	\$ 6,216.24
<u>5,100.00</u>	X 12	<u>61,200.00</u>
\$5,618.02	X 12	\$67,416.24

Projection Method N/A

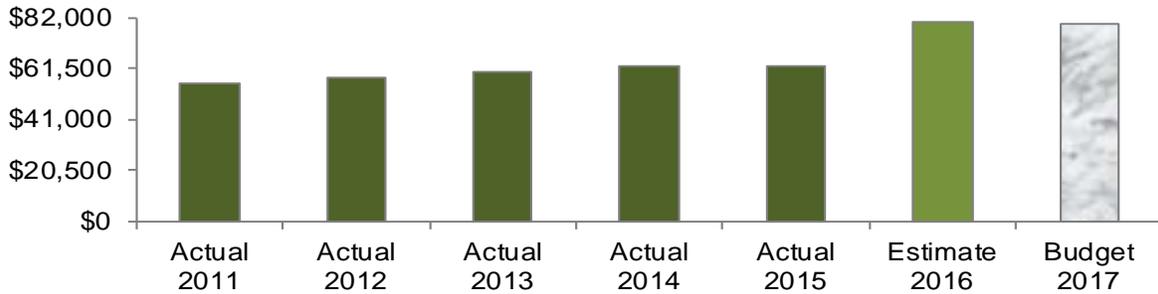
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 67,416	\$ 67,416	\$ 67,416	\$ 67,416	\$ 67,416	\$ 64,308	\$ 61,200
% Change	-1.20%	1.03%	2.04%	0.45%	0.00%	-4.61%	-4.83%



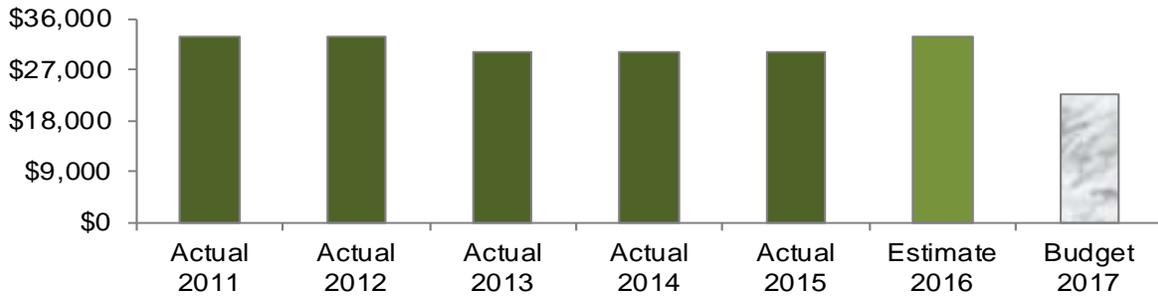
Fund General
Department Public Works
Revenue Item Littleton/Englewood Wastewater Treatment Plant Custodial Services
Account / Source 02.1005.33204 / Charges for Services
Authorization Contract
Description Agreement to provide custodial services to the L/E WWTP. This service is beyond the scope of the administrative fee (see **02.9999.33291**).
Fee Schedule \$5,372/mo.
Date Last Changed 2012
Previous Fee Schedule \$5,215.00/mo.
Formula Method Costs X square footage.
Projection Method Increase in operating costs.
Comments Included in custodial services are paper products and supplies provided to the L/E WWTP.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 55,632	\$ 57,860	\$ 60,174	\$ 62,581	\$ 62,581	\$ 80,581	\$ 79,710
% Change	-1.20%	1.03%	2.04%	0.45%	0.00%	28.76%	-1.08%



Fund General
Department Public Works
Revenue Item **Golf Course Custodial Services**
Account / Source **02.1005.33205 / Charges for Services**
Authorization Contract
Description Agreement to provide custodial services to the Broken Tee Golf Course. This service is beyond the scope of the administrative fee (see **02.9999.33291**).
Fee Schedule \$70,000/year.
Date Last Changed 2014
Previous Fee Schedule \$30,000/year.
Formula Method Costs X square footage.
Projection Method Increase in operating costs.
Comments Included in custodial services are paper products and supplies provided to the Broken Tee Golf Course. Maintenance costs are labor only, all materials are paid by Broken Tee Golf.

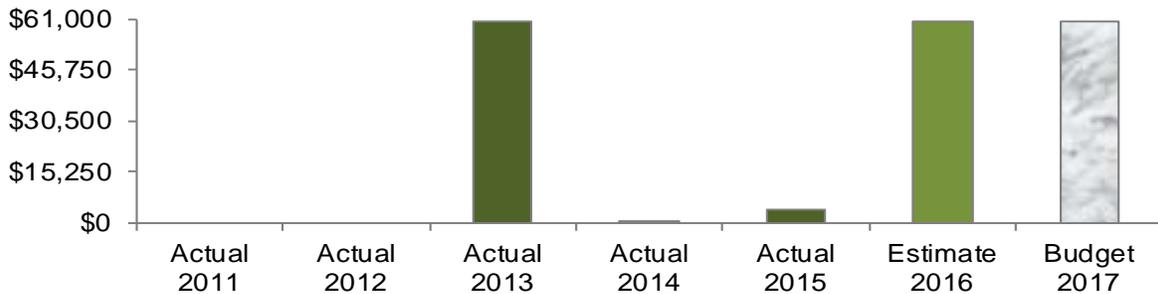
	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 33,000	\$ 33,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 33,000	\$ 22,531
% Change	-1.20%	1.03%	2.04%	0.45%	0.00%	10.00%	-31.72%



Fund General
Department Public Works
Revenue Item **Servicenter Building Custodial Services**
Account / Source **02.1005.33209 / Charges for Services**
Authorization Contract
Description Agreement to provide custodial and maintenance services to the Servicenter Building.
Fee Schedule \$60,000/year.
Date Last Changed 2012
Previous Fee Schedule \$53,000/year.
Formula Method Reimbursement of labor and materials.
Projection Method Increase in operating costs.

Comments Included in custodial services are paper products and supplies provided to the Service Center. Maintenance costs are labor only, all materials are paid by the Service Center.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount \$	-	-	\$ 60,000	\$ 300	\$ 3,700	\$ 60,000	\$ 60,231
% Change	-1.20%	1.03%	2.04%	0.45%	1133.33%	1521.62%	0.38%



Fund General

Department Police

Revenue Item Police Fee

Account / Source 02.1101.33252 / Charges for Services

Authorization Policy

Description Fees charged for copies of police reports, finger-printing of citizens, photographs, and sexual offender registrations.

Fee Schedule Basic schedule is \$3.00 per report copy, \$15.00 research fee/hour if over 30 minutes. \$5.00 for resident finger printing, \$10.00 for non-resident. \$21.00 per audio tape. \$25.00 registration fees for sexual offenders.

Date Last Changed Report charges changed 6/1/1993. Fingerprint charges changed 4/2/1997. Sexual offender fees added 1/1/2005.

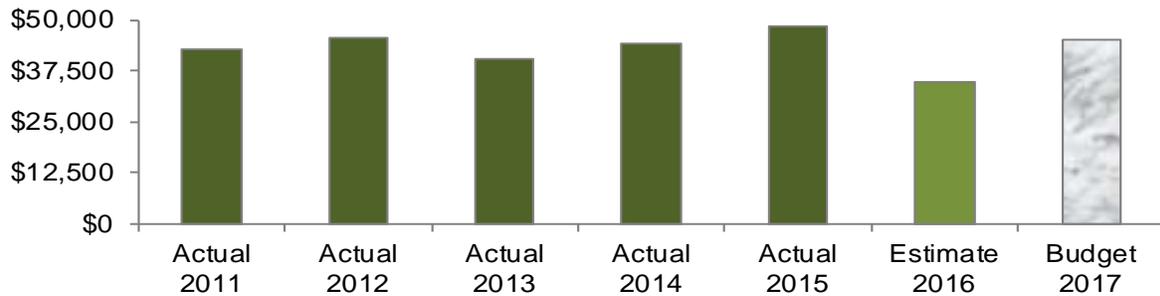
Previous Fee Schedule Basic schedule is \$1.00 per report copy. \$3.00 for resident finger printing. Photographs vary in price due to number, size, etc.

Formula Method Estimate based on past history

Projection Method Estimated to remain flat based on current fee structure.

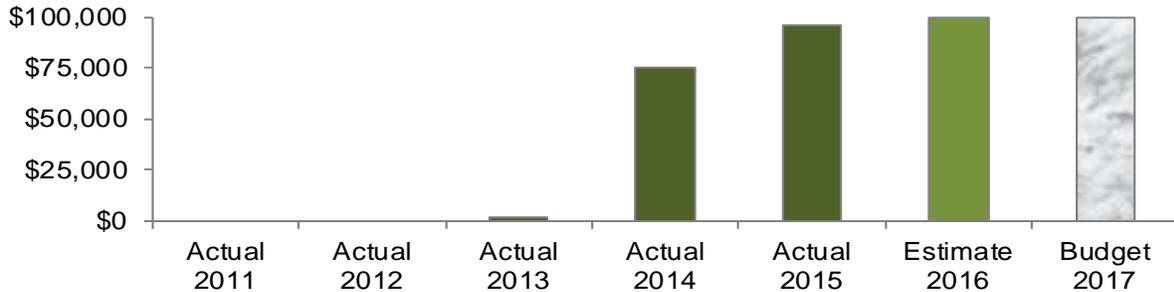
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 42,782	\$ 45,499	\$ 40,254	\$ 44,377	\$ 48,608	\$ 35,000	\$ 45,000
% Change	-1.20%	1.03%	2.04%	0.45%	9.53%	-28.00%	28.57%



Fund General
Department Police
Revenue Item Life Safety and Fire Prevention Fees
Account / Source 02.1102 and 1101.32206 / Licenses & Permits
Authorization International Fire Code (IFC)
Description Englewood Fire Department evaluates all plans and construction documents to determine if all related documents meet the requirements of the codes and standards adopted by the City of Englewood and the Englewood Fire Department.
Fee Schedule Fee schedule on next page.
Date Last Changed October 7, 2013
Previous Fee Schedule N/A
Formula Method N/A
Projection Method
Comments Fee Schedule established by Resolution No. 72, Series of 2013 (October 7, 2013). The Fire Marshall was moved from division 1102 to 1101 in 2016.

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	-	-	\$ 1,357	\$ 75,317	\$ 95,884	\$100,000	\$ 100,000
% Change	-1.20%	1.03%	2.04%	0.45%	27.31%	4.29%	0.00%



Fund General

Department Police

Revenue Item Life Safety and Fire Prevention Fees

Account / Source 02.1102.32206 / Licenses & Permits

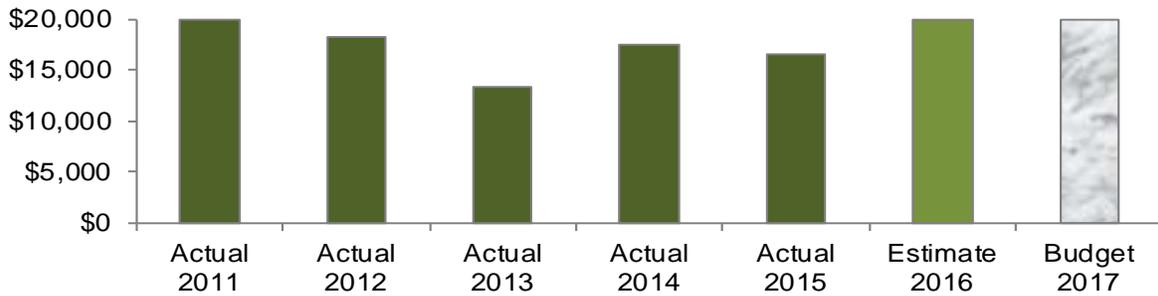
Englewood Police Department (EPD) Life Safety & Fire Prevention Fee Schedule: The fees for permits and services authorized by the International Fire Code (IFC) shall be assessed in accordance with the fee schedule adopted by resolution by the City Council of the City of Englewood, Colorado.

ACTIVITY	FEE
Permit Application Fee/All Permits	\$150.00
New Construction Building Plan Review	0 – 10,000 sq ft \$600.00
	\$2,001.00 to \$25,000.00 Over 10,000 sq ft \$600.00 + \$.035/sq ft over 10,000 sq ft
	Over 50,000 sq ft \$2,000.00 + \$.030/sq ft over 10,000 sq ft
Tenant Finish/Remodel/Additions	0 – 10,000 sq ft \$250.00 + \$.035/sq ft
	Over 10,000 sq ft \$600.00 + \$.030sq ft over 10,000 sq ft
	Over 50,000 sq ft \$1,800.00 + \$.025/sq ft over 50,000 sq ft
Parking Structures	1/3 of New Construction Fee
Fire Sprinkler System	0 – 50,000 sq ft \$200.00 + \$.025/sq ft
	Over 50,000 sq ft \$1,450.00 + \$.020/sq ft over 50,000 sq ft
Fire Alarm System	0 - 50,000 sq ft \$200.00 + \$.025/sq ft
	Over 50,000 sq ft \$1,450.00 + \$.020/sq ft over 50,000 sq ft
Commercial Kitchen Hood Systems	\$150.00
Other Plan Review (Operations Permits)	\$100.00 / \$150.00 with Inspection
Ops Permits under IFC Section 105.6	Annually
Hazardous Materials Inventory Plan (HMIP)	\$200.00 Two Year Permit
Environmental Site Assessment	\$100.00 Per Address
Miscellaneous Permits	\$150.00
Work without a Permit	Double the Permit Fee
Re-Inspection Fee	\$150.00 (Fee increases by; \$100.00 for each additional inspection)
Re-Issue of Permit/Plan Review Comments	\$25.00
Hourly Rate, Review/Inspections	\$80.00

EFD evaluates all plans and construction documents to determine if all related documents meet the requirements of the codes and standards adopted by the City of Englewood and the EFD. Obtaining multiple permits is required for the majority of projects. The sequence or progression of the permitting process is of utmost importance to ensure that all projects are tracked appropriately throughout the plan review and inspection process. Submittals for systems will not be processed until the new building or tenant improvement construction documents have been reviewed.

Fund General
Department Library Services
Revenue Item **Library Fines**
Account / Source **02.1201.34201 / Fines & Forfeitures**
Authorization Library Policy
Description All circulating materials retained past their due dates are subject to overdue fines.
Fee Schedule Main Library: \$.20 / day / item
Date Last Changed 2003
Previous Fee Schedule Main Library: \$.10 / day / item
Formula Method Based on projection using trends in revenues collected during reporting periods.
Projection Method N/A
Comments

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount	\$ 19,884	\$ 18,205	\$ 13,305	\$ 17,457	\$ 16,587	\$ 20,000	\$ 20,000
% Change	-1.20%	1.03%	2.04%	0.45%	-4.98%	20.58%	0.00%



Fund General
Department Parks and Recreation Services

Revenue Item Shelter Reservation Rental

Account / Source 02.1301.33001 and 02.1301.36101 / Charges for Services

Authorization Approved Program

Description Park Shelter Reservations

Fee Schedule Park shelter reservation fees vary by location, day of week, expected size of group, and time (whole or partial days.) Current fee schedule can be located on the City's website www.Englewoodgov.org and the published Activity Guide (<http://www.Englewoodgov.org/inside-city-hall/city-departments/parks-and-recreation/activity-guide>) or by calling the Parks and Recreation Administration office at 303-762-2860.

Rentals are available for the following parks: **Bates/Logan, Baker, Belleview, Centennial, Cushing, Centennial, Duncan, and Jason.**

Date Last Changed 2013

Previous Fee Schedule Shelters:

\$65/reservation, under 100, (4 hrs.) block of time (10A-2P/3:30P-7:30P), \$120 all day.

\$100/reservation, 100-199, (4 hrs.) block of time (10A-2P/3:30P-7:30P), \$185 all day.

\$165/reservation, 200 +, (4 hrs.) block of time (10A-2P/3:30P-7:30P), \$300 all day.

Belleview #1

\$110/reservation, under 100, (4 hrs.) block of time (10A-2P/3:30P-7:30P), \$200 all day.

\$175/reservation, 100-199, (4 hrs.) block of time (10A-2P/3:30P-7:30P), \$300 all day.

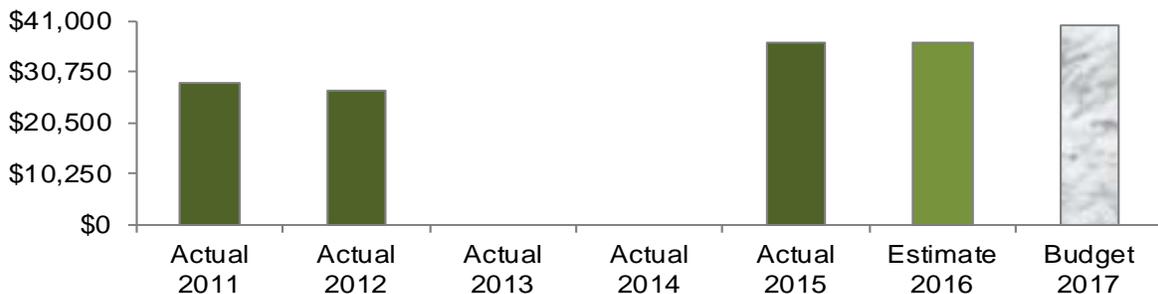
\$250/ reservation, 200 +, (4 hrs.) block of time (10A-2P/3:30P-7:30P), \$375 all day.

Formula Method # of Reservations X fees

Projection Method Estimate from historical figures

Comments Currently the revenue is recorded in account 02.1301.36101

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 28,427	\$ 26,905	\$ -	\$ -	\$ 36,730	\$ 36,500	\$ 40,150
% Change	-1.20%	1.03%	2.04%	0.45%	----	-0.63%	10.00%



Fund General
Department Parks and Recreation Services
Revenue Program Englewood Recreation Center Services
Account / Source 02.1302.33001 / Charges for Services

Revenue Item Englewood Recreation Center Admission Fees

Authorization Approved Program

Description Center admissions, vending and pro shop fees

Fee Schedule Current fee schedule can be located on the City's website www.Englewoodgov.org and the published Activity Guide (<http://www.Englewoodgov.org/inside-city-hall/city-departments/parks-and-recreation/activity-guide>).

Date Last Changed 2016

Previous Fee Schedule As published in the Activity Guide

Formula Method Analysis of cost recovery and regional competitive market pricing.

Projection Method Estimate based on previous usage.

Comments

Revenue Item Englewood Recreation Center Facility Rental

Authorization Approved Program

Description Revenue from the rental of various rooms at the Center

Fee Schedule Current fee schedule can be located on the City's website www.Englewoodgov.org and the published Activity Guide (<http://www.Englewoodgov.org/inside-city-hall/city-departments/parks-and-recreation/activity-guide>).

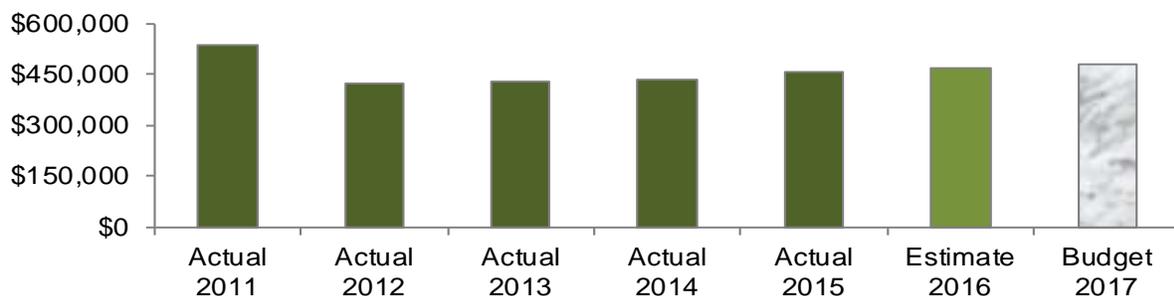
Date Last Changed 2016

Formula Method Analysis of cost recovery and regional competitive market pricing.

Projection Method Estimate based on previous usage.

Comments

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$537,896	\$424,483	\$426,436	\$433,076	\$457,828	\$470,950	\$ 481,440
% Change	-1.20%	1.03%	2.04%	0.45%	5.72%	2.87%	2.23%



Fund General
Department Parks and Recreation Services
Revenue Program Malley Senior Recreation Center
Account / Source 02.1303.33001 / Charges for Services

Revenue Item Malley Senior Recreation Center Admission Fees

Authorization Approved Program
Description Center admissions and vending fees
Fee Schedule Current fee schedule can be located on the City's website www.englewoodgov.org and the published Activity Guide (<http://www.englewoodgov.org/inside-city-hall/city-departments/parks-and-recreation/activity-guide>).

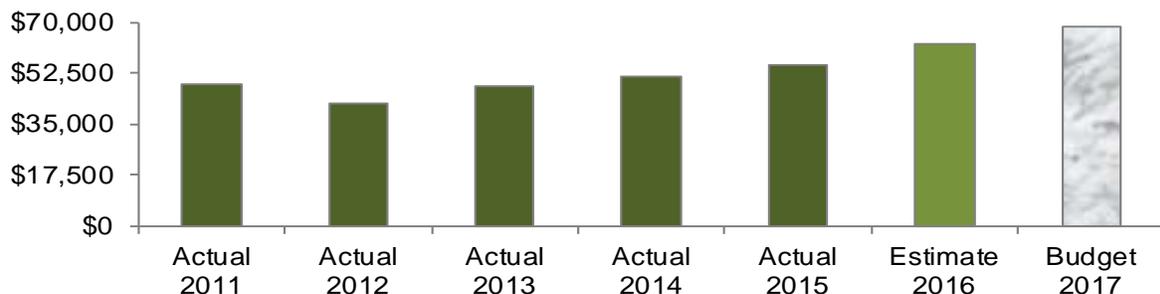
Date Last Changed 2016
Previous Fee Schedule As published in the Activity Guide
Formula Method Analysis of cost recovery and regional competitive market pricing.
Projection Method Estimate based on previous usage.
Comments

Revenue Item Malley Senior Recreation Center Facility Rentals

Authorization Approved Program
Description Revenue from rental of various rooms in the Center
Fee Schedule Current fee schedule can be located on the City's website www.englewoodgov.org and the published Activity Guide (<http://www.englewoodgov.org/inside-city-hall/city-departments/parks-and-recreation/activity-guide>).

Date Last Changed 2016
Previous Fee Schedule As published in the Activity Guide
Formula Method Analysis of cost recovery and regional competitive market pricing.
Projection Method Estimate based on previous usage.
Comments

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 48,479	\$ 42,065	\$ 47,746	\$ 51,138	\$ 55,170	\$ 62,400	\$ 68,150
% Change	-1.20%	1.03%	2.04%	0.45%	7.88%	13.11%	9.21%

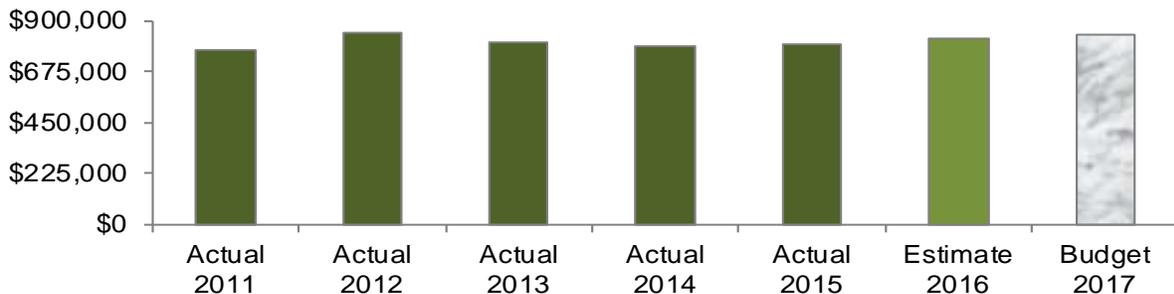


Fund General
Department Parks and Recreation Services
Revenue Program Recreation Programs
Account / Source 02.1304.33001 / Charges for Services

Revenue Item Farm Admission/Train Admission
Authorization Approved Program
Description Admission to Belleview Petting Farm/ Train ride per person
Fee Schedule \$2.00 per person
Date Last Changed 2016
Formula Method Fee X number of people
Projection Method
Comments

Revenue Item Recreation Programs
Authorization Approved Programs
Description Revenue received from athletics, youth general, aquatics, cultural arts, education, fitness, excursions, outdoor and special events for all ages (toddler through older adult).
Fee Schedule Current fee schedule can be located on the City's website www.englewoodgov.org and the published Activity Guide (<http://www.englewoodgov.org/inside-city-hall/city-departments/parks-and-recreation/activity-guide>).
Date Last Changed 2016
Formula Method Analysis of cost recovery and market determined pricing structure.
Projection Method
Comments

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$769,372	\$848,666	\$806,193	\$784,733	\$796,828	\$817,500	\$ 842,000
% Change	-1.20%	1.03%	2.04%	0.45%	1.54%	2.59%	3.00%



Fund General
Department Parks and Recreation Services
Revenue Item Pirates Cove Aquatic Facility
Account / Source 02.1308.33001 / Charges for Services

Authorization Approved Program

Description Fees collected from facility admission, concessions, proshop and facility rental.

Fee Schedule Current fee schedule can be located on the City's website www.englewoodgov.org and the published Activity Guide (<http://www.englewoodgov.org/inside-city-hall/city-departments/parks-and-recreation/activity-guide>).

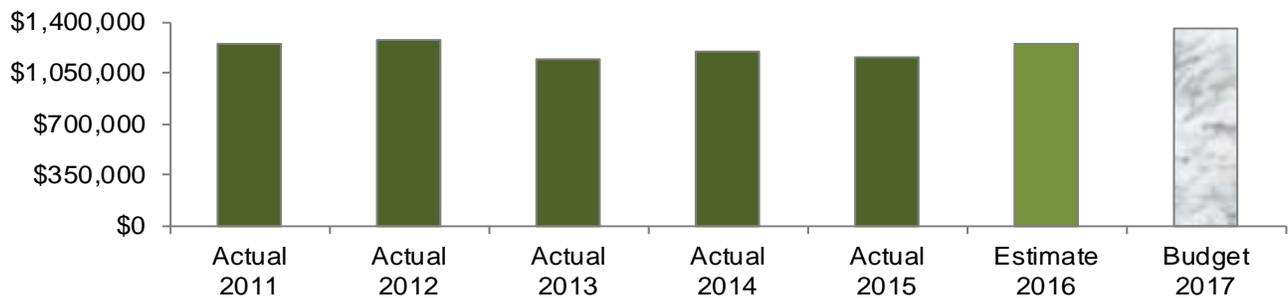
Date Last Changed 2016

Formula Method Analysis of cost recovery and market determined pricing structure.

Projection Method Estimate based on previous usage.

Comments

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$1,251,046	\$1,272,463	\$1,139,051	\$1,196,284	\$1,154,787	\$1,250,000	\$1,358,500
% Change	-1.20%	1.03%	2.04%	0.45%	-3.47%	8.25%	8.68%



Fund General
Department General Government

Revenue Item General Property Tax

Account / Source 02.9999.31101 / Taxes

Authorization EMC Article X Finance Administration Part I Budget Paragraph 89 Certification of Tax Levy

Description Ad valorem tax on all real property within municipal boundaries and all tangible personal property within municipal boundaries not exempted by 39-3-1-1 CRS, as amended.

Fee Schedule 5.880 mills

Date Last Changed 1992

Previous Fee Schedule 5.419 mills

Formula Method Certified Assessed Valuation X Mill Levy / 1,000 less allowance for abatements and refunds = Revenue

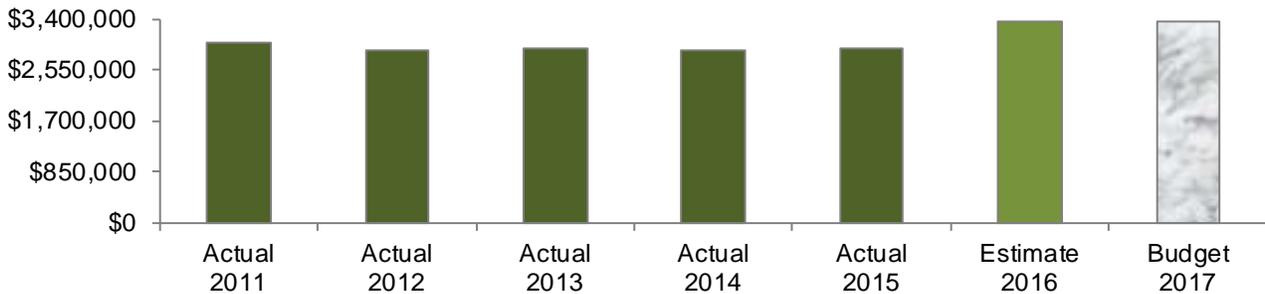
The following is an example for illustrative purposes:

$$\$418,913,060 \times 5.880 \text{ mills} / 1,000 - \$38,208.79 = \$2,425,000$$

Projection Method Historical

Comments Assessed valuation is dependent on Arapahoe County Assessor's Office. The value for assessment of residential real property is a percentage of actual value which is determined each year by the Colorado General Assembly and is currently 7.96%. The value for assessment for all other property is 29%. Valuations are calculated every other year by the County Assessor. The timing of the Arapahoe County Property Tax collection is typically based on the amount due. If the tax amount is less than \$25, the total amount due is paid no later than April 30. If the tax amount is greater than \$25, the taxpayer may make two payments. The first payment is due no later than February 28. The second payment is due no later than June 15. If the taxpayer pays their tax in one total amount, the payment is due no later than April 30.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 2,994,213	\$ 2,874,816	\$ 2,900,715	\$ 2,892,433	\$ 2,917,413	\$ 3,359,000	\$ 3,356,000
% Change	-1.20%	1.03%	2.04%	0.45%	0.86%	15.14%	-0.09%



Fund General
Department General Government

Revenue Item **Specific Ownership Tax**

Account / Source 02.9999.31201 / Taxes

Authorization CRS 42-3-101

Description A tax levied by the Colorado General Assembly on all motor vehicles, wheeled trailers, semi-trailers, trailer coaches, mobile homes, and self-propelled construction equipment. Collected by County Treasurer and remitted to the City on or about the 15th of each month.

Fee Schedule Tax schedules are established by the Colorado assembly based on age and type of vehicle (42-3-106 CRS). Revenues are allocated to each city based on their pro rata share of the aggregate dollar amount of ad valorem taxes levied in the County during the preceding year per CRS 42-3-107(24)(a).

Date Last Changed NA

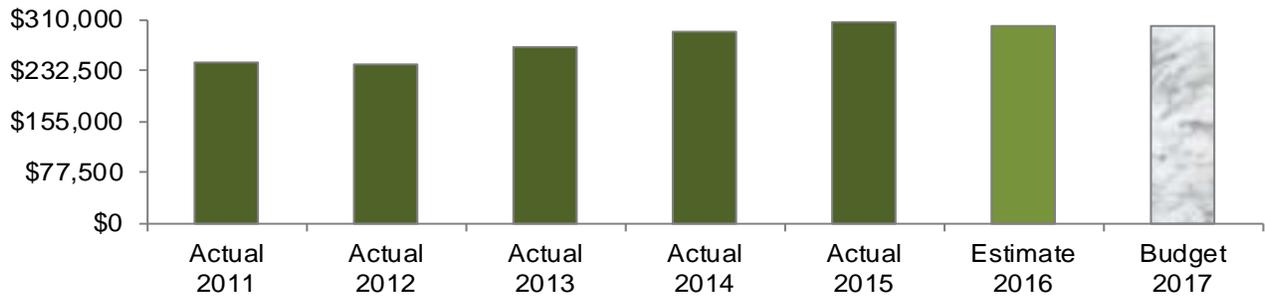
Previous Fee Schedule NA

Formula Method NA

Projection Method Estimate based on previous experience and evaluation of future economic conditions in the automotive industry.

Comments Economic conditions will largely determine revenue: The more new cars registered the higher the revenue. The tax is based on a sliding scale with the larger amounts being paid in the first years of ownership and dwindling to a minimum. The tax is also dependent upon the type of vehicle.

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount	\$ 246,062	\$ 243,293	\$ 266,881	\$ 291,670	\$ 305,165	\$ 300,000	\$ 300,000
% Change	-1.20%	1.03%	2.04%	0.45%	4.63%	-1.69%	0.00%



Fund General
Department General Government

Revenue Item Retail Sales Tax

Account / Source 02.9999.31301 / Taxes

Authorization EMC 4-4-4-2

Description The tax on the retail transfer or rental of tangible personal property.

Fee Schedule 3.5%

Date Last Changed 1987 Effective 1-1-1988

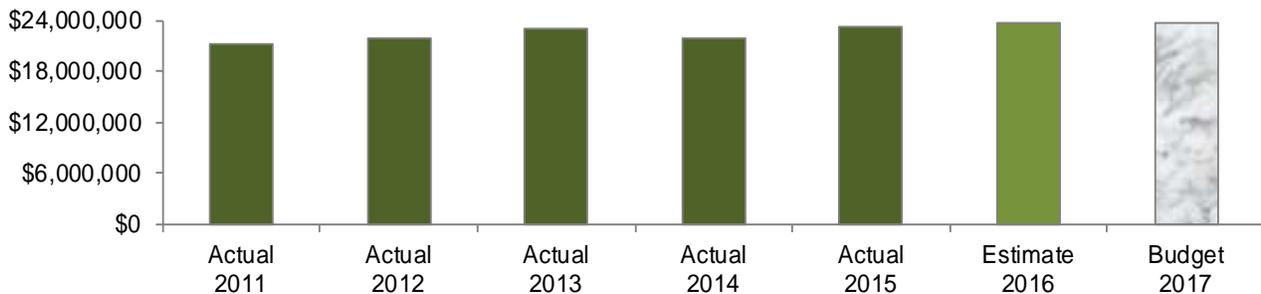
Previous Fee Schedule 3.0%

Formula Method Taxable sales X 3.5% = Revenue

Projection Method Projections of sales tax revenue are based on historical data of collections, factored by local data for Englewood

Comments Economic conditions will largely determine revenue: The more new cars registered the higher the revenue. The tax is based on a sliding scale with the larger amounts being paid in the first years of ownership and dwindling to a minimum. The tax is also dependent upon the type of vehicle. In 2013 the City partnered with MUNIREvs to replace a more than 25 year old in-house developed system for a business licensing and tax collection. The reporting of retail sales and use tax is more representative to the collections. In the past if an account was coded as retail sales both the sales and use tax collections was reported as retail sales tax and vice versa.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 21,298,096	\$ 21,893,273	\$ 22,978,128	\$ 21,981,105	\$ 23,237,265	\$ 23,772,565	\$ 23,702,010
% Change	-1.20%	1.03%	2.04%	0.45%	5.71%	2.30%	-0.30%



Fund General
Department General Government

Revenue Item Use Tax

Account / Source 02.9999.31302 / Taxes

Authorization EMC 4-4-5-3

Description The tax on the use, consumption or storage within the municipal boundaries of tangible personal property purchased at retail from sources outside of Englewood corporate limits.

Fee Schedule 3.5%

Date Last Changed 1987 Effective 1-1-1988

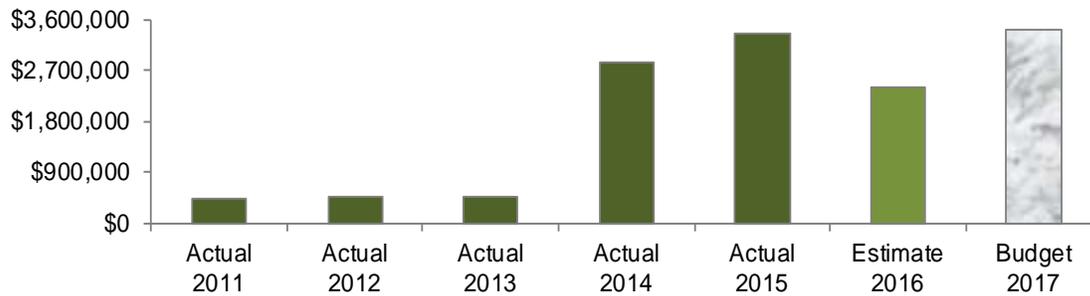
Previous Fee Schedule 3.0%

Formula Method Purchases X 3.5% = Revenue

Projection Method Estimate calculated by evaluating economic conditions and local business conditions. Audit activity is also taken into account.

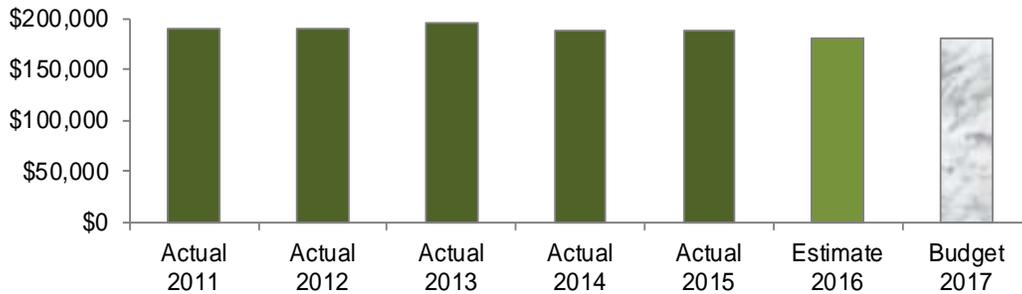
Comments In 2013 the City partnered with MUNIREvs to replace a more than 25 year old in-house developed system for a business licensing and tax collection. The reporting of retail sales and use tax is more representative to the collections. In the past if an account was coded as retail sales both the sales and use tax collections was reported as retail sales tax and vice versa.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 439,014	\$ 470,345	\$ 455,647	\$ 2,858,192	\$ 3,366,119	\$ 2,416,134	\$ 3,433,442
% Change	-1.20%	1.03%	2.04%	0.45%	17.77%	-28.22%	42.10%



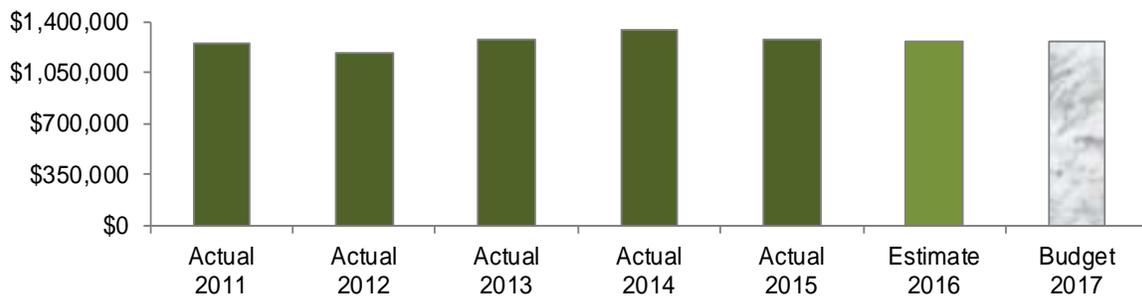
Fund General
Department General Government
Revenue Item Cigarette Tax
Account / Source 02.9999.31401 / Taxes
Authorization CRS 39-22-623
Description A tax levied by the State on the cigarette wholesaler of \$.20 per pack. The State distributes 27% of gross cigarette tax.
Fee Schedule Cities and towns' distribution is based on the pro rata share of state sales tax collections in the previous year.
Date Last Changed 1987
Previous Fee Schedule State tax of 10 mills per pack.
Formula Method N/A
Projection Method Estimate based on previous collections.
Comments Change in State and Federal cigarette tax will change revenue. Likely to increase rate periodically to discourage smoking.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 190,763	\$ 189,618	\$ 195,088	\$ 188,652	\$ 188,285	\$ 180,000	\$ 180,000
% Change	-1.20%	1.03%	2.04%	0.45%	-0.19%	-4.40%	0.00%



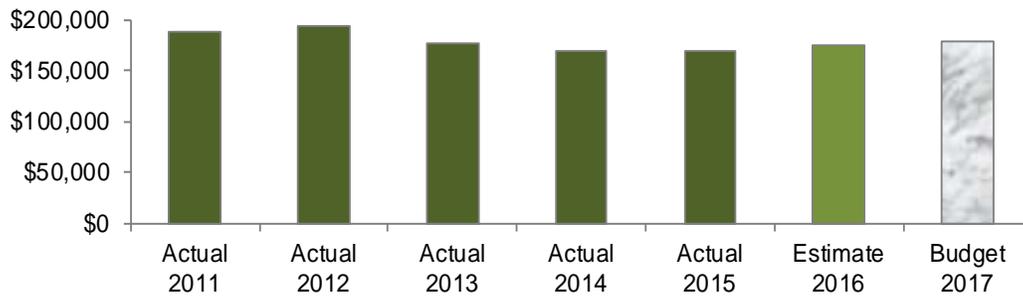
Fund General
Department General Government
Revenue Item Electricity and Natural Gas Franchise Tax
Account / Source 02.9999.31501 / Taxes
Authorization Ordinance No. 14, Series of 1988
Description Franchise tax levied on Xcel Energy (formerly Public Service Company of Colorado)
Fee Schedule 3% of gross revenues derived from the sale of electric energy and gaseous fuel.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Sales X 3%
Projection Method Estimate, since this varies with weather conditions and utility rates.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 1,254,050	\$ 1,181,930	\$ 1,282,946	\$ 1,340,989	\$ 1,281,706	\$ 1,260,000	\$ 1,260,000
% Change	-1.20%	1.03%	2.04%	0.45%	-4.42%	-1.69%	0.00%



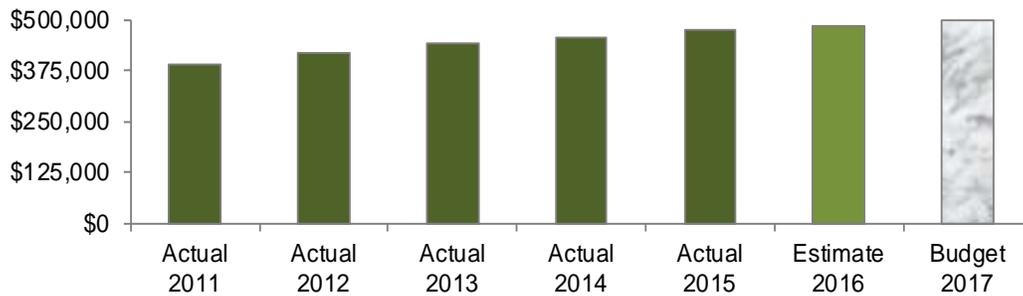
Fund General
Department General Government
Revenue Item Franchise Tax – Water Utility
Account / Source 02.9999.31503 / Taxes
Authorization City Budget Policy
Description Franchise tax on Water Utility
Fee Schedule 3% of budgeted gross water sales.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method 3% X budgeted water sales revenues.
Projection Method See Water Fund for projected water sales.
Comments This is an accounting funds transfer from the Water Fund.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 188,490	\$ 193,520	\$ 177,472	\$ 168,462	\$ 168,956	\$ 174,000	\$ 179,000
% Change	-1.20%	1.03%	2.04%	0.45%	0.29%	2.99%	2.87%



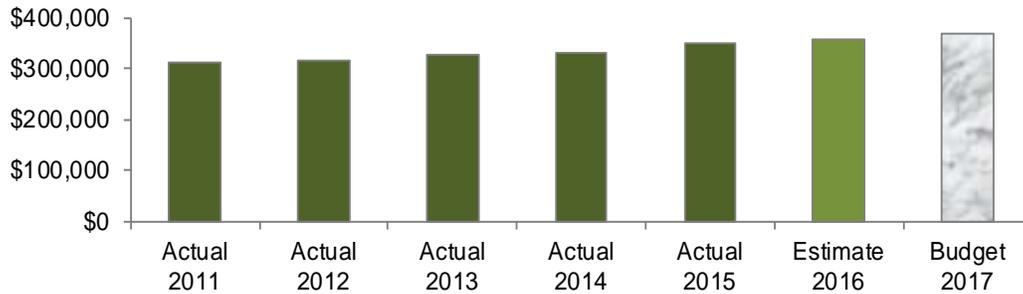
Fund General
Department General Government
Revenue Item Franchise Tax – Sewer Utility
Account / Source 02.9999.31504 / Taxes
Authorization City Budget Policy
Description Franchise Tax on City Sewer Utility.
Fee Schedule 3% of budgeted sewer disposal revenue.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method 3% X budgeted sewer disposal revenues.
Projection Method See Sewer Fund for projected sewer disposal revenues.
Comments This is an accounting transfer from the Sewer Fund.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 388,264	\$ 417,271	\$ 442,868	\$ 457,683	\$ 476,118	\$ 485,000	\$ 500,000
% Change	-1.20%	1.03%	2.04%	0.45%	4.03%	1.87%	3.09%



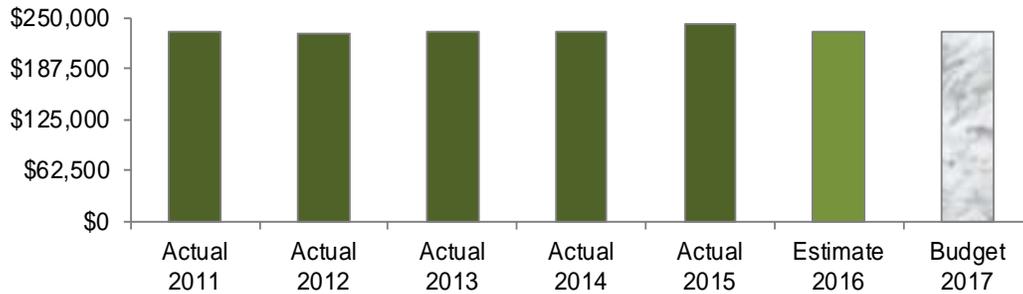
Fund General
Department General Government
Revenue Item Cable TV Permit Fee
Account / Source 02.9999.31505 / Taxes
Authorization Contract
Description Permit fee on cable television services.
Fee Schedule 5% of gross revenues of cable television.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Estimated revenues X 5%
Projection Method Estimate based on previous collections.
Comments Originated in 1980. Current permit grantee is AT&T Broadband.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 311,749	\$ 317,219	\$ 326,349	\$ 332,312	\$ 349,087	\$ 356,000	\$ 367,000
% Change	-1.20%	1.03%	2.04%	0.45%	5.05%	1.98%	3.09%



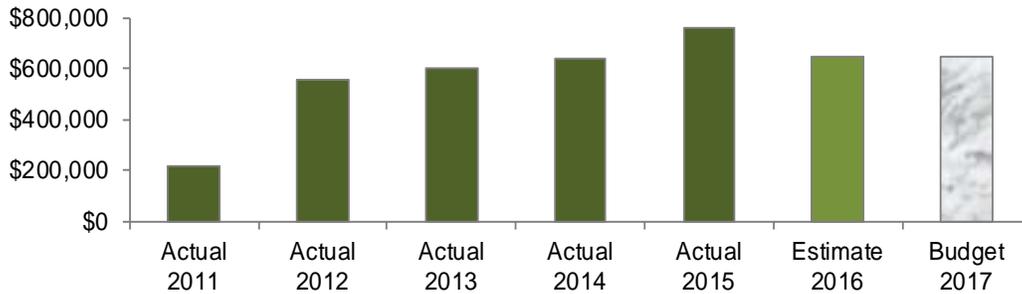
Fund General
Department General Government
Revenue Item **Basic Local Exchange Telecommunications Tax**
Account / Source **02.9999.31506 / Taxes**
Authorization Ordinance 46, Series of 2000
Description Franchise tax on local exchange services
Fee Schedule The lesser \$.55 per line per month or \$160,000 per year.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method The lesser of the number of lines X \$.55 X 12, or \$160,000 per year.
Projection Method Estimate based on prior collections.
Comments Adopted June, 2000. Repealed Title 4, Chapter 5 and replaced with this tax.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 232,577	\$ 231,358	\$ 232,337	\$ 232,571	\$ 241,407	\$ 233,000	\$ 233,000
% Change	-1.20%	1.03%	2.04%	0.45%	3.80%	-3.48%	0.00%



Fund General
Department General Government
Revenue Item **Waste Transfer Surcharge**
Account / Source **02.9999.31507 / Taxes**
Authorization EMC 4-7-3
Description Surcharge on disposal of trash at a waste transfer site.
Fee Schedule \$.50 on each cubic yard of trash.
Date Last Changed 2011, Effective 1-1-2012
Previous Fee Schedule N/A
Formula Method \$.20 / cubic yard of trash
Projection Method Estimate based on previous collections.
Comments Rate increase established by Ordinance #56, Series of 2011.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 220,660	\$ 553,305	\$ 601,920	\$ 640,796	\$ 762,890	\$ 645,000	\$ 645,000
% Change	-1.20%	1.03%	2.04%	0.45%	19.05%	-15.45%	0.00%



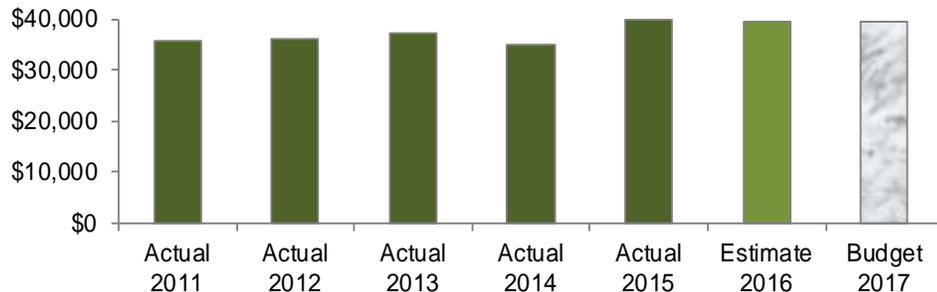
Fund General
Department General Government
Revenue Item City Occupational Liquor Tax
Account / Source 02.9999.31508 / Taxes

Authorization EMC 5-3B
Description A tax levied on the businesses selling malt or vinous liquors within the City.
Fee Schedule

Type of License	Occupationa l Tax 2016/2017	No of Licenses 2016	No of Licenses 2017	Budget 2017
Beer and Wine	\$ 450.00	5	5	\$ 2,250
Club	\$ 450.00	2	2	\$ 900
Hotel/Restaurant	\$ 650.00	29	29	\$ 18,850
Retail Liquor & Drug Store	\$ 300.00	16	16	\$ 4,800
Tavern	\$ 650.00	9	9	\$ 5,850
3.2 Beer Off Premise	\$ 300.00	18	18	\$ 5,400
3.2 Beer On Premise	\$ 450.00	0	0	\$ -
Arts	\$ -	0	0	\$ -
Brew Pub	\$ 750.00	0	0	\$ -
Optional Premises	\$ 650.00	0	0	\$ -
Optional Premises with Hotel/ Restaurant License	\$100.00 each	0	0	\$ -
Bed and Breakfast	\$ -	0	0	\$ -
Mini Bar	\$ 450.00	0	0	\$ -
Totals		79	79	\$ 38,050

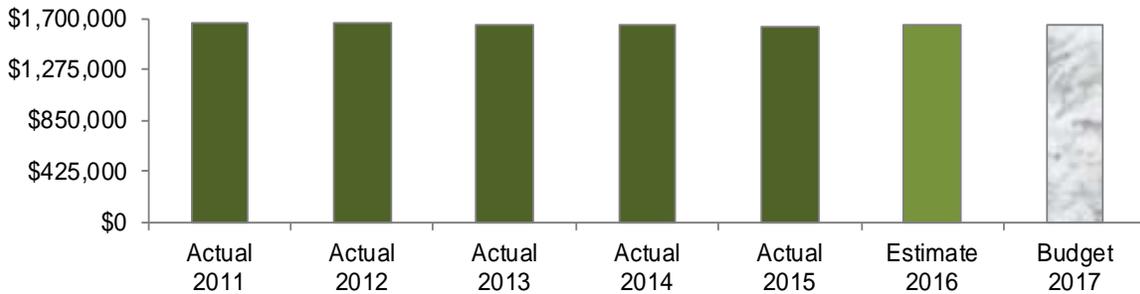
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Number of licenses X License Fee.
Projection Method Estimate.
Comments Enacted 1980

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 35,603	\$ 36,285	\$ 37,420	\$ 35,164	\$ 39,883	\$ 39,550	\$ 39,550
% Change	-1.20%	1.03%	2.04%	0.45%	13.42%	-0.84%	0.00%



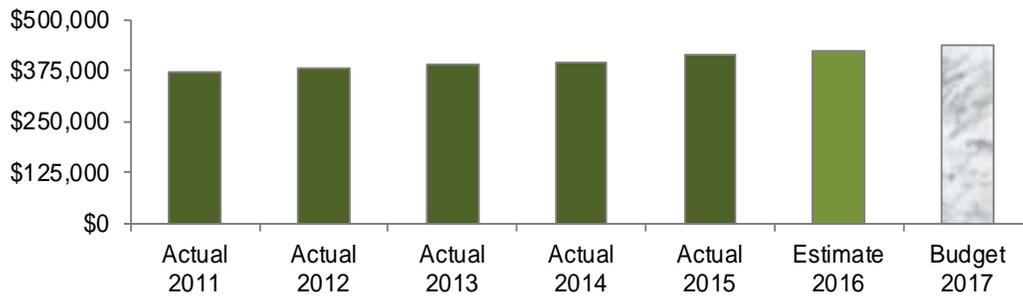
Fund General
Department General Government
Revenue Item Intergovernmental Charges for Services
Account / Source 02.9999.33202 / Charges for Services
Authorization Policy
Description Charges to the Water & Sewer funds for services provided by General Fund departments.
Fee Schedule The value of the indirect costs benefiting non-general fund departments completed each year during the budget process.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method N/A
Projection Method Estimate until study complete.
Comments A study is conducted by consultants every other year. Intergovernmental Charges for Services to the Water and Sewer Funds are based on this study.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 1,670,091	\$ 1,659,643	\$ 1,654,084	\$ 1,649,126	\$ 1,630,332	\$ 1,650,000	\$ 1,650,000
% Change	-1.20%	1.03%	2.04%	0.45%	-1.14%	1.21%	0.00%



Fund General
Department General Government
Revenue Item LEWWTP Administration Charge
Account / Source 02.9999.33291 / Charges for Services
Authorization Contract with City of Littleton
Description Administration charge to Littleton for share of General Fund administrative costs for Littleton/Englewood Wastewater Treatment Plant.
Fee Schedule 3% of total operating budget for Littleton/Englewood Wastewater Treatment Plant.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Operating Costs X 3%
Projection Method N/A
Comments

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 371,976	\$ 382,424	\$ 387,983	\$ 392,941	\$ 411,735	\$ 424,000	\$ 437,000
% Change	-1.20%	1.03%	2.04%	0.45%	4.78%	2.98%	3.07%



Fund General
Department General Government

Revenue Item Net Rental Income from Englewood McLellan Reservoir Foundation

Account / Source 02.9999.37153 / Transfer In

Authorization Ordinance No. 41 Series 1999; July 19, 1999

Description The Englewood/McLellan Reservoir Foundation (EMRF) oversees the development and leasing of the property near the McLellan Reservoir. Any development of the site must protect the McLellan Reservoir water and ecological resources and quality thereof. Although these properties are located outside the incorporated boundaries of the City of Englewood, they represent a revenue opportunity for the City. The development sites are located adjacent to the four corners of the C470 and Lucent Boulevard intersection and comprise approximately 160 acres. In 2008, RTD purchased approximately 11 acres of EMRF property and is committed to locating the Lucent Light Rail Station at that site as part of FasTracks--Douglas County supports a transit oriented development at this location.

Fee Schedule Per terms outlined in negotiated lease agreements with tenants net of operating expenses.

Date Last Changed N/A

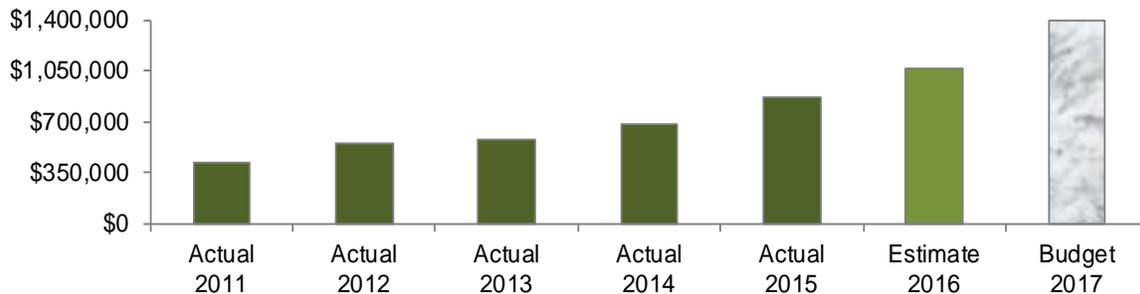
Previous Fee Schedule N/A

Formula Method Per terms outlined in negotiated lease agreements with tenants net of operating expenses.

Projection Method N/A

Comments

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	425,159	\$ 551,295	\$ 573,526	\$ 684,683	\$ 873,347	\$ 1,071,000	\$ 1,400,000
% Change	-1.20%	1.03%	2.04%	0.45%	27.56%	22.63%	30.72%



Fund Community Development
Department Community Development

Revenue Item Local Grant

Account / Source 06.0801.32551 / Intergovernmental

Authorization Ordinance #10, Series of 2008 Intergovernmental Agreement (IGA) with the Regional Transportation District (RTD).

Description Agreement with the RTD to fund the operation of a limited shuttle bus service in downtown Englewood. Service Area includes Englewood light rail station on the west and Swedish Medical Center/Craig Hospital to the east.

Fee Schedule Estimated fare equivalent \$60,000

Date Last Changed 2012

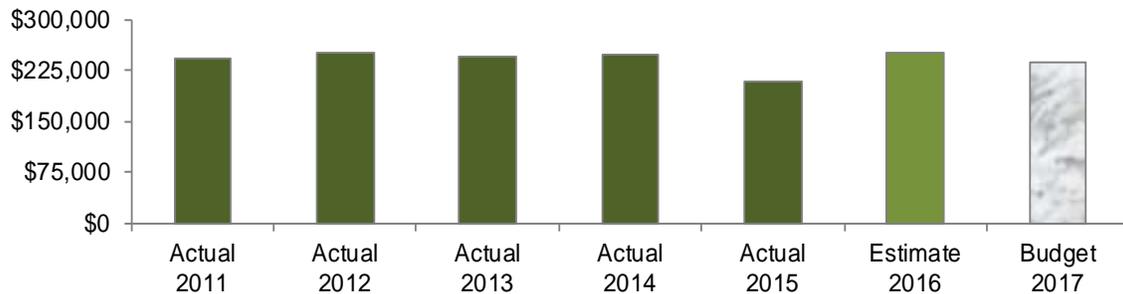
Previous Fee Schedule Estimated fare equivalent \$50,000

Formula Method The IGA with RTD provides the City for the reimbursement of shuttle operations costs less an amount equal to the local fares that would have been collected had the shuttle operated as a fare service rather than free service (fare equivalent). This estimated fare equivalent amount is based on an annual survey conducted by RTD. The survey is typically administered in October of each year.

Projection Method RTD Survey Results

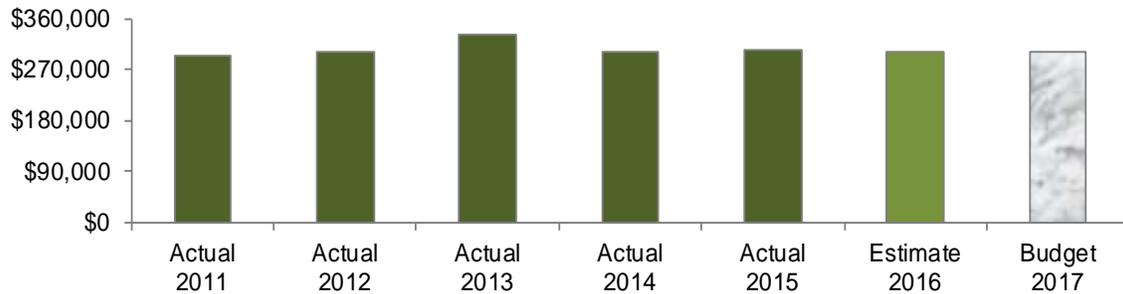
Comments The City contracts with First Transit for art Shuttle operations.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount \$	241,847	\$ 249,900	\$ 244,553	\$ 248,539	\$ 209,565	\$ 250,469	\$ 238,000
% Change	-1.20%	1.03%	2.04%	0.45%	-15.68%	19.52%	-4.98%



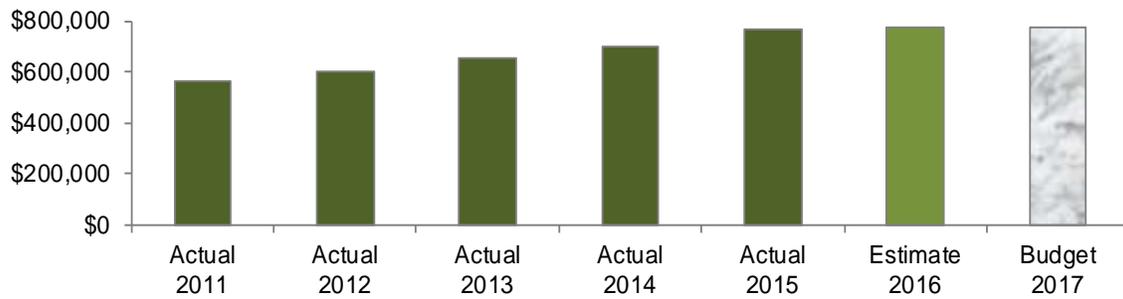
Fund Conservation Trust
Department Parks and Recreation
Revenue Item **State Lottery Distribution**
Account / Source **03.1301.32563 / Intergovernmental**
Authorization CRS 29-21-101
Description State distribution from the proceeds of the State Lottery. The funds received are earmarked for recreation acquisition and operation.
Fee Schedule Distribution based on population. The pro rata share is determined at the time of distribution by the State of Colorado.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Based on historical trends.
Projection Method No increase is foreseen.
Comments N/A

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	294,640	\$ 302,792	\$ 331,227	\$ 300,219	\$ 303,855	\$ 300,000	\$ 300,000
% Change	-1.20%	1.03%	2.04%	0.45%	1.21%	-1.27%	0.00%



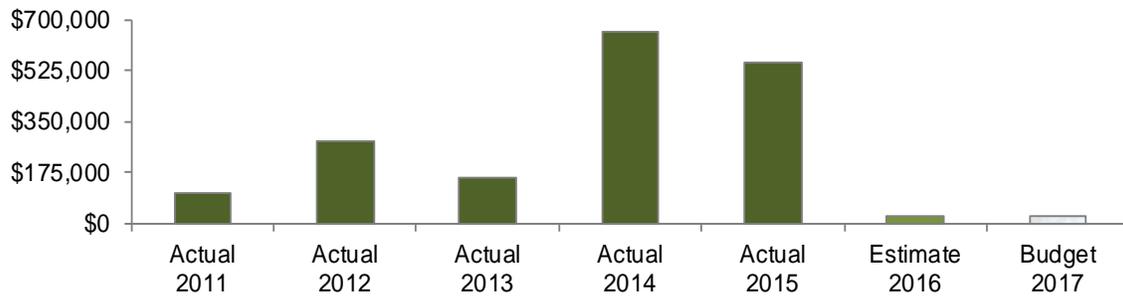
Fund Open Space Fund
Department Parks and Recreation
Revenue Item Arapahoe County Open Space Tax Distribution
Account / Source 10.1301.32567 / Intergovernmental
Authorization Ordinance #48 Series of 2004
Description Share back funds from the Arapahoe County Open Space Tax that was effective as of January 1, 2004 and expires on December 31, 2023.
Fee Schedule The City of Englewood's portion of the .25% sales tax collected on sales in Arapahoe County.
Date Last Changed 2003; Effective 1-1-2004
Previous Fee Schedule N/A
Formula Method N/A
Projection Method Estimate
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount \$	564,729	\$ 602,771	\$ 651,154	\$ 697,880	\$ 767,245	\$ 776,427	\$ 776,427
% Change	-1.20%	1.03%	2.04%	0.45%	9.94%	1.20%	0.00%



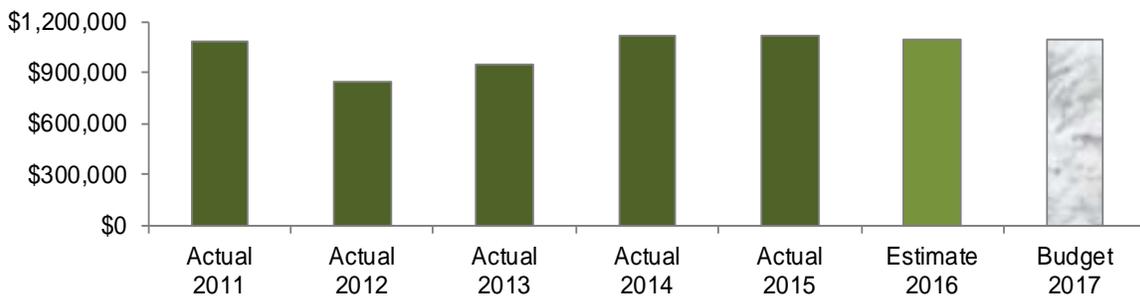
Fund Open Space Fund
Department Parks and Recreation
Revenue Item Arapahoe County Open Space Tax Distribution
Account / Source 10.1301.32551/ Intergovernmental
Authorization Arapahoe County Grant Program
Description Arapahoe County Local Grants Program for Open Space acquisition, development and maintenance.
Fee Schedule N/A
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method N/A
Projection Method Estimate
Comments Grants based on available funding, application request, and approval.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount \$	101,946	\$ 284,354	\$ 156,600	\$ 656,000	\$ 550,000	\$ 25,000	\$ 25,000
% Change	-1.20%	1.03%	2.04%	0.45%	-16.16%	-95.45%	0.00%



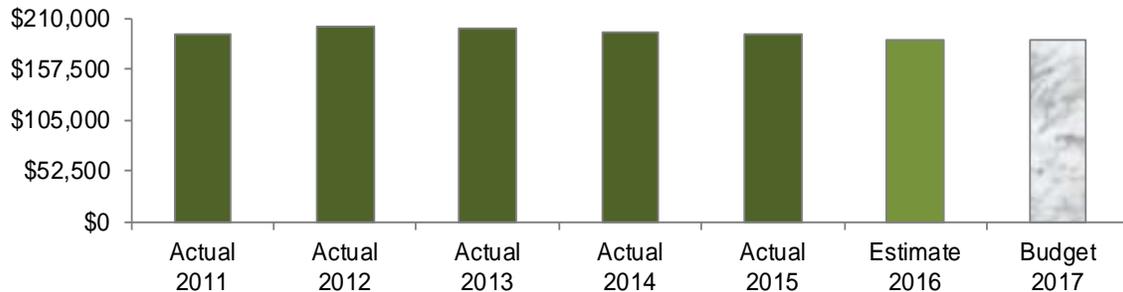
Fund General Obligation Bond
Department Finance and Administrative Services
Revenue Item **General Property Tax – Debt Service Levy**
Account / Source **20.1401.31101 / Taxes**
Authorization Bond Covenant, Ordinance 73, Series of 2003
Description Property taxes for General Obligation Bonds Levy
Fee Schedule 2.244 Mills
Date Last Changed 2016, Effective 1-1-2017
Previous Fee Schedule 1.919 Mills
Formula Method Mill levy set by City Council annually. Certified Assessed Valuation X Mill Levy.
Projection Method Debt service schedule.
Comments Mill levy based on assessed valuation divided by total requirements for payment of bond principal and interest

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 1,084,901	\$ 850,691	\$ 944,586	\$ 1,115,399	\$ 1,113,493	\$ 1,100,000	\$ 1,100,000
% Change	-1.20%	1.03%	2.04%	0.45%	-0.17%	-1.21%	0.00%



Fund Public Improvement
Department Finance and Administrative Services
Revenue Item Arapahoe County Road and Bridge
Account / Source 30.1003.32565 / Intergovernmental
Authorization 43-2-202 & 43-2-203 CRS 1973 as amended
Description Establishment of the Road & Bridge Fund mill levy, collection of tax and disbursement of fund, are by authority of the above noted Colorado Revised Statutes. Englewood's share equals mill levy X City's assessed valuation X 50%. Expenditures are restricted to construction and maintenance of streets and roads.
Fee Schedule 0.797 mills
Date Last Changed 2012, Effective 1-1-2013
Previous Fee Schedule 0.799 mills
Formula Method The property tax mill levy is established by resolution of the Arapahoe County Board of County Commissioners. (Projected expenditures by County Engineer vs. projected total property valuation by the County Assessor.)
Projection Method Estimate based on prior years.
Comments Mill levy established by Arapahoe County for collection the following year. Tax distributed by the County Treasurer on the 15th of January, April, July and October.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount \$	194,067	201,973	198,528	195,002	194,171	188,356	188,356
% Change	-1.20%	1.03%	2.04%	0.45%	-0.43%	-2.99%	0.00%



Fund Public Improvement
Department Finance and Administrative Services

Revenue Item Vehicle Use Tax

Account / Source 30.9999.31303 / Tax

Authorization EMC 4-4-5

Description A tax levied on motor vehicles purchased by Englewood residents from auto dealers.

Fee Schedule 3.5%

Date Last Changed 1987 - Effective 1/1/1988

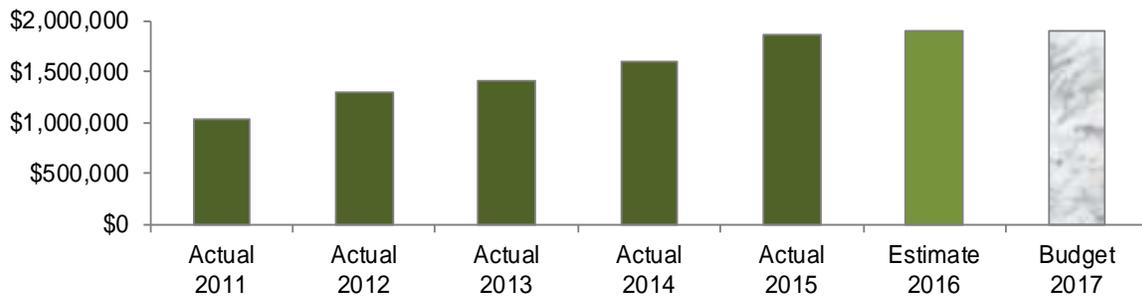
Previous Fee Schedule 3.0%

Formula Method N/A

Projection Method Projection based on a percentage change over the preceding year's collections. The percentage change is determined by evaluating economic conditions and local business conditions.

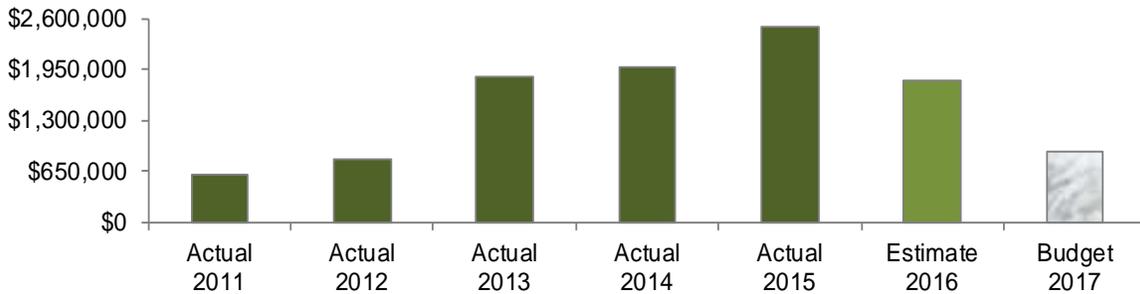
Comments This tax is collected by the County Clerk and paid to the City monthly about the 15th of each month.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 1,030,776	\$ 1,294,050	\$ 1,408,029	\$ 1,594,886	\$ 1,871,244	\$ 1,900,000	\$ 1,900,000
% Change	-1.20%	1.03%	2.04%	0.45%	17.33%	1.54%	0.00%



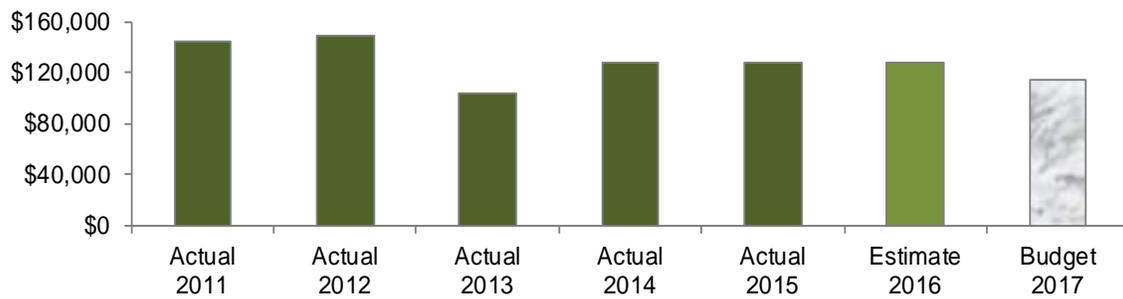
Fund Public Improvement
Department Finance and Administrative Services
Revenue Item **Building Use Tax**
Account / Source **30.9999.31304 / Tax**
Authorization EMC 4-4-5
Description A tax levied on the value of building materials used in construction projects within the City.
Fee Schedule 3.5%
Date Last Changed 1987 - Effective 1/1/1988
Previous Fee Schedule 3.0%
Formula Method Estimated valuation of projects X 50% X 3.5%
Projection Method Projections are based on an estimate of building activity expected for the budget year.
Comments N/A

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	605,085	\$ 813,826	\$ 1,860,250	\$ 1,983,292	\$ 2,494,933	\$ 1,800,000	\$ 900,000
% Change	-1.20%	1.03%	2.04%	0.45%	25.80%	-27.85%	-50.00%



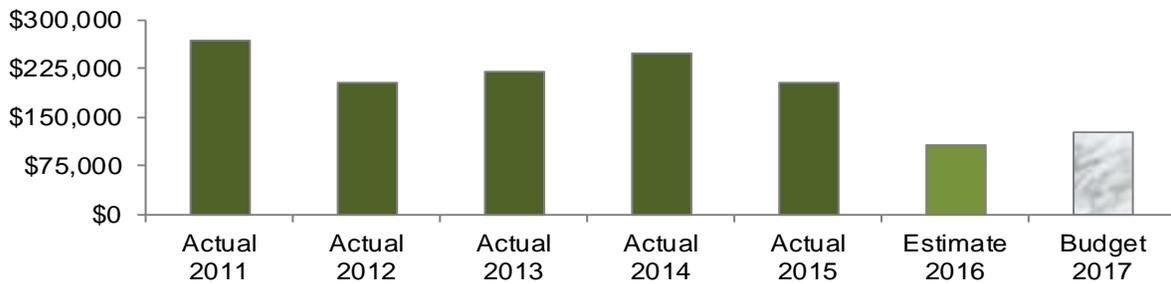
Fund Housing Rehabilitation
Department Community Development
Revenue Item Arapahoe County Community Development Block Grant
Account 45.0803.32512
Authorization EMC 4-3-13
Description This fund shall be used to provide for housing rehabilitation activities in the City of Englewood, Colorado.
Fee Schedule N/A
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Federal Operating Grant passed through by Arapahoe County
Projection Method N/A
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount \$	144,978	\$ 149,000	\$ 103,500	\$ 127,500	\$ 127,500	\$ 127,500	\$ 114,750
% Change	-1.20%	1.03%	2.04%	0.45%	0.00%	0.00%	-10.00%



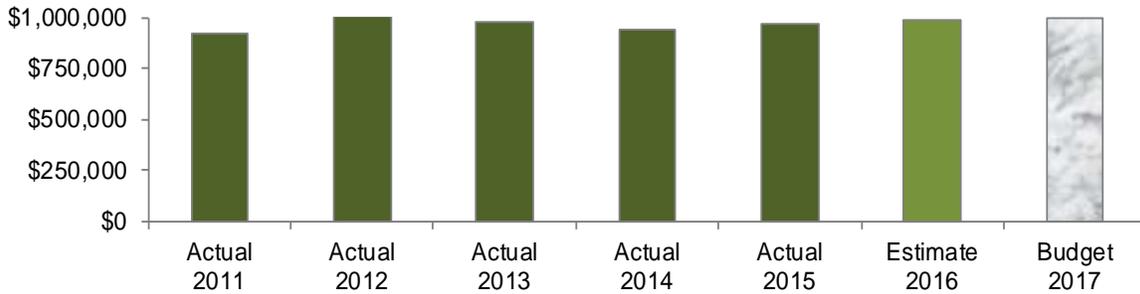
Fund Housing Rehabilitation
Department Community Development
Revenue Item Interest on Rehabilitation Loans
Account 45.0803.35301, 46.0803.35301, 45.0803.35302 and 46.0803.35302
Authorization Ordinance 26, Series of 1999
Description Interest on loans received from citizens for rehabilitation of existing housing stock.
Fee Schedule Varies from 0% to 7.75% depending on income.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Loan amount X interest rate.
Projection Method N/A
Comments The agreement for each loan specifies the loan amount and interest rate.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
45...35301	\$ 3,703	\$ 2,495	\$ 8,894	\$ 1,962	\$ 1,536	\$ 1,500	\$ 1,500
45...35302	\$ 2,482	\$ 4,219	\$ 3,132	\$ 24,161	\$ 6,381	\$ 6,300	\$ 25,000
46...35301	\$ 197,811	\$ 213,179	\$ 240,395	\$ 173,272	\$ 196,306	\$ 100,000	\$ 100,000
46...35302	\$ 40	\$ 1,000	\$ -	\$ 24,166	\$ -	\$ -	\$ -
Amount	\$ 267,248	\$ 204,036	\$ 220,893	\$ 249,290	\$ 204,223	\$ 107,800	\$ 126,500
% Change	12.56%	-23.65%	8.26%	12.86%	-18.08%	-47.21%	17.35%



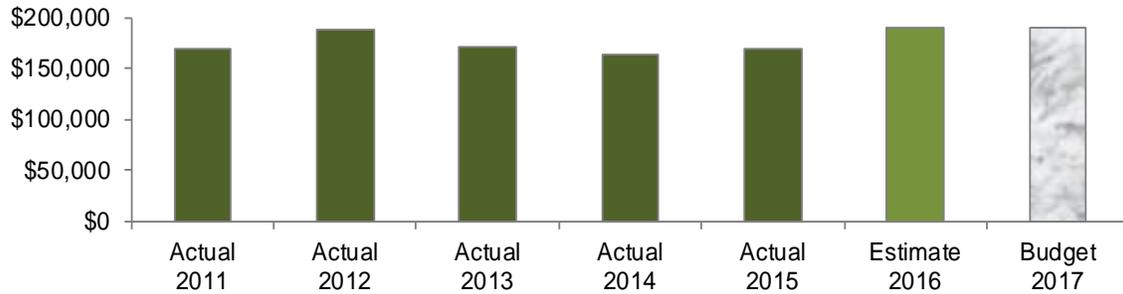
Fund Golf Course
Department Parks and Recreation
Revenue Item **Green Fee – 9 or 18 Holes**
Account / Source **43.1306.33611 / Charges for Services**
Authorization Ordinance 73, Series of 2000
Description Revenue from greens fees, cart rentals, driving range and other rentals
Fee Schedule Currents fees are listed on the City website www.englewoodgov.org or directly from the golf course website www.brokenteegolf.com
Date Last Changed 2015
Previous Fee Schedule As published
Formula Method Analysis of cost recovery and market determined pricing structure.
Projection Method Estimate based on previous usage.
Comments Discounts may be offered to residents and students. Includes rental fees from River Run Trailhead Pavilion.

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	917,834	\$ 1,007,769	\$ 973,481	\$ 943,772	\$ 966,379	\$ 992,000	\$ 1,000,000
% Change	-1.20%	1.03%	2.04%	0.45%	2.40%	2.65%	0.81%



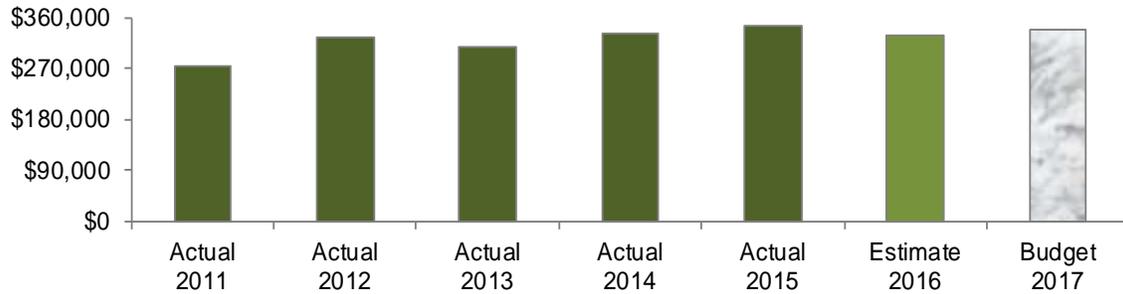
Fund Golf Course
Department Parks and Recreation
Revenue Item Par 3 Green Fee
Account / Source 43.1306.33612 / Charges for Services
Authorization Ordinance 73, Series of 2000
Description Revenue from greens fees, cart rentals, driving range and other rentals
Fee Schedule Currents fees are listed on the City website www.englewoodgov.org or directly from the golf course website www.brokenteegolf.com
Date Last Changed 2015
Previous Fee Schedule As published
Formula Method Analysis of cost recovery and market determined pricing structure.
Projection Method Estimate based on previous usage.
Comments Discounts may be offered to residents and students. Includes rental fees from River Run Trailhead Pavilion.

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	168,582	\$ 187,931	\$ 171,842	\$ 164,325	\$ 169,312	\$ 190,000	\$ 190,000
% Change	-1.20%	1.03%	2.04%	0.45%	3.04%	12.22%	0.00%



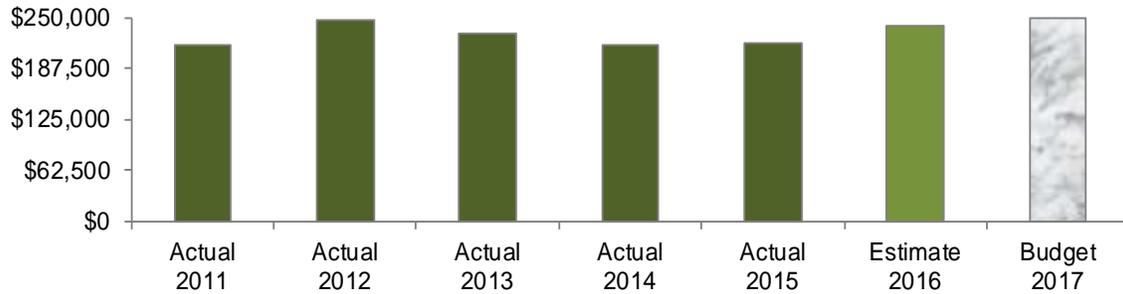
Fund Golf Course
Department Parks and Recreation
Revenue Item **Golf Cart Rental**
Account / Source **43.1306.33621 / Charges for Services**
Authorization Ordinance 73, Series of 2000
Description Revenue from greens fees, cart rentals, driving range and other rentals
Fee Schedule Currents fees are listed on the City website www.englewoodgov.org or directly from the golf course website www.brokenteegolf.com
Date Last Changed 2015
Previous Fee Schedule As published
Formula Method Analysis of cost recovery and market determined pricing structure.
Projection Method Estimate based on previous usage.
Comments Discounts may be offered to residents and students. Includes rental fees from River Run Trailhead Pavilion.

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	275,213	\$ 323,803	\$ 306,788	\$ 330,730	\$ 346,822	\$ 330,000	\$ 340,000
% Change	-1.20%	1.03%	2.04%	0.45%	4.87%	-4.85%	3.03%



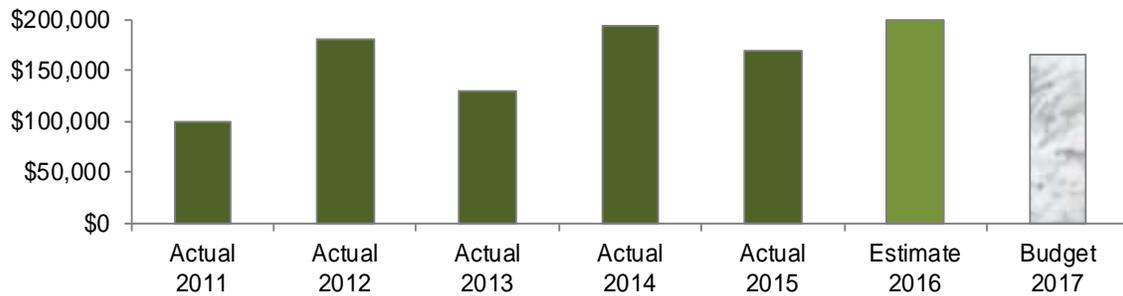
Fund Golf Course
Department Parks and Recreation
Revenue Item **Driving Range Fee**
Account / Source **43.1306.33631 / Charges for Services**
Authorization Ordinance 73, Series of 2000
Description Revenue from greens fees, cart rentals, driving range and other rentals
Fee Schedule Currents fees are listed on the City website www.englewoodgov.org or directly from the golf course website www.brokenteegolf.com
Date Last Changed 2015
Previous Fee Schedule As published
Formula Method Analysis of cost recovery and market determined pricing structure.
Projection Method Estimate based on previous usage.
Comments Discounts may be offered to residents and students. Includes rental fees from River Run Trailhead Pavilion.

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	215,713	\$ 247,032	\$ 231,019	\$ 216,179	\$ 217,993	\$ 240,000	\$ 250,000
% Change	-1.20%	1.03%	2.04%	0.45%	0.84%	10.10%	4.17%



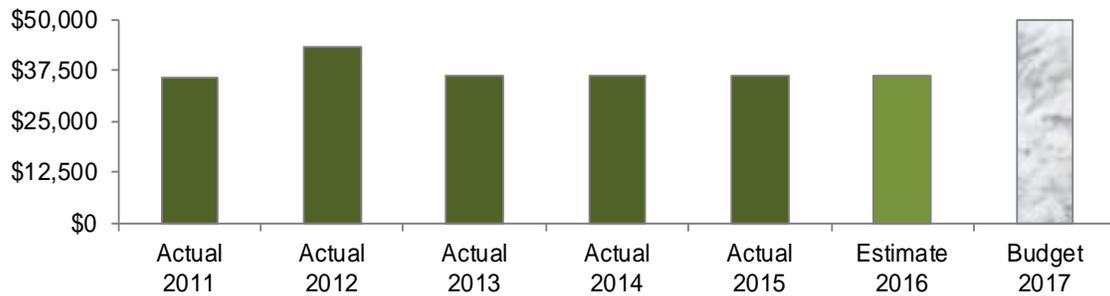
Fund Golf Course
Department Parks and Recreation
Revenue Item Merchandise Sales
Account / Source 43.1306.33641 / Charges for Services
Authorization Ordinance 73, Series of 2000
Description Clothing, hats, equipment, balls, etc. sold in the Pro Shop.
Fee Schedule At least 30% cost recovery on most items
Date Last Changed N/A
Previous Fee Schedule
Formula Method N/A
Projection Method Analysis of cost recovery and competitive market pricing.
Comments Many leagues and clubs have gift certificates that expire every other year. This accounts for the fluctuation in revenues.

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	99,244	\$ 180,520	\$ 129,261	\$ 194,537	\$ 168,738	\$ 200,000	\$ 165,000
% Change	-1.20%	1.03%	2.04%	0.45%	-13.26%	18.53%	-17.50%



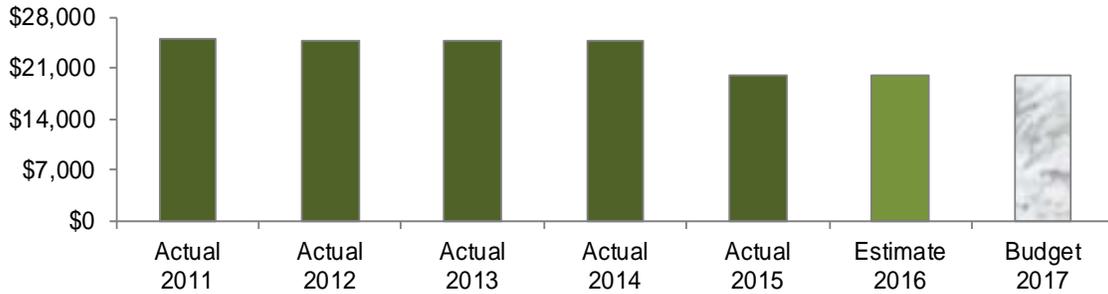
Fund Golf Course
Department Parks and Recreation
Revenue Item **Food Concessions**
Account / Source 43.1306.33651 / Charges for Services
Authorization Contract
Description Concession Sales; Bar and Restaurant
Fee Schedule \$36,000 rental per year.
Date Last Changed 2014
Previous Fee Schedule \$36,000 rental per year.
Formula Method Rental based on comparable restaurant and bar facilities of similar size within service area.
Projection Method
Comments

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	35,599	\$ 43,215	\$ 36,000	\$ 36,048	\$ 36,050	\$ 36,000	\$ 50,000
% Change	-1.20%	1.03%	2.04%	0.45%	0.01%	-0.14%	38.89%



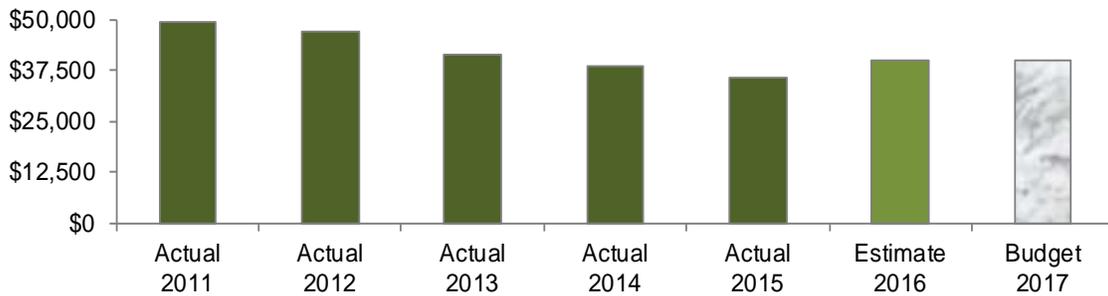
Fund Golf Course
Department Parks and Recreation
Revenue Item Learning Station Center Rental
Account / Source 43.1306.33671 / Charges for Services
Authorization Five Year Contract with Renewal Option
Description Lease of Learning Center Station located at Broken Tee Golf Course.
Fee Schedule Fixed Fee as adjusted for share in operation and maintenance costs
Date Last Changed 2015
Previous Fee Schedule N/A
Formula Method Fixed Fee as adjusted for operation and maintenance costs
Projection Method As negotiated.
Comments

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	\$ 25,045	\$ 24,700	\$ 24,700	\$ 24,700	\$ 20,000	\$ 20,000	\$ 20,000
% Change	-1.20%	1.03%	2.04%	0.45%	-19.03%	0.00%	0.00%



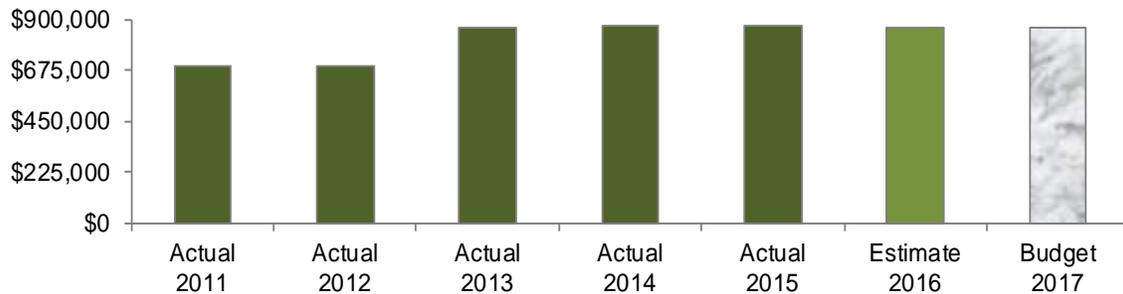
Fund Golf Course
Department Parks and Recreation
Revenue Item Junior Golf Program
Account / Source 43.1306.33683 / Charges for Services
Authorization Ordinance 73, Series of 2000
Description Fee for golf program for juniors aged 5 through 17.
Fee Schedule Currents fees are listed on the City website www.englewoodgov.org or directly from the golf course website www.brokenteegolf.com
Date Last Changed 2011
Previous Fee Schedule Resident - \$64, Non-Resident - \$69
Formula Method Number of students X fee.
Projection Method Estimate based on previous years.
Comments

	2011	2012	2013	2014	2015	2016	2017
	Actual	Actual	Actual	Actual	Actual	Estimate	Budget
Amount \$	49,197	\$ 47,091	\$ 41,251	\$ 38,751	\$ 35,524	\$ 40,000	\$ 40,000
% Change	-1.20%	1.03%	2.04%	0.45%	-8.33%	12.60%	0.00%



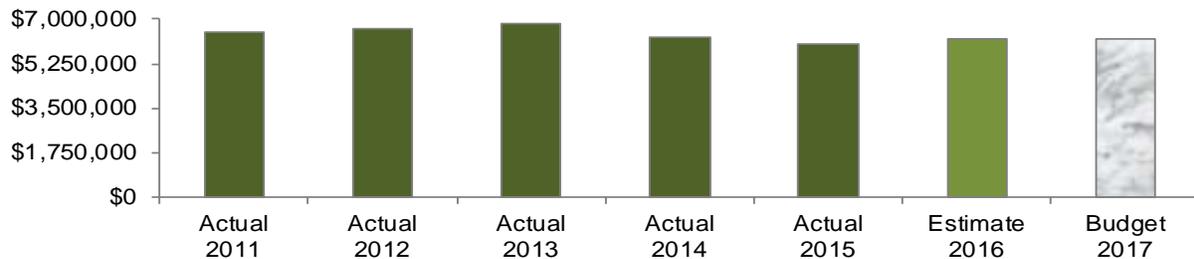
Fund Concrete Utility
Department Public Works
Revenue Item Sidewalk / Curb Concrete Maintenance Fee
Account / Source 44.1006.33357 / Charges for Services
Authorization EMC 12-8-6-C
Description Fee for the repair, installation and maintenance of public concrete walks and curbs.
Fee Schedule \$.1225 per square foot per year.
Date Last Changed 2012, Effective January 1, 2013
Previous Fee Schedule \$.098 per square foot per year.
Formula Method Number of square feet of applicable concrete X fee.
Projection Method Estimate based on previous participation.
Comments Established in May, 1997. Billings began in August, 1997. This utility allows property owners the option of participating in the fund instead of having to cover the costs of curb and gutter replacement in a single year.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount \$	693,921	695,466	859,754	868,164	868,790	863,000	863,000
% Change	-1.20%	1.03%	2.04%	0.45%	0.07%	-0.67%	0.00%



Fund Water
Department Utilities
Revenue Item Water Sales
Account / Source 40.1607.33209, 40.1607.33210 and 40.1607.33421 / Charges for Services
Authorization Municipal Code 12-1D-1:A and Resolution No. 78 Series of 2008
Description Water usage sales.
Fee Schedule January 1, 2011 a rate increase of 6% is effective.
Date Last Changed January 1, 2010 a rate increase of 7% is effective.
Previous Fee Schedule See following pages.
Formula Method Amount of water utilized X price of water, or by minimum or flat rate.
Projection Method Projection is based on historic revenues, number of accounts transferring from flat rate to metered, number of new accounts, expected weather patterns, and the type of water conservation measures anticipated for the coming irrigation season.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
33209	\$ 28,415	\$ 26,490	\$ 27,270	\$ 24,710	\$ 25,045	\$ 24,000	\$ 24,000
33210	\$ 329,187	\$ 339,646	\$ 344,548	\$ 348,076	\$ 353,665	\$ 88,889	\$ 88,889
33421	\$6,283,002	\$6,450,672	\$5,915,723	\$5,615,394	\$5,631,874	\$6,133,742	\$6,133,742
Amount	\$6,491,573	\$6,640,603	\$6,816,808	\$6,287,541	\$6,010,584	\$6,246,631	\$6,246,631
% Change	15.69%	2.30%	2.65%	-7.76%	-4.40%	3.93%	0.00%



Fund Water
Department Utilities

Revenue Item Water Sales

Account / Source 40.1607.33209, 40.1607.33210 and 40.1607.33421 / Charges for Services

FLAT RATE SERVICE INSIDE CITY OF ENGLEWOOD

RESIDENCE RATES

QUARTERLY RATE

Facility

2015 2016

1-3 Rooms	19.76	19.76
4-5 Rooms	24.71	24.71
6-7 Rooms	28.72	28.72
8-9 Rooms	31.81	31.81
	3.64	3.64
Bath	19.81	19.81
Bath and Shower	19.81	19.81
Separate Shower	19.81	19.81
Water Closet	19.81	19.81
Automatic Washer	9.46	9.46
Dishwasher	10.83	10.83
Garbage Disposal	7.27	7.27
1 or More Automobiles Per Family	9.45	9.45

IRRIGATION RATES :

Per front foot of property (normal depth tracts	0.9090	0.9090
Per square foot of property (odd, irregular, over	0.0519	0.0519

METERED SERVICE INSIDE CITY OF ENGLEWOOD

AVAILABILITY: Available to consumers on meters taking service inside the corporate limits of the City of Englewood, Colorado, as of January 1, 2015.

APPLICABILITY: Applicable for residential, commercial and industrial service as set forth under the Rules and Regulations adopted by the City Council and as amended from time to time.

Fund Water
 Department Utilities

Revenue Item Water Sales

Account / Source 40.1607.33209, 40.1607.33210 and 40.1607.33421 / Charges for Services

METERED QUARTERLY RATES - INSIDE CITY

<u>QUARTERLY USAGE</u>	<u>Rate per 1000 Gallons</u>		
	<u>2015</u>	<u>2016</u>	
FIRST 400,000	3.29	3.29	
OVER 400,000	2.04	2.04	

<u>Meter Size</u>	<u>Rate per 1000 Gallons</u>		<u>Usage included in</u>
	<u>2015</u>	<u>2016 (1000 gallons)</u>	<u>Minimum Bill</u>
5/8"	8.51	8.51	None
3/4"	9.71	9.71	None
1"	83.10	83.10	22
1.25"	104.25	104.25	28
1.5"	158.81	158.81	45
2"	249.66	249.66	72
3"	461.65	461.65	135
4"	764.65	764.50	225
6"	1,457.92	1,457.92	450

METERED SERVICE OUTSIDE CITY OF ENGLEWOOD

AVAILABILITY: Available to consumers on meters taking service outside the corporate limits of the City of Englewood, Colorado, as of January 1, 2015.

APPLICABILITY: Applicable for residents, commercial and industrial service as set forth under the Rules and Regulations adopted by the City Council and as amended from time to time.

METERED QUARTERLY RATES - OUTSIDE CITY

<u>QUARTERLY USAGE</u>	<u>Rate per 1000 Gallons</u>		
	<u>2015</u>	<u>2016</u>	
FIRST 400,000	4.61	4.61	
OVER 400,000	3.29	3.29	

<u>Meter Size</u>	<u>Rate per 1000 Gallons</u>		<u>Usage included in</u>
	<u>2012</u>	<u>2013 (1000 gallons)</u>	<u>Minimum Bill</u>
5/8"	8.58	8.58	None
3/4"	9.22	9.22	None
1"	112.80	112.80	22
1.25"	142.26	142.26	28
1.5"	218.12	218.12	45
2"	344.59	344.59	72
3"	639.62	639.62	135
4"	1,057.04	1,057.04	225
6"	2,049.42	2,049.42	450

Fund Water
Department Utilities

Revenue Item Raw Water Sales

Account / Source 40.1607.33431 / Charges for Services

Authorization Charter Section 124

Description Sales of untreated (raw) water to Centennial Water District.

Fee Schedule **Ordinance No. of Series 2003.** Set by contractual negotiations. First 1500 acre-feet charge is \$434.60 per acre-foot of water, the charge drops to \$225.70 per acre-foot, then \$127.68 per acre-foot depending on the water availability.

Date Last Changed 2015

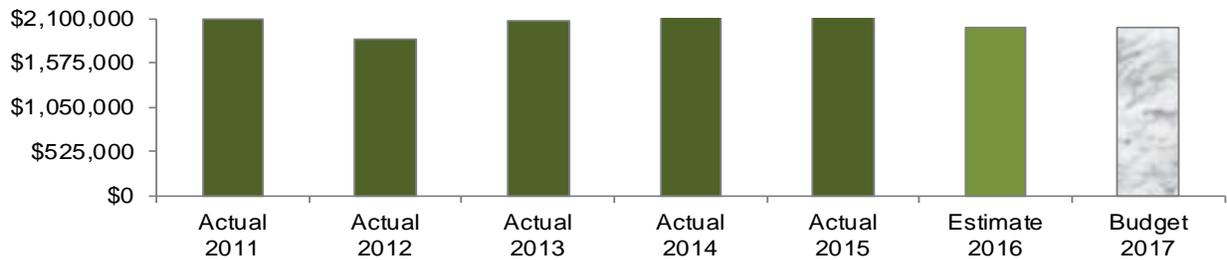
Previous Fee Schedule Set by contractual negotiations. Basic charge is \$423.13 per acre-foot of water.

Formula Method Rate set by contract negotiation with Centennial Water District.

Projection Method Projections based on the terms of the contractual agreements.

Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 2,088,330	\$ 1,859,598	\$ 2,083,496	\$ 2,296,442	\$ 2,331,882	\$ 2,000,000	\$ 2,000,000
% Change	-2.41%	3.13%	-10.95%	12.04%	1.54%	-14.23%	0.00%



Fund Water
Department Utilities

Revenue Item City Ditch Revenue

Account / Source 40.1607.33441 / Charges for Services

Authorization Charter Section 125

Description City Ditch fees collected from ditch shareholders. Fees pay for the repair and maintenance of the ditch.

Fee Schedule Shareholder fees are calculated based on annual City Ditch repair and maintenance costs, the number of shares owned.

Date Last Changed 1998

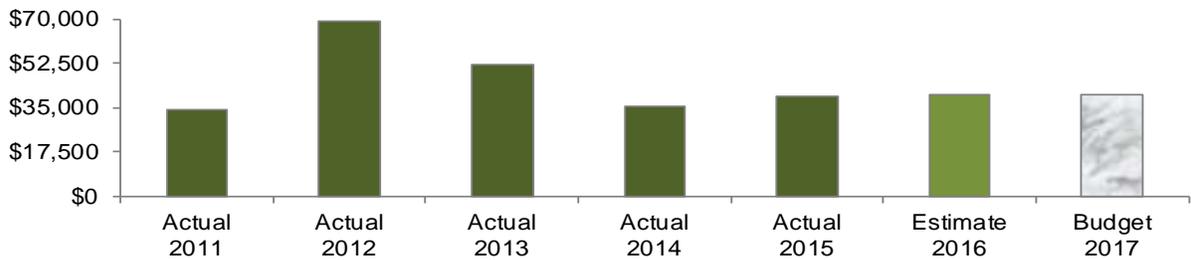
Previous Fee Schedule Shareholder fees are calculated based on annual City Ditch repair and maintenance costs, the number of shares owned.

Formula Method Cost of repair and maintenance multiplied by the number of shares held.

Projection Method Historic costs and revenues and anticipated repair projects.

Comments

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 34,112	\$ 69,288	\$ 51,691	\$ 35,217	\$ 39,312	\$ 40,000	\$ 40,000
% Change	-2.41%	3.13%	-10.95%	12.04%	11.63%	1.75%	0.00%



Fund Water
Department Utilities

Revenue Item Meter Sales

Account / Source 40.1607.33451 / Charges for Services

Authorization Charter Section 12-1A-4:A

Description All water tap material and meter sales excluding water tap license connection fees.

Fee Schedule Cost of materials plus markup as approved by Council. See water sales fees schedules.

Date Last Changed N/A

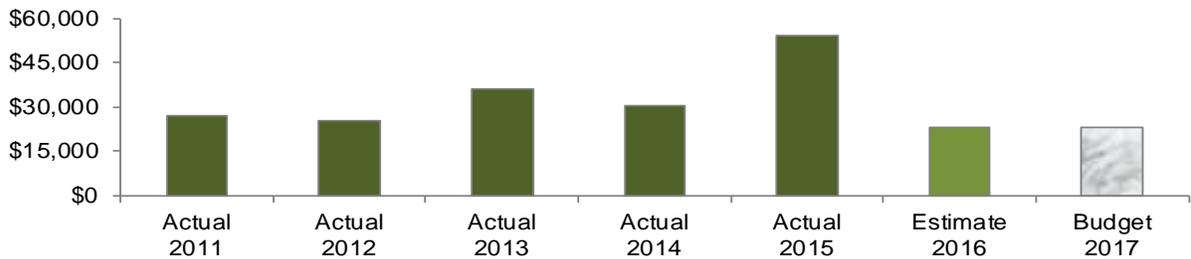
Previous Fee Schedule N/A

Formula Method Cost of materials plus markup as approved by Council. See water sales fees schedules.

Projection Method Projections based on historic information and anticipated new water connection sales and water meter sales.

Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 27,214	\$ 25,294	\$ 36,059	\$ 30,352	\$ 54,401	\$ 23,000	\$ 23,000
% Change	-2.41%	3.13%	-10.95%	12.04%	79.23%	-57.72%	0.00%



Fund Water
Department Utilities

Revenue Item Ranch/Cabin Creek Climax O&M Reimbursement

Account / Source 40.1607.36309 / Other

Authorization Charter Section 125

Description The City and Climax Mine jointly own the Ranch Creek Water Diversion Project. Climax Mine pays 55% of the O&M costs. Denver Water Department bills Englewood for O&M, Englewood bills Climax for its 55% share. This account tracks payments of Climax's 55% share.

Fee Schedule Climax reimburses Englewood for 55% of the O&M charges from the Denver Water Department.

Date Last Changed This is the same rate set in the original contract.

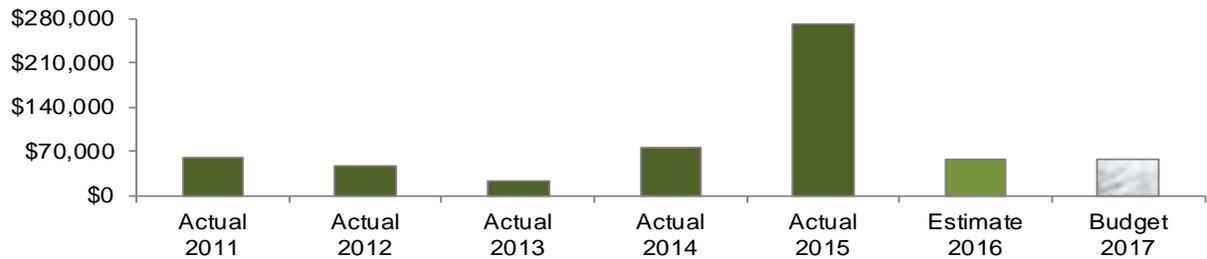
Previous Fee Schedule N/A

Formula Method 55% of O&M charges as billed to Englewood by the Denver Water Department.

Projection Method Historic O&M charges and anticipated construction projects.

Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 60,337	\$ 48,257	\$ 24,592	\$ 76,103	\$ 270,180	\$ 57,859	\$ 57,859
% Change	-2.41%	3.13%	-10.95%	12.04%	255.02%	-78.59%	0.00%



Fund Water
Department Utilities

Revenue Item Connection Charge

Account / Source 40.1607.37311 / Other

Authorization Municipal Code 12-1A-1

Description Water tap connection charge

Fee Schedule	Water Tap Size	Inside City Charge	Outside City Charge
	3/4"	\$4,360	\$6,540
	1"	\$7,270	\$10,905
	1-1/2"	\$14,500	\$21,750
	2"	\$23,300	\$34,950
	3"	\$46,500	\$69,750
	4"	\$72,700	\$109,050
	6"	\$174,400	\$261,600

Multi Family: Base fee of \$2,620; \$580 for the first 12 units, \$450 for the next 22 units; \$275 for all units over 34.

Date Last Changed October 2012

Previous Fee Schedule	Water Tap Size	Inside City Charge	Outside City Charge
	5/8"	\$1,000	\$1,500
	3/4"	\$1,800	\$1,500
	1"	\$4,000	\$2,700
	1-1/2"	\$4,000	\$6,000
	2"	\$7,200	\$10,800
	3"	\$16,000	\$24,000
	4"	\$28,800	\$43,200
	6"	\$64,000	\$96,000
	8"	\$115,200	\$172,800

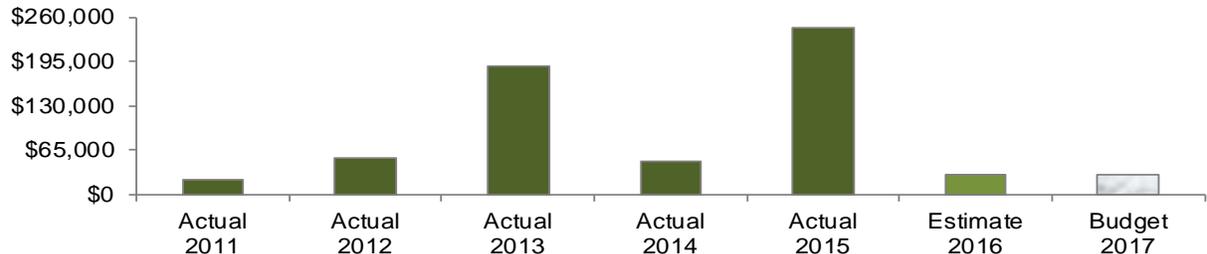
Multi Family: \$1,000.00 for the first unit, \$500.00 of each additional unit.

Formula Method Fee X estimated number of taps.

Projection Method Projections are based on historic information and anticipated new taps for the new year.

Comments Average less than 10 new connections per year.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 22,779	\$ 54,343	\$ 187,280	\$ 48,648	\$ 244,935	\$ 28,965	\$ 28,965
% Change	-2.41%	3.13%	-10.95%	12.04%	403.49%	-88.17%	0.00%

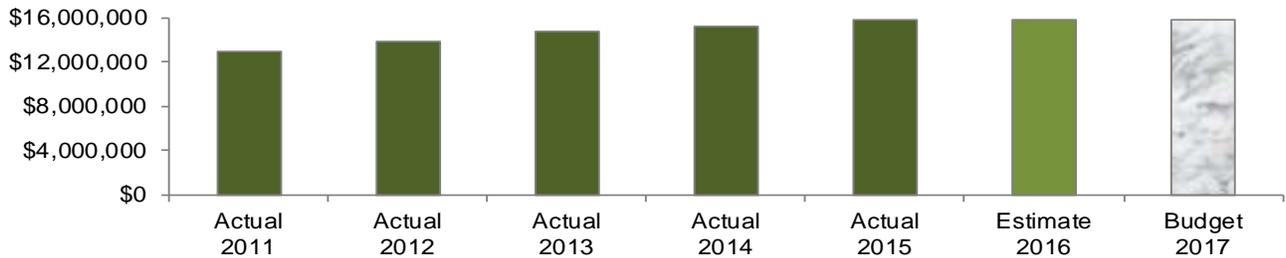


Fund Sewer
Department Utilities

Revenue Item Disposal Service Fee

Account / Source 41.1607.33511 / Charges for Services
Authorization EMS 12-2-3 and Ordinance No. 06 Series 2009
Description Sewer service charge.
Fee Schedule Refer to schedule on the next page.
Date Last Changed January 1, 2015 a rate increase of 4% is effective.
Previous Fee Schedule January 1, 2014 a rate increase of 4% is effective See schedule on next page.
Formula Method Number of accounts X revenue per account.
Projection Method Projections based on historical revenues, rate increases and projected growth in the service area.
Comments As of January, 2015, there are approximately 10,400 inside City sewer accounts and 32,700 outside City accounts. The City maintains wastewater treatment agreements with 15 sanitation districts in Arapahoe County.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 12,942,137	\$ 13,909,041	\$ 14,762,251	\$ 15,256,112	\$ 15,870,591	\$ 15,755,502	\$ 15,755,502
% Change	-2.41%	3.13%	-10.95%	12.04%	4.03%	-0.73%	0.00%



**Fund Sewer
Department Utilities**

Revenue Item Disposal Service Fee

Account / Source 41.1607.33511 / Charges for Services

Sewage Treatment Rate Schedule: 2015

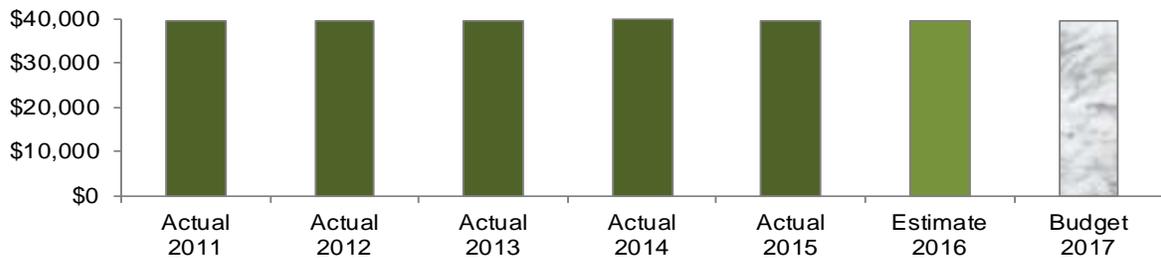
	Rate Per 1000 Gallons								
Sewage Treatment Charge	\$2.8395								
Collection System Charge	\$0.3782								
Total:	\$3.2177								
	Schedule I		Schedule II		Schedule III		Schedule IV		
	In City. City Sewers Billed Quarterly		In City. District Sewers Billed Quarterly		Outside City. District Sewers Billed Annually		Outside City. District Sewers Billed Quarterly		
Customer Class:	Flat Rate	Minimum	Flat Rate	Minimum	Flat Rate	Minimum	Flat Rate	Minimum	
Single Family Dwelling	\$67.70	\$61.58	\$59.73	\$54.29	\$250.24	\$227.87	\$62.62	\$57.02	
Multi Family Per Unit	\$41.93	\$38.17	\$37.00	\$33.63	\$155.35	\$141.09	\$38.87	\$35.30	
Mobile Home Per Unit	\$25.82	\$23.45	\$22.76	\$20.73	\$95.65	\$86.82	\$23.94	\$21.75	
Commerical & Industrial (by meter size)									
5/8"	\$93.26	\$84.96	\$82.44	\$74.97	\$345.86	\$314.69	\$86.49	\$78.72	
3/4"	\$141.62	\$128.86	\$124.99	\$113.78	\$524.91	\$477.40	\$131.26	\$119.38	
1"	\$234.83	\$213.62	\$207.37	\$188.71	\$870.69	\$792.04	\$217.69	\$198.04	
1 1/2"	\$469.59	\$427.38	\$414.51	\$377.22	\$1,741.35	\$1,584.04	\$435.38	\$396.04	
2"	\$752.70	\$685.06	\$664.40	\$604.55	\$2,790.33	\$2,539.45	\$697.63	\$634.91	
3"	\$1,502.33	\$1,367.06	\$1,326.02	\$1,206.54	\$5,568.41	\$5,067.98	\$1,392.13	\$1,267.02	
4"	\$2,348.22	\$2,137.02	\$2,072.60	\$1,886.12	\$8,704.54	\$7,921.35	\$2,176.18	\$1,980.37	
6"	\$4,696.57	\$4,273.95	\$4,145.12	\$3,772.01	\$17,409.64	\$15,842.64	\$4,352.45	\$3,960.68	
8"	\$7,462.60	\$6,790.98	\$6,567.05	\$5,975.92	\$27,664.70	\$25,174.82	\$6,916.11	\$6,293.79	
10"	\$10,727.54	\$9,762.15	\$9,440.41	\$8,590.59	\$39,768.21	\$36,188.97	\$9,941.99	\$9,047.42	

Sewage Treatment Rate Schedule: 2014

	Rate Per 1000 Gallons								
Sewage Treatment Charge	\$2.7303								
Collection System Charge	\$0.3636								
Total:	\$3.0939								
	Schedule I		Schedule II		Schedule III		Schedule IV		
	In City. City Sewers Billed Quarterly		In City. District Sewers Billed Quarterly		Outside City. District Sewers Billed Annually		Outside City. District Sewers Billed Quarterly		
Customer Class:	Flat Rate	Minimum	Flat Rate	Minimum	Flat Rate	Minimum	Flat Rate	Minimum	
Single Family Dwelling	\$65.10	\$59.21	\$57.43	\$52.20	\$240.62	\$219.10	\$60.21	\$54.83	
Multi Family Per Unit	\$40.32	\$36.71	\$35.57	\$32.33	\$149.37	\$135.67	\$37.37	\$33.94	
Mobile Home Per Unit	\$24.82	\$22.55	\$21.88	\$19.93	\$91.97	\$83.48	\$23.02	\$20.92	
Commerical & Industrial (by meter size)									
5/8"	\$89.68	\$81.69	\$79.27	\$72.09	\$332.56	\$302.59	\$83.16	\$75.69	
3/4"	\$136.17	\$123.91	\$120.19	\$109.40	\$504.72	\$459.04	\$126.21	\$114.79	
1"	\$225.79	\$205.41	\$199.39	\$181.45	\$837.20	\$761.58	\$209.32	\$190.43	
1 1/2"	\$451.52	\$410.94	\$398.57	\$362.71	\$1,674.37	\$1,523.12	\$418.63	\$380.81	
2"	\$723.75	\$658.72	\$638.85	\$581.30	\$2,683.01	\$2,441.78	\$670.80	\$610.49	
3"	\$1,444.55	\$1,314.48	\$1,275.02	\$1,160.13	\$5,354.24	\$4,873.06	\$1,338.59	\$1,218.29	
4"	\$2,257.90	\$2,054.82	\$1,992.88	\$1,813.57	\$8,369.75	\$7,616.68	\$2,092.48	\$1,904.20	
6"	\$4,515.93	\$4,109.57	\$3,985.70	\$3,626.93	\$16,740.04	\$15,233.31	\$4,185.05	\$3,808.35	
8"	\$7,175.57	\$6,529.79	\$6,314.47	\$5,746.08	\$26,600.68	\$24,206.55	\$6,650.11	\$6,051.73	
10"	\$10,314.94	\$9,386.69	\$9,077.32	\$8,260.18	\$38,238.66	\$34,797.08	\$9,559.60	\$8,699.44	

Fund Sewer
Department Utilities
Revenue Item South Englewood Maintenance Fee
Account / Source 41.1607.33512 / Charges for Services
Authorization Ordinance 40, Series of 1997
Description Fees collected from South Englewood Sanitation District for the maintenance of their sanitary sewer lines inside the City of Englewood.
Fee Schedule \$39,600 per year
Date Last Changed 1997
Previous Fee Schedule \$36,000 per year
Formula Method By contract
Projection Method By contract and consumer price index.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 39,600	\$ 39,600	\$ 39,600	\$ 39,740	\$ 39,600	\$ 39,600	\$ 39,600
% Change	-2.41%	3.13%	-10.95%	12.04%	-0.35%	0.00%	0.00%



Fund Sewer
Department Utilities

Revenue Item Connection Charge – Inside City

Account / Source 41.1607.37312 / Other

Authorization EMC 12-2-5 & 12-2-8

Description Fee charged to inside city users to connect and/or discharge to the wastewater system.

Fee Schedule	Water Meter Size	Sewer Tap Fee
	3/4"	\$1,400
	1"	\$2,333
	1-1/2"	\$4,667
	2"	\$7,467
	3"	\$14,932
	4"	\$23,332
	6"	\$46,667
	8"	\$74,667
	10"	\$107,332

Multi Family = Base charge of \$845, first 12 units \$185, next 22 units & \$150, and all units over 34 \$85.

Date Last Changed 2011

Previous Fee Schedule	Water Meter Size	Sewer Tap Fee
	3/4"	\$800
	1"	\$1,333
	1-1/2"	\$2,667
	2"	\$4,267
	3"	\$8,533
	4"	\$13,333
	6"	\$26,667
	8"	\$42,667
	10"	\$61,333

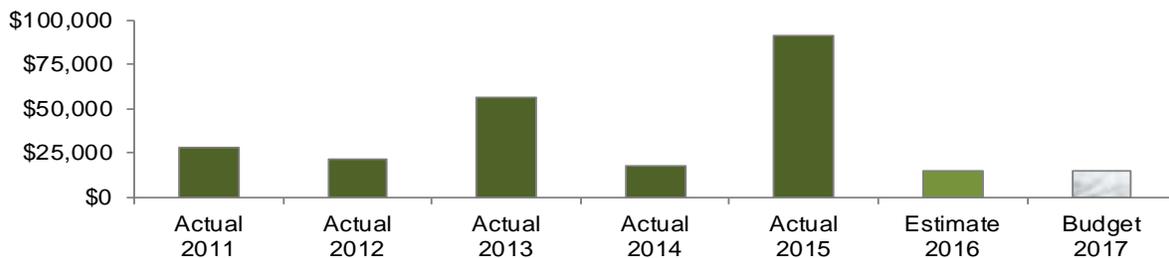
Multi Family = \$1,400 per unit.

Formula Method Number of taps X fee.

Projection Method 1% growth.

Comments Average less than 10 new taps per year.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 28,403	\$ 21,557	\$ 56,298	\$ 17,446	\$ 91,215	\$ 14,757	\$ 14,757
% Change	-2.41%	3.13%	-10.95%	12.04%	422.83%	-83.82%	0.00%



Fund Sewer
Department Utilities

Revenue Item Connection Charge – Outside City

Account / Source 41.1607.37313 / Other

Authorization EMC 12-2-5 & 12-2-8

Description Fee charged to users outside City limits to connect and/or discharge to the wastewater system.

Water Meter Size	Sewer Tap Fee
3/4"	\$1,400
1"	\$2,333
1-1/2"	\$4,667
2"	\$7,467
3"	\$14,932
4"	\$23,332
6"	\$46,667
8"	\$74,667
10"	\$107,332

Multi Family = Base charge of \$845, first 12 units \$185, next 22 units \$150, and all units over 34 \$85.

Date Last Changed 2011

Previous Fee Schedule

Water Meter Size	Sewer Tap Fee
3/4"	\$800
1"	\$1,333
1-1/2"	\$2,667
2"	\$4,267
3"	\$8,533
4"	\$13,333
6"	\$26,667
8"	\$42,667
10"	\$61,333

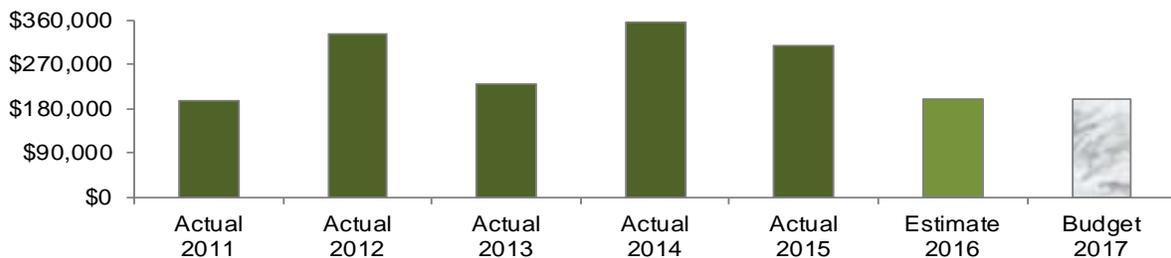
Multi Family = \$1,400 per unit.

Formula Method Number of taps X fee.

Projection Method 1% growth.

Comments 270 new accounts per year.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 195,316	\$ 330,564	\$ 228,625	\$ 354,094	\$ 306,451	\$ 200,000	\$ 200,000
% Change	-2.41%	3.13%	-10.95%	12.04%	-13.45%	-34.74%	0.00%



Fund Sewer
Department Utilities

Revenue Item Connection Surcharge (Collection System)

Account / Source 41.1607.37314 / Other

Authorization EMC 12-2-8

Description Surcharge of sewer tap fee to fund Northeast Englewood Relief Sewer System infrastructure.

Fee Schedule	Water Meter Size	Sewer Tap Fee
	3/4"	\$1,200
	1"	\$2,000
	1-1/2"	\$4,000
	2"	\$6,400
	3"	\$12,800
	4"	\$20,000
	6"	\$48,000

Multi Family = Base charge of \$720, first 12 units \$160, next 22 units \$125, and all units over 34 \$75.

Date Last Changed 2011

Previous Fee Schedule	Water Meter Size	Sewer Tap Fee
	3/4"	\$500
	1"	\$833
	1-1/2"	\$1,667
	2"	\$2,667
	3"	\$5,333
	4"	\$8,333
	6"	\$16,667
	8"	\$26,667
	10"	\$38,333

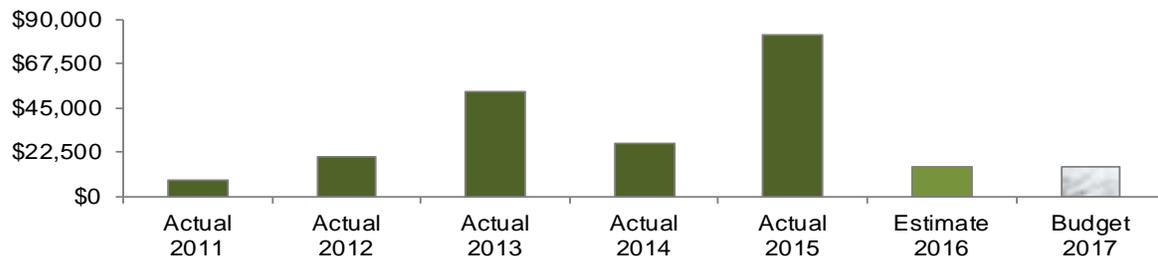
Multi Family = \$500 per unit

Formula Method Number of new taps in City sewer area X fee.

Projection Method 1% growth.

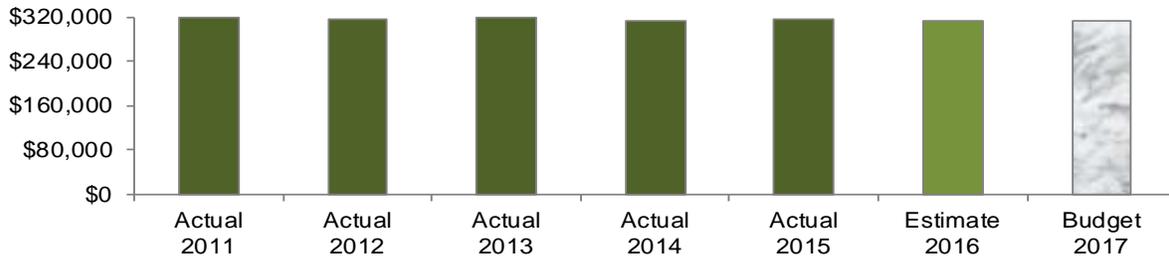
Comments 15 new accounts per year.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 8,201	\$ 20,367	\$ 52,940	\$ 26,800	\$ 82,330	\$ 15,000	\$ 15,000
% Change	-2.41%	3.13%	-10.95%	12.04%	207.20%	-81.78%	0.00%



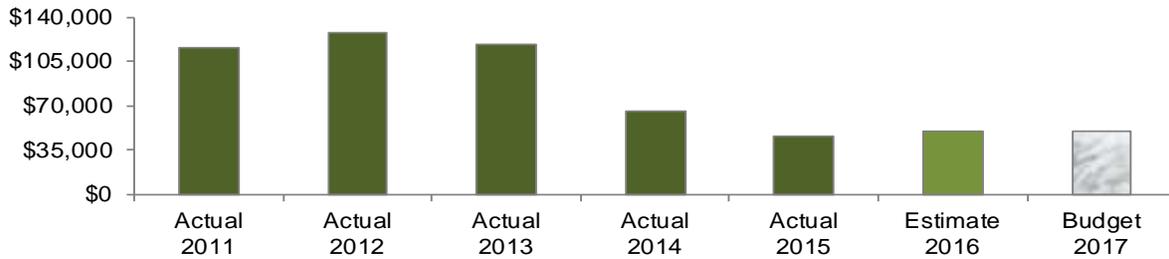
Fund Storm Drainage
Department Utilities
Revenue Item Storm Water Maintenance Fee
Account / Source 42.1607.33513 / Charges for Services
Authorization EMC 12-5-4:A
Description Fees collected from all properties for the operation, repair and maintenance of the storm water collection system.
Fee Schedule \$16.66 per year for residential, all other customer classes is billed at \$0.00554 per square foot of impervious area within their property.
Date Last Changed 2001
Previous Fee Schedule \$6.80 per year for residential, all other customer classes is billed at \$0.00226 per square foot of impervious area within their property.
Formula Method N/A
Projection Method Historic revenues.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 319,211	\$ 316,244	\$ 317,935	\$ 313,574	\$ 316,729	\$ 313,569	\$ 313,569
% Change	-2.41%	3.13%	-10.95%	12.04%	1.01%	-1.00%	0.00%



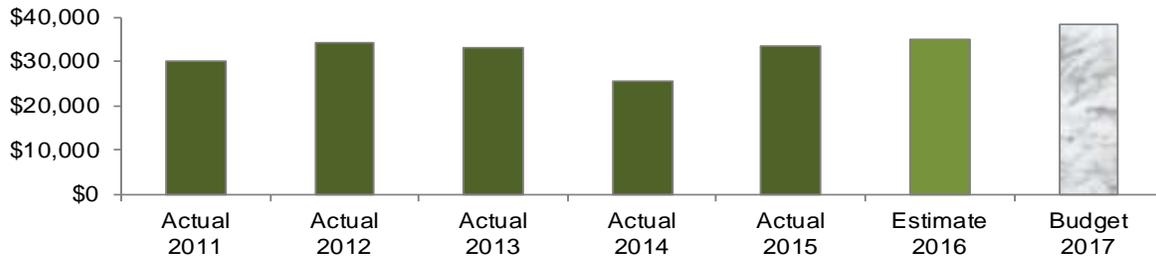
Fund Central Services
Department Finance and Administrative Services
Revenue Item Postage Charges
Account / Source 60.0606.39501 / Charges for Services
Authorization Policy
Description Departmental charges for postage.
Fee Schedule Cost + 65%
Date Last Changed 1996
Previous Fee Schedule Cost + 30%
Formula Method N/A
Projection Method Estimate based on previous usage.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 115,387	\$ 127,172	\$ 119,060	\$ 65,856	\$ 45,966	\$ 50,000	\$ 50,000
% Change	-2.41%	3.13%	-10.95%	12.04%	-30.20%	8.78%	0.00%



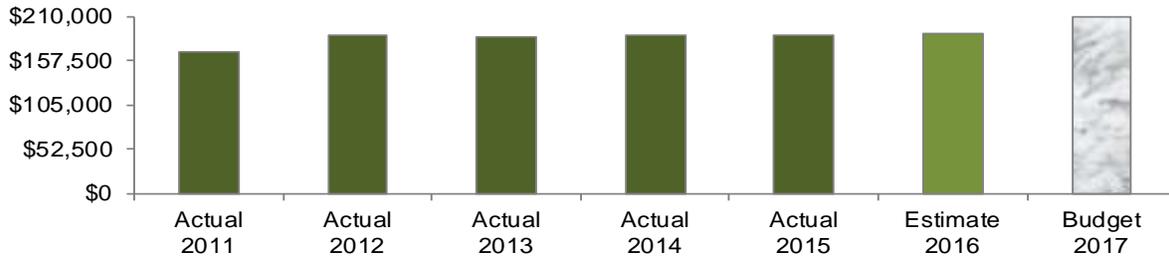
Fund Central Services
Department Finance and Administrative Services
Revenue Item **Printing**
Account / Source **60.0607.39502 / Charges for Services**
Authorization Policy
Description Charges for departmental printing.
Fee Schedule Cost varies with job.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Number of jobs X estimated costs = revenue
Projection Method Estimate based on previous usage.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 30,146	\$ 34,346	\$ 33,259	\$ 25,593	\$ 33,337	\$ 35,000	\$ 38,500
% Change	-2.41%	3.13%	-10.95%	12.04%	30.26%	4.99%	10.00%



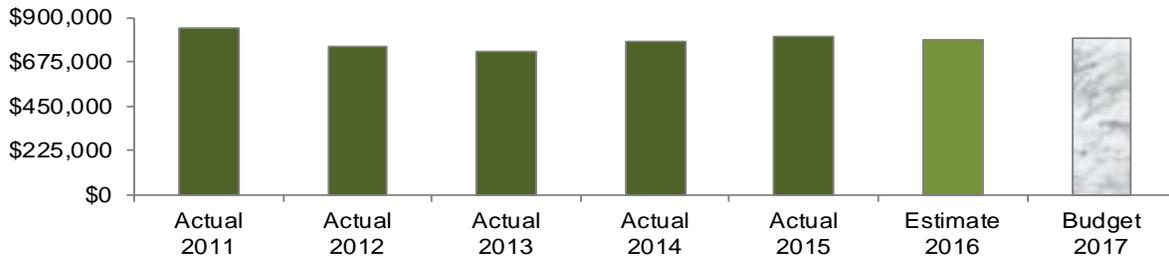
Fund Central Services
Department Finance and Administrative Services
Revenue Item Copier and Printing Charges
Account / Source 60.0608.39503 / Charges for Services
Authorization Policy
Description Departmental copier charges.
Fee Schedule Copiers: \$.05 per copy Black & White
 \$.20 per copy Color
Printers: \$.05 per copy Black & White
 \$.20 per copy Color
Date Last Changed 2010
Previous Fee Schedule Copiers: \$.06 per copy Black & White
 \$.30 per copy Color
Printers: \$.08 per copy Black & White
 \$.35 per copy Color
Formula Method Fee X number of copies
Projection Method Estimate based on previous usage.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 166,919	\$ 187,611	\$ 185,893	\$ 186,761	\$ 187,841	\$ 190,000	\$ 209,000
% Change	-2.41%	3.13%	-10.95%	12.04%	0.58%	1.15%	10.00%



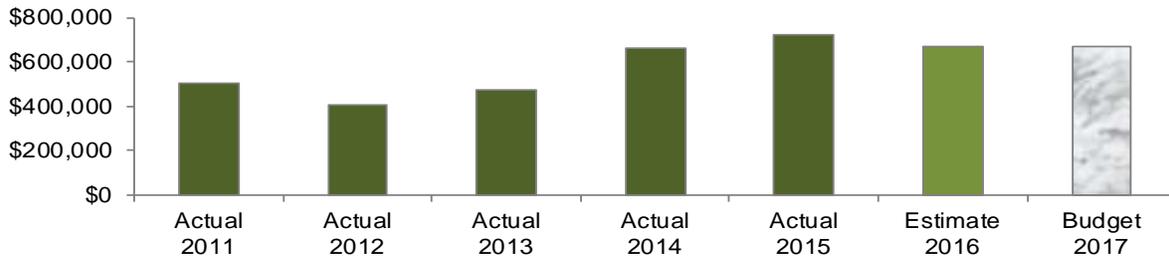
Fund Risk Management
Department Finance and Administrative Services
Revenue Item **Property & Liability Insurance Charge**
Account / Source **63.0503.39311 / Charges for Services**
Authorization Policy
Description Departmental charges for P & L insurance.
Fee Schedule Based on premiums.
Date Last Changed Annually
Previous Fee Schedule N/A
Formula Method Allocated to departments based # of employees, # of drivers, Sq Ft. and experience
Projection Method Use actual premiums to allocate.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 848,938	\$ 755,842	\$ 724,612	\$ 777,852	\$ 805,538	\$ 790,463	\$ 796,803
% Change	-2.41%	3.13%	-10.95%	12.04%	3.56%	-1.87%	0.80%



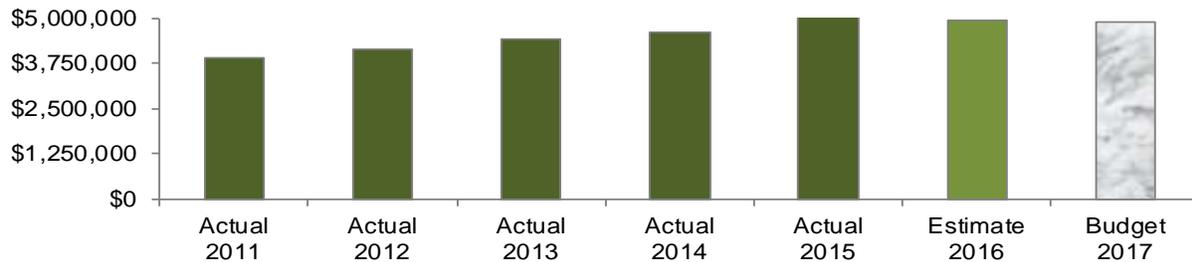
Fund Risk Management
Department Finance and Administrative Services
Revenue Item **Workers' Compensation Premium Charge**
Account / Source **63.0504.39321 / Charges for Services**
Authorization Policy
Description Departmental premiums for Workers' Compensation insurance.
Fee Schedule Based on premiums
Date Last Changed Annually
Previous Fee Schedule N/A
Formula Method Allocated to departments based on risk, number of employees and experience.
Projection Method Use actual premiums to allocate.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 507,197	\$ 406,182	\$ 476,555	\$ 661,247	\$ 722,232	\$ 672,417	\$ 670,742
% Change	-2.41%	3.13%	-10.95%	12.04%	9.22%	-6.90%	-0.25%



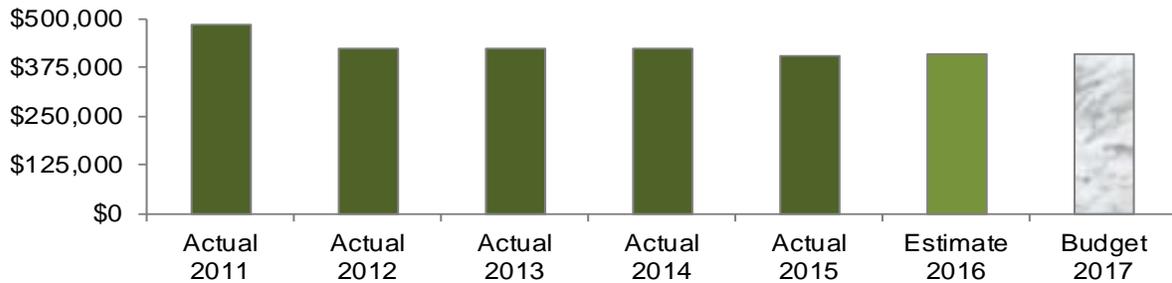
Fund Employee Benefits
Department Finance and Administrative Services
Revenue Item Medical Insurance Premiums
Account/ Source 64.0505.39411 and 64.0505.39413 / Charges for Services
Authorization Policy
Description Premiums charged to departments for the City-paid portion of health insurance (39411) and COBRA payments from former employees (39413).
Fee Schedule See schedule on next page.
Date Last Changed January, 2012
Previous Fee Schedule See schedule on next page.
Formula Method Premium X participants = revenue
Projection Method Estimated premiums are available when the budget is being prepared.
Comments Unknown factors include employees changing coverage after the budget is adopted.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
39411	\$4,114,635	\$4,380,686	\$4,552,670	\$4,968,739	\$5,158,535	\$4,922,862	\$4,877,000
39413	\$ 36,071	\$ 32,052	\$ 46,492	\$ 35,999	\$ 77,794	\$ 35,308	\$ 35,308
Amount	\$3,903,096	\$4,150,706	\$4,412,738	\$4,599,162	\$5,236,329	\$4,958,170	\$4,912,308
% Change	-5.37%	6.34%	6.31%	4.22%	13.85%	-5.31%	-0.92%



Fund Employee Benefits
Department Finance and Administrative Services
Revenue Item Dental Insurance Premiums
Account / Source 64.0505.39451 and 64.0505.39452 / Charges for Services
Authorization Policy
Description Premiums charged to departments for the City-paid portion of dental insurance (39451) and COBRA payments from former employees (39452).
Fee Schedule See following schedule
Date Last Changed January, 2006
Previous Fee Schedule See following schedule
Formula Method Premium X participants = revenue
Projection Method Estimated premiums are available when the budget is being prepared.
Comments Unknown factors include employees changing coverage after the budget is adopted.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
39451	\$ 421,233	\$ 417,204	\$ 420,500	\$ 412,152	\$ 395,661	\$ 403,176	\$ 403,176
39452	\$ 3,428	\$ 3,597	\$ 4,301	\$ 3,333	\$ 8,522	\$ 3,600	\$ 3,600
Amount	\$ 484,694	\$ 424,662	\$ 420,801	\$ 424,801	\$ 404,183	\$ 406,776	\$ 406,776
% Change	0.33%	-12.39%	-0.91%	0.95%	-4.85%	0.64%	0.00%



Fund Employee Benefits
Department Finance and Administrative Services

Revenue Item Dental Insurance Premiums

Account / Source 64.0505.39451 and 64.0505.39452 / Charges for Services

Dental Rates for 2017

	Plan A (current)			Plan B		
	PPO Dentist	Premier Dentist	Non-Par Dentist	PPO Dentist	Premier Dentist	Non-Par Dentist
Deductibles:						
Single	\$0.00	\$0.00	\$0.00	\$ 50.00	\$ 50.00	\$ 50.00
Family Maximum	\$0.00	\$0.00	\$0.00	\$ 150.00	\$ 150.00	\$ 150.00

Classification

FULL-TIME EMPLOYEE

	Employee	Employee	Employee +2 or More	Employee	Employee +1	Employee +2 or More
Full-Time Employee (40 hrs)						
Employee Pays (monthly)	\$ 4.75	\$ 11.03	\$ 23.87	\$0.00	\$0.00	\$0.00
City Pays	\$ 42.73	\$ 62.50	\$ 95.47	\$47.48	\$73.53	\$119.34
Total Monthly Premium	\$ 47.48	\$ 73.53	\$ 119.34	\$ 47.48	\$ 73.53	\$ 119.34
Per Pay Period (26)	\$ 2.19	\$ 5.09	\$ 11.02	0.00	0.00	0.00

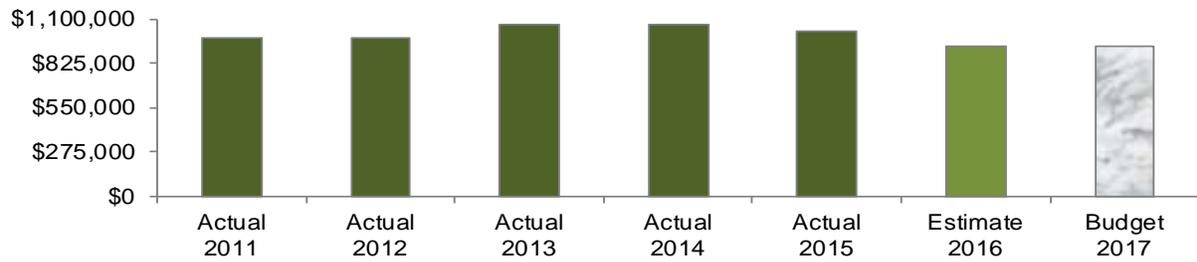
PART-TIME EMPLOYEE

	Employee	Employee	Employee +2 or More	Employee	Employee +1	Employee +2 or More
Part-Time Employee (30-39.9 hrs.) (90% of FT Employee)						
Employee Pays (monthly)	\$ 9.02	\$ 17.28	\$ 33.42	\$0.00	\$0.00	\$0.00
City Pays	\$ 38.46	\$ 56.25	\$ 85.92	\$47.48	\$73.53	\$119.34
Total Monthly Premium	\$ 47.48	\$ 73.53	\$ 119.34	\$ 47.48	\$ 73.53	\$ 119.34
Per Pay Period (26)	\$ 4.16	\$ 7.98	\$ 15.42	0.00	0.00	0.00

	Employee	Employee	Employee +2 or More	Employee	Employee +1	Employee +2 or More
Part-Time Employee (20-29.9 hrs.) (70% of FT Employee)						
Employee Pays (monthly)	\$ 17.57	\$ 29.78	\$ 52.51	\$0.00	\$0.00	\$0.00
City Pays	\$ 29.91	\$ 43.75	\$ 66.83	\$47.48	\$73.53	\$119.34
Total Monthly Premium	\$ 47.48	\$ 73.53	\$ 119.34	\$ 47.48	\$ 73.53	\$ 119.34
Per Pay Period (26)	\$ 8.11	\$ 13.74	\$ 24.24	0.00	0.00	0.00

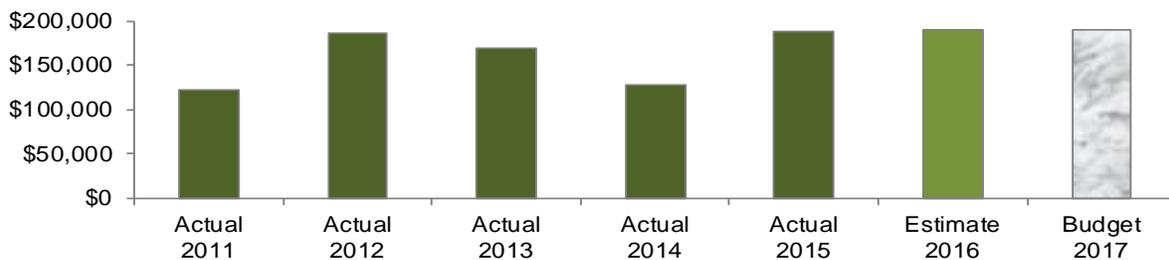
Fund Servicenter
Department Public Works
Revenue Item **Vehicle Maintenance**
Account / Source **61.1007.39101 / Charges for Services**
Authorization Policy
Description Interdepartmental charges for scheduled maintenance of vehicles.
Fee Schedule Based on the type and number of vehicles. A list of charges is maintained by the Fleet Manager.
Date Last Changed Fees are reviewed annually.
Previous Fee Schedule 2000
Formula Method Vehicles X rate = revenue
Projection Method Estimate based on prior experience.
Comments New acquisitions are required to be placed in this program until their scheduled replacement.

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 980,146	\$ 982,981	\$ 1,068,991	\$ 1,065,982	\$ 1,023,978	\$ 935,688	\$ 925,956
% Change	-2.41%	3.13%	-10.95%	12.04%	-3.94%	-8.62%	-1.04%



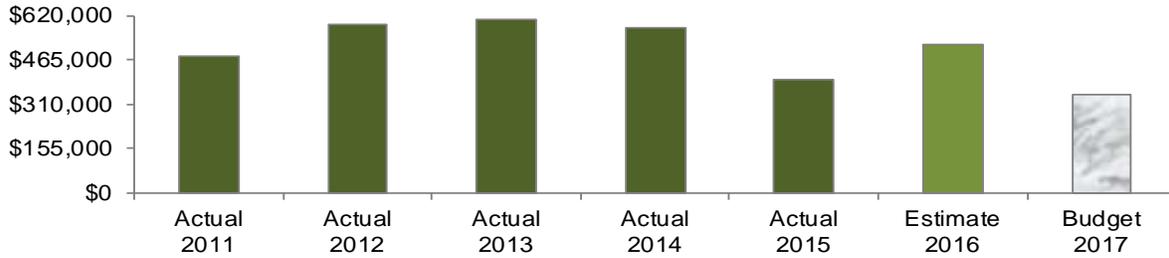
Fund Servicenter
Department Public Works
Revenue Item **Garage Charges**
Account / Source **61.1007.39111 / Charges for Services**
Authorization Policy
Description Fees charged for non-scheduled maintenance and repair, and on older vehicles no longer in the scheduled maintenance program.
Fee Schedule Per hour rate determined by type and age of vehicle.
Date Last Changed Reviewed annually. A list of rates is maintained by the Fleet Manager.
Previous Fee Schedule 2000
Formula Method N/A
Projection Method Estimate based on prior experience.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 122,535	\$ 187,097	\$ 169,168	\$ 127,526	\$ 188,905	\$ 190,000	\$ 190,000
% Change	-2.41%	3.13%	-10.95%	12.04%	48.13%	0.58%	0.00%



Fund Servicer
Department Public Works
Revenue Item Fuel Service Charge
Account / Source 61.1007.39113 / Charges for Services
Authorization Policy
Description Charge for vehicle fuel.
Fee Schedule At estimated replacement cost.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method N/A
Projection Method Estimate based on previous usage and knowledge of fleet additions or deletions.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 479,496	\$ 588,294	\$ 604,988	\$ 576,810	\$ 395,634	\$ 520,329	\$ 345,857
% Change	-2.41%	3.13%	-10.95%	12.04%	-31.41%	31.52%	-33.53%



Fund Servicenter
Department Public Works

Revenue Item Outside Garage Service

Account / Source 61.1007.39114 / Charges for Services

Authorization Policy

Description Contracts with various entities to provide fleet maintenance

Fee Schedule Sheridan \$78.00/hour MFTC \$78.00/hour
 Lions \$78.00/hour Cherry Hills \$78.00/hour

Date Last Changed 2015

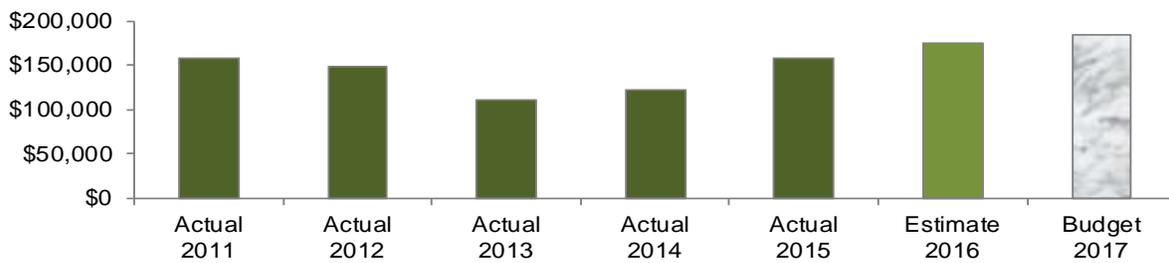
Previous Fee Schedule Sheridan \$68.00/hour MFTC \$68.00/hour
 Lions \$68.00/hour Cherry Hills \$68.00/hour

Formula Method N/A

Projection Method Estimate based on prior years

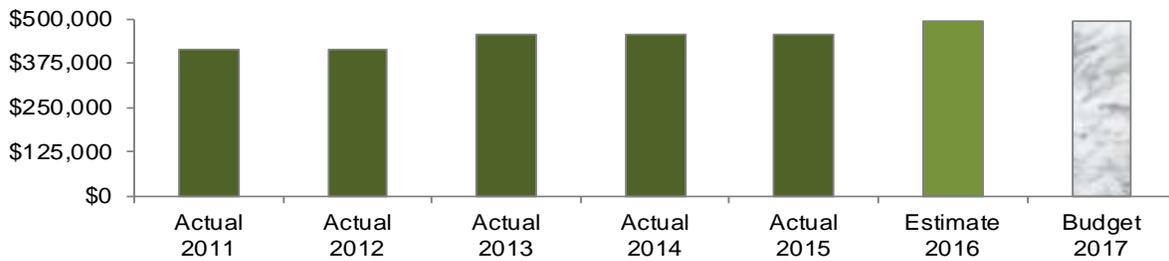
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 158,514	\$ 147,682	\$ 111,055	\$ 121,558	\$ 157,331	\$ 175,837	\$ 185,000
% Change	-2.41%	3.13%	-10.95%	12.04%	29.43%	11.76%	5.21%



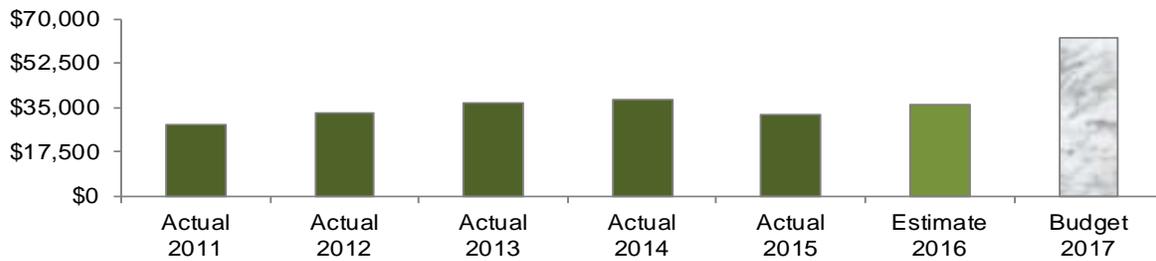
Fund Servicenter
Department Public Works
Revenue Item **Building Rental Fee**
Account / Source **61.1008.39121 / Charges for Services**
Authorization Policy
Description Rental charged to departments using space in the Servicenter.
Fee Schedule \$9.60 / sq. ft. \$6.00 / sq. ft. Salt dome, open storage Yard storage /.34 per sq. ft.
Date Last Changed 2010
Previous Fee Schedule \$8.00 per square foot building.
Formula Method Charge is allocated annually.
Projection Method Square feet X fee = revenue
Comments 2009 increase 95%, estimated 2009 revenue \$337,350.00

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 413,248	\$ 413,248	\$ 454,133	\$ 454,133	\$ 454,134	\$ 493,949	\$ 493,949
% Change	-2.41%	3.13%	-10.95%	12.04%	0.00%	8.77%	0.00%



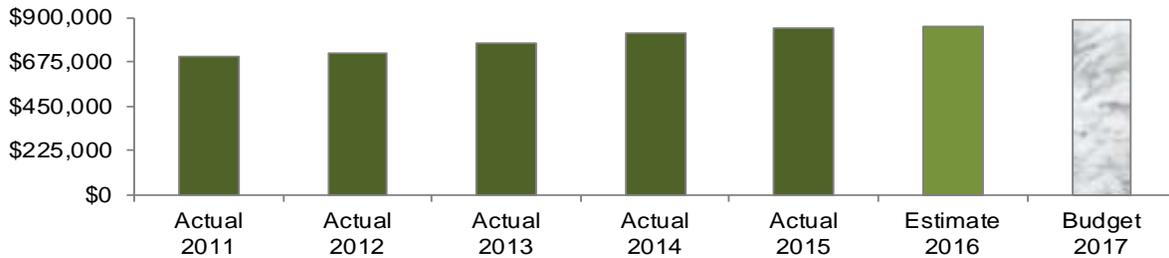
Fund Servicer
Department Public Works
Revenue Item **Central Stores**
Account / Source **61.1008.39122 / Charges for Services**
Authorization Policy
Description Charges for non-automotive items. Central Stores maintains an inventory of frequently needed items such as gloves and safety vests.
Fee Schedule Cost plus 30%
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method N/A
Projection Method Estimate based on historical revenues.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 28,339	\$ 32,696	\$ 36,710	\$ 38,334	\$ 32,288	\$ 36,000	\$ 62,400
% Change	-2.41%	3.13%	-10.95%	12.04%	-15.77%	11.50%	73.33%



Fund Capital Equipment Replacement
Department Public Works
Revenue Item Interdepartmental Service Charge
Account / Source 62.1001.39201 / Charges for Services
Authorization Policy
Description Charges to departments for the replacement of capital equipment and vehicles.
Fee Schedule Based on assessment of estimated useful life and replacement cost of equipment.
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method N/A
Projection Method Based on assessment of estimated useful life and replacement cost of equipment.
Comments N/A

	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate	2017 Budget
Amount	\$ 704,277	\$ 722,415	\$ 770,494	\$ 823,394	\$ 848,746	\$ 854,937	\$ 885,989
% Change	-2.41%	3.13%	-10.95%	12.04%	3.08%	0.73%	3.63%





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