2016 BUDGET

City of Englewood, Colorado

CITY OF Englewood
1000 Englewood Parkway
Englewood, Colorado 80110

www.englewoodgov.org/budget

City of Englewood, Colorado

2016
Budget

Presented to
Honorable Mayor, Council Members, Board and Commission Members,
Citizens, Employees and Other Stakeholders of the City of Englewood

Prepared by
Legislation
City Council
City Manager's Office
City Attorney's Office
Englewood Municipal Court
Finance and Administrative Services Department
Community Development Department
Public Works Department
Police Department
Library, Parks and Recreation Services Department
Utilities Department

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished
Budget Presentation
Award

PRESENTED TO

City of Englewood

Colorado

For the Fiscal Year Beginning

January 1, 2015

Executive Director

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Englewood, Colorado** for the **Annual Budget** beginning **January 1, 2015**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.

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January 1, 2016

Honorable Mayor, City Council Members, Board and Commission Members, Citizens, Employees, and other stakeholders of the City of Englewood, Colorado

I am pleased to submit the 2016 Budget for the City of Englewood as adopted. The annual budget serves as the foundation for the City's financial planning and fiscal management. It also provides a comprehensive plan to provide quality services to the Englewood community. The Budget was developed in accordance with State laws and City Charter requirements. The Budget is based on the modified accrual method.

Budget Document

This financial plan is the result of a collaborative process with the guidance and direction of City Council, and input from Boards and Commissions, citizens and City staff. The budget quantifies in dollars the many services and amenities provided to the citizens of Englewood. The City provides a full range of services, including police and fire protection, emergency medical services, construction and maintenance of streets, sidewalks (curb and gutter) and other infrastructure, library services and general government services. A variety of recreational resources are provided by the City: thirteen parks (including a canine companion park), nine athletic fields, an award-winning recreation center, an affordable redesigned golf course, one of the most successful senior centers in the region and Pirates Cove, a family aquatic center that offers a variety of water-based activities. The City also operates its own water treatment plant, maintains its water distribution and wastewater collection systems and jointly manages a wastewater treatment plant with the City of Littleton, our neighbor to the south.

The budget document is prepared in accordance with nationally recognized guidelines of the Distinguished Budget Presentation Award program criteria as developed by the Government Finance Officers Association. This budget document is intended to serve as:

- A **policy document** that defines the key issues that shape the budget and outlines the financial and other policies that guide the City's operating and capital plans;
- A **financial plan** that describes and summarizes relevant information related to: revenues, expenditures, debt service, and funds available for all City funds;
- An **operations guide** that highlights useful information on the nature, purpose, and accomplishments of the City's various organizational units; and
- A **communications tool** to summarize and provide key information related to: the City's resources, planning processes, and budget outlook.

The Budget document is organized into four major sections. The **Introduction Section** provides a list of principal officials, the City's organizational chart, and general City information. This section also includes a description of the budget process, a summary of significant policies embodied in the budget and a listing of city-wide capital projects. The **Main Section** consists of a series of tabs that organize the budget by fund type; the governmental funds are presented first followed by the proprietary funds. A separate budget is prepared for each fund; some funds are further expanded by divisions providing outcome based goals/activity statements and, where applicable, performance indicators. The **Revenue Sources Section** provides the description of ongoing major revenue

sources (at least $25,000) by fund and department, including the history and method of projecting future collections. The **Supplemental Information Section** includes other information of general interest, including the ordinances adopting the budget and a glossary of terms.

Budget Elements

Six years have passed since the "Great Recession" and the City economy, like that of the State and the national economy, is well into its recovery. Domestic and international risks that may impact the nation's on-going, healthy economic recovery include: The Federal Reserve Board decision on December 16, 2015 to reverse its policy and increase the federal funds rate a quarter point from .25 to .50 percent and the discount rate from .75 to 1.00 percent. This increase will move interest rates slightly upward. Weak commodity prices will affect agriculture and natural resources industries; however, consumers will continue to benefit from lower prices. The slowing global economy poses a risk to the nation and Colorado exports in 2016. Inflation will be in check for another year and interest rates will remain low even with the Federal Policy changes.

Colorado's economy continues to see job growth. The retail market is strong and the housing market is one of the most resilient in the nation. The City's 2014 sales and use tax receipts increased 20.5 percent from the sharp ten percent decline experienced in 2009. The sales and use tax receipts for November 2015 increased 8.45 percent over November 2014—November year to date 2015 collections are up 7.84 percent as compared to 2014.

Even though the City is landlocked, several existing sites are being redeveloped by property owners. Permit fees and building use tax is expected to generate $1-2 million in additional one-time revenue for the City. Building Permits for the year were up 88 percent or 1,840 in 2014 from 2013. The number of building permits issued year-to-date through November 2015 as compared to November 2014 increased 554 or 16.3 percent. The valuation of these permits was up over last year by $9.1 million or 7.7 percent.

The 2015 estimate includes a General Fund unassigned fund balance of $5,595,852 or 13.02 percent of estimated revenues--while the 2016 estimated General Fund unassigned fund balance is $4,423,632 or 10.08 percent of estimated revenues.

The budget process is fluid and in order to provide services it adapts to changes in citizen demographics, community service needs, economic conditions and technological developments. As soon as one budget is adopted based on a set of assumptions, future needs are assessed and resources developed to meet the changing community needs.

Priority Based Budget (PBB)

In 2015, the City partnered with the Center for Priority Based Budgeting to implement a new budgeting philosophy that will enable Englewood to understand the larger community priorities/results, and budget accordingly to those priorities/results, while providing flexibility in order to meet the changing needs of the community. The PBB approach will help us develop a strategic budget that both reflects our community values and ensures that residents will continue to receive a high level of city services. Rather than looking at expenditures at a department or line item level, we will transition to a program based budget that will enable the Citizens, City Council and Staff to better allocate resources to those programs that best meet the priorities/results established by the community. The City's priorities/results were identified through review of the 2014 Citizen Survey, Comprehensive Plan, and Vision/Mission/Value Statements. City Council and Staff underwent an exercise to define the results earlier this year. In 2016, the intent is to have Citizens undergo a similar exercise to review and then confirm or modify the following eight results:

- *Attractive, Engaged, Inclusive and Welcoming Community with Desirable, Livable Neighborhoods*
- *Effective Mobility and Reliable Infrastructure*

- *Orderly Well-Managed Growth and Development*
- *Recreational, Cultural, Educational and Life-Long Learning Opportunities*
- *Safe and Healthy Community*
- *Sustainable Natural Environment*
- *Thriving and Vibrant Local Economy*
- *Good Governance*

The budget reflects the City's priorities/results and allocates resources accordingly.

Guidelines

The 2016 forecast and the 2016 initial budget projections were discussed with City Council on June 29, August 10, August 17 and August 24, 2015. Revenue is forecasted to grow slowly in 2015 and 2016; therefore, expenditure growth must be tightly controlled and held closely to 2015 levels. The below guidelines were established to stabilize changes in revenue sources and expenditure uses while maintaining fund balance and service levels. The individual department budgets include wage increases for all employee groups, increased pension contributions, and no increases in health nor dental insurance premiums.

- The estimated revenues and expenditures for 2015 are as budgeted. Year-end estimates were changed as actual information was received and updated at mid-year.
- The initial increases for all expenditures (wages, benefits, contractual, commodities, and capital are initially forecast to increase three percent. Based on the Denver-Boulder-Greeley Consumer Price Index, a **three percent increase** over the 2014 actual should be a reasonable overall increase for the 2015 estimate and a **three percent increase** over the 2015 estimate is the target for the 2016 budget.
- Required pension contributions are determined by applicable actuarial studies (defined benefit) or pre-determined contribution levels (defined contribution). Contributions for the defined benefit plans are very difficult to forecast because they are reliant on highly variable investment performance
- Workers Compensation premiums were provided by Human Resources later in the year.
- Property and Liability premiums were provided by Human Resources later in the year.
- Transfers-in to the General Fund is limited to the Public Improvement Funding for capital lease payments.
- No new programs or personnel may be added without the City Manager's *prior* approval. A service enhancement request form of new programs or positions must be submitted for consideration by the City Manager.
- All departments should review the services and programs they provide that may be eliminated, reduced, contracted, "regionalized," or privatized with minimal impact on the City's service levels.
- Please identify any new revenue sources available or charges/fees that may be increased without a TABOR (tax increases, etc.) vote.
- Please review current fee structure and make adjustments if applicable.
- All open positions are "frozen" and cannot be filled without the *prior* approval of the City Manager.
- Capital expenditure requests will be submitted separately for consideration into the Multiple Year Capital Plan (MYCP). Please use the Service Enhancement and Capital Request forms for new projects.
- Please consolidate capital requests in the Fiscal Health Workbook and use the tab labeled "**Future Yr Initiatives & CIP".**

General Fund

The Budget process identifies and adapts to ongoing challenges for the City. The 2016 Budget projects revenues to exceed expenditures by $7,115 which favorably impacts the fund balance. Due to the Denver Fire Department partnership, effective June 1, 2015, the 2016 budget provides for the first time in several years the transfer of funds to the capital projects funds.

Through extensive staff and Council review and input, the 2016 General Fund budget was developed that projects an unassigned fund balance of 10.08 percent of revenues. The estimated General Fund unassigned fund balance for 2015 is projected at 13.02 percent of revenues.

The General Fund budget provides for minimal impacts on existing programs and services. The budget provides for salary and wage increases for all employee groups, no increase in medical nor dental premiums, additional pension contributions based on actuarial studies, a 2.42 percent decrease in property and liability insurance, a 7.36 percent decrease in workers' compensation insurance, and anticipated increases affecting operating and maintenance costs.

The following highlights department proposed changes for 2016:

- **Legislation –** The budget provides for no new programs or services.
- **City Manager's Office –** The budget provides for the administrative oversight of the Denver Fire Department contract (effective June 1, 2015) that provides fire suppression and emergency medical services.
- **City Attorney's Office –** The budget consists of no new programs or services.
- **Municipal Court** – The budget incorporates no new programs or services.
- **Finance and Administrative Services –** The Finance and Administrative Services Department also includes the former departments of Human Resources and Information Technology. The budget includes the funding for positions that were previously accounted for in the Risk Management and Employee Benefits funds, increased banking fees due to online processing of remittances and increases in software and hardware maintenance agreements.
- **Community Development –** The budget includes $50,000 funding for the Catalyst Grant Program. The budget also provides for the continuation of the ***art*** Shuttle program supplemented by sponsorships.
- **Public Works –** The budget includes no new programs or services. The budget includes the funding for ongoing building maintenance, road maintenance and traffic maintenance that was previously accounted for in the Capital Projects Fund.
- **Police –** The budget includes the Fire Marshal program that remains intact after the transition of fire suppression and emergency medical services from Englewood to Denver. The Department will add the following positions: two Fire Inspectors, a Crime Analyst and two Police Officers as part of the new Recruitment Program. The budget also provides for the acquisition of two Police vehicles.
- **Library, Parks and Recreation Services –** The budget accounts for the reorganization of the department. The budget fully funds the Open Space Manager position that was funded 50 percent by the Golf Course Fund in prior years. Also included in the budget is a modest increase to part-time wages to bring wages to the minimum wage level, the reinstitution of the Activity Guide mailing to all Englewood residents and the authorization to purchase a new Parks Utility Truck.

Estimated Revenue Before interfund transfers, General Fund revenues are projected at $43,883,771 for 2016, an increase of 2.1 percent from the 2014 revenue estimate of $42,981,652. Sales and use tax revenue, which comprise approximately 60 percent of the General Fund revenues in 2016, is estimated at $26,863,699 a 3 percent increase over the estimated 2015 sales and use taxes of $26,081,262.

Other Revenue Budget Information

- Property tax revenue is estimated at $2,900,000 and $3,349,000 for 2015 and 2016 respectively. The 2015 property tax 5.880 mill levy payable in 2016 remains unchanged from 1992. The Arapahoe County Assessor's Office appraises property each odd numbered year. The next property appraisal will be in 2017.
- The Englewood McLellan Reservoir Foundation (EMRF) Fund plans to collect $858,882 and $1,150,000 in 2015 and 2016 respectively. The funds will be used for General Fund operations. This sustainable revenue source is based on long-term leases that escalate with inflation.

Expenditure Appropriations The 2016 appropriation of $43,876,656 represents a less than one percent decrease over 2015 estimates expenditures of $44,058,211. The budget provides for negotiated salary increases for the Englewood Police Benefit Association, and the Englewood Employee Association; authorizes increases for Management/Supervisors/Confidential and Department Director employee groups; increases to employee benefits and pension contributions and includes anticipated increases in fuel/energy costs. Also contained in this amount is $250,000 for contingencies or unforeseen event(s).

Net Transfer The General Fund anticipates transfers to other funds in 2016. The Net Transfer-Out from the General Fund is estimated at $1,979,335

General Fund Estimate Net Transfer-Out	
Public Improvement Fund	$ (649,335)
Capital Projects Fund	(530,000)
Englewood McLellan Reservior Foundation	(800,000)
Net Transfer-Out	$ (1,979,335)

The following provides support for the General Fund Transfer-out estimate:

- The interfund transfer from the Public Improvement Fund to the General Fund is $350,665. This amount represents the annual debt service for the Selbe property lease ($15,000), the Fire Trucks (2) Lease ($236,786-final two lease payments), and the Qualified Energy Conservation Bonds ($98,879).
- The interfund transfer to the Public Improvement Fund from the General Fund is $1,000,000.
- The interfund transfer to the Capital Projects Fund from the General Fund is $530,000.
- The City Council has agreed to transfer from LTAR $800,000 to the Englewood/McLellan Reservoir Foundation (EMRF) to fund the road construction needed for future tenants. These funds will be return to the LTAR from net rents received by the EMRF over a two year period beginning in 2017.

The 2016 projected operating excess of $7,115 takes into account the net transfers-out from the General Fund of $1,979,335.

Fund Balance The General Fund's 2016 estimated total fund balance is $7,686,731. The fund balance consists of three components: Restricted, Committed and Unassigned amounts.

Restricted Fund Balance The General Fund has restricted funds. This amount is due to provisions that are externally imposed by creditors or by law.

- **Restricted for TABOR Emergencies** Emergency reserves have been established as required by Article X, Section 20 of the Constitution of the State of Colorado. The amount set aside for 2016 is $1,400,000.

Committed Fund Balance The General Fund has committed funds that are created and modified through appropriation by City Council.

- **Committed to Long Term Asset Reserve (LTAR)** The LTAR represents funds from the sale, lease, or earnings from long-term assets. These funds are reserved for spending in a careful, judicious and strategic manner. The funds in this account may only be expended if the funds are appropriated in the annual budget or by supplemental appropriation. The 2016 estimated balance in LTAR is $1,863,099. A transfer in 2016 to the Englewood/McLellan Reservoir Foundation (EMRF) was approved and will be paid back from net EMRF rents in two years beginning in 2017.

Unassigned Fund Balance The estimated 2016 General Fund unassigned fund balance is $4,423,632 or 10.08 percent of General Fund total revenue. The unassigned fund balance represents funds the City sets aside for a "rainy day". Another way to view these unrestricted funds is as a stabilization fund, the intent of which is to smooth over unexpected, adverse fluctuations in revenues and expenditures. The unassigned fund balance is normally built up when revenues exceed expenditures. In the past, excess funds have been transferred out, usually for capital projects identified in the Multiple Year Capital Plan (MYCP).

In order to guard against General Fund shortfalls in revenues or unanticipated expenditures over the next several years, City management and City Council will closely monitor expenditures and revenues. In addition, looking toward 2016 and beyond, the City will actively look for ways to reduce operating expenditures and take advantage of new sources of revenues, in order to limit the need for periodic transfers. While this will be a challenging task, it does provide the City with opportunities to develop and utilize new long-term revenue sources and, perhaps, find innovative ways to deliver services to our citizens. Collectively, we will be able to meet the financial challenges of the future.

Special Revenue Funds

- The Conservation Trust Fund will provide funding for parks, recreation and open space projects estimated at $556,500 for 2016.
- Donors Fund will fund several programs and projects with $228,000 from contributions by various donors.
- The Community Development Fund continues to oversee the operation of the ***art*** Shuttle program. Funding for operations is shared between RTD and the City with some City obligations currently being offset by sponsorships from the participating community in the amount of $10,000. The Community Development Department's 2016 budget provides $80,000 for the City's share of the ***art*** Shuttle operating costs.
- The Parks and Recreation Trust Fund's budget of $13,000 provides for donor specified park and recreation projects.
- The Malley Center Trust Fund will finance $5,000 in programs and projects that benefit the Malley Senior Recreation Center and its patrons in 2016.
- The Open Space Fund which accounts for the Arapahoe Open Space share-back funds will finance several parks and open space projects totaling approximately $867,000 and one park maintenance position at an estimate amount of $70,000.

Debt Service Fund

- The General Obligation Bond Fund will provide funding for existing debt that financed the construction of Pirates Cove and improvements to the Englewood Recreation Center and the Malley Senior Recreation Center. The 2016 debt service payment for principal and interest totals $1,108,113. The 2015 property tax mill levy assessment collected in 2016 is 1.924 mills. This debt is scheduled to retire in 2023.

Capital Projects Funds

- The General Fund will have excess funding in 2016 to transfer to the Public Improvement Fund $1,000,000 and transfer to the Capital Projects Fund $530,000.

- The Public Improvement Fund (PIF) receives its funding from three major sources: Vehicle Use Tax, Building Use Tax and Arapahoe County Road and Bridge Tax. The PIF budget will finance $3,801,000 for essential infrastructure maintenance projects and equipment. Additionally the PIF will receive a net transfer of $649,335 from the General Fund, and transfer $1,247,500 to the Capital Projects Fund for recommended projects.
- The Capital Projects Fund receives its funding from transfers from either the General Fund or the PIF. In addition capital grants from the federal or state governments also are used to fund projects designated in this fund. The Capital Projects Fund's budget includes funding from the PIF in the amount of $1,247,500 and $530,000 from the General Fund to finance projects totaling $2,242,458.

Enterprise Funds

- The Water Fund's 2016 proposed budget incorporates no rate increase for water delivery services.
- The Sewer Fund last raised rates on January 1, 2015. No fee increase is anticipated for 2016.
- No rate increase is proposed in 2016 for the Storm Water Drainage Fund customers.
- The Concrete Utility Fund last raised fees 25% ($.098 to $1.225 per square foot) in 2013. No fee increase is anticipated for 2016.
- The Golf Course Fund anticipates raising green fees, annual passes and pull-cart rentals for 2016.
- The Housing Rehabilitation Fund's budget consists of the revenue and expenses associated for the housing rehabilitation and loan servicing programs.

Internal Service Funds

- The Central Services Fund plans to hold its operations to 2015 levels, adjusted for anticipated increases in salary and wages, benefits and energy/fuel costs.
- The Public Works Director and the Deputy City Manager monitor the fleet size and usage on a regular basis. The fleet size is adjusted to meet the City's need. The on-going assessment of the City's fleet inventory will hopefully result in cost savings of acquiring and maintaining the City's "rolling stock." Both the Servicenter and Capital Equipment Replacement Funds developed a budget based on modest increases over 2015 levels for anticipated increases in salary and wages, benefits and energy/fuel costs.
- City staff continues to find ways to negotiate lower insurance premiums for employee benefits as well as for City property. The Employee Benefits Fund' s proposed budget provides for no increase in medical health and dental insurance premiums for 2016 as compared to premiums budgeted in 2015. The Risk Management fund provides for a 2.42% decrease in property and liability insurance and a 7.36% decrease in workers' compensation insurance in 2016 as compared to 2015 rates.

City Council, City staff and I believe that the budget provides a comprehensive financial plan for providing quality services and amenities to the community, based upon conservative revenue estimates.

Budget Award and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Englewood, Colorado for the **Annual Budget** beginning **January 1, 2015**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

This award is valid for a period of one year. We believe the 2016 budget continues to conform to program requirements; therefore, we are submitting it to the GFOA to determine its eligibility for another award.

I appreciate the considerable effort and input on the budget preparation from the City Council Members, the Board and Commission Members, the department directors and their staff. I believe City employees utilize creative and cost effective solutions to maintain the many high quality services and amenities our citizens enjoy at a very reasonable price.

Respectfully submitted,

Eric A. Keck
City Manager

Introduction

Principal Officials

Elected Officials

City Council

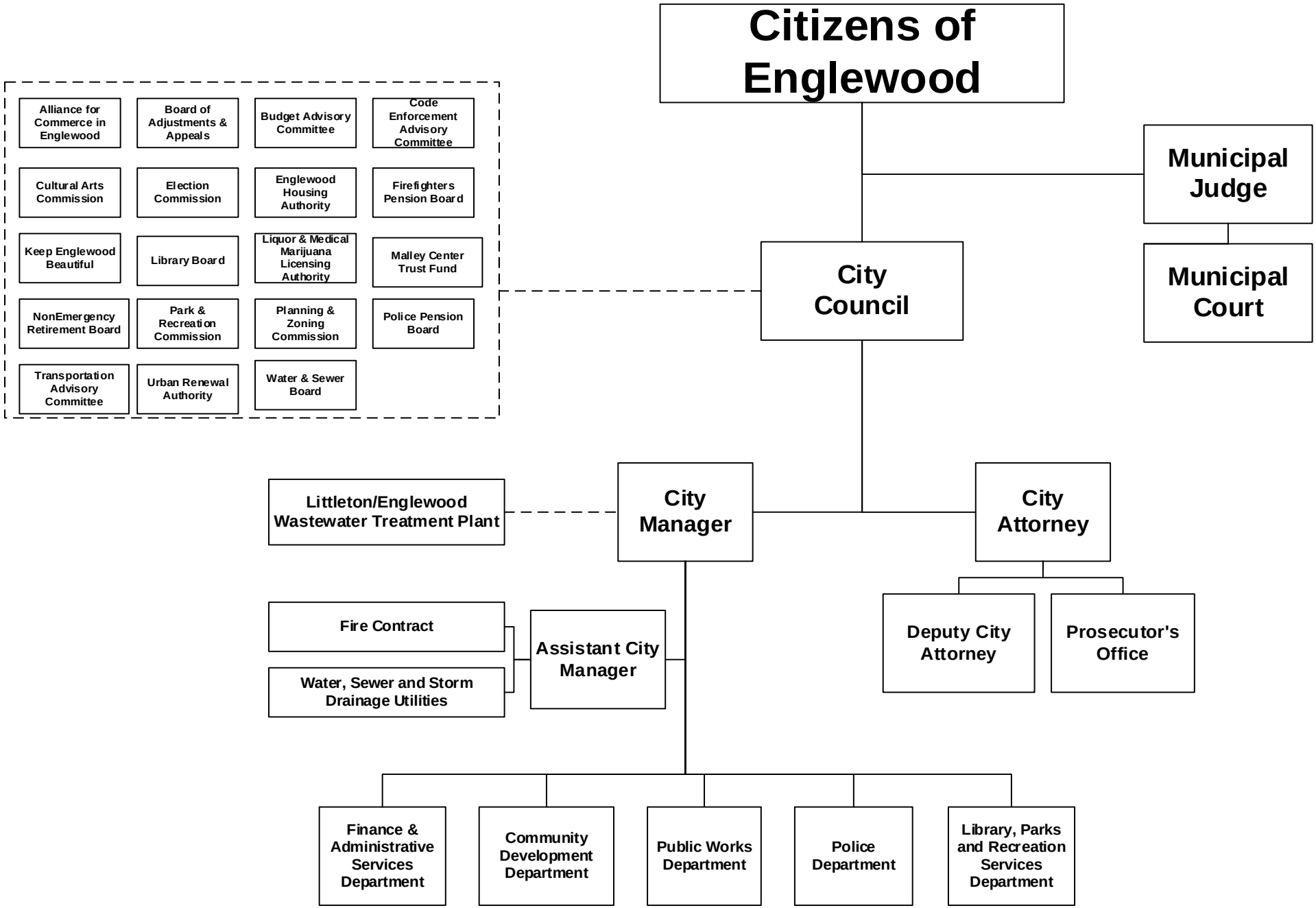
Mayor ..... Joe Jefferson, District 1
Mayor Pro-Tem ..... Rick Gillit, District 4
Council Member ..... Linda Olson, District 2
Council Member ..... Laurett Barrentine, District 3
Council Member ..... Amy Martinez, At-Large
Council Member ..... Rita Russell, At-Large
Council Member ..... Steven R. Yates, At-Large

Municipal Judge ..... Vincent Atencio

City Officials

City Manager ..... Eric A. Keck
Assistant City Manager ..... Murphy Robinson
Interim City Attorney ..... Dugan Comer
Municipal Court Administrator ..... Tamara Wolfe
Finance and Administrative Services Director ..... Shelley Becker
Interim Community Development Director ..... Michael Flaherty
Public Works Director ..... Rick Kahm
Police Chief ..... John Collins
Library, Parks and Recreation Services Director ..... Dorothy Hargrove
Utilities Director ..... Tom Brennan

City of Englewood, Colorado Organizational Chart



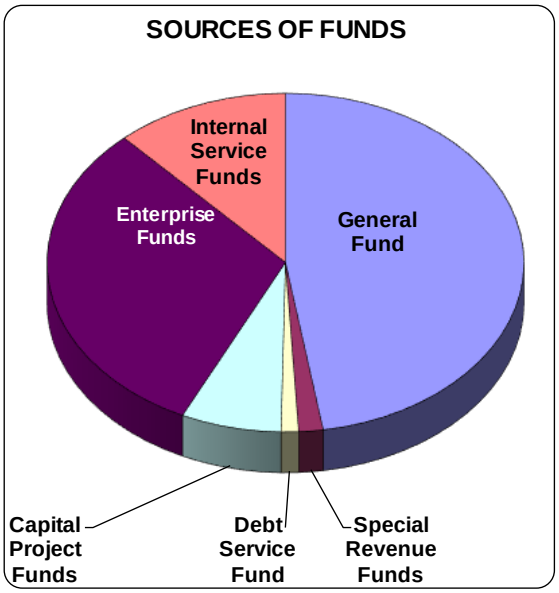
Budget Summary

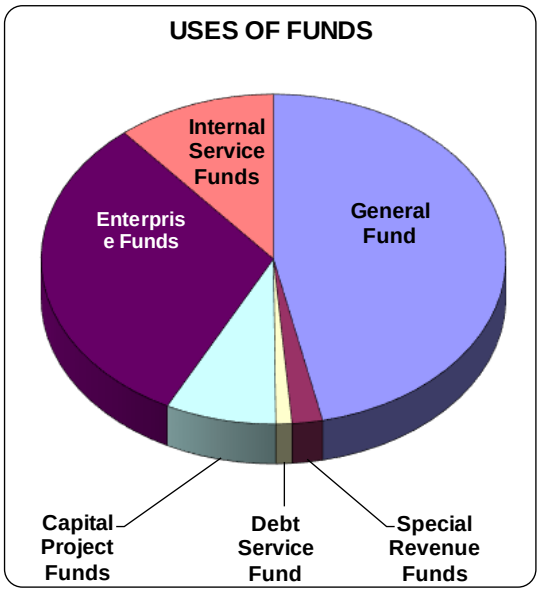
The budget provides a comprehensive financial plan for providing quality services and amenities to the community, based upon conservative revenue estimates.

Budget Challenges and Opportunities – The following items continue to impact the budgetary decisions made by both management staff and City Council:

- Sales and Use Tax represents approximately 60% of the General Fund's total sources of funds. This revenue source is volatile and tends to expand when the economy is growing and contracts as the economy slows. The local economy is rebounding albeit slowly from the "Great Recession" that began in late 2008.
- Property Tax makes up 7% of the General Fund's sources of funds. Property values have been relatively stable over the last ten years. Annual Property Tax collections have ranged from $2,400,000 to $3,000,000 over the last ten years.
- On average, department budgets are 70-80% personnel costs (wages and benefits). The personnel expenditure category is somewhat fixed unless Council and Citizens determine service levels and programs are not sustainable. The City provides its employees competitive market and performance based wages and health and dental insurance coverage. Small wage and benefit increases have a big impact on the budget.
- Pension contributions as determined by outside actuarial analysis, are nondiscretionary expenditure with a significant budgetary impact.
- The unpredictable fluctuation of fuel and other energy costs over the past few years have had an impact on the operation and maintenance expenditure of the departments' budget.
- The delay of infrastructure projects is also looming. The City has been in "maintenance mode" for several years but eventually the replacement of major structures will need to be addressed in the budget.

The chart depicts the City's fund types in relation to each other in terms of financial sources and uses. The General Fund accounts for approximately forty seven percent of the City's budgeted fund sources and uses.





Fund Sources	$	%
General Fund	$44,234,436	47%
Special Revenue Funds	**1,532,000**	**2%**
Debt Service Fund	1,102,000	1%
Capital Project Funds	**6,339,500**	**7%**
Enterprise Funds	28,940,560	31%
Internal Service Funds	**11,033,055**	**12%**
Total Sources of Funds	**$93,181,551**	100%

Fund Uses	$	%
General Fund	$ 46,206,656	47%
Special Revenue Funds	**2,099,500**	**2%**
Debt Service Fund	1,108,113	1%
Capital Project Funds	**7,641,623**	**8%**
Enterprise Funds	31,063,103	31%
Internal Service Funds	**11,021,981**	**11%**
Total Uses of Funds	**$ 99,140,976**	100%

Sources and Uses of Funds Budget Summary – All Funds

Governmental Fund Types

	Estimated Beginning Balance	Sources	Uses	Estimated Ending Balance	Reserves	Estimated Unassigned Balance
General Fund	9,658,951	44,234,436	46,206,656	7,686,731	3,263,099	4,423,632
Special Revenue Funds						
Conservation Trust Fund	281,606	310,000	556,500	35,106	-	35,106
Community Development Fund	-	360,000	360,000	-	-	-
Donors Fund	364,705	105,000	228,000	241,705	-	241,705
Malley Center Trust Fund	235,626	7,000	5,000	237,626	-	237,626
Parks & Recreation Trust Fund	461,594	15,000	13,000	463,594	-	463,594
Open Space Fund	276,342	735,000	937,000	74,342	-	74,342
Total Special Revenue Funds	1,619,873	1,532,000	2,099,500	1,052,373	-	1,052,373
Debt Service Fund						
General Obligation Bond Fund	57,792	1,102,000	1,108,113	51,679	-	51,679
Total Debt Service Fund	57,792	1,102,000	1,108,113	51,679	-	51,679
Capital Projects Funds						
Public Improvement Fund	1,579,054	4,509,000	5,399,165	688,889	-	688,889
Capital Projects Fund	662,319	1,830,500	2,242,458	250,361	-	250,361
Total Capital Projects Funds	2,241,373	6,339,500	7,641,623	939,250	-	939,250
Total Governmental Funds	13,577,989	53,207,936	57,055,892	9,730,033	3,263,099	6,466,934

Proprietary Fund Types

	Estimated Beginning Balance	Sources Revenues	Uses Expenditures	Estimated Ending Balance	Reserves	Estimated Unreserved Balance
Enterprise Funds						
Water Fund	9,785,231	8,378,247	9,112,957	9,050,521	-	9,050,521
Sewer Fund	2,547,522	16,207,602	17,626,078	1,129,046	-	1,129,046
Stormwater Drainage Fund	1,117,192	329,013	343,220	1,102,985	-	1,102,985
Golf Course Fund	470,393	2,141,498	2,103,184	508,707	-	508,707
Concrete Utility Fund	523,919	884,200	877,664	530,455	-	530,455
Housing Rehabilitation Fund	1,685,060	1,000,000	1,000,000	1,685,060	-	1,685,060
Total Enterprise Funds	16,129,317	28,940,560	31,063,103	14,006,774	-	14,006,774
Internal Service Funds						
Central Services Fund	46,333	301,975	332,407	15,901	-	15,901
ServiCenter Fund	1,194,203	2,394,408	2,267,000	1,321,611	-	1,321,611
Capital Equipment Replacement Fund	2,003,106	981,437	1,106,447	1,878,096	-	1,878,096
Risk Management Fund	60,537	1,445,446	1,435,555	70,428	-	70,428
Employee Benefits Fund	75,332	5,909,789	5,880,572	104,549	-	104,549
Total Internal Service Funds	3,379,511	11,033,055	11,021,981	3,390,585	-	3,390,585
Total Proprietary Funds	19,508,828	39,973,615	42,085,084	17,397,359	-	17,397,359
Total All Funds	**33,086,817**	**93,181,551**	**99,140,976**	**27,127,392**	**3,263,099**	**23,864,293**

Combined Summary Statement of Revenues, Expenditures and Changes in Fund Balance

	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Total Governmental Funds	Enterprise Funds	Internal Service Funds*	Total Proprietary Funds	Total All Funds
Estimated Beginning Funds Available	**$ 9,658,951**	**$1,619,873**	**$ 57,792**	**$2,241,373**	**$ 13,577,989**	**$16,129,317**	**$3,379,511**	**$19,508,828**	**$33,086,817**
Sources of Funds									
Revenues									
Taxes	33,828,299	-	1,100,000	3,499,000	38,427,299	-	-	-	38,427,299
Licenses & Permits	1,168,222	-	-	-	1,168,222	-	-	-	1,168,222
Intergovernmental	1,287,104	1,385,000	-	-	2,672,104	120,000	-	120,000	2,792,104
Charges for Services	5,144,262	-	-	-	5,144,262	28,169,613	10,877,764	39,047,377	44,191,639
System Development Fe	-	-	-	-	-	245,900	-	245,900	245,900
Fines & Forfeitures	1,008,350	-	-	-	1,008,350	-	-	-	1,008,350
Net Investment Income	86,446	23,000	2,000	-	111,446	405,047	155,291	560,338	671,784
Other	1,361,088	124,000	-	63,000	1,548,088	-	-	-	1,548,088
Total Revenues	**43,883,771**	**1,532,000**	**1,102,000**	**3,562,000**	**50,079,771**	**28,940,560**	**11,033,055**	**39,973,615**	**90,053,386**
Other Financing Sources	350,665	-	-	2,777,500	3,128,165	-	-	-	3,128,165
Total Sources of Funds	**44,234,436**	**1,532,000**	**1,102,000**	**6,339,500**	**53,207,936**	**28,940,560**	**11,033,055**	**39,973,615**	**93,181,551**
Uses of Funds									
Expenditures									
General Government									
Legislation	365,572	-	-	-	365,572	-	-	-	365,572
City Manager's Office	6,586,762	-	-	153,500	6,740,262	-	-	-	6,740,262
City Attorney's Office	810,022	-	-	-	810,022	-	-	-	810,022
Municipal Court	1,058,583	-	-	5,500	1,064,083	-	-	-	1,064,083
Human Resources	-	-	-	-	-	-	7,316,127	7,316,127	7,316,127
Finance and Administrative Services	3,965,669	100,000	-	1,977,286	6,042,955	-	332,407	332,407	6,375,362
Information Technology	-	-	-	-	-	-	-	-	-
Community Developm	2,134,378	360,000	-	130,000	2,624,378	-	-	-	2,624,378
Police	13,247,547	60,000	-	18,969	13,326,516	-	-	-	13,326,516
Fire	-	-	-	-	-	-	-	-	-
Public Works	6,208,706	-	-	2,741,000	8,949,706	-	3,373,447	3,373,447	12,323,153
Culture & Recreation									
Parks and Recreation	6,136,594	1,539,000	-	1,017,203	8,692,797	-	-	-	8,692,797
Library Services	1,241,179	40,500	-	-	1,281,679	-	-	-	1,281,679
Debt Service	1,871,644	-	1,108,113	-	2,979,757	-	-	-	2,979,757
Contingency	250,000	-	-	-	250,000	-	-	-	250,000
Water Distribution Syste	-	-	-	-	-	9,112,957	-	9,112,957	9,112,957
Sewer Collection System	-	-	-	-	-	17,626,078	-	17,626,078	17,626,078
Stormwater Drainage Sy	-	-	-	-	-	343,220	-	343,220	343,220
Golf Course	-	-	-	-	-	2,103,184	-	2,103,184	2,103,184
Concrete Utility	-	-	-	-	-	877,664	-	877,664	877,664
Housing Rehabilitation	-	-	-	-	-	1,000,000	-	1,000,000	1,000,000
Total Expenditures	**43,876,656**	**2,099,500**	**1,108,113**	**6,043,458**	**53,127,727**	**31,063,103**	**11,021,981**	**42,085,084**	**95,212,811**
Other Financing Uses	2,330,000	-	-	1,598,165	3,928,165	-	-	-	3,928,165
Total Uses of Funds	**46,206,656**	**2,099,500**	**1,108,113**	**7,641,623**	**57,055,892**	**31,063,103**	**11,021,981**	**42,085,084**	**99,140,976**
Net Sources (Uses) of	**(1,972,220)**	**(567,500)**	**(6,113)**	**(1,302,123)**	**(3,847,956)**	**(2,122,543)**	**11,074**	**(2,111,469)**	**(5,959,425)**
Estimated Ending Funds Available	**7,686,731**	**1,052,373**	**51,679**	**939,250**	**9,730,033**	**14,006,774**	**3,390,585**	**17,397,359**	**27,127,392**
Less Reserves / Restrictions:									
Emergency Reserve	1,400,000	-	-	-	1,400,000	-	-	-	1,400,000
LTAR	1,863,099	-	-	-	1,863,099	-	-	-	1,863,099
Other	-	-	-	-	-	-	-	-	-
Estimated Unassigned Funds Available	**$ 4,423,632**	**$1,052,373**	**$ 51,679**	**$ 939,250**	**$ 6,466,934**	**$14,006,774**	**$3,390,585**	**$17,397,359**	**$23,864,293**

*Expenditures are listed by the department responsible for the Internal Service Fund.

Five Year Combined Statement of Fund Sources and Uses By Fund Type
Governmental Funds

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
General Fund								
Beginning Fund Balance	9,234,957	8,494,679	8,817,685	9,070,810	10,913,833	10,416,386	12,211,250	9,658,951
Total Revenue	36,714,454	38,306,575	39,889,799	40,901,819	42,872,493	41,625,698	42,981,652	43,883,771
Other Financing Sources	2,196,610	1,813,945	1,968,243	1,139,574	892,544	294,326	395,776	350,665
Total Sources of Funds	38,911,064	40,120,520	41,858,042	42,041,393	43,765,037	41,920,024	43,377,428	44,234,436
Total Expenditure	38,901,342	39,496,268	40,265,587	40,125,364	42,467,620	44,566,709	44,058,211	43,876,656
Other Financing Uses	750,000	301,246	1,339,330	73,006	-	-	1,871,516	2,330,000
Total Uses of Funds	39,651,342	39,797,514	41,604,917	40,198,370	42,467,620	44,566,709	45,929,727	46,206,656
Net Sources (Uses) of Fund	(740,278)	323,006	253,125	1,843,023	1,297,417	(2,646,685)	(2,552,299)	(1,972,220)
Ending Fund Balance	8,494,679	8,817,685	9,070,810	10,913,833	12,211,250	7,769,701	9,658,951	7,686,731
Special Revenue Funds								
Beginning Fund Balance	2,947,345	3,752,346	4,071,943	4,367,884	4,655,645	1,148,161	4,092,530	1,619,873
Total Revenue	3,355,992	3,014,906	2,681,177	2,653,918	2,087,173	1,446,840	1,943,628	1,532,000
Other Financing Sources	750,000	175,361	383,751	208,001	-	-	-	-
Total Sources of Funds	4,105,992	3,190,267	3,064,928	2,861,919	2,087,173	1,446,840	1,943,628	1,532,000
Total Expenditure	3,253,939	2,474,540	2,314,644	1,889,389	2,650,288	2,083,000	4,416,285	2,099,500
Other Financing Uses	47,052	396,130	454,343	684,769	-	-	-	-
Total Uses of Funds	3,300,991	2,870,670	2,768,987	2,574,158	2,650,288	2,083,000	4,416,285	2,099,500
Net Sources (Uses) of Fund	805,001	319,597	295,941	287,761	(563,115)	(636,160)	(2,472,657)	(567,500)
Ending Fund Balance	3,752,346	4,071,943	4,367,884	4,655,645	4,092,530	512,001	1,619,873	1,052,373
Debt Service Funds								
Beginning Fund Balance	58,665	9,616	154,267	55,625	46,839	46,876	61,105	57,792
Total Revenue	1,049,772	1,097,174	856,535	946,791	1,120,218	1,107,000	1,107,000	1,102,000
Other Financing Sources	-	10,316,477	-	-	-	-	-	-
Total Sources of Funds	1,049,772	11,413,651	856,535	946,791	1,120,218	1,107,000	1,107,000	1,102,000
Total Expenditure	1,098,821	952,523	955,177	955,577	1,105,952	1,110,313	1,110,313	1,108,113
Other Financing Uses	-	10,316,477	-	-	-	-	-	-
Total Uses of Funds	1,098,821	11,269,000	955,177	955,577	1,105,952	1,106,963	1,110,313	1,108,113
Net Sources (Uses) of Fund	(49,049)	144,651	(98,642)	(8,786)	14,266	37	(3,313)	(6,113)
Ending Fund Balance	9,616	154,267	55,625	46,839	61,105	46,913	57,792	51,679
Capital Projects Funds								
Beginning Fund Balance	2,456,408	3,748,195	1,761,434	2,186,357	2,698,207	194,875	3,317,936	2,241,373
Total Revenue	2,022,462	1,966,125	2,519,808	3,723,246	4,058,265	3,162,000	5,347,127	3,562,000
Other Financing Sources	2,311,017	558,507	804,000	600,000	1,267,000	650,000	1,871,516	2,777,500
Total Sources of Funds	4,333,479	2,524,632	3,323,808	4,323,246	5,325,265	3,812,000	7,218,643	6,339,500
Total Expenditure	2,122,616	3,519,113	1,936,368	2,221,822	2,958,992	3,004,602	7,350,878	6,043,458
Other Financing Uses	919,076	992,280	962,517	1,589,574	1,746,544	944,326	944,328	1,598,165
Total Uses of Funds	3,041,692	4,511,393	2,898,885	3,811,396	4,705,536	3,948,928	8,295,206	7,641,623
Net Sources (Uses) of Fund	1,291,787	(1,986,761)	424,923	511,850	619,729	(136,928)	(1,076,563)	(1,302,123)
Ending Fund Balance	3,748,195	1,761,434	2,186,357	2,698,207	3,317,936	57,947	2,241,373	939,250
Total Governmental Funds								
Beginning Fund Balance	14,697,375	16,004,836	14,805,329	15,680,676	18,314,524	10,895,883	19,682,821	13,577,989
Total Revenue	43,142,680	44,384,780	45,947,319	48,225,774	50,138,149	47,182,685	51,379,407	50,079,771
Other Financing Sources	5,257,627	12,864,290	3,155,994	1,947,575	2,159,544	1,394,326	2,267,292	3,128,165
Total Sources of Funds	48,400,307	57,249,070	49,103,313	50,173,349	52,297,693	48,577,011	53,646,699	53,207,936
Total Expenditure	45,376,718	46,442,444	45,471,776	45,192,152	49,182,852	50,031,466	56,935,687	53,127,727
Other Financing Uses	1,716,128	12,006,133	2,756,190	2,347,349	1,746,544	1,935,820	2,815,844	3,928,165
Total Uses of Funds	47,092,846	58,448,577	48,227,966	47,539,501	50,929,396	51,967,286	59,751,531	57,055,892
Net Sources (Uses) of Fund	1,307,461	(1,199,507)	875,347	2,633,848	1,368,297	(3,390,275)	(6,104,832)	(3,847,956)
Ending Fund Balance	16,004,836	14,805,329	15,680,676	18,314,524	19,682,821	7,505,607	13,577,989	9,730,033

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Combined Statement of Fund Sources and Uses By Fund Type
Proprietary Funds and Total All Funds

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2014	Estimate 2015	Budget 2016
Enterprise Funds								
Beginning Fund Balance	16,312,500	15,236,543	14,209,100	20,127,357	18,401,205	14,140,051	18,667,497	16,129,317
Total Revenue	26,429,869	25,781,815	27,114,568	27,739,882	28,758,365	28,909,269	28,352,108	28,940,560
Other Financing Sources	50,000	-	9,756,617	3,214,770	-	-	-	-
Total Sources of Funds	26,479,869	25,781,815	36,871,185	30,954,652	28,758,365	28,909,269	28,352,108	28,940,560
Total Expenditure	27,555,826	26,809,258	30,672,695	30,164,223	28,429,073	31,187,844	30,890,288	31,063,103
Other Financing Uses	-	-	280,233	2,516,581	63,000	-	-	-
Total Uses of Funds	27,555,826	26,809,258	30,952,928	32,680,804	28,492,073	31,187,844	30,890,288	31,063,103
Net Sources (Uses) of Fund	(1,075,957)	(1,027,443)	5,918,257	(1,726,152)	266,292	(2,278,575)	(2,538,180)	(2,122,543)
Ending Fund Balance	15,236,543	14,209,100	20,127,357	18,401,205	18,667,497	11,861,476	16,129,317	14,006,774
Internal Service Funds								
Beginning Fund Balance	3,572,508	3,277,944	3,789,485	2,977,858	3,303,687	2,882,052	3,187,531	3,379,511
Total Revenue	9,507,772	9,747,869	10,106,278	10,505,156	11,136,839	11,985,202	12,004,571	11,033,055
Other Financing Sources	-	330,465	795,000	-	-	-	-	-
Total Sources of Funds	9,507,772	10,078,334	10,901,278	10,505,156	11,136,839	11,985,202	12,004,571	11,033,055
Total Expenditure	8,505,859	8,520,793	10,649,905	9,929,327	10,902,995	13,657,991	11,812,591	11,021,981
Other Financing Uses	1,296,477	1,046,000	1,063,000	250,000	350,000	-	-	-
Total Uses of Funds	9,802,336	9,566,793	11,712,905	10,179,327	11,252,995	13,657,991	11,812,591	11,021,981
Net Sources (Uses) of Fund	(294,564)	511,541	(811,627)	325,829	(116,156)	(1,672,789)	191,980	11,074
Ending Fund Balance	3,277,944	3,789,485	2,977,858	3,303,687	3,187,531	1,209,263	3,379,511	3,390,585
Total Proprietary Funds								
Beginning Fund Balance	19,885,008	18,514,487	17,998,585	23,105,215	21,704,892	17,022,103	21,855,028	19,508,828
Total Revenue	35,937,641	35,529,684	37,220,846	38,245,038	39,895,204	40,894,471	40,356,679	39,973,615
Other Financing Sources	50,000	330,465	10,551,617	3,214,770	-	-	-	-
Total Sources of Funds	35,987,641	35,860,149	47,772,463	41,459,808	39,895,204	40,894,471	40,356,679	39,973,615
Total Expenditure	36,061,685	35,330,051	41,322,600	40,093,550	39,332,068	44,845,835	42,702,879	42,085,084
Other Financing Uses	1,296,477	1,046,000	1,343,233	2,766,581	413,000	-	-	-
Total Uses of Funds	37,358,162	36,376,051	42,665,833	42,860,131	39,745,068	44,845,835	42,702,879	42,085,084
Net Sources (Uses) of Fund	(1,370,521)	(515,902)	5,106,630	(1,400,323)	150,136	(3,951,364)	(2,346,200)	(2,111,469)
Ending Fund Balance	18,514,487	17,998,585	23,105,215	21,704,892	21,855,028	13,070,739	19,508,828	17,397,359
Total All Funds								
Beginning Fund Balance	34,582,383	34,519,323	32,803,914	38,785,891	40,019,416	27,917,986	41,537,849	33,086,817
Total Revenue	79,080,321	79,914,464	83,168,165	86,470,812	90,033,353	88,077,156	91,736,086	90,053,386
Other Financing Sources	5,307,627	13,194,755	13,707,611	5,162,345	2,159,544	1,394,326	2,267,292	3,128,165
Total Sources of Funds	84,387,948	93,109,219	96,875,776	91,633,157	92,192,897	89,471,482	94,003,378	93,181,551
Total Expenditure	81,438,403	81,772,495	86,794,376	85,285,702	88,514,920	94,877,301	99,638,566	95,212,811
Other Financing Uses	3,012,605	13,052,133	4,099,423	5,113,930	2,159,544	1,935,820	2,815,844	3,928,165
Total Uses of Funds	84,451,008	94,824,628	90,893,799	90,399,632	90,674,464	96,813,121	102,454,410	99,140,976
Net Sources (Uses) of Fund	(63,060)	(1,715,409)	5,981,977	1,233,525	1,518,433	(7,341,639)	(8,451,032)	(5,959,425)
Ending Fund Balance	34,519,323	32,803,914	38,785,891	40,019,416	41,537,849	20,576,346	33,086,817	27,127,392

Economic Outlook

Colorado The 2016 forecast is taken from the *Colorado Business Economic Outlook 2016* prepared by the Business Research Division of the University of Colorado Leeds School of Business. The *Colorado Business Economic Outlook 2016* reported that the US economy continues to improve since the start of the Great Recession as evidenced by growth in 2012 by 2.2%, in 2013 by 1.5%, and in 2014 by 2.1%. In 2015, Q1 experienced a slight growth rate of .6%, Q2 and Q3 experience an increase of 3.9% and 2.1% respectively. Due to the economic data, growth expectations are anticipated to be below 3% for 2015 and 2016. The sustained, growth of the US economy is influenced by the following domestic and international risks: slower economic growth in some global markets, the Eurozone continues its recovery and will show growth in 2016, China's growth slowed from 10% in 2010 to 6.9% in 2015 and is expected to slow further, change in Federal Reserve policies, low commodities prices (particularly energy prices), and uneven economic recovery in the states. Colorado experienced moderate job growth in 2015. The state added approximately 70,100 jobs (a gain of 2.8%) in 2015 over 2014. The consensus for 2016 is that the state will add an additional 65,100 new jobs or a 2.6% increase above 2015 (please refer to the chart below titled "Colorado Estimated Employment Levels"). The Natural Resources and Mining sector is the only sector in 2015 that experienced job loss. In 2016, the Natural Resources and Mining sector is anticipated to lose 1,300 jobs. Most of the sector job growth in 2015 is from Education and Health Services (13,300), Professional and Business Services (12,300) and Trade, Transportation and Utilities (12,200).

A notable change over the years in the Colorado economy is the structural shift from a goods-producing to a service-producing economy. This trend continues in 2016, with goods-producing jobs increasing by 10,600 as compared to services-producing jobs increasing by 54,500.

2005-2016 Colorado Estimated Employment Levels (In Thousands)

Sector	2005-2015a	Revised 2014	Estimated 2015	Forecast 2016
Natural Resources and Mining	13.9	3.3	-2.8	-1.3
Construction	-9.5	14.8	8.2	9.7
Manufacturing	-8.1	3.8	3.7	2.2
Total Goods Producing	-3.7	21.9	9.1	10.6
Trade, Transportation and Utilities	31.0	11.6	12.2	10.8
Information	-6.8	0.1	0.2	0.3
Financial Activities	-1.2	2.3	4.0	2.6
Professional and Business Services	78.6	12.6	12.3	15.5
Education and Health Services	87.5	12.1	13.3	10.9
Leisure and Hospitality	53.9	11.3	10.7	9.0
Other Services	13.5	2.7	1.6	1.9
Government	52.1	4.3	6.7	3.5
Total Services Producing	308.6	57.0	61.0	54.5
Total Jobs Created	304.9	78.9	70.1	65.1

a Revised. b Estimated. c Forecast.
Sources: Colorado Department of Labor and Employment and Colorado Business Economic Outlook Committees.

On July 1, 2014, Colorado's population was 5,353,471; this is an increase of 82,485 or 1.6%, over the prior year. Population fluctuates based on natural increase (births minus deaths) and net migration.

Over the year, 38% (31,707) of the population change was due to a natural increase and 62% (50,778) from net migration.

According to the chart, Colorado Resident Labor Force 2007-2016, the Colorado unemployment rate is anticipated to fall to 4.2% in 2015 and 3.8% in 2016.

Colorado Resident Labor Force, 2007–2016
(Not Seasonally Adjusted) (In Thousands)

Labor Force	2007	2008	2009	2010	2011	2012	2013	2014	2015 a	2016 b
Colorado Labor Force	2,664.7	2,716.6	2,723.0	2,724.4	2,734.4	2,757.1	2,779.6	2,817.3	2,819.6	2,847.8
Total Employment	2,565.2	2,585.2	2,524.4	2,486.4	2,507.8	2,542.5	2,590.6	2,675.9	2,701.4	2,740.5
Unemployed	99.5	131.4	198.6	238.0	226.6	214.6	189.0	141.4	118.2	107.3
Unemployment Rate	3.7%	4.8%	7.3%	8.7%	8.3%	7.8%	6.8%	5.0%	4.2%	3.8%

a Estimated. b Forecast.
Source: Colorado Department of Labor and Employment (LAUS data) and Colorado Business Economic Outlook Committee.

The following summarizes observations made by the committee members, contributors to the Colorado Business Economic Outlook 2016:

- Employment growth will place Colorado in the top 10 states in 2016.
- Talent remains a long-term concern for economic vitality in Colorado.
- El Niño may cause volatility for agriculture production, as well as tourism.
- Home prices will continue to creep higher in Colorado as inventory is absorbed, making housing affordability a detriment to some communities in the state.
- In terms of population, Colorado is the fifth-fastest growing state in the nation in percentage terms. The state will continue to attract people from out of state, which will contribute to population growth of 1.7%.
- Colorado will sustain a 4% unemployment rate.

Colorado is poised for both short-term and long-term economic growth; due to its skilled workforce, high-tech diversified economy, relatively low costs of doing business, global market access, and exceptional quality of life.

Metro Denver The 2015-2016 economic update for the Denver Metro Area is from the **September 2015 Focus Colorado: Economic and Revenue Forecast** report prepared by the Colorado Legislative Council (CLC). The CLC provides non-partisan economic research to the Colorado General Assembly. The Denver Metro region represents over half (56 percent) of the employment and consumer spending in the state. Through July 2015, the economy continues to show signs of improvement though growth is slowing. The Denver metro **job market** appears to be flatting as experienced by a modest employment growth of 3.1% or 12,000 jobs for the first seven months of 2015 and by a reduced unemployment rate from 4.7% in 2014 to 4.1% year-to-date in 2015. **Consumer confidence** has been favorably shaped by the continued employment growth in the metro area, and a strengthening housing market. The **housing market** is one of the strongest in the nation. Demand for housing exceeds the supply resulting in home prices at or near record highs and the addition of new housing units that exceed pre-recession peak levels. The **nonresidential construction market** is strengthen by the strong economy, low vacancy rates and the high demand for office space.

The table on the next page presents the economic indicators for the Metro Denver Region.

Metro Denver Region Economic Indicators

Broomfield, Boulder, Denver, Adams, Arapahoe, Douglas, & Jefferson Counties

Economic Indicators	2011	2012	2013	2014	YTD 2015
Employment Growth /1	1.8%	2.9%	3.6%	3.6%	3.1%
Unemployment Rate /2	8.1%	7.5%	6.4%	4.7%	4.1%
Housing Permit Growth /3					
Single-Family (Denver-Aurora)	-0.4%	58.5%	18.9%	16.3%	9.7%
Single-Family (Boulder)	-5.2%	29.0%	22.5%	17.7%	33.8%
Growth in Value of Nonresidential Const /4					
Value of Projects	24.7%	14.2%	22.2%	3.9%	24.6%
Square Footage of Projects	36.5%	-8.6%	-9.1%	10.5%	10.9%
Level (Millions)	2,704	2,471	2,246	2,482	1,843
Number of Projects	-2.5%	6.1%	22.4%	25.1%	15.4%
Level	576	611	748	936	666
Retail Trade Sales Growth /5	4.3%	8.0%	4.6%	8.6%	10.0%

MSA = Metropolitan statistical area. NA = Not Available

1/ U.S. Bureau of Labor Statistics. CES (establishment) survey for Denver-Aurora-Broomfield and Boulder MSAs. Seasonally adjusted. Data through July 2015.

2/ U.S. Bureau of Labor Statistics. LAUS (household) survey. Seasonally adjusted. Data through July 2015.

3/ U.S. Census. Growth in the number of housing units authorized for construction. Data through June 2015.

4/ F.W. Dodge. Data through July 2015.

5/ Colorado Department of Revenue. Seasonally adjusted. Data through March 2015.

Englewood A key characteristic of a City's economic vitality is its primary employment base. Primary employers are defined as companies that produce goods and services in excess of what can be consumed in the local marketplace. The excess supply is sold to customers outside of the community, resulting in a flow of new dollars into the community, effectively increasing the community's wealth.

Top Employers in Englewood	
Health One Swedish Medical Center	*1,705*
Sports Authority	829
Craig Hospital	744
Encore Electric	433
Groove Toyota	393
Kärcher North America	337
Veolia Transportation	308
Wal-Mart	281
Metro Community Providers.	252
Regional Transportation District	237
American Bottling Company	217
Meadow Gold Dairies Inc	179

The chart to the right lists the **Top Employers in Englewood** and the number of workers employed. The 2015 Englewood Community Profile identifies six primary industries operating in Englewood**:** Automotive, Business Support Services, Construction, Life Sciences, Manufacturing and Sporting Goods. This report also provides an analysis of the City's economy in terms of its employment base and shows that the top four employment sectors account for almost 70% of all employment in the City (please refer to the **Englewood Employment Base** chart on the next page). While the retail sector is only 8.6% of the total employment base, this sector generates approximately three quarters of the City's tax revenue. Economic development efforts in Englewood have centered on supporting a healthy retail environment. With the importance of retail sales tax revenue to the City's budget, Englewood hired BBC Consulting & Research and The Kornfeld Real Estate Group to prepare a study analyzing the what, where, and how of future retail development in Englewood. The consultant has conducted a comprehensive analysis of 10 commercial districts throughout the community and selected four (4) districts that show the greatest promise for additional development and redevelopment. In addition, the consultant provided specific tenants to target for retail attraction and identified specific strategies for retail enhancement.

The medical sector employs 21.5% of the City employment base and provides the highest annual wages of all sectors at $60,610. Englewood has experienced demand for specialized medical facilities and offices, as highly skilled medical professionals' desire close proximity to the Health One

Swedish Medical Center and Craig Hospital. The City continues to explore strategies to attract medical manufacturing and service companies to add to the City's healthcare concentration.

The City's 8.1 million square feet of industrial property makes up 34% of the southwest regional sub-market and accounts for 30% of the City's employment base. These industrial and office facilities are most attractive to smaller companies that often play a supporting role to the larger, dominant firms in an industry group. Although industrial manufacturing will continue to be a key component in the City's economic structure, it is imperative that Englewood continue its efforts to redevelop key properties that attract new growth industries. The best prospects for attracting new industrial and commercial investment are in areas located near the City's existing and planned light rail transit stations which offer high speed connections from/to downtown Denver.

Englewood Employment Base

Industry	Employment	Employment as a % of Total	Businesses	Businesses as a % of Total	Average Annual Wage	Average Hourly Wage
Private Sector Services	6,050	25.0%	520	36.1%	$45,370	$21.81
Medical	5,400	22.3%	180	12.5%	$59,630	$28.67
Construction	3,020	12.5%	180	12.5%	$47,080	$22.63
Manufacturing	2,600	10.7%	130	9.0%	$46,170	$22.20
Retail	2,080	8.6%	150	10.4%	$36,570	$17.58
Food & Entertainment	1,370	5.7%	90	6.3%	$15,660	$7.53
All Other	2010	8.3%	180	12.5%	$45,080	$21.67
Government	1,700	7.0%	10	0.7%	$38,610	$18.56
Total/Average	**24,230**	**100.0%**	**1,440**	**100.0%**	**$45,530**	**$21.89**

Sources: Colorado Department of Labor and Employment; Development Research Partners, 2010

Retail Sales and Use Tax is roughly sixty percent of total General Fund revenue. Retail Sales and Use tax are the most significant (and volatile) revenue source for the City. This tax is levied on the retail price of taxable goods. Retail Sales and Use tax is calculated by multiplying the retail price of taxable goods times the Sales and Use tax rate of 3.5 percent. The 2015 sales and use tax revenue through November is 7.59 percent more than the same period last year. Year to date sales and use tax revenue through November 2015 was $24,742,924, as compared to $22,998,084 and $21,391,395 for the same period in 2014 and 2013 respectively.

Economic Development / Redevelopment Projects

Englewood is mature and landlocked; however, several development and redevelopment opportunities exist. These opportunities will impact the local economy and are a potential source of revenue for the General Fund and the Public Improvement Fund.

- **McLellan Reservoir –** The Englewood/McLellan Reservoir Foundation (EMRF) oversees the development and leasing of properties located in Douglas County on behalf of the City of Englewood. The development sites are located adjacent to the four corners of the C470 and Lucent Boulevard intersection and comprise approximately 160 acres. Any development of the site must protect the McLellan Reservoir water resources and quality. Although these properties are located outside the incorporated boundaries of the City of Englewood, they represent a revenue opportunity for the City. In 2008, RTD purchased approximately 11 acres of EMRF property and is committed to locating the Lucent Light Rail Station at that site as part of FasTracks--Douglas County supports a transit oriented development at this location. There are currently three (4) lease agreements signed, which represents approximately 40.15 acres of land.

Negotiations are in progress for an additional 40 acre tract. A ballot issue was approved in November 2015 that allows sale of EMRF property after an initial lease term on at least 20 years, subject to City Council approval.

- **Craig Hospital –** Construction of a major expansion to Craig Hospital continues. The expansion involves conversion and construction of single-patient rooms along with modernization of facilities within the Hospital. Total cost for the capital investment is estimated at $90 million. Construction is scheduled for completion in mid-2016. Construction of the new addition is complete and remodeling of the upper floors of the existing structure is underway.
- **Swedish Medical Center –** Expansion of the Swedish Medical Center was initiated in the first quarter of 2015. The expansion adds two floor to the existing west tower and encloses an existing ground-level parking area. The expansion will accommodate a new neurological center. Swedish is also constructing a 65,000 square-foot addition and renovating 28,000 square feet to the Medical Office Building at Clarkson and Hampden to accommodate additional space for inpatient surgery.
- **Masons Square (3500 South Sherman Street)** – Plans are being reviewed for the redevelopment of the former Masonic Lodge property as a 179-unit apartment complex for low to moderate income seniors. The project, named Traditions at Englewood is currently under construction.
- **Kent Place -** The 11.5 acre site at South University Boulevard and East Hampden Avenue was the long-time home of the Denver Seminary and is now owned by Forum Real Estate Group and a partnership of Continuum Partners/Regency Centers. The development consists of a King Soopers/Fresh Fare anchored, mixed-use development comprised of 60,000 square feet of retail / commercial space and 300 high-end residential units. The commercial portion of the project is complete and 100 percent occupied. Construction was completed on the residential units during the fourth quarter of 2015.
- **Flood Middle School (3650 South Broadway)** - Construction is underway on this 4.5 acre site, and construction of the 300 unit multi-family housing development known as Alta Cherry Hills is underway. Council approved an incentive agreement to offset the cost of relocating the City Ditch and utility lines to accommodate this redevelopment.
- **General Iron Works** - This site represents the single largest potential redevelopment site under within the boundaries of Englewood. Plans for the site are for two residential projects, the first, a 70 apartment units, and the second project to consist of approximately 160 housing units comprised of townhomes, single family homes and condominium building(s).
- **Martin Plastics** - Littleton Capital Partners purchased the former Martin Plastics site and secured City approval of a Planned Unit Development. The project involves the development of a residential project adjacent to the Oxford Light Rail Station comprised of 252 multi-family residential units. City Council has approved an incentive agreement with Littleton Capital Partners to offset the cost of public improvements which will improve pedestrian access to the Oxford Light Rail Station. Construction is underway.
- **Broadway + Acoma Lofts –** In August of 2013 the Englewood Urban Renewal Authority accepted a proposal from Medici Communities to develop the vacant 1.86 acre site. The mixed-use project is proposed to contain 110 residential units and 23,500 square feet of commercial space, along with 170-180 parking spaces. The EURA and Medici have entered into a sale and development agreement and Medici has secured state tax credits through CHFA. Construction of the $20.0 million project is anticipated to take 24 months and begin in the first quarter of 2016.

- **Chick-fil-A (3085 South Broadway) -** The existing structure has been demolished and a new restaurant is planned in 2015. A typical Chick-fil-A store will generate approximately $3.0 million in sales, which would equate to approximately $105,000 in tax revenue to the City of Englewood.
- **Rite Aid Pharmacy –** The Kentro Group has purchased the former Bally's Fitness property at 707 East Jefferson Avenue and will commence construction of a 14,600 square foot Rite Aid Pharmacy in 2016. This project involves the development of a vacant site, which has been sitting idle for 15 years, into a sales tax generating and job generating site. Approximately 30 new jobs will be created and $70,000 per year will be generated in sales tax revenues.
- **Englewood Medical Office Building –** Preliminary plans are being reviewed for a 5 story medical office building, with ground floor retail at 500 East Hampden. The project is anticipated to break ground following a 6 month planning phase and will take 18 months to construct.

The City of Englewood supports several economic development programs that support development activity and business attraction/retention efforts, which strengthen the tax base and create primary jobs in the community.

Enterprise Zone Tax Credits – Provides valuable State of Colorado tax credits for a variety of investments including: New Employees, Investment in Machinery and Equipment, and Rehab of Vacant Building.

Commercial Catalyst Grant Program – Local matching grant program that provides matching funds to support the revitalization of commercial properties.

Englewood's Incentive Policy – Projects that demonstrate significant community benefit may be considered by City Council for Sales Tax Rebates or fee waivers.

Historic Overview

Englewood's beginnings are traced to gold. In the mid-1800s, prospectors on their way to California stopped in Colorado to pan at the confluence of Cherry Creek and the South Platte River and triggered the beginning of the "Pikes Peak or Bust" gold rush of 1859.

The discovery of gold brought settlers to the area. In 1864 an Irish immigrant named Thomas Skerritt laid claim to a 640 acre homestead that encompassed most of present-day Englewood. Thomas Skerritt is now referred to as the "Father of Englewood". Other homesteaders followed in Skerritt's footsteps and settled in the area. The fertile river valley was a perfect place for early homesteaders to plant fruit trees and other crops. The first woman homesteader, Hannah Higgins, filed a land patent on 40 acres in the area in 1868, and in the early 1870s, Jacob C. Jones purchased 80 acres from Tom Skerritt. Much of the early homesteaded land was eventually sold off to new arrivals and land speculators.

Gradually, small settlements such as Petersburg, Cherrelyn, and Orchard Place sprang up to offer basic services to the residents. The first telephone in the Englewood area (1879) was a toll phone. The community remained a rural area into the late 1800s.

By 1880, urban growth began. Denver roads were extended south and street blocks were laid out. In the 1890s a rail line served five different rail systems. The Cherrelyn Horsecar began operating as the only gravity-powered streetcar in existence at that time.

The community developed a saucy reputation in the late 1800s when gamblers built saloons and roadhouses along South Broadway in the area known as Orchard Place. The community was comprised of seven saloons, a grocery store, and two sporting houses.

In 1903, there was a movement to clean up Orchard Place. A group of pioneer ladies began a campaign to make the community safer and more desirable by forming a City and a government. The plan consolidated the settlements of Orchard Place, Cherrelyn, and the adjoining territory south of Yale and east of the railroads, covering a total area of six square miles. On May 13, 1903, citizens voted 169 to 40 in favor of incorporation. Since the area was known for its abundance of trees, the new town was named Englewood, which means "wooded nook."

The Council-Manager form of government was adopted in 1952.

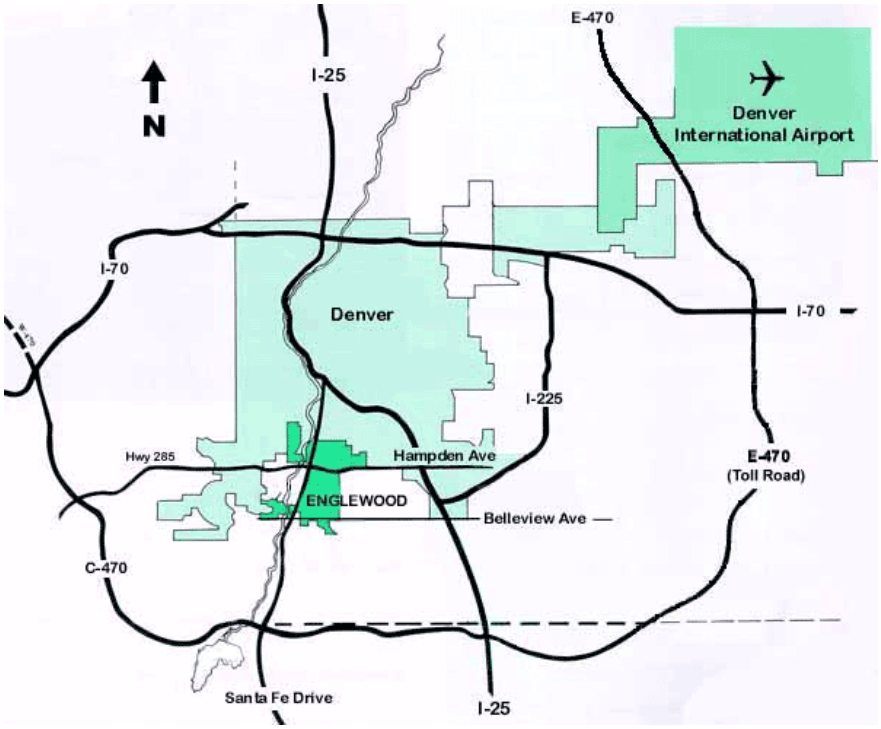
Over the years, Englewood has hosted a wide variety of business and industry, including an amusement park, a film company and the airplane manufacturer that produced the Eagle Rock bi-plane. Today, Englewood boasts more jobs and businesses per square mile than any other city in the Rocky Mountain region. The City's economy is based on retail, industrial, manufacturing, healthcare and service sectors.

On March 7, 1968, Cinderella City, the largest shopping mall west of the Mississippi (at the time) opened for business in Englewood. Although the mall closed in 1997, CityCenter Englewood, built on the old Cinderella City site, is a residential and commercial mixed-use transit-oriented development.

In 2000, CityCenter Englewood became the new home of the Civic Center, the location of the City's administrative offices. That same year, the Regional Transportation District (RTD) light rail opened along South Santa Fe Drive with the "Englewood Station" as one of the stops. The Englewood Station is also located at CityCenter Englewood.

City Profile

Located on the southern border of Denver, Colorado's capital city, Englewood is approximately seven square miles and home to approximately 31,000 residents and has issued 4,500 active business licenses.



Due to easy access to two light rail train stations and the state and interstate highway system, Englewood's location offers short and convenient commutes to destinations within the Denver Metro Area and the rocky mountain range. The mixed housing and retail environment encourages a pedestrian-friendly community. The City's economy is comprised of retail, industrial, manufacturing, healthcare and service sectors.

Englewood is said to have "small town" feel with the conveniences of big city amenities. Recreational resources are accessible and include thirteen parks (with one dog park), nine athletic fields, an award-winning recreation center, a popular golf course, and one of the most successful senior centers in the region. Pirates Cove, a family aquatic center offers a variety of aquatic activities.

In addition to recreational opportunities, the City provides a full range of services, including police protection, construction and maintenance of streets and other infrastructure, library services and general government services. The City operates and maintains its own water treatment plant and distribution system, maintains a wastewater collection system and manages a jointly held wastewater treatment plant with the City of Littleton, a neighboring city to the south. Effective June 1, 2015 the Englewood contracts with Denver to provide fire suppression and emergency medical services.

The City of Englewood is a municipal corporation with a Council-Manager form of government. Members of the seven member council are elected to staggered four year terms with term limits of three consecutive terms. The Mayor and Mayor Pro-Tem are selected from among the Council members.

Several boards and commissions, made up of council members, residents, local businesspeople, and others who are interested in their community, provide advisory support to City Council and staff in matters affecting the City. Members are interviewed and appointed by City Council, and provide guidance for many of Englewood's programs and services. In November 2010 the citizens voted to limit to three terms a board and commission members may serve on an appointed board or commission.

The Englewood School District operates and maintains several educational facilities throughout the City--Early Childhood (2), Elementary (5), Middle School (1), Alternative Middle School (1), High School (1) and Alternative High School (1).

Englewood residents have direct light rail access to two college campuses. To the south, Arapahoe Community College offers comprehensive courses leading to both the Associate of Arts and the Associates of Science degrees. To the north, the Auraria campus is home to one community college and two colleges/universities: the Community College of Denver, the University of Colorado at Denver, and Metropolitan State University of Denver. Other four year colleges/universities in the

Denver Metro area include: University of Colorado (Boulder), University of Colorado Anschutz Medical Campus (Aurora), Colorado State University (Fort Collins), University of Northern Colorado (Greeley), Colorado School of Mines (Golden), Regis University (Denver) and University of Denver.

Englewood At a Glance

Year of Incorporation	1903
Year Council – Manager form of Government Adopted	1952
Elevation above sea level	5,371 feet (1,637 meters)
City Area	6.56 square miles (16.9903 square kilometers)
Population (2014)	32,480
Households	14,375
Housing Units	15,478
Median Age	37.1
Median Household Income (2013)	$46,290
Employment	23,620
Municipal Court	1
Municipal Library	1
Police Station	1
Fire Stations	3

Parks and Recreation Facilities

Broken Tee Golf Course (18-Hole, 9-Hole, Par 3 and Driving Range)	1
Englewood Recreation Center (includes one in-door swimming pool)	1
Malley Senior Recreation Center	1
Pirates Cove Aquatic Park (includes one out-door swimming pool)	1
Parks (includes one Dog Park)	13

Public Works

Miles of Streets	121.63
Miles of Alleys	39.5
Number of Bridges	14

Water Distribution

Miles of Water Distribution Mains	155
Inside City Water Fee - first 400,000 gallons	$3.29 per 1000 gallons
Inside City Water Fee - over 400,000 gallons	$2.04 per 1000 gallons
Outside City Water Fee - first 400,000 gallons	$4.61 per 1000 gallons
Outside City Water Fee - over 400,000 gallons	$3.29 per 1000 gallons

Wastewater Collection

Miles of Sanitary Sewer Collection Mains	530
Wastewater Fee	$2.86 per 1000 gallons

Storm Water Mainenance Fee

Residential Annual Rate	$16.66
Annual Rate for all other customer classes per square foot of impervious area within their property	$.00554

Concrete Utility Sidewalk/Curb Concrete Maintenance Fee

Annual Rate per square foot	$.1225

2015 Property Tax Mill Levy (Payable in 2016)

City of Englewood		
Operations Basic Rate- General Fund	5.880	
Debt Service-Debt Service Fund	1.924	
City of Englewood Mill Levy Total		7.804
Arapahoe County*		16.950
Urban Drainage & Flood Control District*		0.700
Sub Total Mill Levy for all residents		**25.454**
Valley Sanitation District*		2.493
Englewood School District No. 1*		47.018
Sheridan School District No. 2*		40.854
Littleton School District No. 6*		56.601
Cherry Creek School District No. 5*		56.702

Sales Tax Rate Composition

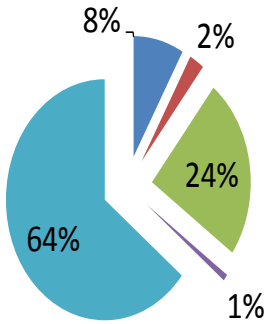
City of Englewood	
City	3.50%
State	2.90%
Regional Transporation District	1.00%
Scientific & Cultural Facilities District	0.10%
Arapahoe County Open Space	0.25%
Total Sales Tax Rate	**7.75%**

* 2014 Mill Levy collected in 2015 is the latest number available at the time of publication. The districts overlap the City's geograhic boundaries. The rates for the various districts apply to property owners whose property is located within that district's geographic boundaries. **Source: Arapahoe County**

Example of Annual Property Tax Calculation

PLEASE NOTE: The illustrative example below is for property taxes payable in 2012 and includes the following assumptions: single family home market value of $200,000 located in the Englewood School District No. 1. Other school districts and special districts have different mill levies and would affect the calculation of property tax.

2011 Property Tax Mill Levy (Payable in 2012)			Property Tax Allocation	%
City of Englewood				
Operations Basic Rate-General Fund	5.880		$ 94	8%
Debt Service Rate-Debt Service Fund	1.741		28	2%
City of Englewood Combined Mill Levy	7.621	7.621		
Arapahoe County		17.316	276	24%
Urban Drainage & Flood Control District		0.623	10	1%
Sub Total Mill Levy for all residents		25.560		
Englewood School District No. 1		45.858	730	64%
Total Mill Levy for residents within the Englewood School District No. 1		71.418		
One Mill is 1/1,000 of a dollar		$ 0.001		
Mill Levy Rate		$ 0.071418		
Single Family Home Market Value		$ 200,000		
X				
Assessment Ratio		7.96%		
=				
Assessed Value		$ 15,920		
X				
Mill Levy Rate		$ 0.071418		
=				
Total Property Tax		$ 1,137	$ 1,137	100%



The table to the right provides 2012 comparative local City Sales Tax Rates and Property Tax Mill Levies for the surrounding municipalities.

Jurisdiction	City Sales Tax Rate	Property Tax Mill Levy
Greenwood Village	3.00%	2.932
Littleton	3.00%	6.662
Englewood	**3.50%**	**7.621**
Sheridan	3.50%	8.078
Cherry Hills Village	3.50%	13.295

The chart below provides on a per capita basis the expenditure information regarding the direct, general government and debt services accounted for in the General Fund. This calculation represents the amount required per resident to finance the programs and services provided by the General Fund. Also provided is the per capita Debt Service Fund's General Obligation Debt.

	2009	2010	2011	2012	2013 Estimate	2014 Budget
Population	30,761	30,255	30,720	30,720	30,720	30,720
General Fund						
General Government Services	$ 271	$ 234	$ 235	$ 237	$ 246	$ 254
Direct Services	$ 964	$ 991	$ 983	$ 1,007	$ 1,015	$ 1,052
Public Works	$ 168	$ 170	$ 171	$ 169	$ 170	$ 179
Police	$ 331	$ 341	$ 338	$ 351	$ 365	$ 376
Fire	$ 238	$ 245	$ 250	$ 264	$ 259	$ 267
Library	$ 41	$ 42	$ 37	$ 38	$ 38	$ 41
Parks and Recreation	$ 186	$ 192	$ 186	$ 184	$ 182	$ 189
Debt Services	$ 59	$ 62	$ 68	$ 67	$ 67	$ 65
Total Expenditure Per Capita	$ 1,294	$ 1,286	$ 1,286	$ 1,311	$ 1,328	$ 1,371
Debt Service Fund						
General Obligation Debt Per Capita	$ 36	$ 36	$ 31	$ 31	$ 31	$ 31

Surveys, Performance Measurement Management and Outcomes

A Citizen Survey was last administered in 2014. Below is a summary of the Citizen Survey results of the last two surveys overseen by the National Research Center, Inc. The surveys identify Englewood's strengths as well as its challenges. The complete survey results are available on the City's website www.englewoodgov.org.

2014 Citizen Survey

In 2009, the Englewood City Council commissioned a Citizen Survey to gauge the level of citizen satisfaction with a variety of services and community characteristics.

Citizen Satisfaction Levels The results show that our residents believe safety and the economy are the most important issues Englewood faces. The results also show that residents have noticed improvements in the economy, mobility, and the environment, and 85% of those surveyed rated Englewood as an "excellent" or "good" place to live.

Challenges Services found to be influential in ratings of overall service quality from the Key Driver Analysis were:

- Recreation centers or facilities
- Street lighting
- Preservation of natural areas
- Police services
- Garbage collection

Of these services, those deserving the most attention may be those that have experienced declining ratings over time or those that were below or similar to the benchmark comparisons: street lighting, preservation of natural areas, police services and garbage collection. For recreation centers or facilities, the City of Englewood is above the benchmark and should continue to ensure high quality performance.

Next Steps As part of the day-to-day operations and the budget process, the City Council and staff take into account the responses to the Citizen Survey. They have reviewed and analyzed the Citizen Survey results to determine what steps should be taken to address the concerns presented.

2009 Citizen Survey

In 2009, the Englewood City Council commissioned a Citizen Survey to gauge the level of citizen satisfaction with a variety of services and community characteristics.

Citizen Satisfaction Levels The results show that our residents are happy with many of the community's amenities and services and are pleased with the overall direction the City is taking. More than 80percent feel that Englewood is an "excellent" or "good" place to live and the survey results show high marks for the community parks, recreation facilities, and library services.

Challenges The results also indicate there is work to do in some areas to meet resident expectations. According to the survey, residents are concerned about weeds, junk vehicles, and run-down buildings in Englewood.

Next Steps As part of the day-to-day operations and the budget process, the City Council and staff take into account the responses to the Citizen Survey. They have reviewed and analyzed the Citizen Survey results to determine what steps should be taken to address the concerns presented

Priority Based Budget

In 2015, the City partnered with the Center for Priority Based Budgeting to implement a new budgeting philosophy that will enable Englewood to understand the larger community priorities/results, and budget accordingly to those priorities/results, while providing flexibility in order to meet the changing needs of the community. The PBB approach will help the City to develop a strategic budget that both reflects our community values and ensures that residents will continue to

receive a high level of city services. Rather than looking at expenditures at a department or line item level, we will transition to a program based budget that will enable the Citizens, City Council and Staff to better allocate resources to those programs that best meet the priorities/results established by the community. The City's priorities/results were identified through review of the 2014 Citizen Survey, Comprehensive Plan, and Vision/Mission/Value Statements. City Council and Staff underwent an exercise to define the results earlier this year. In 2016, the intent is to have Citizens undergo a similar exercise to review and then confirm or modify the following eight results and definitions:

City of Englewood, Colorado Priorities/Results and Definitions
Attractive, Engaged, Inclusive and Welcoming Community with Desirable, Livable Neighborhoods
This result is defined as follows: • Encourages well-designed, well-planned, sufficiently regulated and future-focused neighborhood development and revitalization that upholds community standards • Facilitates a culture that is transparent, innovative, accessible and responsive to the needs of its residents, businesses and visitors • Ensures availability of a variety of quality housing options to accommodate the diverse needs of community • Instills a sense of community pride by proactively encouraging communication, engagement, involvement, outreach, participation and volunteerism • Offers and supports a diverse and affordable variety of activities, events and programs that provide "things to do" for residents and visitors alike • Provides a safe, accessible and well-maintained parks, trails, green spaces and public areas that are safe and well maintained • Sustains a safe, clean and visually appealing community with well-kept properties, well-maintained and connected transportation infrastructure and access to quality utility services
Effective Mobility and Reliable Infrastructure
This result is defined as follows: • Collaboratively plans and funds for the development, improvement and enhancement of sustainable infrastructure systems that meet the growth needs of the community • Constructs and proactively maintains a reliable utility infrastructure that delivers safe, clean water, controls storm water drainage and effectively manages sewage treatment • Designs, builds and continually invests in a well-planned transportation infrastructure network that is safe, reliable and well-maintained • Offers and maintains safe, accessible and connected mobility alternatives for cyclists and pedestrians • Partners to ensure local and regional access to reliable, affordable and convenient public transportation options • Provides a safe, multi-modal transportation system that eases congestion, improves traffic flow and enhances mobility
Orderly Well-Managed Growth and Development
This result is defined as follows: • Attracts, encourages and supports a balanced mix of sustainable new business development and existing business expansion that serves the diverse needs of residents and visitors • Builds and maintains a well-planned infrastructure network that adequately supports both the existing needs and future growth of the community

City of Englewood, Colorado Priorities/Results and Definitions
• Develops and consistently follows integrated land-use, zoning and comprehensive plans that encourage well-balanced commercial and residential development, redevelopment and community revitalization that stimulates economic growth • Partners with all community stakeholders to encourage input, foster clear communication and develop a sense of shared responsibility for sustainable growth that aligns with community values • Plans for, encourages and supports appropriately regulated, sustainable and future-focused development that is consistent with community standards
Recreational, Cultural, Educational and Life-Long Learning Opportunities
This result is defined as follows: • Collaboratively promotes a diverse variety of accessible opportunities that focus on the arts, advance cultural enrichment, stimulate life-learning learning and knowledge enrichment • Ensures access to quality education, technical training information resources, literacy enhancement and life-long learning opportunities for all ages • Provides a diverse mix of affordable, safe and convenient recreational and leisure-time venues and programs that meet the interests and needs of a variety of ages and abilities • Provides a network of safe, clean and well-maintained parks, trails, green spaces and natural areas for the use and enjoyment of the community • Supports and encourages community events and celebrations that foster a sense of community and embraces its cultural diversity
Safe and Healthy Community
This result is defined as follows: • Creates an informed, involved and engaged community through public outreach, volunteerism and increased participation • Fosters an environment where people feel safe, ensuring a visible, responsive and accessible presence that promptly addresses community concerns and proactively focuses on prevention, intervention and education activities • Ensures sufficient regulatory compliance and enforcement to provide a clean, healthy environment and promote community revitalization and redevelopment that improves the appearance and safety of the community • Maintains and invests in public infrastructure that ensures safe travel for vehicles and pedestrians, ensures the delivery of safe water and provides reliable and effective sewer and storm water management • Offers access to a variety of parks, recreational opportunities and outreach programs that promote a healthy and active community lifestyle • Offers protection from harm and wrong-doing, enforces the law and is well prepared, equipped and trained to promptly respond to emergencies and calls for service • Provides for the physical and socio-economic needs of the community, working together to improve the welfare of those in need or at-risk
Sustainable Natural Environment
This result is defined as follows: • Engages the community in providing for the renewal of the environment through waste reduction, reuse, recycling and effective waste and refuse disposal

City of Englewood, Colorado Priorities/Results and Definitions
• Ensures access to a reliable utility infrastructure that delivers safe, clean water, enables effective wastewater treatment and provides effective storm drainage management • Preserves, protects and safeguards its parks, trails, open spaces, green spaces and natural areas for the enjoyment of future generations • Promotes energy efficiency, energy conservation, alternative energy/fuel solutions and other green initiatives through incentives and community awareness education • Provides for a safe, orderly, clean well-cared for and revitalized community that is visually appealing and welcoming • Provides for the protection, conservation, efficient use and quality of its natural environment (air, water and natural resources) and river amenities
Thriving and Vibrant Local Economy
This result is defined as follows: • Actively attracts, recruits and retains a diverse mix of desirable and sustainable businesses that contribute to the local economy • Facilitates and supports business development and growth through appropriate incentives, community partnerships; shared resources and efficient, "business-friendly" processes • Partners to encourage and invest in well planned and designed development and redevelopment that enhances existing commercial corridors and revitalizes underutilized and distressed areas • Promotes quality and diverse job creation and expansion, partnering with the community to provide a skilled and educated workforce that meets the needs of community employers • Provides safe, efficient and well-maintained transportation and utility infrastructure that enables business efficiency and investment • Supports and encourages a diverse balance of affordable dining, shopping, entertainment and business services that meet the needs of residents and attract visitors from the surrounding area
Good Governance
This result is defined as follows: • Attracts, develops, equips, retains and values a high-quality workforce dedicated to service excellence • Fosters financial sustainability, operational excellence, trust and transparency through accountability, honesty, efficiency, innovation and best practices • Protects, manages, optimizes and invests in its human, financial, physical and technology resources • Provides assurance of regulatory, policy and safety compliance to minimize an mitigate risk • Provides responsive, fair and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders • Supports decision-making with timely and accurate short-term and long-range analysis that enhances vision and planning

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Budget Process

The budget process begins with a review and projection of major revenue sources. This document provides in its Revenue Sources Section a historical and forecast methodology for major revenue sources of at least $25,000 at the department and/or division level.

After the revenue projections have been established, a budget workshop or study session is scheduled with City Staff, and City Council. During the workshop, the budget guidelines for the coming year are established.

The budget workbooks are distributed electronically to each division. Division managers meet with the Revenue & Budget Manager to review personnel changes for the budget year. Each workbook contains a worksheet summarizing the expenditure line items by the categories required. The line item expenditures worksheet provides five years of history, the current year-to-date, the current budget and several comparatives. Each division uses these to calculate the current year's estimate and the budget for the ensuing year. The workbooks are summarized by department.

Concurrently, requests for capital projects are completed and compiled into the Multi-Year Capital Plan. Any capital item over five thousand dollars are subject to this process. Each submission must include an explanation of effects on operational costs, or efficiencies to be realized. At the discretion of the requesting department capital improvements may be reviewed independently by Public Works and/or Information Technology to verify or adjust capital cost estimates.

Typically, any new program or capital project is presented separately from the department budget. If approved, the costs are then added to the department budget or the Multi-Year Capital Plan.

Each department presents their budget to the Revenue & Budget Manager, the Director of Finance and Administrative Services, the Deputy City Manager and the City Manager. The budget is reviewed to verify compliance with the budget guidelines. Once the budgets have been reviewed and have incorporated changes for new programs and/or personnel authorized by the City Manager, the Proposed Budget is prepared and presented to City Council.

Within three weeks of Council's receipt of the proposed budget, a Public Hearing is held to gather input from the Citizens regarding the budget. After the Public Hearing, a second budget workshop is scheduled for departments to present their budgets to Council and for Council to make further adjustments to the budget. Any approved changes made at these sessions are incorporated and the final budget document prepared. The legal authority to spend City funds is established by the budget and appropriation ordinance that is approved by Council.

During the year, requests for additional funding may be initiated by a department director through the City Manager's office. Council may approve these supplemental requests by resolution if funds are available.

The 2016 Budget, Appropriation and Mill Levy ordinances were introduced on first reading (October 5, 2015) and passed on second and final reading (October 19, 2015). The ordinances are reproduced in their entirety in the Supplemental Section of this document.

Ordinance No.	Ordinance Title Series of 2015
48	An Ordinance fixing the tax levy in mills upon each dollar of the assessed valuation of all taxable property within the City of Englewood, Colorado.
44	An Ordinance adopting the budget of the City of Englewood, Colorado, for the fiscal year 2016.
45	An Ordinance appropriating monies for all municipal purposes in the City of Englewood, Colorado, for the fiscal year beginning January 1, 2016, and ending December 31, 2016, constituting what is termed the annual appropriation bill for the fiscal year 2016.

2016 BUDGET CALENDAR

Time Frame	Task	Department(s)
January - April, 2015	Review and calculate revenue projections for General Fund, Special Revenue Funds, Debt Service Funds and Capital Projects Funds	FAS
April, 2015	Priority Based Budgeting completion of Fiscal Health and Program Inventory workbooks	All Departments
May-June, 2015	Update Department Service Enhancement and Capital Request Forms	All Departments
Week of May 11, 2015	Distribute Divisional Budget workbooks, budget pages in network folders.	FAS
Week of May 25, 2015	Budget Training on Completing the Excel Budget Workbooks and the Word Budget Pages	FAS
June , 2015	Information Technology Related Service Enhancement and Capital Request forms due to IT Manager	All Departments
June 29, 2015	2016 Budget Kickoff with City Council - Overview of Five Year Forecast, Long Term Asset Reserve (LTAR) and preliminary Budget Discussion	All Departments
July 6, 2015	Service Enhancement and Capital Request forms returned to Revenue and Budget Office	All Departments
July 6, 2015	Departments submit proposed budget workbooks and budget pages to Budget Office.	All Departments
July 20, 2015	Study Session-June 2015 Financial Report (Revenue and Expediture Update) Study Session-Discuss status of 2015 and the Proposed 2016 Budget	FAS
Weeks of July 13, 2015 through July 27, 2015	Departments review budgets workbooks and budget pages with CMO	All Departments
August 10, 2015	Proposed Budget Discussed with City Council	All Departments
August 24, 2015	Follow-up of Proposed Budget Discussed with City Council	All Departments
Week of August , 2015	CMO finalizes PROPOSED BUDGET; Finalize Budget Pages for Proposed Budget	CMO/FAS
July - Aug 31, 2015	Proposed Budget document prepared, Budget Overview prepared. Provide the City Attorney's Office with DRAFT Ordinances for the	FAS
August 26, 2015	Publish on Official City Website the time & place of Budget Hearing (Charter Article X Part I Budget §87)	FAS
August 28, September 4 and 11, 2015	***Publish in the Herald the time & place of Budget Hearing (Charter Article X Part I Budget §87)***	***FAS***
September 8, 2015	***Proposed budget to Council (legally required by September 15 - Charter Article X Part I Budget §82)***	***FAS***
September 14, 2015	Budget Advisory Committee Delivers to City Council an Annual Report regarding its findings and recommendation of the Proposed Budget	BAC
September 21, 2015	***Public Hearing (Charter Article X Part I Budget §87)***	***CMO***
September 28, 2015	Budget Workshop - 6:00pm to 9:30pm	All Departments
Oct 1 - Dec 31, 2015	Produce and Distribute Budget Document (including the Colorado Department of Local Government and GFOA)	FAS
October 5, 2015	First Reading: Introduce bills for ordinances-Mill Levy, Budget and Appropriations (Charter Article X Part I Budget §89-90)	FAS
October 19, 2015	Second Reading: Introduce bills for ordinances-Mill Levy, Budget and Appropriations (Charter Article X Part I Budget §89-90)	FAS
December 8, 2015	Final Assessed Valuation from Arapahoe County	FAS
December 15, 2015	***Certify Mill Levy to Arapahoe County***	***FAS***

PLEASE NOTE: Bold/Italic dates are legal requirements by Charter or State Statute.
BAC - Budget Advisory Committee
CMO - City Manager's Office
FAS - Finance and Administrative Services

Summary of Significant Policies

Budget Policies

The preparation and submission of the City's Budget adheres to the provisions of the Local Government Budget Law of Colorado as described in Colorado Revised Statutes (CRS) section 29-1-103 and the City's Home-Rule Charter (Charter) as outlined in Article X-I-81 through 96.

The budgetary process begins with a review and forecast of revenue sources for all funds. *A **balanced budget** is required and it is one where expenditures may not exceed total available revenue and fund balance.*

On or before September 15 of each year, the City Manager submits the proposed budget to City Council for their review. The Council must hold a public hearing within three weeks after the proposed budget is submitted and a final budget must be adopted by December 1 of each year.

The governmental fund type annual budgets are adopted on a basis consistent with generally accepted accounting principles for all funds except the capital projects funds, which adopt project-length budgets. On November 6, 2007 the majority of the City's electors voted to change the Home Rule Charter with the following:

> *ARTICLE X: FINANCE ADMINISTRATION PART I. BUDGET 94: Appropriations to lapse. Any annual appropriation or any portion thereof remaining unexpended and unencumbered at the close of the budget year shall lapse and revert to the General Fund; except for appropriations for construction or maintenance of permanent improvements from the Public Improvement Fund or other such funds designated by City Council which shall not lapse until the purpose for which the appropriation was made shall have been accomplished or abandoned as provided in Article X, Part I, Section 96 of the Englewood Home Rule Charter.*

This amendment enables Council to designate and adopt project-length budgets for funds in addition to the capital projects funds, such as the Conservation Trust Fund, and the Open Space Fund.

The annual budgets for proprietary or "business-type" funds are adopted on a non-GAAP modified accrual budgetary basis. All annual appropriations lapse at year-end.

Measurement Focus, Basis of Budget

The City budget is prepared using the *modified accrual basis*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

The appropriated budget is prepared by fund, department, division, and object. The legal level of budgetary control is at the department level for the General Fund and at the fund level for all other legally adopted funds. Supplemental appropriations and transfers of appropriations between departments and/or funds require the approval of the City Council. The City Manager may transfer any unencumbered appropriation from one expenditure line item classification to another within the same department.

Use of estimates

Management uses estimates and assumptions in the preparation of the budget. Actual revenue and expenditure results may differ from those estimates. An example of such an estimate made by management is sales and use tax estimated revenue.

Fund Structure Overview

A ***fund*** is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, utilizes fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The funds of the City are divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. *Governmental funds* account for *governmental activities.* Governmental fund financial statements provide information on *near-term inflows and outflows of available resources*, as well as on *balances of readily available resources* accessible at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

The City accounts for and establishes budgets for thirteen individual governmental funds. The City prepares budgets for the following **governmental fund types**:

- The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The **special revenue funds** account for the proceeds of specific revenue sources that are legally restricted for expenditures of specified purposes.
  - *Conservation Trust Fund* – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided primarily from State Lottery funds.
  - *Donors' Fund* – Accounts for funds donated to the City for various specified activities.
  - *Community Development Fund* – Accounts for the operation revenue and expenditures of Englewood's "circulator" shuttle, ***art***, which is funded in part by the Regional Transportation District. ***art*** provides riders free transportation to 19 stops connecting CityCenter Englewood, businesses in downtown Englewood, and the medical facilities in and near Craig Hospital and Swedish Medical Center.
  - *Malley Center Trust Fund* – Accounts for a trust established by Elsie Malley to be used for the benefit of the Malley Senior Recreation Center.
  - *Parks and Recreation Trust Fund* – Accounts for a trust established by the City, financed primarily by donations, to be used exclusively for specific park and recreation projects.
  - *Open Space Fund* – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided from the Arapahoe County Open Space Sales Tax of .25percent. The Open Space Tax was created on January 1, 2004 and originally set to expire on December 31, 2013. The expiration date was extended to December 31, 2023 by the voters in 2011.
  - *Neighborhood Stabilization Program Fund* – Accounts for the federal grant awarded to acquire, rehabilitate and resale approximately twenty foreclosed residential properties.
- The **debt service funds** account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond and loan principal and interest from special assessment levies when the government is obligated in some manner for payment.
  - *General Obligation Bonds Fund* – Accounts for the accumulation of monies for payment of General Obligation Bond principal and interest.
- The **capital project funds** account for financial resources to be used for the acquisition and/or construction of major capital facilities other than those financed by the proprietary funds.
  - *Public Improvement Fund* – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily from building and vehicle use taxes and a share in the Arapahoe County Road and Bridge Mill Levy.
  - *Capital Projects Fund* – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily with transfers from other City Funds.

Proprietary funds. The City accounts for and establishes budgets for two different types of proprietary funds.

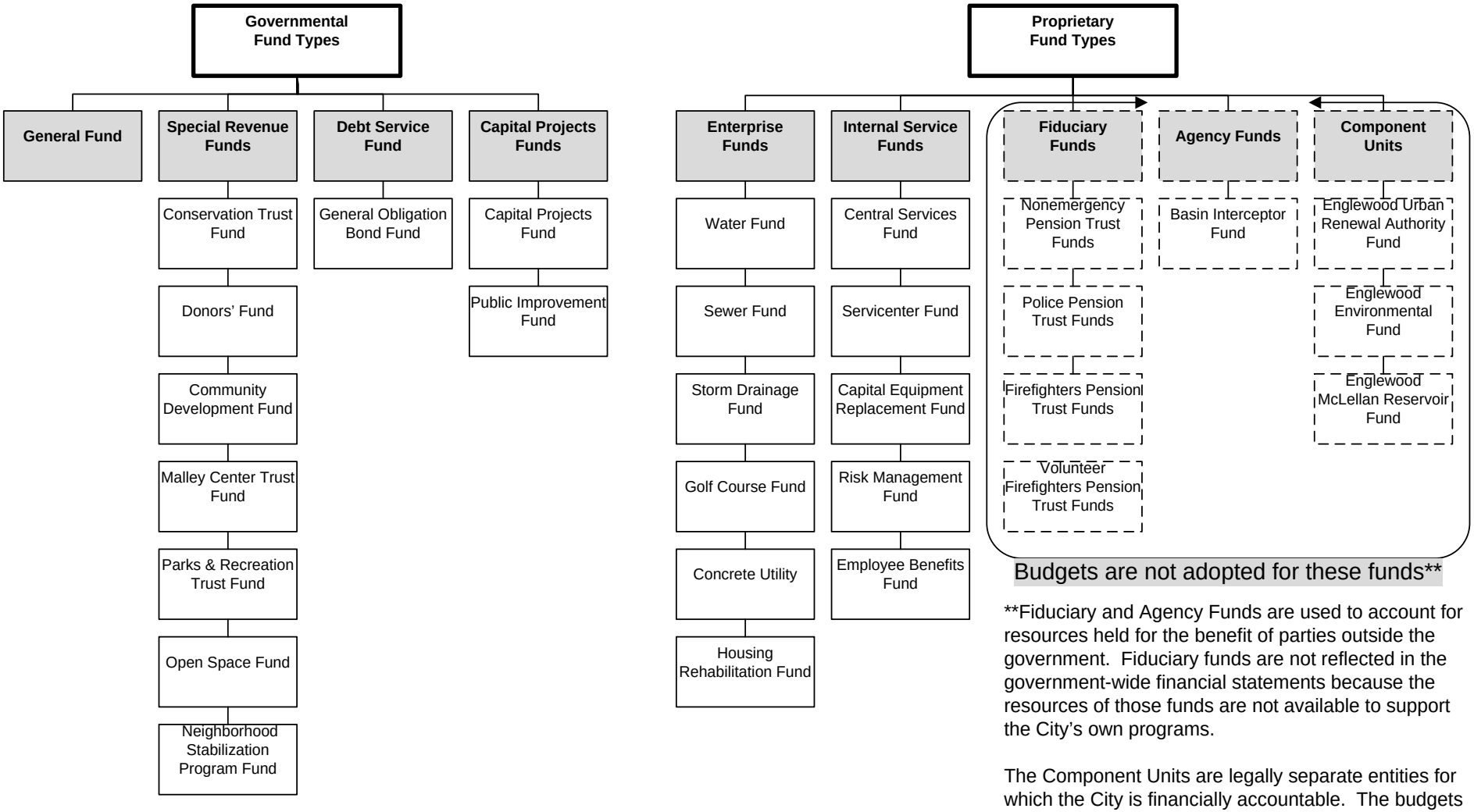
- **Enterprise funds** report the business-type activities. The City uses enterprise funds to account for six separate operations and prepares budgets for the following enterprise funds:
  - The *Water Fund* accounts for revenues and expenses associated with providing water services to City of Englewood residents.
  - The *Sewer Fund* accounts for revenues and expenses associated with providing wastewater services to the City of Englewood residents and some county residents.
  - The *Golf Course* Fund accounts for revenues and expenses associated with the operations of the Englewood Municipal Golf Course.
  - The *Storm Drainage Fund* accounts for revenues and expenses associated with maintaining the City's storm drainage system.
  - The *Concrete Utility Fund* accounts for revenues and expenses associated with maintaining the City's sidewalks, curbs and gutters.
  - The *Housing Rehabilitation Fund* accounts for revenues and expenses associated with the City's housing rehabilitation programs.
- **Internal service funds** are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis. The City accounts for and prepares budgets for the following internal service funds:
  - *Central Services Fund* – Accounts for the financing of printing services and for maintaining an inventory of frequently used or essential office supplies provided by Central Services to other departments of the City.
  - *Servicenter Fund* – Accounts for the financing of automotive repairs and services provided by the Servicenter to other departments of the City, or to other governmental units.
  - *Capital Equipment Replacement Fund* – Accounts for the accumulation of funds for the scheduled replacement of City-owned equipment and vehicles.
  - *Employee Benefits Fund* – Accounts for the administration of providing City employee benefit programs: medical, dental, life, and disability insurance.
  - *Risk Management Fund* – Accounts for the administration of maintaining property and liability and workers' compensation insurance.

Fiduciary funds. Fiduciary funds account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. *Budgets are not adopted for fiduciary funds.*

Agency funds. Agency funds account for assets held by the City in a custodial capacity. The accounting used for agency funds is much like that used for proprietary funds. *Budgets are not adopted for agency funds.*

Budgets are **not adopted** for the fiduciary and the agency funds. The budgets for the component units, legally separate entities, are established by their managing Board of Directors.

Funds Structure Overview



Budgets are not adopted for these funds**

**Fiduciary and Agency Funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs.

The Component Units are legally separate entities for which the City is financially accountable. The budgets for the component units are established by their managing Board of Directors as required.

Accounting Policies

Reporting Entity

The City of Englewood is a municipal corporation governed by an elected seven-member council. The City follows Governmental Accounting Standards Board (GASB) accounting pronouncements that provide guidance for determining which governmental activities, organizations and functions should be included within the financial reporting entity. GASB pronouncements set forth the financial accountability of a governmental organization's elected governing body as the basic criterion for including a possible component governmental organization in a primary government's legal entity. Financial accountability includes, but is not limited to, appointment of a voting majority of the organization's governing body, ability to impose its will on the organization, a potential for the organization to provide specific financial benefits or burdens and fiscal dependency.

Measurement Focus, Basis of Accounting

The proprietary fund and fiduciary fund financial statements are presented using the *economic resources measurement focus* and *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are presented using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to the same limitation. The City has elected not to follow subsequent private-sector guidance.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all City levied taxes.

Proprietary funds distinguish between operating and non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principle on-going operations. The principle operating revenues of the City's enterprise funds and internal service funds are charges to customers for sales and services, including water and sewer charges, printing fees, vehicle use and maintenance fees, capital replacement fees and insurance fees. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. The City's water and sewer

enterprise funds recognize as capital contributions the entire portion of tap fees, as they are intended to recover the cost of the capital investment in the water and sewer distribution system.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

Encumbrances

Encumbrance accounting is used as a management tool during the year; at year-end, encumbrances are canceled.

Financial Policies

Fiscal Management

The City strives to provide and maintain quality services at a reasonable cost to its citizens. Fiscal responsibility is demonstrated by providing to the citizens, City Council and City staff, a monthly financial report, an annual Comprehensive Annual Financial Report (CAFR) and a Budget. These documents provide summary and detailed information on the financial position and activities of the City.

Use of Revenue Sources

On-going revenue sources are typically used to fund existing and new programs and services. One-time revenue sources usually fund the initial expenditure outlay for capital acquisitions. On-going maintenance of capital acquisitions are generally funded by the Fund and/or Department budget deriving benefit from the capital acquisition.

Fund Balance-General Fund

Fund balance is the difference between total assets and total liabilities or net assets. The unassigned fund balance target range for the General Fund is between 10percent and 16percent of total General Fund revenues or approximately one to two months of General Fund budgeted expenditures. If the unassigned fund balance falls below the minimum target balance, additional sources of funds and/or reductions of uses of funds are identified to bring the balance to the desired level.

Funds Available

The proprietary and governmental funds calculate funds available by netting current assets and current liabilities.

Restrictions of funds available are liquid assets that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose.

Unrestricted funds available represent assets that do not have any limitations on their use. While City management may have categorized and segmented portions for various purposes, the City Council has the authority to revisit or alter these managerial decisions.

Fund Balance

The fund balance includes third party limitations or tentative management plans that are subject to change. The City has the following fund balance allocations:

Restricted Fund Balances carry provisions that are externally imposed by creditors or by law.

- ***Restricted for Parks and recreation***-The amount reserved for parks and recreation represents the fund balance of the Conservation Trust (State Lottery) Fund, the Open Space Fund, the Malley Center Trust Fund and the Parks and Recreation Trust Fund, which are legally restricted for parks, open space and recreation purposes.
- ***Restricted for Law enforcement***-The amount reserved for police operations represents funds that are legally restricted for law enforcement purposes, pursuant to grant requirements.

- ***Restricted for Debt service***-The reserve for debt service represents the portion of fund balance that is legally restricted to payment of principal and interest on long-term debt maturing in future years.
- ***Restricted for TABOR Emergencies***-Emergency reserves have been provided for as required by Article X, Section 20 of the Constitution of the State of Colorado.

Committed Fund Balance is created and modified through appropriation by City Council.

- ***Committed to Long Term Asset Reserve (LTAR)*** The amount represents funds from the sale, lease, or earnings from long-term assets. These funds should be used in a careful, judicious and strategic manner. The funds restricted in this account may only be expended if the funds are appropriated in the annual budget or by supplemental appropriation. Below is the history of the account's sources and (uses) of funds.

General Fund - Long-Term Asset Reserve	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Beginning LTAR Balance	$3,131,980	$2,130,520	$2,406,649	$2,619,375	$2,619,375	$2,663,099	$2,663,099	$2,663,099
Sources of Funds								
Transfer from EMRF to GF partial repayment of 2009 Reso 33								
Transfer from EMRF to GF Nov/Dec-2009 Rent								
Transfer from NSP to LTAR	47,052	396,129	312,726					
Reso 46-2014 Transfer from PIF to GF (LTAR) partial reversal of Reso 53-2012 fountain repairs					43,724			
Total Sources of Funds	**47,052**	**396,129**	**312,726**	**-**	**43,724**	**-**	**-**	**-**
Uses of Funds								
Reso 33 - Transfer from LTAR to EMRF								
LTAR funding of COPS Grant	(298,512)							
Reso 35-2010 Transfer from LTAR to NSP	(750,000)							
LTAR funding of 2011 Catalyst Program		(120,000)						
Reso 53-2012 LTAR funding of 2012 Economic Development Little Dry Creek Fountain Project			(100,000)					
2016 Transfer to EMRF for Road Construction of Potential Tenants Two Year Payback beginning in 2017								(800,000)
Total Uses of Funds	**(1,048,512)**	**(120,000)**	**(100,000)**	**-**	**-**	**-**	**-**	**(800,000)**
Net Sources (Uses) of Funds	**(1,001,460)**	**276,129**	**212,726**	**-**	**43,724**	**-**	**-**	**(800,000)**
Ending LTAR Balance	$2,130,520	$2,406,649	$2,619,375	$2,619,375	$2,663,099	$2,663,099	$2,663,099	$1,863,099

Assigned Fund Balance is intended for a specific purpose but is neither restricted nor committed. City management may have categorized portions for various purposes, and City Council has the unrestricted authority to revisit or alter these managerial decisions.

Unassigned Fund Balance is only reported in the General Fund for balances that are not restricted, committed or assigned. City Council has the unrestricted authority to appropriate these funds.

Tax, Spending and Debt Limitations

Tax and Spending Limitations

Article X, Section 20 of the Colorado Constitution, commonly known as the Taxpayers' Bill of Rights (TABOR), contains tax, spending, revenue and debt limitations which apply to the State of Colorado and all local governments.

Enterprises, defined as government-owned businesses authorized to issue revenue bonds and receiving fewer than 10percent of annual revenue in grants from all state and local governments combined, are excluded from the provisions of TABOR. The City's management believes its Enterprise Funds qualify for this exclusion.

Spending and revenue limits are determined based on the prior year's Fiscal Year Spending adjusted for allowable increases based upon inflation and local growth. Fiscal Year Spending is generally defined as expenditures plus reserve increases with certain exceptions. Revenue in excess of the Fiscal Year Spending limit must be refunded unless the voters approve retention of such revenue.

On November 4, 1997, a majority of the City's electors authorized the City to collect and spend or retain in a reserve all revenues without regard to any limitations under TABOR.

TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3percent of Fiscal Year Spending (excluding bonded debt service). Local governments are not allowed to use the emergency reserves to compensate for economic conditions, revenue shortfalls, or salary or benefit increases.

Debt Capacity

The below chart provides by fund type and fund the total debt service requirement for the City of Englewood.

Debt Service Requirement Schedules for All Funds

	Governmental Funds		*Proprietary Funds*				*All Funds*
Year	General Fund	Debt Service Fund	Water Fund	Sewer Fund	Storm Drainage Fund	Golf Course Fund	Total
2016	$ 1,856,619	$ 1,093,312	$ 1,589,329	$ 4,203,101	$ 113,530	$ 210,166	$ 9,066,057
2017	$ 1,794,739	$ 1,095,912	$ 1,579,538	$ 4,072,754	$ 117,030	$ 208,141	$ 8,868,114
2018	$ 1,680,922	$ 1,090,888	$ 1,302,642	$ 4,035,283	$ 115,192	$ 210,666	$ 8,435,593
2019	$ 1,683,112	$ 1,096,000	$ 534,178	$ 4,034,484	$ 113,093	$ 207,579	$ 7,668,446
2020	$ 1,678,026	$ 1,097,950	$ 987,878	$ 4,030,584	$ 110,730	$ 209,016	$ 8,114,184
2021	$ 1,685,446	$ 1,089,000	$ 986,845	$ 4,034,075	$ 118,105	$ 210,016	$ 8,123,487
2022	$ 1,690,034	$ 1,089,600	$ 989,645	$ 4,036,197	$ -	$ 210,291	$ 8,015,767
2023	$ 1,686,904	$ 613,600	$ 990,185	$ 4,023,976	$ -	$ 210,066	$ 7,524,731
2024	$ 141,612	$ -	$ 992,335	$ 3,946,093	$ -	$ 209,316	$ 5,289,356
2025	$ 145,509	$ -	$ 992,285	$ 4,009,590	$ -	$ 208,017	$ 5,355,401
2026	$ 115,117	$ -	$ 991,185	$ -	$ -	$ 201,142	$ 1,307,444
2027	$ 15,000	$ -	$ 992,485	$ -	$ -	$ 214,110	$ 1,221,595
2028	$ 15,000	$ -	$ 991,000	$ -	$ -	$ 215,773	$ 1,221,773
2029	$ 15,000	$ -	$ 992,950	$ -	$ -	$ 206,860	$ 1,214,810
2030	$ 15,000	$ -	$ 986,025	$ -	$ -	$ 207,870	$ 1,208,895
2031	$ 15,000	$ -	$ 983,200	$ -	$ -	$ 208,300	$ 1,206,500
2032	$ 15,000	$ -	$ 984,550	$ -	$ -	$ 207,800	$ 1,207,350
2033	$ 15,000	$ -	$ -	$ -	$ -	$ 206,700	$ 221,700
2034	$ 15,000	$ -	$ -	$ -	$ -	$ -	$ 15,000
2035-2065	$ 451,250	$ -	$ -	$ -	$ -	$ -	$ 451,250
Total	$ 14,729,290	$ 8,266,262	$ 17,866,255	$ 40,426,137	$ 687,680	$ 3,761,829	$ 85,737,453

The entire section (Part I-Home Rule Charter Article X.-Finance Administration Part III.-Bonded Indebtedness Section 104: General Obligation Bonds) of the City's Home Rule Charter establishes the following debt margin:

Indebtedness and obligations of the City shall be incurred and limited as provided in Article XI of the Constitution of the State of Colorado applicable to towns and cities except as otherwise

provided in this Charter. Council shall have power to issue general obligation bonds of the City for any public capital purpose, upon majority vote of the registered electors of the City voting thereon at a special election; provided, however, that water extension and water improvement bonds may be issued without an election upon determination to that effect by Council. The total outstanding general obligation indebtedness of the City, other than for water bonds, shall not at any time exceed three percent (3percent) of the actual valuation of the taxable property within the City as shown by the last preceding assessment for tax purposes. Water bonds shall mature and be payable as provided by the ordinance authorizing the issuance of said bonds.

On November 6, 2001 (Ordinance No. 35, Series 2001), a majority of the City's electors voted to change the Home Rule Charter of the City of Englewood by allowing the debt ceiling to be three percent (3 percent) of **actual** valuation versus three percent (3 percent) of **assessed** valuation.

Future debt issuance may be subject to the TABOR.

General Fund operations are affected by the existing debt service requirements to the extent that services could be enhanced and/or capital projects could be funded. The budget does not provide for transfers from the General Fund to the Capital Projects Funds.

Deposits and Investment

The City maintains an internal cash and investment pool that is available for use by all funds. Cash and investments are reported at fair value.

All investment pool cash purchases and sales are part of the City's cash management activity and considered cash and cash equivalents. Activities undertaken by the pool on behalf of the proprietary funds are not part of operating, capital, investing, or financing activities of the proprietary funds. Net investment earnings from the combined investments are allocated monthly to each fund based on month-end average balances of cash and investments. Interest from non-pooled investments is recorded based on the specific investments held by the fund. The interest income is recorded in the fund that earned the interest.

The City's investment policy is approved by the City Council and covers all financial assets and funds of the City except for the pension trust funds. Changes to the policy are made on an as-needed basis. All investments are made in accordance with Colorado Revised Statutes.

Deposits

Custodial credit risk – deposits:

Custodial risk for deposits is the risk that, in the event of a failure of a depository financial institution, the City will not be able to recover its deposits or will not be able to recover collateral securities that are in possession of an outside party. The City's deposit policy is in accordance with CRS 11-10.5-101, The Colorado Public Deposit Protection Act (PDPA), which governs investment of public funds. PDPA requires that all units of local government deposit cash in eligible public depositories. State regulators determine eligibility. Amounts on deposit in excess of federal insurance levels ($250,000) must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the institution to create a single collateral pool for all public funds. The pool for all the uninsured public deposits as a group is to be maintained by another institution or held in trust. The market value of the collateral must be at least equal to 102percent of the aggregate uninsured deposits. The institution's internal records identify the collateral by depositor and as such, these deposits are considered to be uninsured but collateralized. The State Regulatory Commissions for banks and financial services are required by statute to monitor the naming of eligible depositories and reporting of the uninsured deposits and assets maintained in the collateral pools.

Investments

The table below identifies the investment types that are authorized for the City, along with the related interest rate risk and concentration of credit risk.

Authorized Investment Type	Maximum Maturity	Maximum Percentage of Portfolio	Maximum Investment in One Issuer
U.S. Treasury Obligations	5 years	None	None
U.S. Instrumentalities	5 years	None	None
Repurchase Agreements	90 days	None	None
Reverse Repurchase Agreements	90 days	None	None
Flexible Repurchase Agreements	10 years	None	None
Certificates of Deposit	5 years	50%	None
Bankers Acceptances	180 days	20%	None
Commercial Paper	270 days	40%	None
Corporate Bonds	3 years	30%	5%

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Debt securities of the U.S. government and obligations of U.S. government agencies that are explicitly guaranteed by the U.S. government are not considered to have credit risk.

The City's investment policy is to apply the prudent-person rule: Investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments.

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Therefore, the longer the maturity of an investment, the greater the sensitivity of the investment's fair value is to the changes in market rates.

One of the ways the City manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations. Additionally, the City's investment policy limits the weighted average maturity of its internal investment pool to less than two years.

Risk Management

Property, Liability and Workers' Compensation

The City is exposed to various risks of loss related to torts; thefts of, damage to and destruction of assets; errors or omissions; injuries to employees; and natural disasters.

The City is insured for property, liability and workers' compensation claims above its deductible amount of $150,000. The City established a Risk Management Fund (an internal service fund) to account for and finance these risks of loss. For claims in excess of these amounts, the City participates in the Colorado Intergovernmental Risk Sharing Agency (CIRSA). In the past three years, there have been no claims that have exceeded this coverage. All funds of the City participate in the Risk Management Fund. Amounts payable to the Risk Management Fund are based on historical claims experience. A liability for a claim is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimated.

Colorado Intergovernmental Risk Sharing Agency (CIRSA)

CIRSA is a separate legal entity established by member municipalities pursuant to the provisions of Colorado Revised Statutes and the Colorado Constitution. The City has participated in CIRSA since its inception in 1982.

CIRSA is a joint, self-insurance pool created by an intergovernmental agreement to provide property, general and automobile liability, workers' compensation and public official's coverage to its members. A seven member Board elected by and from its members governs CIRSA.

Coverage is provided through pooling of self-insured losses and the purchase of excess insurance coverage. CIRSA has a legal obligation for claims against its members to the extent that funds are available in its annually established loss fund and those amounts are available from insurance providers under excess specific and aggregate insurance contracts. Losses incurred in excess of loss funds and amounts recoverable from excess insurance are direct liabilities of the participating members. CIRSA has indicated that the amount of any excess losses would be billed to members in proportion to their contributions in the year such excess occurs, although it is not legally required.

Employee Health Benefits

Medical, accidental death and disability and life insurance

The City provides medical, accidental death and disability and life insurance to employees through commercial insurance with no risk of loss to the City.

Dental insurance

Dental benefits are entirely self-insured with coverage limited to $2,000 per covered employee and each eligible dependent per year. In the past three years, there have been no claims that have exceeded this coverage.

The City established the Employee Benefits Fund (an internal service fund) to account for and finance these health benefits. All funds of the City participate in the Employee Benefits Fund. Amounts payable to the Employee Benefits Fund are based on commercial insurance premiums and passed on to the participating funds. A liability for dental claims is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimated.

Capital Investment

Capital assets consist of property, plant, equipment, vehicles, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items). The City currently capitalizes expenditures that cost more than $5,000 and have a useful life of one year or more. Such capital assets are recorded at historical cost or at estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed and depreciated over their remaining useful lives.

During 2007, the City elected to change from the modified method in accounting for its streets to the depreciation method.

Capital assets are depreciated, using the straight-line method over their estimated useful lives:

Infrastructure:	
Bridges	50 years
Streets	25 years
Storm drainage system	35 years
Concrete, curb and gutter	50 years

Buildings and improvements	15-50 years
Water distribution and sewage collection systems	50 years
Water and sewage treatment plants	25 years
Raw water service and treated water storage facilities	15-50 years
Vehicles, machinery and equipment	3-25 years

Equipment and Vehicles

The City accounts for the replacement of capital equipment and vehicles in its Capital Equipment Replacement Fund (CERF). Equipment replacement is based on its average useful life. A vehicle must achieve its average useful life and have 40,000 miles or 4,000 hours of use before it is replaced. Administrative vehicles must have 60,000 miles. If a vehicle has over 50percent of its purchase price in repair costs, it will be replaced regardless of mileage once it achieves its useful life.

A vehicle that has reached its useful life, but has not achieved the minimum mileage and the repair costs are under 50percent of the purchase price, the replacement will be deferred. The vehicle will be re-evaluated for replacement based upon the replacement criteria and the extended life expectancy. The vehicle can be extended a maximum of three years beyond its recommended useful life. Departments will continue to pay annual CERF charges on extended life vehicles to cover yearly inflation increases of replacement costs.

Strategic and Long-Range Planning

In order to optimize limited resources, the City relies on the input from citizens and employees through surveys and studies to identify the direction for capital investment. The following plans, though not all inclusive, determine in part the acquisition of capital assets.

Community Development - The 2003 Englewood Comprehensive Plan identifies a three-part strategy for the growth and development of the City. Collectively, the strategies are formally known as *The Three R's: Revitalization, Redevelopment, and Reinvention.*

Revitalization Englewood's assets include established neighborhoods, a strong downtown, existing community infrastructure, and excellent transportation options. These assets need to be preserved, protected, reinvested in, and improved upon in order to ensure the vitality of the city. A revitalization focus embodies all of these strategies. The objective of revitalization efforts is to strengthen predominantly stable residential and commercial areas.

Redevelopment Englewood has a number of challenges that need to be addressed. These challenges include marginally productive, deteriorating, or contaminated commercial properties; pockets of blighted and obsolete housing; a relative lack of socio-economic diversity; physical limitations to expansion; and limited ability to independently solve regional scale problems. In order to successfully meet these challenges, Englewood must adopt strategies focused on redevelopment. The City of Englewood seeks to replace deteriorated, single use developments with high quality, mixed-use, economically diversified developments that will hold economic value for the city over time.

Reinvention In the struggle to improve Englewood's quality of life, Englewood must reinvent itself to stay current with the times, and maintain interest from both current and prospective residents and businesses. Englewood must overcome perceptions of stagnation, opening itself to, and embracing positive change. In the process of reinventing itself, Englewood will strive to become one of the premier suburbs in the Denver Metropolitan Area. In the future, it is our goal for Englewood to be known as a place people go to for entertainment, nightlife, dining, and the cultural arts. The city will be known as a place to live, work, and play due to high-quality transit service and mixed-use developments. The city will be recognized as an environmentally aware, clean, and visually attractive community. Finally, the city will become an active participant in the development of the Denver Metropolitan Area's regional trail, open space, and recreation system.

The following results are envisioned from the implementation of the City's comprehensive plan (Roadmap Englewood: 2003 Englewood Comprehensive Plan):

- Retention and strengthening of the existing business and employment base
- Increase in the City's population from new housing developments located primarily along major transit lines and the Downtown area, serving to expand the Englewood market
- Attraction of new businesses and employment, expanding the market for business services retailing and entertainment opportunities.

In order to achieve these results the following goals and strategies need to be realized:

1) Provide an economically viable environment that builds and maintains a diverse base of businesses.
   - Actively engage in outreach activities to retain and assist existing businesses.
   - Actively engage in expanding existing Englewood businesses and attracting new businesses to the City.
   - Create a balance mix of businesses that complement each other.
2) Build, attract and retain a quality workforce.
   - Foster job education and training opportunities to enhance the skill level of Englewood's labor force.
   - Create and maintain workforce housing meeting the needs of both employers and employees.
   - Focus business attraction efforts towards employers providing a living wage.
3) Promote economic growth by building on Englewood's strong sense of community image, identity and quality of life.
   - Promote and enhance educational, recreational, cultural and civic amenities and activities.
   - Provide a safe, healthy and attractive business environment.
   - Recognize the complementary effects between the physical appearance of both commercial districts and the surrounding residential areas.
   - Achieve a greater pedestrian, bicycle, and transit orientation within and between commercial districts, surrounding residential areas and other communities.
4) Recognize the importance of infrastructure and municipal services to ensure the economic viability of Englewood's business community.
   - Continue to provide a high level of critical public services including water, wastewater, public safety and various other municipal services.
   - Continue to maintain critical infrastructure such as roadways, water delivery systems and wastewater collection systems.
   - Support the development of technology infrastructure to enhance Englewood's business community.
5) Recognize the unique characteristics and associated opportunities for enhancing the value of Englewood's commercial, industrial, and mixed-use districts.
   - Encourage the development of mixed-use projects in order to achieve a vibrant community.
   - Increase the value and appeal of Englewood's retail and industrial corridors in order to stimulate economic growth.
   - Facilitate the improvement of the commercial and industrial building stock.

Information Technology - The 2011 Information Technology 3 year strategic plan is created to insure that the mission and path for the Department is aligned and in support of the City's strategic goals and mission. Our purpose is to support the City in all technological endeavors, ensuring the most effective and efficient use of technology while meeting the needs of City staff and citizens.

The next 3 years should show great change in the technology field. According to Gartner, Inc. who is a world leader in technology research and advising, there are over 300 million users on

Twitter and 700 million users on Facebook today and those numbers are growing. By 2013 they predict that there will be more mobile phones accessing the web than PC's, and the following year the prediction is that 90percent of all organizations in the US will support corporate apps on personal devices. The Government sector will be no different – users and citizens will align with this technology change, so the Information Technology Department must evolve as well.

One of the big demands today is the use of apps for mobile phones and tablets. Though the IT Department for the City may not develop these apps, it will be critical that the City be able to use and possibly customize these apps. This will require coordination with other governmental and private entities in creating this shared service.

More emphasis will be placed on exploring shared services with other government agencies as well as technology functions that will occur via the "cloud." In either scenario, this will mean that either Englewood or another entity will provide a technology answer and share it with others who have similar needs. This will allow current IT staff to focus on the specifics of the City's unique business practices and how to aid those practices from a technology view, rather than providing support in a break/fix manner. The City will explore both sides of the "cloud" experience – as a consumer of the service or a provider which could offset the City's expense for that service.

Over the next 3 years, the Information Technology Department will concentrate efforts on providing technology solutions for citizens and staff such as online transaction and query ability for services where demand and potential efficiencies may exist. Whether the solution is in the form of a shared service or utilizing existing resources, the IT department will align with the City departments to insure that we are providing technical guidance for all services.

Parks and Recreation - The Parks and Recreation Master Plan for the City of Englewood guides the future of the City as it relates to parks, trails, and recreation within the City.

Inventory of Parklands, Open Space, Trails, and Recreation Facilities An important component of this Plan is to identify, label, and map all parklands and recreational facilities owned and managed by the city in order to update and refine previous city park inventories. The Plan also identifies areas of the city in need of additional parklands, open space, trails and trail connections, and recreation facilities, based on a standard level of service and service radius.

Development of Methodology The Plan defines Level of Service based on population and geography. Ideally, each citizen should be within one-half mile of a neighborhood park and 1.5 miles of a community park. A critical component of this plan is the identification of potential residential growth and development areas, and ensuring there are adequate neighborhood parks to serve them in the future. Neighborhood parks are the backbone of the community, while community parks are invaluable, citywide resources. The plan further defines the need for access, sizes, and amenities important to achieving desirable results from parks.

Recommendations of the Plan Recommendations of the Plan were formulated to address specific needs that arose from the planning process. Recommendations take shape in six essential forms: new parkland and amenities, major park redesigns, facility additions and enhancements, street crossing enhancements, new off-street trails, and key new on-street trail connections. This Plan recommends the establishment of six new parks throughout the city to meet current and future needs, and recommends major redesign of Cushing Park, Miller Field, Hosanna Athletic Complex, Centennial Park, and Belleview Park. It also recommends facility additions and enhancements for Baker Park, the Northwest Greenbelt, Bates-Logan Park, Barde Park, Romans Park, Jason Park, Rotolo Park, the Southwest Greenbelt, Duncan Park, and Sinclair Middle School. Additionally, this Plan recommends numerous street crossing enhancements, off-street trails, and on-street trail connections throughout the city. Lastly, the Plan recommends phasing in a comprehensive irrigation system upgrade for all parks.

Action, Prioritization, and Implementation As with any plan, the effectiveness and success will be measured by the community's ability and willingness to implement the Plan. This Plan provides recommendations and directs actions for the near and more distant future. This Plan also offers specific considerations to help prioritize which projects should be implemented first. The Plan is intended to be flexible and fluid, so that as opportunities for land acquisition and park development become available, the City can immediately capitalize on these opportunities without being committed to a pre-determined project identified in a concrete prioritization system. This long-range planning proposed to establish a perpetual fund or "land bank" to strategically acquire parcels for park development that may become available in the future.

To date, the Parks and Recreation Department has been able to purchase the Orphan Property and construct trail head amenities and parking on the site. Duncan Park was purchased from Englewood Schools and a planning grant was received for the purpose of designing park amenities for the site. A planning grant for the Riverside Property was received for the design of amenities on the site directly west of the golf course parking lot. A grant for the Centennial Park Trail Loop Renovation was awarded for the construction of a new 10 foot wide concrete trail, including fishing access/shoreline stabilization and a new pedestrian bridge.

Public Works - Fleet Management Study – The on-going review of the City's fleet inventory may reduce the cost of acquiring and maintaining the City's "rolling stock" through fleet, equipment and vehicle reduction and pooling; use of alternative fueled vehicles; and other conservation efforts.

Multi-Year Capital Plan (MYCP)

The Capital Projects Fund administers the City's Multi-Year Capital Plan. The Multi-Year Capital Plan was developed in order to provide for the long-range planning of capital items with a useful life of more than one year and at a cost of at least $5,000. Departments, whose capital items require annual maintenance or periodic maintenance, budget the required operating maintenance for the capital items within their respective fund, department and/or division. Each year for the upcoming year, the MYCP is reviewed and a determination is made of the need for additional acquisitions, projects and/or project revisions. The prioritization of the acquisitions and projects is also reassessed.

The following summarizes the capital projects and acquisitions requested for 2016 through 2020. The amounts listed in 2016 are the only approved and appropriated items in the MYCP. The "out" years are informational and are subject to change, approval and appropriation for the specified year.

Multi-Year Capital Plan – All Funds

Summary Schedule

	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2019 Requested	Total
Governmental Funds						
Special Revenue Funds						
Conservation Trust Fund	556,500	560,500	366,000	393,000	450,000	2,326,000
Open Space Fund	937,000	756,160	670,385	719,676	654,037	3,737,258
Capital Projects Funds						
Public Improvement Fund	5,399,165	7,051,750	6,791,052	13,912,318	4,555,137	37,709,422
Capital Projects Fund	2,242,458	341,667	-	-	-	2,584,124
Governmental Funds Total	9,135,123	8,710,077	7,827,437	15,024,994	5,659,174	46,356,804
Proprietary Funds						
Enterprise Funds						
Water Fund	250,650	150,000	150,000	150,000	150,000	850,650
Sewer Fund	880,900	1,070,000	1,875,000	1,787,500	6,425,000	12,038,400
Storm Water Drainage Fund	-	-	-	-	-	-
Golf Course Fund	225,000	563,000	977,000	658,500	495,500	2,919,000
Concrete Utility Fund	516,600	532,098	548,061	564,503	581,438	2,742,700
Internal Service Funds						
Servicenter Fund	418,000	-	-	-	-	418,000
Capital Equipment Replacement Fund	1,083,833	-	-	-	-	1,083,833
Proprietary Funds Total	3,374,983	2,315,098	3,550,061	3,160,503	7,651,938	20,052,583
All Funds Total	12,510,106	11,025,175	11,377,498	18,185,497	13,311,111	66,409,387

Please note: The 2016 budgeted captial items listed on the following pages are the only approved and appropriated items in the MYCP. The "out" years are informational and are subject to change, approval and appropriation for the specified year. The key for abbreviations used in this section is as follows:

CD - Community Development
CDOT - Colorado Department of Transportation
CTF - Conservation Trust Fund
ERC - Englewood Recreation Center
ERP - Enterprise Resource Plan
FAS - Finance and Administrative Services
GOCO - Great Outdoors Colorado
IGA - Intergovernmental Agreement
ISTEA - Intermodial Surface Transportation Efficiency Act
LPRS – Library. Parks and Recreation Services
LEWWTP - Littleton/Englewood Wastewater Treatment Plant
PC - Pirates Cove
PW - Public Works
UT - Utilities

SPECIAL REVENUE FUNDS

During the budget process, periodic or on-going operating expenditures due to the capital outlay are included in the operations budget.

Conservation Trust Fund

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
LPRS	Belleview Ballfield Fencing	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000
LPRS	Belleview Park Children's Train	$ -	$ 10,000	$ -	$ 10,000	$ -	$ 20,000
LPRS	CTF Contingency	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 375,000
LPRS	ERC Chlorinator	$ 5,000	$ -	$ -	$ -	$ -	$ 5,000
LPRS	ERC Pool Boilier	$ 31,500	$ -	$ -	$ -	$ -	$ 31,500
LPRS	ERC Scoreboard Replacement	$ 12,000	$ -	$ -	$ -	$ -	$ 12,000
LPRS	ERC Small Slide Gel Coat	$ 6,000	$ -	$ -	$ -	$ -	$ 6,000
LPRS	ERC/Malley Fitness Equipment Replacement	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000
LPRS	ERC/Malley Selectorized Weight Equipment	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
LPRS	Malley Exterior Lighting	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000
LPRS	PC Permanent Stanchions	$ 7,000	$ -	$ -	$ -	$ -	$ 7,000
LPRS	Pirates Cove Expansion	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000
LPRS	Rec Trac POS Hardware Replacement	$ -	$ 5,000	$ -	$ 5,000	$ -	$ 10,000
LPRS	RiverRun Trailhead	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
LPRS	Belleview Ballfield Lighting	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
LPRS	ERC Pool Resurface	$ -	$ 75,000	$ -	$ -	$ -	$ 75,000
LPRS	Inline Hockey Rink Renovation/Pickleball	$ -	$ 7,500	$ -	$ -	$ -	$ 7,500
LPRS	PC Cabina Replacement	$ -	$ 18,000	$ -	$ -	$ -	$ 18,000
LPRS	PC Concession Appliance Replacement	$ -	$ 20,000	$ 10,000	$ 5,000	$ -	$ 35,000
LPRS	Malley Bridge Table Replacement	$ -	$ -	$ 8,000	$ -	$ -	$ 8,000
LPRS	PC Lazy River Surface Paint	$ -	$ -	$ 48,000	$ -	$ -	$ 48,000
LPRS	PC Slides and Play Structure Maintenance	$ -	$ -	$ 75,000	$ -	$ -	$ 75,000
LPRS	ERC Filter Replace	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000
LPRS	ERC Slide Gel Coat	$ -	$ -	$ -	$ 30,000	$ -	$ 30,000
LPRS	Malley Computer Lab Equipment	$ -	$ -	$ -	$ 40,000	$ -	$ 40,000
LPRS	PC Filter Media	$ -	$ -	$ -	$ 28,000	$ -	$ 28,000
LPRS	ERC UV Replace	$ -	$ -	$ -	$ -	$ 55,000	$ 55,000
LPRS	PC Chlorinator	$ -	$ -	$ -	$ -	$ 15,000	$ 15,000
LPRS	PC Filter Replace	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000
LPRS	PC Shade Umbrellas	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000
LPRS	PC UV Replace	$ -	$ -	$ -	$ -	$ 55,000	$ 55,000
	Totals	$ 556,500	$ 560,500	$ 366,000	$ 393,000	$ 450,000	$ 2,326,000

Open Space Fund - The Open Space Fund projects are limited to parks and open space acquisition, development and maintenance. A designated percentage may be spent on maintenance.

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
LPRS	Belleview Rail Road Bridge Repair	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
LPRS	Box Trailer	$ 20,000	$ -	$ -	$ -	$ -	$ 20,000
LPRS	Concrete Trail Replacement	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 200,000
LPRS	Grant Matching Funds	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,250,000
LPRS	Irrigation System Replacement	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 375,000
LPRS	Miller Building Demolition	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000
LPRS	Open Space Land Bank	$ -	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 200,000
LPRS	OSF Contingency	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000
LPRS	Parks Equipment	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000
LPRS	Parks Flower Bed Program	$ 25,000	$ 27,000	$ 29,000	$ 31,000	$ 33,000	$ 145,000
LPRS	Parks Irrigation Well Assessments	$ 75,000	$ 50,000	$ 25,000	$ -	$ -	$ 150,000
LPRS	Parks Landscape Improvements	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000
LPRS	Parks Maintenance Employee Compensation (1 FTE)	$ 72,000	$ 74,160	$ 76,385	$ 78,676	$ 81,037	$ 382,258
LPRS	River Run Project	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
LPRS	Tennis/Basketball Court Renovation	$ 25,000	$ 65,000	$ -	$ 70,000	$ -	$ 160,000
LPRS	Tree Replacement	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000
	Totals	$ 937,000	$ 756,160	$ 670,385	$ 719,676	$ 654,037	$ 3,737,258

CAPITAL PROJECTS FUNDS

During the budget process, periodic or on-going operating expenditures due to the capital outlay are included in the operations budget.

Public Improvement Fund

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
CMO	Public Safety/Municipal Court Facility Design and Funding Study	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
CD	Broadway Mid-Block Crossing at Paseo	$ 130,000	$ 250,000	$ -	$ -	$ -	$ 380,000
CD	Next Steps Study II	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000
CD	Next Steps Study III	$ -	$ 25,000	$ -	$ -	$ -	$ 25,000
CD	Broadway Mid-Block Crossing at Gothic	$ -	$ -	$ 250,000	$ -	$ -	$ 250,000
FAS	Transfer to Capital Projects Funds	$ 1,247,500	$ -	$ -	$ -	$ -	$ 1,247,500
FAS	Transfer to General Fund	$ 350,665	$ -	$ -	$ -	$ -	$ 350,665
PW	Acoma Fire Facility Rehabilitation Repairs	$ 207,500	$ -	$ -	$ -	$ -	$ 207,500
PW	Alley Construction	$ 150,000	$ 700,000	$ 700,000	$ 700,000	$ 700,000	$ 2,950,000
PW	Bridge Repairs	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000
PW	Bridge Replacement Fund	$ -	$ 1,520,000	$ 1,520,000	$ 1,520,000	$ 1,520,000	$ 6,080,000
PW	Civic Center Facility Rehabilitation Repairs	$ 303,000	$ -	$ -	$ -	$ -	$ 303,000
PW	Concrete Program Ramps	$ 20,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 420,000
PW	Concrete Utility Program	$ 280,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 2,280,000
PW	Golf Course Club House Facility Rehabilitation Repairs	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000
PW	Jefferson Fire Facility Rehabilitation Repairs	$ 317,500	$ -	$ -	$ -	$ -	$ 317,500
PW	Road and Bridge	$ 1,038,000	$ 1,200,000	$ 1,200,000	$ 1,200,000	$ 1,200,000	$ 5,838,000
PW	Servicenter Facility Rehabilitation Repairs	$ 37,500	$ -	$ -	$ -	$ -	$ 37,500
PW	Servicenter Sub Facilities Rehabilitation Repairs	$ 37,500	$ -	$ -	$ -	$ -	$ 37,500
PW	Street Lights and Furniture repair or replacement	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 200,000
PW	Transportation System Upgrade	$ 90,000	$ 195,000	$ 195,000	$ 125,000	$ 125,000	$ 730,000
LPRS	Broadway Flower Pots and Holiday Lighting	$ 25,000	$ 25,750	$ 26,552	$ 27,318	$ 28,137	$ 132,757
LPRS	Centennial Shelter/Restroom Replacement	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000
LPRS	Cushing Shelter #1 Replacement	$ 180,000	$ -	$ -	$ -	$ -	$ 180,000
LPRS	Cushing Skate Park Replacement	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
LPRS	Relandscape Broadway Medians	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000
LPRS	Rotolo Playground Replacement	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
LPRS	4 Passenger Gator	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000
LPRS	Aerator	$ -	$ 8,000	$ -	$ -	$ -	$ 8,000
LPRS	Baker Park Expansion	$ -	$ 500,000	$ -	$ -	$ -	$ 500,000
LPRS	Baker Park Playground Replacement	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
LPRS	Baker Park Shelter/Restroom Replacement	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
LPRS	Belleview Ballfield Renovation	$ -	$ 10,000	$ -	$ -	$ -	$ 10,000
LPRS	Centennial Playground Replacement	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
LPRS	Cushing Restroom Replacement	$ -	$ 175,000	$ -	$ -	$ -	$ 175,000
LPRS	Cushing Well/Irrigation Replacement	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
LPRS	Emerald Ash Borer Mitigation	$ -	$ 12,000	$ 24,000	$ 48,000	$ 60,000	$ 144,000
LPRS	Jason Playground Replacement	$ -	$ 175,000	$ -	$ -	$ -	$ 175,000
LPRS	Malley Art Room Update	$ -	$ 10,000	$ -	$ -	$ -	$ 10,000
LPRS	Malley Fitness Ceiling Fans and sklights	$ -	$ 60,000	$ -	$ -	$ -	$ 60,000
LPRS	Malley Window Replacement	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000
LPRS	Miller Shelter/Restroom	$ -	$ 175,000	$ -	$ -	$ -	$ 175,000
LPRS	Parks Trailer Replacement	$ -	$ 6,000	$ 6,000	$ 7,000	$ 7,000	$ 26,000
LPRS	Stumpgringer	$ -	$ 35,000	$ -	$ -	$ -	$ 35,000
LPRS	Ballfield Improvements	$ -	$ -	$ 45,000	$ -	$ -	$ 45,000
LPRS	Bates Logan Shelter/Restroom Replacement	$ -	$ -	$ 200,000	$ -	$ -	$ 200,000
LPRS	Belleview Shop	$ -	$ -	$ 400,000	$ -	$ -	$ 400,000
LPRS	Belleview Wetwell/Irrigation Replacement	$ -	$ -	$ 500,000	$ -	$ -	$ 500,000
LPRS	Centennial Ballfield Renovation	$ -	$ -	$ 10,000	$ -	$ -	$ 10,000
LPRS	High Ranger Bucket Truck	$ -	$ -	$ 200,000	$ -	$ -	$ 200,000
LPRS	Jason Well/Irrigation Replacement	$ -	$ -	$ 200,000	$ -	$ -	$ 200,000
LPRS	Malley By-Fold Door Replacement	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000
LPRS	Miller Well/Irrigation Replacement	$ -	$ -	$ 275,000	$ -	$ -	$ 275,000
LPRS	PC Pool Boilers	$ -	$ -	$ 94,500	$ -	$ -	$ 94,500
LPRS	Recreation Facility Security System Upgrade	$ -	$ -	$ 60,000	$ -	$ -	$ 60,000
LPRS	Romans Post-tension Tennis Court	$ -	$ -	$ 90,000	$ -	$ -	$ 90,000
LPRS	Skidloader	$ -	$ -	$ 90,000	$ -	$ -	$ 90,000
LPRS	Baker Irrigation Replacement	$ -	$ -	$ -	$ 500,000	$ -	$ 500,000
LPRS	Belleview Post-tension Tennis Court	$ -	$ -	$ -	$ 90,000	$ -	$ 90,000
LPRS	Belleview Shelter 3&4 Replacement	$ -	$ -	$ -	$ 200,000	$ -	$ 200,000
LPRS	Centennial Well Replacement	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000

Public Improvement Fund continued on next page.

Public Improvement Fund continued from previous page.

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
LPRS	ERC Renovation	$ -	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000
LPRS	ERC Wave Rider	$ -	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000
LPRS	Jason Shelter Restroom Replacement	$ -	$ -	$ -	$ 225,000	$ -	$ 225,000
LPRS	John Deere 4540 Tractor/Attachments	$ -	$ -	$ -	$ 80,000	$ -	$ 80,000
LPRS	Pirates Cove Expansion	$ -	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000
LPRS	Romans Playground Replacement	$ -	$ -	$ -	$ 200,000	$ -	$ 200,000
LPRS	Tubgrinder	$ -	$ -	$ -	$ 250,000	$ -	$ 250,000
LPRS	ERC Rebuilt Chemical Room	$ -	$ -	$ -	$ -	$ 35,000	$ 35,000
LPRS	Hotsy Pressure Washer	$ -	$ -	$ -	$ -	$ 10,000	$ 10,000
LPRS	Romans Restroom Replacement	$ -	$ -	$ -	$ -	$ 180,000	$ 180,000
LPRS	Malley Window Coverings	$ -	$ 10,000	$ -	$ -	$ -	$ 10,000
	Totals	$ 5,399,165	$ 7,051,750	$ 6,791,052	$ 13,912,318	$ 4,555,137	$ 37,709,422

Capital Projects Fund - In recent years, the projects in this fund have been limited primarily to essential repair or replacement.

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
CMO	Webstreaming Equipment - City Council Meetings	$ 53,500	$ -	$ -	$ -	$ -	$ 53,500
FAS	Disaster Recovery System	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
FAS	Document Management System	$ 55,000	$ -	$ -	$ -	$ -	$ 55,000
FAS	Enterprise Resource Planning (ERP) Replacement	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000
FAS	IT Citrix Security and Mobile Device Management Request	$ 45,000	$ -	$ -	$ -	$ -	$ 45,000
FAS	System	$ 100,000	$ 41,667	$ -	$ -	$ -	$ 141,667
FAS	Network Development	$ 350,000	$ -	$ -	$ -	$ -	$ 350,000
FAS	PC Replacement and City Council Support	$ 97,000	$ -	$ -	$ -	$ -	$ 97,000
FAS	Phone Systems and Telecommunications	$ 90,000	$ -	$ -	$ -	$ -	$ 90,000
FAS	Security Camera Request	$ 90,286	$ -	$ -	$ -	$ -	$ 90,286
MC	Metal Detector Replacement	$ 5,500	$ -	$ -	$ -	$ -	$ 5,500
LPRS	Parks Specialist Office Space	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000
LPRS	1% of CPF Amounts Dedicated to Art in Public Places	$ 22,203	$ -	$ -	$ -	$ -	$ 22,203
Police	Netmotion Antennas	$ 18,969	$ -	$ -	$ -	$ -	$ 18,969
PW	Compact Crawler Boom Lift	$ 155,000	$ -	$ -	$ -	$ -	$ 155,000
MC	Additional On-line Services and Enhancements	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
	Totals	$ 2,242,458	$ 341,667	$ -	$ -	$ -	$ 2,584,124

ENTERPRISE FUNDS

During the budget process, periodic or on-going operating expenditures due to the capital outlay are included in the operations budget.

Water Fund

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
Utilities	CIS Infinity Version 4	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000
Utilities	Distribution Ongoing Main Replacements	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000
Utilities	General Routine Capital Items T/B/D	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000
Utilities	GPS Trimble Unit Geo7x	$ 5,900	$ -	$ -	$ -	$ -	$ 5,900
Utilities	Line Locator GPS capable 2 each	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000
Utilities	McLellan Discharge Vault Structure Replacement	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
Utilities	Updating and setting up GPS Base Station	$ 4,750	$ -	$ -	$ -	$ -	$ 4,750
	Totals	$ 250,650	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 850,650

These projects are on-going maintenance requirements of the water distribution system and the Charles Allen Water Treatment Plant.

Sewer Fund

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
Utilities	LEWWTP Capital Contribution	$ 750,000	$ 1,020,000	$ 1,825,000	$ 1,737,500	$ 6,375,000	$ 11,707,500
Utilities	CIS Infinity Version 4	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
Utilities	GPS Trimble Unit Geo7x	$ 5,900	$ -	$ -	$ -	$ -	$ 5,900
Utilities	Sanitary Sewer Collection System Repair and Replacement	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000
	Totals	$ 880,900	$ 1,070,000	$ 1,875,000	$ 1,787,500	$ 6,425,000	$ 12,038,400

Golf Course Fund

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
LPRS	Golf Carts	$ 50,000	$ 50,000	$ 55,000	$ 60,000	$ 60,000	$ 275,000
LPRS	Landscape Improvements	$ 21,000	$ 45,000	$ 21,000	$ 21,000	$ 21,000	$ 129,000
LPRS	Olsen and Bell Well Refurbishment	$ 75,000	$ 75,000	$ 75,000	$ -	$ -	$ 225,000
LPRS	Other Improvements	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 12,000	$ 48,000
LPRS	Restaurant Equipment	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000
LPRS	Triplex Greensmower	$ 31,000	$ -	$ -	$ -	$ -	$ 31,000
LPRS	Triplex Trim Mower	$ 29,000	$ -	$ -	$ -	$ -	$ 29,000
LPRS	Approved Wash Off Area	$ -	$ 75,000	$ -	$ -	$ -	$ 75,000
LPRS	Coring Greens Aerator	$ -	$ 25,000	$ -	$ -	$ -	$ 25,000
LPRS	Driving Range Picker	$ -	$ 5,000	$ -	$ -	$ -	$ 5,000
LPRS	Fairway Aerator	$ -	$ 40,000	$ -	$ -	$ -	$ 40,000
LPRS	Golf Cart Batteries	$ -	$ 9,000	$ 9,000	$ 9,500	$ 9,500	$ 37,000
LPRS	Greens Roller	$ -	$ 15,000	$ -	$ -	$ -	$ 15,000
LPRS	Greens Slit Aerator	$ -	$ 25,000	$ -	$ -	$ -	$ 25,000
LPRS	Large Utility Vehicle	$ -	$ 36,000	$ 38,000	$ 20,000	$ -	$ 94,000
LPRS	Metaway Seeder	$ -	$ 9,000	$ -	$ -	$ -	$ 9,000
LPRS	Pro Shop Renovation	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000
LPRS	Rotary Mower Large	$ -	$ 48,000	$ -	$ -	$ -	$ 48,000
LPRS	Rotary Mower Medium	$ -	$ 22,000	$ -	$ -	$ -	$ 22,000
LPRS	Topdresser, Drop Style	$ -	$ 10,000	$ -	$ -	$ -	$ 10,000
LPRS	Trap Rake	$ -	$ 18,000	$ -	$ -	$ -	$ 18,000
LPRS	Utility Cart	$ -	$ 7,000	$ -	$ 17,000	$ -	$ 24,000
LPRS	Back 9 Irrigation System	$ -	$ -	$ 375,000	$ 375,000	$ 375,000	$ 1,125,000
LPRS	Bathroom Upgrade	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000
LPRS	Bridge from 8 green to 9 tee	$ -	$ -	$ 45,000	$ -	$ -	$ 45,000
LPRS	Clubhouse and Driving Range Paint	$ -	$ -	$ 30,000	$ -	$ -	$ 30,000
LPRS	Clubhouse Carpet	$ -	$ -	$ 20,000	$ -	$ -	$ 20,000
LPRS	Driving Range Holding Bins	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000
LPRS	Driving Range Lights	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000
LPRS	Irrigation Truck	$ -	$ -	$ 18,000	$ -	$ -	$ 18,000
LPRS	Pedestrian Bridge Hole 8	$ -	$ -	$ 85,000	$ -	$ -	$ 85,000
LPRS	Potable Water Range Tee	$ -	$ -	$ 60,000	$ -	$ -	$ 60,000
LPRS	Rip Rap Front 9 Lakes	$ -	$ -	$ 20,000	$ -	$ -	$ 20,000
LPRS	Turbine Blower	$ -	$ -	$ 9,000	$ -	$ -	$ 9,000
LPRS	Walking Greens Mower	$ -	$ -	$ 8,000	$ 8,000	$ 8,000	$ 24,000
LPRS	Bunker Renovation F9 P3	$ -	$ -	$ -	$ 40,000	$ -	$ 40,000
LPRS	Chemical Sprayer	$ -	$ -	$ -	$ 9,000	$ -	$ 9,000
LPRS	Driving Range Netting	$ -	$ -	$ -	$ 55,000	$ -	$ 55,000
LPRS	Restaurant Tables & chairs	$ -	$ -	$ -	$ 25,000	$ -	$ 25,000
	Totals	$ 225,000	$ 563,000	$ 977,000	$ 658,500	$ 495,500	$ 2,919,000

Concrete Utility Fund

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
PW	Annual Curb and Gutter Replacement	$ 516,600	$ 532,098	$ 548,061	$ 564,503	$ 581,438	$ 2,742,700
	Totals	$ 516,600	$ 532,098	$ 548,061	$ 564,503	$ 581,438	$ 2,742,700

INTERNAL SERVICE FUNDS

During the budget process, periodic or on-going operating expenditures due to the capital outlay are included in the operations budget.

Servicenter Fund

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
PW	New Car Wash and Lubrication System	$ 418,000	$ -	$ -	$ -	$ -	$ 418,000
	Totals	$ 418,000	$ -	$ -	$ -	$ -	$ 418,000

Capital Equipment Replacement Fund

Department	Description	2016 Approved	2017 Requested	2018 Requested	2019 Requested	2020 Requested	Total
PW	Annual Capital Equipment Replacement	$ 1,083,833	$ -	$ -	$ -	$ -	$ 1,083,833
	Totals	$ 1,083,833	$ -	$ -	$ -	$ -	$ 1,083,833

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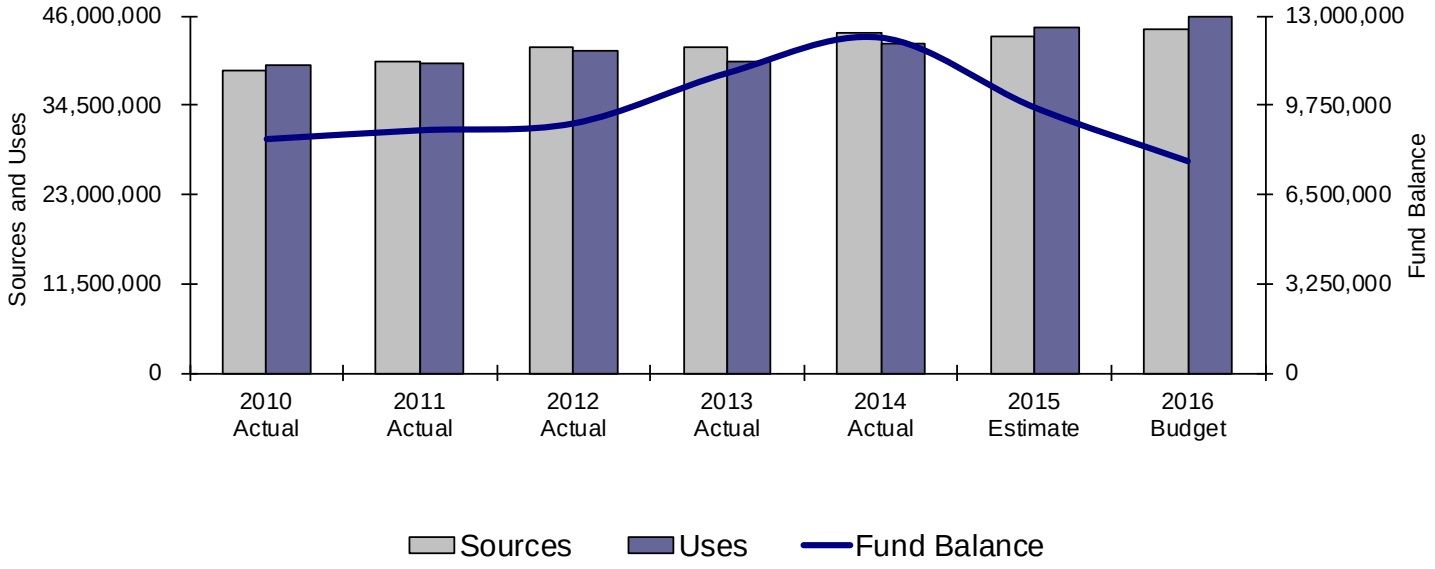
General Fund

The General Fund is the operating fund of the City. It is used to account for all financial resources except for those required to be accounted in another fund.

General Fund
Summary Statement of Sources and Uses of Funds
And Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 9,234,957**	**$ 8,494,679**	**$ 8,817,685**	**$ 9,070,810**	**$ 10,913,833**	**$ 10,416,386**	**$ 12,211,250**	**$ 9,658,951**
Sources of Funds								
Total Revenue	36,819,579	38,306,575	39,889,799	40,901,819	42,872,493	41,625,698	42,981,652	43,883,771
Other Financing Sources	2,091,485	1,813,945	1,968,243	1,139,574	892,544	294,326	395,776	350,665
Total Sources of Funds	38,911,064	40,120,520	41,858,042	42,041,393	43,765,037	41,920,024	43,377,428	44,234,436
Uses of Funds								
Total Expenditures	38,901,342	39,496,268	40,265,587	40,125,364	42,467,620	44,566,709	44,058,211	43,876,656
Other Financing Uses	750,000	301,246	1,339,330	73,006	-	-	1,871,516	2,330,000
Total Uses of Funds	39,651,342	39,797,514	41,604,917	40,198,370	42,467,620	44,566,709	45,929,727	46,206,656
Net Sources (Uses) of Fu	(740,278)	323,006	253,125	1,843,023	1,297,417	(2,646,685)	(2,552,299)	(1,972,220)
Ending Fund Balance	**$ 8,494,679**	**$ 8,817,685**	**$ 9,070,810**	**$ 10,913,833**	**$ 12,211,250**	**$ 7,769,701**	**$ 9,658,951**	**$ 7,686,731**
Percentage Change	**-16.82%**	**-8.02%**	**3.80%**	**2.87%**	**11.89%**	**-36.37%**	**24.32%**	**-20.42%**



The following provides a general overview of the revenue composition for the categories listed.

Property taxes: These taxes are collected based on the assessed value of all the properties in the City and the mill levy assessed against the property. In 2001, voters approved an additional mill levy for principal and interest payments on the City's general obligation debt incurred for certain parks and recreation projects-construction of Pirates Cove and remodeling of the Englewood Recreation Center and the Malley Senior Recreation Center. This additional property tax mill levy varies based on the debt service payment of the City's general obligation debt. The property tax mill levy designated for General Fund use is fixed at 5.880 mills. The estimated revenue for 2016 and 2015 follow:

		2015 Budget 2014 Mill Levy Collected in 2015		**2016 Budget** 2015 Mill Levy Collected in 2016	
Fund	Tax	Mill Levy	Amount	Mill Levy	Amount
General	Property	5.880	$2,900,000	5.880	$3,349,000
Debt Service	Property	2.244	1,105,000	1.924	1,100,000
Totals		8.124	$4,005,000	7.804	$4,449,000

Specific ownership: These taxes are based on the age and type of motor vehicles, wheeled trailers, semi-trailers, etc. These taxes are collected by the County Treasurer and remitted to the City on the fifteenth day of the month.

Sales and Use Tax: Sales and use taxes are the most important revenue sources for the City. Sales and use taxes generate approximately 75 percent of all taxes and 60 percent of total revenues collected. This tax is levied on the sale price of taxable goods. Sales tax is calculated by multiplying the sales price of taxable goods times the sales tax rate of 3.5 percent. Taxes for the current month are due to the City by the 20th day of the following month.

Cigarette Taxes: The State of Colorado levies a $.20 per pack tax on cigarettes. The State distributes 46 percent of the gross tax to cities and towns based on the pro rata share of state sales tax collections in the previous year. These taxes have fallen significantly in the past and continue to fall after the 2009 federal tax increase of approximately $.62 per pack went into effect. This federal tax increase will fund the State Children's Health Insurance Program (SCHIP).

Franchise Fees: The City collects a number of taxes on various utilities. This includes franchise tax on water, sewer, and public services, as well as occupational taxes on telephone services.

Hotel/Motel Tax: This tax is levied at two percent of the rental fee or price of lodging for under 30 days duration.

Licenses and Permits: This revenue category includes business licenses and building permits.

Intergovernmental Revenues: This revenue source includes state and federal shared revenues including payments in lieu of taxes.

Charges for Services: This includes general government, public safety, fees for the administration of the utilities funds, court costs, highway and street and other charges.

Recreation Program Fees: This category of revenue includes the fees and charges collected from customers to participate in the various programs offered by the Parks and Recreation Department.

Library Fines: This revenue source includes library fines for materials checked out but returned past the due date.

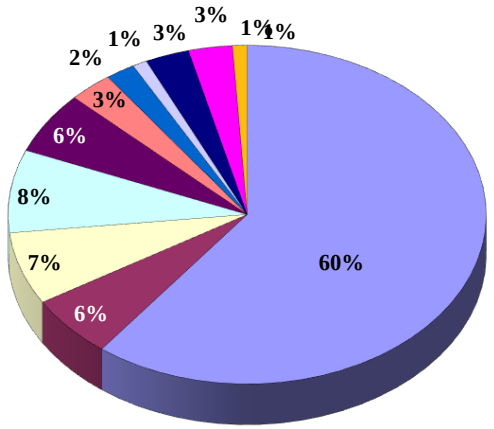
Fines and Forfeitures: This revenue source includes court, traffic violation, and other fines.

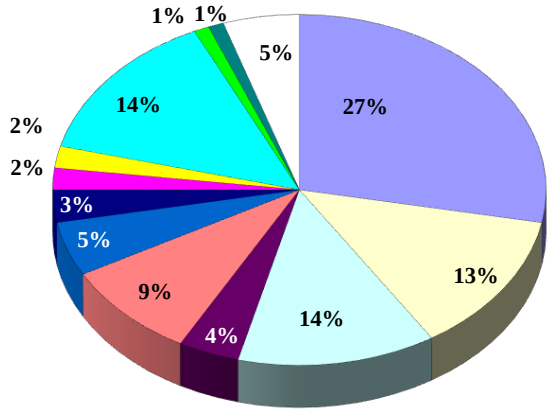
Interest: This is the General Fund's proportional amount earned on the City's pooled cash investments.

Contribution from Component Units: The Englewood/McLellan Reservoir Foundation collects and remits net rental income to the General Fund.

Other: This source includes all revenue sources that do not fit in another revenue category.

General Fund
Total Sources and Uses of Funds





General Fund Sources	Amount	%
Revenue		
Sales & Use Taxes	$ 26,863,699	61%
Charges for Services	**2,551,862**	**6%**
Franchise Fees	3,173,550	7%
Property Tax	**3,349,000**	**8%**
Cultural & Recreation Program Fees	2,592,400	6%
Intergovernmental Revenue	**1,287,104**	**3%**
Fines & Forfeitures	1,008,350	2%
Specific Ownership & Cigarette Taxes	**442,050**	**1%**
Licenses & Permits	1,168,222	3%
Component Units Contribution	**1,150,000**	**3%**
Other	211,088	0%
Interest	**86,446**	**0%**
Total Revenue	43,883,771	
Other Financing Sources	**350,665**	**1%**
Total Sources of Funds	**$ 44,234,436**	101%

General Fund Uses	Amount	%
Expenditure		
Police Services	$13,247,547	28%
Fire Services	**-**	**0%**
Parks & Recreation Services	6,136,594	13%
Public Works	**6,208,706**	**13%**
Debt Service	1,871,644	4%
Finance & Administrative Services	**3,965,669**	**9%**
Community Development	2,134,378	5%
Information Technology	**-**	**0%**
Library Services	1,241,179	3%
Municipal Court	**1,058,583**	**2%**
City Attorney's Office	810,022	2%
City Manager's Office	**6,586,762**	**14%**
Human Resources	-	0%
Legislation-City Council & Boards	**365,572**	**1%**
Contingencies	250,000	1%
Total Expenditure	43,876,656	
Other Financing Uses	**2,330,000**	5%
Total Uses of Funds	**$ 46,206,656**	100%

Net Sources (Uses) of Funds	**$ (1,972,220)**
Estimated Fund Balance - January 1, 2016	9,658,951
Estimated Fund Balance Before Reserves	7,686,731
Reserves	**(3,263,099)**
Estimated Unassigned Fund Balance - December 31, 2016	$ 4,423,632

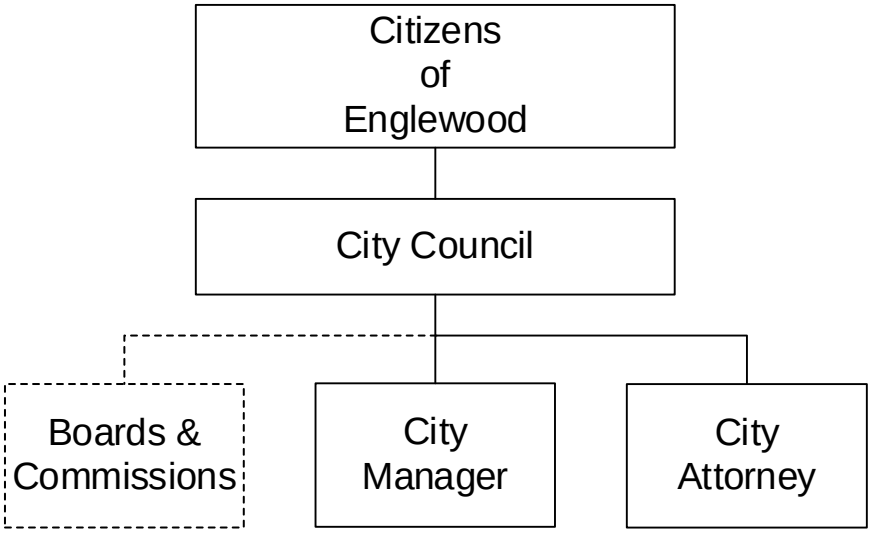
Taxes are approximately eighty percent of the financial resources of the General Fund. Sales and use tax provide approximately sixty percent of the General Fund's sources of funds, and property tax accounts for roughly eight percent. Seventy percent of the General Fund's uses of funds are spent on direct services for Police Services (28%), City Manager's Office which includes the Denver Fire Department contract (14%), Parks and Recreation Services (13%) and Public Works (13%).

General Fund

Statement of Revenue, Expenditure and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 9,234,957**	**$ 8,494,679**	**$ 8,817,685**	**$ 9,070,810**	**$ 10,913,833**	**$ 10,416,386**	**$ 12,211,250**	**$ 9,658,951**
Revenue								
Property Tax	3,020,884	2,994,213	2,874,816	2,900,715	2,892,433	2,900,000	2,900,000	3,349,000
Specific Ownership Tax	263,434	246,062	243,293	266,881	291,670	260,000	260,000	260,000
Sales & Use Taxes	20,866,515	21,737,110	22,363,618	23,433,775	24,839,296	24,200,000	26,081,262	26,863,699
Cigarette Tax	196,320	190,762	189,618	195,088	188,652	179,000	179,000	170,050
Franchise Fees	2,620,191	2,631,393	2,930,888	3,101,310	3,207,978	3,017,550	3,148,550	3,173,550
Hotel/Motel Tax	8,806	9,820	10,395	12,039	11,949	12,000	12,000	12,000
Licenses & Permits	695,563	778,536	983,359	1,446,578	1,576,298	1,107,122	1,168,222	1,168,222
Intergovernmental Revenue	1,465,970	1,724,807	1,865,722	1,488,204	1,869,045	1,400,924	1,624,318	1,287,104
Charges for Services	3,254,830	3,384,317	3,441,525	3,470,894	3,215,032	3,318,899	2,905,192	2,551,862
Recreation Program Fees	2,489,781	2,635,221	2,615,642	2,420,443	2,466,421	2,556,900	2,485,500	2,592,400
Library Fines	21,923	19,884	19,884	13,306	17,457	20,000	20,000	20,000
Fines & Forfeitures	1,416,034	1,264,875	1,361,569	1,304,401	1,332,708	1,376,844	988,350	988,350
Interest Income	100,545	91,034	84,045	(10,223)	68,340	88,164	88,164	86,446
Other Income	293,658	173,382	354,130	284,882	210,531	329,413	262,212	211,088
Contribution from Component Units	105,125	425,159	551,295	573,526	684,683	858,882	858,882	1,150,000
Total Revenue	**36,819,579**	**38,306,575**	**39,889,799**	**40,901,819**	**42,872,493**	**41,625,698**	**42,981,652**	**43,883,771**
Expenditure								
Legislation	309,870	298,731	316,043	280,920	329,738	357,575	356,381	365,572
City Manager's Office (As of 2015 Includes Fire Operations)	659,882	639,184	658,047	675,844	673,402	8,767,741	8,226,080	6,586,762
City Attorney's Office	702,228	706,841	712,036	719,781	726,377	869,106	886,605	810,022
Municipal Court	901,469	848,775	886,249	922,245	942,264	1,085,494	1,038,709	1,058,583
Human Resources	419,421	430,792	469,343	408,551	441,956	-	-	-
Finance & Administrative Services (As of 2015 Includes Human Resources and Information Technology)	1,445,581	1,446,313	1,464,305	1,533,060	1,566,733	3,713,334	3,878,168	3,965,669
Information Technology	1,280,660	1,332,766	1,373,943	1,336,591	1,348,275	-	-	-
Community Development (As of 2015 Inlcudes Building Division)	1,301,473	1,359,264	1,262,451	1,113,710	1,128,034	2,092,181	2,081,148	2,134,378
Public Works	5,137,364	5,259,875	5,202,903	5,234,383	5,440,975	5,790,091	5,730,645	6,208,706
Police (As of 2015 Includes Fire Marshal Programs)	10,312,633	10,395,239	10,788,935	11,226,157	11,872,226	12,457,100	12,436,555	13,247,547
Fire	7,425,903	7,666,842	8,100,554	8,002,677	9,176,241	-	-	-
Library Services	1,284,083	1,145,613	1,180,771	1,174,656	1,165,446	1,317,657	1,283,016	1,241,179
Parks & Recreation Services	5,811,809	5,717,147	5,649,246	5,402,599	5,574,428	6,053,116	6,027,588	6,136,594
Departments Expenditure Subtotal	36,992,376	37,247,382	38,064,826	38,031,174	40,386,095	42,503,395	41,944,895	41,755,012
Contingencies	48,139	152,423	143,810	88,360	211,622	200,000	250,000	250,000
Debt Service-Civic Center	1,570,705	1,658,857	1,567,377	1,565,625	1,561,556	1,568,988	1,568,988	1,520,979
Debt Service-Other	290,122	437,606	489,574	440,205	308,347	294,326	294,328	350,665
Other Expenditure Subtotal	1,908,966	2,248,886	2,200,761	2,094,190	2,081,525	2,063,314	2,113,316	2,121,644
Total Expenditure	**38,901,342**	**39,496,268**	**40,265,587**	**40,125,364**	**42,467,620**	**44,566,709**	**44,058,211**	**43,876,656**
Revenue Over (Under) Expenditure	**(2,081,763)**	**(1,189,693)**	**(375,788)**	**776,455**	**404,873**	**(2,941,011)**	**(1,076,559)**	**7,115**
Other Financing Sources (Uses) of Funds								
Transfers In	2,091,485	1,813,945	1,968,243	1,139,574	892,544	294,326	395,776	350,665
Transfers Out	750,000	301,246	1,339,330	73,006	-	-	1,871,516	2,330,000
Net Other Financing Sources (Uses)	**1,341,485**	**1,512,699**	**628,913**	**1,066,568**	**892,544**	**294,326**	**(1,475,740)**	**(1,979,335)**
Net Change in Fund Balance	**(740,278)**	**323,006**	**253,125**	**1,843,023**	**1,297,417**	**(2,646,685)**	**(2,552,299)**	**(1,972,220)**
Ending Fund Balance								
Before Designated Amounts	**8,494,679**	**8,817,685**	**9,070,810**	**10,913,833**	**12,211,250**	**7,769,701**	**9,658,951**	**7,686,731**
Restricted-TABOR Emergency Reserve	1,150,000	1,150,000	1,200,000	1,340,000	1,400,000	1,340,000	1,400,000	1,400,000
Committed-LTAR	2,130,520	2,406,649	2,619,375	2,619,375	2,663,099	2,663,099	2,663,099	1,863,099
Committed-Contractual Reserve	298,512	298,512	298,512	78,753	-	-	-	-
Assigned-Subsequent Year Appropriatio	-	523,053	920,353	1,207,787	2,646,685	-	-	-
Designated Fund Balance	**3,579,032**	**4,378,214**	**5,038,240**	**5,245,915**	**6,709,784**	**4,003,099**	**4,063,099**	**3,263,099**
Unassigned Fund Balance	**$ 4,915,647**	**$ 4,439,471**	**$ 4,032,570**	**$ 5,667,918**	**$ 5,501,466**	**$ 3,766,602**	**$ 5,595,852**	**$ 4,423,632**
Unassigned Fund Balance as a percentage of Total Revenue	13.35%	11.59%	10.11%	13.86%	12.83%	9.05%	13.02%	10.08%
Fund Balance Before Designated Amounts as a percentage of Total Revenue	23.07%	23.02%	22.74%	26.68%	28.48%	18.67%	22.47%	17.52%
Fund Balance Before Designated Amounts as a percentage of Total Expenditure	21.84%	22.33%	22.53%	27.20%	28.75%	17.43%	21.92%	17.52%

Department Legislation
Fund General



Description The Legislation Department consists of the City Council and the Boards and Commissions. The Boards and Commissions provide recommendations to City Council, who provide leadership and establish policy, rules and regulations for the City.

Mission **Strive to assure economic and community vitality that will support essential services and provide the quality of life expected by the community.**

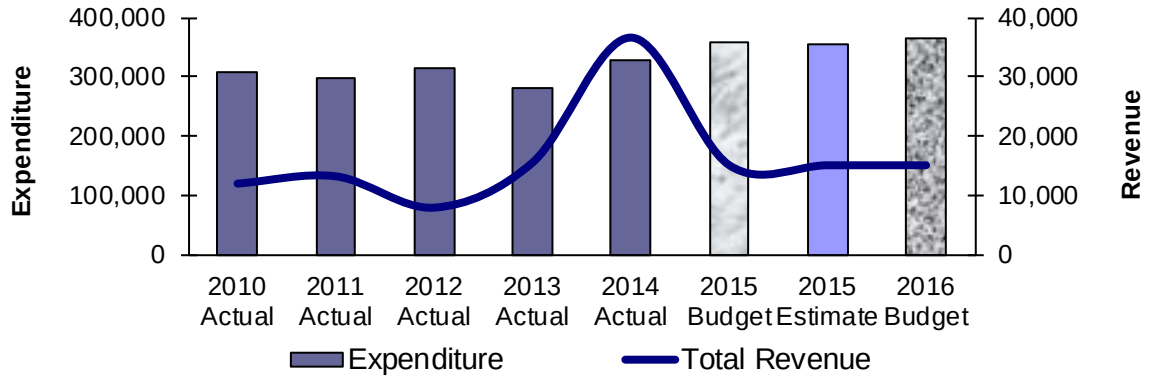
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
•	•
•	•
•	•

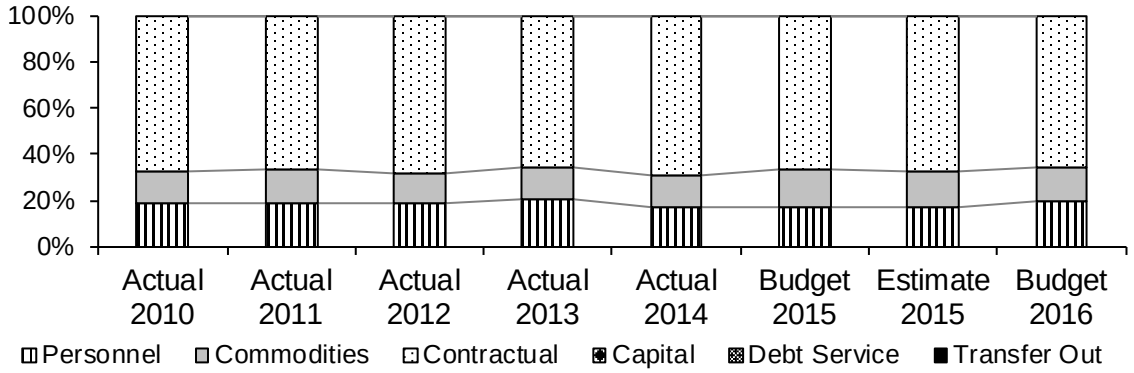
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
•	•
•	•
•	•

Department Legislation
Fund General

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	12,003	13,230	7,942	15,569	36,666	15,100	15,100	15,100
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	12,003	13,230	7,942	15,569	36,666	15,100	15,100	15,100
Percent Change		**10.22%**	**-39.97%**	**96.03%**	**135.51%**	**-58.82%**	**0.00%**	**0.00%**
Expenditure								
Personnel	59,482	56,705	59,911	57,156	56,773	61,806	59,503	70,484
Commodities	41,337	42,703	39,206	39,836	44,213	58,209	57,444	55,987
Contractual	209,050	199,323	216,925	183,928	228,753	237,560	239,434	239,101
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	309,869	298,731	316,042	280,920	329,739	357,575	356,381	365,572
Percent Change		**-3.59%**	**5.79%**	**-11.11%**	**17.38%**	**8.44%**	**-0.33%**	**2.58%**
City Council	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
ercent Change FTE		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

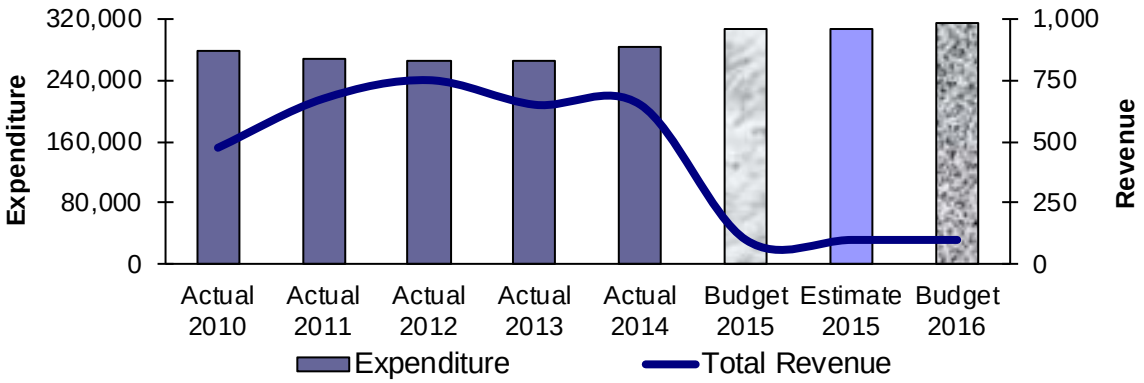




Department Legislation
Fund General
Division **City Council**
Account **02.0101**
Description The City Council is the City's legislative body through which public policy is established. The City Council consists of seven members - four elected from districts and three elected at-large. The Mayor is selected from and by the City Council members to serve a two-year term as chief presiding officer.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	475	675	750	650	650	100	100	100
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	475	675	750	650	650	100	100	100
Percent Change		**42.11%**	**11.11%**	**-13.33%**	**0.00%**	**-84.62%**	**0.00%**	**0.00%**
Expenditure								
Personnel	56,487	55,764	56,655	56,162	56,364	57,916	56,273	67,254
Commodities	33,052	33,650	33,859	32,696	33,229	47,550	47,550	46,000
Contractual	188,314	179,246	175,047	175,283	192,606	202,390	202,433	202,396
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	277,853	268,660	265,561	264,141	282,199	307,856	306,256	315,650
Percent Change		**-3.31%**	**-1.15%**	**-0.53%**	**6.84%**	**9.09%**	**-0.52%**	**3.07%**
City Council	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
ercent Change FTE		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Legislation

Fund General

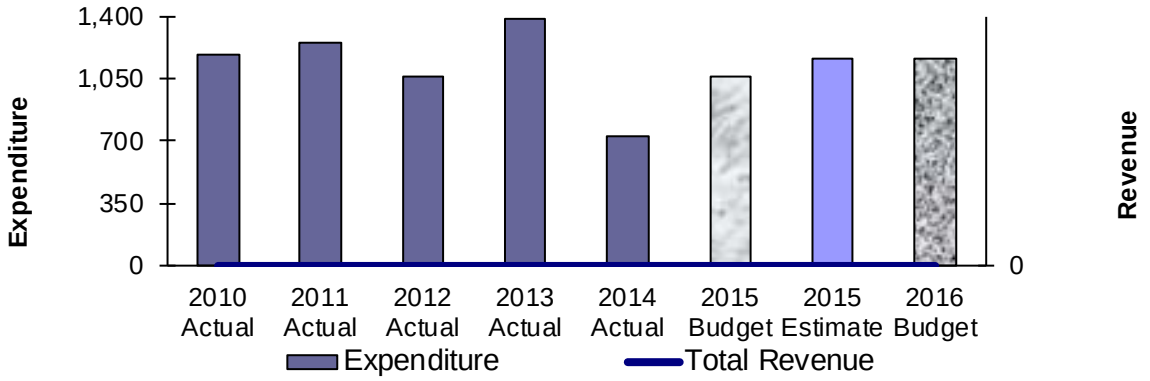
Division **Board of Adjustments and Appeals**

Account **02.0102**

Description The Board of Adjustments and Appeals is a quasi-judicial body that considers requests for variances from the requirements of the Comprehensive Zoning Ordinance and considers appeals from various other licensing, code and regulatory requirements of the City of Englewood.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		**----**	**----**	**----**	**----**	**----**	**----**	**----**
Expenditure								
Personnel	332	619	496	414	409	495	495	495
Commodities	473	269	296	653	248	323	455	455
Contractual	377	362	276	323	73	250	210	210
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,182	1,250	1,068	1,390	730	1,068	1,160	1,160
Percent Change		**5.75%**	**-14.56%**	**30.15%**	**-47.48%**	**46.30%**	**8.61%**	**0.00%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		**----**	**----**	**----**	**----**	**----**	**----**	**----**

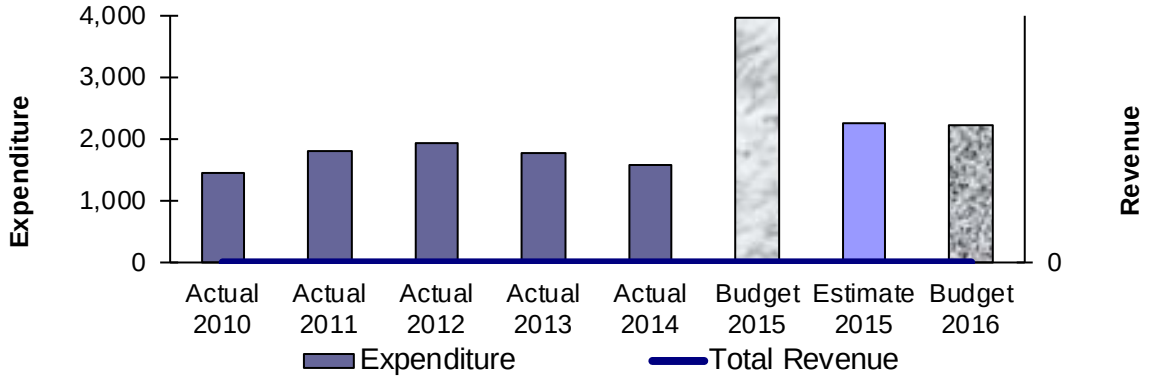


Department Legislation
Fund General
Division **Planning and Zoning**
Account **02.0103**

Description The Planning & Zoning Commission advises the City Council in matters relative to the development of the City. The Commission is charged with developing a Comprehensive Plan and periodic amendments thereto, and advising the City Council in all matters that affect the "general plan" of the City including, but not limited to: annexations, zoning, and the planning of land use, Master Street Plan, transportation, and the quality of life in the community. The Planning Commission advises the City Manager as to priorities in the Capital Improvement Program.

History and Budget

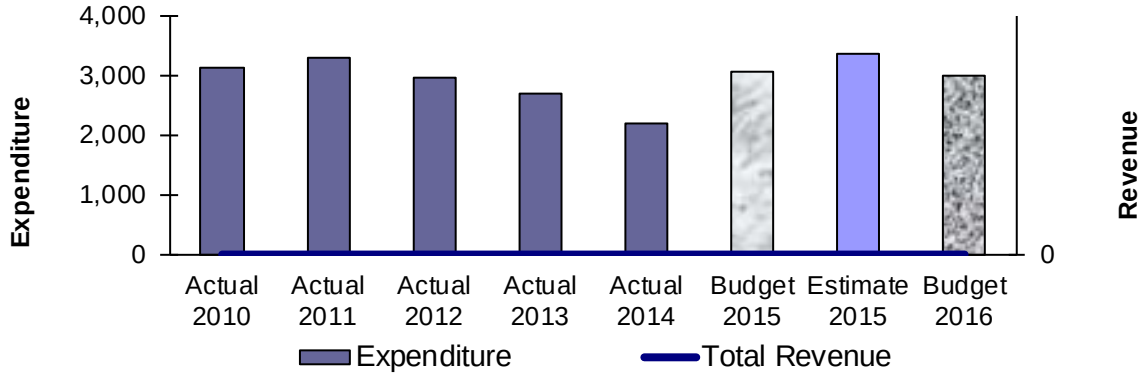
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		**----**	**----**	**----**	**----**	**----**	**----**	**----**
Expenditure								
Personnel	104	186	145	497	-	660	-	-
Commodities	807	875	946	589	777	2,143	1,121	1,064
Contractual	530	732	832	669	784	1,170	1,145	1,145
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,441	1,793	1,923	1,755	1,561	3,973	2,266	2,209
Percent Change		**24.43%**	**7.25%**	**-8.74%**	**-11.05%**	**154.52%**	**-42.97%**	**-2.52%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		**----**	**----**	**----**	**----**	**----**	**----**	**----**



Department Legislation
Fund General
Division **Library Board**
Account **02.0104**
Description The Library Board is responsible for advising the City Council in the development and maintenance of a modern public library system.

History and Budget

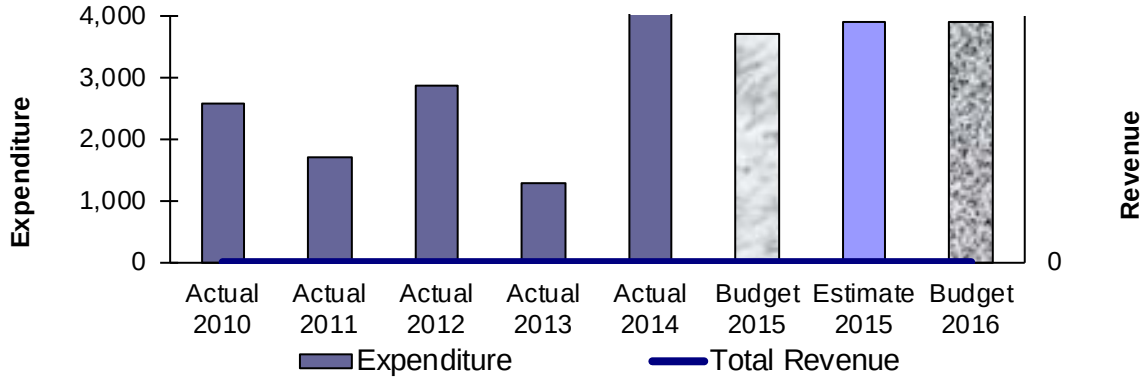
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		**----**	**----**	**----**	**----**	**----**	**----**	**----**
Expenditure								
Personnel	-	53	-	-	-	-	-	-
Commodities	719	3,028	555	2,649	1,397	1,400	1,400	1,550
Contractual	2,397	198	2,400	32	802	1,650	1,946	1,450
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	3,116	3,279	2,955	2,681	2,199	3,050	3,346	3,000
Percent Change		**5.23%**	**-9.88%**	**-9.27%**	**-17.98%**	**38.70%**	**9.70%**	**-10.34%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		**----**	**----**	**----**	**----**	**----**	**----**	**----**



Department Legislation
Fund General
Division **Parks and Recreation Commission**
Account **02.0105**
Description The Parks and Recreation Commission provide public input to the Englewood Parks and Recreation staff and the Englewood City Council on parks and recreation issues.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	2,028	1,126	1,663	1,283	4,469	2,300	2,500	2,500
Contractual	550	575	1,200	-	1,355	1,400	1,400	1,400
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	2,578	1,701	2,863	1,283	5,824	3,700	3,900	3,900
Percent Change		**-34.02%**	**68.31%**	**-55.19%**	**353.94%**	**-36.47%**	**5.41%**	**0.00%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		----	----	----	----	----	----	----

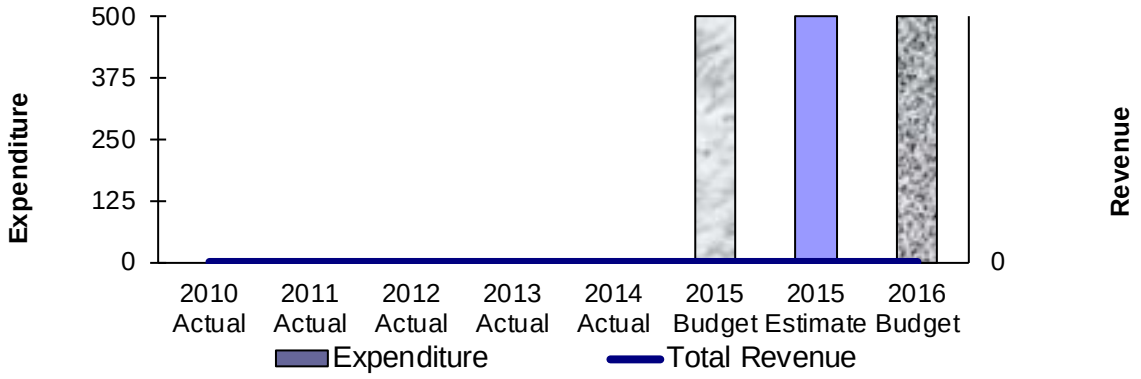


Department Legislation
Fund General
Division **Code Enforcement Advisory Board**
Account **02.0106**

Description The Code Enforcement Advisory Board was established by Englewood City Council in 1997 with the intention of providing community recommendations to the City Council and the Director of Safety Services regarding the provision of code enforcement activities in a consistent, effective and uniform manner. The Board consists of a cross-section of Council members, employees, business leaders and citizen representatives, all working to develop a responsive long-range strategy.

History and Budget

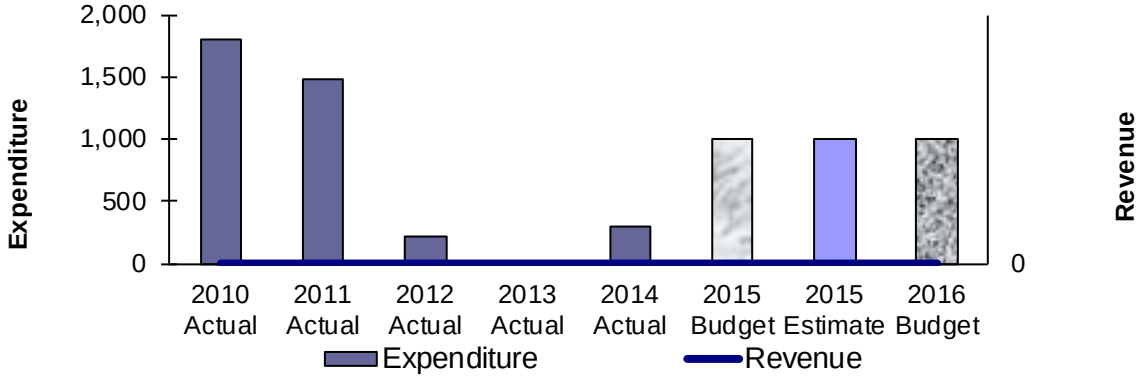
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	500	500	500
Contractual	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	-	-	-	-	-	500	500	500
Percent Change		----	----	----	----	----	**0.00%**	**0.00%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		----	----	----	----	----	----	----



Department Legislation
Fund General
Division **Alliance for Commerce in Englewood**
Account **02.0107**
Description The Alliance for Commerce in Englewood (ACE) was formed by City Council to serve as an advisory group and provide input on issues impacting the business community. The membership in ACE is a representative cross-section of our diverse business community.

History and Budget

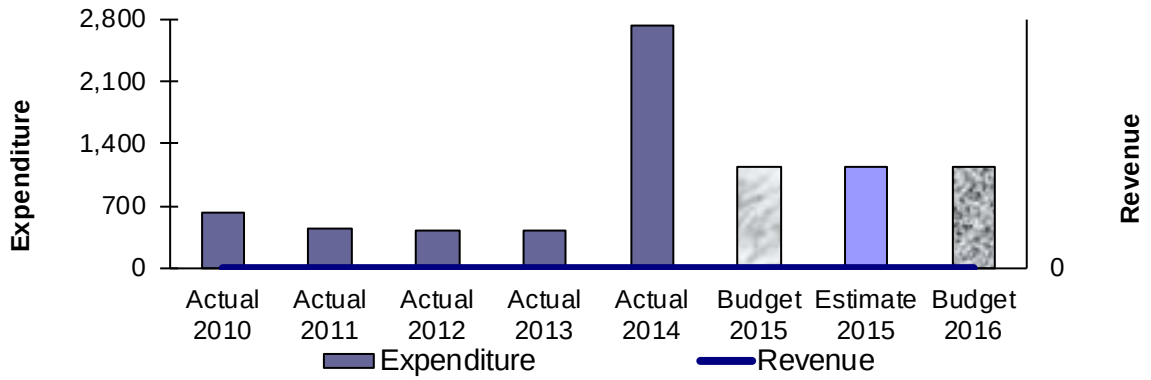
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change								
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	1,798	1,477	219	1	305	550	450	450
Contractual	-	-	-	-	-	450	550	550
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,798	1,477	219	1	305	1,000	1,000	1,000
Percent Change		**-17.85%**	**-85.17%**	**-99.54%**	**30400.00%**	**227.87%**	**0.00%**	**0.00%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		----	----	----	----	----	----	----



Department Legislation
Fund General
Division **Cultural Arts Commission**
Account **02.0108**
Description The mission of the Cultural Arts Commission is to provide for the ongoing systematic planning for the development of cultural arts activities within the City of Englewood and to implement an arts plan.

History and Budget

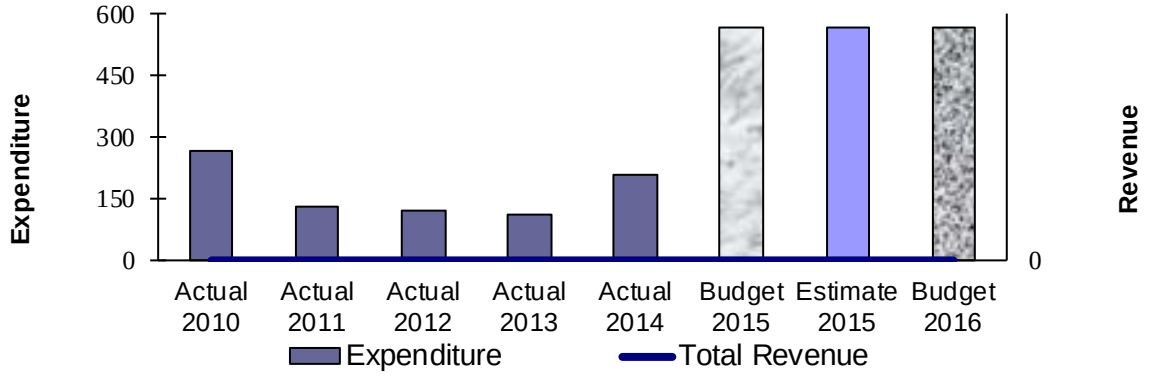
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	447	447	430	413	2,729	1,150	1,150	1,150
Contractual	175	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	622	447	430	413	2,729	1,150	1,150	1,150
Percent Change		**-28.14%**	**-3.80%**	**-3.95%**	**560.77%**	**-57.86%**	**0.00%**	**0.00%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		----	----	----	----	----	----	----



Department Legislation
Fund General
Division **Transportation Advisory Committee**
Account **02.0109**
Description The Englewood Transportation Advisory Committee makes recommendations to City Council on transportation issues, including vehicle, pedestrian, and bicycling, in the City of Englewood.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	269	130	122	110	209	568	568	568
Contractual	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	269	130	122	110	209	568	568	568
Percent Change		**-51.67%**	**-6.15%**	**-9.84%**	**90.00%**	**171.77%**	**0.00%**	**0.00%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		----	----	----	----	----	----	----

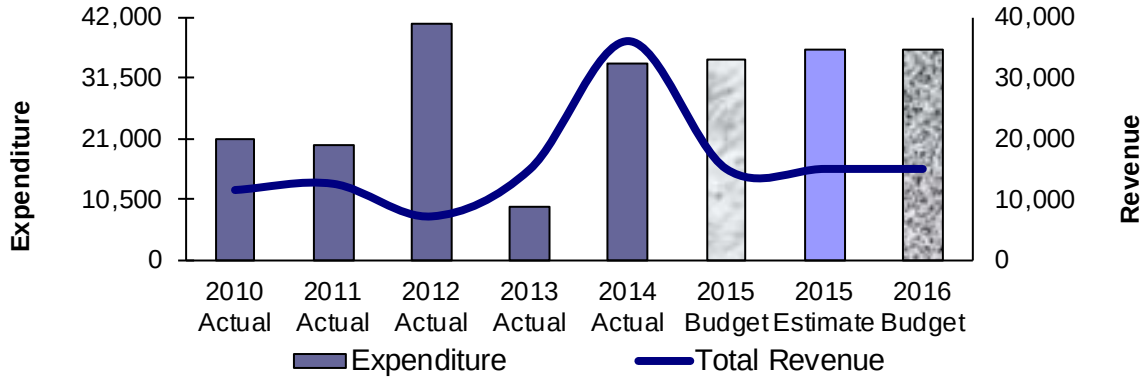


Department Legislation
Fund General
Division **Keep Englewood Beautiful**
Account **02.0110**

Description As the Keep Englewood Beautiful Commission, we are charged with the responsibility to enhance the environmental quality of life in Englewood. We promote community participation and environmentally responsible behavior through partnership among citizens, schools, businesses, governments and other organizations. We communicate within the City to identify, address, and resolve emerging environmental issues and concerns. The Commission is a sounding board for the community and through community education impacts current and future environmental issues in Englewood and surrounding communities.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	11,528	12,555	7,192	14,919	36,016	15,000	15,000	15,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	11,528	12,555	7,192	14,919	36,016	15,000	15,000	15,000
Percent Change								
Expenditure								
Personnel	2,559	83	2,615	83	-	2,735	2,735	2,735
Commodities	1,744	1,701	1,116	1,442	850	1,725	1,750	1,750
Contractual	16,707	18,210	37,170	7,621	33,133	30,250	31,750	31,950
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	21,010	19,994	40,901	9,146	33,983	34,710	36,235	36,435
Percent Change		**-4.84%**	**104.57%**	**-77.64%**	**271.56%**	**2.14%**	**4.39%**	**0.55%**
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ercent Change FTE		----	----	----	----	----	----	----

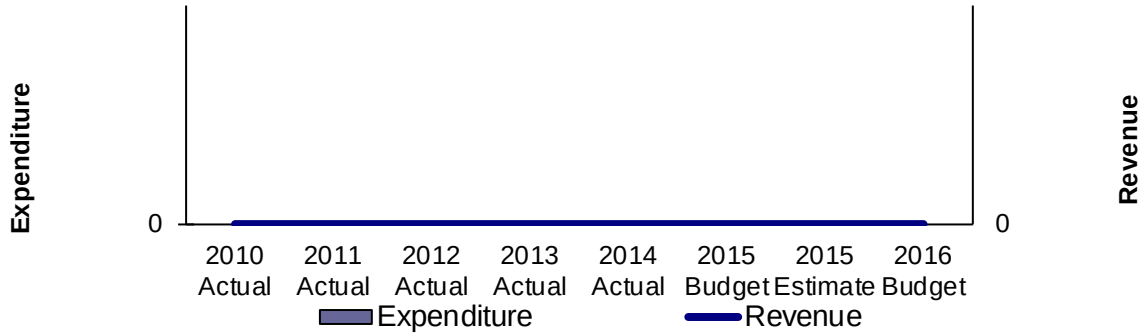


Department Legislation
Fund General
Division **Budget Advisory Committee**
Account **02.0111**

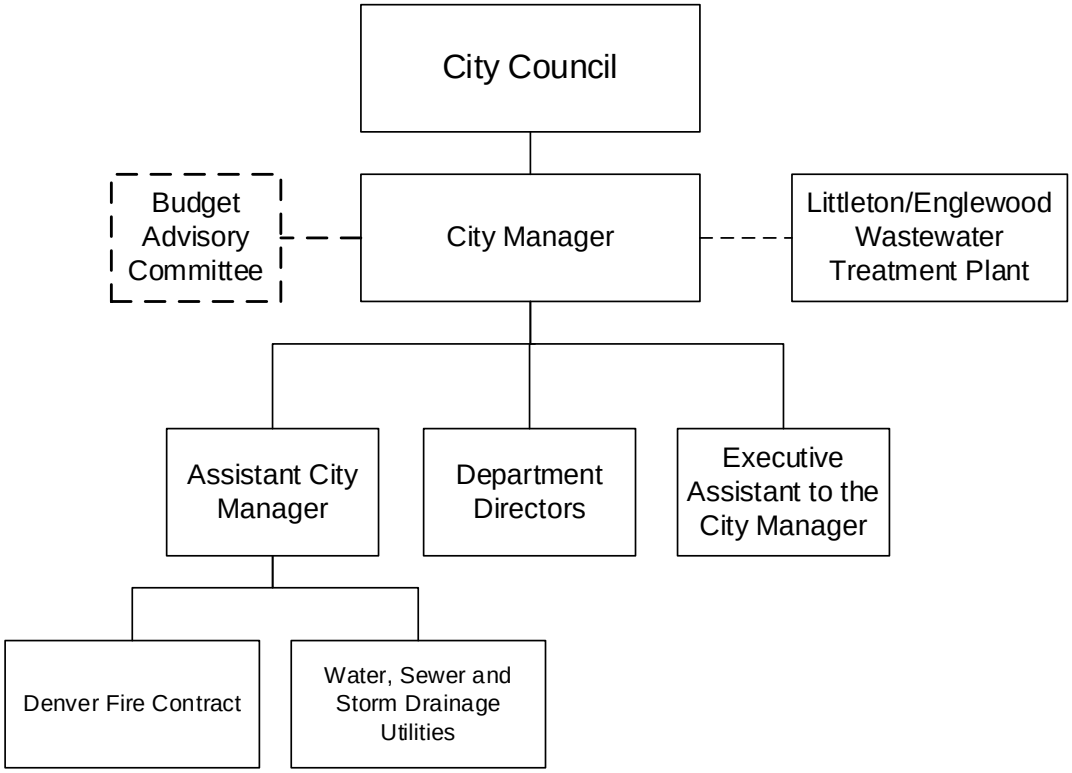
Description The Budget Advisory Committee (BAC) was created by City Council and the City Manager to advise the City on the development, implementation, and evaluation of the annual City Budget. The Budget Advisory Committee not only advises on the prioritization of how City tax dollars are spent, but also advises policymakers in their decision-making process in an open and transparent process.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change								
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-	-
Contractual	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Employees FTE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Percent Change FTE		----	----	----	----	----	----	----



Department City Manager's Office
Fund General



Description The City Manager's Office oversees general operations for the City and is responsible for implementing policy decisions made by City Council. The City Manager and his staff work closely with other departments to help ensure responsiveness and the implementation of quality services and projects. This office also coordinates citizen relations, communications, and a variety of special projects.

Mission **To promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity through the provision of trustworthy, coordinated, effective and efficient leadership and systems that lead to success.**

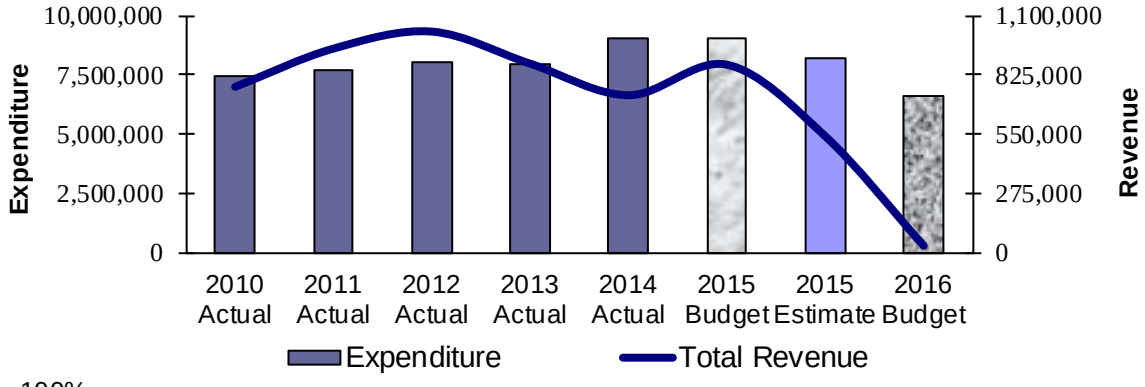
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Implement and complete IGA for Fire Department to transition to Denver Fire	• Finalize organizational structure changes
• Implementation of Priority Based Budgeting and Fiscal Health and Wellness Tool	• Begin planning for replacement of Safety Service Building including funding alternatives
• Solicit qualified firms, select, and complete the rebranding of Englewood	• Lead and focus attention on the revitalization of City Center Englewood through new economic development
• Restructure executive management hierarchy	• Create strategic plan for Englewood to help lead the community forward
• Research building and space alternatives for all administrative functions	

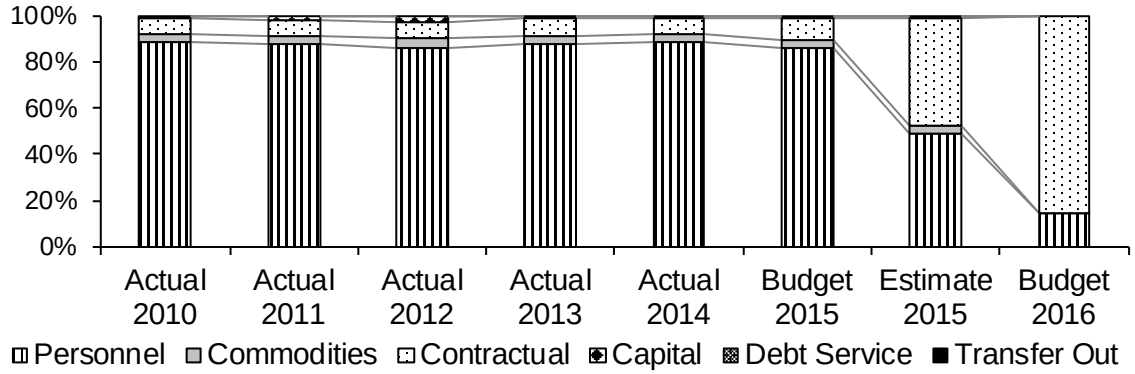
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Recruit a new City Manager	• New City Manager takes office September, 2014
• Research alternative Fire/EMS service delivery platform and make recommendation to City Council	• Fire/EMS service delivery platform alternatives researched and recommendation presented to City Council in January 2015.

Department City Manager's Office
Fund General

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	65,697	149,071	188,224	57,451	29,761	95,670	125,670	30,000
Charges for Service	701,201	798,966	838,610	820,310	701,453	727,428	364,928	2,200
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	3,281	4	-	-	25	50,000	50,000	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	770,179	948,041	1,026,834	877,761	731,239	873,098	540,598	32,200
Percent Change		**23.09%**	**8.31%**	**-14.52%**	**-16.69%**	**19.40%**	**-38.08%**	**-94.04%**
Expenditure								
Personnel	6,619,295	6,719,493	6,935,994	7,004,789	8,027,676	7,833,365	4,009,828	937,492
Commodities	214,336	260,346	301,734	280,125	301,729	307,902	308,163	6,575
Contractual	548,256	550,787	592,872	599,427	639,093	865,237	3,846,852	5,642,695
Capital	51,666	146,156	185,835	61,195	61,457	61,237	61,237	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	7,433,553	7,676,782	8,016,435	7,945,536	9,029,955	9,067,741	8,226,080	6,586,762
Percent Change		**3.27%**	**4.42%**	**-0.88%**	**13.65%**	**0.42%**	**-9.28%**	**-19.93%**
Employees FTE	63.38	62.42	63.37	63.62	63.87	64.12	33.31	5.25
ercent Change FTE		-1.52%	1.52%	0.39%	0.39%	0.39%	-48.05%	-84.24%



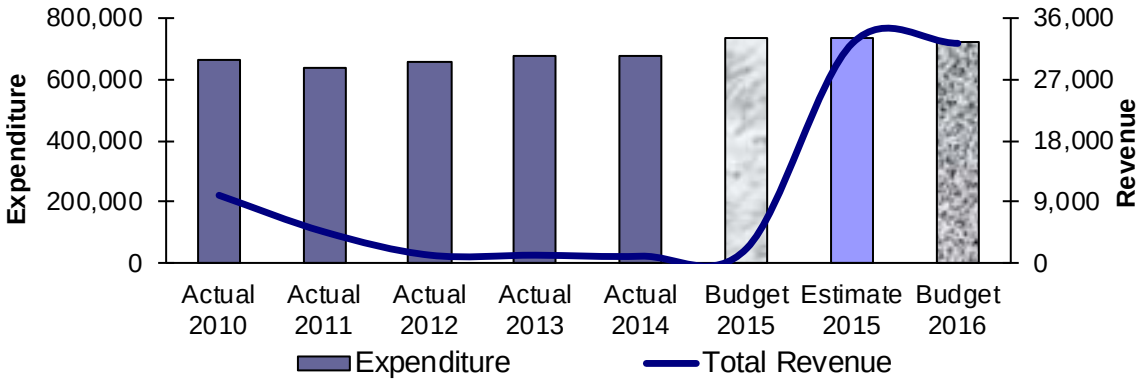


Department City Manager's Office
Fund General
Account **02.0201**

Description The City Manager's Office oversees general operations for the City and is responsible for implementing policy decisions made by City Council. The City Manager and his staff work closely with other departments to help ensure responsiveness and the implementation of quality services and projects. This office also coordinates citizen relations, communications, and a variety of special projects.

History and Budget

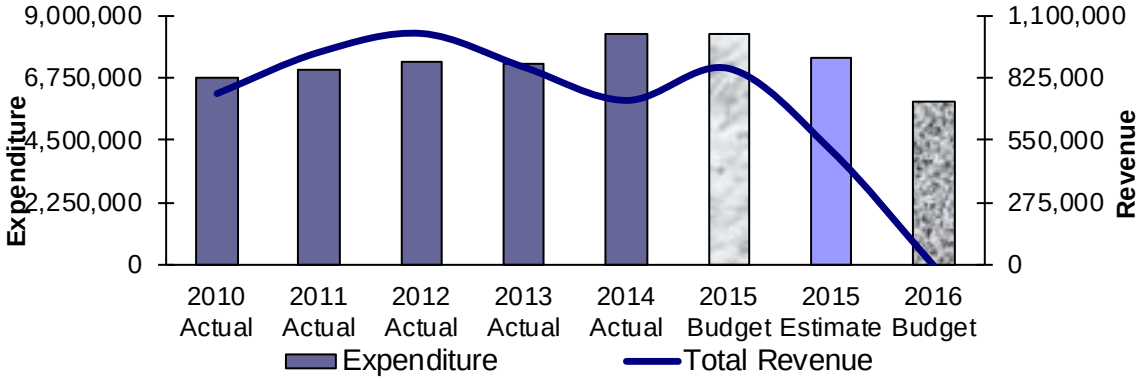
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	30,000	30,000
Charges for Service	9,510	4,594	1,200	1,200	1,050	2,200	2,200	2,200
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	451	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	9,961	4,594	1,200	1,200	1,050	2,200	32,200	32,200
Percent Change		**-53.88%**	**-73.88%**	**0.00%**	**-12.50%**	**109.52%**	**1363.64%**	**0.00%**
Expenditure								
Personnel	590,393	570,929	582,984	601,719	608,771	653,390	651,173	639,887
Commodities	10,234	11,225	9,725	7,886	12,431	8,061	8,061	6,575
Contractual	59,256	57,031	65,338	66,239	52,200	69,856	76,176	73,602
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	659,883	639,185	658,047	675,844	673,402	731,307	735,410	720,064
Percent Change		**-3.14%**	**2.95%**	**2.70%**	**-0.36%**	**8.60%**	**0.56%**	**-2.09%**
Employees FTE	4.96	4.93	5.00	5.25	4.75	5.00	4.75	5.25
ercent Change FTE		-0.74%	1.52%	5.00%	-9.52%	5.26%	-5.00%	10.53%



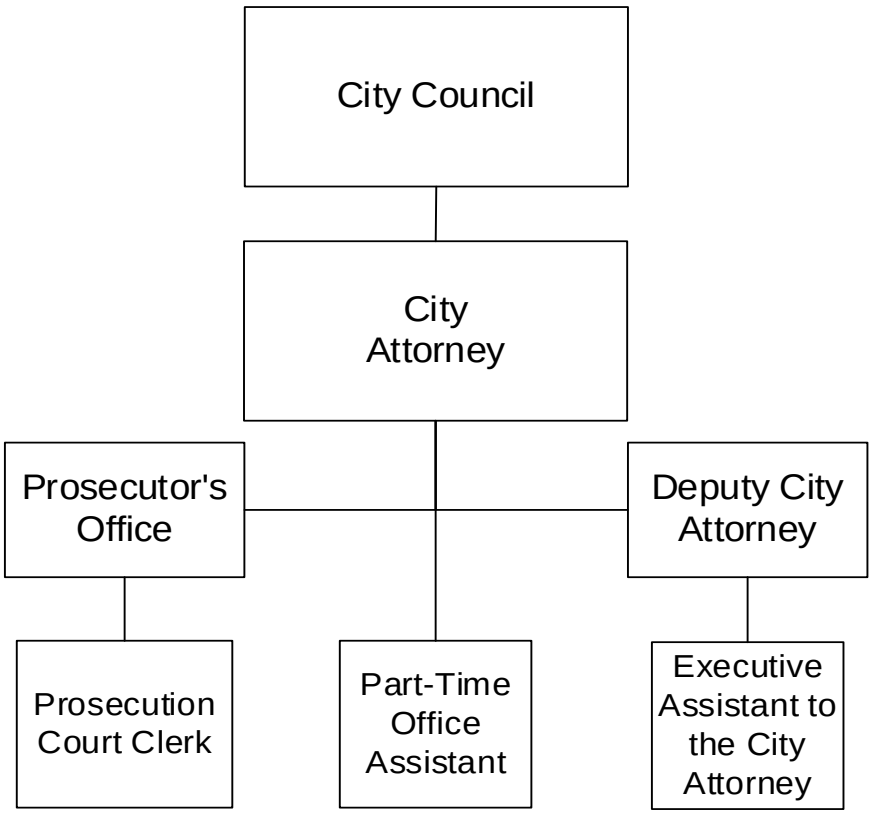
Department City Manager's Office
Fund General
Account **02.1102**
Description The City Manager's Office oversees, as of June 1, 2015, the fire and emergency medical services contract with the City of Denver.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	65,697	149,071	188,224	57,451	29,761	95,670	95,670	-
Charges for Service	691,691	794,372	837,410	819,110	700,403	725,228	362,728	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	2,830	4	-	-	25	50,000	50,000	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	760,218	943,447	1,025,634	876,561	730,189	870,898	508,398	-
Percent Change		**24.10%**	**8.71%**	**-14.53%**	**-16.70%**	**19.27%**	**-41.62%**	**-100.00%**
Expenditure								
Personnel	6,028,902	6,148,564	6,353,010	6,403,070	7,418,905	7,179,975	3,358,655	297,605
Commodities	204,102	249,121	292,009	272,239	289,298	299,841	300,102	-
Contractual	489,000	493,756	527,534	533,188	586,893	795,381	3,770,676	5,569,093
Capital	51,666	146,156	185,835	61,195	61,457	61,237	61,237	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	6,773,670	7,037,597	7,358,388	7,269,692	8,356,553	8,336,434	7,490,670	5,866,698
Percent Change		**3.90%**	**4.56%**	**-1.21%**	**14.95%**	**-0.24%**	**-10.15%**	**-21.68%**
Employees FTE	58.42	57.49	58.37	58.37	59.12	59.12	28.56	-
ercent Change FTE		-1.59%	1.52%	0.00%	1.28%	0.00%	-51.69%	-100.00%



Department City Attorney's Office
Fund General



Description The City Attorney's Office provides legal services and advice to the City of Englewood, its City Council, staff, and boards and commissions. The City Attorney supervises the drafting of all ordinances and the preparation of all legal documents. The City of Englewood's Home Rule Charter empowers the City Attorney to institute or defend any suit, action or proceeding on behalf of the City or any of its agencies when directed by Council. The City Attorney works to proactively address any legal concerns to enhance opportunities and mitigate liability for the City.

The City Attorney's Office also includes prosecuting attorneys for violations heard in Municipal Court. The Prosecutors Office is responsible for the day to day prosecution of municipal ordinance violations. These violations include traffic, domestic violence, juvenile cases, sales tax violations, building code violations, code enforcement violations and show cause hearings as well as all other Municipal Code violations.

Mission **The City Attorney is the legal representative of the City, and shall provide effective and efficient legal services to the City Council and City Officials. Within the provision of the Constitution of the United States and the State of Colorado and the Charter of the City of Englewood those services shall be creatively developed and innovatively implemented.**

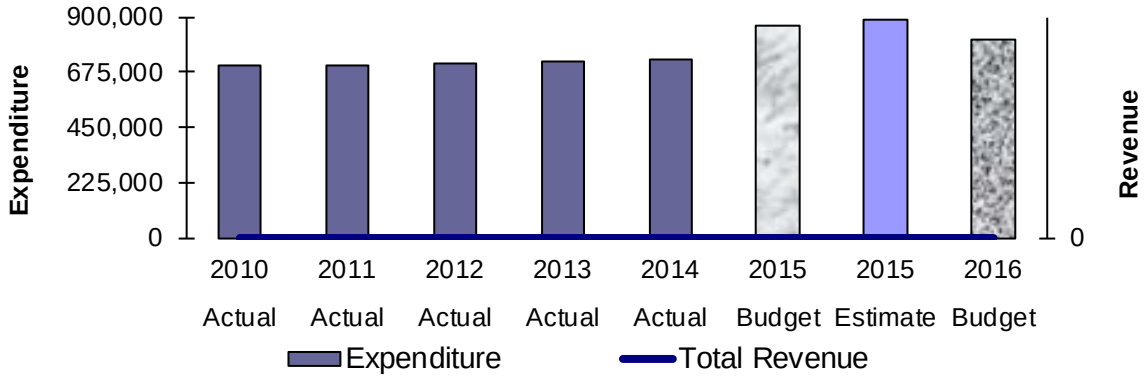
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
•	•
•	•

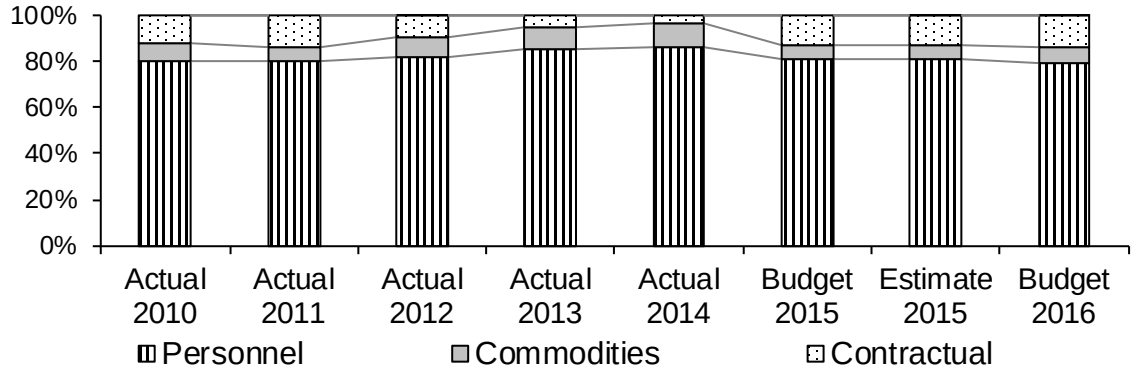
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
•	•
•	•

Department City Attorney's Office
Fund General
Account **02.0301**

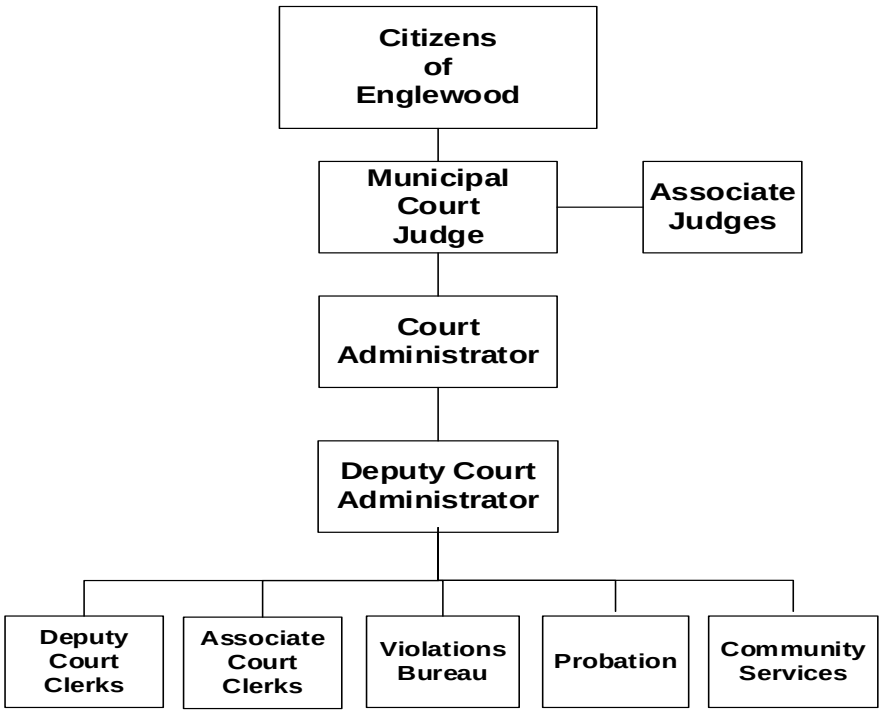
History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		**----**	**----**	**----**	**----**	**----**	**----**	**----**
Expenditure								
Personnel	565,447	564,088	581,245	612,527	625,780	701,506	717,933	641,971
Commodities	49,143	47,074	62,043	69,884	75,429	54,988	54,988	54,988
Contractual	87,637	95,679	67,854	37,371	25,168	112,612	113,175	112,554
Capital	-	-	894	-	-	-	509	509
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	702,227	706,841	712,036	719,782	726,377	869,106	886,605	810,022
Percent Change		**0.66%**	**0.73%**	**1.09%**	**0.92%**	**19.65%**	**2.01%**	**-8.64%**
Employees FTE	5.70	5.70	6.15	6.37	6.57	6.57	7.87	6.11
ercent Change FTE		0.03%	7.87%	3.54%	3.14%	0.00%	19.79%	-22.36%





Department Municipal Court
Fund General



Description Englewood Municipal Court is a limited jurisdiction court serving the citizens of the City of Englewood, Colorado. The Court has jurisdiction over traffic violations, parking citations and local ordinances that include shoplifting, disturbances, assaults, code violations, animal violations and domestic violence matters. The City of Englewood has the only fully elected Municipal Judge in the State of Colorado.

Mission **To promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity by providing ethical, effective, efficient, excellent services in an impartial and fair forum to ensure all due process rights are met.**

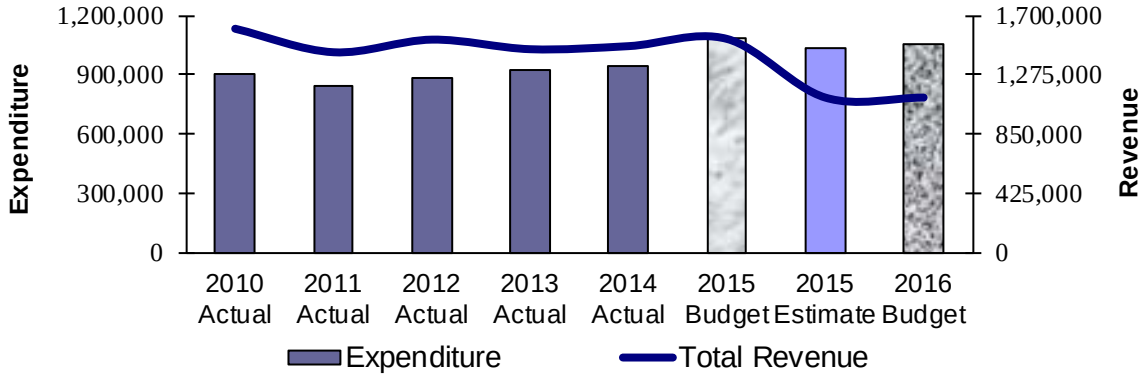
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Pursue public payment portal. • Research and determine direction of future case management software system upgrade**.**	• Ensure public payment portal has been implemented and determine how it can be improved • Continue to look at the most viable and appropriate upgrade to the case management system

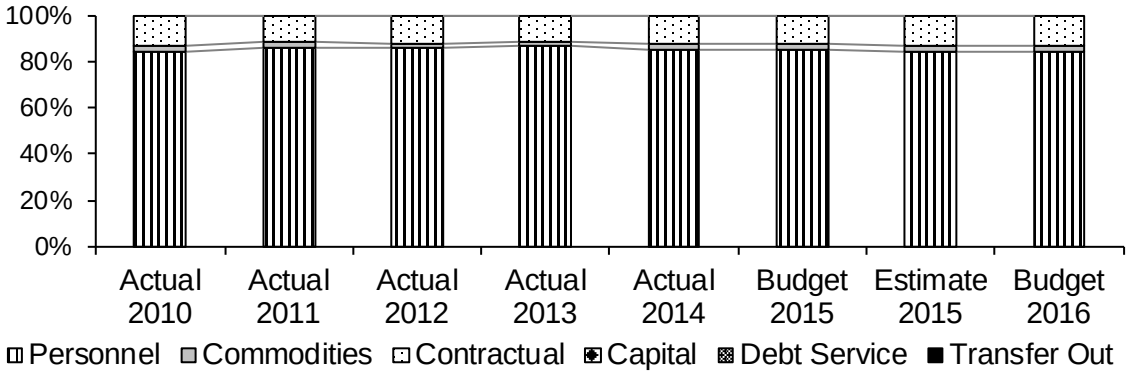
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Review opportunities to expand web interfaces to enhance public 24/7 access • Research upgrade options for windows based case management system	• Determination was made to proceed with acquiring a web presence • This will continue to be an on-going process in 2015 and 2016

Department Municipal Court
Fund General
Account **02.0401**

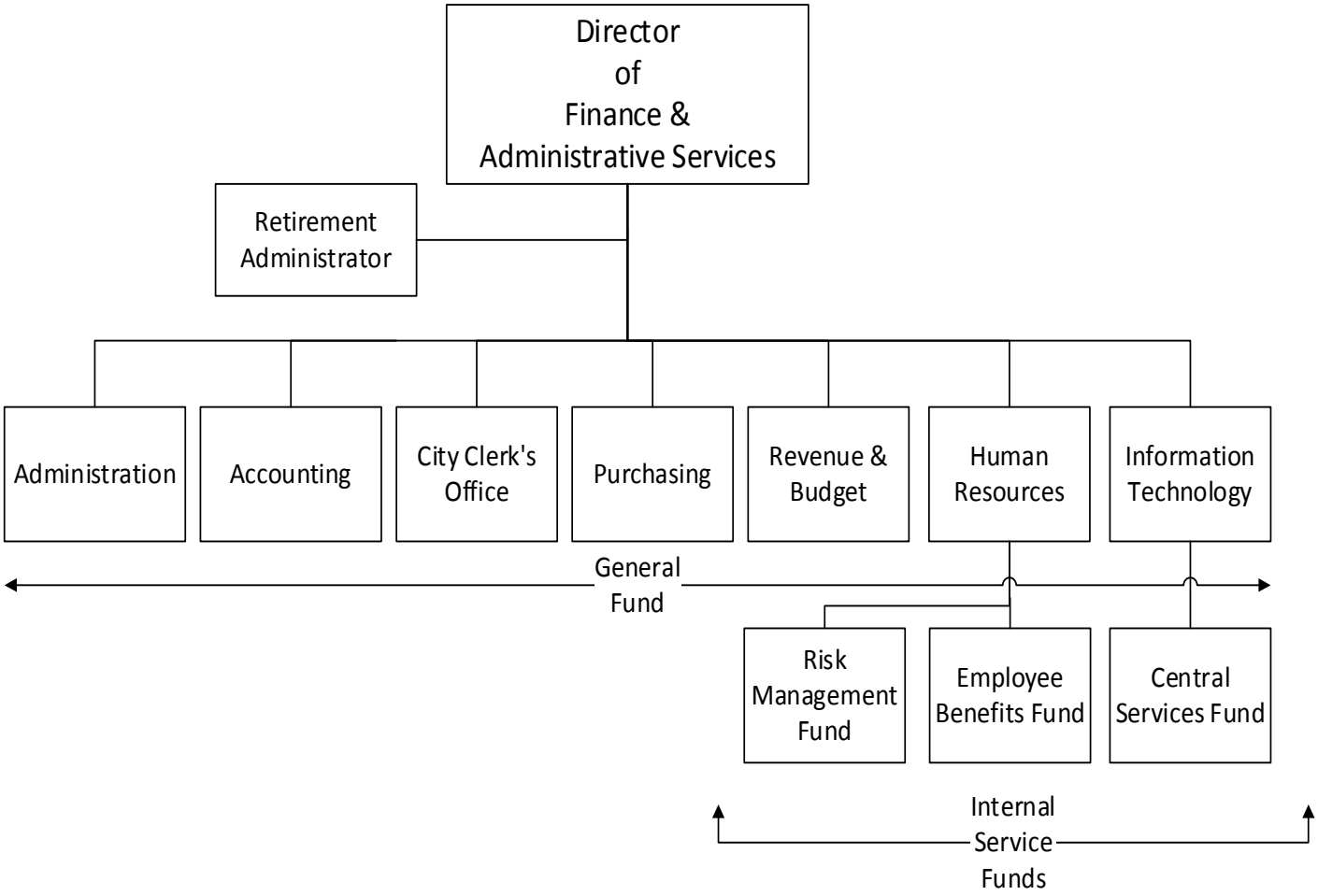
History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	190,651	172,976	165,580	155,216	149,667	156,695	124,057	124,057
Fines & Forfeitures	1,415,836	1,264,756	1,362,867	1,304,378	1,332,006	1,376,844	988,350	988,350
Investment Income	-	-	-	-	-	-	-	-
Other	93	120	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,606,580	1,437,852	1,528,447	1,459,594	1,481,673	1,533,539	1,112,407	1,112,407
Percent Change		**-10.50%**	**6.30%**	**-4.50%**	**1.51%**	**3.50%**	**-27.46%**	**0.00%**
Expenditure								
Personnel	761,226	734,617	762,587	800,416	801,613	921,723	877,367	892,954
Commodities	22,763	17,834	17,834	15,432	26,579	31,655	30,541	30,200
Contractual	117,480	96,324	105,828	106,397	114,072	132,116	130,801	135,429
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	901,469	848,775	886,249	922,245	942,264	1,085,494	1,038,709	1,058,583
Percent Change		**-5.85%**	**4.42%**	**4.06%**	**2.17%**	**15.20%**	**-4.31%**	**1.91%**
Employees FTE	10.24	12.21	10.05	9.99	10.64	10.51	10.97	10.93
ercent Change FTE		19.32%	-17.71%	-0.60%	6.46%	-1.18%	4.38%	-0.36%





Department Finance and Administrative Services
Fund General



Description The Finance and Administrative Services Department oversees all aspects of the City of Englewood's financial management. The following divisions are under the department's purview: Administration, City Clerk's Office, Accounting, Revenue and Budget, Purchasing, Human Resources and Information Technology.

Mission **To meet the needs of City staff, legislative bodies, citizens, and creditors by providing timely, accurate, and useful financial information. Preserve and protect the City's public records and capital resources to ensure legal compliance and maximization of resources.**

2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Conduct the 2015 General Municipal Election. • Work through processes and procedures reflecting changes to marijuana industry, including medical & retail (if Council lifts the ban on retail).	• Work with IT, City Manager's Office and City Attorney's Office to research, purchase and implement a document management, agenda management and audio/video streaming system. • Spearhead group charged with proposing policy to regulate Marijuana Private Clubs. • Work with IT on updating our Disaster Recovery Plan, which would allow us to continue to provide service in the event of a disaster and re-establish operations with minimum interruption.

Department Finance and Administrative Services
Fund General

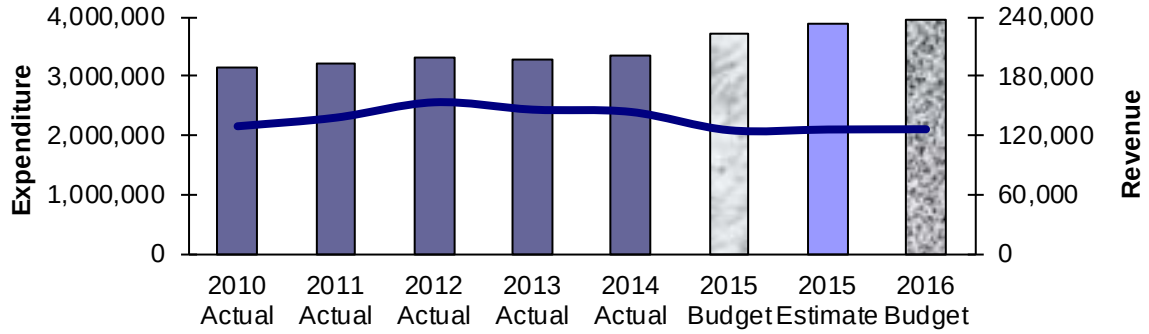
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
	• Update Liquor & Medical Marijuana License applications and checklists and provide complete information packets on-line

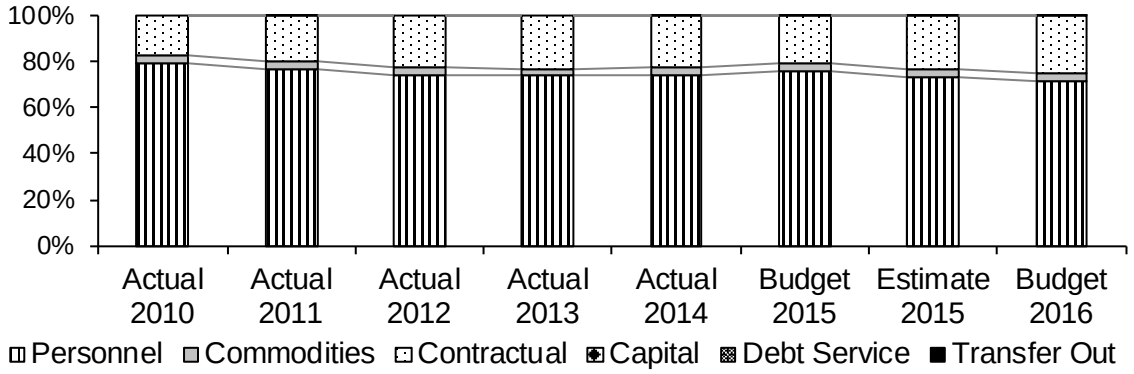
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Work through legislative changes, working with Arapahoe County for a successful 2014 Election. The City will be a Drop-off site, as well as a Vote Center in 2014.	• The Election was successful.
• Work through processes and procedures reflecting changes to marijuana industry, including medical & retail (if Council lifts the ban on retail).	• Ongoing

Department Finance and Administrative Services
Fund General

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	64,443	72,471	89,006	81,755	82,636	70,079	70,079	70,079
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	53	297	435	1,113	633	300	1,025	1,300
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	64,946	65,425	64,305	63,443	60,681	55,063	55,063	55,063
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	129,442	138,193	153,746	146,311	143,950	125,442	126,167	126,442
Percent Change		**6.76%**	**11.25%**	**-4.84%**	**-1.61%**	**-12.86%**	**0.58%**	**0.22%**
Expenditure								
Personnel	2,491,991	2,463,202	2,454,218	2,426,096	2,495,209	2,812,166	2,839,957	2,840,686
Commodities	96,992	107,709	103,869	99,680	108,586	119,701	120,778	119,721
Contractual	556,695	636,926	749,505	752,425	752,537	780,833	916,799	1,004,262
Capital	-	2,035	-	-	634	634	634	1,000
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	3,145,678	3,209,872	3,307,592	3,278,201	3,356,966	3,713,334	3,878,168	3,965,669
Percent Change		**2.04%**	**3.04%**	**-0.89%**	**2.40%**	**10.62%**	**4.44%**	**2.26%**
Employees FTE	30.73	29.72	30.91	30.91	30.41	30.21	31.83	31.33
Percent Change FTE		-3.30%	4.02%	0.00%	-1.62%	-0.66%	5.35%	-1.57%



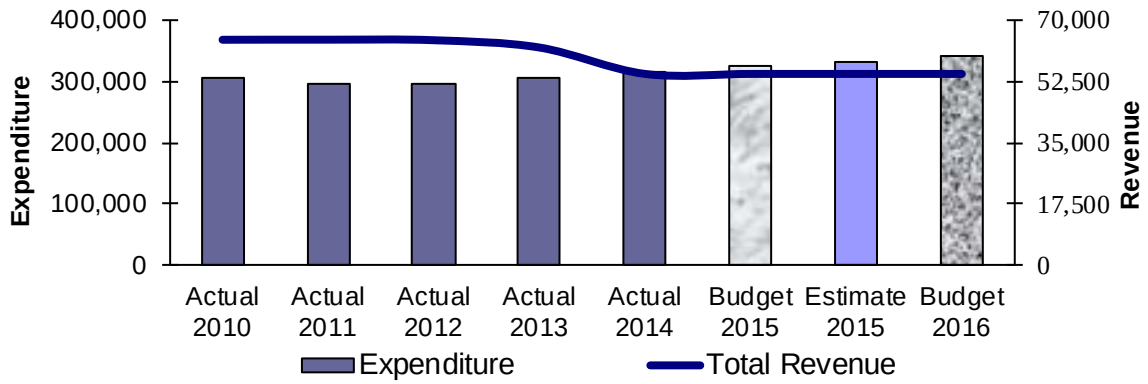


Department Finance and Administrative Services
Fund General
Division **Administration**
Account **02.0601**

Description The Administrative Division develops financial and budgetary policies, manages and directs revenue and accounting activities. Pension administration and investment of all City funds are specific functions of Financial Services Administration.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	64,329	64,356	64,200	62,123	54,600	54,600	54,600	54,600
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	64,329	64,356	64,200	62,123	54,600	54,600	54,600	54,600
Percent Change		**0.04%**	**-0.24%**	**-3.24%**	**-12.11%**	**0.00%**	**0.00%**	**0.00%**
Expenditure								
Personnel	251,132	244,381	249,713	257,982	265,141	271,406	278,053	287,710
Commodities	3,877	3,391	2,452	4,146	3,602	3,792	3,792	3,792
Contractual	49,956	48,876	45,278	44,382	46,670	50,832	50,832	48,653
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	304,965	296,648	297,443	306,510	315,413	326,030	332,677	340,155
Percent Change		**-2.73%**	**0.27%**	**3.05%**	**2.90%**	**3.37%**	**2.04%**	**2.25%**
Employees FTE	1.98	1.97	2.00	2.00	2.00	2.00	2.00	2.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%

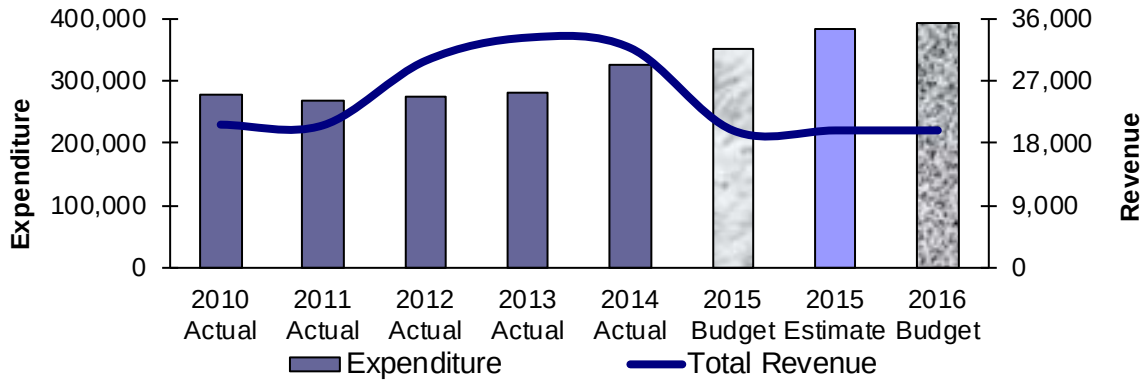


Department Finance and Administrative Services
Fund General
Division **City Clerk's Office**
Account **02.0602**

Description Preservation of all official City records; administration of liquor and medical marijuana licensing; clerk to City Council. Conduct regular and special Englewood municipal elections under auspices of the Election Commission.

History and Budget

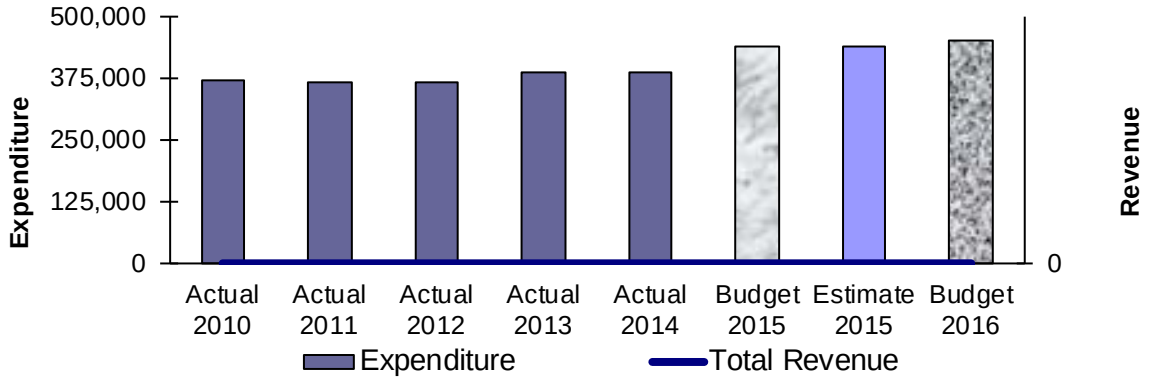
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	20,706	20,599	29,821	32,895	31,765	19,579	19,579	19,579
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	3	22	110	388	8	300	300	300
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	20,709	20,621	29,931	33,283	31,773	19,879	19,879	19,879
Percent Change		**-0.42%**	**45.15%**	**11.20%**	**-4.54%**	**-37.43%**	**0.00%**	**0.00%**
Expenditure								
Personnel	225,964	225,080	227,736	224,463	258,679	270,325	298,496	304,404
Commodities	12,375	12,432	12,500	12,570	11,641	16,213	16,213	15,580
Contractual	41,112	31,361	33,549	45,569	54,688	65,300	69,800	71,900
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	279,451	268,873	273,785	282,602	325,008	351,838	384,509	391,884
Percent Change		**-3.79%**	**1.83%**	**3.22%**	**15.01%**	**8.26%**	**9.29%**	**1.92%**
Employees FTE	2.98	2.96	3.00	3.00	3.00	3.00	3.00	3.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Finance and Administrative Services
Fund General
Division **Accounting**
Account **02.0603**
Description The Accounting division maintains the City's financial records; completes the annual audit; writes the annual financial reports for the City, the Urban Renewal Authority, and the Littleton/Englewood Wastewater Treatment Plant; and maintains the accounts payable and payroll functions.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		**----**	**----**	**----**	**----**	**----**	**----**	**----**
Expenditure								
Personnel	346,492	335,268	340,492	352,371	360,782	396,825	398,523	416,149
Commodities	15,064	12,758	14,765	12,672	16,731	20,450	19,800	19,150
Contractual	9,486	19,118	9,713	19,500	6,995	23,100	21,300	13,800
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	371,042	367,144	364,970	384,543	384,508	440,375	439,623	449,099
Percent Change		**-1.05%**	**-0.59%**	**5.36%**	**-0.01%**	**14.53%**	**-0.17%**	**2.16%**
Employees FTE	4.86	4.83	4.90	4.90	4.90	4.90	4.95	5.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	1.02%	1.01%

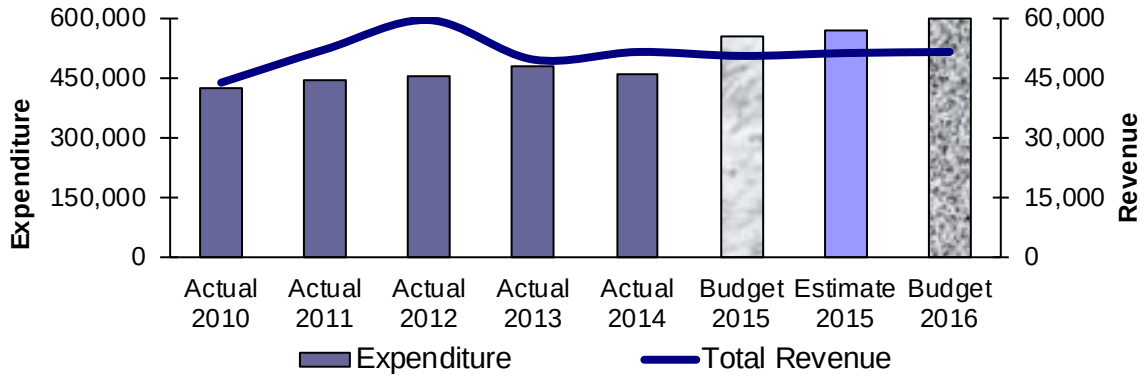


Department Finance and Administrative Services
Fund General
Division **Revenue and Budget**
Account **02.0604**

Description The Revenue & Budget Division's function is to ensure compliance with the Sales & Use tax ordinance and other revenue-applicable sections of the Englewood Municipal Code. The division is also responsible for the compilation and monitoring of the City's annual budget, collection and deposit of all City funds, and switchboard/ receptionist functions. All sales and use tax and miscellaneous business licenses are issued through this division.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	43,737	51,872	59,185	48,860	50,871	50,500	50,500	50,500
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	50	275	325	725	625	-	725	1,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	43,787	52,147	59,510	49,585	51,496	50,500	51,225	51,500
Percent Change		**19.09%**	**14.12%**	**-16.68%**	**3.85%**	**-1.93%**	**1.44%**	**0.54%**
Expenditure								
Personnel	381,258	397,174	415,452	436,448	388,106	499,992	477,989	493,166
Commodities	16,804	17,754	14,460	16,658	13,134	21,710	16,250	16,250
Contractual	24,595	25,307	26,467	26,919	59,737	33,495	72,820	91,020
Capital	-	2,035	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	422,657	442,270	456,379	480,025	460,977	555,197	567,059	600,436
Percent Change		**4.64%**	**3.19%**	**5.18%**	**-3.97%**	**20.44%**	**2.14%**	**5.89%**
Employees FTE	6.95	6.90	7.00	7.00	7.00	7.00	7.00	7.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%

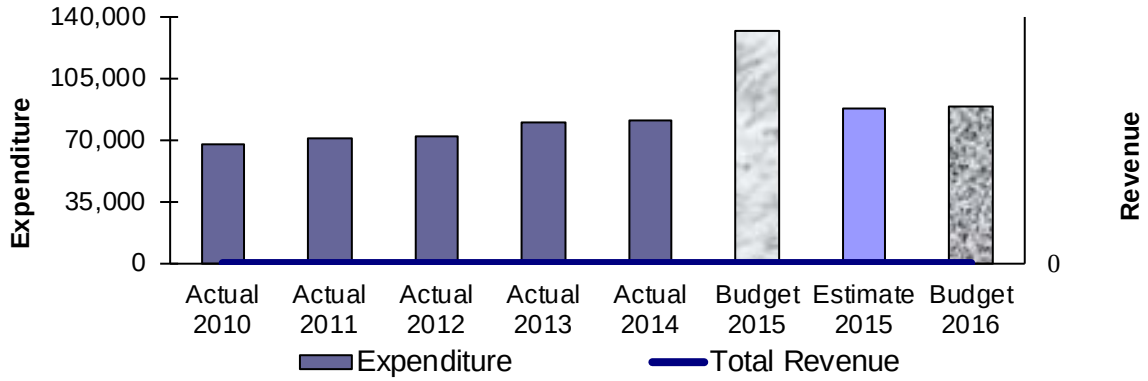


Department Finance and Administrative Services
Fund General
Division **Purchasing**
Account **02.0605**

Description To provide responsive customer service to all City departments in areas of procurement. Ensure that support to customers is of the highest quality and the products and services provided are cost effective.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	65,386	67,686	70,146	75,866	78,643	127,951	82,313	84,287
Commodities	943	1,271	477	1,198	665	1,661	2,645	1,450
Contractual	1,153	2,420	1,105	2,315	1,518	2,000	3,100	3,100
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	67,482	71,377	71,728	79,379	80,826	131,612	88,058	88,837
Percent Change		**5.77%**	**0.49%**	**10.67%**	**1.82%**	**62.83%**	**-33.09%**	**0.88%**
Employees FTE	0.99	0.99	1.00	1.00	1.00	2.00	1.00	1.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	100.00%	-50.00%	0.00%

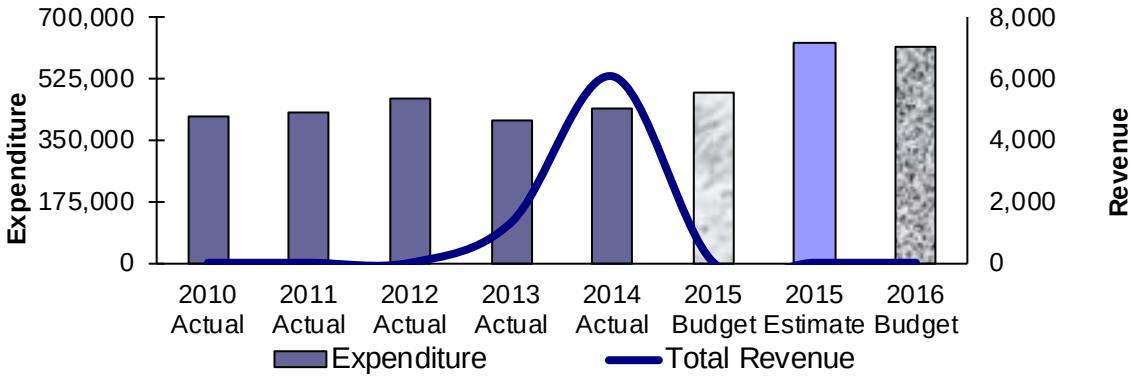


Department Finance and Administrative Services
Fund General
Division **Human Resources**
Account **02.0500**

Description The City recognizes that the vitality of our organization in delivering excellent public services to our community is dependent upon our employees. Human Resources is committed to work with all employees to create an environment that will enhance career development, recognize talent and achievement, and expand the scope of individual and team contributions to achieve quality results.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	1,320	6,081	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	1,320	6,081	-	-	-
Percent Change		**----**	**----**	**----**	**360.68%**	**-100.00%**	**----**	**----**
Expenditure								
Personnel	285,093	286,578	320,450	281,071	249,889	264,546	345,852	352,908
Commodities	21,569	23,694	22,173	25,844	28,009	26,507	27,150	26,805
Contractual	112,759	120,521	126,720	101,637	164,059	191,840	255,077	233,819
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	419,421	430,793	469,343	408,552	441,957	482,893	628,079	613,532
Percent Change		**2.71%**	**8.95%**	**-12.95%**	**8.18%**	**9.26%**	**30.07%**	**-2.32%**
Employees FTE	3.54	2.73	3.51	3.51	3.01	2.81	4.43	4.43
Percent Change FTE		-22.98%	28.73%	0.00%	-14.23%	-6.64%	57.51%	0.00%

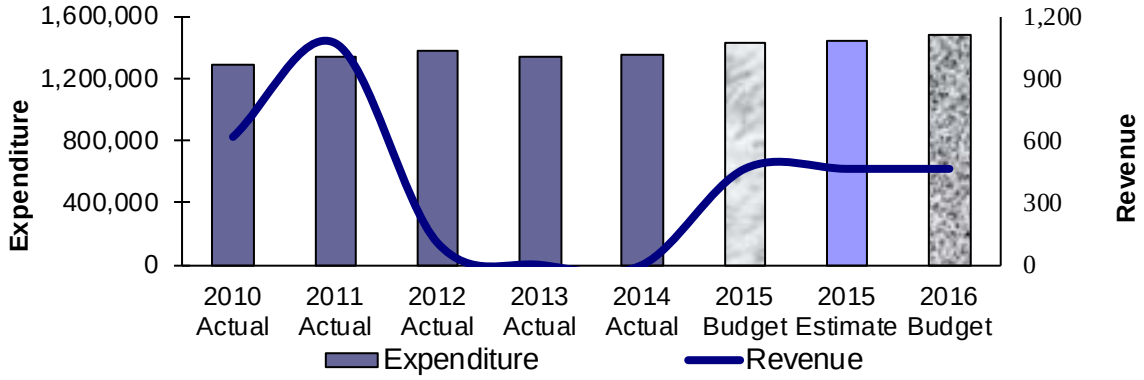


Department Finance and Administrative Services
Fund General
Division **Information Technology**
Account **02.0700**

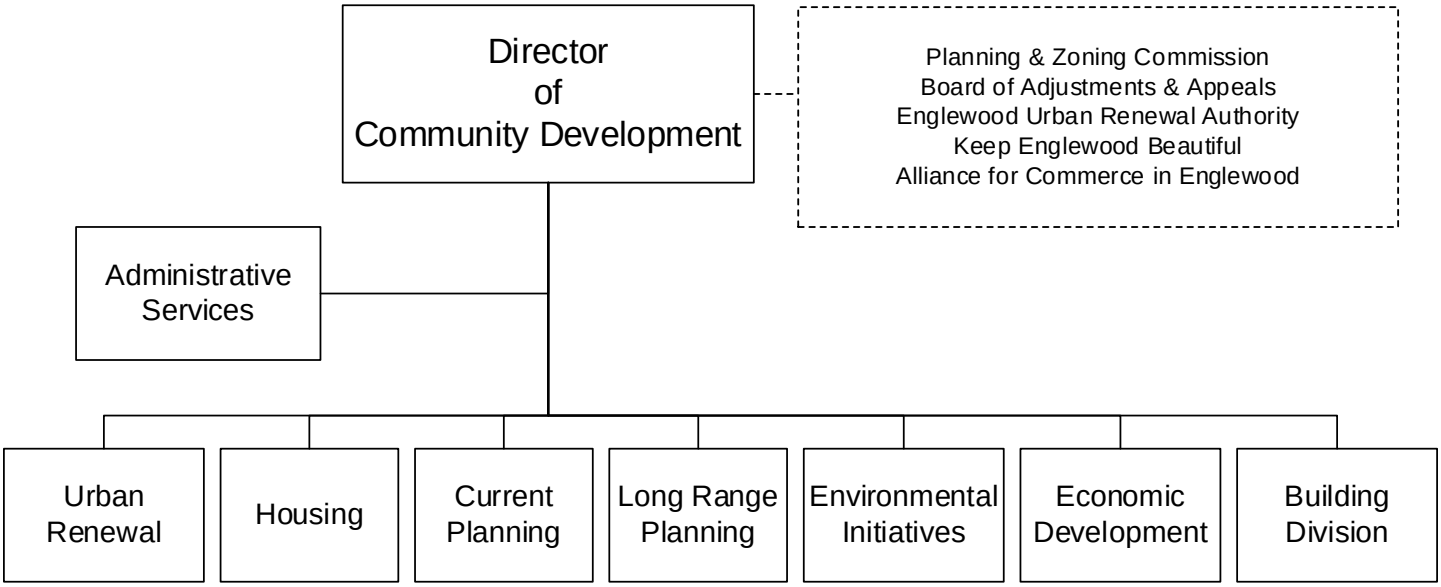
Description The Department coordinates the identification, implementation and administration of new and innovative automation tools throughout the City. These include computer, voice and data communication systems, as well as office automation technologies to meet the short and long-term information goals of the organization and the community.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	617	1,069	105	-	-	463	463	463
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	617	1,069	105	-	-	463	463	463
Percent Change								
Expenditure								
Personnel	936,666	907,035	830,229	797,895	893,969	981,121	958,731	902,062
Commodities	26,360	36,409	37,042	26,592	34,804	29,368	34,928	36,694
Contractual	317,634	389,323	506,673	512,103	418,870	414,266	443,870	541,970
Capital	-	-	-	-	634	634	634	1,000
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,280,660	1,332,767	1,373,944	1,336,590	1,348,277	1,425,389	1,438,163	1,481,726
Percent Change		**4.07%**	**3.09%**	**-2.72%**	**0.87%**	**5.72%**	**0.90%**	**3.03%**
Employees FTE	10.42	10.34	10.50	10.50	10.50	10.50	10.45	9.90
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	-0.48%	-5.26%



Department Community Development
Fund General



Description The Community Development Department oversees planning, zoning, environmental, neighborhood, urban renewal, economic development and housing initiatives in the City of Englewood.

Mission **Community Development provides and coordinates professional level service for community planning, economic development, and development review and environmental functions. This department also provides the staff support services to various boards, commissions, and citizen groups.**

2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• UDC Amendments –Retail Requirement in MU-B-1 and MU-B-2, Parking, Accessory Dwelling Units • Broadway/Acoma Lofts Approval of Plans and Construction Commencement • Construction of Logan Street Residences • Continue Light Rail Corridor Next Steps Study • Continue Kaiser Walk and Wheel Master Plan and Program • Continue Comprehensive Plan update process; present for adoption	• Implementation of Walk and Wheel Short-Term Goals • Implementation of Next Steps Short-Term Goals • Implementation of Comprehensive Plan Short-Term Goals • Initiate Oxford Station Transit Overlay District • UDC Amendments – Setback Exemptions for Drive-Thru and Lots 250 Feet Deep, Ground Floor Commercial in Mult-Unit Residential, Parking, Zone of Transparency

2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Englewood Light Rail Corridor Next Steps Study -- Feasibility and Alternatives Analyses of Rail Trail, Protected Bikeways and Floyd Extension. • Light Rail Corridor Plan Implementation -- Zoning Reforms • UDC Amendments – Parking, Design Standards, Limited Use • Kaiser Permanente Englewood Walk and Wheel Master Plan and Program • Initiate Comprehensive Plan Update	• Processing and approval of development projects: Shriner Residences, Traditions, LIV Apartments • UDC Amendments – Small Lot Development Standards, Home Occupations, Bulk Plane, MU-R-3-B and MU-R-3-C Minimum Lot Widths, Non-Conforming Structures, PUD Process • Initiated Kaiser Englewood Walk and Wheel Master Plan and Program • Initiated Light Rail Corridor Next Steps Study • Initiated Comprehensive Plan Update

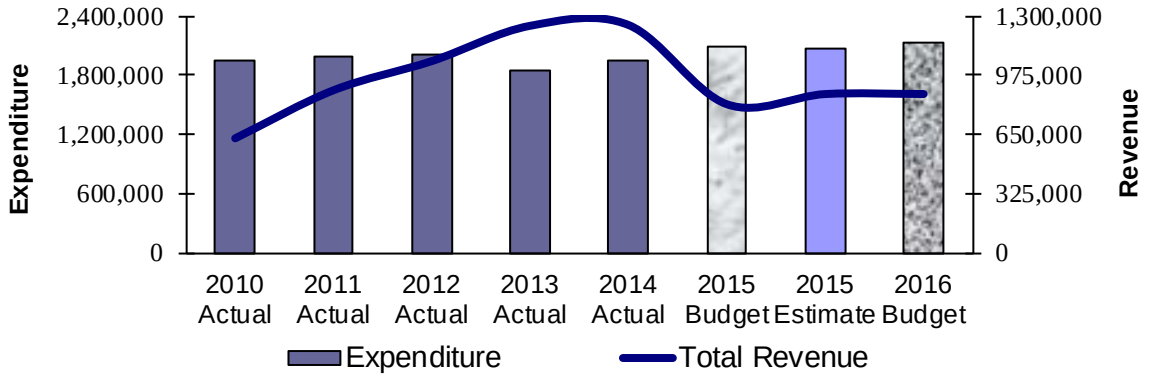
Department Community Development
Fund General

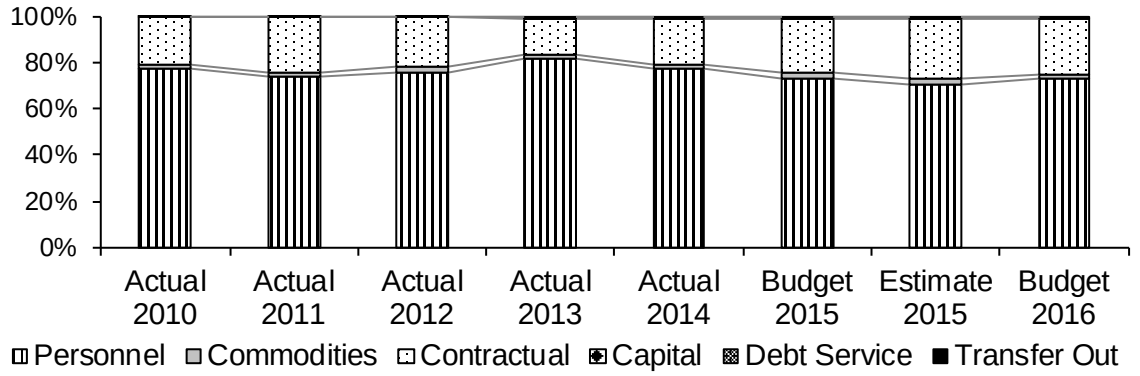
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Approval of Redevelopment Agreement for Acoma Property	• Executed Option Agreement and Sale and Development Agreement on Acoma property

Department Community Development
Fund General

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	541,601	603,675	850,936	1,153,422	1,223,786	779,700	835,800	835,800
Intergovernmental	2,208	175,599	75,535	4,500	16,300	19,425	19,425	19,625
Charges for Services	85,341	113,877	127,128	89,388	11,379	17,170	17,170	17,170
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	330	231	-	-	-	181	181	181
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	629,480	893,382	1,053,599	1,247,310	1,251,465	816,476	872,576	872,776
Percent Change		**41.92%**	**17.93%**	**18.39%**	**0.33%**	**-34.76%**	**6.87%**	**0.02%**
Expenditure								
Personnel	1,515,470	1,478,275	1,522,079	1,510,308	1,513,902	1,539,608	1,476,006	1,553,380
Commodities	34,054	32,222	46,531	37,003	27,694	44,185	39,992	42,235
Contractual	397,310	471,021	427,453	287,355	391,333	496,437	554,757	528,370
Capital	6,870	6,991	8,555	12,028	14,793	11,951	10,393	10,393
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,953,704	1,988,509	2,004,618	1,846,694	1,947,722	2,092,181	2,081,148	2,134,378
Percent Change		**1.78%**	**0.81%**	**-7.88%**	**5.47%**	**7.42%**	**-0.53%**	**2.56%**
Employees FTE	17.86	17.73	18.00	18.00	18.00	17.50	16.00	16.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	-2.78%	-8.57%	0.00%



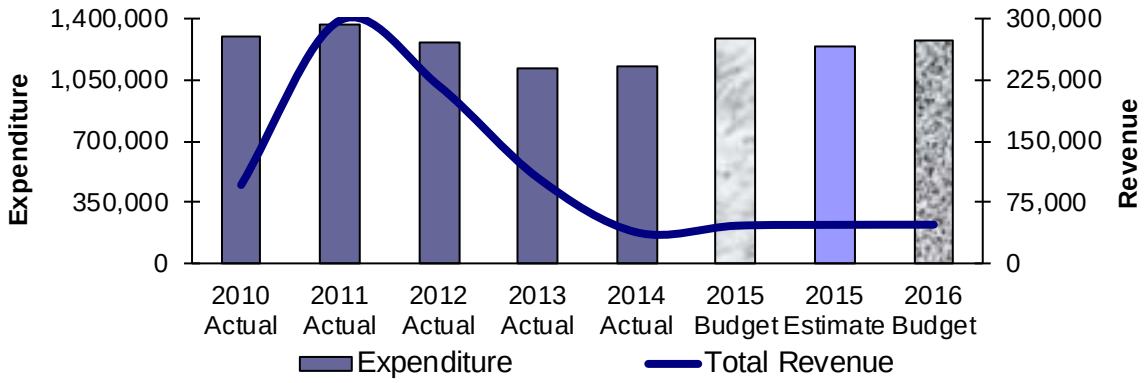


Department Community Development
Fund General
Account **02.0801**

Description The Community Development Department oversees planning, zoning, environmental, neighborhood, urban renewal, economic development and housing initiatives in the City of Englewood.

History and Budget

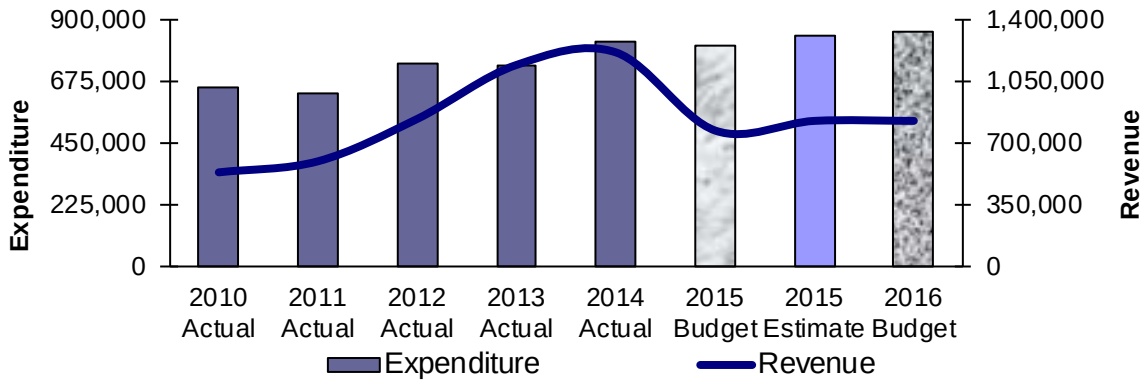
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	8,950	8,075	14,770	12,280	10,925	11,100	12,200	12,200
Intergovernmental	2,208	175,599	75,535	4,500	16,300	19,425	19,425	19,625
Charges for Services	85,311	113,857	127,128	88,338	11,379	16,100	16,100	16,100
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	100	100	100
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	96,469	297,531	217,433	105,118	38,604	46,725	47,825	48,025
Percent Change		**208.42%**	**-26.92%**	**-51.65%**	**-63.28%**	**21.04%**	**2.35%**	**0.42%**
Expenditure								
Personnel	938,572	926,915	952,294	936,928	890,660	913,063	805,182	869,458
Commodities	24,128	19,423	33,924	25,313	17,982	27,002	25,959	28,452
Contractual	336,954	410,987	274,355	148,438	217,919	345,685	404,405	377,463
Capital	1,818	1,939	1,878	3,031	1,473	3,031	1,473	1,473
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,301,472	1,359,264	1,261,808	1,113,710	1,128,034	1,288,781	1,237,019	1,276,846
Percent Change		**4.44%**	**-7.17%**	**-11.74%**	**1.29%**	**14.25%**	**-4.02%**	**3.22%**
Employees FTE	10.92	10.84	11.00	11.00	11.00	10.50	9.00	9.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	-4.55%	-14.29%	0.00%



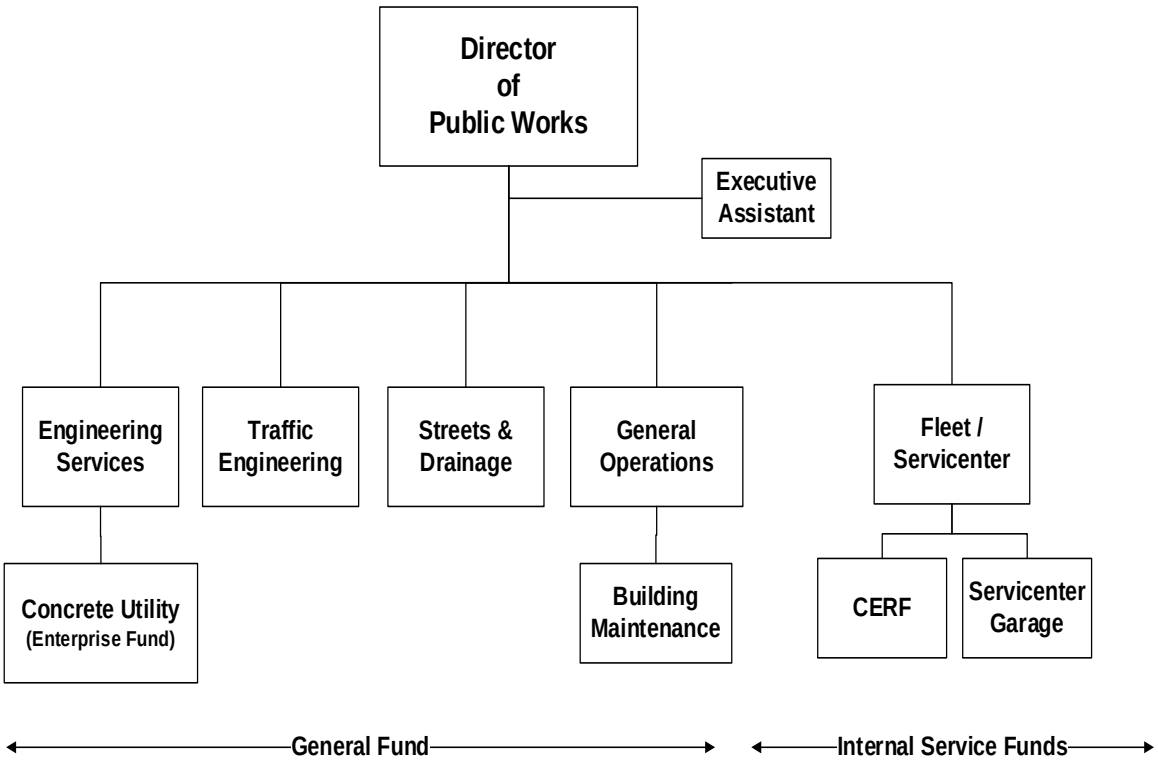
Department Community Development
Fund General
Division **Building and Safety**
Account **02.1107**
Description The Building and Safety Division offers a variety of services to help citizens and contractors. Primarily, the Division is responsible for ensuring that building structures in Englewood are safe and conform to international building codes. Office staff is available to provide information on building permits and codes and to perform inspections. Staff members are trained and certified in all aspects of code administration.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	532,651	595,600	836,166	1,141,142	1,212,861	768,600	823,600	823,600
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	30	20	-	1,050	-	1,070	1,070	1,070
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	330	231	-	-	-	81	81	81
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
0	533,011	595,851	836,166	1,142,192	1,212,861	769,751	824,751	824,751
Percent Change		**11.79%**	**40.33%**	**36.60%**	**6.19%**	**-36.53%**	**7.15%**	**0.00%**
Expenditure								
Personnel	576,898	551,360	569,785	573,380	623,242	626,545	670,824	683,922
Commodities	9,926	12,799	12,607	11,690	9,712	17,183	14,033	13,783
Contractual	60,356	60,034	153,098	138,917	173,414	150,752	150,352	150,907
Capital	5,052	5,052	6,677	8,997	13,320	8,920	8,920	8,920
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	652,232	629,245	742,167	732,984	819,688	803,400	844,129	857,532
Percent Change		**-3.52%**	**17.95%**	**-1.24%**	**11.83%**	**-1.99%**	**5.07%**	**1.59%**
Employees FTE	6.95	6.90	7.00	7.00	7.00	7.00	7.00	7.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Public Works
Fund General



Description The Department of Public Works constructs, repairs, and maintains the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, traffic markings and signs, central garage facilities and vehicles, and building facilities. Public Works also provides engineering expertise for public improvement projects and engineering assistance to other departments.

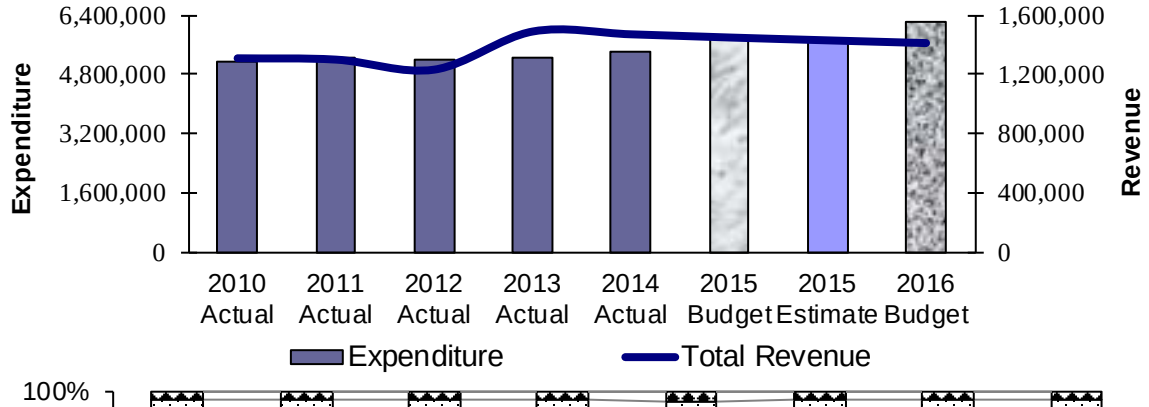
Mission **The Department of Public Works remains focused on its vision, "to promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity by proactively collaborating with our citizens and businesses, developing a safe environment, creating opportunity, and through the provision of reliable, affordable and flexible services, and the design, construction, repair and maintenance of the infrastructure of the City".**

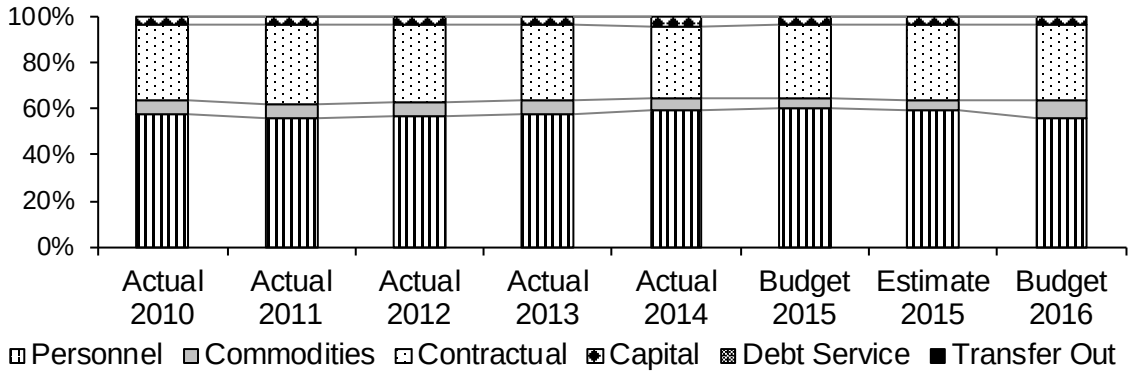
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Administer the ongoing EEFI Common Area Maintenance Agreement, and optimize EMRF development to maximum long term financial return to City.	• To support the City's mission, **"to promote and ensure a high quality of life, economic vitality, and a uniquely desirable community identity within the City of Englewood.** • Administer the ongoing EEFI Common Area Maintenance Agreement, and optimize EMRF development to maximum long term financial return to City.

2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
•	•

Department Public Works
Fund General
History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	81,795	93,819	34,334	202,028	186,062	101,343	106,343	106,343
Intergovernmental	1,054,188	1,021,623	1,018,972	1,046,194	1,089,403	1,059,914	1,059,914	1,045,356
Charges for Services	173,499	185,351	179,747	242,399	194,958	287,748	263,454	259,577
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	946	946	946
Other	202	-	-	-	1,270	226	226	226
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,309,684	1,300,793	1,233,053	1,490,621	1,471,693	1,450,177	1,430,883	1,412,448
Percent Change		**-0.68%**	**-5.21%**	**20.89%**	**-1.27%**	**-1.46%**	**-1.33%**	**-1.29%**
Expenditure								
Personnel	2,968,886	2,929,065	2,957,417	3,022,941	3,220,470	3,499,263	3,393,788	3,495,255
Commodities	307,952	329,032	320,579	297,571	269,152	258,249	270,972	475,425
Contractual	1,667,684	1,795,604	1,724,468	1,708,832	1,717,947	1,817,640	1,850,140	2,013,370
Capital	192,842	206,174	200,437	205,038	233,405	214,939	215,745	224,656
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	5,137,364	5,259,875	5,202,901	5,234,382	5,440,974	5,790,091	5,730,645	6,208,706
Percent Change		**2.38%**	**-1.08%**	**0.61%**	**3.95%**	**6.42%**	**-1.03%**	**8.34%**
Employees FTE	44.17	42.86	43.51	44.26	44.51	45.51	44.51	44.51
Percent Change FTE		-2.97%	1.50%	1.72%	0.56%	2.25%	-2.20%	0.00%



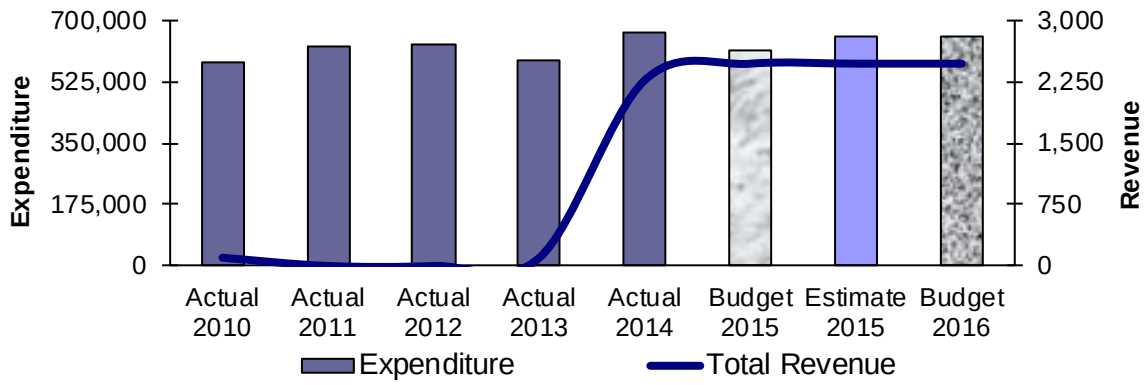


Department Public Works
Fund General
Division **Administration**
Account **02.1001**

Description Public Works Administration provides direction and guidance to Engineering Services, Traffic Engineering, General Operations, Streets Maintenance, Fleet Maintenance and Servicenter.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	100	-	-	100	-	200	200	200
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	2,270	2,270	2,270	2,270
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	100	-	-	100	2,270	2,470	2,470	2,470
Percent Change		**-100.00%**	**----**	**----**	**2170.00%**	**8.81%**	**0.00%**	**0.00%**
Expenditure								
Personnel	193,863	198,157	196,741	204,193	245,656	217,693	218,491	224,324
Commodities	2,594	3,009	4,010	2,858	2,330	2,635	2,535	2,635
Contractual	386,065	422,824	431,528	375,917	414,594	391,268	434,369	429,311
Capital	-	-	-	-	-	50	50	50
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	582,522	623,990	632,279	582,968	662,580	611,646	655,445	656,320
Percent Change		**7.12%**	**1.33%**	**-7.80%**	**13.66%**	**-7.69%**	**7.16%**	**0.13%**
Employees FTE	1.98	1.98	2.00	2.00	2.00	2.00	2.00	2.00
Percent Change FTE		-0.36%	1.14%	0.00%	0.00%	0.00%	0.00%	0.00%

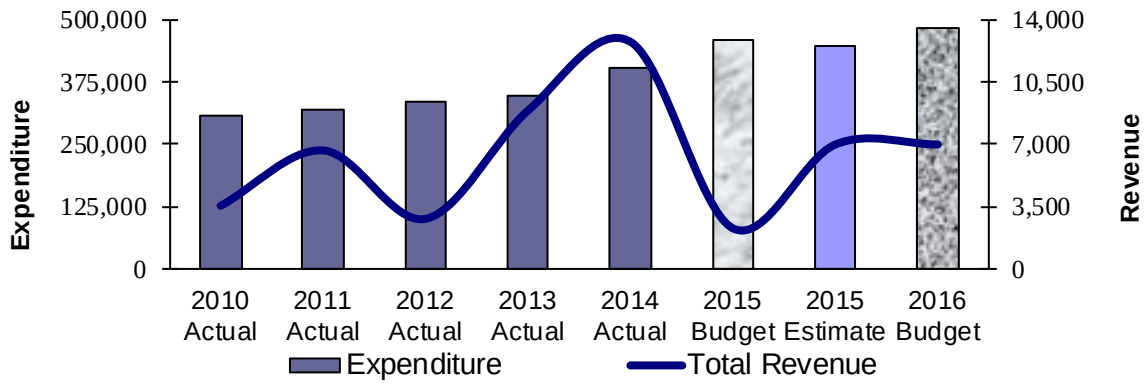


Department Public Works
Fund General
Division **Engineering Services**
Account **02.1002**

Description The Engineering Services Division insures the integrity of new public improvement projects and maintenance of existing infrastructure. The division is responsible for engineering services related to Public Works and project management services for other departments. Technical support and information is provided to the public, contractors, architects, and engineers. Engineering issues permits for public right of way work, and supports the Public Works office administration.

History and Budget

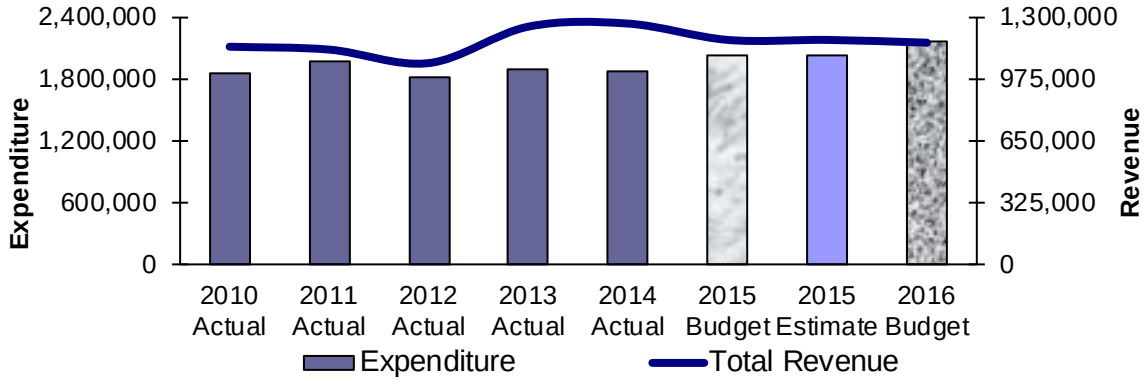
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	3,555	6,668	2,827	8,906	12,764	2,294	7,000	7,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	3,555	6,668	2,827	8,906	12,764	2,294	7,000	7,000
Percent Change		**87.57%**	**-57.60%**	**215.03%**	**43.32%**	**-82.03%**	**205.14%**	**0.00%**
Expenditure								
Personnel	285,469	286,965	297,619	310,141	375,633	416,265	408,215	439,301
Commodities	8,667	6,933	11,712	8,599	7,944	10,874	10,874	9,280
Contractual	11,461	24,892	23,081	24,767	18,839	31,080	25,479	33,379
Capital	2,265	2,265	2,265	2,464	2,464	2,464	2,464	2,464
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	307,862	321,055	334,677	345,971	404,880	460,683	447,032	484,424
Percent Change		**4.29%**	**4.24%**	**3.37%**	**17.03%**	**13.78%**	**-2.96%**	**8.36%**
Employees FTE	2.99	2.96	3.01	3.76	5.01	4.01	4.01	4.01
Percent Change FTE		-0.74%	1.52%	24.93%	33.25%	-19.96%	0.00%	0.00%



Department Public Works
Fund General
Division **Streets and Drainage**
Account **02.1003**
Description The Streets Division provides and maintains quality infrastructure for the City's 121 miles of roadways and 42 miles of alleys. The Division is responsible for monitoring compliance with City, State and Federal regulations. The Streets Division is also responsible for making sure the streets are safe during winter snowstorms and that the streets are kept clean and adhere to Air Quality standards.

History and Budget

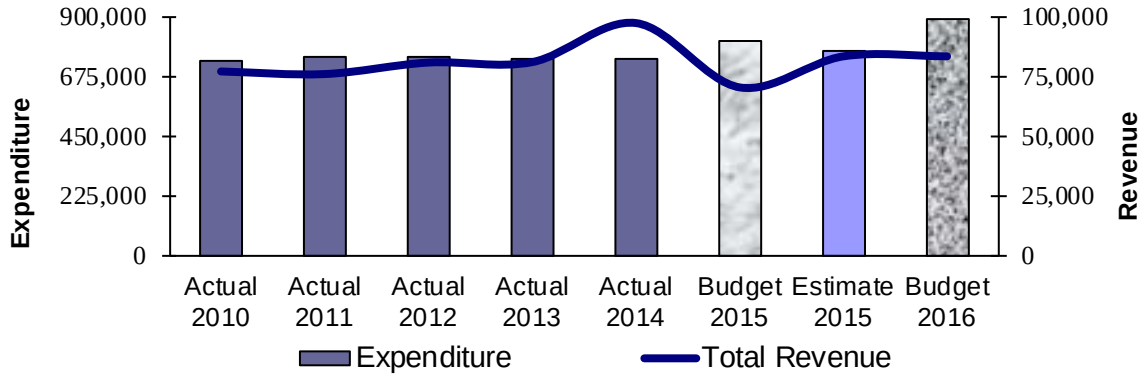
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	78,586	89,120	27,990	195,888	166,095	98,143	98,143	98,143
Intergovernmental	1,054,188	1,021,623	1,018,972	1,046,194	1,089,403	1,059,914	1,059,914	1,045,356
Charges for Services	11,898	18,751	11,588	8,361	9,665	21,310	21,310	21,310
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	946	946	946
Other	-	-	-	-	1,210	226	226	226
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,144,672	1,129,494	1,058,550	1,250,443	1,266,373	1,180,539	1,180,539	1,165,981
Percent Change		**-1.33%**	**-6.28%**	**18.13%**	**1.27%**	**-6.78%**	**0.00%**	**-1.23%**
Expenditure								
Personnel	793,680	804,292	771,868	787,626	862,722	900,939	900,330	905,397
Commodities	174,237	176,028	163,571	167,181	110,447	109,990	116,780	232,060
Contractual	743,258	830,864	729,753	784,376	729,502	840,198	840,198	853,183
Capital	153,353	153,353	158,458	164,077	178,724	174,064	174,064	178,781
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,864,528	1,964,537	1,823,650	1,903,260	1,881,395	2,025,191	2,031,372	2,169,421
Percent Change		**5.36%**	**-7.17%**	**4.37%**	**-1.15%**	**7.64%**	**0.31%**	**6.80%**
Employees FTE	10.92	10.84	11.00	11.00	11.00	11.00	11.00	11.00
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Public Works
Fund General
Division **Traffic Engineering**
Account **02.1004**
Description The Traffic Engineering Division manages and maintains a quality traffic system infrastructure to provide a safe and efficient transportation system. The Division is responsible for design, installation, operation and maintenance of the City's system of traffic control devices.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	3,109	4,699	6,344	6,040	19,967	3,000	8,000	8,000
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	73,770	71,300	74,472	74,958	77,378	67,416	75,416	75,416
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	202	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	77,081	75,999	80,816	80,998	97,345	70,416	83,416	83,416
Percent Change		**-1.40%**	**6.34%**	**0.23%**	**20.18%**	**-27.66%**	**18.46%**	**0.00%**
Expenditure								
Personnel	555,181	531,793	558,496	577,087	570,069	624,937	588,575	594,083
Commodities	48,742	64,354	56,250	34,229	38,295	44,000	49,000	137,600
Contractual	104,478	115,457	104,945	107,823	105,974	115,902	110,902	126,460
Capital	25,593	34,535	28,083	25,593	25,943	25,943	25,943	30,943
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	733,994	746,139	747,774	744,732	740,281	810,782	774,420	889,086
Percent Change		**1.65%**	**0.22%**	**-0.41%**	**-0.60%**	**9.52%**	**-4.48%**	**14.81%**
Employees FTE	6.45	6.40	6.50	6.50	6.50	6.50	6.50	6.50
Percent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%

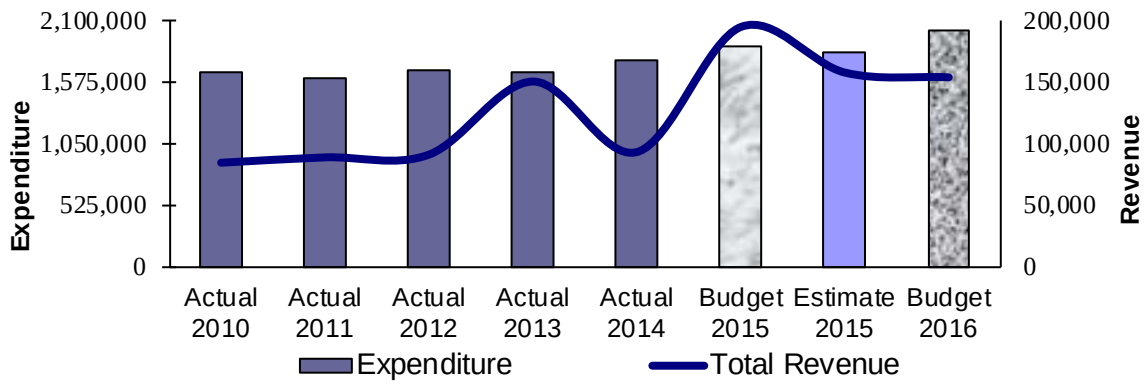


Department Public Works
Fund General
Division **General Operations and Maintenance**
Account **02.1005**

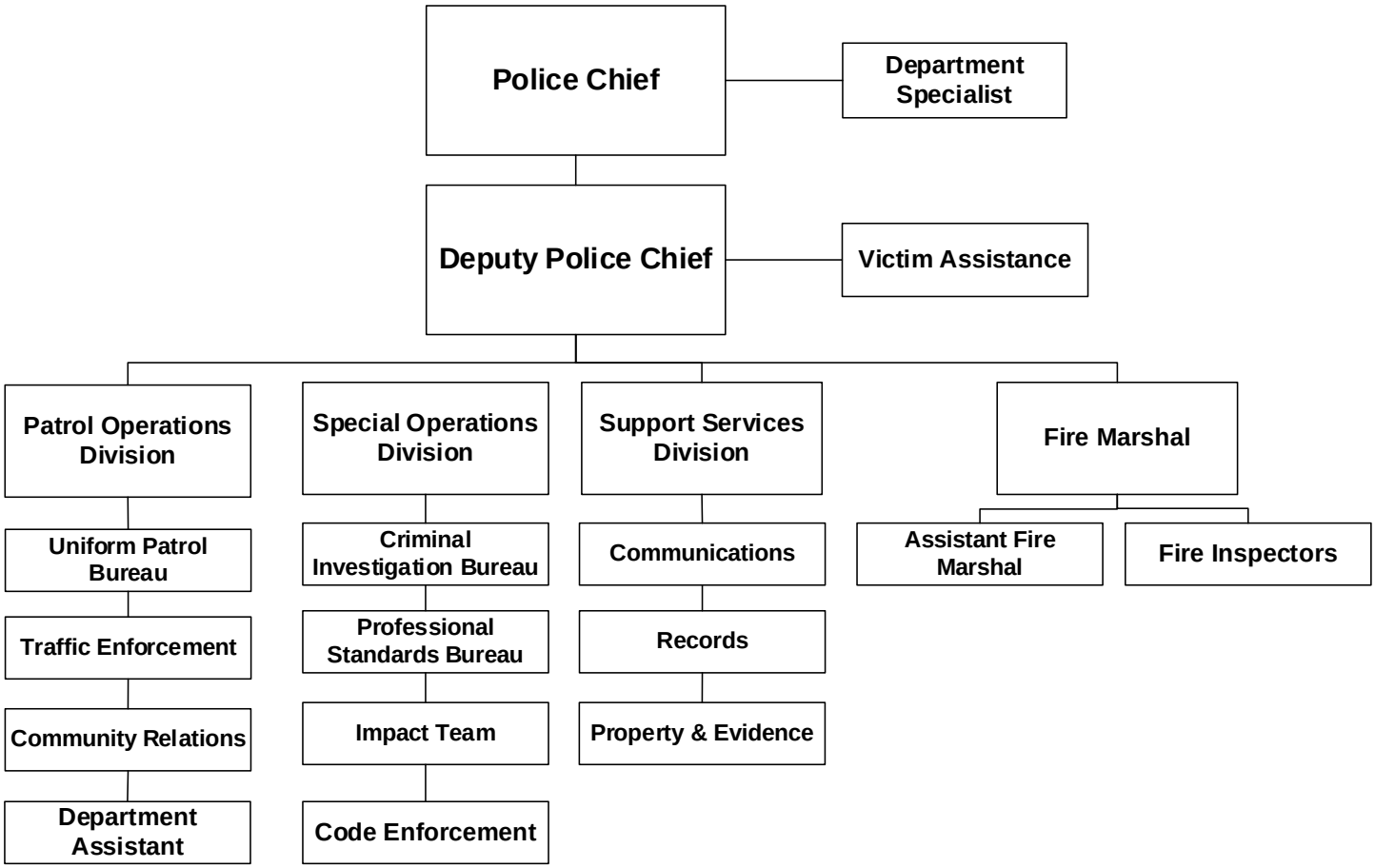
Description The Operations/Maintenance Division provides the necessary services and maintains the quality and operational efficiency of all City Departments and 26 City buildings. The Division is responsible for maintaining and supporting City Departments by providing service in areas of building infrastructure, custodial maintenance, HVAC system upkeep, plumbing, and electrical systems and the general operating condition of the buildings.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	84,276	88,632	90,860	150,174	92,881	194,458	157,458	153,581
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	60	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	84,276	88,632	90,860	150,174	92,941	194,458	157,458	153,581
Percent Change		**5.17%**	**2.51%**	**65.28%**	**-38.11%**	**109.23%**	**-19.03%**	**-2.46%**
Expenditure								
Personnel	1,140,693	1,107,858	1,132,693	1,143,894	1,166,390	1,339,429	1,278,177	1,332,150
Commodities	73,712	78,708	85,036	84,704	110,136	90,750	91,783	93,850
Contractual	422,422	401,567	435,161	415,949	449,038	439,192	439,192	571,037
Capital	11,631	16,021	11,631	12,904	26,274	12,418	13,224	12,418
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,648,458	1,604,154	1,664,521	1,657,451	1,751,838	1,881,789	1,822,376	2,009,455
Percent Change		**-2.69%**	**3.76%**	**-0.42%**	**5.69%**	**7.42%**	**-3.16%**	**10.27%**
Employees FTE	21.84	20.69	21.00	21.00	20.00	22.00	21.00	21.00
Percent Change FTE		-5.28%	1.52%	0.00%	-4.76%	10.00%	-4.55%	0.00%



Department Police
Fund General



Description The Englewood Police Department provides the following services:

- Fire Marshal Services
- Patrol Operations
- Investigative Services
  - Detective Bureau
  - Professional Standards Bureau
- Neighborhood Services
  - Code Enforcement
  - Impact Team
  - Traffic Enforcement
  - Community Relations
- Support Services
  - Communications
  - Records
  - Property & Evidence
- Victim Assistance
- Online Services
  - Crime Mapping / Crime Tip Reporting
  - Emergency Notification System
  - Online Accident Reports

Mission **It is the mission of the Englewood Police Department to protect life and property; enforce the law in a fair and impartial manner; preserve the peace, order and safety of the community; safeguard rights guaranteed by the constitution; and to provide the highest quality of service to the community.**

2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
•	• In mid-2015, the Police Department absorbed the Fire Marshal Program following the departure of the Fire Department. Two Fire Code Inspectors and an Assistant Fire Marshall will be hired. One of the purposes of the program will be to increase inspections of residential/business structures throughout the City and to insure the safety of those that inhabit those structures.

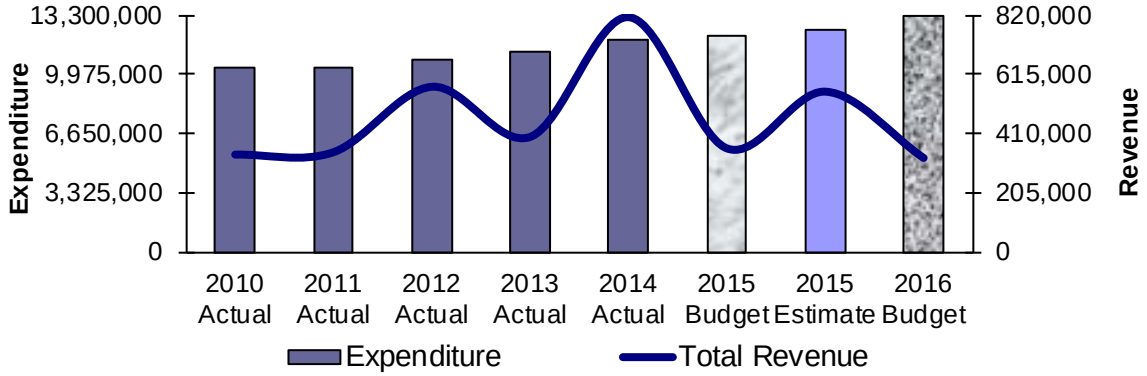
Department Police
Fund General

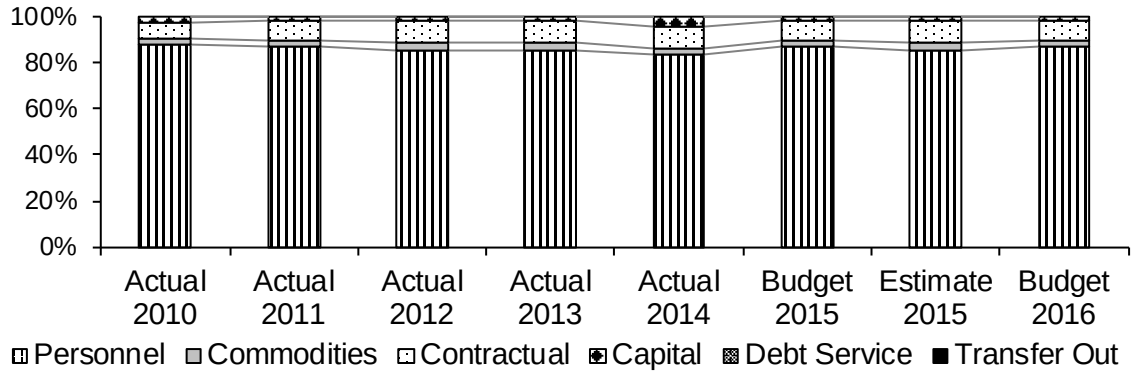
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
	• 2015 was a difficult year for the Patrol Operations Division. An inordinate number of on the job and health related injuries brought down staffing levels throughout the entire year. The Traffic Enforcement and Impact Teams rarely achieved full staffing throughout the year. The goal is to insure that all vacancies are filled and that most, if not all, of the injured officers return to duty in 2016. The organization's mission of delivering quality customer service will not be as challenging to achieve when these staffing levels reaching normal levels. • The Police Department will hire a Crime Analyst Technician in January 2016. The goal will be to better direct our resources to problem areas throughout the City with an emphasis on data drive policing. • The Police Department's recruitment and hiring process for police officers is not up to date with current hiring practices. The Police Department will develop a more fluid process that is in line with other organizations across the Denver Metropolitan area.

2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• The Police Department will continue allocate its resources that best serve the community. In 2014, there will be three full-time Traffic Enforcement Officers as well as an officer assigned to the Arapahoe County Impact Team. Modifications are planned to redistribute some supervisory responsibilities that will increase efficiencies. • The Department will now utilize Bair Analytics that will keep the community informed of criminal events in their neighborhoods. It will also serve as an internal tool that will direct our resources to the areas that are being impacted by crime and disorder. • The Police Department has purchased Leads On Line. It is a computer program that allows local pawn shop owners to input transactions into a State data base. This will alleviate the arduous and time consuming responsibilities that fell on police employees.	•

Department Police
Fund General
History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	7,674	8,297	8,758	8,649	83,190	156,000	156,000	156,000
Intergovernmental	285,019	275,505	491,492	324,626	677,288	165,332	360,548	133,775
Charges for Services	42,373	52,200	51,174	44,059	48,771	35,000	35,000	35,000
Fines & Forfeitures	-	55	381	23	702	-	-	-
Investment Income	337	87	1,917	256	257	1,718	1,718	-
Other	2,179	9,940	18,939	21,426	3,410	1,124	2,416	1,292
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	337,582	346,084	572,661	399,039	813,618	359,174	555,682	326,067
Percent Change		**2.52%**	**65.47%**	**-30.32%**	**103.89%**	**-55.85%**	**54.71%**	**-41.32%**
Expenditure								
Personnel	9,052,805	9,009,577	9,215,460	9,615,875	9,942,007	10,526,275	10,620,527	11,518,279
Commodities	247,047	306,272	357,330	341,575	330,057	399,597	361,934	388,797
Contractual	699,458	908,729	1,040,975	1,087,946	1,127,803	996,884	1,219,750	1,051,936
Capital	313,323	170,661	175,172	180,762	472,361	234,344	234,344	288,535
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	10,312,633	10,395,239	10,788,937	11,226,158	11,872,228	12,157,100	12,436,555	13,247,547
Percent Change		**0.80%**	**3.79%**	**4.05%**	**5.76%**	**2.40%**	**2.30%**	**6.52%**
Employees FTE	101.42	99.49	101.60	102.20	101.00	104.00	104.00	107.00
Percent Change FTE		-1.91%	2.13%	0.59%	-1.17%	2.97%	0.00%	2.88%



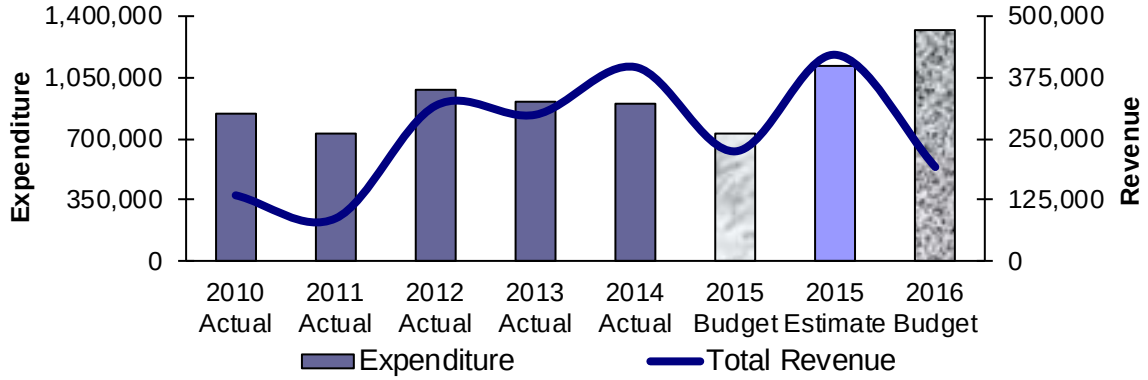


Department Police
Fund General
Division **Administration**
Account **02.1101**

Description This division provides for the overall administration of police and fire marshal services to the community. It is responsible for all activities, associated programs and resources available for crime and natural disasters. Non-emergency support activities directed by this division include fire code inspections and enforcement.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	7,674	8,297	8,758	8,649	83,190	156,000	156,000	156,000
Intergovernmental	82,561	21,565	249,591	243,005	260,629	31,557	226,773	-
Charges for Services	42,373	52,486	51,174	44,059	48,771	35,000	35,000	35,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	337	87	1,917	256	257	1,718	1,718	-
Other	1,839	5,444	5,696	2,828	2,874	-	1,292	1,292
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	134,784	87,879	317,136	298,797	395,721	224,275	420,783	192,292
Percent Change		**-34.80%**	**260.88%**	**-5.78%**	**32.44%**	**-43.32%**	**87.62%**	**-54.30%**
Expenditure								
Personnel	544,722	548,404	561,167	512,502	524,389	540,855	711,019	1,103,167
Commodities	65,051	74,939	83,490	94,249	86,901	101,270	102,107	116,220
Contractual	78,718	104,008	327,617	302,997	289,711	81,884	301,367	96,593
Capital	149,274	-	1,408	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	837,765	727,351	973,682	909,748	901,001	724,009	1,114,493	1,315,980
Percent Change		**-13.18%**	**33.87%**	**-6.57%**	**-0.96%**	**-19.64%**	**53.93%**	**18.08%**
Employees FTE	8.53	8.47	8.60	9.00	7.00	7.00	9.00	12.00
Percent Change FTE		-0.74%	1.52%	4.65%	-22.22%	0.00%	28.57%	33.33%

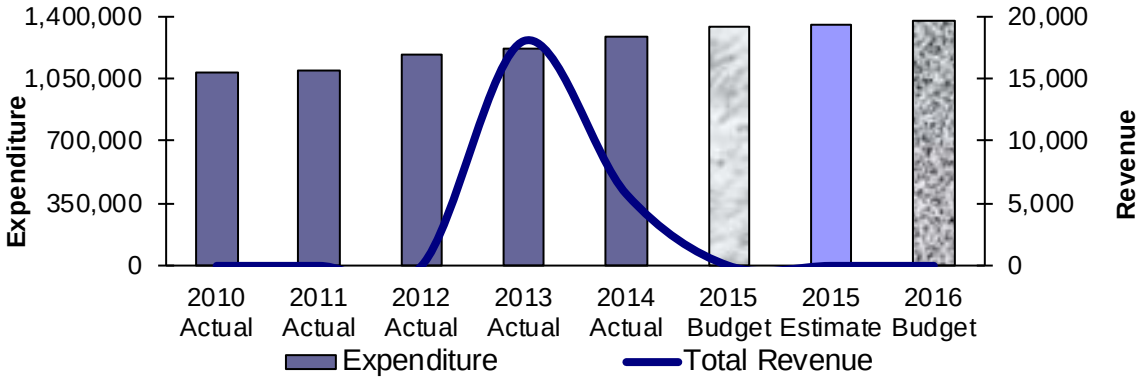


Department Police
Fund General
Division **Communications and Records**
Account **02.1104**

Description This division provides the telecommunications link and radio coordination for Police, Fire and Public Works services to the community. The division also provides the community with records, crime analysis, and supporting computer systems.

History and Budget

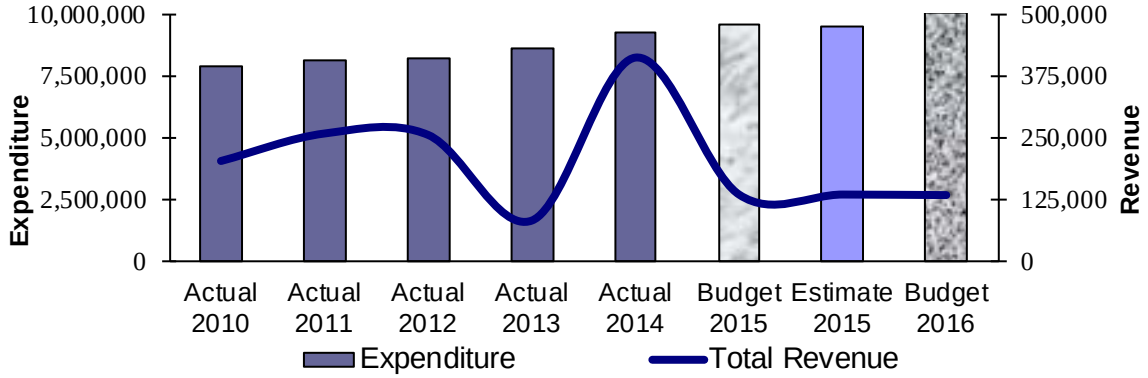
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	5,745	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	18,039	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	18,039	5,745	-	-	-
Percent Change		**----**	**----**	**----**	**-68.15%**	**-100.00%**	**----**	**----**
Expenditure								
Personnel	965,983	988,939	1,030,124	1,056,178	1,124,904	1,154,316	1,167,942	1,194,740
Commodities	15,791	22,912	29,693	16,176	16,503	26,846	27,053	21,846
Contractual	101,467	83,437	128,740	147,384	141,656	157,366	157,366	156,484
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,083,241	1,095,288	1,188,557	1,219,738	1,283,063	1,338,528	1,352,361	1,373,070
Percent Change		**1.11%**	**8.52%**	**2.62%**	**5.19%**	**4.32%**	**1.03%**	**1.53%**
Employees FTE	14.79	14.18	15.00	16.20	16.00	16.00	16.00	16.00
Percent Change FTE		-4.09%	5.75%	8.00%	-1.23%	0.00%	0.00%	0.00%



Department Police
Fund General
Division **Police Operations Division**
Account **02.1105**
Description This division provides the patrol, traffic and preliminary investigative services for the community in the context of modern theories of law enforcement. This division is also responsible for a variety of investigative and administrative functions for the Department of Safety Services including criminal investigations and emergency preparedness operations as it relates to issues of homeland security and anti-terrorism efforts

History and Budget

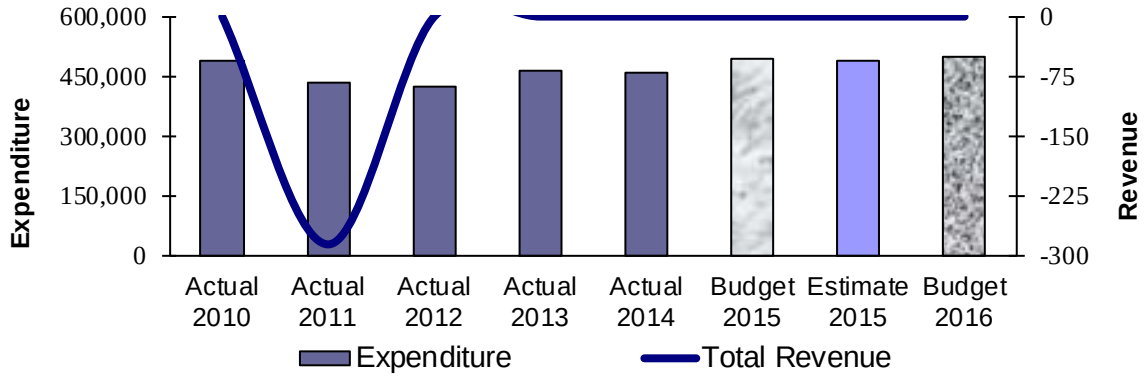
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	202,458	253,940	241,901	81,621	410,914	133,775	133,775	133,775
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	55	381	23	702	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	340	4,496	13,243	559	536	1,124	1,124	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	202,798	258,491	255,525	82,203	412,152	134,899	134,899	133,775
Percent Change		**27.46%**	**-1.15%**	**-67.83%**	**401.38%**	**-67.27%**	**0.00%**	**-0.83%**
Expenditure								
Personnel	7,164,455	7,161,825	7,349,218	7,733,657	7,976,912	8,487,725	8,399,359	8,874,027
Commodities	149,977	194,186	231,889	216,501	214,512	251,150	212,443	230,400
Contractual	435,763	625,840	462,185	518,513	581,481	641,810	645,193	678,760
Capital	151,678	158,290	161,432	165,309	456,908	221,187	221,187	275,378
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	7,901,873	8,140,141	8,204,724	8,633,980	9,229,813	9,601,872	9,478,182	10,058,565
Percent Change		**3.02%**	**0.79%**	**5.23%**	**6.90%**	**4.03%**	**-1.29%**	**6.12%**
Employees FTE	72.14	71.91	73.00	72.00	73.00	76.00	74.00	74.00
Percent Change FTE		-0.33%	1.52%	-1.37%	1.39%	4.11%	-2.63%	0.00%



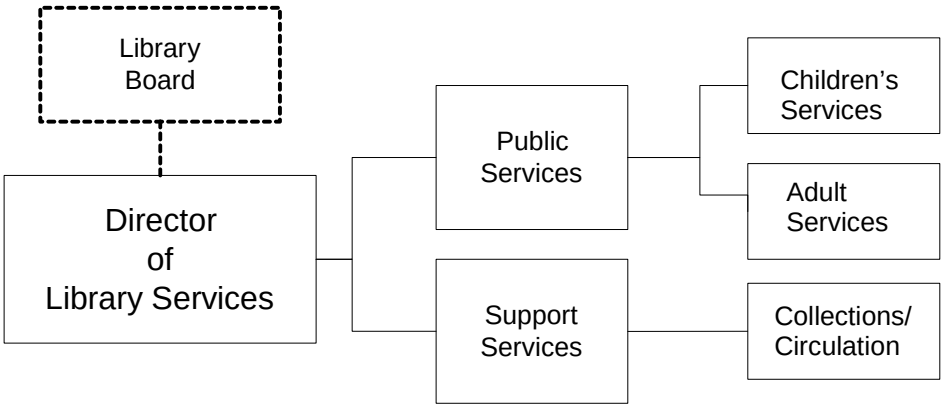
Department Police
Fund General
Division **Neighborhood and Environmental Services**
Account **02.1108**
Description The Neighborhood and Environmental Services Division is responsible for helping to maintain the appearance of properties throughout the City of Englewood. In addition, this division also handles animal control issues.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	(286)	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	(286)	-	-	-	-	-	-
Percent Change		**----**	**-100.00%**	**----**	**----**	**----**	**----**	**----**
Expenditure								
Personnel	377,645	310,409	274,951	313,538	315,802	343,379	342,207	346,345
Commodities	16,228	14,235	12,258	14,649	12,141	20,331	20,331	20,331
Contractual	83,510	95,444	122,433	119,052	114,955	115,824	115,824	120,099
Capital	12,371	12,371	12,332	15,453	15,453	13,157	13,157	13,157
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	489,754	432,459	421,974	462,692	458,351	492,691	491,519	499,932
Percent Change		**-11.70%**	**-2.42%**	**9.65%**	**-0.94%**	**7.49%**	**-0.24%**	**1.71%**
Employees FTE	5.95	4.93	5.00	5.00	5.00	5.00	5.00	5.00
Percent Change FTE		-17.28%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Library Services
Fund General
Division **Library Services**



Description Englewood Public Library - A place to Read, Explore And Discover!

Mission **The Englewood Public Library inspires reading, curiosity and lifelong learning by connecting people to ideas, information and to one another.**

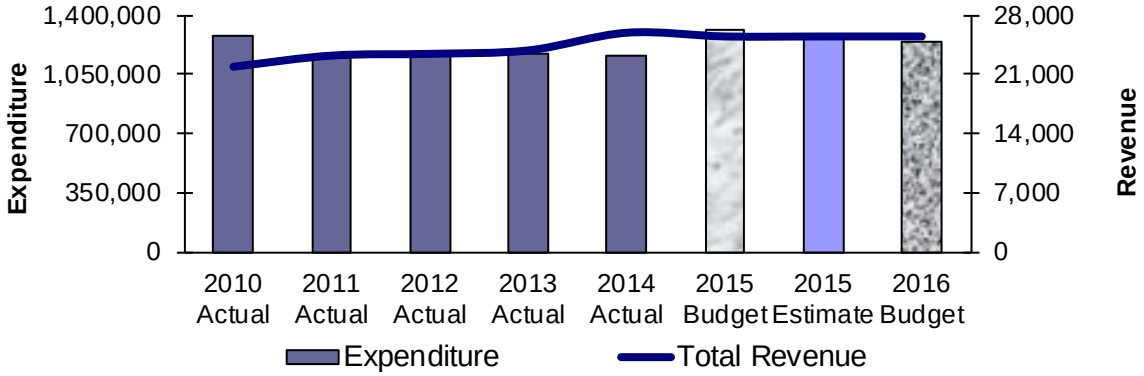
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Expand services and outreach to seniors and adult learners • Upgrade computer lab and expand technology instruction • Remodel circulation desk for better access and improved efficiencies	• Develop community-wide partnerships and volunteer opportunities to support early childhood literacy and lifelong learning • Expand support for STEM learning, including additional books, digital resources and creative programming • Offer additional resources for small business support

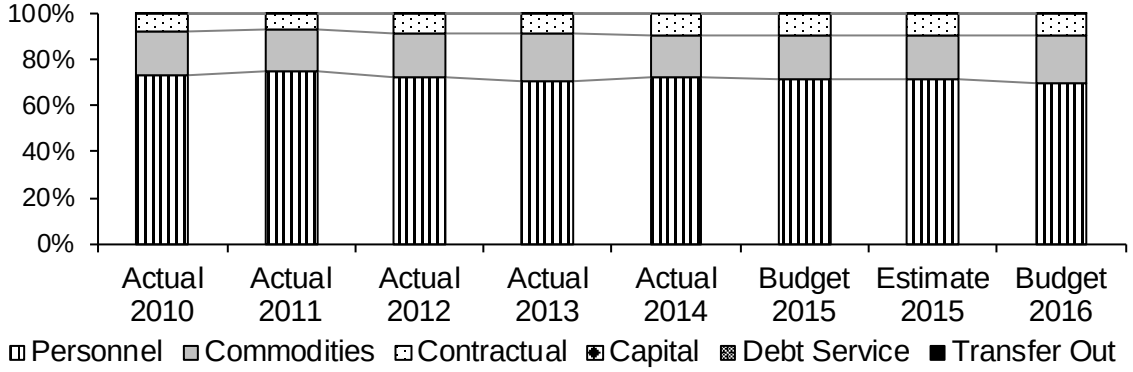
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Integrate digital books into catalog for ease of access • Renovate children's area, making space for families and early literacy support • Outsource cataloging and processing of library materials	• Marmot unveiled its Pika catalog which includes one-click access to digital materials – one of the first library systems in the country to do so. • Renovated the children's area with donated funds. Check out of children's materials continues to grow. • Almost 80% of all new material arrives from the vendor in shelf-ready condition, freeing staff to focus on direct customer service.

Department Library Services
Fund General
Division **Library Services**
Account **02.1201**

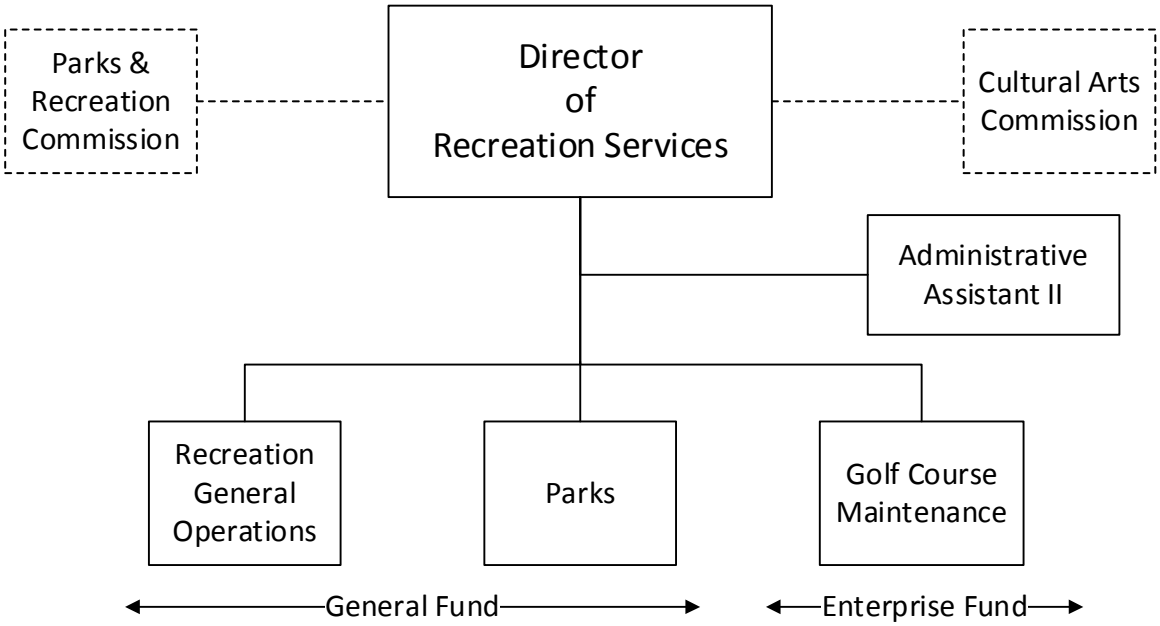
History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	3,355	5,241	10,550	8,484	5,500	5,500	5,500
Fines & Forfeitures	21,923	19,884	18,205	13,305	17,457	20,000	20,000	20,000
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	21,923	23,239	23,446	23,855	25,941	25,500	25,500	25,500
Percent Change		**6.00%**	**0.89%**	**1.74%**	**8.74%**	**-1.70%**	**0.00%**	**0.00%**
Expenditure								
Personnel	943,458	858,234	853,665	831,639	841,408	946,991	912,350	864,589
Commodities	237,635	211,123	229,398	237,545	210,532	245,325	245,325	254,600
Contractual	102,440	76,036	96,335	104,346	113,506	125,141	125,141	121,790
Capital	550	220	1,372	1,126	-	200	200	200
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,284,083	1,145,613	1,180,770	1,174,656	1,165,446	1,317,657	1,283,016	1,241,179
Percent Change		**-10.78%**	**3.07%**	**-0.52%**	**-0.78%**	**13.06%**	**-2.63%**	**-3.26%**
Employees FTE	16.27	15.11	16.30	15.87	16.04	16.64	16.33	15.49
Percent Change FTE		-7.12%	7.89%	-2.65%	1.07%	3.74%	-1.89%	-5.15%





Department Parks and Recreation Services
Fund General



Description Englewood's Parks and Recreation Department offers some of the finest recreational opportunities in the region. We strive to create opportunities for the citizens of Englewood and surrounding community to get out, be active, have fun, enjoy life, become involved, achieve health, and improve their quality of life. We want people to get out and "play" in our programs, in our facilities, and in our parks.

Englewood's Recreation Center, Golf Course, Malley Senior Recreation Center, and Aquatics programs have received numerous awards over the years. Our outdoor aquatic facility, Pirates Cove, makes a big splash during summer months, and Englewood boasts some of the finest parks in the metro area.

Vision **The Parks and Recreation Department encourages play, inspires active living and supports healthy lifestyles by connecting the community to exceptional parks, open space, recreation facilities and programs.**

2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Finalize construction plans for RiverRun Trail Head (formally Riverside Park) in conjunction with east/west trail connection. Continue working with initiative South Platte Working Group Urban Drainage, City of Littleton, City of Sheridan and South Suburban Parks and Recreation District. . Continue to pursue funding sources for the construction phase. Submit grant application to Arapahoe County Open Space (ACOS) • Continue to support Pirate Youth Sports and other youth sport associations by providing field scheduling, marketing within Play Activity Guide and program information. • Ongoing pursuit of funding opportunities through grant agencies (GOCO, ACOS and SCFD) and sponsorships. • Continued evaluation and research of creative and innovative methods to provide services in an efficient and cost effective manner.	• Complete Parks and Recreation Master Plan including feasibility study of Pirates Cove expansion. Assign priority status to recommendations, create action plan and begin implementation. • Management of the RiverRun Trail Head construction project and continued working with initiative South Platte Working Group Urban Drainage, City of Littleton, City of Sheridan and South Suburban Parks and Recreation District on RiverRun projects. • Ongoing pursuit of funding opportunities through grant agencies (GOCO, ACOS and SCFD) and sponsorships. • Through understanding and implementation of the Priority Based Budget program to provide a creative and innovative methods to provide the needs services in an efficient and cost effective manner.

Department Parks and Recreation Services
Fund General

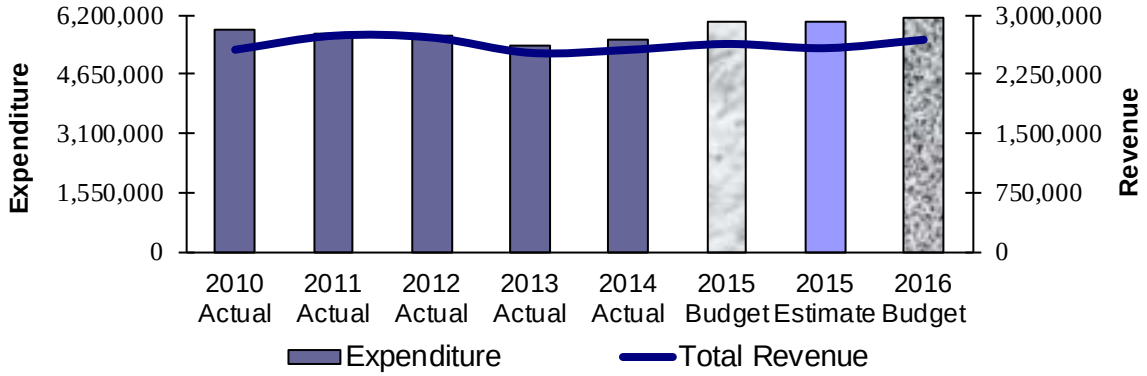
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
	• Replace park identification signs with newly designed signage. This includes the implementation and use of the City's new logo.

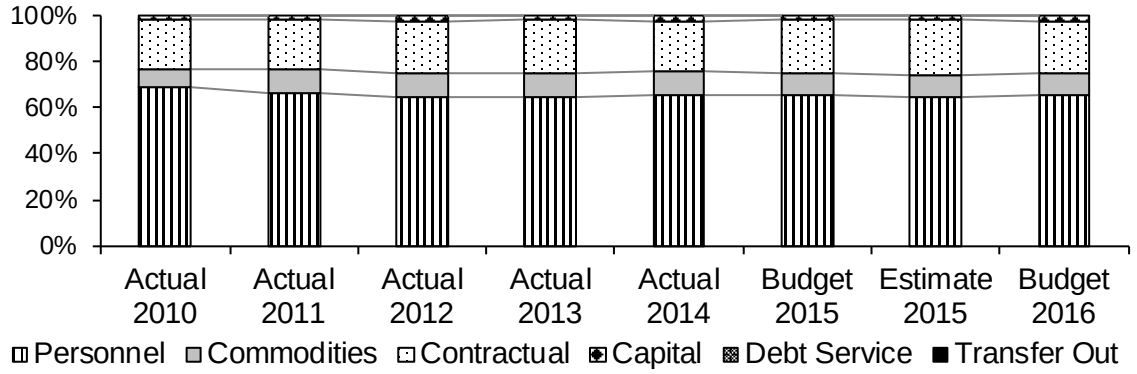
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Redevelopment of Duncan Park. Park amenities will include: a pavilion, a multi-use sport field, a basketball court, playgrounds, restrooms, landscaping and an internal trail. • Continue planning process of Riverside Park in conjunction with the new initiative for the South Platte River via the South Platte Working Group. Pursue funding sources for the construction phase. • Continue to work closely with youth sports associations to provide field scheduling and program support. • Ongoing pursuit of funding opportunities through grant agencies (GOCO, ACOS and SCFD) and sponsorships. Continued evaluation and research of creative and innovative methods to provide services in an efficient and cost effective manner	• Duncan Park redevelopment completed. • 2 grants awarded through ACOS – RiverRun and Parks Gateway Enhancements.

Department Parks and Recreation Services
Fund General

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	29,880	74,744	62,558	26,273	26,230	30,520	28,560	28,147
Charges for Services	2,509,475	2,650,724	2,647,510	2,486,047	2,523,752	2,603,571	2,552,058	2,658,958
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	22,978	14,120	6,270	10,033	11,047	1,400	1,726	1,726
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	2,562,333	2,739,588	2,716,338	2,522,353	2,561,029	2,635,491	2,582,344	2,688,831
Percent Change		**6.92%**	**-0.85%**	**-7.14%**	**1.53%**	**2.91%**	**-2.02%**	**4.12%**
Expenditure								
Personnel	3,987,048	3,775,688	3,628,756	3,508,062	3,637,252	3,958,363	3,877,246	4,030,086
Commodities	468,530	594,104	595,407	544,485	602,893	556,200	567,613	574,004
Contractual	1,260,628	1,244,676	1,291,443	1,232,986	1,190,673	1,411,757	1,455,933	1,373,844
Capital	95,603	102,681	133,642	117,067	143,608	126,796	126,796	158,660
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	5,811,809	5,717,149	5,649,248	5,402,600	5,574,426	6,053,116	6,027,588	6,136,594
Percent Change		**-1.63%**	**-1.19%**	**-4.37%**	**3.18%**	**8.59%**	**-0.42%**	**1.81%**
Employees FTE	37.87	38.82	35.59	34.88	33.78	35.66	35.00	35.30
Percent Change FTE		2.50%	-8.32%	-1.99%	-3.15%	5.55%	-1.84%	0.86%



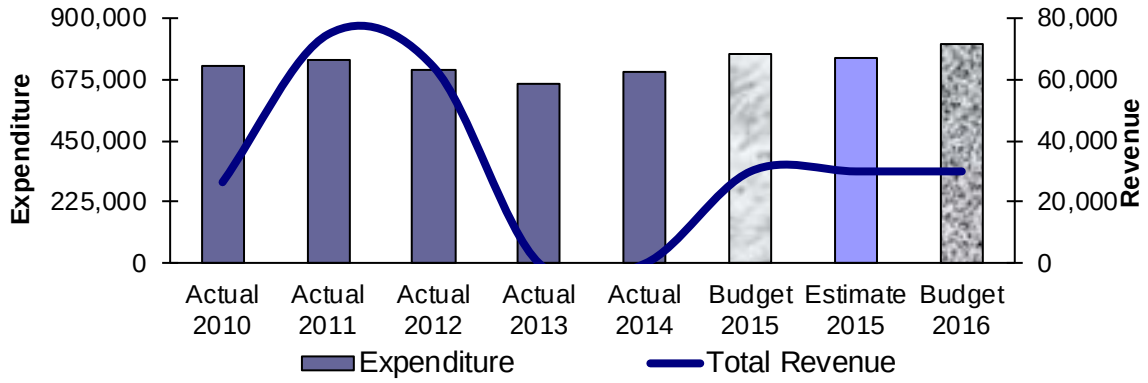


Department Parks and Recreation Services
Fund General
Division **Administration**
Account **02.1301**

Description The administration division provides the overall day to day and long range administration and coordination of the department. Department Divisions include recreation general operations, parks, golf operations and golf maintenance. Functions include personnel administration, payroll administration, and clerical support for all Divisions. The administration of the Park's shelter rentals, show wagon and tent reservations are included in this budget division.

History and Budget

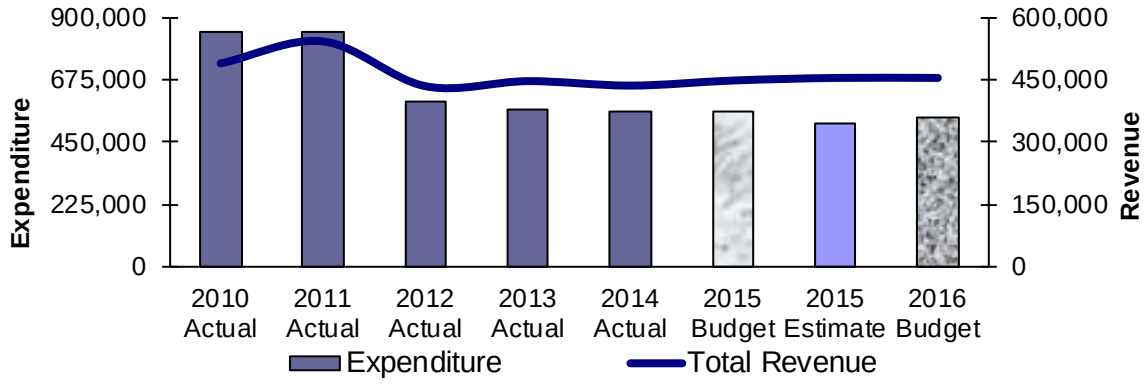
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	46,224	37,038	-	-	-	-	-
Charges for Services	26,472	28,427	26,905	-	-	30,000	30,000	30,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	26,472	74,651	63,943	-	-	30,000	30,000	30,000
Percent Change		**182.00%**	**-14.34%**	**-100.00%**	**----**	**----**	**0.00%**	**0.00%**
Expenditure								
Personnel	510,794	454,914	467,702	456,099	487,981	518,395	516,230	530,622
Commodities	29,420	81,025	68,889	41,476	43,980	48,550	47,250	48,550
Contractual	165,057	187,516	149,712	134,091	140,726	174,713	168,213	192,508
Capital	22,041	22,041	25,021	23,315	31,425	25,030	25,030	29,183
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	727,312	745,496	711,324	654,981	704,112	766,688	756,723	800,863
Percent Change		**2.50%**	**-4.58%**	**-7.92%**	**7.50%**	**8.89%**	**-1.30%**	**5.83%**
Employees FTE	3.97	4.93	4.00	4.00	4.00	4.00	4.00	4.00
Percent Change FTE		24.08%	-18.78%	0.00%	0.00%	0.00%	0.00%	0.00%



Department Parks and Recreation Services
Fund General
Division **Recreation Center**
Account **02.1302**
Description To provide the opportunity for the public to pursue a variety of recreational activities in a pleasant, well maintained facility.

History and Budget

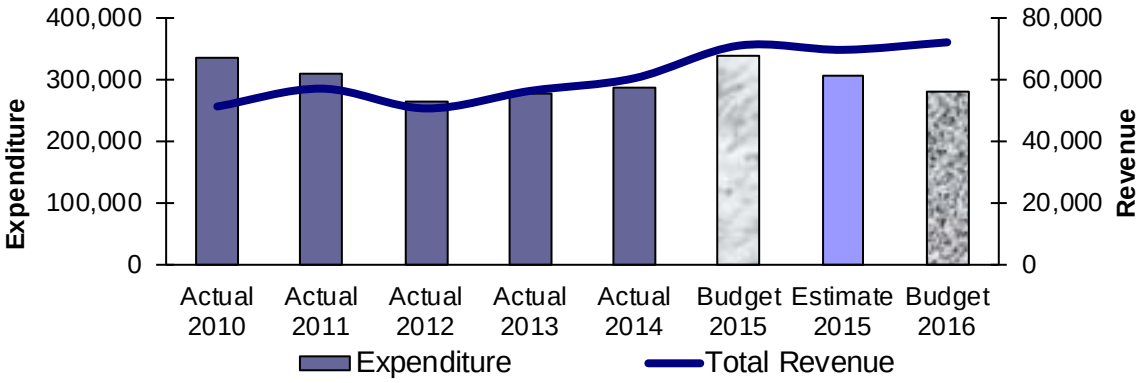
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	5,000	5,000	-	-	-	-	-	-
Charges for Services	482,242	537,896	435,063	447,348	436,601	448,800	455,000	455,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	2,816	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	490,058	542,896	435,063	447,348	436,601	448,800	455,000	455,000
Percent Change		**10.78%**	**-19.86%**	**2.82%**	**-2.40%**	**2.79%**	**1.38%**	**0.00%**
Expenditure								
Personnel	623,405	618,165	408,488	386,687	379,269	361,111	318,517	345,981
Commodities	38,815	43,208	16,458	15,948	17,260	16,850	17,525	18,025
Contractual	184,817	184,076	163,637	164,956	155,219	186,585	180,455	176,163
Capital	-	-	5,278	4,081	7,581	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	847,037	845,449	593,861	571,672	559,329	564,546	516,497	540,169
Percent Change		**-0.19%**	**-29.76%**	**-3.74%**	**-2.16%**	**0.93%**	**-8.51%**	**4.58%**
Employees FTE	6.53	6.48	5.40	5.13	4.78	4.78	4.25	4.55
Percent Change FTE		-0.74%	-16.68%	-5.00%	-6.82%	0.00%	-11.09%	7.06%



Department Parks and Recreation Services
Fund General
Division **Malley Senior Recreation Center**
Account **02.1303**
Description Malley Senior Recreation Center promotes healthy aging by providing progressive recreation programs and facilities and by serving as a resource to the community as a whole.

History and Budget

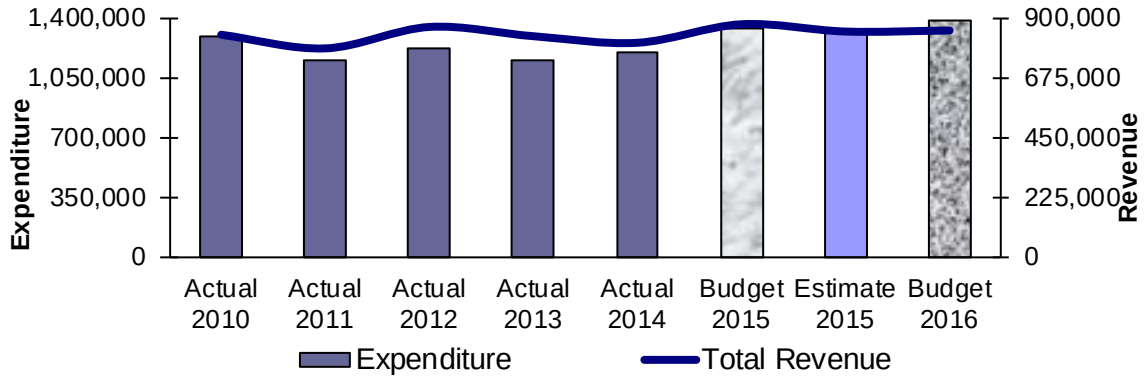
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	8,520	8,520	8,520	9,230	8,520	9,060	9,600
Charges for Services	51,211	48,479	42,065	47,746	51,138	62,400	60,500	62,400
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	51,211	56,999	50,585	56,266	60,368	70,920	69,560	72,000
Percent Change		**11.30%**	**-11.25%**	**11.23%**	**7.29%**	**17.48%**	**-1.92%**	**3.51%**
Expenditure								
Personnel	264,309	245,967	204,163	207,756	209,683	260,838	230,847	206,182
Commodities	8,655	8,491	9,952	13,395	17,454	11,650	11,650	11,650
Contractual	61,635	55,909	50,671	55,344	58,005	64,920	64,920	60,770
Capital	-	-	-	-	543	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	334,599	310,367	264,786	276,495	285,685	337,408	307,417	278,602
Percent Change		**-7.24%**	**-14.69%**	**4.42%**	**3.32%**	**18.10%**	**-8.89%**	**-9.37%**
Employees FTE	2.48	3.94	2.75	2.75	2.63	2.63	2.75	2.25
Percent Change FTE		58.82%	-30.20%	0.00%	-4.55%	0.00%	4.76%	-18.18%



Department Parks and Recreation Services
Fund General
Division **Recreation Programs**
Account **02.1304**
Description This function of this division is to provide affordable, high quality, innovative recreation programs, services, and special events for all ages and cultural/economic demographics of the community. To effectively survey, analyze, and market recreation offerings to assure their effectiveness in meeting community needs and desires.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	23,520	15,000	17,000	17,753	17,000	22,000	19,500	18,547
Charges for Services	797,391	769,372	848,666	806,193	784,901	855,000	830,000	835,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	16,531	1,675	1,096	7,992	5,325	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	837,442	786,047	866,762	831,938	807,226	877,000	849,500	853,547
Percent Change		**-6.14%**	**10.27%**	**-4.02%**	**-2.97%**	**8.64%**	**-3.14%**	**0.48%**
Expenditure								
Personnel	1,034,787	947,644	985,732	907,743	940,038	1,063,919	1,062,542	1,117,008
Commodities	90,173	82,013	97,057	104,908	103,244	106,955	117,768	118,974
Contractual	171,869	119,245	139,346	142,309	155,455	162,850	151,003	150,281
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,296,829	1,148,902	1,222,135	1,154,960	1,198,737	1,333,724	1,331,313	1,386,263
Percent Change		**-11.41%**	**6.37%**	**-5.50%**	**3.79%**	**11.26%**	**-0.18%**	**4.13%**
Employees FTE	8.51	8.21	8.44	8.00	7.00	7.88	8.00	8.00
Percent Change FTE		-3.63%	2.83%	-5.19%	-12.50%	12.50%	1.59%	0.00%

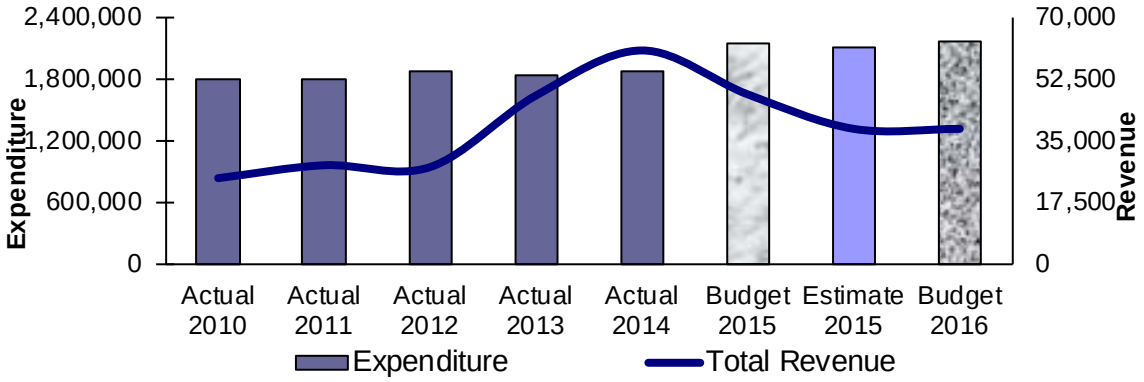


Department Parks and Recreation Services
Fund General
Division **Parks**
Account **02.1305**

Description The Parks Division is responsible for maintaining all parks and open space in the City in a safe and aesthetically pleasing manner, while remaining flexible to the public's needs and creating an overall enjoyable recreation experience.

History and Budget

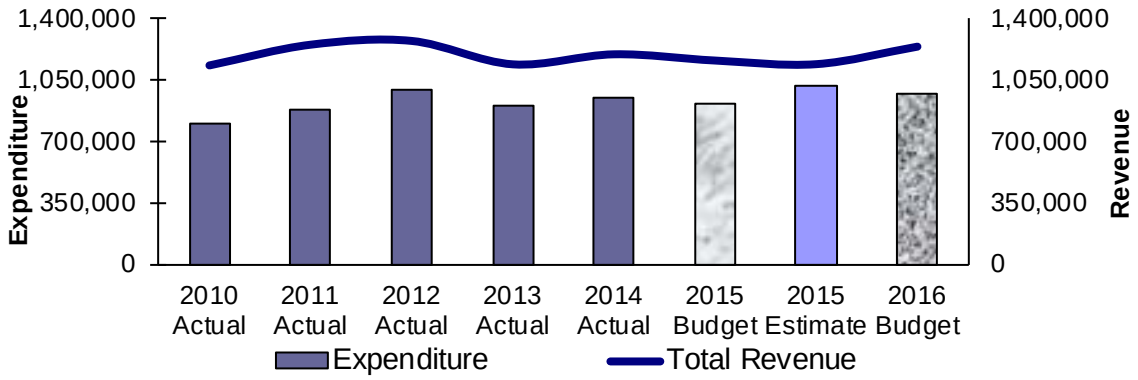
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	1,360	-	-	-	-	-	-	-
Charges for Services	19,283	15,504	22,348	45,709	54,828	46,671	36,558	36,558
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	3,631	12,445	5,066	2,041	5,722	1,400	1,726	1,726
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	24,274	27,949	27,414	47,750	60,550	48,071	38,284	38,284
Percent Change		**15.14%**	**-1.91%**	**74.18%**	**26.81%**	**-20.61%**	**-20.36%**	**0.00%**
Expenditure								
Personnel	1,065,421	1,014,968	953,165	999,748	1,044,806	1,200,929	1,161,963	1,234,300
Commodities	97,867	128,547	159,106	149,746	185,065	152,195	151,195	158,580
Contractual	562,647	567,158	659,377	602,896	540,740	682,362	682,362	632,445
Capital	73,562	78,344	93,995	88,670	101,959	101,766	101,766	129,477
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,799,497	1,789,017	1,865,643	1,841,060	1,872,570	2,137,252	2,097,286	2,154,802
Percent Change		**-0.58%**	**4.28%**	**-1.32%**	**1.71%**	**14.13%**	**-1.87%**	**2.74%**
Employees FTE	15.38	14.28	13.50	13.50	13.50	14.50	13.50	14.00
Percent Change FTE		-7.14%	-5.48%	0.00%	0.00%	7.41%	-6.90%	3.70%



Department Parks and Recreation Services
Fund General
Division **Pirates Cove**
Account **02.1308**
Description Pirates Cove is an outdoor family aquatics park located at Belleview Park. The design of the park is for patrons of all ages, with an emphasis on young families. Amenities include a zero depth entry leisure pool featuring a large dump bucket, a competitive pool with a diving board and drop slide, a lazy river with a vortex, a 35 foot tower with three slides, a spray garden, a sand play area and concession operations.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	1,132,876	1,251,046	1,272,463	1,139,051	1,196,284	1,160,700	1,140,000	1,240,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	108	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	1,132,876	1,251,046	1,272,571	1,139,051	1,196,284	1,160,700	1,140,000	1,240,000
Percent Change		**10.43%**	**1.72%**	**-10.49%**	**5.02%**	**-2.97%**	**-1.78%**	**8.77%**
Expenditure								
Personnel	488,332	494,030	609,506	550,029	575,475	553,171	587,147	595,993
Commodities	203,600	250,820	243,945	219,012	235,890	220,000	222,225	218,225
Contractual	114,603	130,772	128,700	133,390	140,528	140,327	208,980	161,677
Capital	-	2,296	9,348	1,001	2,100	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	806,535	877,918	991,499	903,432	953,993	913,498	1,018,352	975,895
Percent Change		**8.85%**	**12.94%**	**-8.88%**	**5.60%**	**-4.24%**	**11.48%**	**-4.17%**
Employees FTE	1.00	0.99	1.50	1.50	1.88	1.88	2.50	2.50
Percent Change FTE		-1.30%	52.27%	0.00%	25.00%	0.00%	33.33%	0.00%

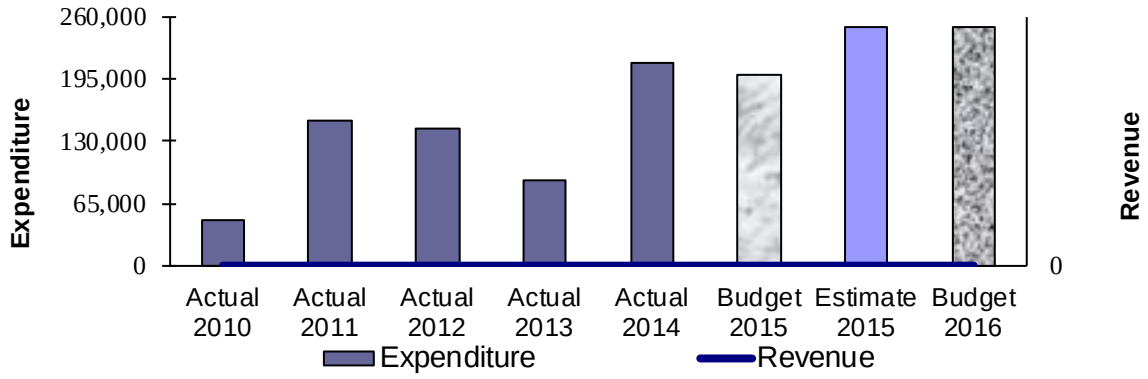


Department General Government
Fund General
Division **Contingency**
Account **02.0901**

Description The Contingency division accounts for unforeseen and unbudgeted events as well as to pay amounts due to employees leaving the City.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	10,267	147,737	113,369	80,366	202,373	193,770	242,213	242,213
Commodities	-	-	-	-	-	-	-	-
Contractual	35,983	4,686	30,441	7,994	9,249	6,230	7,787	7,787
Capital	1,889	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	48,139	152,423	143,810	88,360	211,622	200,000	250,000	250,000
Percent Change		**216.63%**	**-5.65%**	**-38.56%**	**139.50%**	**-5.49%**	**25.00%**	**0.00%**
Employees FTE	NA	NA	NA	NA	NA	NA	NA	NA
Percent Change FTE		----	----	----	----	----	----	----



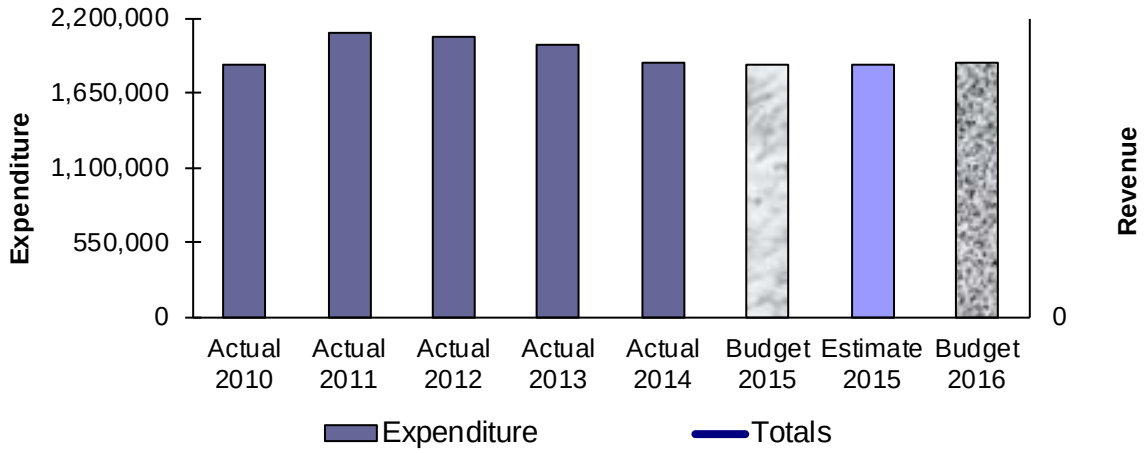
Department General Government
Fund General
Division **Debt Service**
Account **02.1401**
Description The Debt Service division accounts for the General Fund's debt service payments.

The debt service payments are for the following contractual obligations:

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Selbe Lease	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Brownsfield Loan	100,063	100,063	-	-	-	-	-	-
Computer Equipment Leases	56,665	113,331	113,331	56,666	-	-	-	-
Security/Phone Equipment Lease	-	152,947	152,947	152,947	65,127	65,126	65,128	-
Fire Trucks Lease	118,393	118,393	118,393	118,393	118,393	118,393	118,393	236,786
Qualified Energy Conservation Bonds	-	23,415	86,359	93,887	104,920	95,807	95,807	98,879
Civic Center COPS	1,570,706	1,573,314	1,570,920	1,568,937	1,566,463	1,568,988	1,568,988	1,520,979
Totals	1,860,827	2,096,463	2,056,950	2,005,830	1,869,902	1,863,314	1,863,316	1,871,644
Percent Change		**12.66%**	**-1.88%**	**-2.49%**	**-6.78%**	**-0.35%**	**0.00%**	**0.45%**

History and Budget

Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-	-
Contractual	3,949	3,321	4,424	3,400	4,900	7,000	7,000	7,000
Capital	-	-	-	-	-	-	-	-
Debt Service	1,856,878	2,093,142	2,052,526	2,002,430	1,865,002	1,856,314	1,856,316	1,864,644
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,860,827	2,096,463	2,056,950	2,005,830	1,869,902	1,863,314	1,863,316	1,871,644
Percent Change		**12.66%**	**-1.88%**	**-2.49%**	**-6.78%**	**-0.35%**	**0.00%**	**0.45%**
Employees FTE	NA	NA	NA	NA	NA	NA	NA	NA
Percent Change FTE		----	----	----	----	----	----	----



Department	General Government
Fund	General
Division	**Debt Service**
Account	**02.1401**

Schedules of Debt Service Requirements

		Certificates of Participation, Series 2015 Refunding Civic Center Project				Qualified Energy Conservation Bonds - 2010				
	Total Debt	**Englewood Environmental Foundation, Inc.**								
Year	**Service**	Rate	Principal	Interest	Total	Rate	Principal	Interest	Credit	Total
2016	**1,746,251**	2.120	1,302,000	211,979	1,513,979	5.410	75,644	57,864	(34,629)	98,879
2017	**1,673,322**	2.120	1,253,000	184,896	1,437,896	5.410	80,483	53,675	(32,125)	102,033
2018	**1,560,297**	2.120	1,282,000	158,025	1,440,025	5.410	85,513	49,219	(29,461)	105,272
2019	**1,563,159**	2.120	1,309,000	130,560	1,439,560	5.410	90,741	44,488	(26,630)	108,599
2020	**1,558,611**	2.120	1,329,000	102,597	1,431,597	5.410	96,171	39,470	(23,627)	112,014
2021	**1,567,583**	2.120	1,363,000	74,062	1,437,062	5.410	101,813	34,153	(20,445)	115,521
2022	**1,572,960**	2.120	1,394,000	44,838	1,438,838	5.410	107,672	28,528	(17,078)	119,122
2023	**1,570,848**	2.120	1,418,000	15,031	1,433,031	5.410	113,755	22,580	(13,517)	122,817
2024	**141,612**		-	-	-	5.410	120,070	16,299	(9,757)	126,612
2025	**145,509**		-	-	-	5.410	126,627	9,671	(5,789)	130,509
2026	**115,117**		-	-	-	5.410	99,039	2,684	(1,606)	100,117
2027	**15,000**		-	-	-		-	-	-	-
2028	**15,000**		-	-	-		-	-	-	-
2029	**15,000**		-	-	-		-	-	-	-
2030	**15,000**		-	-	-		-	-	-	-
2031	**15,000**		-	-	-		-	-	-	-
2032	**15,000**		-	-	-		-	-	-	-
2033	**15,000**		-	-	-		-	-	-	-
2034	**15,000**		-	-	-		-	-	-	-
2035-2065	**451,250**		-	-	-		-	-	-	-
Totals	**13,786,519**		10,650,000	921,988	11,571,988		1,097,529	358,632	(214,665)	1,241,495

	2007 Capital Lease - Two Fire Trucks			
Year	Rate	Principal	Interest	Total
2016	4.240	108,957	9,436	118,393
2017	4.240	113,577	4,816	118,393
Totals		222,534	14,252	236,786

1997 Ground Sublease			
Rate	Principal	Interest	Total

Annual ground sublease payment of **$15,000**.

Ground Sublease ends **February 1, 2065**.

Certificates of Participation The Englewood Environmental Foundation, Inc. (EEF) created in 1997, is a separate legal entity. On December 29, 1998, the City entered into a lease purchase agreement (capital lease) with the EEF for the Englewood Civic Center. The lease represents a legal outstanding economic debt of the City to the EEF, a separate legal entity and not an advance. The lease purchase agreement is renewable annually and lease payments are subject to annual appropriation by the City.

On December 29,1998, the EEF issued Series 1998 Certificates of Participation dated December 1, 1998 to finance the acquisition and renovation of an existing building for use as a Civic Center (the leased property) and the construction of various public improvements adjacent to the Civic Center. The Certificates have been issued in connection with a lease from the City to the EEF and a lease back to the City by the EEF.

On October 4, 2005, the EEF issued $18,880,000 Refunding Certificates of Participation, Series 2005, to provide resources to purchase U.S. Treasury Notes that were placed in an irrevocable trust for the purpose of

generating resources for all future debt service payment of $18,125,000 Series 1998 Certificates of Participation. The 2005 Certificates bear interest at 3.25% to 4% and consist of term certificates due June 1, 2020. Interest is payable semiannually on June 1 and December 1. The Certificates are subject to redemption at par prior to maturity on any date on or after June 1, 2016. The Certificates are subject to mandatory redemption beginning June 1, 2017 for certificates maturing on June 1, 2020. Repayment of both principal and interest on the Certificates are insured by MBIA Insurance Corporation.

On August 11, 2015 the EER issued $10,650,000 Refunding Certificates of Participation, Series 2015. The 2015 Certificates bear interest at 2.12% and interest is payable semiannually on June 1 and December 1.

Note payable Note payable to Colorado Brownfields Revolving Loan Fund, in the original principal amount of $733,011, used for financing the environmental remediation of a new park location in the City, dated August 6, 2001, principal and interest due annually through 2011, with interest at 2%.

Capital Lease On April 20, 2007, the City entered into a capital lease agreement for two fire trucks. Lease payments are due in annual installments beginning March 1, 2008 through March 1, 2017, with interest at 4.24%. The total principal and interest due over the lease term is $1,183,930.

On April 7, 2010, the City entered into an equipment lease/purchase agreement for the replacement of City computers. The semi-annual lease payment installments begin on October 1, 2010 and conclude on April 1, 2013, with interest at 4.6%. The total principal and interest due over the lease term is $314,455.72.

On November 2, 2010, the City entered into an equipment lease/purchase agreement for the following pieces of equipment: Voice over Internet Protocol (VoIP) phone system upgrade, snow removal deicing equipment and video surveillance equipment. The semi-annual lease payment installments begin May 2, 2011 and end on November 2, 2015, with interest at 3.87%. The total principal and interest due over the lease term is $589,093.92.

Qualified Energy Conservation Bonds (QECB) The City issued Qualified Energy Conservation Bonds in 2010. The original principal and interest amount of $1,641,466 dated August 19, 2010. Principal and interest are due quarterly with an interest rate of 5.41%. The interest payments are partially offset by credits from the Federal Government under Section 1112 of the American Recovery and Reinvestment Act of 2009, “Section 54D” that authorizes states and political subdivisions to issue qualified energy conservation bonds “QECBs”. Proceeds will be used for qualified energy conservation purposes.

Gound Lease A ground lease is a long-term (usually 99 year) lease of land only; such a lease typically involves commercial property, and any improvements built by the tenant usually revert to the landlord.

Selbe Lease On December 8, 1997, the City entered into a ground sublease with Cindermak Associates for the land under the RTD parking lot adjacent to the light rail line and north of the Civic Center. This ground lease ends on February 1, 2065.

Department General Government
Fund General
Revenue Item **Transfers In (Out)**
Account **02.1501**
Description This division accounts for transfers to the General Fund from other funds and transfers from the General Fund to other funds.

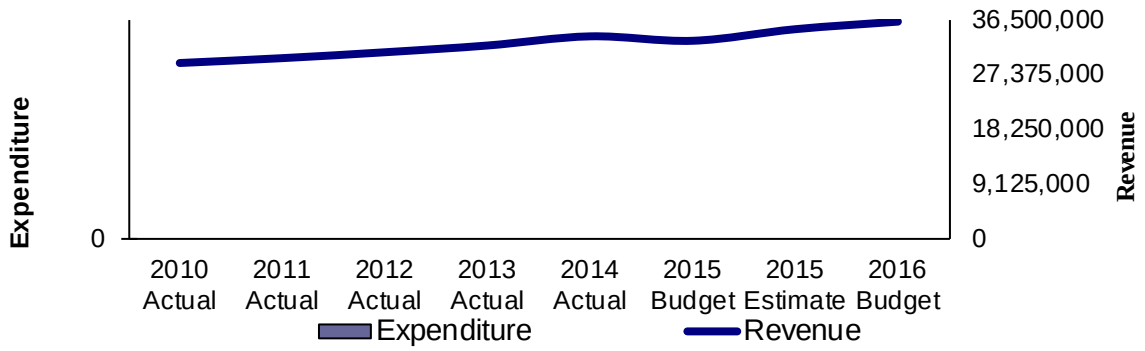
History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Other Financing Sources-Transfers In								
Donors Fund	-	-	-	-	-	-	101,450	-
Neighborhood Stabilization Program Fund	47,052	396,130	312,726	-	-	-	-	-
Public Improvement Fund	747,956	471,815	635,517	989,574	479,544	294,326	294,326	350,665
Golf Course Fund	-	-	-	-	63,000	-	-	-
Central Services Fund	-	100,000	-	50,000	50,000	-	-	-
ServiCenter Fund	200,000	100,000	100,000	100,000	300,000	-	-	-
Capital Equipment Replacement Fund	446,477	-	-	-	-	-	-	-
Risk Management Fund	450,000	546,000	920,000	-	-	-	-	-
Employee Benefits Fund	200,000	165,000	-	-	-	-	-	-
Long-Term Asset Reserve	-	-	-	-	-	-	-	-
Total Other Sources	2,091,485	1,778,945	1,968,243	1,139,574	892,544	294,326	395,776	350,665
Percent Change		**-14.94%**	**10.64%**	**-42.10%**	**-21.68%**	**-67.02%**	**34.47%**	**-11.40%**
***** Eligible expenditures from the General Fund Parks and Recreation Programs to be transferred to CTF**								
Other Financing Uses-Transfers Out								
Englewood McLellan Reservoir Fund	-	-	-	-	-	-	-	800,000
Neighborhood Stabilization Program Fund	750,000	-	110,329	73,006	-	-	-	-
Public Improvement Fund	-	-	434,000	-	-	-	1,871,516	1,530,000
Risk Management Fund	-	-	715,000	-	-	-	-	-
Employee Benefits Fund	-	-	80,000	-	-	-	-	-
Total Other Uses	750,000	-	1,339,329	73,006	-	-	1,871,516	2,330,000
Percent Change		**-100.00%**	**----**	**-94.55%**	**-100.00%**	**----**	**----**	**24.50%**
Net Other Financing Sources (Uses) of Funds	1,341,485	1,778,945	628,914	1,066,568	892,544	294,326	(1,475,740)	(1,979,335)
Percent Change	**72.07%**	**32.61%**	**-64.65%**	**69.59%**	**-16.32%**	**-67.02%**	**-601.40%**	**34.12%**

Department General Government
Fund General
Revenue Item **General Revenue**
Account **02.9999**
Description This division accounts for the general revenue of the General Government not already budgeted for in other General Fund divisions.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	26,976,150	27,809,360	28,612,628	29,909,808	31,431,978	30,568,550	32,580,812	33,828,299
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	28,977	28,265	28,942	29,160	30,063	30,063	30,201	30,201
Charges for Services	2,042,067	2,042,067	2,042,067	2,042,981	2,042,981	2,060,000	2,065,000	2,078,000
Fines & Forfeitures	198	64	-	-	-	-	-	-
Investment Income	100,207	90,947	82,129	(10,479)	68,084	85,500	85,500	85,500
Other	83,236	70,310	256,674	174,411	97,431	188,706	100,000	100,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	29,230,835	30,041,013	31,022,440	32,145,881	33,670,537	32,932,819	34,861,513	36,122,000
Percent Change								
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-	-
Contractual	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Employees FTE	NA	NA	NA	NA	NA	NA	NA	NA
Percent Change FTE		----	----	----	----	----	----	----



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Special Revenue Funds

Special Revenue Funds account for funds that are legally restricted to specified expenditures.

Conservation Trust Fund – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided primarily from State Lottery funds.

Donors' Fund – Accounts for funds donated to the City for various specified activities.

Community Development Fund – Accounts for the operation revenue and expenditures of Englewood's "circulator" shuttle, ***art***, which is funded in part by the Regional Transportation District. ***art*** provides riders free transportation to 19 stops connecting CityCenter Englewood, businesses in downtown Englewood, and the medical facilities in and near Craig Hospital and Swedish Medical Center.

Malley Center Trust Fund – Accounts for a trust established by Elsie Malley to be used for the benefit of the Malley Senior Recreation Center.

Parks and Recreation Trust Fund – Accounts for a trust established by the City, financed primarily by donations, to be used exclusively for specific park and recreation projects.

Open Space Fund – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided from the Arapahoe County Open Space Sales Tax of .25%. The Open Space Tax was created on January 1, 2004 and expires on December 31, 2023.

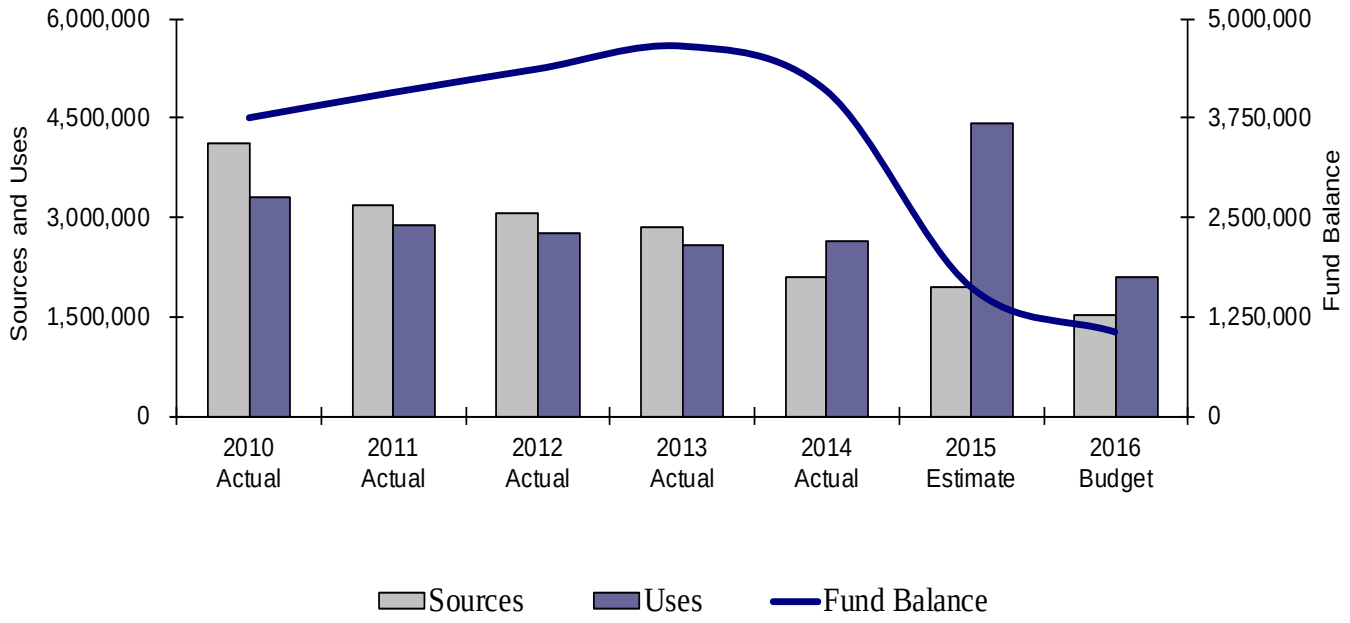
Neighborhood Stabilization Program Fund – Accounted for the federal grant awarded to acquire, rehabilitate and resale approximately twenty foreclosed residential properties between 2010 and 2013.

Special Revenue Funds

Conservation Trust Fund, Community Development Fund,
Donors Fund, Parks and Recreation Trust Fund, Malley Center Trust Fund,
Open Space Fund and Neighborhood Stabilization Program Fund

Combined Statement of Fund Sources, Uses and Changes in Fund Balances

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 2,947,345**	**$ 3,752,346**	**$ 4,071,943**	**$ 4,367,884**	**$ 4,655,645**	**$ 1,148,161**	**$ 4,092,530**	**$ 1,619,873**
Sources of Funds								
Total Revenue	3,355,992	3,014,906	2,681,177	2,653,918	2,087,173	1,446,840	1,943,628	1,532,000
Other Financing Sources	750,000	175,361	383,751	208,001	-	-	-	-
Total Sources of Funds	4,105,992	3,190,267	3,064,928	2,861,919	2,087,173	1,446,840	1,943,628	1,532,000
Uses of Funds								
Total Expenditures	3,253,939	2,474,540	2,314,644	1,889,389	2,650,288	2,083,000	4,416,285	2,099,500
Other Financing Uses	47,052	396,130	454,343	684,769	-	-	-	-
Total Uses of Funds	3,300,991	2,870,670	2,768,987	2,574,158	2,650,288	2,083,000	4,416,285	2,099,500
Net Sources (Uses) of Funds	805,001	319,597	295,941	287,761	(563,115)	(636,160)	(2,472,657)	(567,500)
Ending Fund Balance	**$ 3,752,346**	**$ 4,071,943**	**$ 4,367,884**	**$ 4,655,645**	**$ 4,092,530**	**$ 512,001**	**$ 1,619,873**	**$ 1,052,373**
Fund Balance Percentage Change								
Funds Designated For:								
Project Completion	1,653,593	2,205,776	2,519,301	3,105,587	2,843,649	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unassigned Fund Balance	$ 2,098,753	$ 1,866,167	$ 1,848,583	$ 1,550,058	$ 1,248,881	$ 512,001	$ 1,619,873	$ 1,052,373

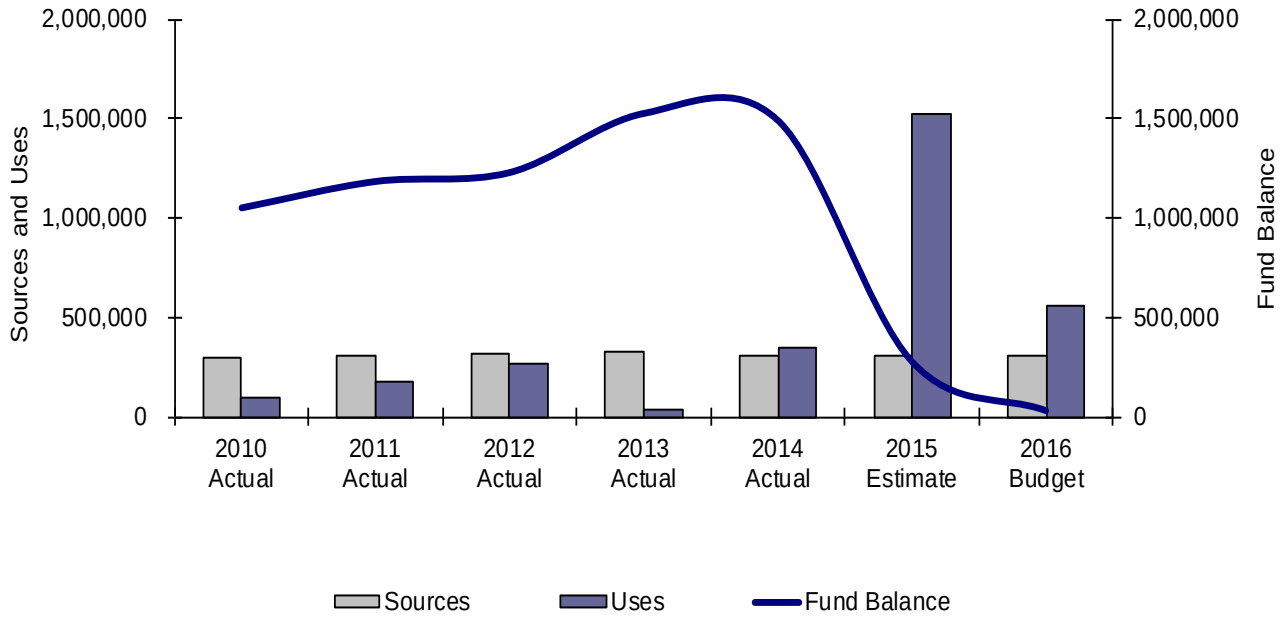


Department Parks and Recreation
Fund Conservation Trust

CONSERVATION TRUST FUND (CTF)

Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 851,312**	**$ 1,052,255**	**$ 1,184,882**	**$ 1,229,649**	**$ 1,526,069**	**$ 88,952**	**$ 1,491,458**	**$ 281,606**
Sources of Funds								
Revenue								
Intergovernmental	285,885	294,640	302,792	331,227	300,219	300,000	300,000	300,000
Net Investment Income	8,366	11,043	9,868	(3,109)	8,628	10,000	10,000	10,000
Total Revenue	**294,251**	**305,683**	**312,660**	**328,118**	**308,847**	**310,000**	**310,000**	**310,000**
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	**294,251**	**305,683**	**312,660**	**328,118**	**308,847**	**310,000**	**310,000**	**310,000**
Uses of Funds								
Expenditures								
Cultural and Recreation	93,308	173,056	267,893	31,698	343,458	337,000	1,519,852	556,500
Total Expenditures	**93,308**	**173,056**	**267,893**	**31,698**	**343,458**	**337,000**	**1,519,852**	**556,500**
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	**93,308**	**173,056**	**267,893**	**31,698**	**343,458**	**337,000**	**1,519,852**	**556,500**
Net Sources (Uses) of Fun	**200,943**	**132,627**	**44,767**	**296,420**	**(34,611)**	**(27,000)**	**(1,209,852)**	**(246,500)**
Ending Fund Balance	**$ 1,052,255**	**$ 1,184,882**	**$ 1,229,649**	**$ 1,526,069**	**$ 1,491,458**	**$ 61,952**	**$ 281,606**	**$ 35,106**
Fund Balance Percentage C	23.60%	12.60%	3.78%	24.11%	-2.27%	-95.85%	354.56%	-87.53%
Funds Designated For:								
Project Completion	796,339	1,107,283	1,175,927	1,418,999	1,404,516	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unassigned Fund Balance	$ 255,916	$ 77,599	$ 53,722	$ 107,070	$ 86,942	$ 61,952	$ 281,606	$ 35,106

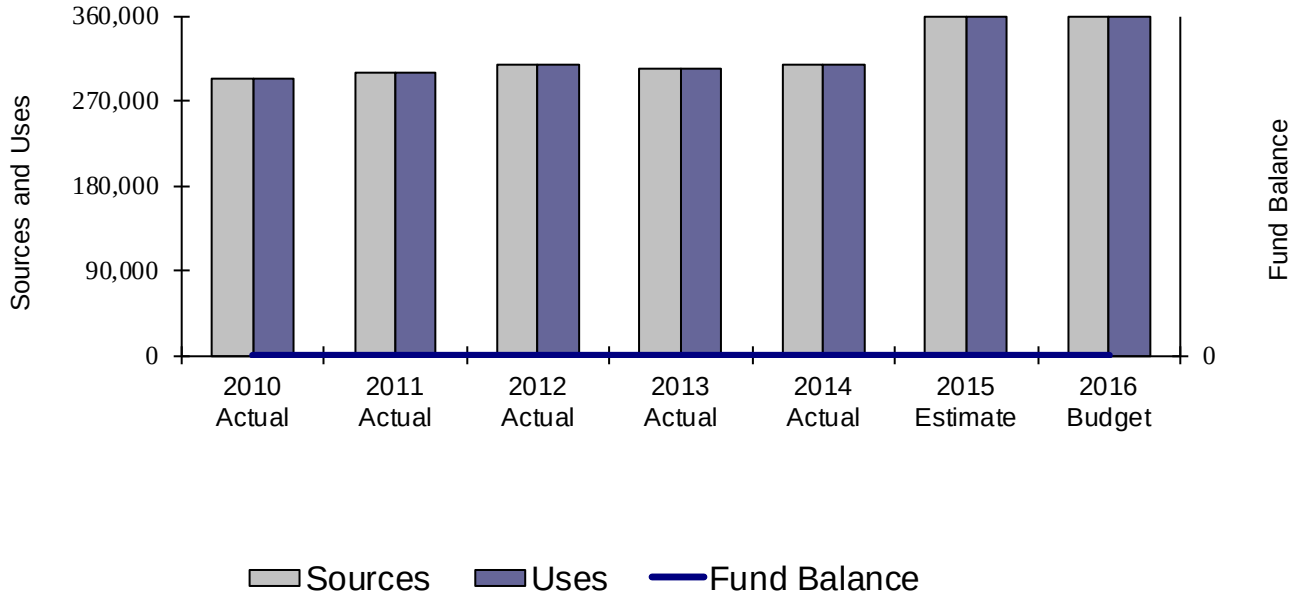


Department Community Development
Fund Community Development

COMMUNITY DEVELOPMENT FUND

Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Sources of Funds								
Revenue								
Charges for Services	293,499	299,303	307,355	304,881	308,377	360,000	360,000	360,000
Other	-	-	-	-	-	-	-	-
Total Revenue	**293,499**	**299,303**	**307,355**	**304,881**	**308,377**	**360,000**	**360,000**	**360,000**
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	**293,499**	**299,303**	**307,355**	**304,881**	**308,377**	**360,000**	**360,000**	**360,000**
Uses of Funds								
Expenditures								
General Government	293,499	299,303	307,355	304,881	308,377	360,000	360,000	360,000
Total Expenditures	**293,499**	**299,303**	**307,355**	**304,881**	**308,377**	**360,000**	**360,000**	**360,000**
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	**293,499**	**299,303**	**307,355**	**304,881**	**308,377**	**360,000**	**360,000**	**360,000**
Net Sources (Uses) of Fund	-	-	-	-	-	-	-	-
Ending Fund Balance	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Fund Balance Percentage Ch	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure Percentage Cha	11.37%	1.98%	2.69%	-0.80%	1.15%	16.74%	0.00%	0.00%



Department Multiple
Fund Donors

DONORS FUND

Statement of Fund Sources, Uses and Changes in Fund Balance

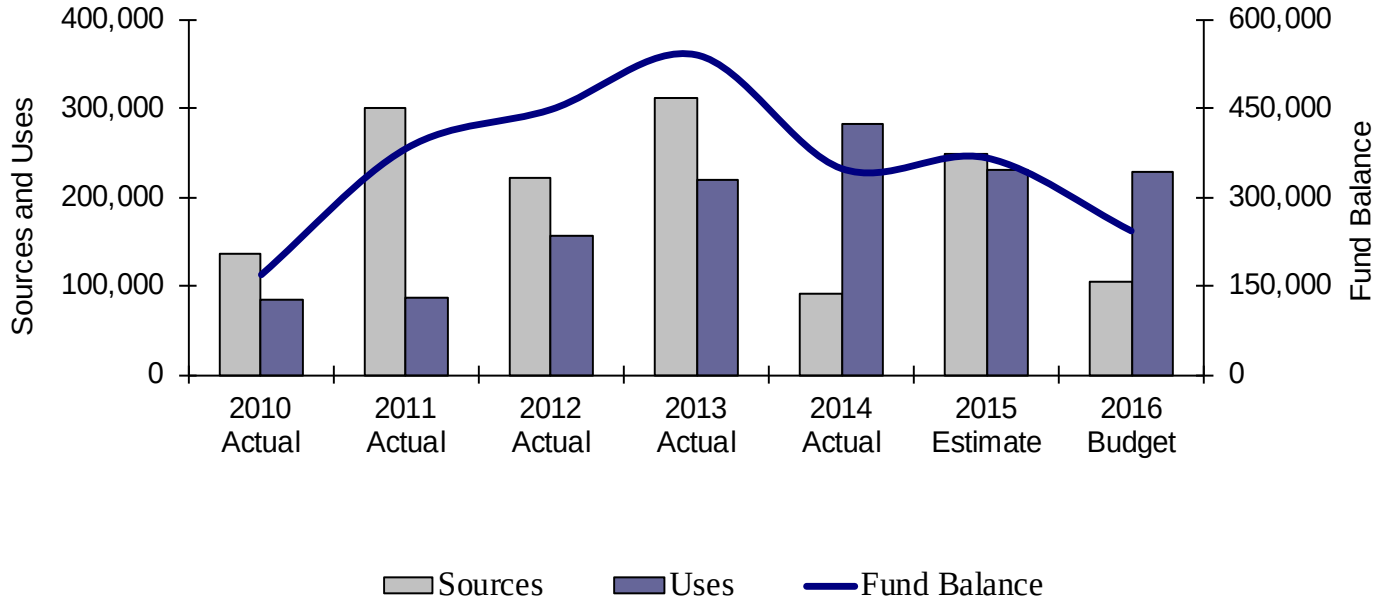
	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 115,917**	**$ 167,853**	**$ 380,622**	**$ 446,272**	**$ 538,116**	**$ 350,233**	**$ 346,859**	**$ 364,705**
Sources of Funds								
Program Revenue								
General Government								
City Council	526	-	-	-	-	-	-	-
Finance and Administrative Services				153,234	-	-	148,705	-
Safety Services								
Fire	172	781	27,615	3,410	700	1,500	1,923	-
Police	84,778	262,377	62,686	38,471	48,069	45,000	45,000	45,000
Cultural and Recreation								
Parks & Recreation	25,477	22,684	19,222	78,802	23,397	26,540	37,500	37,500
Library	23,902	11,432	108,842	37,905	16,651	10,500	10,500	17,500
Total Program Revenue	134,855	297,274	218,365	311,822	88,817	83,540	243,628	100,000
Net Investment Income	1,165	2,329	3,055	(1,118)	2,637	5,000	5,000	5,000
Total Revenue	**136,020**	**299,603**	**221,420**	**310,704**	**91,454**	**88,540**	**248,628**	**105,000**
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	**136,020**	**299,603**	**221,420**	**310,704**	**91,454**	**88,540**	**248,628**	**105,000**
Uses of Funds								
Program Expenditures								
General Government								
City Council	521	-	-	-	786	-	-	-
Finance and Administrative Services		-	-	11,669	135,843	60,000	111,000	100,000
Safety Services								
Fire	672	73	24,925	-	-	5,000	12,689	-
Police	42,362	50,183	95,067	161,175	79,757	140,000	40,000	60,000
Cultural and Recreation								
Parks & Recreation	22,122	22,046	21,151	11,477	17,151	45,000	27,500	27,500
Library Services	18,407	14,532	14,627	34,539	49,174	33,000	39,593	40,500
Total Uses of Funds	**84,084**	**86,834**	**155,770**	**218,860**	**282,711**	**283,000**	**230,782**	**228,000**
Net Sources (Uses) of Funds	**51,936**	**212,769**	**65,650**	**91,844**	**(191,257)**	**(194,460)**	**17,846**	**(123,000)**
Ending Fund Balance	**$ 167,853**	**$ 380,622**	**$ 446,272**	**$ 538,116**	**$ 346,859**	**$ 155,773**	**$ 364,705**	**$ 241,705**
Fund Balance Percentage Cha	44.80%	126.76%	17.25%	20.58%	-35.54%	-55.09%	134.13%	-33.73%

Continue on next page

Department Multiple
Fund Donors

Continued from previous page

	2010 Actual	2011 Actual	2012 Actual	2014 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Ending Fund Balance Allocation								
General Government								
Community Development	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
City Council	771	778	783	782	0	0	0	0
Finance and Administrative Se	0	0	0	141,385	62,181	3,594	100,782	2,164
Subtotal	771	778	783	142,167	62,181	3,594	100,782	2,164
Safety Services								
Fire	3,113	3,861	6,577	9,964	10,723	5,686	(0)	(0)
Police	116,232	330,278	300,187	177,042	90,181	5,096	96,593	82,917
Cultural and Recreation								
Parks & Recreation	30,495	31,414	29,689	96,812	103,635	74,094	115,129	126,707
Library Services	17,242	14,291	109,036	112,131	80,139	67,303	52,201	29,917
Subtotal	47,737	45,705	138,725	208,943	183,774	141,397	167,330	156,624
Total	**$ 167,853**	**$ 380,622**	**$ 446,272**	**$ 538,116**	**$ 346,859**	**$ 155,773**	**$ 364,705**	**$ 241,705**

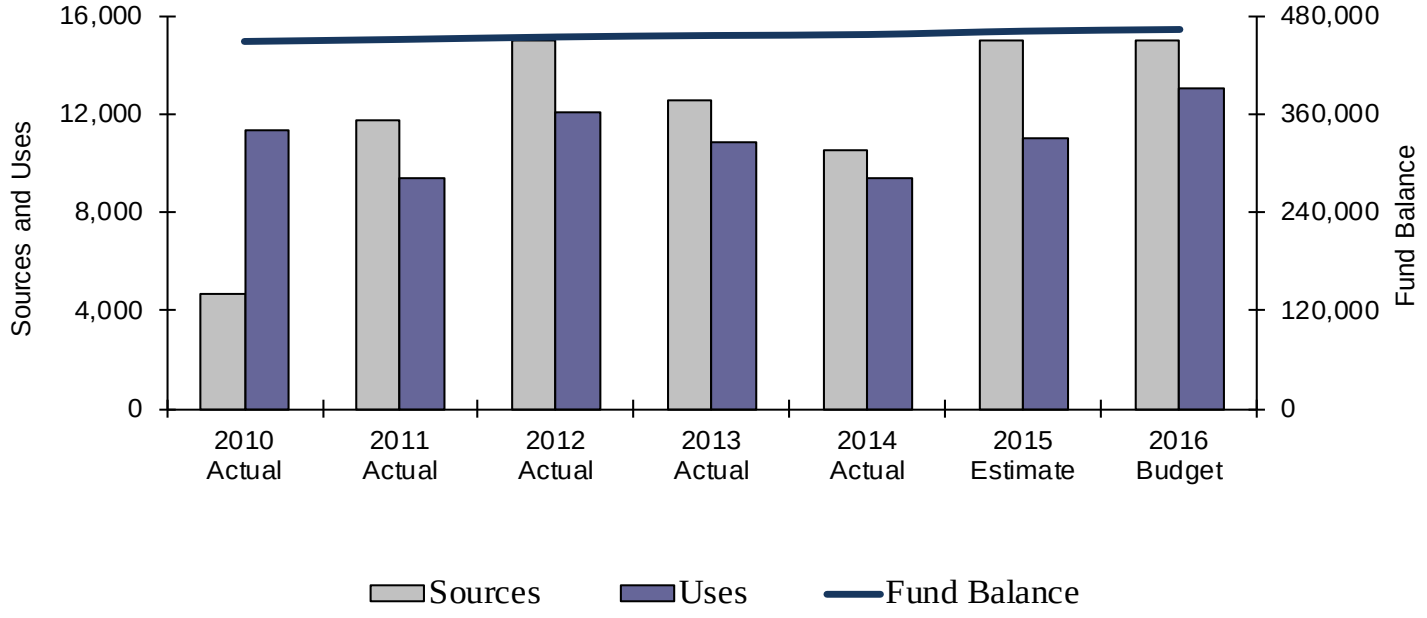


Department Parks and Recreation
Fund Parks & Recreation Trust

PARKS & RECREATION TRUST FUND

Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 455,943**	**$ 449,303**	**$ 451,714**	**$ 454,647**	**$ 456,411**	**$ 457,711**	**$ 457,594**	**$ 461,594**
Sources of Funds								
Revenue								
Charges for services	-	-	1,965	1,300	-	1,300	-	-
Net investment income	4,460	4,344	3,741	(938)	2,612	5,000	5,000	5,000
Contributions	200	7,417	9,250	12,210	7,930	10,000	10,000	10,000
Other	-	-	-	-	-	-	-	-
Total Revenue	**4,660**	**11,761**	**14,956**	**12,572**	**10,542**	**16,300**	**15,000**	**15,000**
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	**4,660**	**11,761**	**14,956**	**12,572**	**10,542**	**16,300**	**15,000**	**15,000**
Uses of Funds								
Expenditures								
Culture & Recreation	11,300	9,350	12,023	10,808	9,359	365,000	11,000	13,000
Total Expenditures	**11,300**	**9,350**	**12,023**	**10,808**	**9,359**	**365,000**	**11,000**	**13,000**
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	**11,300**	**9,350**	**12,023**	**10,808**	**9,359**	**365,000**	**11,000**	**13,000**
Net Sources (Uses) of Funds	**(6,640.00)**	**2,411.00**	**2,933.00**	**1,764.00**	**1,183.00**	**(348,700)**	**4,000**	**2,000**
Ending Fund Balance	**$ 449,303**	**$ 451,714**	**$ 454,647**	**$ 456,411**	**$ 457,594**	**$ 109,011**	**$ 461,594**	**$ 463,594**
Fund Balance Percentage Ch	-1.46%	0.54%	0.65%	0.39%	0.26%	-76.18%	323.44%	0.43%

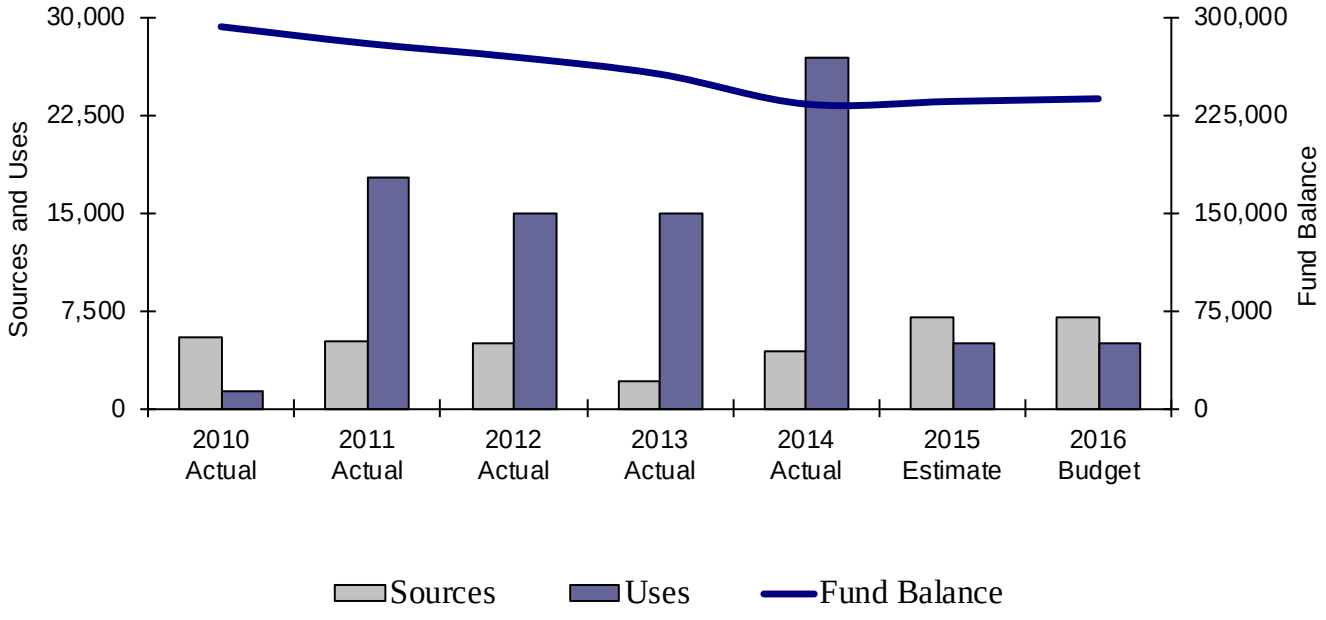


Department Parks and Recreation
Fund Malley Center Trust

MALLEY CENTER TRUST FUND

Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 287,432**	**$ 291,667**	**$ 279,038**	**$ 268,974**	**$ 256,088**	**$ 188,088**	**$ 233,626**	**$ 235,626**
Sources of Funds								
Revenue								
Net investment income	2,847	2,816	2,321	(527)	1,430	3,000	3,000	3,000
Contributions	2,618	2,282	2,598	2,641	2,973	4,000	4,000	4,000
Total Revenue	**5,465**	**5,098**	**4,919**	**2,114**	**4,403**	**7,000**	**7,000**	**7,000**
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	**5,465**	**5,098**	**4,919**	**2,114**	**4,403**	**7,000**	**7,000**	**7,000**
Uses of Funds								
Expenditures								
Culture and recreation	-	17,727	14,983	15,000	1,865	75,000	5,000	5,000
Capital outlay	1,230	-	-	-	25,000	-	-	-
Total Expenditures	**1,230**	**17,727**	**14,983**	**15,000**	**26,865**	**75,000**	**5,000**	**5,000**
Other Financing Uses	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Uses of Funds	**1,230**	**17,727**	**14,983**	**15,000**	**26,865**	**75,000**	**5,000**	**5,000**
Net Sources (Uses) of Funds	**4,235**	**(12,629)**	**(10,064)**	**(12,886)**	**(22,462)**	**- 68,000**	**2,000**	**2,000**
Ending Fund Balance	**$ 291,667**	**$ 279,038**	**$ 268,974**	**$ 256,088**	**$ 233,626**	**$ 120,088**	**$ 235,626**	**$ 237,626**
Fund Balance Percentage Ch	1.47%	-4.33%	-3.61%	-4.79%	-8.77%	-48.60%	96.21%	0.85%



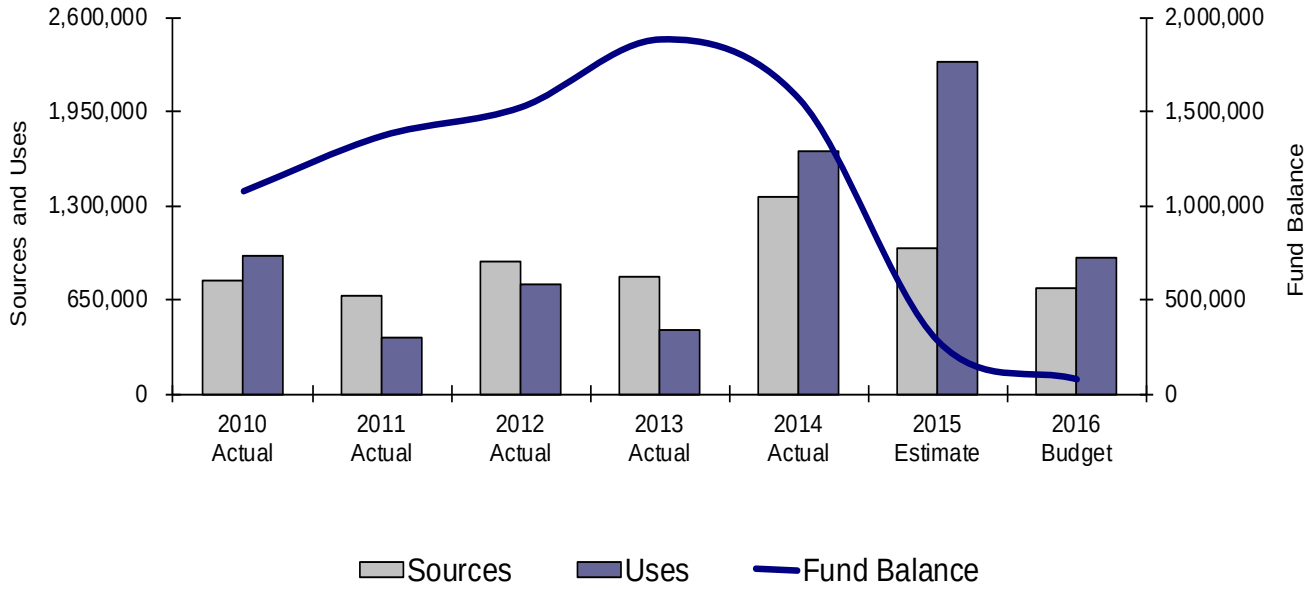
Department Parks and Recreation
Fund Open Space Fund

OPEN SPACE FUND

Statement of Fund Sources, Uses and Changes in Fund Balance

651,154

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 1,236,741**	**$ 1,072,979**	**$ 1,367,255**	**$ 1,519,439**	**$ 1,878,961**	**$ 63,177**	**$ 1,562,993**	**$ 276,342**
Sources of Funds								
Revenue								
Intergovernmental								
County Shareback	614,153	564,729	602,771	651,154	697,880	630,000	718,000	700,000
County Grant	163,865	107,562	297,354	156,600	656,000	25,000	25,000	25,000
State Grant	-	-	-	-	-	-	-	-
Local Grant	-	-	-	-	-	-	250,000	-
Total Intergovernmental	778,018	672,291	900,125	807,754	1,353,880	655,000	993,000	725,000
Net Investment Income and Oth	9,373	7,602	11,884	(4,347)	9,670	10,000	10,000	10,000
Total Revenue	**787,391**	**679,893**	**912,009**	**803,407**	**1,363,550**	**665,000**	**1,003,000**	**735,000**
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	**787,391**	**679,893**	**912,009**	**803,407**	**1,363,550**	**665,000**	**1,003,000**	**735,000**
Uses of Funds								
Expenditures								
Cultural and Recreation	951,153	385,617	759,825	443,885	1,679,518	663,000	2,289,651	937,000
Total Expenditures	**951,153**	**385,617**	**759,825**	**443,885**	**1,679,518**	**663,000**	**2,289,651**	**937,000**
Other Financing Uses	-	-	-	-	-	-	-	-
Total Uses of Funds	**951,153**	**385,617**	**759,825**	**443,885**	**1,679,518**	**663,000**	**2,289,651**	**937,000**
Net Sources (Uses) of Funds	**(163,762)**	**294,276**	**152,184**	**359,522**	**(315,968)**	**2,000**	**(1,286,651)**	**(202,000)**
Ending Fund Balance	**$ 1,072,979**	**$ 1,367,255**	**$ 1,519,439**	**$ 1,878,961**	**$ 1,562,993**	**$ 65,177**	**$ 276,342**	**$ 74,342**
Fund Balance Percentage Change	-13.24%	27.43%	11.13%	23.66%	-16.82%	-95.83%	323.99%	-73.10%
Funds Designated For:								
Project Completion	857,254	1,098,493	1,343,374	1,686,588	1,439,133	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unappropriated Funds	$ 215,725	$ 268,762	$ 176,065	$ 192,373	$ 123,860	$ 65,177	$ 276,342	$ 74,342

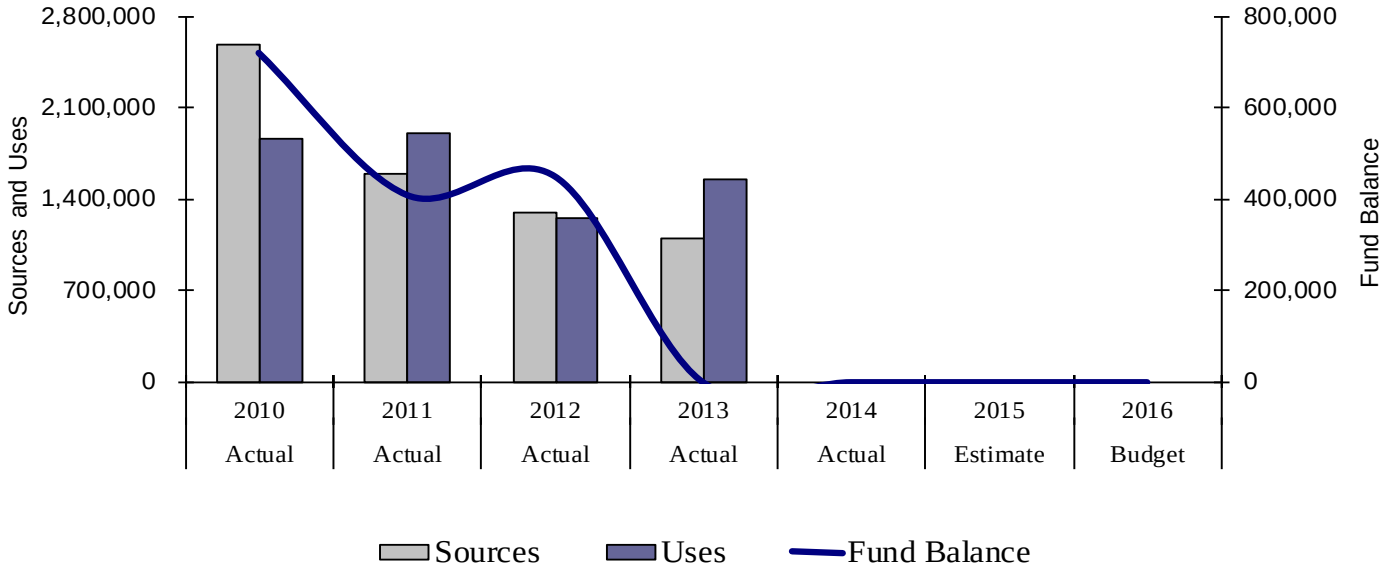


Department Community Development
Fund Neighborhood Stabilization Program

NEIGHBORHOOD STABILIZATION PROGRAM FUND

Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ -**	**$ 718,289**	**$ 408,432**	**$ 448,903**	**$ -**	**$ -**	**$ -**	**$ -**
Sources of Funds								
Revenue								
Intergovernmental								
Federal Grant Pass Throu	1,546,842	179,644	26,893	-	-	-	-	-
Total Intergovernmental	1,546,842	179,644	26,893	-	-	-	-	-
Charges for Services	75,600	-	-	-	-	-	-	-
Program Revenue	210,000	1,228,352	879,450	891,950	-	-	-	-
Net Investment Income	2,264	5,569	1,515	172	-	-	-	-
Total Revenue	**1,834,706**	**1,413,565**	**907,858**	**892,122**	**-**	**-**	**-**	**-**
Other Financing Sources	750,000	175,361	383,751	208,001	-	-	-	-
Total Sources of Funds	**2,584,706**	**1,588,926**	**1,291,609**	**1,100,123**	**-**	**-**	**-**	**-**
Uses of Funds								
Expenditures								
Program	1,819,365	1,502,653	796,795	864,257	-	-	-	-
Total Expenditures	**1,819,365**	**1,502,653**	**796,795**	**864,257**	**-**	**-**	**-**	**-**
Other Financing Uses	47,052	396,130	454,343	684,769	-	-	-	-
Total Uses of Funds	**1,866,417**	**1,898,783**	**1,251,138**	**1,549,026**	**-**	**-**	**-**	**-**
Net Sources (Uses) of Funds	**718,289**	**(309,857)**	**40,471**	**(448,903)**	**-**	**-**	**-**	**-**
Ending Fund Balance	**$ 718,289**	**$ 408,432**	**$ 448,903**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Fund Balance Percentage Cha		-43.14%	9.91%	-100.00%				
Funds Designated For:								
Project Completion						-	-	-
Council approval						-	-	-
Unappropriated Funds	$ 718,289	$ 408,432	$ 448,903	$ -	$ -	$ -	$ -	$ -



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Debt Service Fund

The Debt Service Fund accounts for the accumulation of resources and the payment of general obligation bond principal and interest.

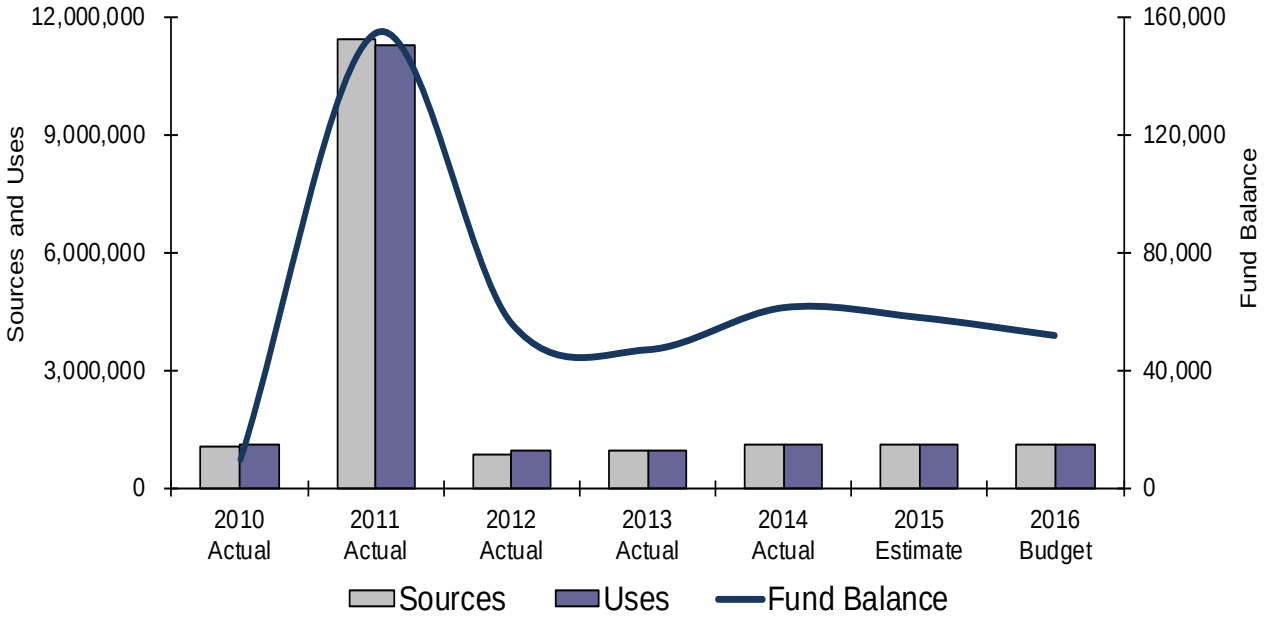
General Obligation Bonds Fund – Accounts for the accumulation of monies for the payment of General Obligation Bond principal and interest.

Debt Service Fund

General Obligation Bond Fund

Combined Statement of Fund Sources, Uses and Changes in Fund Balances

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 58,665**	**$ 9,616**	**$ 154,267**	**$ 55,625**	**$ 46,839**	**$ 46,876**	**$ 61,105**	**$ 57,792**
Sources of Funds								
Total Revenue	1,049,772	1,097,174	856,535	946,791	1,120,218	1,107,000	1,107,000	1,102,000
Other Financing Sources	-	10,316,477	-	-	-	-	-	-
Total Sources of Funds	1,049,772	11,413,651	856,535	946,791	1,120,218	1,107,000	1,107,000	1,102,000
Uses of Funds								
Total Expenditures	1,098,821	952,523	955,177	955,577	1,105,952	1,110,313	1,110,313	1,108,113
Other Financing Uses	-	10,316,477	-	-	-	-	-	-
Total Uses of Funds	1,098,821	11,269,000	955,177	955,577	1,105,952	1,110,313	1,110,313	1,108,113
Net Sources (Uses) of Funds	(49,049)	144,651	(98,642)	(8,786)	14,266	(3,313)	(3,313)	(6,113)
Ending Fund Balance	**$ 9,616**	**$ 154,267**	**$ 55,625**	**$ 46,839**	**$ 61,105**	**$ 43,563**	**$ 57,792**	**$ 51,679**
Fund Balance Percentage Ch	50.35%	1504.27%	-63.94%	-15.80%	30.46%	-21.68%	23.38%	18.63%

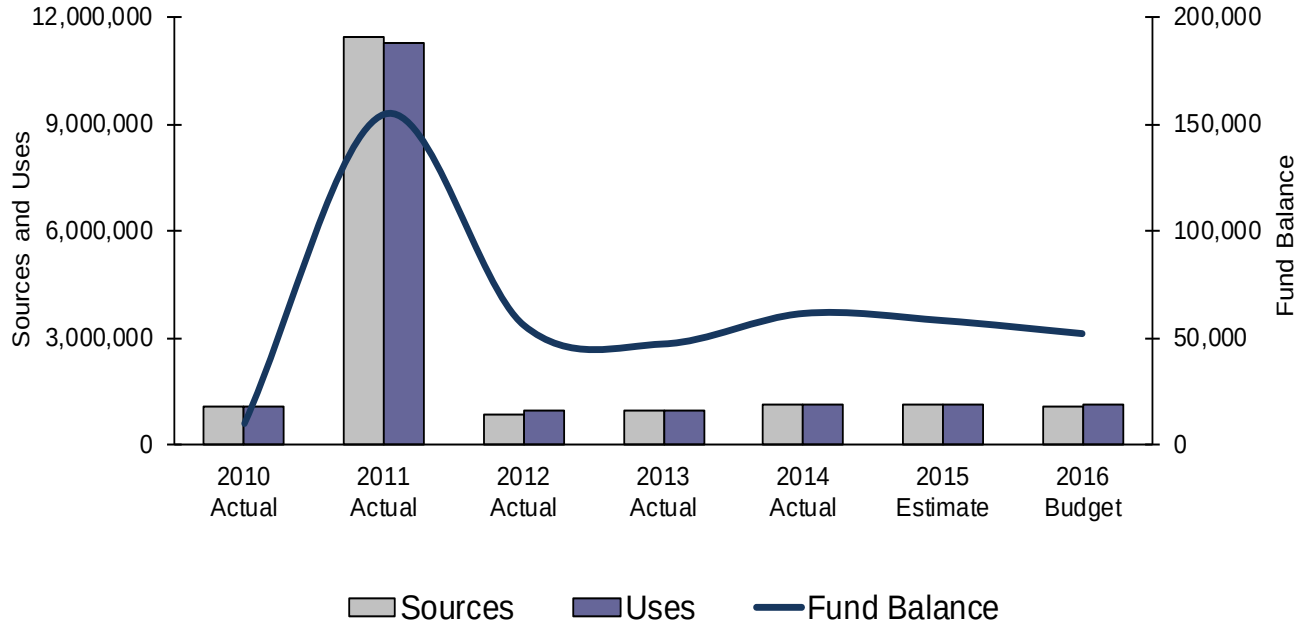


Department Finance and Administrative Services
Fund General Obligation Bond

GENERAL OBLIGATION BOND FUND

Statement of Fund Sources, Uses and Changes in Fund Balances

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 58,665**	**$ 9,616**	**$ 154,267**	**$ 55,625**	**$ 46,839**	**$ 38,712**	**$ 61,105**	**$ 57,792**
Sources of Funds								
Revenues								
Property Tax	1,046,715	1,087,251	852,663	946,471	1,117,083	1,105,000	1,105,000	1,100,000
Net Investment Income	3,057	4,170	3,872	320	3,135	2,000	2,000	2,000
Other	-	5,753	-	-	-	-	-	-
Total Revenues	**1,049,772**	**1,097,174**	**856,535**	**946,791**	**1,120,218**	**1,107,000**	**1,107,000**	**1,102,000**
Other Financing Sources	-	10,316,477	-	-	-	-	-	-
Total Sources of Funds	**1,049,772**	**11,413,651**	**856,535**	**946,791**	**1,120,218**	**1,107,000**	**1,107,000**	**1,102,000**
Uses of Funds								
Expenditures								
Debt Service								
Principal	780,000	615,000	655,000	675,000	835,000	835,000	855,000	870,000
Interest	308,055	314,913	289,900	270,613	257,112	257,113	240,413	223,313
Other	10,766	22,610	10,277	9,964	13,840	14,850	14,900	14,800
Total Expenditures	**1,098,821**	**952,523**	**955,177**	**955,577**	**1,105,952**	**1,106,963**	**1,110,313**	**1,108,113**
Other Financing Uses	-	10,316,477	-	-	-	-	-	-
Total Uses of Funds	**1,098,821**	**11,269,000**	**955,177**	**955,577**	**1,105,952**	**1,106,963**	**1,110,313**	**1,108,113**
Net Sources(Uses) of Funds	(49,049)	144,651	(98,642)	(8,786)	14,266	37	(3,313)	(6,113)
Ending Fund Balance	**$ 9,616**	**$ 154,267**	**$ 55,625**	**$ 46,839**	**$ 61,105**	**$ 38,749**	**$ 57,792**	**$ 51,679**
Fund Balance Percentage Ch	-83.61%	1504.27%	-63.94%	-15.80%	30.46%	-36.59%	49.14%	-10.58%
Debt Service Mill Levy	**2.031**	**2.130**	**1.741**	**1.914**	**1.914**	**2.244**	**2.244**	**1.924**



Schedules of Debt Service Requirements

	Total Debt	General Obligation Refunding Bonds, Series 2010			
Year	**Service**	Rate	Principal	Interest	Total
2016	**1,093,312**	2.000	870,000	223,312	1,093,312
2017	**1,095,912**	2.250	890,000	205,912	1,095,912
2018	**1,090,888**	2.750	905,000	185,888	1,090,888
2019	**1,096,000**	3.000	935,000	161,000	1,096,000
2020	**1,097,950**	3.000	965,000	132,950	1,097,950
2021	**1,089,000**	4.000	985,000	104,000	1,089,000
2022	**1,089,600**	4.000	1,025,000	64,600	1,089,600
2023	**613,600**	4.000	590,000	23,600	613,600
Totals	**$ 8,266,262**		$7,165,000	$1,101,262	$8,266,262

General Obligation Bonds
The City has issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the City. The City is authorized to levy an ad valorem tax to pay the principal and interest on these bonds.

General Obligation Refunding Bonds, Series 2010. On October 19, 2010, the City issued $9,985,000 of General Obligation Refunding Bonds, to provide resources to purchase U.S. Treasury, Certificates and Notes that were placed in an irrevocable trust for the purpose of generating resources for future debt service payments of $4,000,000 of Series 2001 and $5,255,000 of Series 2002 General Obligation Bonds representing all outstanding bonds maturing on or after December 1, 2012. As a result, the refunded bonds are considered to be defeased and their liability has been removed from the statement of net assets. The 2010 bonds bear interest at 2.0% to 4.0% and consist of serial bonds maturing yearly on December 1 through 2023. Bonds maturing on or after December 1, 2021 are subject to redemption at the option of the City. Interest is payable semiannually on June 1 and December 1. This refunding is estimated to save taxpayers approximately $467,000 over the life of the bonds

In 2001, the voters of the City of Englewood approved the issuance of $12.8 million in general obligation bonds for improvements to the Malley Center, Recreation Center, and construction of the Pirates Cove Water Park.

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Capital Projects Funds

Capital Projects Funds account for financial resources used to acquire and/or construct major capital projects (other than those financed by proprietary funds).

Public Improvement Fund – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily from building and vehicle use taxes and a share in the Arapahoe County Road and Bridge Mill Levy.

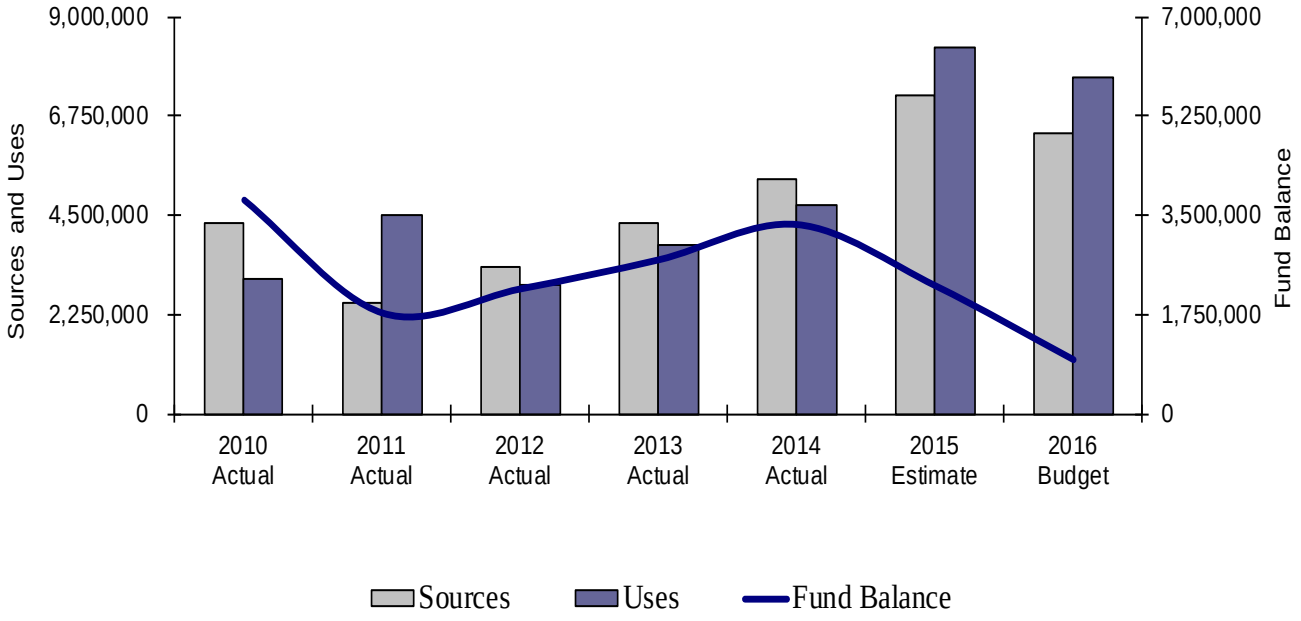
Capital Projects Fund – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily with transfers from other City Funds.

Capital Projects Funds

Public Improvement Fund and Capital Projects Fund

Combined Statement of Fund Sources, Uses and Changes in Fund Balances

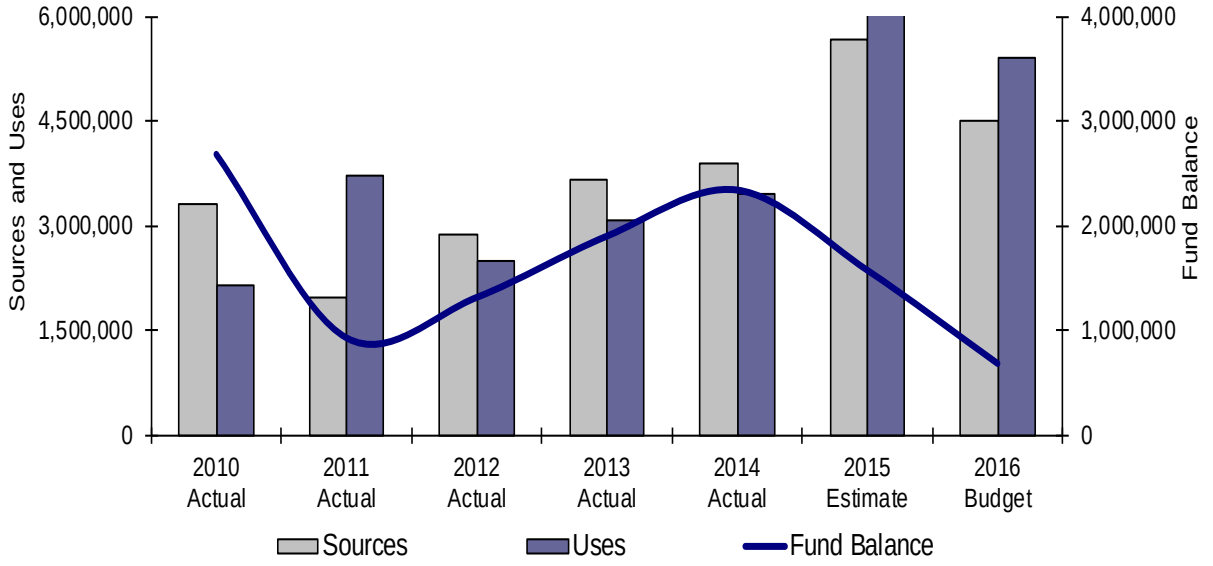
	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 2,456,408**	**$ 3,748,195**	**$ 1,761,434**	**$ 2,186,357**	**$ 2,698,207**	**$ 194,875**	**$ 3,317,936**	**$ 2,241,373**
Sources of Funds								
Total Revenue	2,022,462	1,966,125	2,519,808	3,723,246	4,058,265	3,162,000	5,347,127	3,562,000
Other Financing Sources	2,311,017	558,507	804,000	600,000	1,267,000	650,000	1,871,516	2,777,500
Total Sources of Funds	4,333,479	2,524,632	3,323,808	4,323,246	5,325,265	3,812,000	7,218,643	6,339,500
Uses of Funds								
Total Expenditures	2,122,616	3,519,113	1,936,368	2,221,822	2,958,992	3,004,602	7,350,878	6,043,458
Other Financing Uses	919,076	992,280	962,517	1,589,574	1,746,544	944,326	944,328	1,598,165
Total Uses of Funds	3,041,692	4,511,393	2,898,885	3,811,396	4,705,536	3,948,928	8,295,206	7,641,623
Net Sources (Uses) of Funds	1,291,787	(1,986,761)	424,923	511,850	619,729	(136,928)	(1,076,563)	(1,302,123)
Ending Fund Balance	**$ 3,748,195**	**$ 1,761,434**	**$ 2,186,357**	**$ 2,698,207**	**$ 3,317,936**	**$ 57,947**	**$ 2,241,373**	**$ 939,250**
Fund Balance Percentage Ch								
Funds Designated For:								
Project Completion	3,066,775	1,487,254	63,842	1,697,296	2,318,021	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unappropriated Funds (Deficit)	$ 681,420	$ 274,180	$ 2,122,515	$ 1,000,911	$ 999,915	$ 57,947	$ 2,241,373	$ 939,250



PUBLIC IMPROVEMENT FUND

Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 1,515,399**	**$ 2,686,457**	**$ 934,251**	**$ 1,320,371**	**$ 1,905,453**	**$ 171,857**	**$ 2,345,137**	**$ 1,579,054**
Sources of Funds								
Revenue								
Vehicle Use Tax	926,715	1,030,776	1,294,050	1,408,029	1,594,886	1,350,000	1,600,000	1,600,000
Building Use Tax	545,987	605,084	813,826	1,860,250	1,983,292	1,550,000	1,985,000	1,700,000
Road and Bridge	192,109	194,067	201,973	198,528	195,002	199,000	199,000	199,000
Intergovernmental	56,121	-	126,794	71,442	99,999	-	-	-
Other	12,634	15,413	7,673	131,256	25,556	10,000	10,000	10,000
Total Revenue	**1,733,566**	**1,845,340**	**2,444,316**	**3,669,505**	**3,898,735**	**3,109,000**	**3,794,000**	**3,509,000**
Other Financing Sources	1,576,423	133,507	434,000	-	-	-	1,871,516	1,000,000
Total Sources of Funds	**3,309,989**	**1,978,847**	**2,878,316**	**3,669,505**	**3,898,735**	**3,109,000**	**5,665,516**	**4,509,000**
Uses of Funds								
Expenditures								
Capital Outlay	1,340,975	2,738,773	1,529,679	1,494,849	1,712,507	2,300,000	5,487,271	3,801,000
Other Financing Uses	797,956	992,280	962,517	1,589,574	1,746,544	944,326	944,328	1,598,165
Total Uses of Funds	**2,138,931**	**3,731,053**	**2,492,196**	**3,084,423**	**3,459,051**	**3,244,326**	**6,431,599**	**5,399,165**
Net Sources (Uses) of Funds	1,171,058	(1,752,206)	386,120	585,082	439,684	(135,326)	(766,083)	(890,165)
Ending Fund Balance	**$ 2,686,457**	**$ 934,251**	**$ 1,320,371**	**$ 1,905,453**	**$ 2,345,137**	**$ 36,531**	**$ 1,579,054**	**$ 688,889**
Fund Balance Percentage Cha	77.28%	-65.22%	41.33%	44.31%	23.08%	-98.44%	4222.50%	-56.37%
Funds Designated For:								
Project Completion	2,066,337	660,071	- 780,246	953,252	1,374,964	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unappropriated Funds (Deficit)	$ 620,120	$ 274,180	$ 2,100,617	$ 952,201	$ 970,173	$ 36,531	$ 1,579,054	$ 688,889

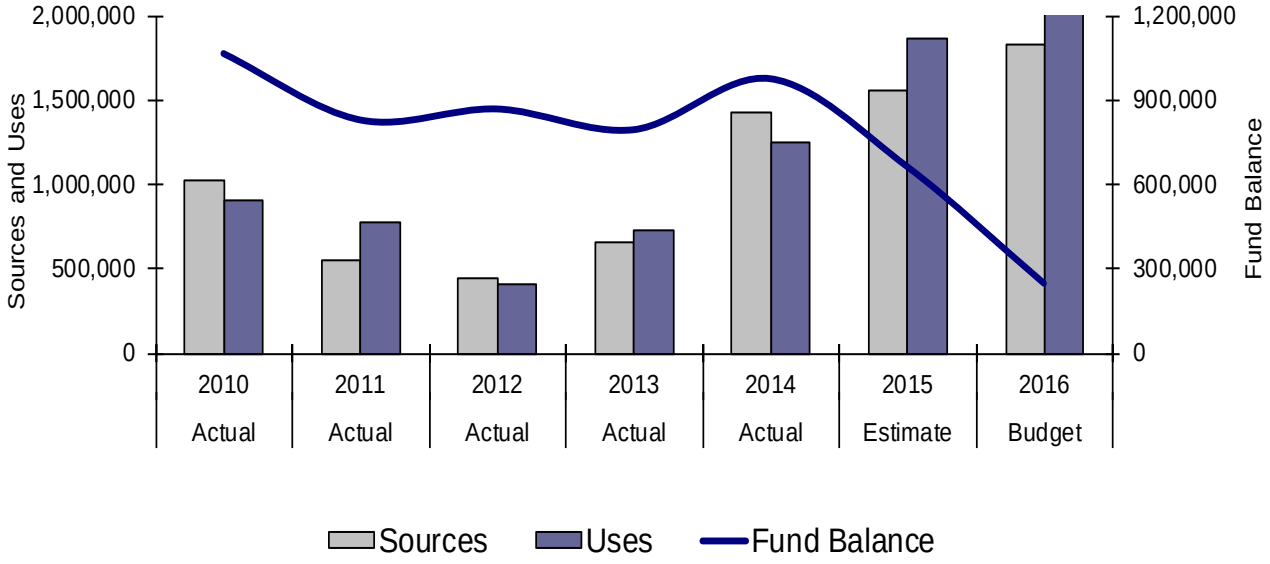


Department Finance and Administrative Services
Fund Capital Projects
History and Budget

CAPITAL PROJECTS FUND

Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Fund Balance	**$ 941,009**	**$ 1,061,738**	**$ 827,183**	**$ 865,986**	**$ 792,754**	**$ 23,018**	**$ 972,799**	**$ 662,319**
Sources of Funds								
Revenue								
Other	288,896	120,785	75,492	53,741	159,530	53,000	1,553,127	53,000
Total Revenue	**288,896**	**120,785**	**75,492**	**53,741**	**159,530**	**53,000**	**1,553,127**	**53,000**
Other Financing Sources	734,594	425,000	370,000	600,000	1,267,000	650,000	-	1,777,500
Total Sources of Funds	**1,023,490**	**545,785**	**445,492**	**653,741**	**1,426,530**	**703,000**	**1,553,127**	**1,830,500**
Uses of Funds								
Expenditures								
Capital Outlay	781,641	780,340	406,689	726,973	1,246,485	704,602	1,863,607	2,242,458
Other Financing Uses	121,120	-	-	-	-	-	-	-
Total Uses of Funds	**902,761**	**780,340**	**406,689**	**726,973**	**1,246,485**	**704,602**	**1,863,607**	**2,242,458**
Net Sources (Uses) of Funds	**120,729**	**(234,555)**	**38,803**	**(73,232)**	**180,045**	**(1,602)**	**(310,480)**	**(411,958)**
Ending Fund Balance	**$ 1,061,738**	**$ 827,183**	**$ 865,986**	**$ 792,754**	**$ 972,799**	**$ 21,416**	**$ 662,319**	**$ 250,361**
Fund Balance Percentage Ch	12.83%	-22.09%	4.69%	-8.46%	22.71%	-97.80%	2992.64%	-62.20%
Funds Designated For:								
Project Completion	1,000,438	827,183	844,088	744,044	943,057	-	-	-
Council approval	-	-	-	-	-	-	-	-
Unappropriated Funds	$ 61,300	$ -	$ 21,898	$ 48,710	$ 29,742	$ 21,416	$ 662,319	$ 250,361



Major Revenue Source

The Capital Projects Fund receives its financing based on available resources from the General Fund and/or the Public Improvement Fund. Additional funding is received from the Utility Enterprise Funds for its share of the capital required to maintain the City's information technology's infrastructure.

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Enterprise Funds

Enterprise Funds account for operations that: (a) are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the City Council has decided that periodic determination of revenue earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management controls, accountability or other purposes.

Water Fund – Accounts for revenues and expenses associated with providing water services to City of Englewood residents.

Sewer Fund – Accounts for revenues and expenses associated with providing wastewater services to the City of Englewood residents and some county residents.

Storm Drainage Fund – Accounts for revenues and expenses associated with maintaining the City's storm drainage system.

Golf Course Fund – Accounts for revenues and expenses associated with the operations of the Broken Tee Englewood Golf Course.

Concrete Utility Fund – Accounts for revenues and expenses associated with maintaining the City's sidewalks, curbs and gutters.

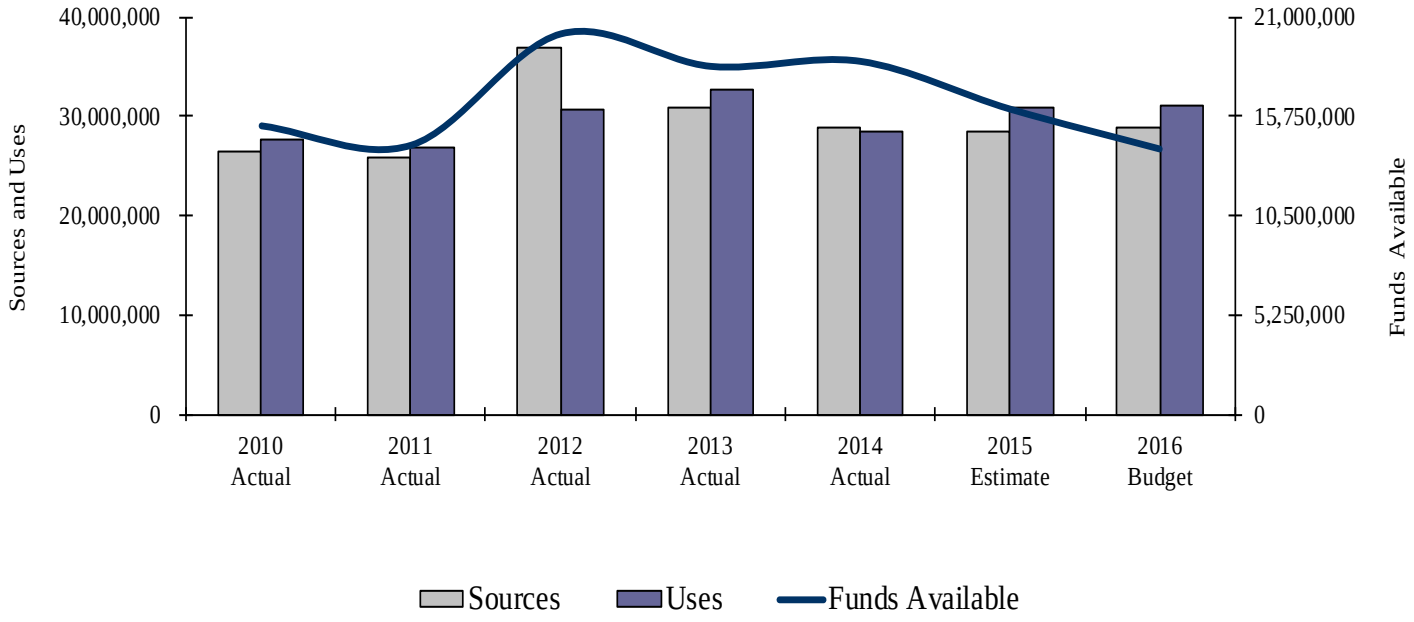
Housing Rehabilitation Fund – Accounts for revenues and expenses associated with the City's housing rehabilitation program.

Enterprise Funds

Water Fund, Sewer Fund, Storm Drainage Fund, Golf Course Fund,
Concrete Utility Fund and Housing Rehabilitation Fund

Combined Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	**$16,312,500**	**$15,236,543**	**$14,209,100**	**$20,127,357**	**$18,401,205**	**$14,140,051**	**$18,667,497**	**$16,129,317**
Sources of Funds								
Total Revenue	26,429,869	25,781,815	27,114,568	27,739,882	28,758,365	28,909,269	28,352,108	28,940,560
Other Financing Sources	50,000	-	9,756,617	3,214,770	-	-	-	-
Total Sources of Funds	26,479,869	25,781,815	36,871,185	30,954,652	28,758,365	28,909,269	28,352,108	28,940,560
Uses of Funds								
Total Expenditures	27,555,826	26,809,258	30,672,695	30,164,223	28,429,073	31,187,844	30,890,288	31,063,103
Other Financing Uses	-	-	-	2,516,581	63,000	-	-	-
Total Uses of Funds	27,555,826	26,809,258	30,672,695	32,680,804	28,492,073	31,187,844	30,890,288	31,063,103
Net Sources (Uses) of Funds	(1,075,957)	(1,027,443)	6,198,490	(1,726,152)	266,292	(2,278,575)	(2,538,180)	(2,122,543)
Prior period restatement	-	-	(280,233)	-	-	-	-	-
Ending Funds Available	**$15,236,543**	**$14,209,100**	**$20,127,357**	**$18,401,205**	**$18,667,497**	**$11,861,476**	**$16,129,317**	**$14,006,774**
Funds Available Percentage Change		-6.74%	41.65%	-8.58%	1.45%	-35.54%	35.98%	-13.16%

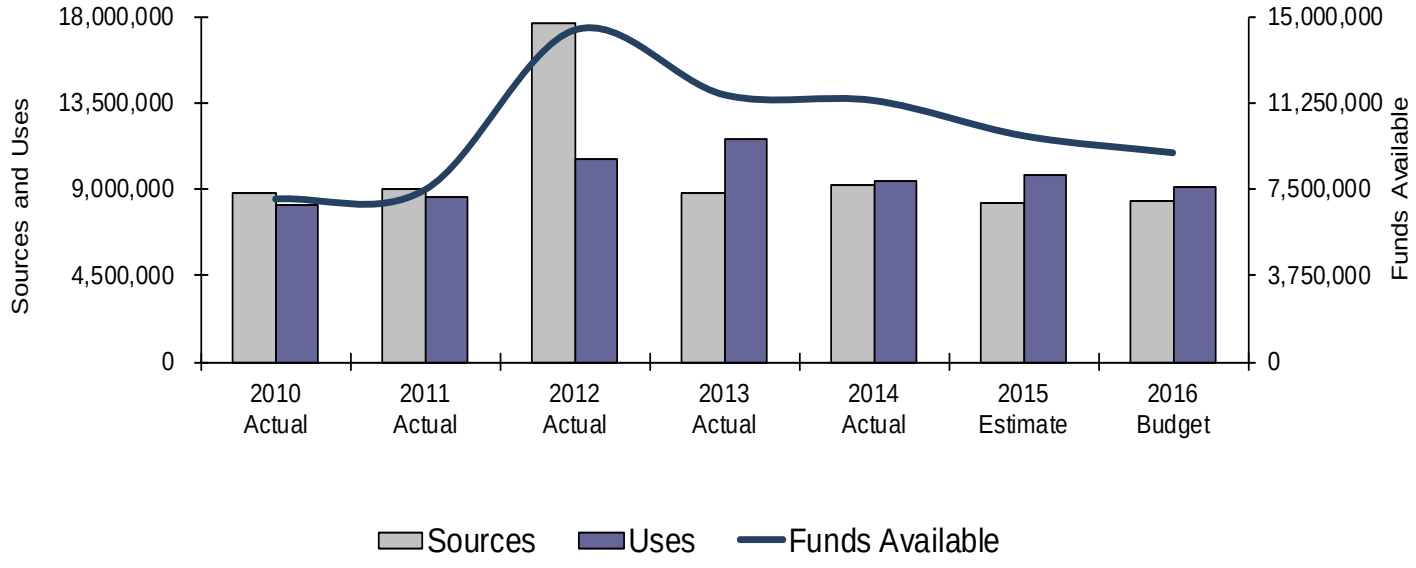


Department Utilities
Fund Water

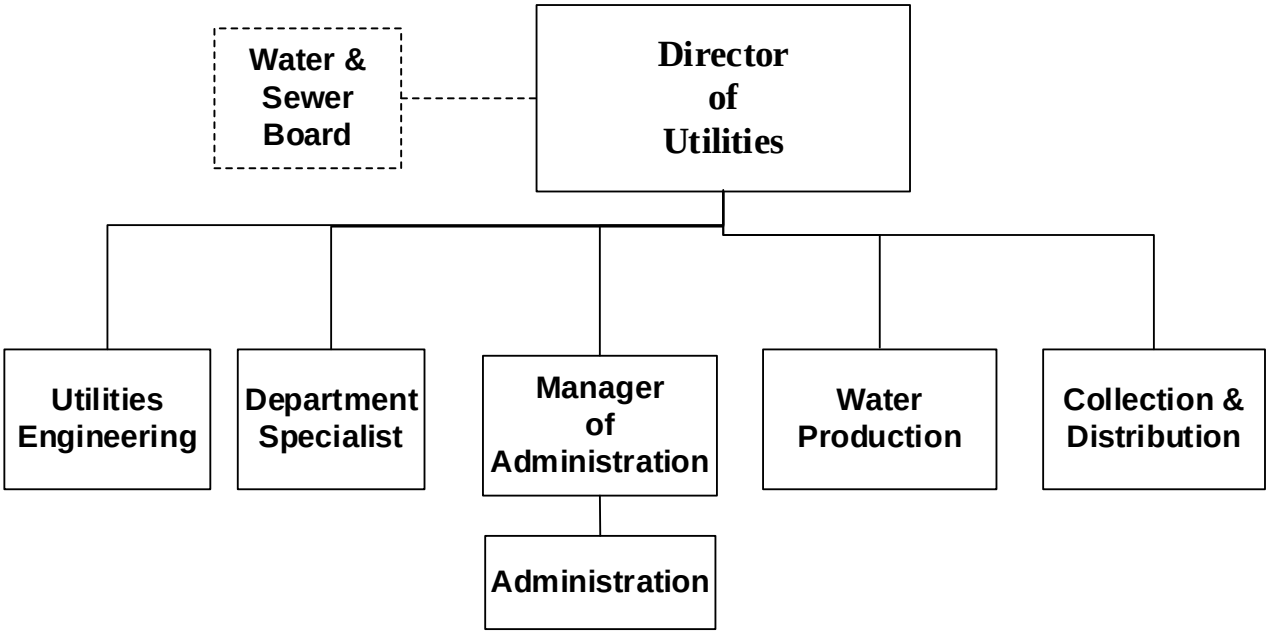
WATER FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 6,507,421	$ 7,045,894	$ 7,445,386	$ 14,364,269	$ 11,562,241	$ 9,121,504	$ 11,312,393	$ 9,785,231
Sources of Funds								
Operating Revenues								
Charges for services	6,491,573	6,640,604	6,782,379	6,287,541	5,988,180	6,318,184	6,157,742	6,157,742
Raw water sales	2,024,963	2,088,330	1,859,598	2,083,496	2,297,295	1,850,000	1,850,000	2,000,000
City ditch revenue	38,914	34,112	69,288	51,496	35,217	69,288	40,000	40,000
Water meter sales	21,434	27,213	25,295	36,058	30,352	23,000	23,000	23,000
Total Operating Revenues	8,576,884	8,790,259	8,736,560	8,458,591	8,351,044	8,260,472	8,070,742	8,220,742
Nonoperating revenue	150,744	207,666	214,457	162,399	808,180	236,084	139,895	134,105
System development fees	16,960	22,779	54,343	187,280	48,648	23,400	23,400	23,400
Other Financing Sources	-	-	8,590,000	-	-	-	-	-
Total Sources of Funds	8,744,588	9,020,704	17,595,360	8,808,270	9,207,872	8,519,956	8,234,037	8,378,247
Uses of Funds								
Operating Expenses								
Operating Costs	6,204,171	6,467,258	6,447,796	5,877,277	6,611,806	7,118,218	7,138,588	7,196,128
Total Operating Expenses	6,204,171	6,467,258	6,447,796	5,877,277	6,611,806	7,118,218	7,138,588	7,196,128
Capital outlay	526,935	683,500	660,059	4,120,243	1,263,678	1,023,226	1,023,226	327,500
Debt Service - Principal	898,686	920,634	948,954	995,018	1,018,869	1,033,339	1,060,774	1,098,300
Debt Service - Interest	576,323	549,820	507,430	617,760	563,367	633,810	538,611	491,029
Debt Service - Issue Costs	-	-	1,970,000	-	-	-	-	-
Total Uses of Funds	8,206,115	8,621,212	10,534,239	11,610,298	9,457,720	9,808,593	9,761,199	9,112,957
Net Sources(Uses) of Funds	538,473	399,492	7,061,121	(2,802,028)	(249,848)	(1,288,637)	(1,527,162)	(734,710)
Prior period restatement	-	-	(142,238)	-	-	-	-	-
Ending Funds Available	$ 7,045,894	$ 7,445,386	$ 14,364,269	$ 11,562,241	$ 11,312,393	$ 7,832,867	$ 9,785,231	$ 9,050,521
Funds Available Percentage Ch	8.27%	5.67%	92.93%	-19.51%	-2.16%	-30.76%	24.93%	-7.51%



Department Utilities
Fund Water



Description The Utilities Department is committed to providing the citizens of Englewood an adequate supply of high quality water, and operational wastewater and storm water collection systems at the lowest possible cost. Water Quality Tests are conducted regularly to ensure compliance with all state and federal regulatory guidelines.

The Utilities Department handles every aspect of water supply and treatment, including administration, supply, power and pumping, purification, transmission and distribution, wastewater collection, and storm water quality.

Mission **The mission of the Utilities Department regarding the Water Enterprise Fund is to provide the citizens of Englewood an adequate supply of high quality water at the lowest possible price.**

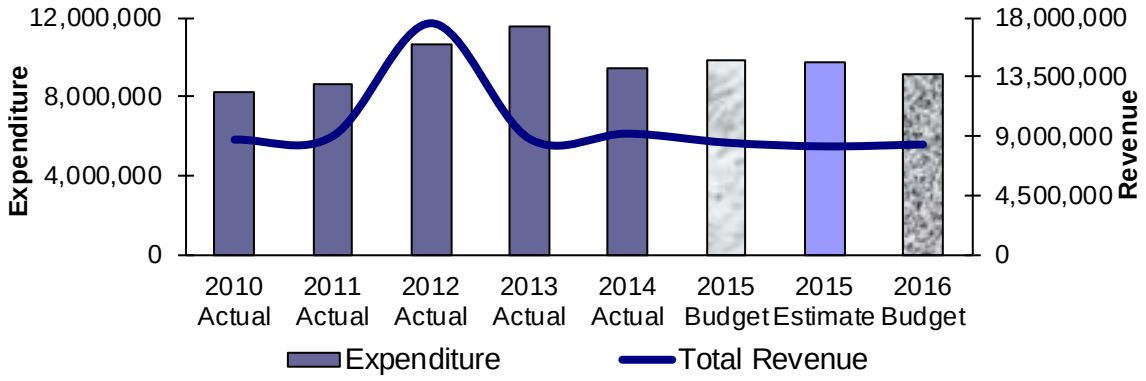
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Aging Water Main Replacement	• Aging Water Main Replacement

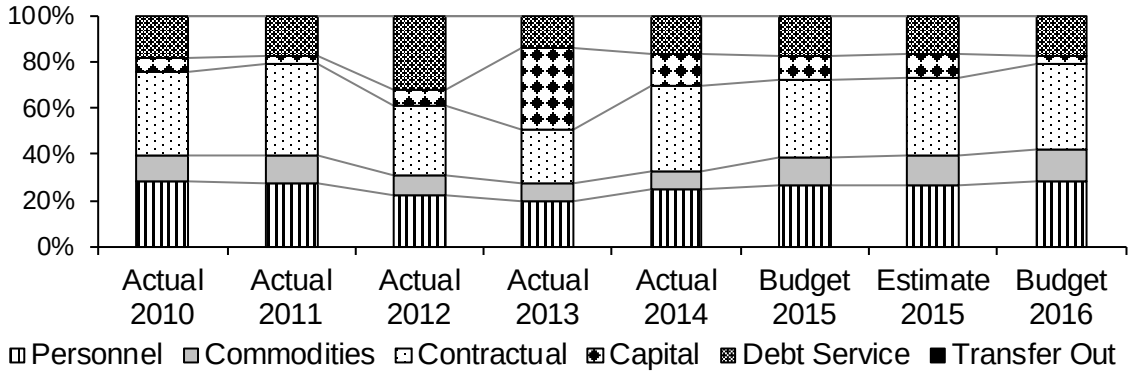
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Repairs of Allen Plant, East and West 3mg Roofs • Aging Water Main Replacement	• 3mg East and West roofs repaired.

Department Utilities
Fund Water

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	12,605	19,042	-	-	-	-
Charges for Services	8,627,274	8,846,393	8,859,761	8,678,612	8,433,248	8,316,372	8,126,642	8,276,642
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	47,713	54,759	61,929	(14,689)	56,972	142,584	46,895	41,105
Other	69,601	119,552	71,065	125,305	717,652	61,000	60,500	60,500
LT Debt Proceeds	-	-	8,590,000	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	8,744,588	9,020,704	17,595,360	8,808,270	9,207,872	8,519,956	8,234,037	8,378,247
Percent Change		**3.16%**	**95.06%**	**-49.94%**	**4.54%**	**-7.47%**	**-3.36%**	**1.75%**
Expenditure								
Personnel	2,318,568	2,358,599	2,351,812	2,293,378	2,371,395	2,618,301	2,601,285	2,611,025
Commodities	934,474	1,036,928	956,661	926,204	751,798	1,214,700	1,263,600	1,254,750
Contractual	2,995,709	3,429,564	3,202,591	2,668,388	3,432,212	3,285,217	3,273,703	3,330,353
Capital	482,356	325,667	739,029	4,096,546	1,320,609	1,023,226	1,023,226	327,500
Debt Service	1,475,008	1,470,454	3,426,384	1,625,782	1,581,706	1,667,149	1,599,385	1,589,329
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	8,206,115	8,621,212	10,676,477	11,610,298	9,457,720	9,808,593	9,761,199	9,112,957
Percent Change		**5.06%**	**23.84%**	**8.75%**	**-18.54%**	**3.71%**	**-0.48%**	**-6.64%**
Employees FTE	29.17	29.94	31.10	31.10	27.60	27.60	28.60	28.60
Percent Change FTE		2.64%	3.86%	0.00%	-11.25%	0.00%	3.62%	0.00%



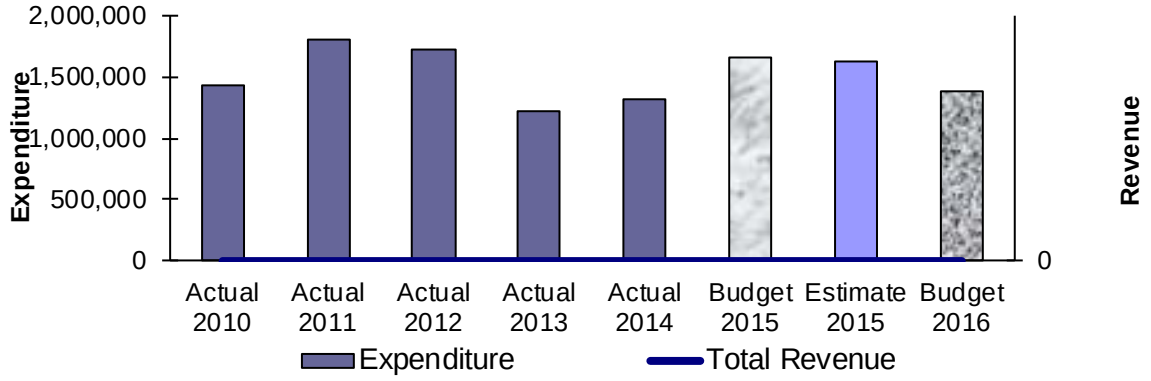


Department Utilities
Fund Water
Division **Source of Supply**
Account **40.1601**

Description Responsible for maintaining raw water sources, reservoirs, equipment and the operations and accounting of the Englewood Water Right Portfolio. Among the areas maintained are City Ditch, McBroom Ditch, Boreas Pass Ditch, McLellan Reservoir, McLellan Pump Station, Golf Course Wells and the Union Ave. Pump Station and Reservoir.

History and Budget

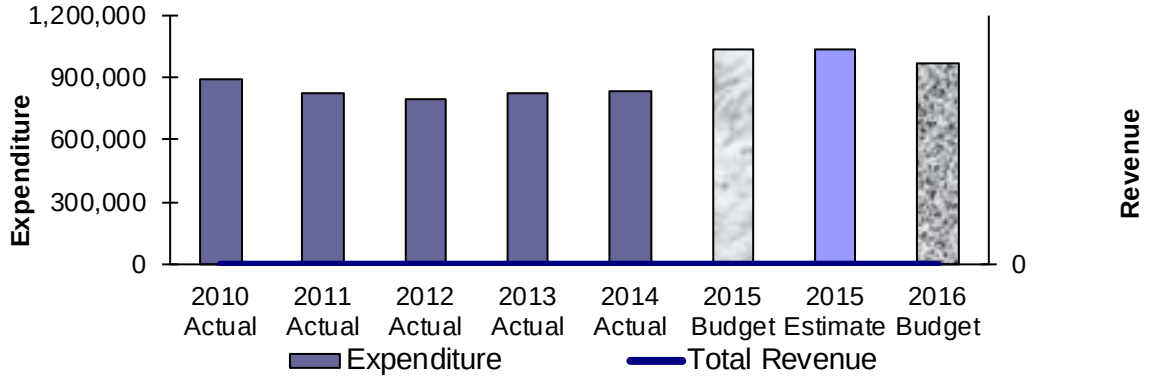
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	354,460	346,103	352,776	286,552	310,769	416,333	371,548	369,355
Commodities	50,635	57,611	30,402	66,605	69,968	72,850	89,850	89,850
Contractual	957,334	1,207,854	1,206,723	841,217	915,595	805,956	805,956	854,454
Capital	70,013	194,196	137,660	21,574	15,374	365,374	365,374	65,374
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,432,442	1,805,764	1,727,561	1,215,948	1,311,706	1,660,513	1,632,728	1,379,033
Percent Change		**26.06%**	**-4.33%**	**-29.61%**	**7.88%**	**26.59%**	**-1.67%**	**-15.54%**
Employees FTE	4.17	4.14	5.00	5.00	4.00	4.00	4.00	4.00
Percent Change FTE		-0.74%	20.86%	0.00%	-20.00%	0.00%	0.00%	0.00%



Department Utilities
Fund Water
Division **Power and Pumping**
Account **40.1602**
Description Power and Pumping Division is responsible for maintaining 32 pumps and motors throughout the City. These pumps and motors deliver water to storage areas or are used as booster pumps to increase pressure as needed.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-
Percent Change		----	----	----	----	----	----	----
Expenditure								
Personnel	292,232	289,836	290,447	286,714	290,509	311,878	308,268	313,568
Commodities	25,825	6,622	3,495	22,105	13,913	14,900	14,900	15,900
Contractual	567,245	525,858	496,194	510,262	531,603	633,875	633,875	633,934
Capital	2,055	5,133	2,055	2,055	2,055	77,055	77,055	3,044
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	887,357	827,449	792,191	821,136	838,080	1,037,708	1,034,098	966,446
Percent Change		**-6.75%**	**-4.26%**	**3.65%**	**2.06%**	**23.82%**	**-0.35%**	**-6.54%**
Employees FTE	3.18	3.15	3.00	3.00	3.00	3.00	3.00	3.00
Percent Change FTE		-0.74%	-4.82%	0.00%	0.00%	0.00%	0.00%	0.00%

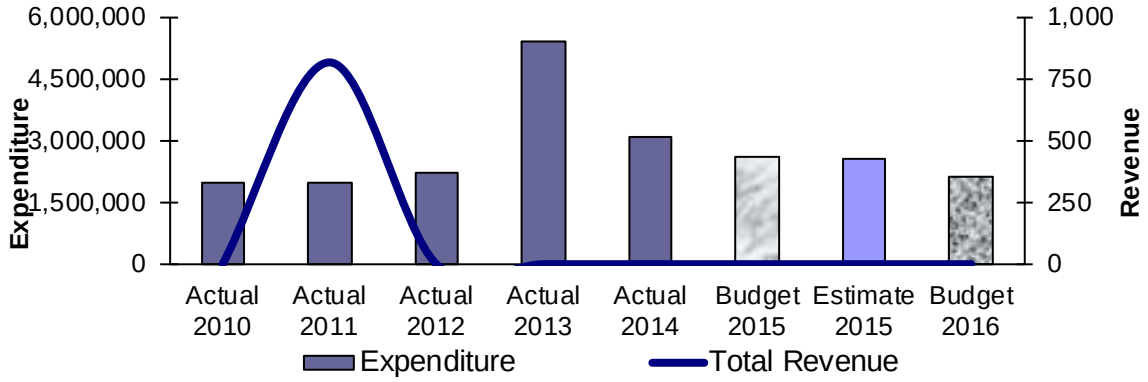


Department Utilities
Fund Water
Division **Purification**
Account **40.1603**

Description The Purification Division is responsible for maintaining a safe and pleasant tasting water supply for the citizens of Englewood. It is responsible for treating the raw water pumped from the South Platte River by coagulation, sedimentation, filtration and disinfection. The division is responsible for the operation and maintenance of the equipment, building and grounds.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	817	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	817	-	-	-	-	-	-
Percent Change		**----**	**-100.00%**	**----**	**----**	**----**	**----**	**----**
Expenditure								
Personnel	632,566	652,494	650,907	658,899	680,336	753,792	700,115	712,523
Commodities	645,774	716,864	705,157	586,178	469,628	752,350	752,350	752,350
Contractual	443,634	562,247	362,595	190,206	692,292	656,436	656,436	556,530
Capital	273,160	50,822	506,356	3,968,847	1,231,493	442,782	442,782	107,782
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,995,134	1,982,427	2,225,015	5,404,130	3,073,749	2,605,360	2,551,683	2,129,185
Percent Change		**-0.64%**	**12.24%**	**142.88%**	**-43.12%**	**-15.24%**	**-2.06%**	**-16.56%**
Employees FTE	8.14	8.08	9.00	9.00	8.00	8.00	8.00	8.00
Percent Change FTE		-0.74%	11.43%	0.00%	-11.11%	0.00%	0.00%	0.00%

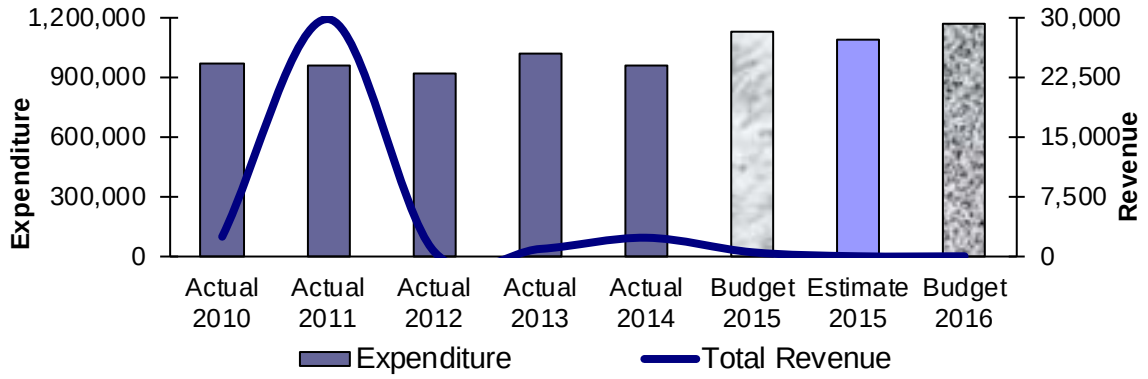


Department Utilities
Fund Water
Division **Transmission and Distribution**
Account **40.1604**

Description The Water Distribution Division is responsible for the integrity of the physical system and supplies potable water to the City of Englewood. The Water Distribution System consists of approximately 160 miles of water mains, 2,000 valves, 630 fire hydrants and numerous appurtenances that transmit and distribute water to approximately 10,850 water user accounts. The Division personnel plan, construct, operate and maintain the system to insure that a safe, reliable supply of water is provided for industrial, commercial, domestic and fire-suppression needs of the City of Englewood.

History and Budget

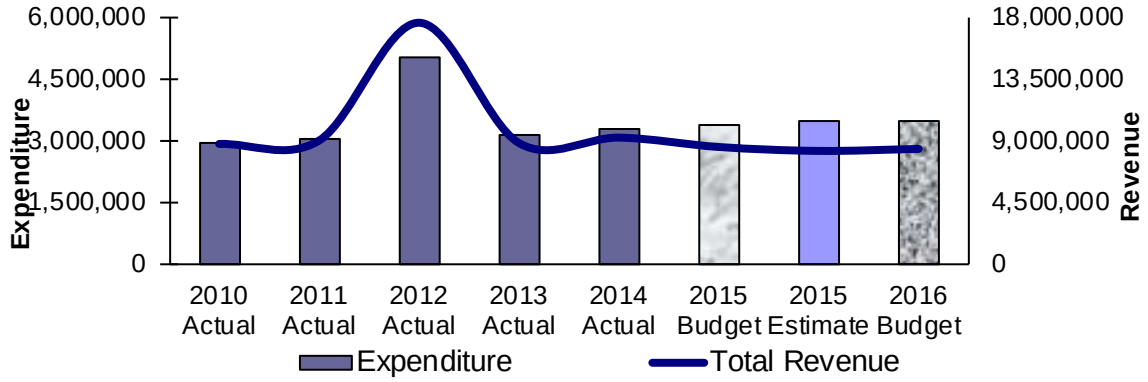
	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	853	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	2,454	29,786	571	920	1,474	500	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	2,454	29,786	571	920	2,327	500	-	-
Percent Change		**1113.77%**	**-98.08%**	**61.12%**	**152.93%**	**-78.51%**	**-100.00%**	**----**
Expenditure								
Personnel	586,463	599,430	575,503	546,318	559,294	593,309	559,401	583,409
Commodities	133,653	141,891	137,656	176,024	126,718	233,950	233,950	224,100
Contractual	135,428	165,108	144,092	225,502	213,228	187,595	187,595	251,682
Capital	117,525	56,748	57,026	70,501	61,461	111,462	111,462	111,462
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	973,069	963,177	914,277	1,018,345	960,701	1,126,316	1,092,408	1,170,653
Percent Change		**-1.02%**	**-5.08%**	**11.38%**	**-5.66%**	**17.24%**	**-3.01%**	**7.16%**
Employees FTE	7.64	7.58	7.50	7.50	6.50	6.50	6.50	6.50
Percent Change FTE		-0.74%	-1.11%	0.00%	-13.33%	0.00%	0.00%	0.00%



Department Utilities
Fund Water
Division **Administration**
Account **40.1607**
Description The Administration Division is responsible for coordinating the efforts of the Water Department and includes such customer services as billing, delinquent account collections, water meter reading and maintenance, inspections, response to customer requests and inquiries, issuing permits, record-keeping and map maintenance.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	12,605	19,042	-	-	-	-
Charges for Services	8,627,274	8,846,393	8,859,761	8,678,612	8,432,395	8,316,372	8,126,642	8,276,642
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	47,713	54,759	61,929	(14,689)	56,972	142,584	46,895	41,105
Other	67,147	88,949	70,494	124,385	716,178	60,500	60,500	60,500
LT Debt Proceeds	-	-	8,590,000	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	8,742,134	8,990,101	17,594,789	8,807,350	9,205,545	8,519,456	8,234,037	8,378,247
Percent Change		**2.84%**	**95.71%**	**-49.94%**	**4.52%**	**-7.45%**	**-3.35%**	**1.75%**
Expenditure								
Personnel	452,847	470,736	482,179	514,895	530,487	542,989	661,953	632,170
Commodities	78,587	113,940	79,951	75,292	71,571	140,650	172,550	172,550
Contractual	892,068	968,497	992,987	901,201	1,079,494	1,001,355	989,841	1,033,753
Capital	19,603	18,768	35,932	33,569	10,226	26,553	26,553	39,838
Debt Service	1,475,008	1,470,454	3,426,384	1,625,782	1,581,706	1,667,149	1,599,385	1,589,329
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	2,918,113	3,042,395	5,017,433	3,150,739	3,273,484	3,378,696	3,450,282	3,467,640
Percent Change		**4.26%**	**64.92%**	**-37.20%**	**3.90%**	**3.21%**	**2.12%**	**0.50%**
Employees FTE	6.05	6.99	6.60	6.60	6.10	6.10	7.10	7.10
Percent Change FTE		15.54%	-5.63%	0.00%	-7.58%	0.00%	16.39%	0.00%



Department Utilities
Fund Water
Division **Administration**
Account **40.1607**

Schedules of Debt Service Requirements

	Total Debt	General Obligation Water Bonds - 2012 (Refunding)				General Obligation Water Bonds - 2009			
Year	**Service**	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2016	**1,589,329**	2.000	160,000	256,150	416,150		-	117,828	117,828
2017	**1,579,538**	2.000	160,000	252,950	412,950		-	117,828	117,828
2018	**1,302,642**	2.000	165,000	249,700	414,700		-	117,828	117,828
2019	**534,178**	2.000	170,000	246,350	416,350		-	117,828	117,828
2020	**987,878**	4.000	480,000	235,050	715,050	4.150	155,000	117,828	272,828
2021	**986,845**	4.000	500,000	215,450	715,450	4.250	160,000	111,395	271,395
2022	**989,645**	4.000	520,000	195,050	715,050	4.300	170,000	104,595	274,595
2023	**990,185**	2.500	540,000	177,900	717,900	4.400	175,000	97,285	272,285
2024	**992,335**	3.000	560,000	162,750	722,750	4.500	180,000	89,585	269,585
2025	**992,285**	3.000	570,000	145,800	715,800	4.500	195,000	81,485	276,485
2026	**991,185**	3.000	585,000	128,475	713,475	4.500	205,000	72,710	277,710
2027	**992,485**	3.000	380,000	114,000	494,000	4.600	435,000	63,485	498,485
2028	**991,000**	3.000	385,000	102,525	487,525	4.625	460,000	43,475	503,475
2029	**992,950**	3.000	400,000	90,750	490,750	4.625	480,000	22,200	502,200
2030	**986,025**	3.000	915,000	71,025	986,025				
2031	**983,200**	3.000	940,000	43,200	983,200				
2032	**984,550**	3.000	970,000	14,550	984,550				
Totals	**17,866,255**		8,400,000	2,701,675	11,101,675		2,615,000	1,275,355	3,890,355

	State Revolving Loan Fund - October 1, 1997			
Year	Rate	Principal	Interest	Total
2016	4.141	938,300	117,051	1,055,351
2017	4.141	1,016,491	32,269	1,048,760
2018	4.141	790,147	(20,033)	770,114
Totals		2,744,938	129,287	2,874,225

General Obligation Bonds
The City has issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the City. The City is authorized to levy an ad valorem tax to pay the principal and interest on these bonds.

General Obligation Water Bonds, Series 2009, original principal amount of $2,615,000, dated July 8, 2009. The bonds were issued to finance water system improvement projects. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund. The bonds are rated A2 by Moody's and AA- by Standard and Poor's.

General Obligation Water Bonds, Series 2012 (Refunding), original principal amount of $8,590,000, dated July 11, 2012. The bonds will be used to finance water system improvement projects and to refund Series 2004 General Obligation Bonds maturing in years 2015-2025. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund. The bonds are rated Aa3 by Moody's and AA- by Standard and Poor's.

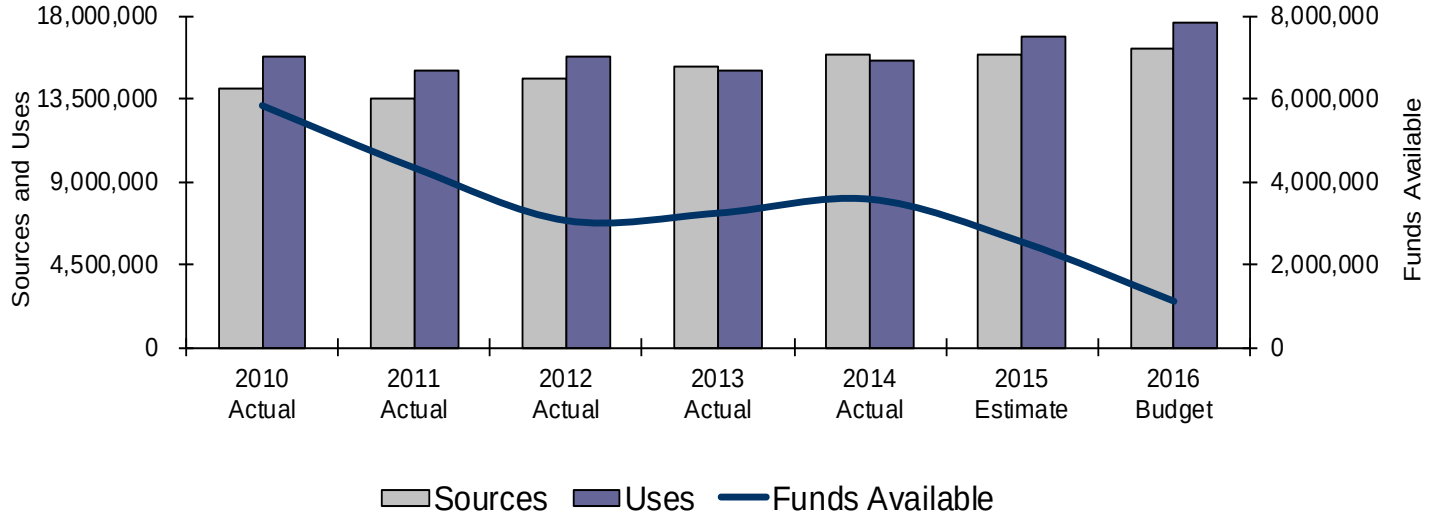
Colorado Water Resources and Power Development Authority – Water Loan to fund water treatment plant and distribution system improvements. The original loan amount of $15,292,636 was issued on 10/1/1997 with an interest rate of 4.141%.

Department Utilities
Fund Sewer

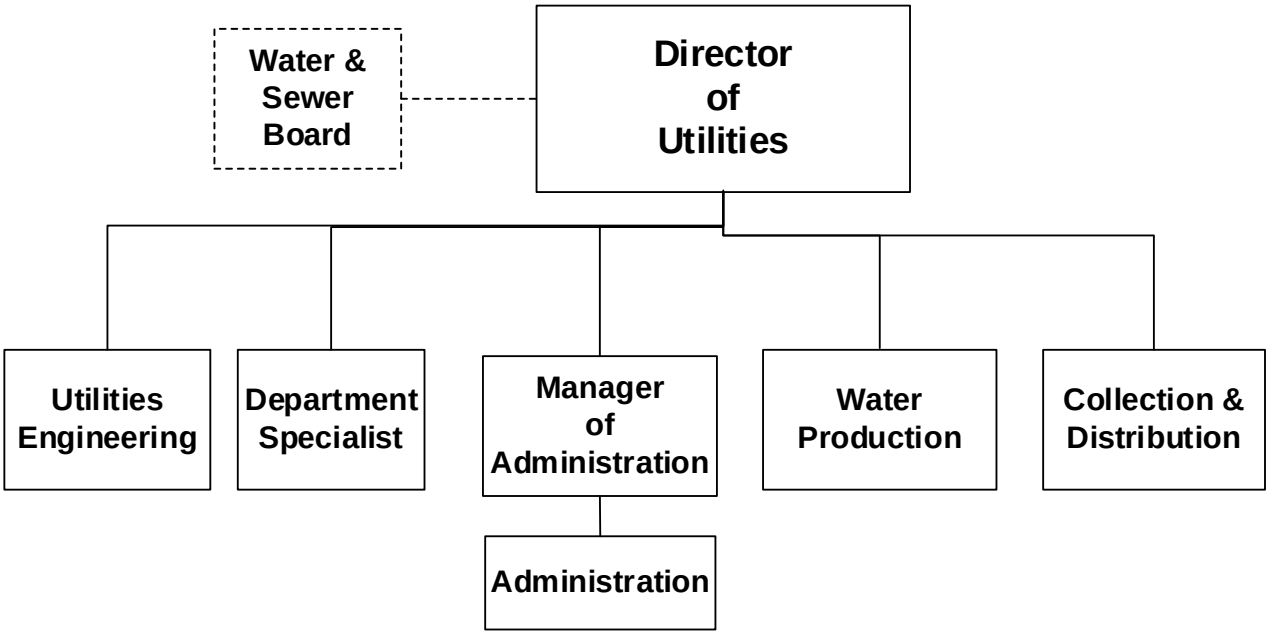
SEWER FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$7,473,534	$5,811,481	$ 4,324,852	$3,060,129	$3,238,111	$1,639,312	$3,570,186	$ 2,547,522
Sources of Funds								
Operating Revenues								
Charges for Services	13,457,877	12,942,137	13,909,041	14,762,251	15,295,852	15,795,102	15,395,840	15,795,102
Total Operating Revenues	13,457,877	12,942,137	13,909,041	14,762,251	15,295,852	15,795,102	15,395,840	15,795,102
Nonoperating Revenues	422,696	352,522	260,787	123,926	174,509	190,000	255,020	190,000
System development fees	200,364	231,920	372,488	337,863	398,339	222,500	222,500	222,500
Loan Proceeds	-	-	-	-	-	-	-	-
Total Sources of Funds	14,080,937	13,526,579	14,542,316	15,224,040	15,868,700	16,207,602	15,873,360	16,207,602
Uses of Funds								
Operating Expenses								
Operating Costs	10,530,816	9,817,702	10,816,655	10,801,563	11,322,558	11,955,192	11,948,850	12,326,169
Total Operating Expenses	10,530,816	9,817,702	10,816,655	10,801,563	11,322,558	11,955,192	11,948,850	12,326,169
Capital outlay	-	-	-	-	-	700,448	675,448	1,032,683
Debt Service - Principal	3,231,045	3,387,676	3,270,884	2,535,351	2,755,034	2,795,351	2,795,351	2,930,351
Debt Service - Interest	1,981,129	1,807,830	1,646,306	1,709,144	1,459,033	1,476,375	1,476,375	1,336,875
Debt Service - Issue costs	-	-	-	-	-	-	-	-
Total Uses of Funds	15,742,990	15,013,208	15,733,845	15,046,058	15,536,625	16,927,366	16,896,024	17,626,078
Net Sources (Uses) of Funds	(1,662,053)	(1,486,629)	(1,191,529)	177,982	332,075	(719,764)	(1,022,664)	(1,418,476)
Prior period restatement	-	-	(73,194)	-	-	-	-	-
Ending Funds Available	$5,811,481	$4,324,852	$ 3,060,129	$3,238,111	$3,570,186	$ 919,548	$2,547,522	$ 1,129,046
Funds Available Percentage Cha	-22.24%	-25.58%	-29.24%	5.82%	10.26%	-74.24%	177.04%	-55.68%



Department Utilities
Fund Sewer



Description The Utilities Department is committed to providing the citizens of Englewood an adequate supply of high quality water, and operational wastewater and storm water collection systems at the lowest possible cost. Water Quality Tests are conducted regularly to ensure compliance with all state and federal regulatory guidelines.

The Utilities Department handles every aspect of water supply and treatment, including administration, supply, power and pumping, purification, transmission and distribution, wastewater collection, and storm water quality.

Mission **The mission of the Utilities Department regarding the Sewer Fund is to provide citizens within the Englewood service area with an operating wastewater collection system at the lowest possible cost.**

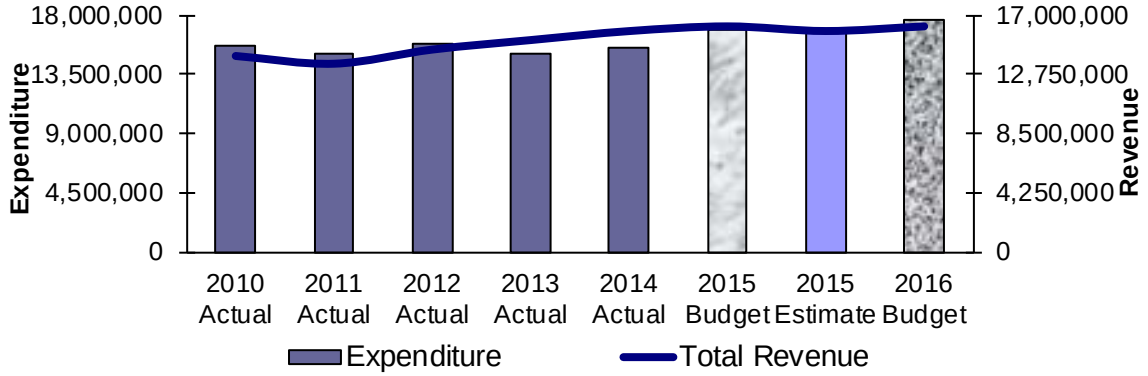
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
•	• Upgrade CIS Infinity to Version 4

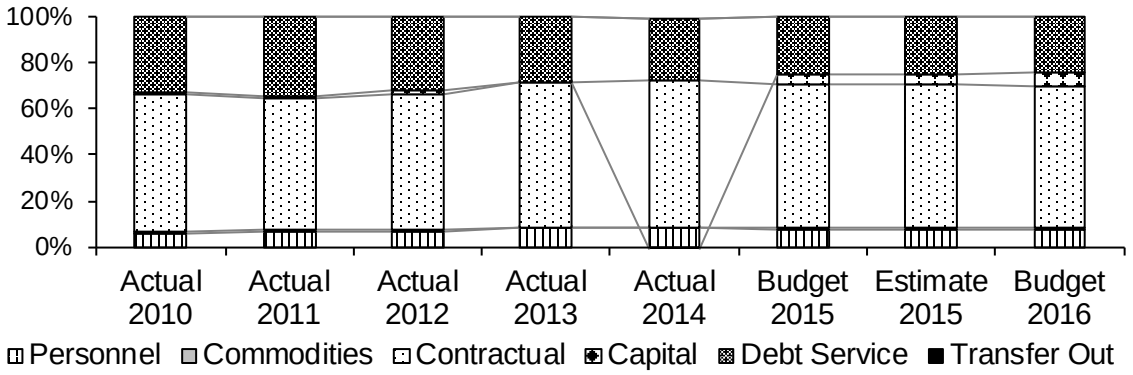
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
•	•

Department Utilities
Fund Sewer

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	13,786,005	13,326,410	14,431,731	15,239,620	15,803,646	16,112,602	15,714,440	16,112,602
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	279,998	200,007	106,578	(22,728)	56,168	95,000	156,913	95,000
Other	14,934	162	4,007	7,148	8,886	-	2,007	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	14,080,937	13,526,579	14,542,316	15,224,040	15,868,700	16,207,602	15,873,360	16,207,602
Percent Change		**-3.94%**	**7.51%**	**4.69%**	**4.23%**	**2.14%**	**-2.06%**	**2.11%**
Expenditure								
Personnel	982,039	1,016,249	1,116,422	1,213,097	1,276,274	1,323,240	1,312,946	1,344,687
Commodities	105,936	87,943	90,149	92,874	86,838	112,100	111,900	117,500
Contractual	9,354,852	8,639,248	9,335,220	9,395,379	10,103,735	10,519,852	10,524,004	10,863,982
Capital	87,989	74,262	263,324	100,213	(144,290)	700,448	675,448	1,032,683
Debt Service	5,212,174	5,195,506	5,001,924	4,244,495	4,214,068	4,271,726	4,271,726	4,267,226
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	15,742,990	15,013,208	15,807,039	15,046,058	15,536,625	16,927,366	16,896,024	17,626,078
Percent Change		**-4.64%**	**5.29%**	**-4.81%**	**3.26%**	**8.95%**	**-0.19%**	**4.32%**
Employees FTE	14.34	15.22	13.35	15.35	15.35	15.35	15.35	15.35
Percent Change FTE		6.13%	-12.28%	14.98%	0.00%	0.00%	0.00%	0.00%



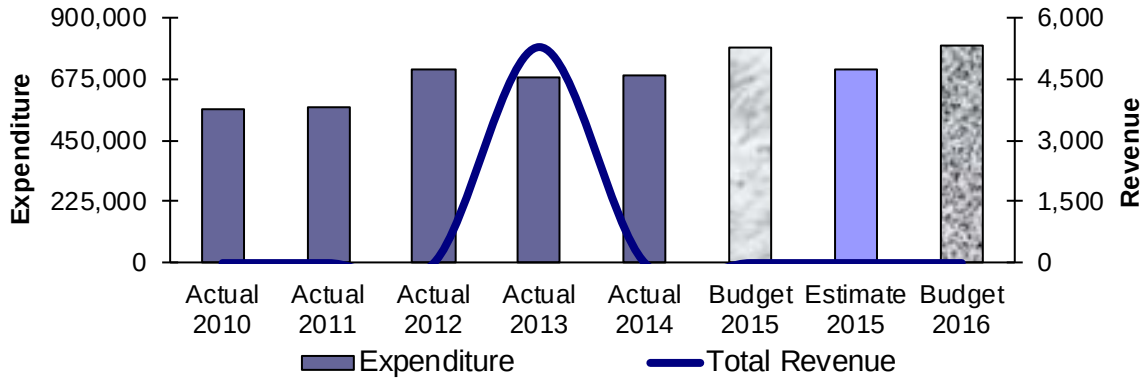


Department Utilities
Fund Sewer
Division **Wastewater Collections**
Account **41.1605**

Description The Wastewater Collection Division is responsible for the installation, operation and maintenance of the wastewater collection system.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	-	-	-	5,275	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	5,275	-	-	-	-
Percent Change		**----**	**----**	**----**	**-100.00%**	**----**	**----**	**----**
Expenditure								
Personnel	381,999	401,176	402,364	467,581	505,939	519,310	485,804	510,435
Commodities	38,565	39,612	38,815	35,593	35,082	46,100	46,100	50,700
Contractual	92,738	75,872	90,384	86,432	76,849	84,836	84,836	88,195
Capital	52,888	52,888	176,163	93,437	72,468	139,172	89,172	148,020
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	566,190	569,548	707,726	683,043	690,338	789,418	705,912	797,350
Percent Change		**0.59%**	**24.26%**	**-3.49%**	**1.07%**	**14.35%**	**-10.58%**	**12.95%**
Employees FTE	5.46	5.42	4.40	6.40	6.40	6.40	6.40	6.40
Percent Change FTE		-0.74%	-18.78%	45.45%	0.00%	0.00%	0.00%	0.00%

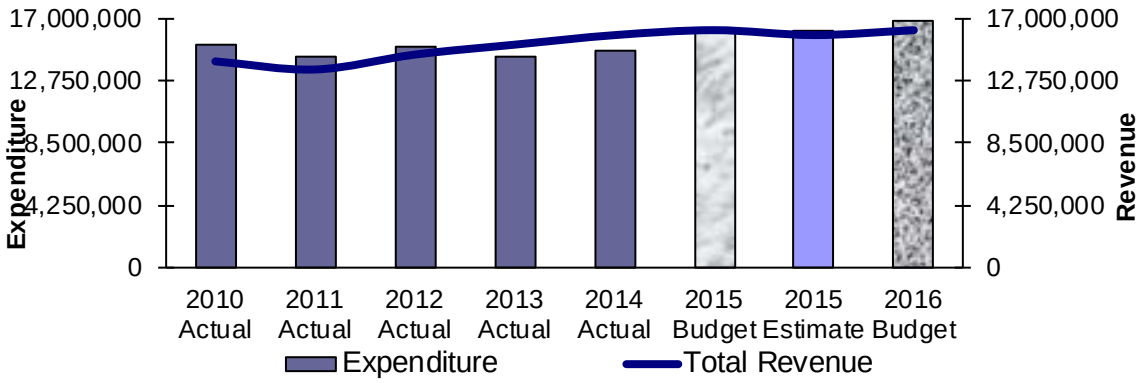


Department Utilities
Fund Sewer
Division **Administration**
Account **41.1607**

Description The Administration Division is responsible for coordinating the efforts of the Sewer Department and includes such customer services as billing, delinquent account collections, inspections, response to customer requests and inquiries, issuing permits, record-keeping and map-system maintenance.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	13,786,005	13,326,410	14,431,731	15,239,620	15,803,646	16,112,602	15,714,440	16,112,602
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	279,998	200,007	106,578	(22,728)	56,168	95,000	156,913	95,000
Other	14,934	162	4,007	1,873	8,886	-	2,007	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	14,080,937	13,526,579	14,542,316	15,218,765	15,868,700	16,207,602	15,873,360	16,207,602
Percent Change		**-3.94%**	**7.51%**	**4.65%**	**4.27%**	**2.14%**	**-2.06%**	**2.11%**
Expenditure								
Personnel	600,040	615,073	714,058	745,516	770,335	803,930	827,142	834,252
Commodities	67,371	48,331	51,334	57,281	51,756	66,000	65,800	66,800
Contractual	9,262,114	8,563,376	9,244,836	9,308,947	10,026,886	10,435,016	10,439,168	10,775,787
Capital	35,101	21,374	87,161	6,776	(216,758)	561,276	586,276	884,663
Debt Service	5,212,174	5,195,506	5,001,924	4,244,495	4,214,068	4,271,726	4,271,726	4,267,226
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	15,176,800	14,443,660	15,099,313	14,363,015	14,846,287	16,137,948	16,190,112	16,828,728
Percent Change		**-4.83%**	**4.54%**	**-4.88%**	**3.36%**	**8.70%**	**0.32%**	**3.94%**
Employees FTE	8.88	9.80	8.95	8.95	8.95	8.95	8.95	8.95
Percent Change FTE		10.35%	-8.68%	0.00%	0.00%	0.00%	0.00%	0.00%



Department	Utilities
Fund	Sewer
Division	**Administration**
Account	**41.1607**

Schedules of Debt Service Requirements

		Colorado Water Resources and Power Development Authority							
		May 1, 2004				May 1, 2004			
	Total Debt	Water Pollution Control Revolving Fund				Water Revenue Bond Program			
Year	**Service**	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2016	**4,203,101**	3.870	5,351	1,033,750	1,039,101	4.110	2,925,000	239,000	3,164,000
2017	**4,072,754**	3.870	1,182,571	942,433	2,125,004	4.110	1,855,000	92,750	1,947,750
2018	**4,035,283**	3.870	3,162,441	872,842	4,035,283		-	-	-
2019	**4,034,484**	3.870	3,258,759	775,725	4,034,484		-	-	-
2020	**4,030,584**	3.870	3,360,428	670,156	4,030,584		-	-	-
2021	**4,034,075**	3.870	3,467,448	566,627	4,034,075		-	-	-
2022	**4,036,197**	3.870	3,574,468	461,729	4,036,197		-	-	-
2023	**4,023,976**	3.870	3,686,839	337,137	4,023,976		-	-	-
2024	**3,946,093**	3.870	3,799,210	146,883	3,946,093		-	-	-
2025	**4,009,590**	3.870	4,007,899	1,691	4,009,590		-	-	-
Totals	**40,426,137**		29,505,414	5,808,973	35,314,387		4,780,000	331,750	5,111,750

Colorado Water Resources and Power Development Authority – Sewer loans to fund the City's share in the capital improvements to the Littleton/Englewood Wastewater Treatment Plant and the City's sewer collection system.

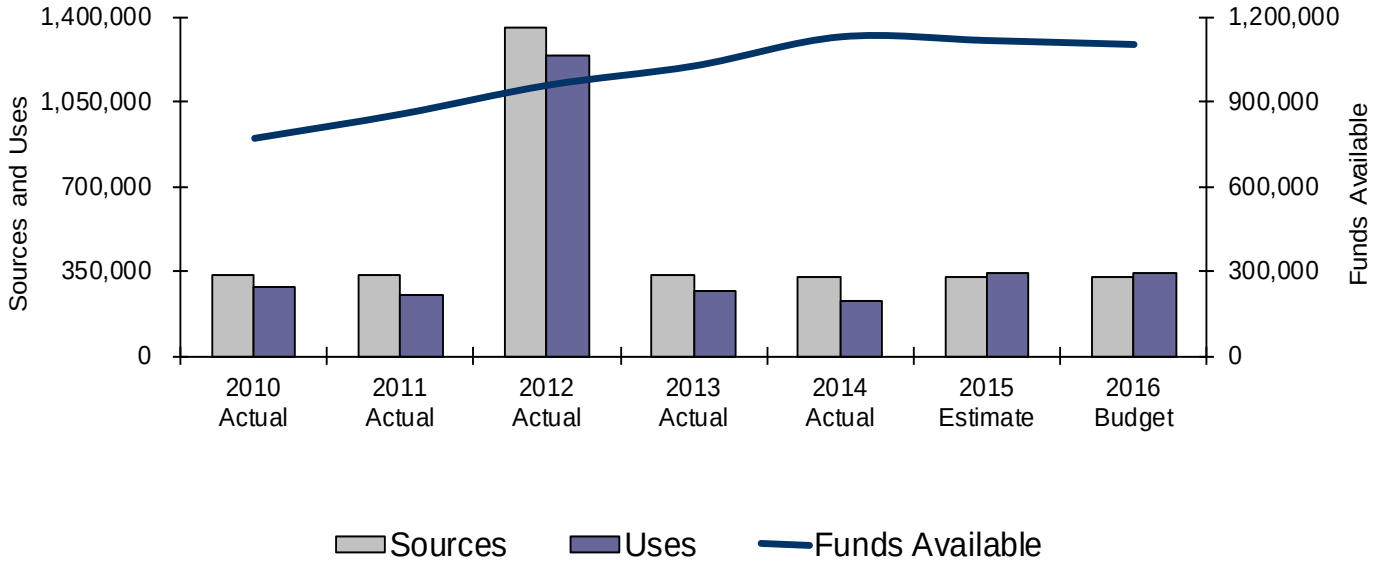
Issue Date	Original Amount	Interest Rate	Last Payment Date
5/1/2004	$19,715,000	4.110%	8/1/2017
5/1/2004	$29,564,275	3.870%	8/1/2025

Department Utilities
Fund Storm Drainage

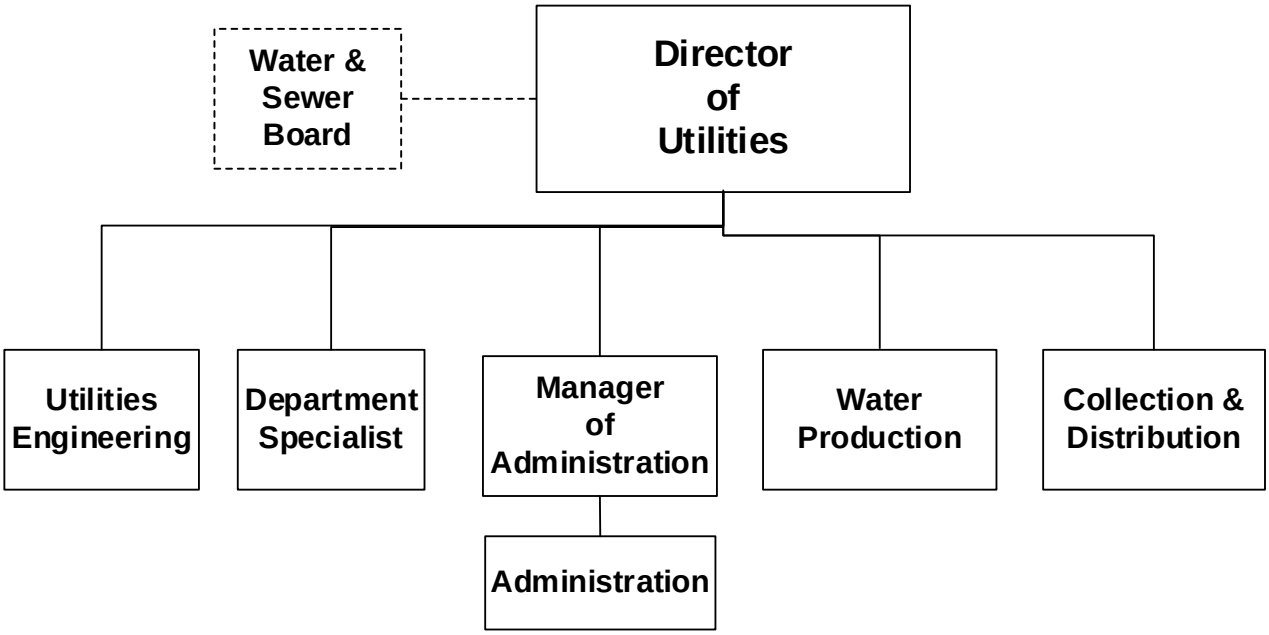
STORM DRAINAGE FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 714,435	$ 765,997	$ 852,983	$ 956,580	$ 1,025,957	$ 1,030,219	$ 1,130,476	$ 1,117,192
Sources of Funds								
Operating Revenues								
Charges for Services	318,981	319,211	316,244	317,935	313,574	313,569	314,569	314,569
Interest and other	12,734	18,106	16,424	16,078	14,286	15,444	14,444	14,444
Total Operating Revenues	331,715	337,317	332,668	334,013	327,860	329,013	329,013	329,013
Other financing sources	-	-	1,025,000	-	-	-	-	-
Total Sources of Funds	331,715	337,317	1,357,668	334,013	327,860	329,013	329,013	329,013
Uses of Funds								
Operating Expenses								
Operating Costs	144,104	112,833	133,066	152,115	107,643	124,834	127,517	129,690
Total Operating Expenses	144,104	112,833	133,066	152,115	107,643	124,834	127,517	129,690
Capital outlay	-	-	-	-	-	100,000	100,000	100,000
Debt Service - Principal	75,000	80,000	90,000	95,000	100,000	100,000	100,000	100,000
Debt Service - Interest	61,049	57,498	75,239	17,521	15,698	15,780	14,780	13,530
Debt Service - Issue Costs	-	-	940,000	-	-	-	-	-
Total Uses of Funds	280,153	250,331	1,238,305	264,636	223,341	340,614	342,297	343,220
Net Sources(Uses) of Funds	51,562	86,986	119,363	69,377	104,519	(11,601)	(13,284)	(14,207)
Prior period restatement	-	-	(15,766)	-	-	-	-	-
Ending Funds Available	$ 765,997	$ 852,983	$ 956,580	$ 1,025,957	$ 1,130,476	$ 1,018,618	$ 1,117,192	$ 1,102,985
Funds Available Percentage Ch	7.22%	11.36%	12.15%	7.25%	10.19%	-9.89%	9.68%	-1.27%



Department Utilities
Fund Storm Drainage



Description The Utilities Department is committed to providing the citizens of Englewood an adequate supply of high quality water, and operational wastewater and storm water collection systems at the lowest possible cost. Water Quality Tests are conducted regularly to ensure compliance with all state and federal regulatory guidelines.

The Utilities Department handles every aspect of water supply and treatment, including administration, supply, power and pumping, purification, transmission and distribution, wastewater collection, and storm water quality.

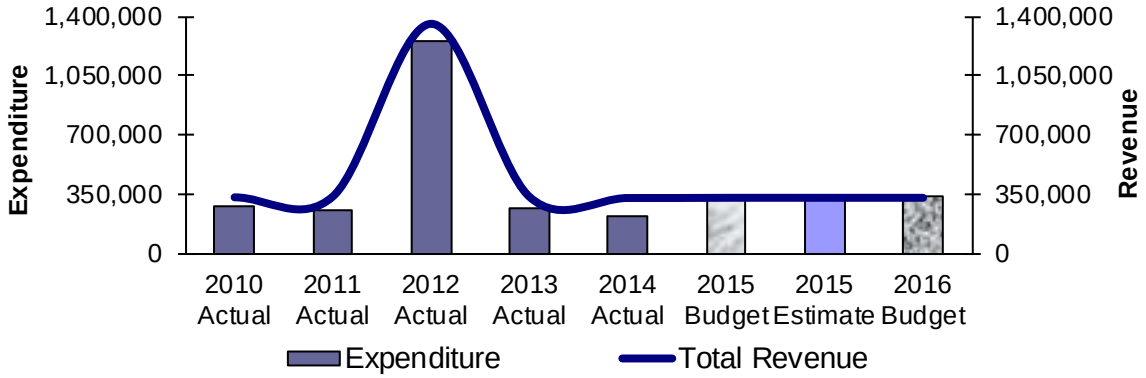
Mission **Responsible for maintaining the storm water catch basins and mains in the City. Functions include: main flushing and cleaning, catch basin cleaning, point repair and installation, emergency response and locating responsibilities.**

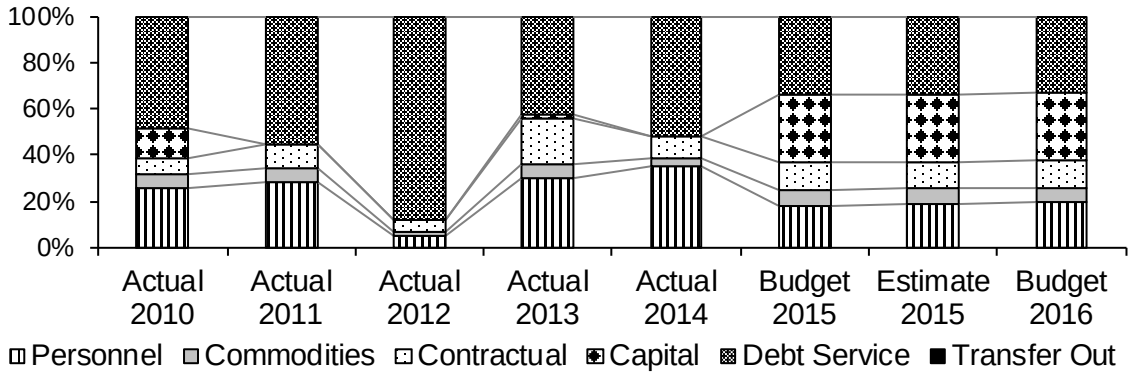
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Inspect and repair/clean storm drains as needed.	• Inspect Large Diameter Storm Sewer Pipes – 1st year of 5 year program

2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Inspect and repair/clean storm drains as needed.	• Storm drains inspected and repaired/cleaned as needed.

Department Utilities
Fund Storm Drainage
History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	3,551	8,372	7,236	16,923	6,771	4,000	4,000	4,000
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	320,140	320,321	317,282	319,001	314,573	314,569	314,569	314,569
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	8,025	8,624	8,151	(1,911)	6,516	10,444	10,444	10,444
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	1,025,000	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	331,716	337,317	1,357,669	334,013	327,860	329,013	329,013	329,013
Percent Change		**1.69%**	**302.49%**	**-75.40%**	**-1.84%**	**0.35%**	**0.00%**	**0.00%**
Expenditure								
Personnel	71,910	70,162	66,525	80,044	79,174	62,190	64,873	66,630
Commodities	16,778	15,986	15,182	15,434	6,255	22,100	22,100	22,100
Contractual	20,677	25,302	67,125	53,436	22,214	40,544	40,544	40,960
Capital	34,740	1,383	-	3,200	-	100,000	100,000	100,000
Debt Service	136,049	137,498	1,105,240	112,522	115,698	115,780	114,780	113,530
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	280,154	250,331	1,254,072	264,636	223,341	340,614	342,297	343,220
Percent Change		**-10.65%**	**400.97%**	**-78.90%**	**-15.60%**	**52.51%**	**0.49%**	**0.27%**
Employees FTE	0.65	0.64	0.55	0.55	0.55	0.55	0.55	0.55
Percent Change FTE		-0.73%	-14.10%	0.00%	0.00%	0.00%	0.00%	0.00%





Schedule of Debt Service Requirements

Storm Water Revenue Refunding Bonds - 2012

Year	**Total**	Rate	Principal	Interest
2016	**113,530**	1.50	100,000	13,530
2017	**117,030**	1.75	105,000	12,030
2018	**115,192**	2.00	105,000	10,192
2019	**113,093**	2.25	105,000	8,093
2020	**110,730**	2.50	105,000	5,730
2021	**118,105**	2.70	115,000	3,105
Totals	**687,680**		635,000	52,680

Revenue Bonds
The City also issues bonds where the City pledges income derived from the acquired or constructed assets to pay debt service.

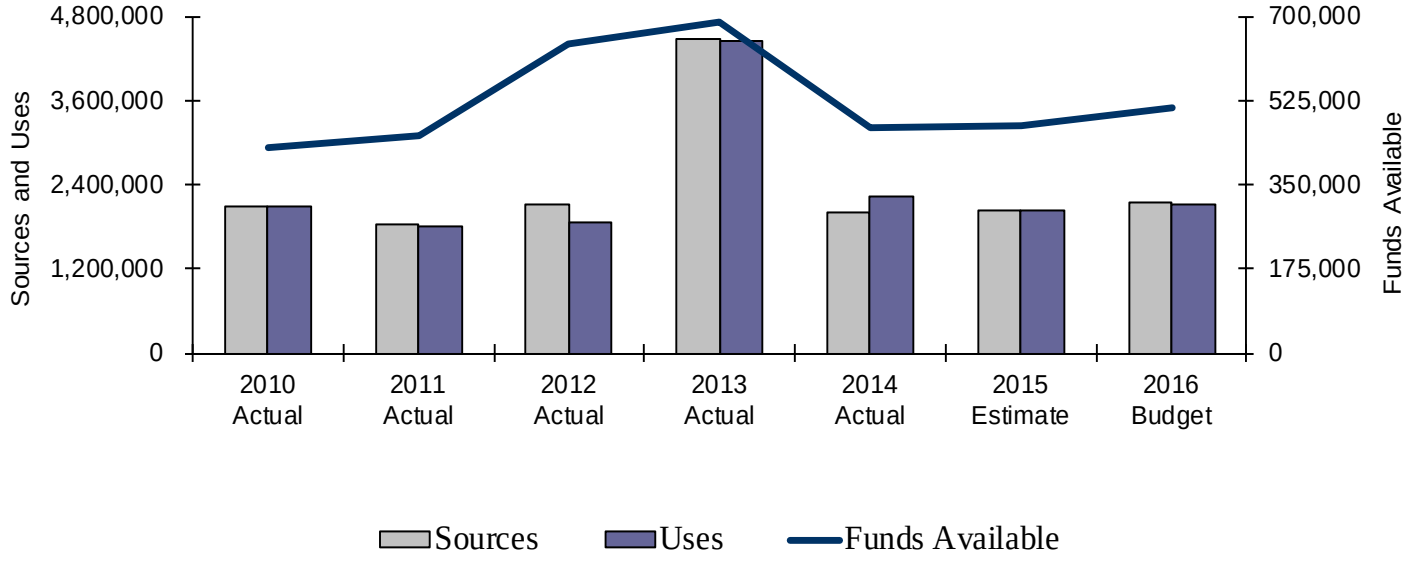
Storm Water Enterprise Revenue Bonds, Series 2012 (Refunding), original principal amount of $930,000, dated May 11, 2012 consisting of serial bonds due annually from December 1, 2012 through December 1, 2021. Interest is payable semi-annually at rates ranging from 1.00% to 2.70% on the outstanding bonds. The bonds were issued to refinance the 2001 Storm Water Enterprise Revenue Bonds issued to finance miscellaneous storm drainage system improvement projects.

Department Parks and Recreation
Fund Golf Course

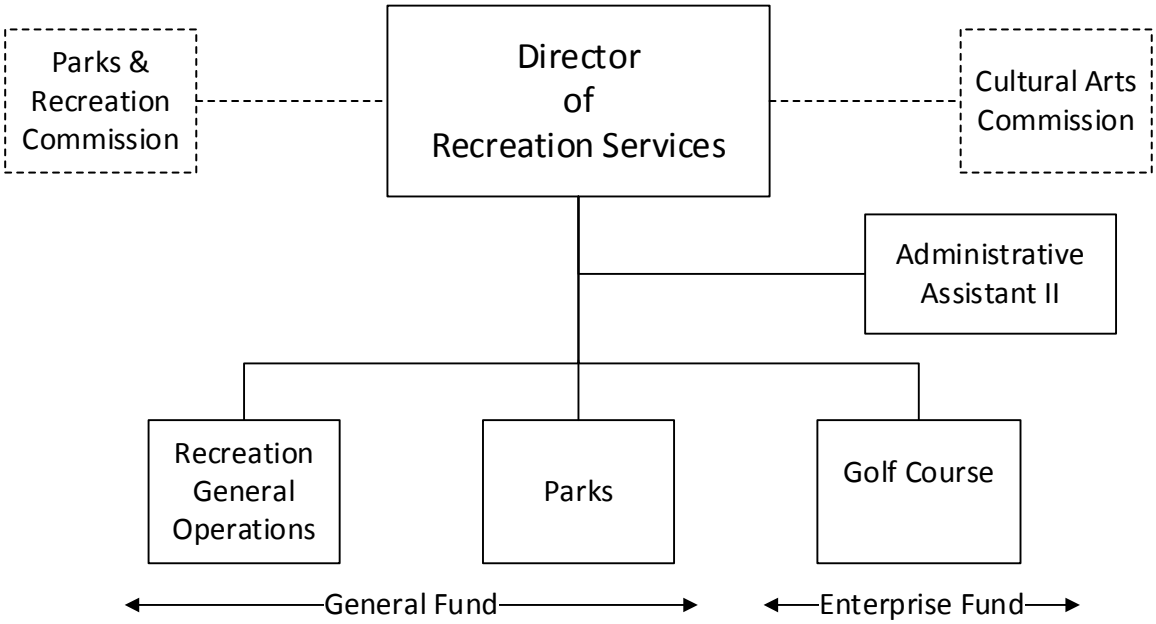
GOLF COURSE FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 436,975	$ 425,376	$ 449,897	$ 643,376	$ 688,866	$ 448,750	$ 469,830	$ 470,393
Sources of Funds								
Revenues								
Charges for Services	2,008,788	1,825,599	2,101,572	1,709,908	1,680,419	1,961,000	2,020,000	2,120,000
Interest and other	20,494	14,793	11,822	241,287	325,320	7,498	11,498	21,498
Revenues	2,029,282	1,840,392	2,113,394	1,951,195	2,005,739	1,968,498	2,031,498	2,141,498
Other Financing Sources	50,000	-	-	2,530,000	-	-	-	-
Total Sources of Funds	2,079,282	1,840,392	2,113,394	4,481,195	2,005,739	1,968,498	2,031,498	2,141,498
Uses of Funds								
Operating Expenses								
Operating Costs	1,670,866	1,586,028	1,642,720	1,649,811	1,688,631	1,640,833	1,568,348	1,613,161
Total Operating Expenses	1,670,866	1,586,028	1,642,720	1,649,811	1,688,631	1,640,833	1,568,348	1,613,161
Debt Service-Principal	60,000	60,000	65,000	85,000	85,000	85,000	85,000	90,000
Debt Service-Interest	155,025	152,372	97,303	98,152	123,424	122,088	122,088	120,166
Capital Acquisitions	204,990	17,471	65,857	86,161	264,720	382,857	255,499	279,857
Total Expenses	2,090,881	1,815,871	1,870,880	1,919,124	2,161,775	2,230,778	2,030,935	2,103,184
Other Financing Uses	-	-	-	2,516,581	63,000	-	-	-
Total Uses of Funds	2,090,881	1,815,871	1,870,880	4,435,705	2,224,775	2,230,778	2,030,935	2,103,184
Net Sources(Uses) of Funds	(11,599)	24,521	242,514	45,490	(219,036)	(262,280)	563	38,314
Prior period restatement	-		(49,035)	-	-	-	-	-
Ending Funds Available	$ 425,376	$ 449,897	$ 643,376	$ 688,866	$ 469,830	$ 186,470	$ 470,393	$ 508,707
Funds Available Percentage Ch	-2.65%	5.76%	43.01%	7.07%	-31.80%	-60.31%	152.26%	8.15%



Department Parks and Recreation
Fund Golf Course



Description Broken Tee Englewood is one of the finest public golf facilities in the Rocky Mountain region. The award-winning golf course is operated by Englewood's Parks and Recreation Department.

The golf course features:

- Complete 18-hole Championship Course, including a Dye Design front nine
- Dye Design Par 3 Course
- Driving Range
- Practice Area
- MetaGolf Learning Center
- Pro Shop
- Restaurant and Bar

Vision **The Parks and Recreation Department encourages play, inspires active living and supports healthy lifestyles by connecting the community to exceptional parks, open space, recreation facilities and programs.**

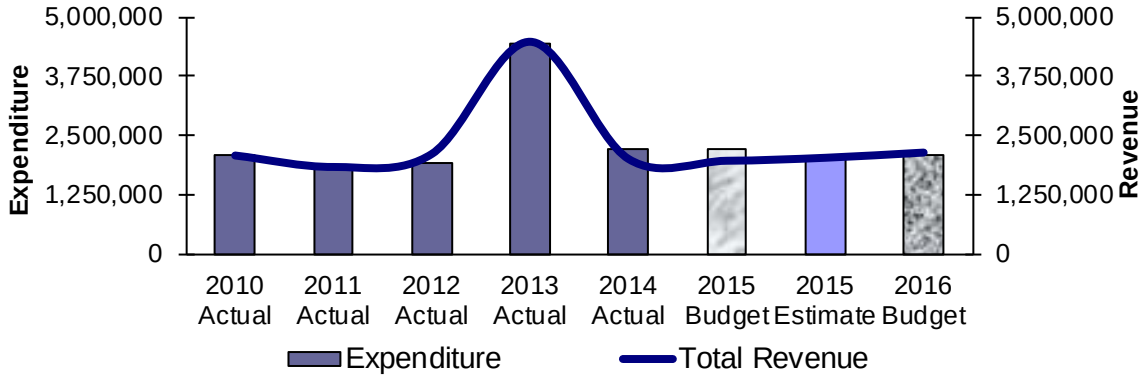
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Olson and Bell Wells to be refurbished • River Point project to start in the Fall of 2015 • Provide golf opportunities for all Englewood elementary schools (4th-6th grade) • Continue to host outside groups such as Golf 4 the Disabled, Jr Golf events, Women's events, etc	• Continuing with the Olsen and Bell wells • River Point project • Foot Golf • Work with Golf Now for tee time selling • Continue to host Golf 4 the Disabled, etc

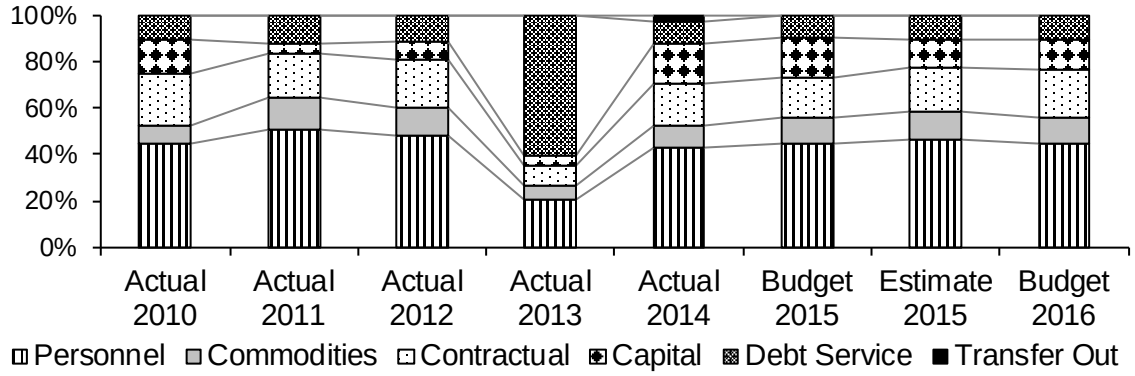
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Install improved surveillance system • Replace wet well • Complete golf cart storage plan • Refinance existing golf course bonds • Pro Shop renovation	• Installed surveillance system • Completed wet well project • Completed golf cart storage plan • Refinanced bonds

Department Parks and Recreation
Fund Golf Course

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	2,008,788	1,825,599	2,101,572	1,950,665	1,982,393	1,961,000	2,020,000	2,120,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	8,864	6,498	7,311	(1,276)	4,490	6,300	6,300	6,300
Other	11,632	5,469	4,511	1,806	18,857	1,198	5,198	15,198
LT Debt Proceeds	-	-	-	2,530,000	-	-	-	-
Transfers In	50,000	-	-	-	-	-	-	-
Total Revenue	2,079,284	1,837,566	2,113,394	4,481,195	2,005,740	1,968,498	2,031,498	2,141,498
Percent Change		**-11.63%**	**15.01%**	**112.04%**	**-55.24%**	**-1.86%**	**3.20%**	**5.41%**
Expenditure								
Personnel	931,766	913,576	916,513	926,725	952,263	988,728	941,000	936,026
Commodities	171,284	260,273	244,336	246,537	211,421	256,000	246,364	243,600
Contractual	463,275	340,487	396,354	380,856	412,930	396,105	380,984	433,535
Capital	309,531	86,336	148,162	181,853	376,738	382,857	255,499	279,857
Debt Service	215,025	212,373	214,552	2,699,734	208,424	207,088	207,088	210,166
Transfer Out	-	-	-	-	63,000	-	-	-
Total Expenditure	2,090,881	1,813,045	1,919,917	4,435,705	2,224,776	2,230,778	2,030,935	2,103,184
Percent Change		**-13.29%**	**5.89%**	**131.04%**	**-49.84%**	**0.27%**	**-8.96%**	**3.56%**
Employees FTE	7.44	7.27	7.38	7.38	7.38	7.38	7.38	7.00
Percent Change FTE		-2.32%	1.52%	0.00%	0.00%	0.00%	0.00%	-5.15%



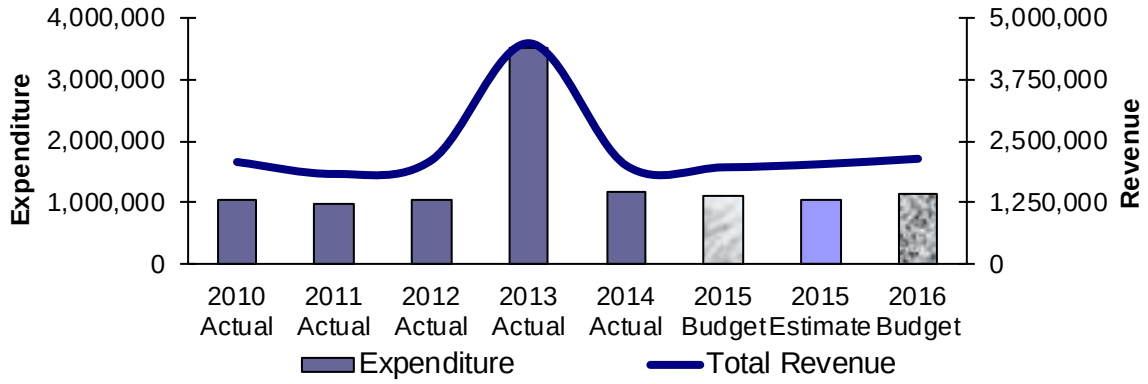


Department Parks and Recreation
Fund Golf Course
Division **Golf Course Operations**
Account **43.1306**

Description The golf operations division is responsible for administering and managing the general operations of the Golf Course. Functions included in this division are general administration, 18 hole and Par 3 golf course, merchandising, driving range, cart rental, senior and adult lesson program, junior and family golf programs and restaurant concessions contract with outside vendor.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	2,008,788	1,825,599	2,101,572	1,950,665	1,982,393	1,961,000	2,020,000	2,120,000
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	8,864	6,498	7,311	(1,276)	4,490	6,300	6,300	6,300
Other	8,044	1,895	4,129	1,362	18,481	1,000	5,000	15,000
LT Debt Proceeds	-	-	-	2,530,000	-	-	-	-
Transfers In	50,000	-	-	-	-	-	-	-
Total Revenue	2,075,696	1,833,992	2,113,012	4,480,751	2,005,364	1,968,300	2,031,300	2,141,300
Percent Change		**-11.64%**	**15.21%**	**112.06%**	**-55.24%**	**-1.85%**	**3.20%**	**5.42%**
Expenditure								
Personnel	395,855	391,279	411,560	409,913	414,894	442,561	409,310	457,747
Commodities	53,032	101,229	103,955	91,153	85,906	96,800	87,051	94,650
Contractual	380,273	269,339	322,086	300,396	350,312	314,497	298,773	353,451
Capital	16,597	18,292	2,675	22,255	59,306	40,000	35,642	35,000
Debt Service	215,025	212,373	214,552	2,699,734	208,424	207,088	207,088	210,166
Transfer Out	-	-	-	-	63,000	-	-	-
Total Expenditure	1,060,782	992,512	1,054,828	3,523,451	1,181,842	1,100,946	1,037,864	1,151,014
Percent Change		**-6.44%**	**6.28%**	**234.03%**	**-66.46%**	**-6.84%**	**-5.73%**	**10.90%**
Employees FTE	1.98	2.84	2.88	2.88	2.88	2.88	2.88	3.00
Percent Change FTE		42.94%	1.52%	0.00%	0.00%	0.00%	0.00%	4.17%



Schedule of Debt Service Requirements

Golf Course Revenue Refunding Bonds - 2013

Year	**Total**	Rate	Principal	Interest
2016	**210,166**	2.25	90,000	120,166
2017	**208,141**	2.75	90,000	118,141
2018	**210,666**	3.25	95,000	115,666
2019	**207,579**	3.75	95,000	112,579
2020	**209,016**	4.00	100,000	109,016
2021	**210,016**	4.50	105,000	105,016
2022	**210,291**	4.75	110,000	100,291
2023	**210,066**	5.00	115,000	95,066
2024	**209,316**	5.25	120,000	89,316
2025	**208,017**	5.50	125,000	83,017
2026	**201,142**	5.63	125,000	76,142
2027	**214,110**	5.75	145,000	69,110
2028	**215,773**	5.75	155,000	60,773
2029	**206,860**	5.80	155,000	51,860
2030	**207,870**	5.80	165,000	42,870
2031	**208,300**	6.00	175,000	33,300
2032	**207,800**	6.00	185,000	22,800
2033	**206,700**	6.00	195,000	11,700
Totals	**3,761,829**		2,345,000	1,416,829

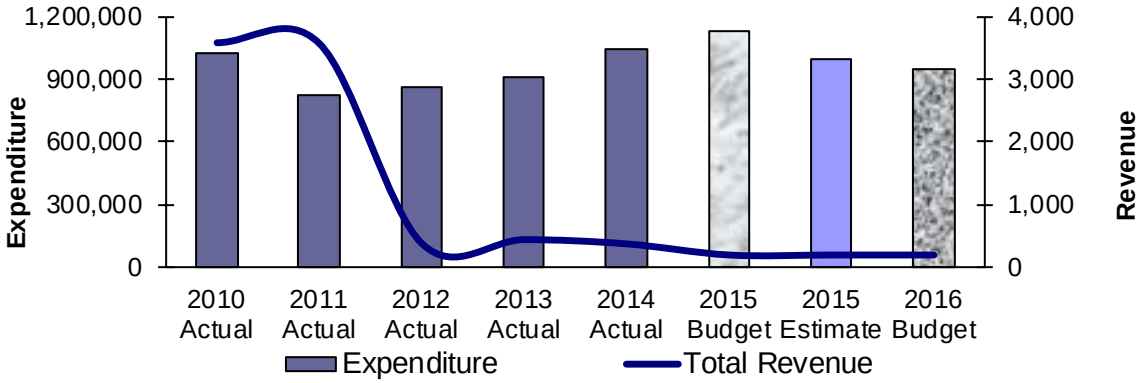
Revenue Bonds
The City also issues bonds where the City pledges income derived from the acquired or constructed assets to pay debt service.

Golf Course Revenue Refunding Bonds, Series 2013, original principal amount of $2,530,000, dated September 19, 2013, consisting of serial bonds in the original amount of $1,335,000 due annually in varying amounts through December 1, 2026, and term bonds in the original amount of $300,000 due on December 1, 2028 and term bonds in the original amount of $320,000 due on December 1, 2030 and term bonds in the original amount of $555,000 due on December 1, 2033.. Interest is payable semiannually at rates ranging from 2.00% to 5.625%. Bonds maturing on or after December 1, 2023 are callable at par in any order of maturity on December 1, 2013. The bonds are non-rated. The original 2003 bonds that were refunded by this issue were utilized for the construction of the golf course improvements.

Department Parks and Recreation
Fund Golf Course
Division **Golf Course Maintenance**
Account **43.1307**
Description The Golf Maintenance Division is responsible for long term strategic planning and maintaining and improving course conditions for long term success of the golf course. Functions in this division include administration, irrigation, equipment repair and maintenance and course maintenance.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-	-	-
Other	3,588	3,574	382	444	376	198	198	198
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	3,588	3,574	382	444	376	198	198	198
Percent Change		**-0.39%**	**-89.31%**	**16.23%**	**-15.32%**	**-47.34%**	**0.00%**	**0.00%**
Expenditure								
Personnel	535,911	522,297	504,953	516,812	537,369	546,167	531,690	478,279
Commodities	118,252	159,044	140,381	155,384	125,515	159,200	159,313	148,950
Contractual	83,002	71,148	74,268	80,460	62,618	81,608	82,211	80,084
Capital	292,934	68,044	145,487	159,598	317,432	342,857	219,857	244,857
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	1,030,099	820,533	865,089	912,254	1,042,934	1,129,832	993,071	952,170
Percent Change		**-20.34%**	**5.43%**	**5.45%**	**14.32%**	**8.33%**	**-12.10%**	**-4.12%**
Employees FTE	5.46	4.43	4.50	4.50	4.50	4.50	4.50	4.00
Percent Change FTE		-18.78%	1.52%	0.00%	0.00%	0.00%	0.00%	-11.11%

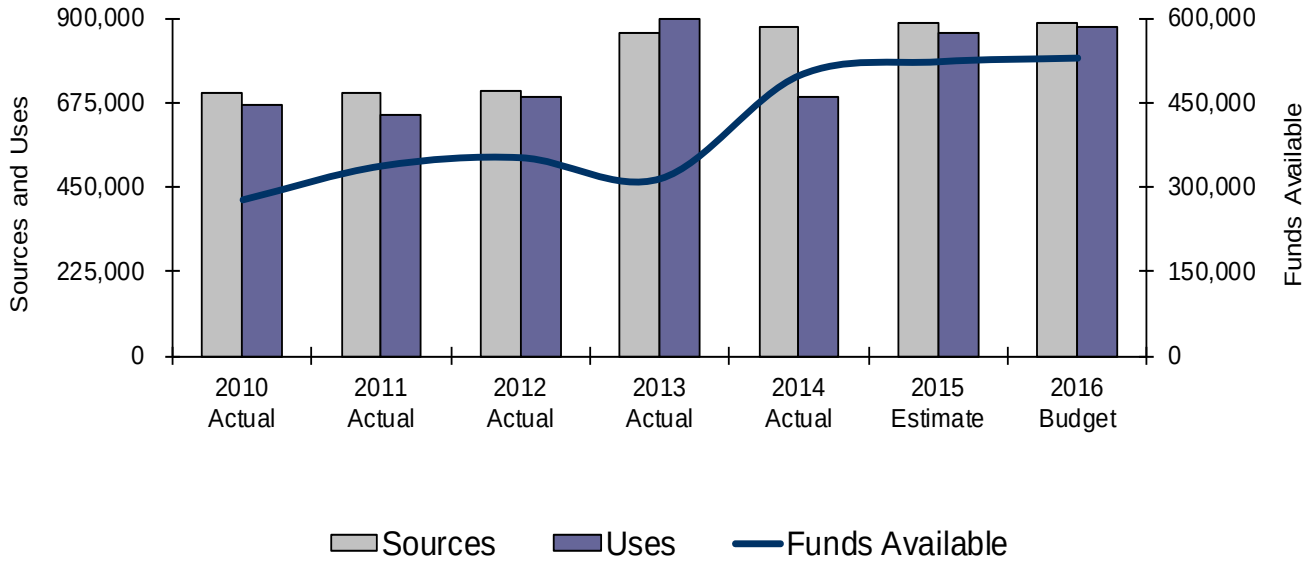


Department Public Works
Fund Concrete Utility

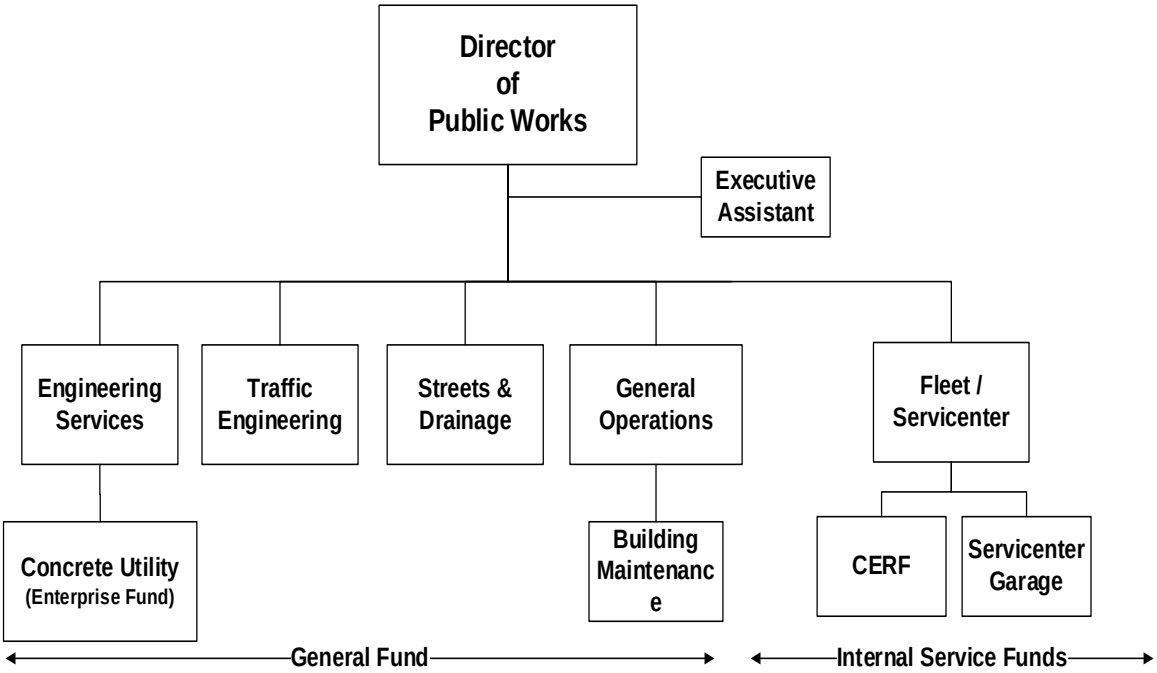
CONCRETE UTILITY FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 246,705	$ 277,906	$ 338,297	$ 352,984	$ 315,615	$ 329,851	$ 499,552	$ 523,919
Sources of Funds								
Operating Revenues								
Charges for Services	692,774	693,921	695,466	859,754	868,164	863,000	864,200	864,200
Interest and other	6,449	7,059	7,758	1,046	7,200	21,200	20,000	20,000
Total Operating Revenues	699,223	700,980	703,224	860,800	875,364	884,200	884,200	884,200
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	699,223	700,980	703,224	860,800	875,364	884,200	884,200	884,200
Uses of Funds								
Operating Expenses								
Operating Costs	345,640	366,275	359,755	363,889	278,225	377,664	357,004	356,335
Total Operating Expenses	345,640	366,275	359,755	363,889	278,225	377,664	357,004	356,335
Capital outlay	322,382	274,314	328,782	534,280	413,202	502,829	502,829	521,329
Total Uses of Funds	668,022	640,589	688,537	898,169	691,427	880,493	859,833	877,664
Net Sources(Uses) of Funds	31,201	60,391	14,687	(37,369)	183,937	3,707	24,367	6,536
Ending Funds Available	$ 277,906	$ 338,297	$ 352,984	$ 315,615	$ 499,552	$ 333,558	$ 523,919	$ 530,455
Funds Available Percentage Ch	12.65%	21.73%	4.34%	-10.59%	58.28%	-33.23%	57.07%	1.25%



Department Public Works
Fund Concrete Utility



Description The Department of Public Works constructs, repairs, and maintains the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, traffic markings and signs, central garage facilities and vehicles, and building facilities. Public Works also provides engineering expertise for public improvement projects and engineering assistance to other departments.

Mission **The Public Works Department mission is to construct, repair and maintain the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, street markings, signs, and building facilities. We manage the central garage facility, and provide vehicle maintenance for the City. The department provides engineering assistance to other departments, and engineering expertise for the Public Improvement Fund, Conservation Trust Fund, Capital Projects Fund, Concrete Utility Fund and the Open Space Fund.**

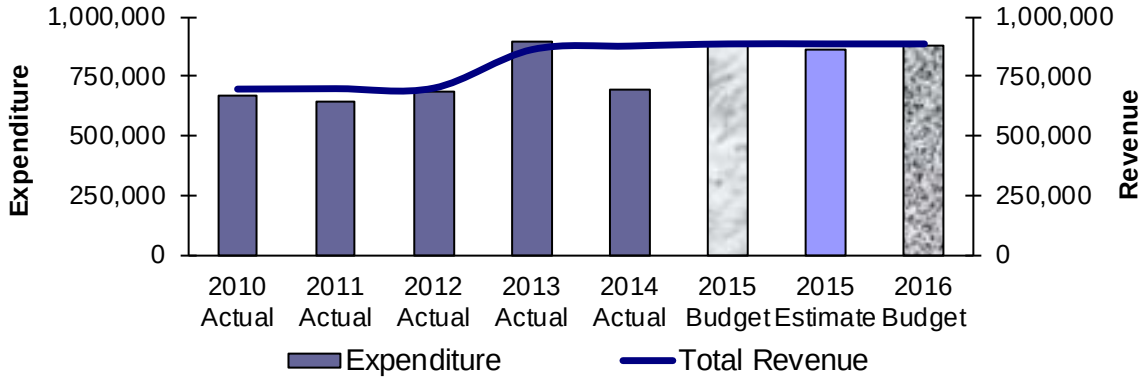
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
•	•
•	•
•	•

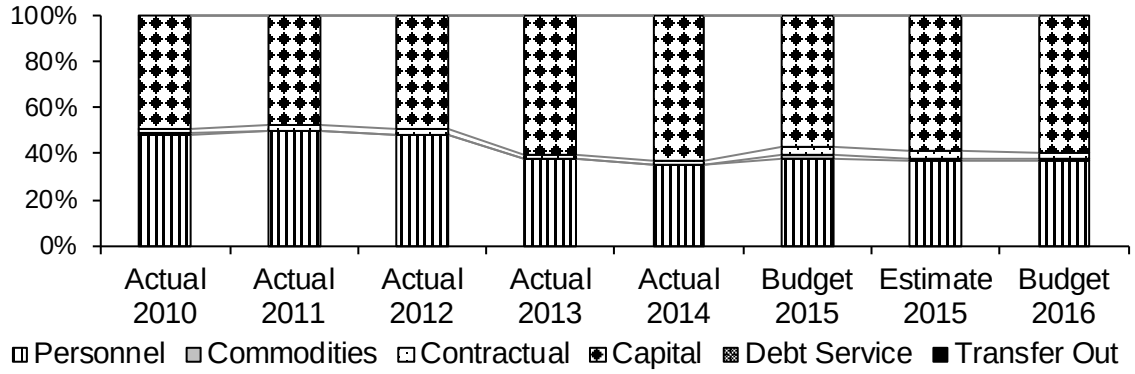
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
•	•
•	•
•	•

Department Public Works
Fund Concrete Utility

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	695,175	695,799	698,946	862,155	873,424	864,200	864,200	864,200
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	4,048	5,181	4,278	(1,355)	1,940	20,000	20,000	20,000
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	699,223	700,980	703,224	860,800	875,364	884,200	884,200	884,200
Percent Change		**0.25%**	**0.32%**	**22.41%**	**1.69%**	**1.01%**	**0.00%**	**0.00%**
Expenditure								
Personnel	322,321	318,788	329,003	339,574	243,013	335,490	314,816	325,926
Commodities	2,436	3,304	3,541	3,855	2,528	9,695	9,695	5,859
Contractual	11,612	12,619	14,222	11,401	11,124	32,479	32,493	24,550
Capital	331,654	305,877	341,771	543,339	434,762	502,829	502,829	521,329
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-	-	-
Total Expenditure	668,023	640,588	688,537	898,169	691,427	880,493	859,833	877,664
Percent Change		**-4.11%**	**7.49%**	**30.45%**	**-23.02%**	**27.34%**	**-2.35%**	**2.07%**
Employees FTE	3.89	3.86	3.92	4.17	2.92	2.92	2.92	2.92
Percent Change FTE		-0.74%	1.52%	6.38%	-30.00%	0.00%	0.00%	0.00%



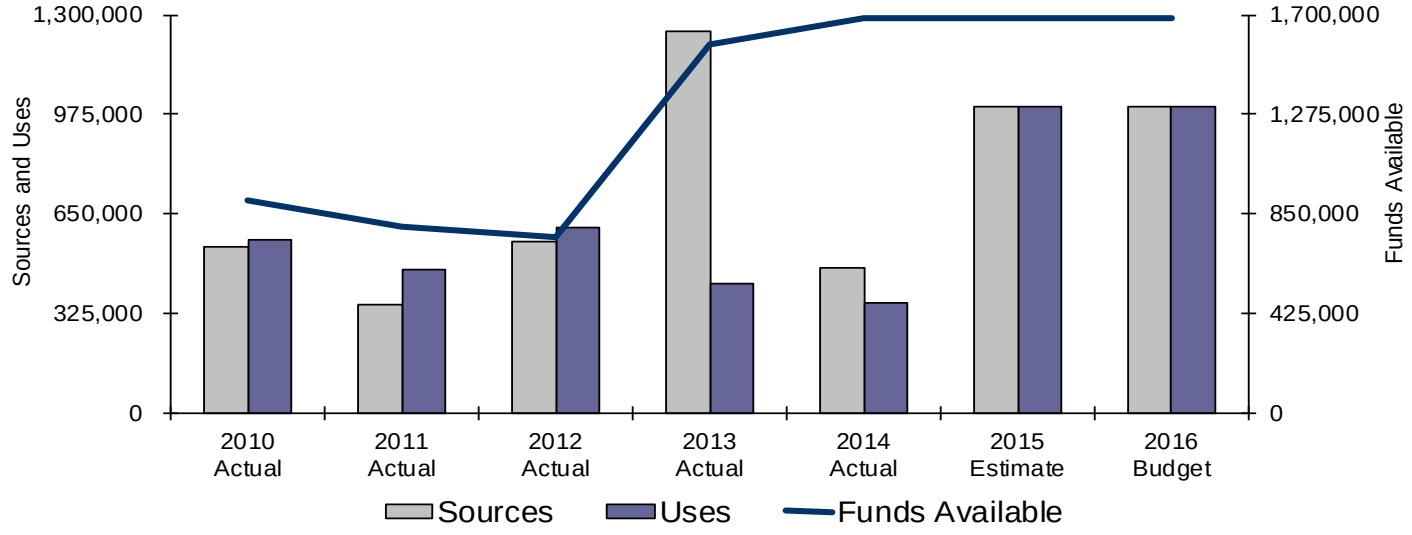


Department Community Development
Fund Housing Rehabilitation

HOUSING REHABILITATION FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 933,430	$ 909,889	$ 797,685	$ 750,019	$ 1,570,415	$ 1,570,415	$ 1,685,060	$ 1,685,060
Sources of Funds								
Operating Revenues								
Program revenues	480,248	204,036	220,893	252,422	223,562	855,000	855,000	855,000
Grant income	57,855	144,978	149,000	103,500	127,500	120,000	120,000	120,000
Other	6,021	6,829	47,713	205,642	121,768	25,000	25,000	25,000
Total Operating Revenues	544,124	355,843	417,606	561,564	472,830	1,000,000	1,000,000	1,000,000
Other Financing Sources	-	-	141,617	684,770	-	-	-	-
Total Sources of Funds	544,124	355,843	559,223	1,246,334	472,830	1,000,000	1,000,000	1,000,000
Uses of Funds								
Operating Expenses								
Program expenses	511,889	373,887	280,597	246,397	322,180	940,000	940,000	940,000
Interest expense	55,776	51,538	52,870	44,546	36,005	60,000	60,000	60,000
Total Operating Expenses	567,665	425,425	333,467	290,943	358,185	1,000,000	1,000,000	1,000,000
Capital outlay	-	-	-	-	-	-	-	-
Transfers Out	-	42,622	273,422	134,995	-	-	-	-
Total Uses of Funds	567,665	468,047	606,889	425,938	358,185	1,000,000	1,000,000	1,000,000
Net Sources(Uses) of Funds	(23,541)	(112,204)	(47,666)	820,396	114,645	-	-	-
Ending Funds Available	$ 909,889	$ 797,685	$ 750,019	$ 1,570,415	$ 1,685,060	$ 1,570,415	$ 1,685,060	$ 1,685,060
Funds Available Percentage Ch	-2.52%	-12.33%	-5.98%	109.38%	7.30%	-6.80%	7.30%	0.00%



The City has entered into various loans with local banks to fund the housing rehabilitation loan program. The loans are serviced by the Housing Rehabilitation Fund.

Vectra and US Bank – Lines of credit at various interest rates ranging from 3.85% to 7.00% are used to provide interim financing for the Housing Rehabilitation Fund program. The funds from the City's loans with local banks are subsequently loaned to homeowners to finance their home improvements. Repayments are made when payments are received on the corresponding notes receivable. The lines of credit are retired from the proceeds of long-term notes secured by individual homeowners' notes to the City. The repayments of these notes are based on the repayment of the corresponding notes receivable. The balance of these notes at December 31, 2014 for Vectra and US Bank is $276,577 and $598,550, respectively.

Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City as well as other governmental organizations on a cost-reimbursement basis.

Central Services Fund – Accounts for the financing of printing services and for maintaining an inventory of frequently used or essential office supplies provided by Central Services to other departments of the City on a cost reimbursement basis.

Servicenter Fund – Accounts for the financing of automotive repairs and services provided by the Servicenter to other departments of the City, or to other governmental units, on a cost reimbursement basis.

Capital Equipment Replacement Fund – Accounts for the accumulation of funds for the scheduled replacement of City-owned equipment and vehicles.

Risk Management Fund – Accounts for the administration of maintaining property and liability and workers' compensation insurance.

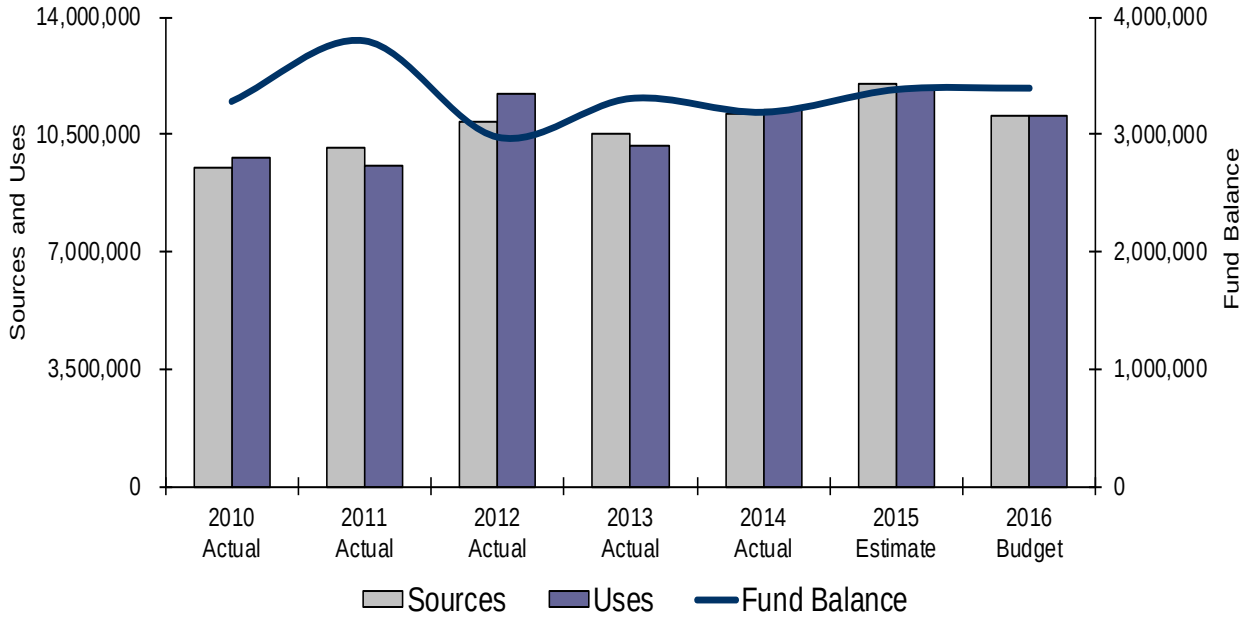
Employee Benefits Fund – Accounts for the administration of providing City employee benefit programs: medical, dental, life, and disability insurance.

Internal Service Funds

Central Services Fund, Servicenter Fund, Capital Equipment Replacement Fund, Risk Management Fund, and Employee Benefits Fund

Combined Statement of Fund Sources, Uses and Changes in Fund Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	**$3,572,508**	**$3,277,944**	**$3,789,485**	**$2,977,858**	**$3,303,687**	**$2,882,052**	**$3,187,531**	**$3,379,511**
Sources of Funds								
Total Revenue	9,507,772	9,747,869	10,106,278	10,505,156	11,136,839	11,985,202	12,004,571	11,033,055
Other Financing Sources	-	330,465	795,000	-	-	-	-	-
Total Sources of Funds	9,507,772	10,078,334	10,901,278	10,505,156	11,136,839	11,985,202	12,004,571	11,033,055
Uses of Funds								
Total Expenditures	8,505,859	8,520,793	10,649,905	9,929,327	10,902,995	13,657,991	11,812,591	11,021,981
Other Financing Uses	1,296,477	1,046,000	1,063,000	250,000	350,000	-	-	-
Total Uses of Funds	9,802,336	9,566,793	11,712,905	10,179,327	11,252,995	13,657,991	11,812,591	11,021,981
Net Sources (Uses) of Funds	(294,564)	511,541	(811,627)	325,829	(116,156)	(1,672,789)	191,980	11,074
Ending Funds Available	**$3,277,944**	**$3,789,485**	**$2,977,858**	**$3,303,687**	**$3,187,531**	**$1,209,263**	**$3,379,511**	**$3,390,585**
Funds Available Percentage Change		15.61%	-21.42%	10.94%	-3.52%	-63.40%	179.47%	0.33%

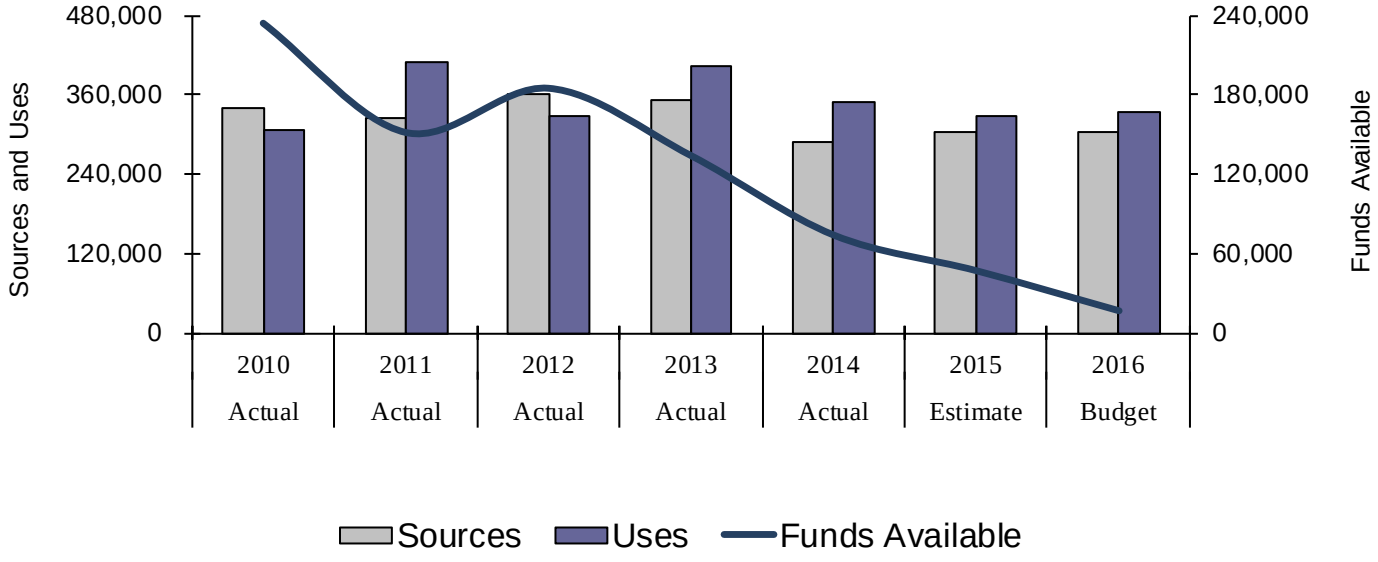


Department Finance and Administrative Services
Fund Central Services

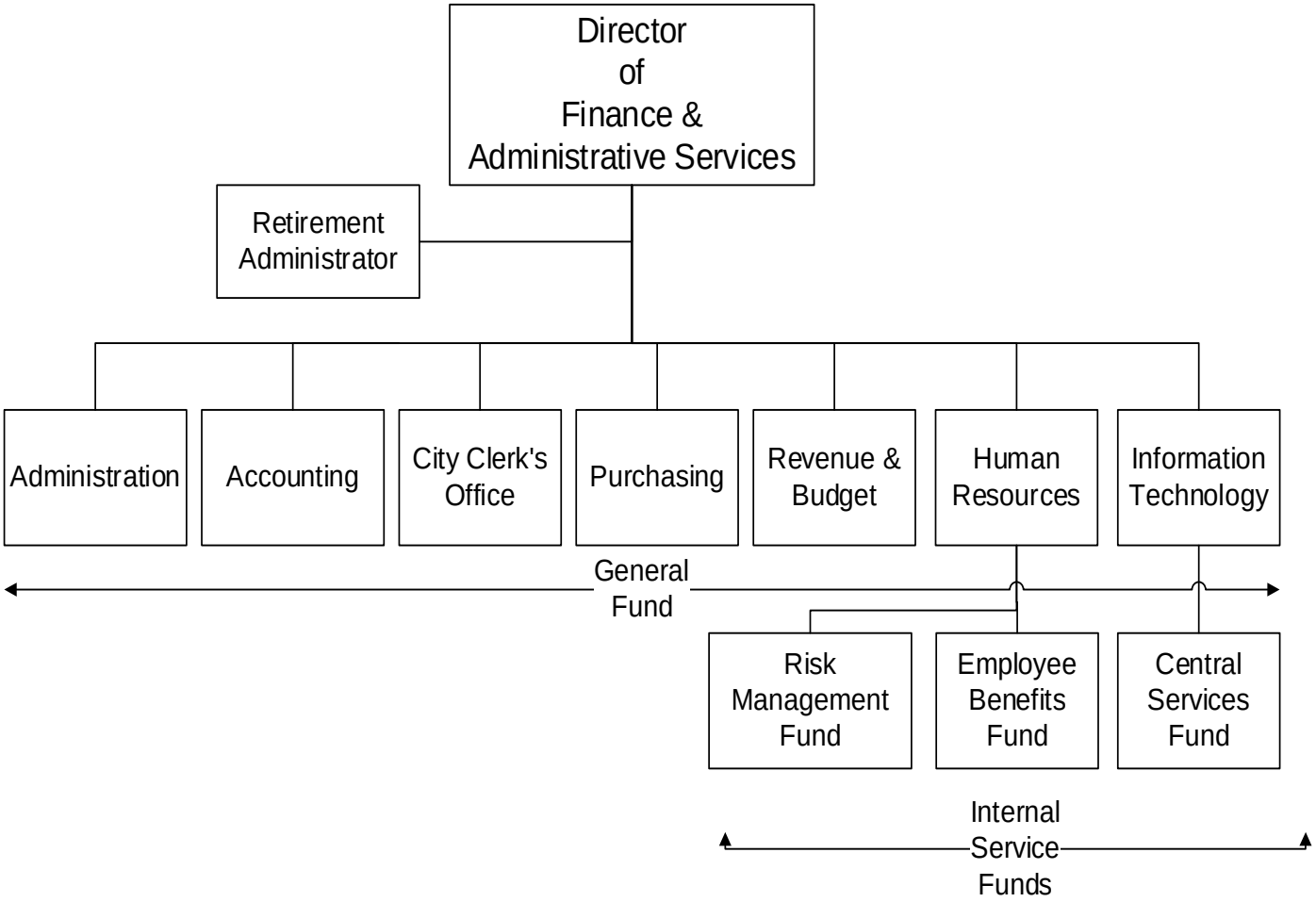
CENTRAL SERVICES FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 200,630	$ 234,309	$ 151,323	$ 184,905	$ 133,693	$ 67,141	$ 73,390	$ 46,333
Sources of Funds								
Operating Revenues								
Interdepartmental Charges	337,724	324,137	359,560	352,817	287,480	314,900	299,900	299,900
Interest and Other	2,237	1,545	1,475	(299)	622	2,000	2,075	2,075
Total Operating Revenues	339,961	325,682	361,035	352,518	288,102	316,900	301,975	301,975
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	339,961	325,682	361,035	352,518	288,102	316,900	301,975	301,975
Uses of Funds								
Operating Expenses								
Operating Costs	306,282	408,668	327,453	344,798	298,405	329,423	317,148	320,523
Total Operating Expenses	306,282	408,668	327,453	344,798	298,405	329,423	317,148	320,523
Capital outlay	-	-	-	8,932	-	11,884	11,884	11,884
Other Financing Uses	-	-	-	50,000	50,000	-	-	-
Total Uses of Funds	306,282	408,668	327,453	403,730	348,405	341,307	329,032	332,407
Net Sources(Uses) of Funds	33,679	(82,986)	33,582	(51,212)	(60,303)	(24,407)	(27,057)	(30,432)
Ending Funds Available	$ 234,309	$ 151,323	$ 184,905	$ 133,693	$ 73,390	$ 42,734	$ 46,333	$ 15,901
Funds Available Percentage Ch	16.79%	-35.42%	22.19%	-27.70%	-45.11%	-41.77%	8.42%	-65.68%



Department Finance and Administrative Services
Fund Central Services



Description Excellent communication is one of the most important goals of the City. As part of that goal, Central Services is responsible for printing, mailing, and maintaining an inventory of forms and supplies for user departments. This division of the Finance and Administrative Services Department operates high-speed copier/printers, printing press and other print shop equipment.

Mission **Meet the needs of staff, legislative bodies, public, and creditors by providing timely, accurate, and useful financial information. Preserve and protect the City's public records and capital resources to ensure legal compliance and maximization of resources.**

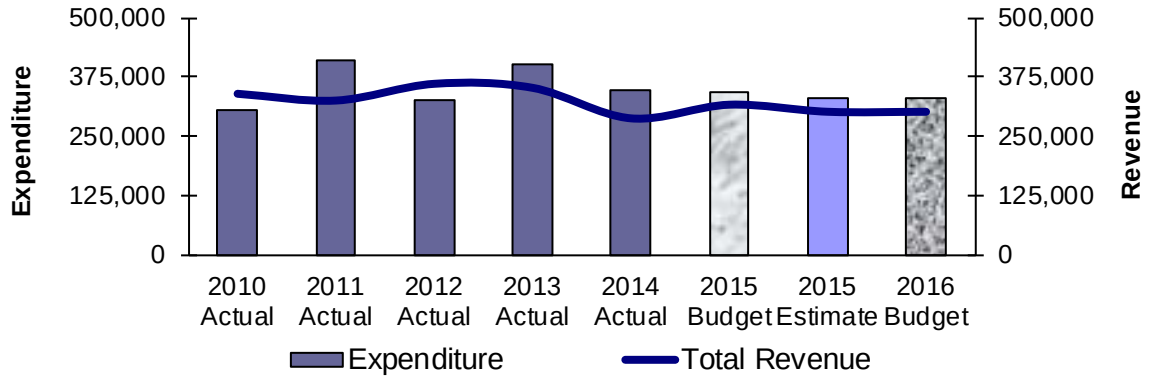
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
•	• **Working towards MSCA certification**
•	•
•	•

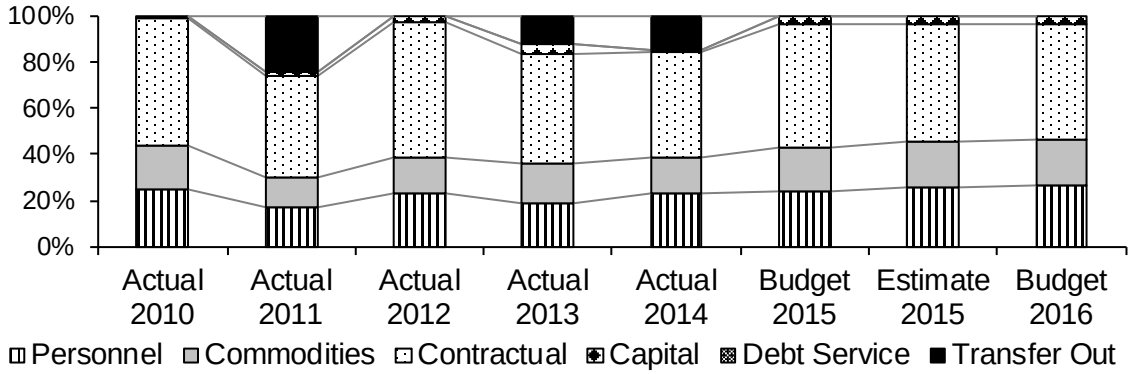
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
•	•
•	•
•	•

Department Finance and Administrative Services
Fund Central Services

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	336,460	323,053	359,390	351,958	287,480	314,900	299,900	299,900
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	2,237	1,545	1,475	(299)	622	1,500	1,500	1,500
Other	1,264	1,084	170	859	-	500	575	575
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	339,961	325,682	361,035	352,518	288,102	316,900	301,975	301,975
Percent Change		**-4.20%**	**10.86%**	**-2.36%**	**-18.27%**	**10.00%**	**-4.71%**	**0.00%**
Expenditure								
Personnel	75,608	69,459	74,596	77,600	81,836	83,305	85,827	89,193
Commodities	57,550	53,391	51,245	66,665	53,225	63,625	63,784	63,784
Contractual	170,658	179,106	193,724	191,860	157,580	182,493	167,537	167,546
Capital	2,465	6,713	7,888	17,605	5,764	11,884	11,884	11,884
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	-	100,000	-	50,000	50,000	-	-	-
Total Expenditure	306,281	408,669	327,453	403,730	348,405	341,307	329,032	332,407
Percent Change		**33.43%**	**-19.87%**	**23.29%**	**-13.70%**	**-2.04%**	**-3.60%**	**1.03%**
Employees FTE	1.09	1.08	1.10	1.10	1.10	1.10	1.10	1.10
ercent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%

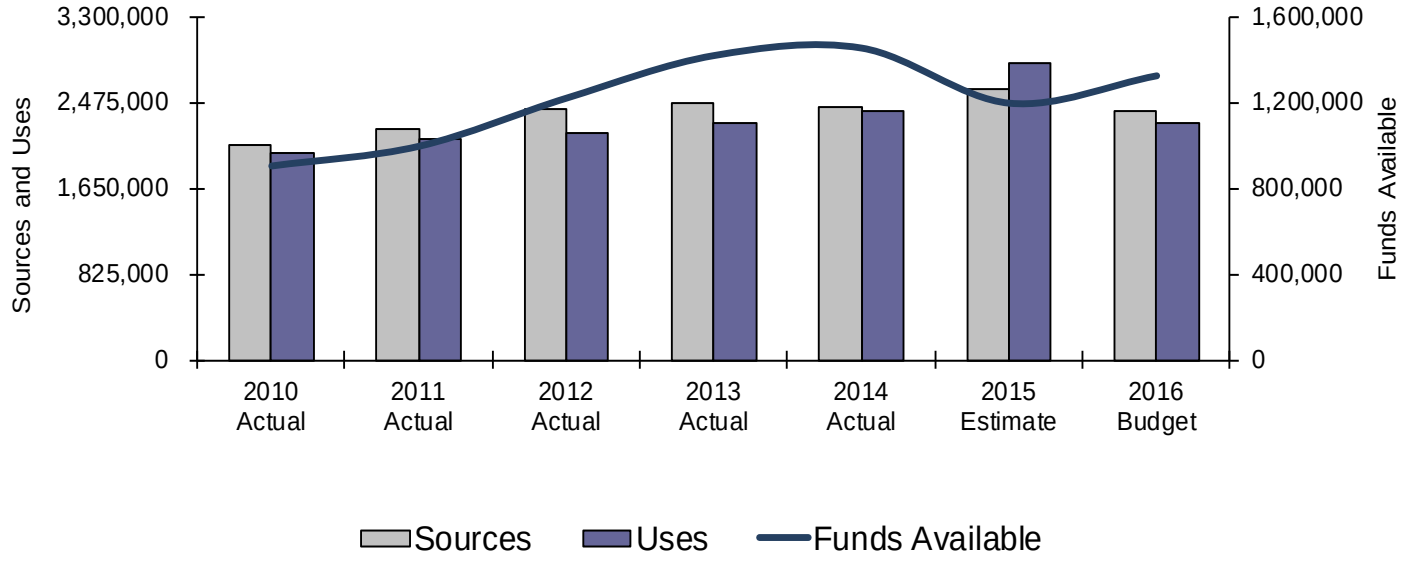




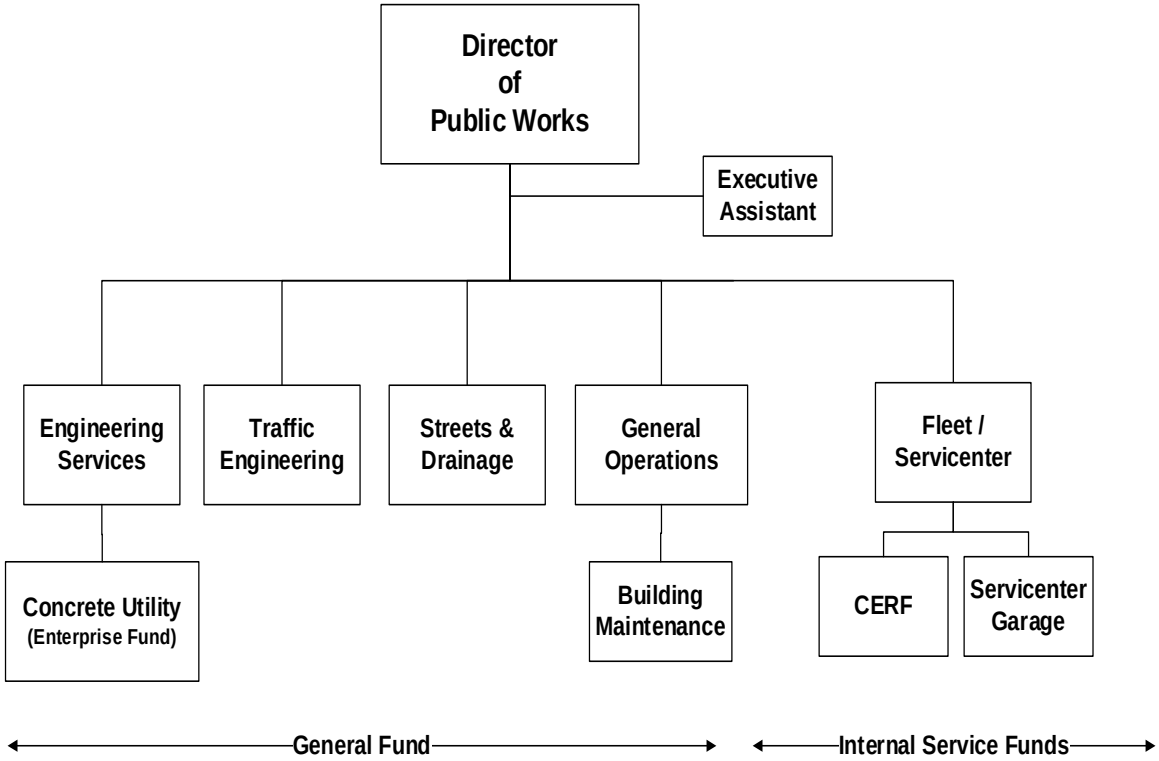
SERVICENTER FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 825,982	$ 902,007	$ 993,875	$ 1,217,858	$ 1,415,804	$ 1,171,256	$ 1,450,471	$ 1,194,203
Sources of Funds								
Operating Revenues								
Vehicle maintenance	920,993	980,146	982,981	1,068,992	1,065,982	1,047,684	1,047,684	935,688
Building rentals	404,820	413,248	413,248	454,133	454,133	454,133	454,133	493,949
Direct charges	712,794	805,045	992,719	942,844	893,232	1,061,675	1,082,675	946,666
Interest and Other	19,682	15,028	14,726	2,740	8,718	17,741	17,741	18,105
Total Operating Revenues	2,058,289	2,213,467	2,403,674	2,468,709	2,422,065	2,581,233	2,602,233	2,394,408
Other Financing Sources	-	-	-	-	-	-	-	-
Total Sources of Funds	2,058,289	2,213,467	2,403,674	2,468,709	2,422,065	2,581,233	2,602,233	2,394,408
Uses of Funds								
Operating Expenses								
Servicenter Garage Costs	1,445,325	1,506,150	1,735,397	1,715,743	1,730,014	2,001,109	1,957,047	1,803,037
Servicenter Admin Costs	327,967	277,906	263,759	339,269	229,513	530,862	475,803	456,312
Total Operating Expenses	1,773,292	1,784,056	1,999,156	2,055,012	1,959,527	2,531,971	2,432,850	2,259,349
Capital Acquisitions	8,972	37,543	80,535	15,751	127,871	857,651	425,651	7,651
Other Financing Uses	200,000	300,000	100,000	200,000	300,000	-	-	-
Total Uses of Funds	1,982,264	2,121,599	2,179,691	2,270,763	2,387,398	3,389,622	2,858,501	2,267,000
Net Sources(Uses) of Funds	76,025	91,868	223,983	197,946	34,667	(808,389)	(256,268)	127,408
Ending Funds Available	$ 902,007	$ 993,875	$ 1,217,858	$ 1,415,804	$ 1,450,471	$ 362,867	$ 1,194,203	$ 1,321,611
Funds Available Percentage Ch	9.20%	10.18%	22.54%	16.25%	2.45%	-74.98%	229.10%	10.67%



Department Public Works
Fund Servicenter



Description The Department of Public Works constructs, repairs, and maintains the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, traffic markings and signs, central garage facilities and vehicles, and building facilities. Public Works also provides engineering expertise for public improvement projects and engineering assistance to other departments.

Mission **The Public Works Department mission is to construct, repair and maintain the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, street markings, signs, and building facilities. We manage the central garage facility, and provide vehicle maintenance for the City. The department provides engineering assistance to other departments, and engineering expertise for the Public Improvement Fund, Conservation Trust Fund, Capital Projects Fund, Concrete Utility Fund and the Open Space Fund.**

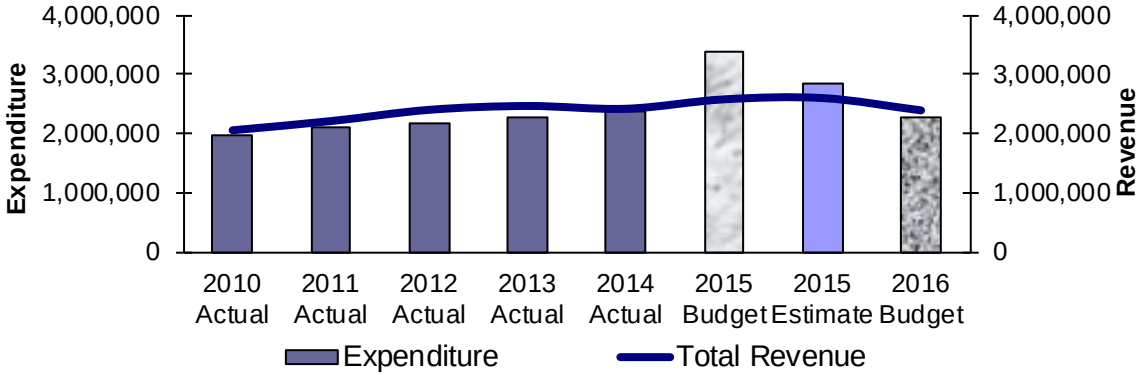
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Implementation of tier 4 diesel engines for off road equipment. • Refinement of synthetic oil program	• Continued use and evaluation of flex fueled vehicles in fleet • Use of GPS technology for idle reduction strategies

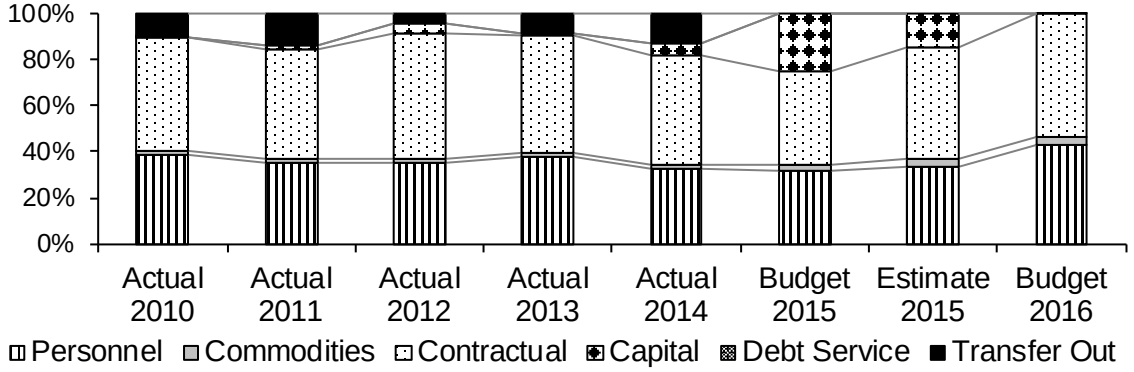
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Continued use of flex fueled vehicles in fleet • Idle reduction strategies to improve fuel economy • Continued use of GPS technology	•

Department Public Works
Fund Servicenter
Division **Administration**
Account **61.1008**

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	2,044,367	2,199,747	2,390,422	2,463,414	2,413,347	2,567,692	2,588,692	2,380,503
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	7,097	8,899	8,334	(2,886)	6,845	9,578	9,578	9,578
Other	6,824	4,820	4,918	8,181	1,873	3,963	3,963	4,327
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-
Total Revenue	2,058,288	2,213,466	2,403,674	2,468,709	2,422,065	2,581,233	2,602,233	2,394,408
Percent Change		**7.54%**	**8.59%**	**2.71%**	**-1.89%**	**6.57%**	**0.81%**	**-7.99%**
Expenditure								
Personnel	774,849	754,423	769,041	858,698	774,808	1,065,714	965,472	964,703
Commodities	31,850	34,758	41,546	36,781	47,691	93,313	93,909	94,909
Contractual	966,592	994,874	1,188,569	1,159,533	1,137,028	1,372,944	1,373,469	1,199,737
Capital	8,972	37,543	80,535	15,751	127,871	857,651	425,651	7,651
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	200,000	300,000	100,000	200,000	300,000	-	-	-
Total Expenditure	1,982,263	2,121,598	2,179,691	2,270,763	2,387,398	3,389,622	2,858,501	2,267,000
Percent Change		**7.03%**	**2.74%**	**4.18%**	**5.14%**	**41.98%**	**-15.67%**	**-20.69%**
Employees FTE	9.92	9.85	10.00	10.00	10.00	10.00	10.00	10.00
ercent Change FTE		-0.74%	1.52%	0.00%	0.00%	0.00%	0.00%	0.00%



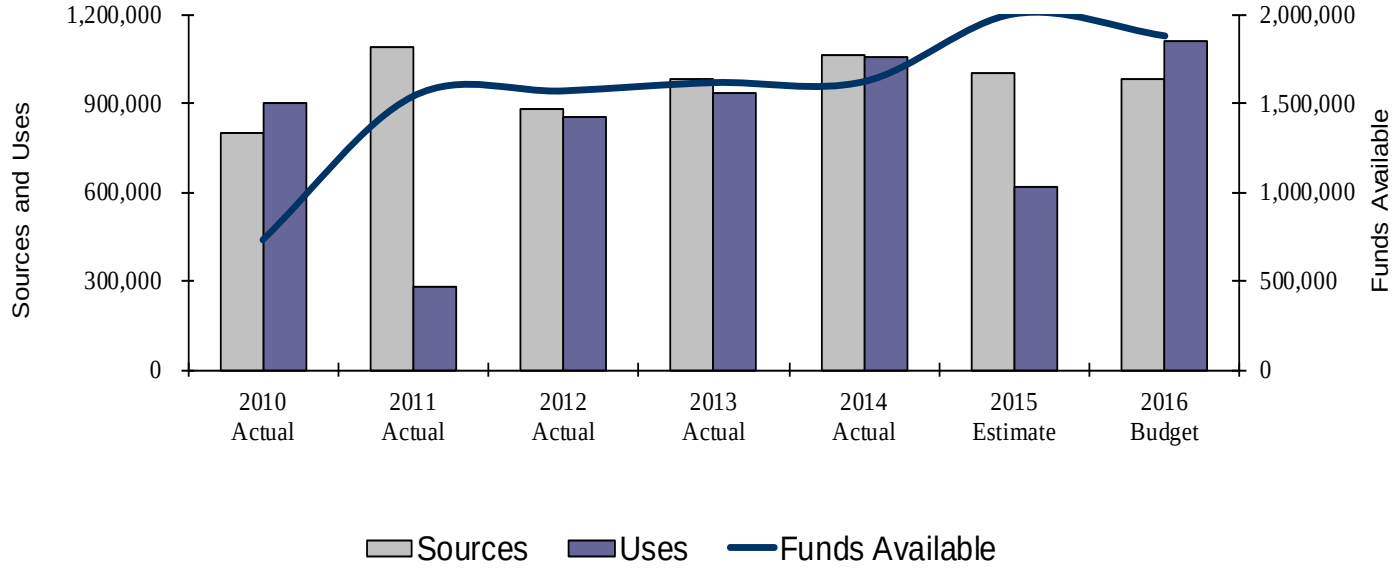


Department Public Works
Fund Capital Equipment Replacement

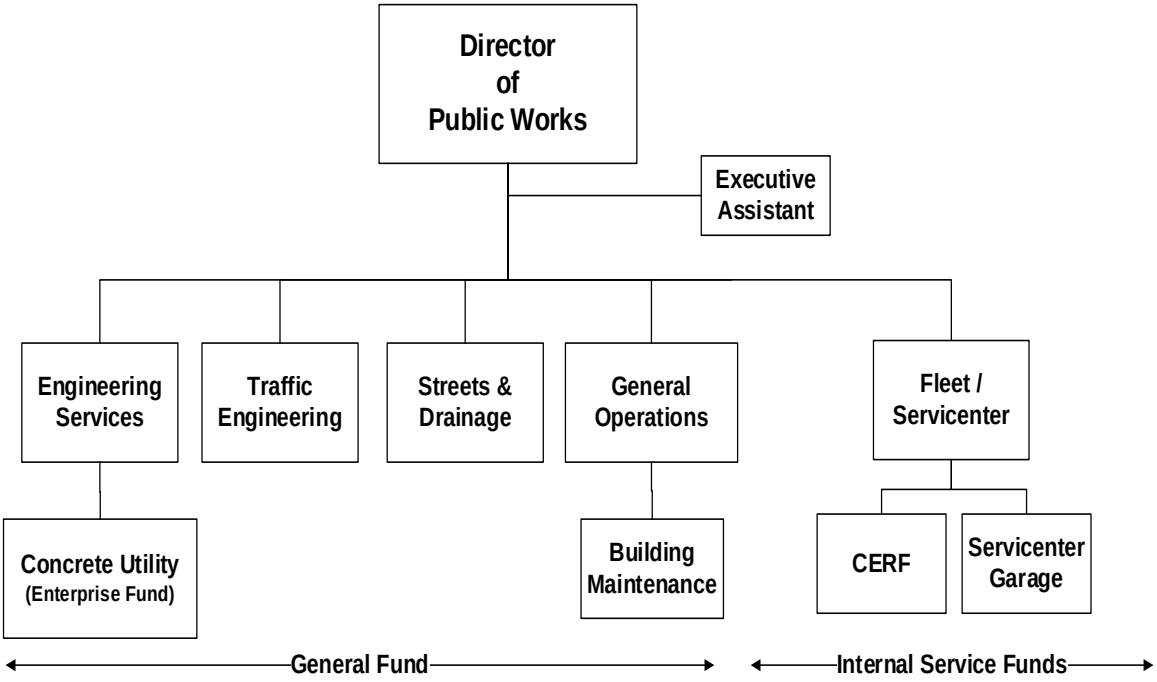
CAPITAL EQUIPMENT REPLACEMENT FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 832,459	$ 728,781	$ 1,538,025	$ 1,568,208	$ 1,615,138	$ 1,575,032	$ 1,621,229	$ 2,003,106
Sources of Funds								
Operating Revenues								
CERF Charges	682,839	704,277	722,415	770,494	823,394	871,500	871,500	854,937
Interest and Other	113,980	90,177	159,523	211,857	237,236	126,500	126,500	126,500
Total Operating Revenues	796,819	794,454	881,938	982,351	1,060,630	998,000	998,000	981,437
Other Financing Sources	-	295,465	-	-	-	-	-	-
Total Sources of Funds	796,819	1,089,919	881,938	982,351	1,060,630	998,000	998,000	981,437
Uses of Funds								
Operating Expenses								
Operating Costs	10,757	6,542	20,139	18,946	9,385	22,614	22,614	22,614
Total Operating Costs	10,757	6,542	20,139	18,946	9,385	22,614	22,614	22,614
Capital Acquisitions	443,263	274,133	831,616	916,475	1,045,154	1,818,835	593,509	1,083,833
Other Financing Uses	446,477	-	-	-	-	-	-	-
Total Uses of Funds	900,497	280,675	851,755	935,421	1,054,539	1,841,449	616,123	1,106,447
Net Sources(Uses) of Funds	(103,678)	809,244	30,183	46,930	6,091	(843,449)	381,877	(125,010)
Ending Funds Available	$ 728,781	$ 1,538,025	$ 1,568,208	$ 1,615,138	$ 1,621,229	$ 731,583	$ 2,003,106	$ 1,878,096
Funds Available Percentage Change	-12.45%	111.04%	1.96%	2.99%	0.38%	-54.87%	173.80%	-6.24%



Department Public Works
Fund Capital Equipment Replacement



Description The Department of Public Works constructs, repairs, and maintains the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, traffic markings and signs, central garage facilities and vehicles, and building facilities. Public Works also provides engineering expertise for public improvement projects and engineering assistance to other departments.

Mission **The Public Works Department mission is to construct, repair and maintain the infrastructure of the City, including streets, alleys, surface drainage, traffic systems, street markings, signs, and building facilities. We manage the central garage facility, and provide vehicle maintenance for the City. The department provides engineering assistance to other departments, and engineering expertise for the Public Improvement Fund, Conservation Trust Fund, Capital Projects Fund, Concrete Utility Fund and the Open Space Fund.**

2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
•	•

2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
•	•

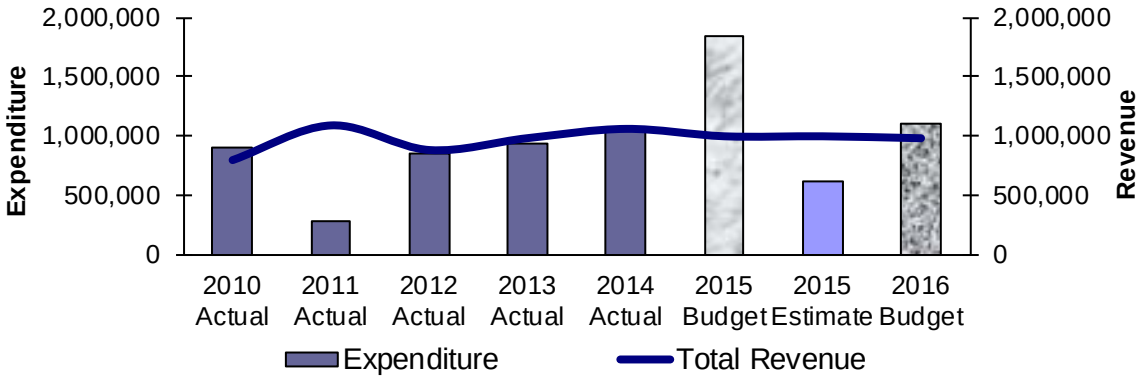
Department Public Works

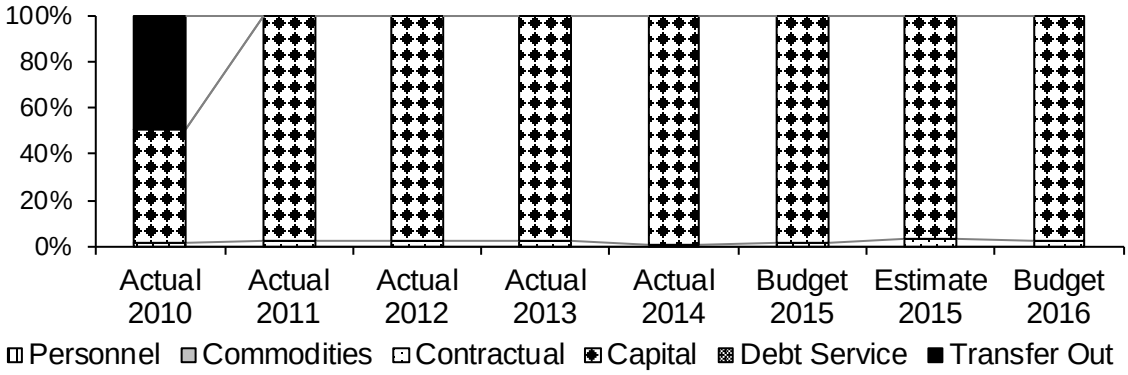
Fund Capital Equipment Replacement

Description The Capital Equipment Replacement fund accounts for the accumulation of funds for the scheduled replacement of City-owned equipment and vehicles.

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	682,839	704,277	722,415	770,494	823,394	871,500	871,500	854,937
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	6,937	9,649	11,289	(2,793)	9,053	21,500	21,500	21,500
Other	107,043	80,529	148,233	114,650	228,184	105,000	105,000	105,000
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	295,465	-	100,000	-	-	-	-
Total Revenue	796,819	1,089,920	881,937	982,351	1,060,631	998,000	998,000	981,437
Percent Change		**36.78%**	**-19.08%**	**11.39%**	**7.97%**	**-5.91%**	**0.00%**	**-1.66%**
Expenditure								
Personnel	-	-	-	-	-	-	-	-
Commodities	-	-	-	-	-	-	-	-
Contractual	10,757	6,542	20,139	18,946	9,385	22,614	22,614	22,614
Capital	443,263	274,133	831,616	916,475	1,045,155	1,818,835	593,509	1,083,833
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	446,477	-	-	-	-	-	-	-
Total Expenditure	900,497	280,675	851,755	935,421	1,054,540	1,841,449	616,123	1,106,447
Percent Change		**-68.83%**	**203.47%**	**9.82%**	**12.73%**	**74.62%**	**-66.54%**	**79.58%**
Employees FTE	NA	NA	NA	NA	NA	NA	NA	NA
Percent Change FTE		----	----	----	----	----	----	----





Department Public Works
Fund Capital Equipment Replacement

2016 Capital Equipment Replacement List

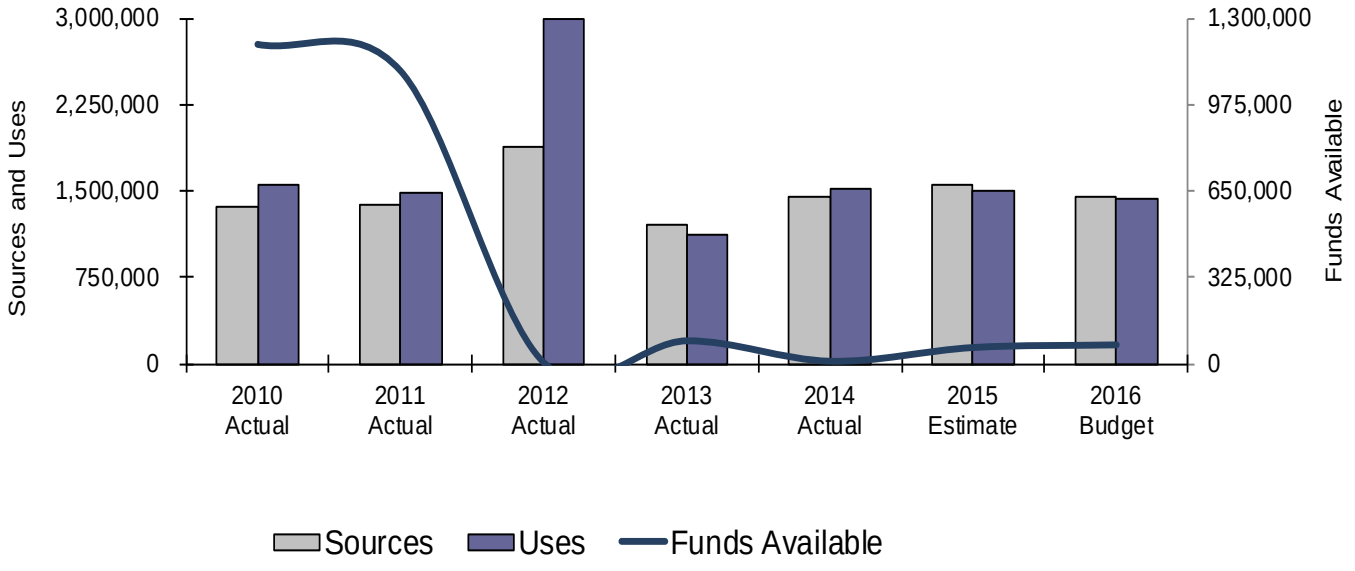
Unit Number	Year/Make/Model	Life Exp. Months	Estimated Replacement
0421	2008 FORD F250	96	21,235.19
1319	2002 DODGE DAKOTA	96	24,018.39
1320	2003 FREIGHTLINER FL80	156	101,061.96
1341	1985 FORD F800	348	48,087.21
1342	1985 FMC FLUSH 6540	348	87,097.34
1358	2001 SULLIVAN AIR COMP.	144	17,674.47
1409	2004 VOLVO L50D LOADR	144	117,069.32
1426	2007 FORD F150	84	26,004.84
1428	2008 GMC SIERRA 1500	96	30,224.32
1976	2005 CHEVROLET 1500	108	17,367.14
2369	2001 FORD F150	132	34,696.93
2378	2007 CHEVROLET SILVERADO 1500	84	18,463.54
3056	2008 DODGE DAKOTA	96	24,671.09
3226	2001 SULLIVAN AIR COMP.	156	18,381.45
3312	2007 CHEVROLET TRAILBLAZER	108	27,965.34
3315	2008 FREIGHTLINER M2106	96	175,609.78
3580	2001 FORD F150	156	35,160.27
3581	2007 CHEVROLET COLORADO	84	16,840.13
4279	2007 CHEVROLET 2500	84	22,722.60
4280	2007 CHEVROLET 2500	84	22,722.60
5220	2002 GMC SAVANA	96	26,009.39
5227	2004 HONDA TRX350FM4	84	6,210.17
5228	2004 HONDA TRX350FMA	84	6,104.66
5237	2006 POLARIS RANGER	72	8,394.91
5240	2007 KUBOTA F3680	84	20,942.30
5241	2007 KUBOTA F3680	84	20,942.30
5243	2008 FORD F250	84	29,976.67
5235	2006 GMC 2500HD	84	21,474.99
7356	2001 DODGE CARAVAN	156	29,963.32
7413	2007 CHEVROLET TRAILBLAZER	84	26,741.25
	TOTAL		$1,083,833.85

Department Finance and Administrative Services
Fund Risk Management

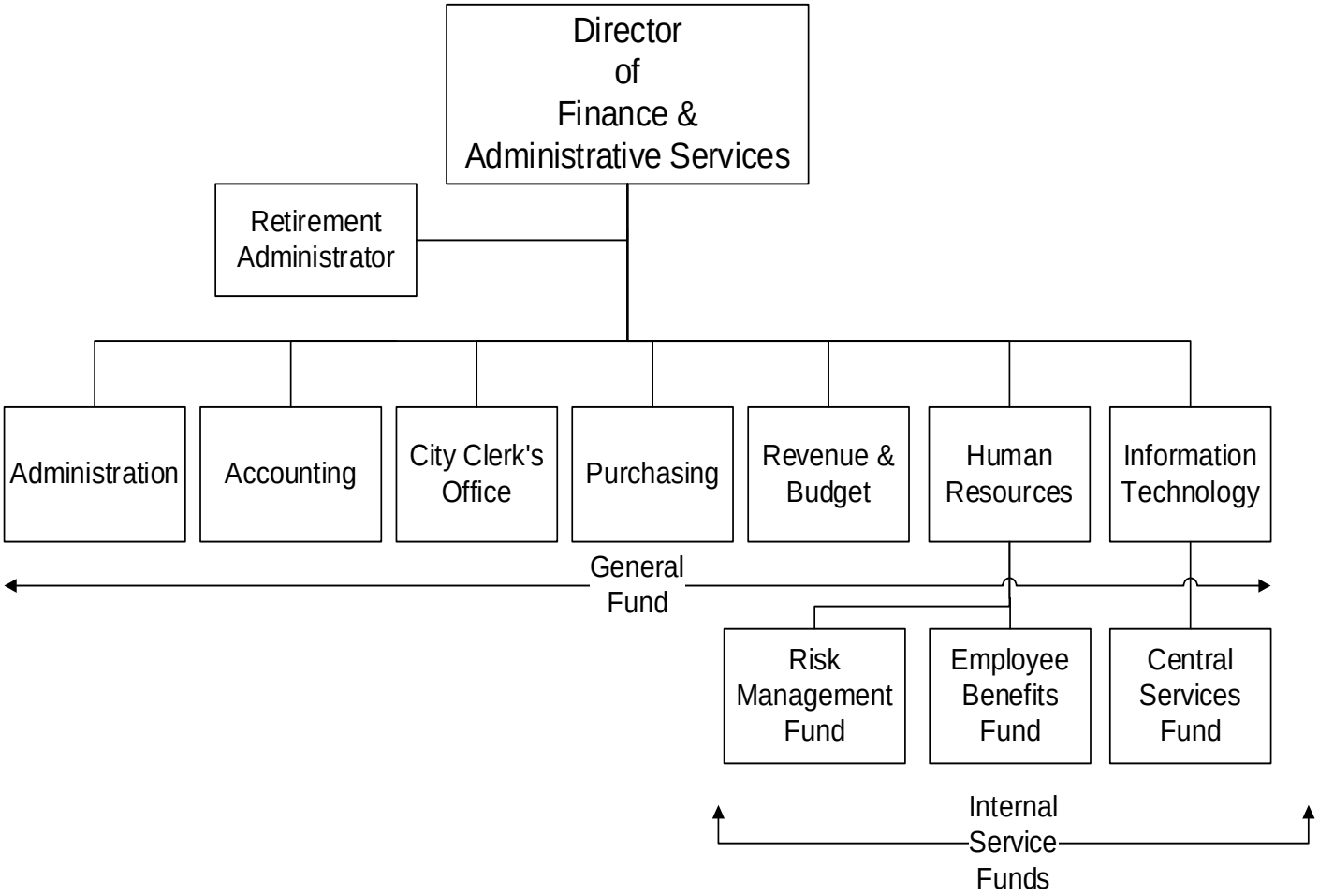
RISK MANAGEMENT FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 1,384,702	$ 1,201,929	$ 1,101,326	$ 3,735	$ 85,748	$ 26,288	$ 8,722	$ 60,537
Sources of Funds								
Operating Revenues								
Intergovernmental service charges:								
Property and liability	831,304	848,938	755,842	724,612	777,852	792,244	805,538	790,463
Workers' Compensation	514,103	507,197	406,182	476,555	661,247	726,413	726,413	646,372
Net Investment Income and Other	16,321	19,851	10,320	(2,748)	6,101	16,911	16,911	8,611
Total Operating Revenues	1,361,728	1,375,986	1,172,344	1,198,419	1,445,200	1,535,568	1,548,862	1,445,446
Other Financing Sources	-	-	715,000	-	-	-	-	-
Total Sources of Funds	1,361,728	1,375,986	1,887,344	1,198,419	1,445,200	1,535,568	1,548,862	1,445,446
Uses of Funds								
Operating Expenses								
Property and liability	521,792	731,898	776,970	789,857	891,467	828,218	786,392	789,183
Workers' Compensation	572,709	198,691	1,281,965	326,549	630,759	703,681	710,655	646,372
Total Operating Expenses	1,094,501	930,589	2,058,935	1,116,406	1,522,226	1,531,899	1,497,047	1,435,555
Other Financing Uses	450,000	546,000	926,000	-	-	-	-	-
Total Uses of Funds	1,544,501	1,476,589	2,984,935	1,116,406	1,522,226	1,531,899	1,497,047	1,435,555
Net Sources(Uses) of Funds	(182,773)	(100,603)	(1,097,591)	82,013	(77,026)	3,669	51,815	9,891
Ending Funds Available	$ 1,201,929	$ 1,101,326	$ 3,735	$ 85,748	$ 8,722	$ 29,957	$ 60,537	$ 70,428
Funds Available Percentage Change	-13.20%	-8.37%	-99.66%	2195.80%	-89.83%	243.46%	102.08%	16.34%



Department Finance and Administrative Services
Fund Risk Management



Description Administers the insurance for Workers' Compensation, Property and Liability coverage.

Mission **To exhibit dynamic leadership in providing and facilitating services to internal and external customers.**

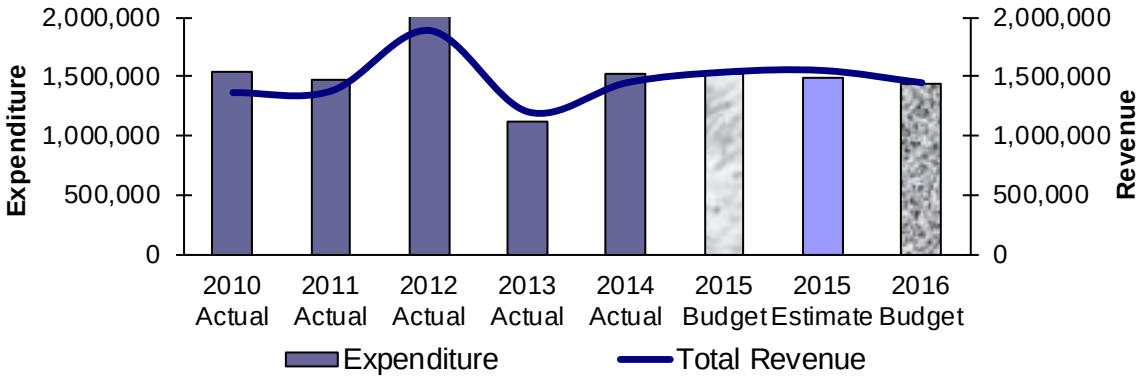
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Ensure safety programs result in prevention of employee injury by eliminating and/or reducing risks	• Ensure safety programs result in prevention of employee injury by eliminating and/or reducing risks

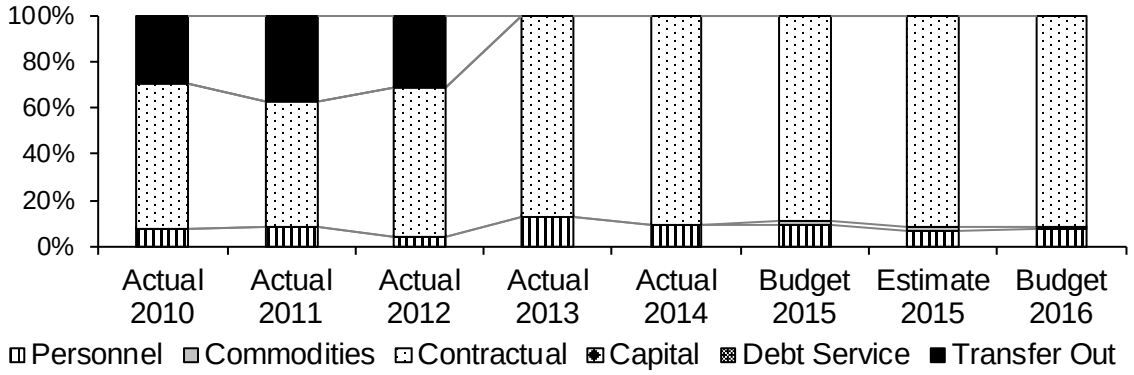
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Ensure safety programs result in prevention of employee injury by eliminating and/or reducing risks	•

Department Finance and Administrative Services
Fund Risk Management
Division **Property and Liability** and **Workers' Compensation**
Account **63.0503** Property and Liability and **63.0504** Workers' Compensation

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	1,345,407	1,356,135	1,162,024	1,201,167	1,439,099	1,518,657	1,531,951	1,436,835
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	16,322	19,851	10,320	(2,748)	5,041	15,500	15,500	7,200
Other	-	-	-	-	1,059	1,411	1,411	1,411
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	-	715,000	-	-	-	-	-
Total Revenue	1,361,729	1,375,986	1,887,344	1,198,419	1,445,199	1,535,568	1,548,862	1,445,446
Percent Change		**1.05%**	**37.16%**	**-36.50%**	**20.59%**	**6.25%**	**0.87%**	**-6.68%**
Expenditure								
Personnel	113,644	121,497	132,743	144,797	146,733	148,955	107,129	104,627
Commodities	2,021	3,141	3,188	729	131	20,000	20,006	20,015
Contractual	978,836	805,952	1,923,004	970,880	1,375,361	1,362,944	1,369,912	1,310,913
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	450,000	546,000	926,000	-	-	-	-	-
Total Expenditure	1,544,501	1,476,590	2,984,935	1,116,406	1,522,225	1,531,899	1,497,047	1,435,555
Percent Change		**-4.40%**	**102.15%**	**-62.60%**	**36.35%**	**0.64%**	**-2.28%**	**-4.11%**
Employees FTE	1.30	1.97	1.50	1.50	1.50	1.50	1.00	1.00
Percent Change FTE		51.26%	-23.86%	0.00%	0.00%	0.00%	-33.33%	0.00%

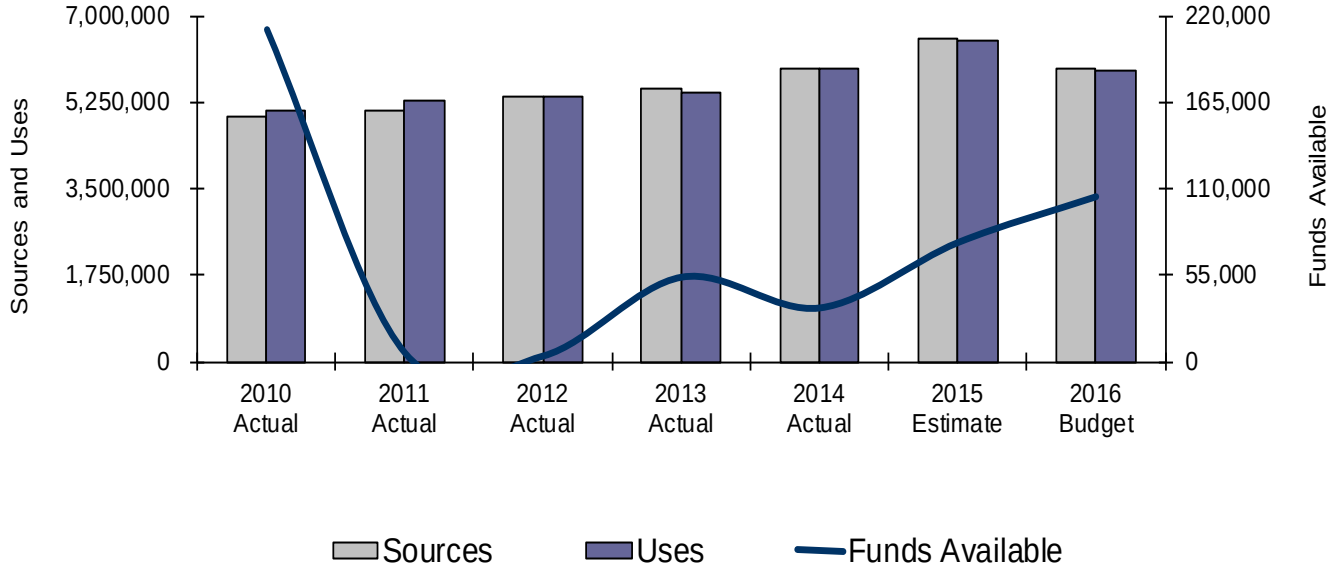




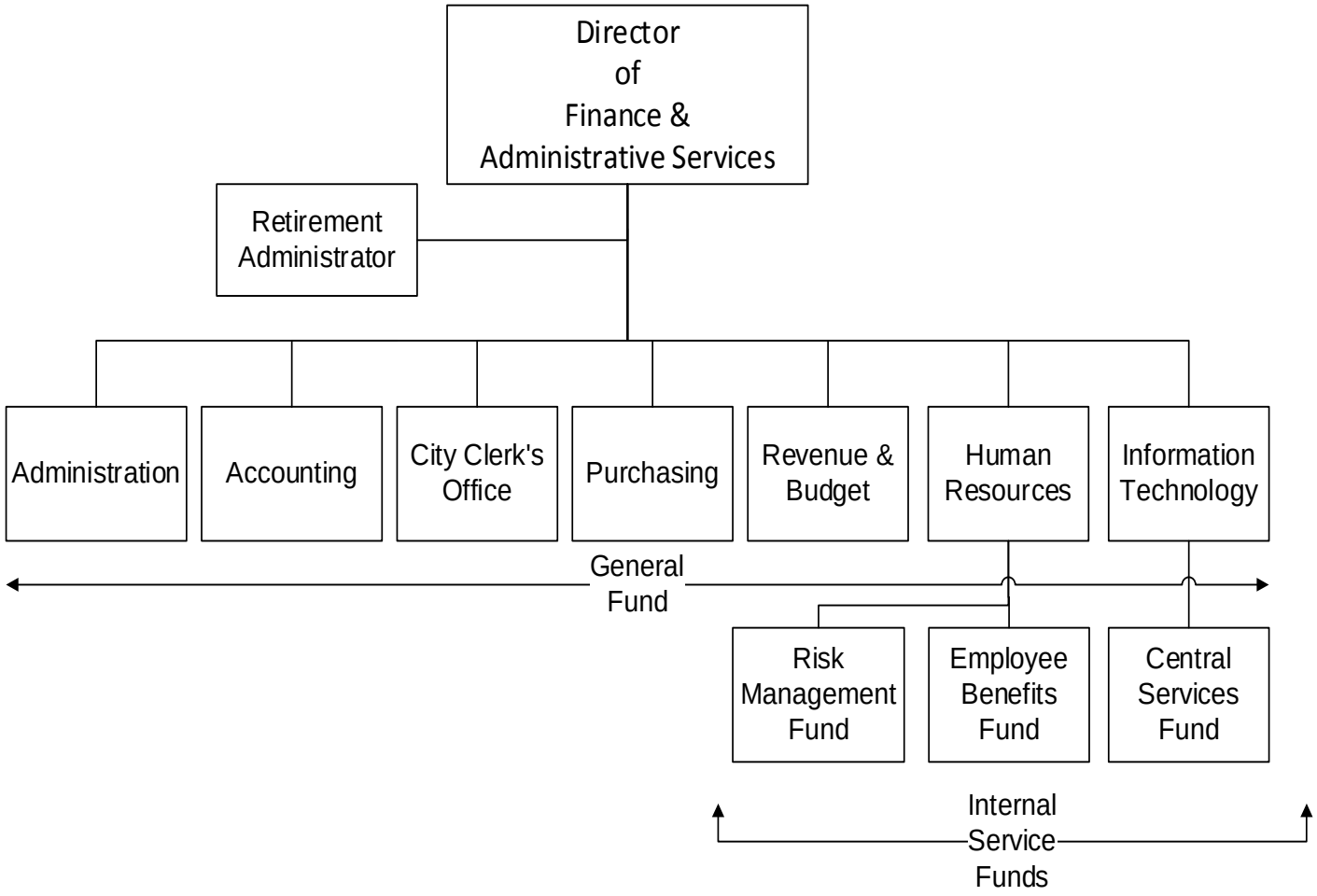
EMPLOYEE BENEFITS FUND

Combined Statement of Fund Sources, Uses and Changes in Funds Available Balance

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Adopted Budget	2015 Estimated Actual	2016 Adopted Budget
Beginning Funds Available	$ 328,735	$ 210,918	$ 4,936	$ 3,152	$ 53,304	$ 42,335	$ 33,719	$ 75,332
Sources of Funds								
Operating Revenues								
Departmental Charges:								
Medical	3,903,096	4,150,706	4,412,738	4,599,163	5,004,739	5,605,708	5,605,708	4,958,170
Dental	484,694	424,662	420,801	424,801	415,484	406,776	406,776	406,776
Life	64,825	63,926	61,549	61,837	62,092	70,000	70,000	70,000
LTD	82,290	33,415	30,389	30,155	30,331	55,000	55,000	64,000
Administrative fees	415,445	366,781	363,169	387,356	408,851	416,242	416,242	411,068
Other	625	(1,210)	(1,359)	(153)	(655)	(225)	(225)	(225)
Total Operating Revenues	4,950,975	5,038,280	5,287,287	5,503,159	5,920,842	6,553,501	6,553,501	5,909,789
Other Financing Sources	-	35,000	80,000	-	-	-	-	-
Total Sources of Funds	4,950,975	5,073,280	5,367,287	5,503,159	5,920,842	6,553,501	6,553,501	5,909,789
Uses of Funds								
Operating Expenses								
Insurance and claims	4,663,212	4,908,420	5,181,713	5,291,861	5,792,433	6,404,228	6,363,767	5,745,510
Personal services & admin	205,580	170,842	150,358	161,146	147,994	149,486	148,121	135,062
Total Operating Expenses	4,868,792	5,079,262	5,332,071	5,453,007	5,940,427	6,553,714	6,511,888	5,880,572
Other Financing Uses	200,000	200,000	37,000	-	-	-	-	-
Total Uses of Funds	5,068,792	5,279,262	5,369,071	5,453,007	5,940,427	6,553,714	6,511,888	5,880,572
Net Sources(Uses) of Funds	(117,817)	(205,982)	(1,784)	50,152	(19,585)	(213)	41,613	29,217
Ending Funds Available	$ 210,918	$ 4,936	$ 3,152	$ 53,304	$ 33,719	$ 42,122	$ 75,332	$ 104,549
Funds Available Percentage Ch	-35.84%	-97.66%	-36.14%	1591.12%	-36.74%	24.92%	78.84%	38.78%



Department Human Resources
Fund Employee Benefits
Division Employee Benefits



Description Administers the employees' benefit plans that include in part insurance for health, dental, vision, short and long-term disability, and counseling services.

Mission To exhibit dynamic leadership in providing and facilitating services to internal and external customers.

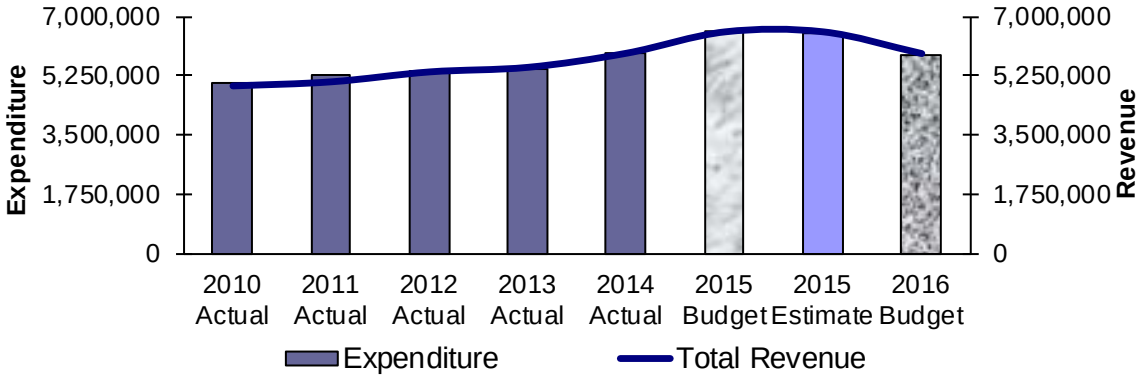
2015 Major Department Initiatives Planned	2016 Major Department Initiatives Planned
• Ensure wellness programs result in reducing employee chronic health issues.	• Ensure wellness programs result in reducing employee chronic health issues.

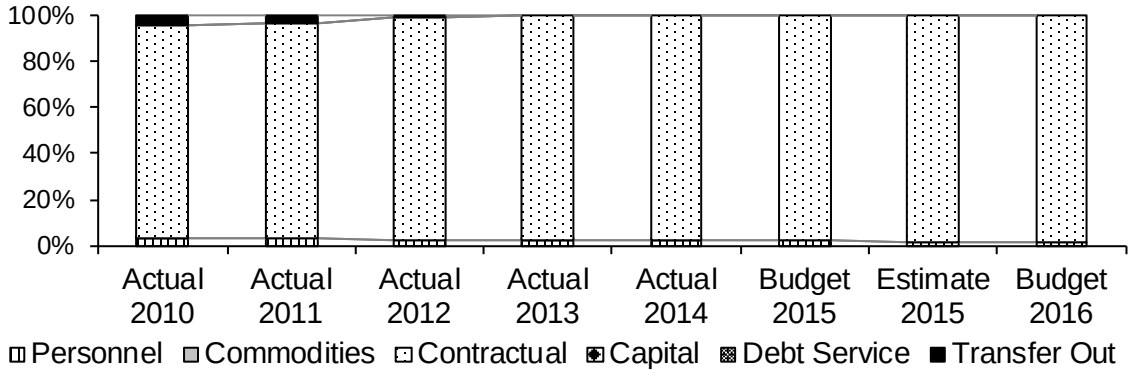
2014 Major Department Initiatives Planned	2014 Major Department Initiatives Accomplished
• Ensure wellness programs result in reducing employee chronic health issues.	•

Department Human Resources
Fund Employee Benefits
Division Employee Benefits
Account **64.0505**

History and Budget

	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015	Estimate 2015	Budget 2016
Revenue								
Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Service	4,950,351	5,039,490	5,288,646	5,503,312	5,921,497	6,553,726	6,553,726	5,910,014
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Income	624	(1,210)	(1,359)	(153)	(656)	(225)	(225)	(225)
Other	-	-	-	-	-	-	-	-
LT Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	35,000	80,000	-	-	-	-	-
Total Revenue	4,950,975	5,073,280	5,367,287	5,503,159	5,920,841	6,553,501	6,553,501	5,909,789
Percent Change		**2.47%**	**5.80%**	**2.53%**	**7.59%**	**10.69%**	**0.00%**	**-9.82%**
Expenditure								
Personnel	162,334	158,029	132,226	141,615	146,728	149,486	107,660	104,627
Commodities	208	-	-	212	223	-	-	-
Contractual	4,706,250	4,921,233	5,199,845	5,311,180	5,793,475	6,404,228	6,404,228	5,775,945
Capital	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfer Out	200,000	200,000	37,000	-	-	-	-	-
Total Expenditure	5,068,792	5,279,262	5,369,071	5,453,007	5,940,426	6,553,714	6,511,888	5,880,572
Percent Change		**4.15%**	**1.70%**	**1.56%**	**8.94%**	**10.32%**	**-0.64%**	**-9.69%**
Employees FTE	1.30	1.97	1.50	1.50	1.50	1.50	1.00	1.00
ercent Change FTE		51.26%	-23.86%	0.00%	0.00%	0.00%	-33.33%	0.00%





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Revenue Sources

Revenue Sources

The Revenue Sources section provides information for the City's major sources of funds that are received. Major revenues are annual sources of funds received in the aggregate greater than $25,000. Previously the revenue sources were included as part of the Fund and Department budget presentation in the budget document. It is our hope by separately presenting the various sources of funds by Fund and further by Department in this section, the reader of this document is able to more easily locate and discern the revenue calculation estimate.

Investment interest income and interfund transfers are not included in this section. Each fund is allocated investment interest income based on its cash percentage of pooled cash.

The revenue section is organized by Fund and provides the following information regarding each source of funding:

Fund	The fund in which the revenue is accounted and reported.
Department	Department responsible for the budget and oversight of revenue source.
Revenue Item	The revenue account name that describes the source of funds
Authorization	The City or State Code reference authorizing the collection or distribution of revenue source.
Account / Source	The account number from which the revenue source is reported and the type of revenue source, for example Taxes, Charges for Services, Fines and Forfeitures, Intergovernmental, Licenses and Permits, etc.
Description	Description of revenue source.
Fee Schedule	If applicable a fee schedule will be provided.
Date Last Changed	Last date the rate or fee amount was changed.
Previous Fee Schedule	If applicable a prior fee schedule will be provided.
Formula Method	Provides the calculation of a fee or tax if applicable.
Projection Method	Provides how the fee or tax is projected or the forecast methodology.
Comments	Other information about the revenue source that will help the reader understand more about the revenue source.

The table of contents for this section begins on the next page.

Revenue Sources Table of Contents

Governmental Fund Types - account for *governmental activities.* Governmental fund financial statements provide information on *near-term inflows and outflows of available resources*, as well as on *balances of readily available resources* accessible at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

General Fund - is the operating fund of the City. It is used to account for all financial resources except for those required to be accounted in another fund.

Municipal Court.....RS-4
Finance and Administrative Services.....RS-9
Community Development.....RS-12
Public Works.....RS-20
Police Services.....RS-27
Library Services.....RS-30
Parks and Recreation Services.....RS-31
General Government.....RS-51

Special Revenue Funds - account for funds that are legally restricted to specified expenditures.

Community Development (Community Development Fund).....RS-66
Parks and Recreation Services (Conservation Trust Fund).....RS-67
Parks and Recreation Services (Open Space Fund).....RS-68

Debt Service Fund - accounts for the accumulation of resources and the payment of general obligation bond principal and interest.

Finance and Administrative Services (General Obligation Bonds Fund)RS-70

Capital Project Funds - account for financial resources used to acquire and/or construct major capital projects (other than those financed by proprietary funds).

Finance and Administrative Services (Public Improvement Fund).....RS-71

Proprietary Fund Types - accounts for and establishes budgets for two different types of proprietary funds.

Enterprise Funds - account for operations that: (a) are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the City Council has decided that periodic determination of revenue earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management controls, accountability or other purposes.

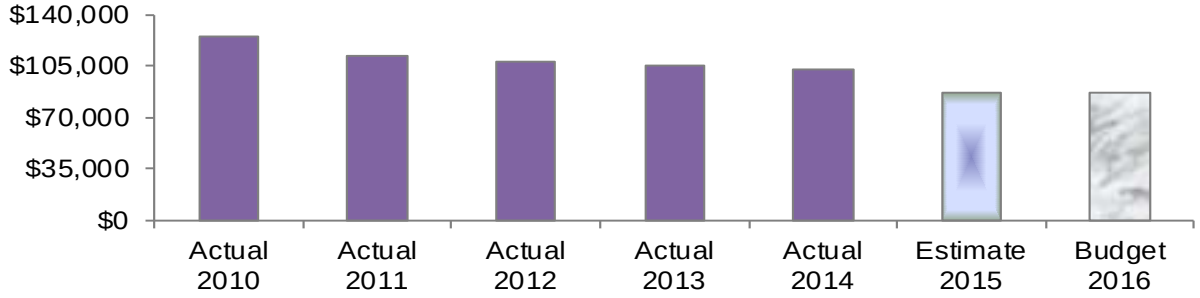
Community Development (Housing Rehabilitation Fund).....RS-74
Parks and Recreation Services (Golf Course Fund).....RS-76
Public Works (Concrete Utility Fund).....RS-85
Utilities (Water Fund).....RS-86
Utilities (Sewer Fund).....RS-94
Utilities (Storm Water Drainage Fund).....RS-100

Internal Service Funds - are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City as well as other governmental organizations on a cost-reimbursement basis.

Finance and Administrative Services (Central Services Fund).....RS-101
Finance and Administrative Services (Risk Management Fund) RS-104
Finance and Administrative Services (Employee Benefits Fund) RS-106
Public Works (Servicenter Fund).....RS-111
Public Works (Capital Equipment Replacement Fund).....RS-117

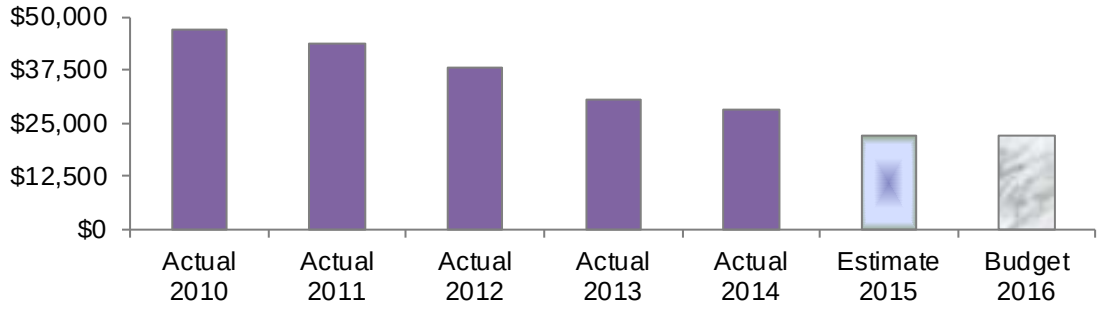
Fund	General Fund
Department	Municipal Court
Revenue Item	**Municipal Court Cost**
Account / Source	**02.0401.33301 / Charges for Services**
Authorization	EMC 1-7-5
Description	1) Costs assessed upon conviction for any matter before court. 2) Costs assessed by Judge for failure to comply with summons, order, etc. 3) Costs assessed for Stay Fees 4) Misc. (Verbatim transcripts, certification, reproduced tapes)
Fee Schedule	1) $25.00 - Court Costs. 2) Mail notification $20.00; plus $25.00 if arrest warrant executed or default judgment entered. 3) $25.00 4) Transcripts $3.00 per page-plus $.25 per page copied; certification $25 & $50; reproduced tape $25.
Date Last Changed	1) 2004 2) Judge's discretion. 3) July 2005 4) Supreme Court guidelines
Previous Fee Schedule	1) $15.00 2) $ 0 3) $10.00 4) Transcripts were charged according to hourly wage of employee doing transcript; certification $ 25; tape $ 25.
Formula Method	N/A
Projection Method	Projections based on historical trends
Comments	1, 2 & 3 are dependent upon conviction of case filing unless there is new legislation passed which brings more cases into court, figures will probably be relatively static

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$124,561	$111,879	$108,280	$105,836	$103,004	$ 87,000	$ 87,000
% Change	-3.00%	-10.18%	-3.22%	-2.26%	-2.68%	-15.54%	0.00%



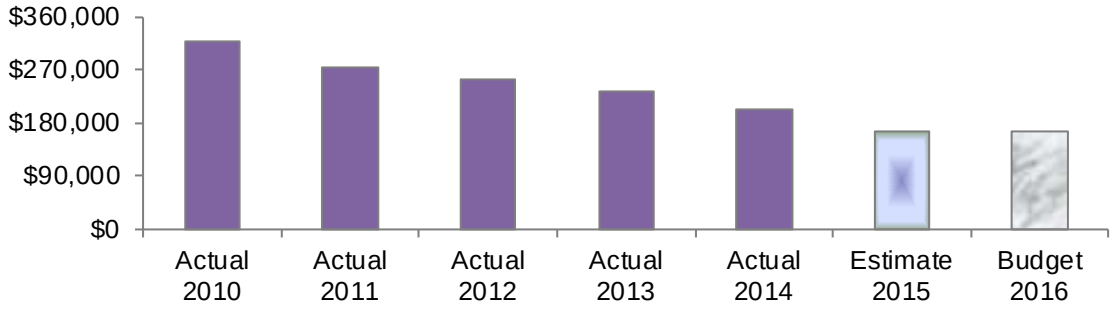
Fund	General Fund
Department	Municipal Court
Revenue Item	**Municipal Court Probation Fee**
Account / Source	**02.0401.33306 / Charges for Services**
Authorization	EMC – 1-7-
Description	Cost assessed upon defendant entering into a stipulations of deferred judgment or probation.
Fee Schedule	Probation Fees: $100.00 Juvenile Deferred Judgment: $ 50.00 Adult Deferred Judgment: $ 75.00 Deferred Prosecution Fees: $ 50.00
Date Last Changed	July 2005
Previous Fee Schedule	Probation Fees: $50.00 Juvenile Deferred Judgment: $25.00 Adult Deferred Judgment: $25.00 Deferred Prosecution Fees: $25.00
Formula Method	N/A
Projection Method	N/A
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 46,835	$ 43,532	$ 38,245	$ 30,655	$ 28,230	$ 22,000	$ 22,000
% Change	9.05%	-7.05%	-12.15%	-19.85%	-7.91%	-22.07%	0.00%



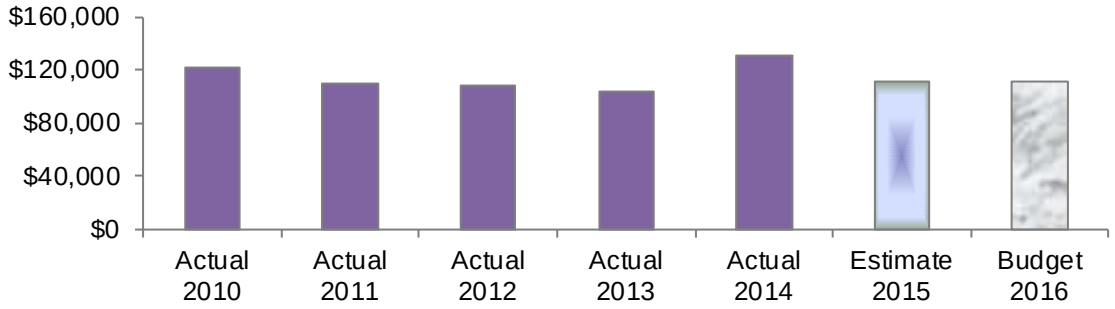
Fund	General Fund
Department	Municipal Court
Revenue Item	**Municipal Court Fines**
Account / Source	**02.0401.34101 / Fines and Forfeitures**
Authorization	EMC 1-7-2
Description	Court imposes penalties for conviction of any Englewood Ordinance.
Fee Schedule	Discretion of Judge (up to maximum of $1,000.00 for any infraction.)
Date Last Changed	2006
Previous Fee Schedule	Discretion of Judge (up to maximum of $500.00 for any infraction.)
Formula Method	Projections based on historical trends.
Projection Method	No increase foreseen.
Comments	Because of plea bargain at violations bureau, less cases are coming before Court. Revenues are also diminished by Community Service sentencing.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$318,020	$275,759	$252,884	$233,221	$202,617	$165,000	$165,000
% Change	-10.64%	-13.29%	-8.30%	-7.78%	-13.12%	-18.57%	0.00%



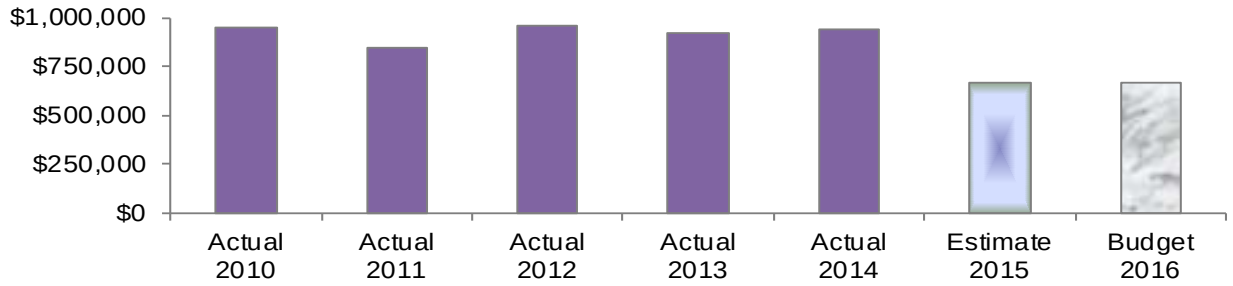
Fund	General Fund
Department	Municipal Court
Revenue Item	**Parking Violation Fines**
Account / Source	**02.0401.34103 / Fines and Forfeitures**
Authorization	EMC 1-7-4D
Description	Penalties established for parking violation convictions if paid at the Violations Bureau.
Fee Schedule	Parking in fire lane - $50; handicap violations - $100; storage violations - $25; all other parking violations - $20; plus $25 if not received in Violations Bureau within 14 days.
Date Last Changed	2003
Previous Fee Schedule	Parking in fire lane - $25; handicap violations - $100; all other parking violations - $15, plus $25 or $50 if not received in Violations Bureau within 14 days.
Formula Method	Projections based on historical trends.
Projection Method	N/A
Comments	Fines and late penalties are printed on Defendant's copy of ticket and are reviewed prior to each new ticket printing; also, comparison with surrounding municipalities done before fines determined by Judge.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$121,625	$110,114	$108,245	$103,759	$130,225	$111,750	$111,750
% Change	-5.84%	-9.46%	-1.70%	-4.14%	25.51%	-14.19%	0.00%



Fund	General Fund
Department	Municipal Court
Revenue Item	**Violations Bureau Fines (Non-Parking)**
Account / Source	**02.0401.34104 / Fines and Forfeitures**
Authorization	EMC 1-7-4D
Description	Penalties established by Judge for ordinance violations which can be paid at the Violations Bureau upon entry of guilty plea.
Fee Schedule	TRAFFIC: $30 per Motor Vehicle Point and $50+ per point with accident assessed on 1st traffic conviction in Colorado; X 1.5 if 2nd offense; X 2 if 3rd offense. OTHERS: $25 to $250 minimum fine amount, based on violation
Date Last Changed	January 2009
Previous Fee Schedule	TRAFFIC: $20 per Motor Vehicle Point and $20+ per point with accident assessed on 1st traffic conviction in Colorado; X 1.5 if 2nd offense; X 2 if 3rd offense. OTHERS: $25 minimum fine; various amounts
Formula Method	Projections based on historical trends.
Projection Method	Estimate
Comments	Fines are reviewed each year and compared to fines imposed in surrounding municipalities before determined by Judge. Beginning July, 1990, some fines (non - accidents) are paid at the violation bureau rather than Court. In mid-1990, this account was divided into Fines (non-parking) and Late Fees.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 945,833	$ 842,479	$ 955,546	$ 917,877	$ 940,230	$ 666,000	$ 666,000
% Change	-14.89%	-10.93%	13.42%	-3.94%	2.44%	-29.17%	0.00%



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Fund	General
Department	Finance and Administrative Services
Revenue Item	**Liquor/Medical Marijuana Application Fee**
Account / Source	**02.0602.32101 / Licenses & Permits**
Authorization	EMC Title 5 Chapters 3 and 3D
Description	License Application Fees for Liquor and Medical Marijuana (MMJ) Establishments

Fee Schedule

Liquor License Fees	
Liquor License (new)	$1,000
Liquor License (renew)	100
Liquor License (transfer)	1,000
Special Event Permit (Vinous Spirits)	100
Special Event Permit (3.2 Beer)	100

Medical Marijuana License Fees	
MMJ Business/Vendor Registration	$ 100
MMJ License (new) all types	1,000
MMJ License (renew) all types	1,000
MMJ License (transfer)	1,000
MMJ Inspection permit	100
MMJ Modification of premises permit	100

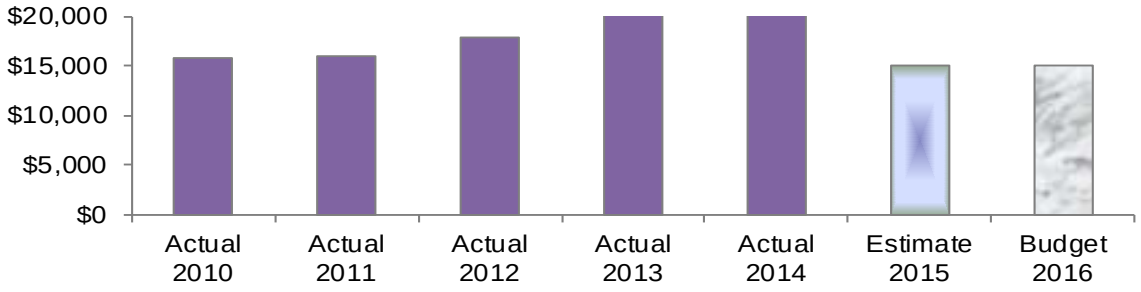
Date Last Changed	2012

Previous Fee Schedule

Liquor License Fees	
Liquor License (new)	$500
Liquor License (renew)	50
Liquor License (transfer)	500
Special Event Permit (Vinous Spirits)	25
Special Event Permit (3.2 Beer)	10

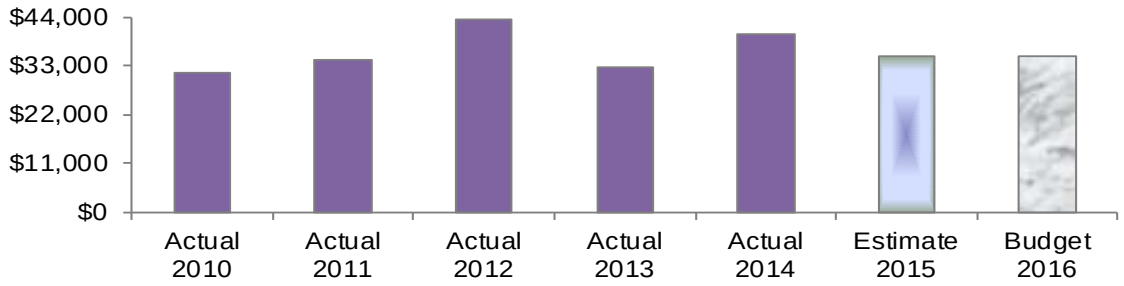
Previous Fee Schedule	Estimate based on previous collections and assessment of future activity.
Formula Method	N/A
Projection Method	N/A
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 15,870	$ 15,900	$ 17,803	$ 23,955	$ 20,531	$ 15,000	$ 15,000
% Change	19.55%	0.19%	11.97%	34.55%	-14.29%	-26.94%	0.00%



Fund	General
Department	Finance and Administrative Services
Revenue Item	**Miscellaneous Business License Application Fees**
Account / Source	**02.0604.32105 / Licenses & Permits**
Authorization	EMC Title 5
Description	Fees charged to businesses applying for miscellaneous business license.
Fee Schedule	See schedule on next page.
Date Last Changed	Various
Previous Fee Schedule	Various
Formula Method	Estimated number of licenses X Fee.
Projection Method	Flat growth expected for the foreseeable future.
Comments	Fees are established by resolution.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 31,362	$ 34,167	$ 43,365	$ 32,870	$ 40,097	$ 35,000	$ 35,000
% Change	-11.40%	8.95%	26.92%	-24.20%	21.99%	-12.71%	0.00%



Fund General
Department Finance and Administrative Services
Revenue Item **Miscellaneous Business License Application Fees**
Account / Source **02.0604.32105 / Licenses & Permits**

Type of License	License Fee 2015	Renewal Basis	No. of Licenses 2015	No. of Licenses 2016	Budget 2016
Adult Entertainment Establishment	$ 2,000.00	Annual	1	1	$ 2,000.00
Amusement/Public Dances	$ 60.00	Annual	11	11	$ 660.00
	$ 25.00	Annual per machine, lane and/or table	184	184	$ 4,600.00
Arborist	$ 60.00	Annual	39	39	$ 2,340.00
Auctioneer	$ 25.00	Resident: Annual			$ -
	$ 50.00	Itinerant: Annual	3	3	$ 150.00
Auto Salvage/Recycling Yards	$ 100.00	Annual	2	2	$ 200.00
Body Piercing Establishment	$ 100.00	Annual	0	0	$ -
Canine & Feline Breeders	$ 50.00	Initial Fee	0	0	$ -
	$ 50.00	Annual	1	1	$ 50.00
Pet Store	$ 250.00	Annual	0	0	$ -
Kennel	$ 250.00	Annual	0	0	$ -
Christmas Tree Dealers	$ 25.00	Annual	0	0	$ -
Direct Sellers	$ 5.00	Special Event Fee	0	0	$ -
	$ 75.00	Annual	10	10	$ 750.00
Food Vendors	$ 10.00	Special Event Fee	0	0	$ -
	$ 75.00	Annual	3	3	$ 225.00
Guard/Attack Dog	$ 100.00	Annual	0	0	$ -
Pawnbroker/Auto Pawn	$ 2,500.00	Initial Fee	1	1	$ 2,500.00
	$ 1,250.00	Annual	8	8	$ 10,000.00
Purchaser of Valuable Articles	$ 250.00	Annual	9	9	$ 2,250.00
Reflexology	$ 100.00	Annual	3	3	$ 300.00
Tattoo Establishments	$ 100.00	Annual	1	1	$ 100.00
Special Events	$ 40.00	Per Event	6	6	$ 240.00
Telecommunications	$ 200.00	Tower: Initial Fee	0	0	$ -
	$ 50.00	Tower: Annual	8	8	$ 400.00
	$ 100.00	Facility: Initial Fee	0	0	$ -
	$ 50.00	Facility: Annual	0	0	$ -
Temporary Employment Services	$ 100.00	Annual	0	0	$ -
Trash Hauling	$ 75.00	Annual Per Truck	17	17	$ 1,275.00
Totals			**307**	**307**	**$ 28,040.00**

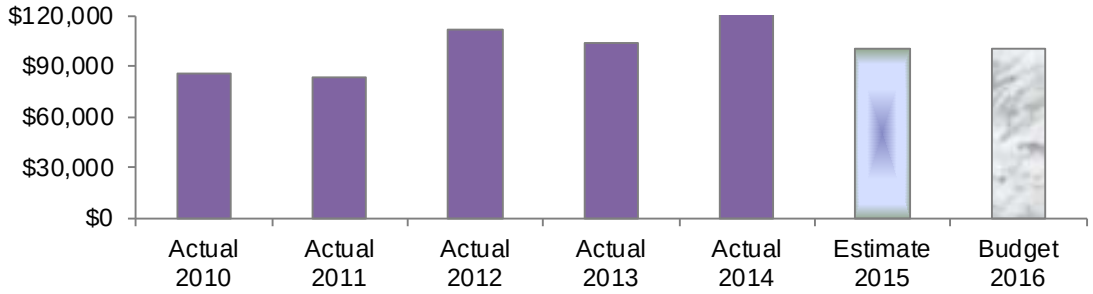
Fund	General
Department	Community Development
Revenue Item	**Contractor License Fee**
Account / Source	**02.1107.32106 / Licenses & Permits**
Authorization	EMC 5-7-10
Description	License fee charged to all contractors licensed to work in the City.

Fee Schedule

Class A	**$225**	Class E	**$75**
Class B	**150**	Class F	**75**
Class C	**100**	Class R1	**0**
Class R3	**100**	Class R2	**75**
Class D	**75**		

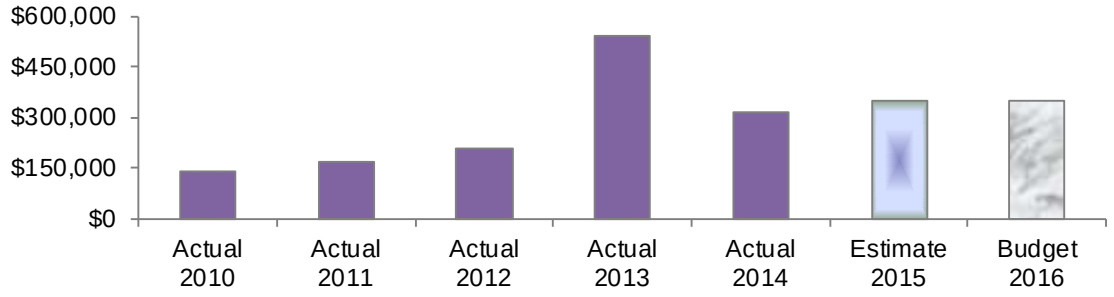
Date Last Changed	2012
Previous Fee Schedule	All fees increased by $25 with the exception of R1 Electrical Contractors.
Formula Method	Number of licenses X Fee
Projection Method	Number of contractors licensed to work in the City is projected to increase due to several new projects.
Comments	Class R1 is fee-exempt due to statutory changes in CRS regarding State Electrician Registration.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 86,211	$ 82,930	$ 111,975	$ 103,388	$ 131,150	$ 100,000	$ 100,000
% Change	10.90%	-3.81%	35.02%	-7.67%	26.85%	-23.75%	0.00%



Fund	General
Department	Community Development
Revenue Item	**Building Permit Fee**
Account / Source	**02.1107.32202 / Licenses & Permits**
Authorization	EMC 8-1-9
Description	Fee charged for issuance of building permit
Fee Schedule	Based on valuation of construction from 1997 Uniform Building Code (UBC). **Building, Electrical, Plumbing, Mechanical, and Miscellaneous PERMIT FEES SCHEDULE** on next page.
Date Last Changed	Fee Schedule reviewed in 2012
Previous Fee Schedule	1994 UBC
Formula Method	See schedule on next page.
Projection Method	Estimate based on anticipated construction activity in the City.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 137,884	$ 170,371	$ 210,996	$ 539,706	$ 313,959	$ 350,000	$ 350,000
% Change	23.14%	23.56%	23.85%	155.79%	-41.83%	11.48%	0.00%



Fund	General
Department	Community Development
Revenue Item	**Building Permit Fee**
Account / Source	**02.1107.32202 / Licenses & Permits**

Building, Electrical, Plumbing, Mechanical, and Miscellaneous

PERMIT FEES SCHEDULE

Reference Page 1-7 of the 1997 Uniform Building Code

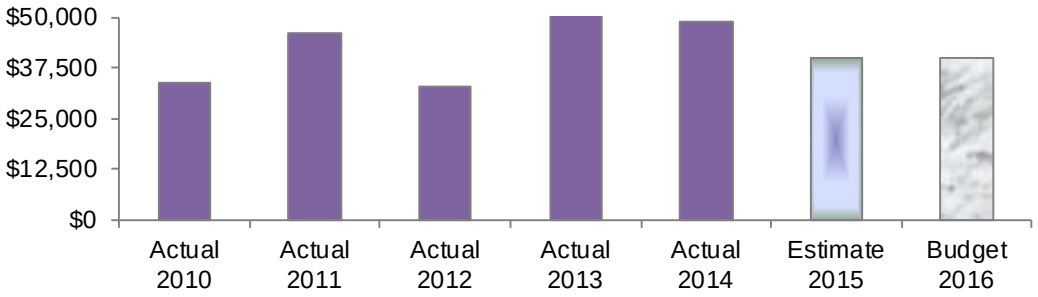
TOTAL VALUATION	FEE
$1.00 to $500.00	$23.50
$501.00 to $2,000.00	$23.50 for the first $500.00 plus $3.05 for each additional $100.00 or fraction thereof, to and including $2,000.00
$2,001.00 to $25,000.00	$69.25 for the first $2,000.00 plus $14.00 for each additional $1,000.00 or fraction thereof, to and including $25,000.00
$25,001.00 to $50,000.00	$391.25 for the first $25,000.00 plus $10.10 for each additional $1,000.00 or fraction thereof, to and including $50,000.00
$50,001.00 to $100,000.00	$643.75 for the first $50,000.00 plus $7.00 for each additional $1,000.00, or fraction thereof, to and including $100,000.00
$100,001.00 to $500,000.00	$993.75 for the first $100,000.00 plus $5.60 for each additional $1,000.00, or fraction thereof, to and including $500,000.00
$500,001.00 to $1,000,000.00	$3,233.75 for the first $500,000.00 plus $4.75 for each additional $1,000.00, or fraction thereof, to and including $1,000,000.00
$1,000,001.00 and up	$5,608.75 for the first $1,000,000.00 plus $3.15 for each additional $1,000 or fraction thereof

Other Inspections and associated Fees:		
1.	Inspections outside of normal business hours (minimum charge - 2 hours)	$47.50 per hour*
2.	Re-inspection fees charged under provisions of Section 305(g)	$47.50 per hour*
3.	Inspections for which no fee is specifically indicated (minimum charge - one-half hour)	$47.50 per hour*
4.	Additional plan review required by changes, additions or revisions to improved plans (minimum charge - one-half hour)	$47.50 per hour*
5.	Or use of outside consultants for plan checking or inspections or both.	Actual costs

***Or the total hourly cost to the jurisdiction, whichever is the greatest. This cost shall include supervision, overhead, equipment, hourly wages and fringe benefits of the employees involved.**

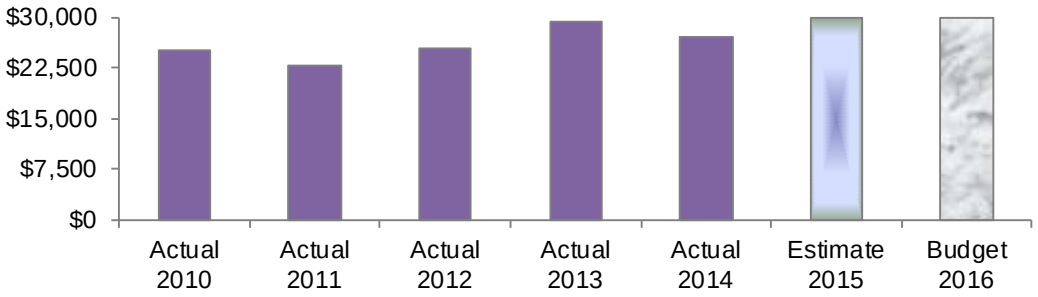
Fund	General
Department	Community Development
Revenue Item	**Electrical Permit Fee**
Account / Source	**02.1107.32203 / Licenses & Permits**
Authorization	EMC 8-1-9
Description	Fee charged for issuance of an electrical permit.
Fee Schedule	Based on valuation of construction from 1997 Uniform Building Code. See page 1-7 of 1997 Uniform Building Code. For specific fee information please refer to **Building, Electrical, Plumbing, Mechanical, and Miscellaneous PERMIT FEES SCHEDULE**.
Date Last Changed	Fee Schedule reviewed in 2012
Previous Fee Schedule	1997 UBC.
Formula Method	See page 1-7 of 1997 Uniform Building Code.
Projection Method	Estimate based on anticipated construction activity in the City.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 33,820	$ 45,958	$ 33,058	$ 51,064	$ 48,669	$ 40,000	$ 40,000
% Change	12.94%	35.89%	-28.07%	54.47%	-4.69%	-17.81%	0.00%



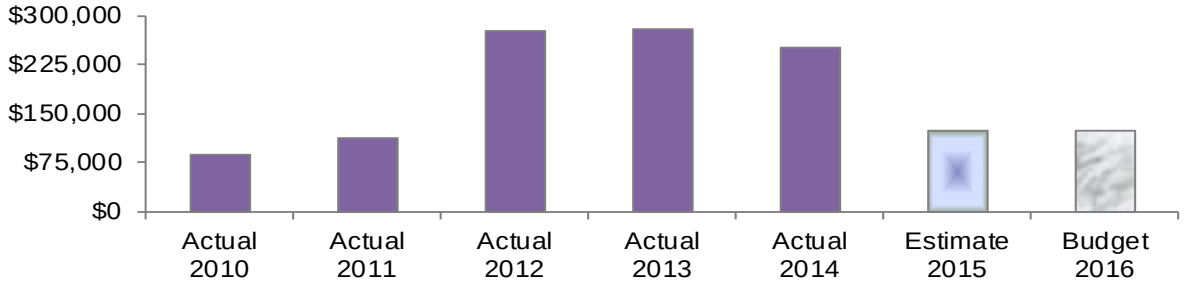
Fund	General
Department	Community Development
Revenue Item	**Mechanical Permit Fee**
Account / Source	**02.1107.32205 / Licenses & Permits**
Authorization	EMC 8-1-9
Description	Fee charged for the issuance of a mechanical permit.
Fee Schedule	Based on valuation of construction from 1997 Uniform Building Code. See page 1-7 of 1997 Uniform Building Code. For specific fee information please refer to **Building, Electrical, Plumbing, Mechanical, and Miscellaneous PERMIT FEES SCHEDULE**.
Date Last Changed	Fee Schedule reviewed in 2012
Previous Fee Schedule	1997 UBC
Formula Method	See page 1-7 of 1997 Uniform Building Code.
Projection Method	Estimate based on anticipated construction activity in the City.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 25,088	$ 22,818	$ 25,463	$ 29,481	$ 27,207	$ 30,000	$ 30,000
% Change	15.10%	-9.05%	11.59%	15.78%	-7.71%	10.27%	0.00%



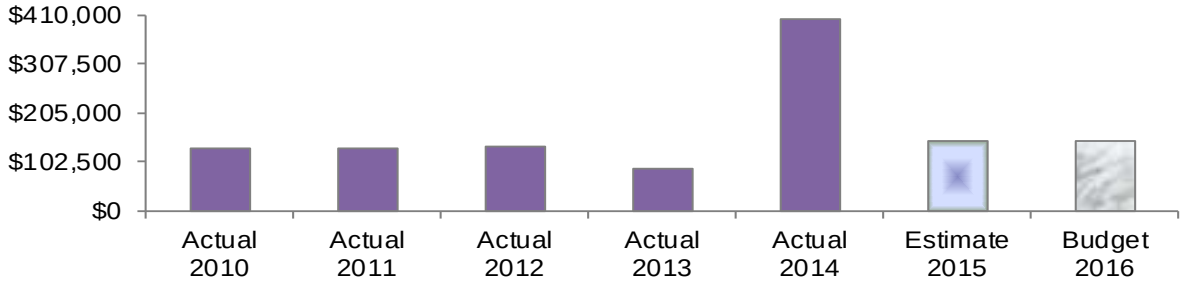
Fund	General
Department	Community Development
Revenue Item	**Plan Review Fee**
Account / Source	**02.1107.32206 / Licenses & Permits**
Authorization	EMC 8-1-9
Description	Fee charged for examination of proposed construction plans to verify compliance with City codes.
Fee Schedule	65% of the assessed construction permit fee.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Anticipated permit fees X .65 = revenue
Projection Method	Estimate based on anticipated construction activity in the City.
Comments	Enacted in 1984

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 87,566	$ 112,314	$ 276,444	$ 279,498	$ 250,714	$ 123,000	$ 123,000
% Change	38.60%	28.26%	146.13%	1.10%	-10.30%	-50.94%	0.00%



Fund	General
Department	Community Development
Revenue Item	**Miscellaneous Permit Fee**
Account / Source	**02.1107.32209 / Licenses & Permits**
Authorization	EMC 8-1-9
Description	Fee charged for issuance of a miscellaneous permit. These are issued for fences, signs, re-roofing, retaining walls, etc.
Fee Schedule	Based on valuation of construction from 1997 Uniform Building Code. See page 1-7 of Uniform Building Code. For specific fee information please refer to **Building, Electrical, Plumbing, Mechanical, and Miscellaneous PERMIT FEES SCHEDULE**.
Date Last Changed	Fee Schedule reviewed in 2012
Previous Fee Schedule	1997 UBC
Formula Method	See page 1-7 of Uniform Building Code.
Projection Method	Estimate based on anticipated construction activity in the City.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 129,268	$ 132,453	$ 134,515	$ 89,277	$ 400,932	$ 145,000	$ 145,000
% Change	63.94%	2.46%	1.56%	-33.63%	349.09%	-63.83%	0.00%



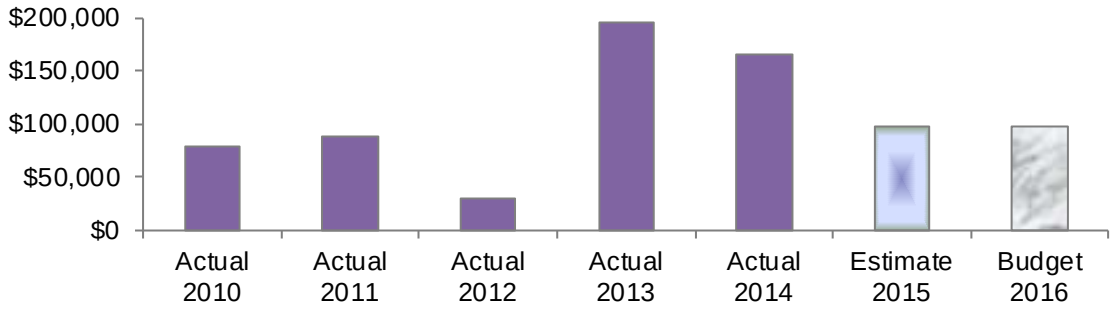
Fund	General
Department	Community Development
Revenue Item	**Miscellaneous Permit Fee**
Account / Source	**02.1107.32209 / Licenses & Permits**

Miscellaneous Valuation	Fee
Asphalt Roofing	$200.00 per Square Foot
Wood Fencing	$25.00 per Linear Foot

Other Fees:	
Plan Review Fee – 65% of Building Permit Fee(Exception to Plan Review Fee: the 65% Plan Review Fee shall be waived for single-family, owner-occupied dwellings)	
Additional Plan Review Fees required by changes, additions, or revisions	$47.00 per hour
Re-Inspection Fee	$47.00 per hour
Issuance of Temporary Certificate of Occupancy	$150.00
Annual Certificates of Elevator Inspection: For each elevator	$210.00
For each escalator or moving walk	$210.00
For each commercial dumbwaiter	$210.00
Elevator Permit Fee	$30.00
Commercial Elevator Acceptance	$750.00
Residential Elevator Acceptance	$500.00
Special Elevator Inspections	$100.00 per hour
Building Use Tax = 3.5% on one-half the total valuation	
Arapahoe County Open Space Tax = .25% on one-half the total valuation	
Park Fee-in-Lieu of Public Land Dedication:	
Per one-unit dwelling	$460.00
Per multi-unit dwelling	$385.00

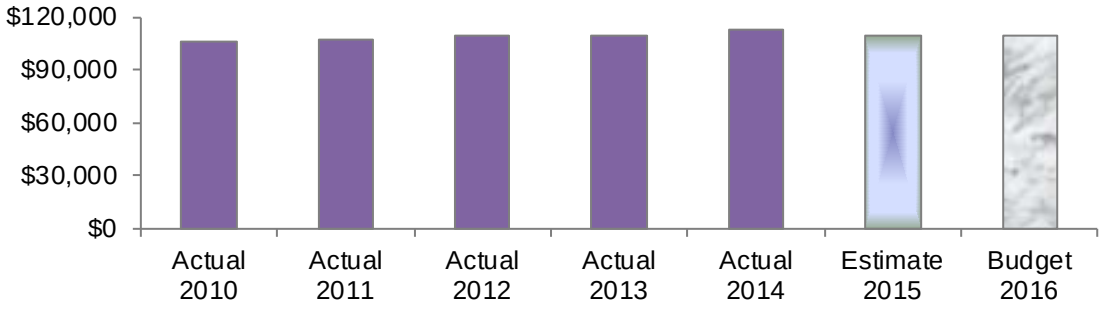
Fund	General
Department	Public Works
Revenue Item	**Street Cut Fee**
Account / Source	**02.1003.32201 / Licenses & Permits**
Authorization	EMC 11-3(c) Fees established by Resolution 93, 2000.
Description	Fee to permit excavation in City right-of-way.
Fee Schedule	Permit fee $115 Field Re-Inspection Fee $75 Gravel Alley Cut $2 per square foot Asphalt Patch $12.25 per square foot Work without permit Double Fee
Date Last Changed	2015
Previous Fee Schedule	Gravel Alley Cut $2 per square foot Asphalt Patch $6.90 per square foot Work without permit $200
Formula Method	N/A
Projection Method	Estimate based on previous collections.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 78,586	$ 89,120	$ 29,521	$196,522	$166,095	$ 98,143	$ 98,143
% Change	-10.29%	13.40%	-66.88%	565.71%	-15.48%	-40.91%	0.00%



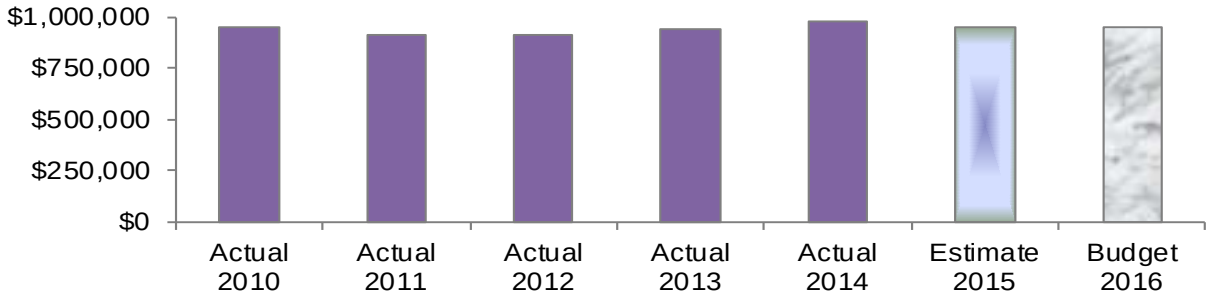
Fund	General
Department	Public Works
Revenue Item	**State Motor Vehicle Registration Fee**
Account / Source	**02.1003.32561 / Intergovernmental**
Authorization	CRS 42-3-129
Description	Fee charged at the time of vehicle registration. The fee ranges from $1.50 to $2.50 (for apportioned vehicles.)
Fee Schedule	The apportionment of the fee is made on the 10th of each month based on record of rural and urban registrations in the county.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Estimate based on past receipt of fee.
Projection Method	Assume constant level of revenue.
Comments	This source of income should be relatively static unless there is a change in fee structure. Fluctuation is due to timing of payments.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 106,240	$ 107,340	$ 109,533	$ 110,022	$ 112,858	$109,000	$109,000
% Change	-1.20%	1.03%	2.04%	0.45%	2.58%	-3.42%	0.00%



Fund	General
Department	Public Works
Revenue Item	**State Highway User Tax**
Account / Source	**02.1003.32562 / Intergovernmental**
Authorization	CRS 43-4-201
Description	Revenue received from: (A) excise tax on motor fuel; (b) registration fees on drivers, motor vehicles, trailers, etc.; (c) ton-mile/passenger mile tax apportioned monthly on 20th. Municipalities receive 9% of revenues of first seven cents per gallon of excise tax on motor fuel.
Fee Schedule	80% of money received is allocated based on adjusted urban motor vehicle registration in each city.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on previous revenues.
Comments	Amount received is affected by changes in State fuel tax which currently is 10 cents per gallon. In 1983, the State Legislature passed legislation which caused a disruption and reduction in municipal revenues. A five ($.05) cent per gallon increase went into effect on 1/1/1991.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 947,948	$ 914,283	$ 909,439	$ 936,172	$ 976,545	$950,914	$950,914
% Change	9.30%	-3.55%	-0.53%	2.94%	4.31%	-2.62%	0.00%



Fund	General
Department	Public Works
Revenue Item	**State Highway Maintenance – Traffic Control Devices**
Account / Source	**02.1004.33354 / Charges for Services**
Authorization	42-4-502, 43-1-106, 43-2-102, 43-2-135 & 43-2-144 CRS 1973
Description	Maintenance of traffic control devices (signing, striping and signals) on State Highways within the City.

Fee Schedule

Signing and striping	1.84 miles @ $281.53/mi.	$ 518.02
Signal Locations	15 @ $340.00/ea	$ 5,100.00
Total		$5,618.02

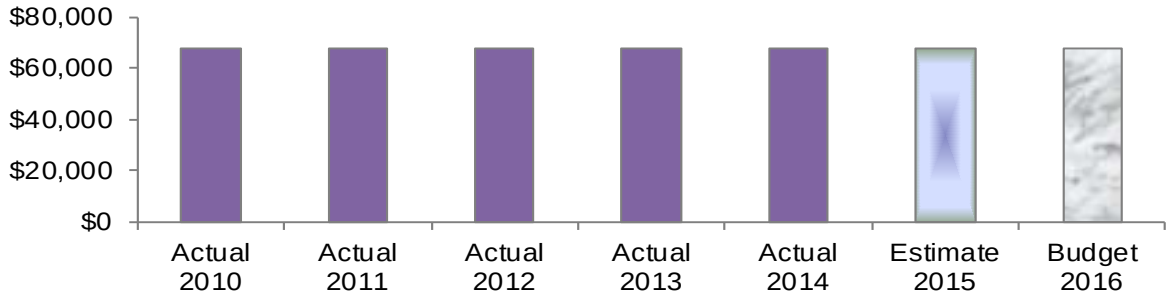
Date Last Changed	December, 2009
Previous Fee Schedule	10/1/1986

Formula Method

$ 518.02	X	12	$ 6,216.24
5,100.00	X	12	61,200.00
$5,618.02	X	12	$67,416.24

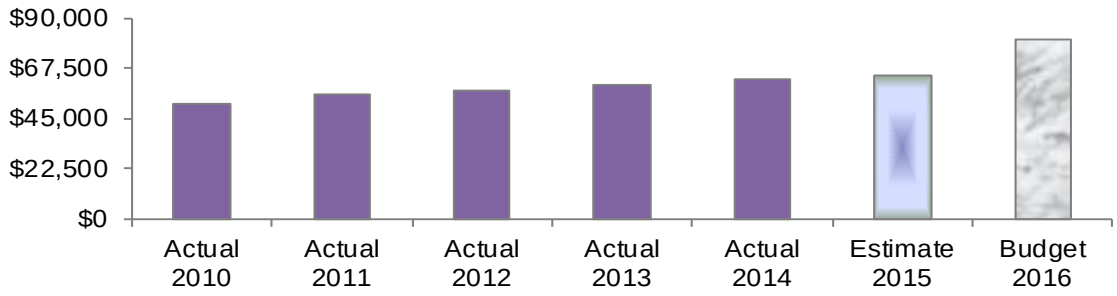
Projection Method	N/A
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 67,474	$ 67,416	$ 67,416	$ 67,416	$ 67,416	$ 67,416	$ 67,416
% Change	-5.85%	-0.09%	0.00%	0.00%	0.00%	0.00%	0.00%



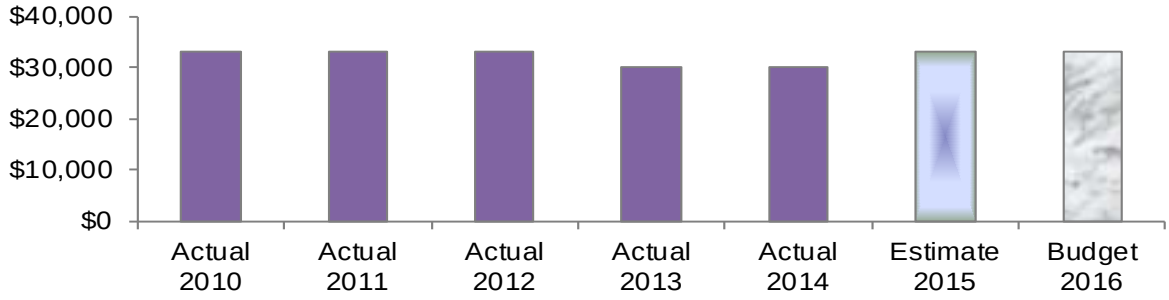
Fund	General
Department	Public Works
Revenue Item	**Littleton/Englewood Wastewater Treatment Plant Custodial Services**
Account / Source	**02.1005.33204 / Charges for Services**
Authorization	Contract
Description	Agreement to provide custodial services to the L/E WWTP. This service is beyond the scope of the administrative fee (see **02.9999.33291**).
Fee Schedule	$5,372/mo.
Date Last Changed	2012
Previous Fee Schedule	$5,215.00/mo.
Formula Method	Costs X square footage.
Projection Method	Increase in operating costs.
Comments	Included in custodial services are paper products and supplies provided to the L/E WWTP.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 51,276	$ 55,632	$ 57,860	$ 60,174	$ 62,581	$ 64,458	$ 80,581
% Change	13.95%	8.50%	4.01%	4.00%	4.00%	3.00%	25.01%



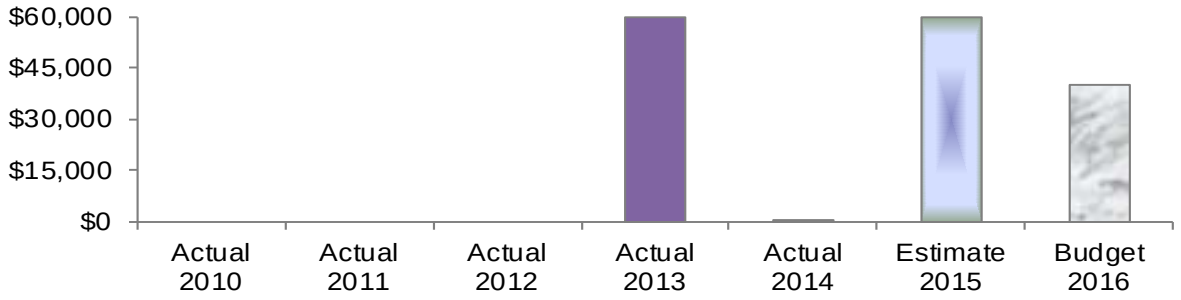
Fund	General
Department	Public Works
Revenue Item	**Golf Course Custodial Services**
Account / Source	**02.1005.33205 / Charges for Services**
Authorization	Contract
Description	Agreement to provide custodial services to the Broken Tee Golf Course. This service is beyond the scope of the administrative fee (see **02.9999.33291**).
Fee Schedule	$70,000/year.
Date Last Changed	2014
Previous Fee Schedule	$30,000/year.
Formula Method	Costs X square footage.
Projection Method	Increase in operating costs.
Comments	Included in custodial services are paper products and supplies provided to the Broken Tee Golf Course. Maintenance costs are labor only, all materials are paid by Broken Tee Golf.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 33,000	$ 33,000	$ 33,000	$ 30,000	$ 30,000	$ 33,000	$ 33,000
% Change	118.25%	0.00%	0.00%	-9.09%	0.00%	10.00%	0.00%



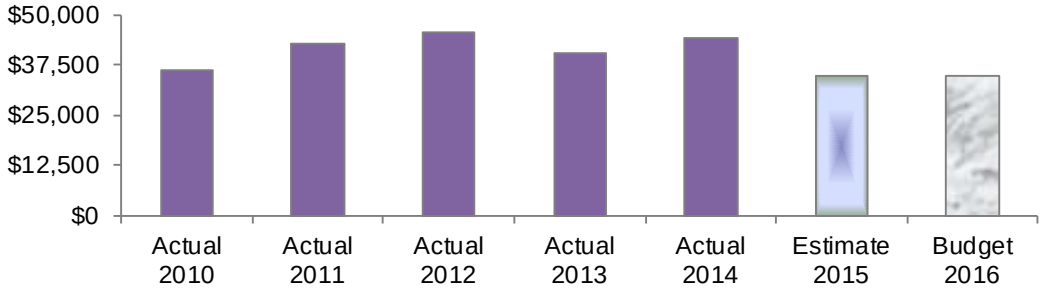
Fund	General
Department	Public Works
Revenue Item	**Servicenter Building Custodial Services**
Account / Source	**02.1005.33209 / Charges for Services**
Authorization	Contract
Description	Agreement to provide custodial and maintenance services to the Servicenter Building.
Fee Schedule	$60,000/year.
Date Last Changed	2012
Previous Fee Schedule	$53,000/year.
Formula Method	Reimbursement of labor and materials.
Projection Method	Increase in operating costs.
Comments	Included in custodial services are paper products and supplies provided to the Service Center. Maintenance costs are labor only, all materials are paid by the Service Center.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ -	$ -	$ -	$ 60,000	$ 300	$ 60,000	$ 40,000
% Change	----	----	----	----	-99.50%	19900.00%	-33.33%



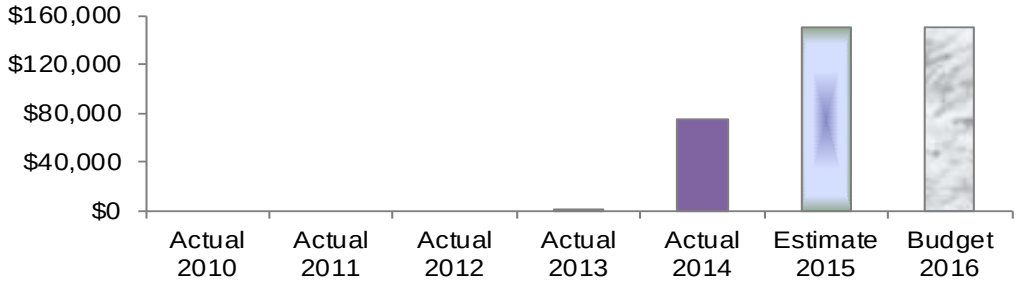
Fund	General
Department	Police
Revenue Item	**Police Fee**
Account / Source	**02.1101.33252 / Charges for Services**
Authorization	Policy
Description	Fees charged for copies of police reports, finger-printing of citizens, photographs, and sexual offender registrations.
Fee Schedule	Basic schedule is $3.00 per report copy, $15.00 research fee/hour if over 30 minutes. $5.00 for resident finger printing, $10.00 for non-resident. $21.00 per audio tape. $25.00 registration fees for sexual offenders.
Date Last Changed	Report charges changed 6/1/1993. Fingerprint charges changed 4/2/1997. Sexual offender fees added 1/1/2005.
Previous Fee Schedule	Basic schedule is $1.00 per report copy. $3.00 for resident finger printing. Photographs vary in price due to number, size, etc.
Formula Method	Estimate based on past history
Projection Method	Estimated to remain flat based on current fee structure.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 36,296	$ 42,782	$ 45,499	$ 40,254	$ 44,377	$ 35,000	$ 35,000
% Change	11.61%	17.87%	6.35%	-11.53%	10.24%	-21.13%	0.00%



Fund	General
Department	Police
Revenue Item	**Life Safety and Fire Prevention Fees**
Account / Source	**02.1102.32206 / Licenses & Permits**
Authorization	International Fire Code (IFC)
Description	Englewood Fire Department evaluates all plans and construction documents to determine if all related documents meet the requirements of the codes and standards adopted by the City of Englewood and the Englewood Fire Department.
Fee Schedule	Fee schedule on next page.
Date Last Changed	October 7, 2013
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	
Comments	Fee Schedule established by Resolution No. 72, Series of 2013 (October 7, 2013)

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ -	$ -	$ -	$ 1,357	$ 75,317	$ 150,000	$ 150,000
% Change	----	----	----	----	5448.62%	10950.54%	0.00%



Fund	General
Department	Police
Revenue Item	**Life Safety and Fire Prevention Fees**
Account / Source	**02.1102.32206 / Licenses & Permits**

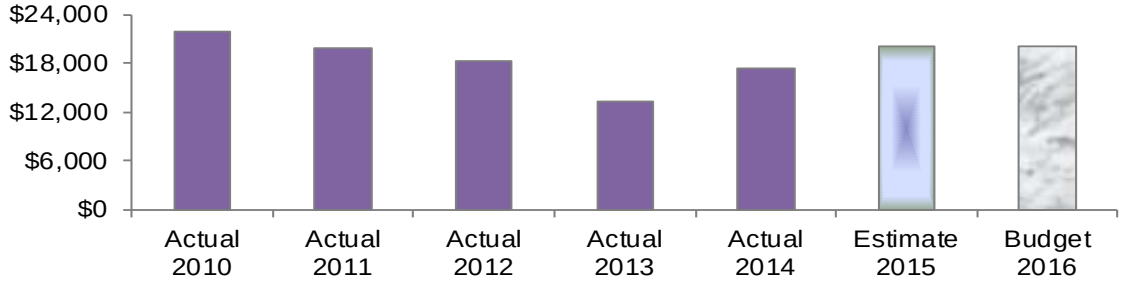
Englewood Police Department (EPD) Life Safety & Fire Prevention Fee Schedule: The fees for permits and services authorized by the International Fire Code (IFC) shall be assessed in accordance with the fee schedule adopted by resolution by the City Council of the City of Englewood, Colorado.

ACTIVITY	FEE	
Permit Application Fee/All Permits		$150.00
New Construction Building Plan Review	0 – 10,000 sq ft	$600.00
$2,001.00 to $25,000.00	Over 10,000 sq ft	$600.00 + $.035/sq ft over 10,000 sq ft
	Over 50,000 sq ft	$2,000.00 + $.030/sq ft over 10,000 sq ft
Tenant Finish/Remodel/Additions	0 – 10,000 sq ft	$250.00 + $.035/sq ft
	Over 10,000 sq ft	$600.00 + $.030sq ft over 10,000 sq ft
	Over 50,000 sq ft	$1,800.00 + $.025/sq ft over 50,000 sq ft
Parking Structures		1/3 of New Construction Fee
Fire Sprinkler System	0 – 50,000 sq ft	$200.00 + $.025/sq ft
	Over 50,000 sq ft	$1,450.00 + $.020/sq ft over 50,000 sq ft
Fire Alarm System	0 - 50,000 sq ft	$200.00 + $.025/sq ft
	Over 50,000 sq ft	$1,450.00 + $.020/sq ft over 50,000 sq ft
Commercial Kitchen Hood Systems		$150.00
Other Plan Review (Operations Permits)		$100.00 / $150.00 with Inspection
Ops Permits under IFC Section 105.6		Annually
Hazardous Materials Inventory Plan (HMIP)		$200.00 Two Year Permit
Environmental Site Assessment		$100.00 Per Address
Miscellaneous Permits		$150.00
Work without a Permit		Double the Permit Fee
Re-Inspection Fee		$150.00 (Fee increases by; $100.00 for each additional inspection)
Re-Issue of Permit/Plan Review Comments		$25.00
Hourly Rate, Review/Inspections		$80.00

EFD evaluates all plans and construction documents to determine if all related documents meet the requirements of the codes and standards adopted by the City of Englewood and the EFD. Obtaining multiple permits is required for the majority of projects. The sequence or progression of the permitting process is of utmost importance to ensure that all projects are tracked appropriately throughout the plan review and inspection process. Submittals for systems will not be processed until the new building or tenant improvement construction documents have been reviewed.

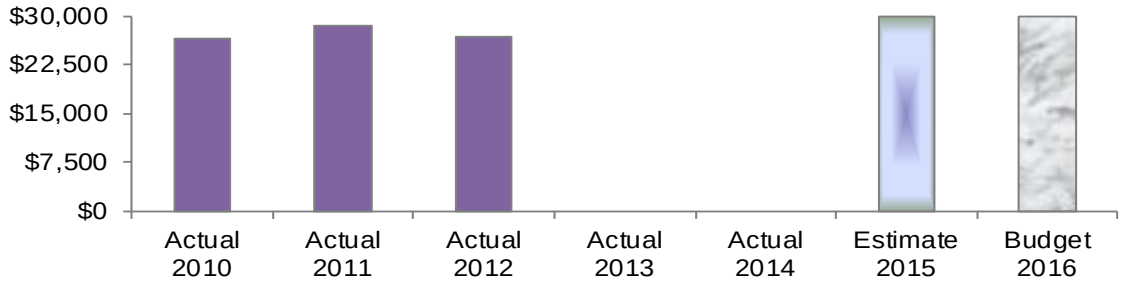
Fund	General
Department	Library Services
Revenue Item	**Library Fines**
Account / Source	**02.1201.34201 / Fines & Forfeitures**
Authorization	Library Policy
Description	All circulating materials retained past their due dates are subject to overdue fines.
Fee Schedule	Main Library: $.20 / day / item
Date Last Changed	2003
Previous Fee Schedule	Main Library: $.10 / day / item
Formula Method	Based on projection using trends in revenues collected during reporting periods.
Projection Method	N/A
Comments	

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 21,923	$ 19,884	$ 18,205	$ 13,305	$ 17,457	$ 20,000	$ 20,000
% Change	2.58%	-9.30%	-8.44%	-26.91%	31.20%	14.57%	0.00%



Fund	General
Department	Parks and Recreation Services
Revenue Item	**Shelter Reservation Rental**
Account / Source	**02.1301.33001 and 02.1301.36101 / Charges for Services**
Authorization	Approved Program
Description	Park Shelter Reservations
Fee Schedule	**Shelters:** $65/reservation, under 100, (4 hrs.) block of time (10A-2P/3:30P-7:30P), $120 all day. $100/reservation, 100-199, (4 hrs.) block of time (10A-2P/3:30P-7:30P), $185 all day. $165/reservation, 200 +, (4 hrs.) block of time (10A-2P/3:30P-7:30P), $300 all day. **Belleview #1** $110/reservation, under 100, (4 hrs.) block of time (10A-2P/3:30P-7:30P), $200 all day. $175/reservation, 100-199, (4 hrs.) block of time (10A-2P/3:30P-7:30P), $300 all day. $250/ reservation, 200 +, (4 hrs.) block of time (10A-2P/3:30P-7:30P), $375 all day.
Date Last Changed	2013
Previous Fee Schedule	**Shelter:** $55 per shelter reservation, under 100, for 4 hours, $100 all day. $90 per shelter reservation for 100 – 199, for 4 hours, $165 all day. $150 per shelter reservation for 200 or more, for 4 hours, $250 all day.
Formula Method	# of Reservations X fees
Projection Method	Estimate from historical figures
Comments	Currently the revenue is recorded in account **02.1301.36101**

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 26,472	$ 28,427	$ 26,905	$ -	$ -	$ 30,000	$ 30,000
% Change	6.50%	7.38%	-5.35%	-100.00%	----	----	0.00%



Fund General
Department Parks and Recreation Services
Revenue Program **Englewood Recreation Center Services**
Account / Source **02.1302.33001 / Charges for Services**

Revenue Item Recreation Center Photo ID Card Fee

Authorization City Council Policy
Description Sale of photo I.D. cards to Englewood residents to provide identification for entrance to recreational activities.
Fee Schedule $3.00 per card
Date Last Changed 2008
Previous Fee Schedule $2.00 per card
Formula Method Estimated number of cards X $2.00
Projection Method 2%
Comments I.D. cards expire every three years.
Combined with other programs into one account in 2004

Revenue Item Recreation Center Admission Fee

Authorization Approved Program
Description Center admissions to the Recreation Center.
Fee Schedule

	Youth / Senior		Adult	
	Resident	Non-Resident	Resident	Non-Resident
Allows use of pool, sauna, & entire Center except racquetball	**3.50**	**4.00**	**4.75**	**5.50**
Discount Card - 25 admissions	**58.00**	**71.00**	**84.00**	**101.00**
Combo Discount Card - 25 admissions with towel	**68.00**	**81.00**	**94.00**	**111.00**

Date Last Changed 2013
Previous Fee Schedule

	Youth / Senior		Adult	
	Resident	Non-Resident	Resident	Non-Resident
Allows use of pool, sauna, & entire Center except racquetball	**2.75**	**3.25**	**4.00**	**4.75**
Discount Card - 30 admissions	**53.00**	**65.00**	**77.00**	**93.00**
Combo Discount Card - 30 admissions with towel	**63.00**	**75.00**	**87.00**	**103.00**

Formula Method This involves the combining of the various fees mentioned above.
Projection Method Estimate based on previous usage.
Comments 2013 Admission fee increase; daily, various passes and punch cards and corp passes.

Fund General
Department Parks and Recreation Services
Revenue Program **Englewood Recreation Center Services**
Account / Source **02.1302.33001 / Charges for Services**

Revenue Item Racquetball Rental

Authorization Approved Program
Description Court admissions to the Recreation Center.
Fee Schedule

	Prime Time	Non-Prime Time	Challenge	Shuttle	Punch Card
Resident	7.25 / Court	5.25 / Court	4.75 / Court	4.75 / Court	34.00 each
Non-Resident	9.00 / Court	6.00 / Court	5.50 / Court	5.50 / Court	40.00 each

Date Last Changed 2013
Previous Fee Schedule

	Prime Time	Non-Prime Time	Challenge	Shuttle	Punch Card
Resident	7.25 / Court	5.25 / Court	4.50 / Court	4.50 / Court	34.00 each
Non-Resident	9.00 / Court	6.00 / Court	5.25 / Court	5.25 / Court	40.00 each

Formula Method This involves the combining of the various fees mentioned above.
Projection Method Estimate based on previous participation.
Comments

Revenue Item Recreation Center – Various Revenues

Authorization Approved Program
Description Various fees related to the daily operation of the Recreation Center
Fee Schedule

Program	Amount Charged
Equipment Rental (balls, racquets, etc)	No Charge
Locker Rental	No Charge
Towel Rental	No Charge

Date Last Changed 2010
Previous Fee Schedule

Program	Amount Charged
Equipment Rental (balls, racquets, etc)	$ .50 each
Locker Rental	No Charge
Towel Rental	$ .50 each

Formula Method N/A
Projection Method N/A
Comments

Fund General
Department Parks and Recreation Services
Revenue Program **Englewood Recreation Center Services**
Account / Source **02.1302.33001 / Charges for Services**

Revenue Item Facility Rental

Authorization Approved Program
Description Revenue from the rental of various rooms at the Center
Fee Schedule

Facility	Hourly Rate	
AA #1	$20	
AA #2	$28	
Kitchen	$22	
Gym	$70	
½ Gym	$30	
Pool	$44	includes one guard for 25 people
	$55	includes two guards for 50 people
	$66	includes three guards for 75 people
Full Center	$360	available only during non-business hours, exclusive use of the entire Center
Pool Party Room	$33	
Rec Zone Room	$70	1 hour rental
	$130	2 hours rental
	$200	3 hours rental

Date Last Changed 2010
Previous Fee Schedule

Facility	Hourly Rate	
AA #1	$18	
AA #2	$25	
Kitchen	$20	
Gym	$60	
½ Gym	$30	
Pool	$40	includes one guard for 25 people
	$50	includes two guards for 50 people
	$60	includes three guards for 75 people
Full Center	$325	available only during non-business hours, exclusive use of the entire Center

Formula Method This involves the combining of the various fees mentioned above.
Projection Method N/A
Comments Combined with other programs into one account in 2004

Fund General

Department Parks and Recreation Services

Revenue Program **Englewood Recreation Center Services**

Account / Source **02.1302.33001 / Charges for Services**

Revenue Item Recreation Center Annual Pass

Authorization Approved Program

Description Revenue from the sale of Annual and Corporate passes.

Fee Schedule

	Annual Pass		Six Month Pass		Corporate Pass
	Adult	Senior/ Youth	Adult	Senior/ Youth	100 visits $336
Resident	$312	$204	$173	$126	300 visits $957
Non-Resident	$384	$324	$210	$192	500 visits $1570
					700 visits $2163
					900 visits $2754
					1000 visits $3040

Household Pass		
2 Members	1st Member	100% of the highest individual annual pass fee
	2nd Member	70% of the individual annual pass fee
3+ Members	1st Member	100% of the highest individual annual pass fee
	2nd Member	60% of the next highest individual annual pass fee
	3+ Members	50% of the individual annual pass fee if child, adult or senior; maximum of 4 adult/senior combination in one household; $35 for youth or $30 for youth with resident discount

Date Last Changed 2013

Previous Fee Schedule

	Annual Pass		Six Month Pass		Corporate Pass
	Adult	Senior/ Youth	Adult	Senior/ Youth	100 visits $308
Resident	$299	$199	$173	$123	300 visits $885
Non-Resident	$385	$340	$213	$191	500 visits $1450
					700 visits $1995
					900 visits $2538
					1000 visits $2800

Household Pass		
2 Members	1st Member	100% of the highest individual annual pass fee
	2nd Member	70% of the individual annual pass fee
3+ Members	1st Member	100% of the highest individual annual pass fee
	2nd Member	60% of the next highest individual annual pass fee
	3+ Members	50% of the individual annual pass fee if child, adult or senior; maximum of 4 adult/senior combination in one household; $30 for youth or $25 for youth with resident discount

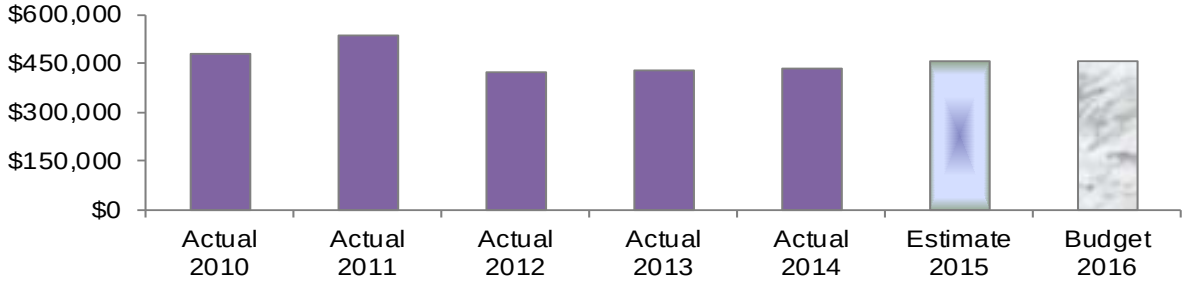
Formula Method This involves the combining of the sale of various items listed above.

Projection Method 2%

Comments 1987 was the first year that Annual and Corporate passes were sold. Added annual pass discounts to improve sales and increased 160 annual pass holders for 2011. 9% increase in 2013.

Fund	General
Department	Parks and Recreation Services
Revenue Program	**Englewood Recreation Center Services**
Account / Source	**02.1302.33001 / Charges for Services**
Description	All Recreation Center Fees & Rentals are now under one account. For detail, see previous pages.
Fee Schedule	Various, see previous schedules.
Date Last Changed	Various, see previous schedules.
Previous Fee Schedule	Various, see previous schedules.
Formula Method	Various, see previous schedules.
Projection Method	Various, see previous schedules.
Comments	Total of all Recreation Center Fees & Rentals into one account in 2004.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 482,242	$ 537,896	$ 424,483	$ 426,436	$ 433,076	$ 455,000	$ 455,000
% Change	-7.06%	11.54%	-21.08%	0.46%	1.56%	5.06%	0.00%



Fund	General
Department	Parks and Recreation Services
Revenue Program	**Malley Senior Recreation Center**
Account / Source	**02.1303.33001 / Charges for Services**

Revenue Item Senior Arts and Crafts

Authorization	Approved program
Description	Fees for Arts and Craft instruction for seniors 55+.
Fee Schedule	Fees range from **$5 to $100** per class depending on length and type of class.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on previous revenues.
Comments	Combined with other programs into one account in 2004.

Revenue Item Senior Outdoor Recreation

Authorization	Approved program.
Description	Fees for providing Outdoor programs. Programs include hiking, picnic outings, and other outdoor experiences.
Fee Schedule	Fees range from **$5 to $300** per program depending on length and type of program.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on previous revenues.
Comments	Combined with other programs into one account in 2004.

Fund General
Department Parks and Recreation Services
Revenue Program **Malley Senior Recreation Center**
Account / Source **02.1303.33001 / Charges for Services**

Revenue Item Malley Senior Center Facility Rental

Authorization Council approved fee schedule
Description Fees charged to groups and individuals for use of Malley Center.
Fee Schedule

	Non-Profit		
	Resident	Non-Resident	Private Rental
Conf/Class Rooms & Library	$45 / Hour	$50 / Hour	$55 / Hour
Grand Ballroom	$65 / Hour	$75 / Hour	$100 / Hour
Gymnasium-Athletic Use Only	$45 / Hour	$50 / Hour	$55 / Hour
Kitchen – Catering Only	$10 Flat Fee		
Kitchen – Cooking	$20 Flat Fee		

Date Last Changed 2010
Previous Fee Schedule

	Non-Profit		
	Resident	Non-Resident	Private Rental
Class Rooms	$30 / Hour	$35 / Hour	$40 / Hour
Multi-Purpose Room	$45 / Hour	$55 / Hour	$65 / Hour
Gymnasium-Athletic Use Only	$30 / Hour	$40 / Hour	$50 / Hour
Kitchen – Catering Only	$10 Flat Fee		
Kitchen – Cooking	$20 Flat Fee		

Formula Method N/A
Projection Method Based on past rental history and current area rates.
Comments Fees made consistent with Recreation Center fees to better coordinate rentals. Combined with other programs into one account in 2004.

Fund	General
Department	Parks and Recreation Services
Revenue Program	**Malley Senior Recreation Center**
Account / Source	**02.1303.33001 / Charges for Services**

Revenue Item Education

Authorization	Approved program.
Description	Fees for education instruction for seniors 55+. Programs include a variety of educational opportunities. Examples include but not limited to: Computers, Spanish, Bridge, Piano classes, as well as other topical seminars.
Fee Schedule	Fees range from **$5 to $100** per class depending on length and type of class.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on previous experience.
Comments	Combined with other programs into one account in 2004.

Revenue Item Fitness

Authorization	Approved program.
Description	Fees for senior 55+ fitness programs. Programs include a variety of aerobic and weight training classes.
Fee Schedule	Fees range from **$5 to $100** per class depending on length and type of class.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on previous experience.
Comments	Combined with other programs into one account in 2004.

Fund	General
Department	Parks and Recreation Services
Revenue Program	**Malley Senior Recreation Center**
Account / Source	**02.1303.33001 / Charges for Services**

Revenue Item One Day Trips / Excursions

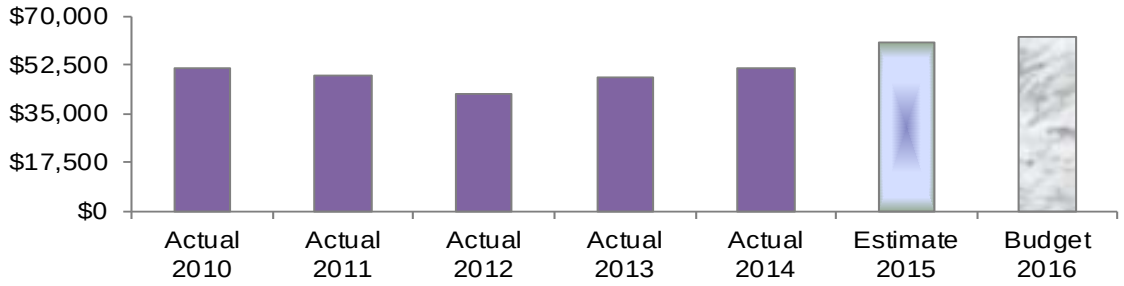
Authorization	Approved program.
Description	Fees that are collected for providing One Day Trip programs. Programs allow the participant to experience excursions to a variety of exciting destinations.
Fee Schedule	Fees range from **$5 to $300** per excursion depending on length and type of excursion.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on previous experience.
Comments	Combined with other programs into one account in 2004.

Revenue Item Other Malley Programs

Authorization	Approved program
Description	**Special Events** – Fees for special events for seniors 55+. An Event is created with a theme or special occasion highlighted by entertainment or activity. Refreshments are typically included. **Special Meals** – Fees for special meals for seniors 55+. Event is created with a theme or special occasion highlighted by entertainment and a dinner meal. **South Suburban Outdoor** – Program established through collaboration between Englewood Parks and Recreation and South Suburban Recreation District. Fees for providing Outdoor programs through South Suburban Recreation District. Programs include outdoor experiences that we do not offer directly, due to limited facilities and program staff. **Other** – Fees included are parking permits and drop-in fees.
Fee Schedule	Varies with program. Fees are based on the cost of the food and entertainment provided or by the cost of the South Suburban program.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on previous experience.
Comments	Combined with other programs into one account in 2004.

Fund	General
Department	Parks and Recreation Services
Revenue Program	**Malley Senior Recreation Center**
Account / Source	**02.1303.33001 / Charges for Services**
Description	All Recreation Center Fees & Rentals are now under one account. For detail, see previous pages.
Fee Schedule	Various, see previous schedules.
Date Last Changed	Various, see previous schedules.
Previous Fee Schedule	Various, see previous schedules.
Formula Method	Various, see previous schedules.
Projection Method	Various, see previous schedules.
Comments	Total of all Recreation Center Fees & Rentals into one account in 2004.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 51,211	$ 48,479	$ 42,065	$ 47,746	$ 51,138	$ 60,500	$ 62,400
% Change	-0.28%	-5.34%	-13.23%	13.50%	7.11%	18.31%	3.14%



Fund General
Department Parks and Recreation Services
Revenue Program **Recreation Programs**
Account / Source **02.1304.33001 / Charges for Services**

Revenue Item Basketball

Authorization Approved Program
Description League and Tournament Fees
Fee Schedule

Winter

League	$360 – Running Clock
Player Fees	$14 / Player – Non-Resident
	$8 / Player – Resident

Fall / Summer

League	$290 – Running Clock
Player Fees	$14 / Player – Non-Resident
	$8 / Player – Resident

Date Last Changed 2010
Previous Fee Schedule

Winter

League	$340 – Running Clock
Player Fees	$14 / Player – Non-Resident
	$8 / Player – Resident

Fall / Summer

League	$290 – Running Clock
Player Fees	$14 / Player – Non-Resident
	$8 / Player – Resident

Formula Method A combination of the above fees
Projection Method N/A
Comments Combined with other programs into one account in 2004.

Revenue Item Volleyball - Adult

Authorization Approved Program
Description League and clinic fees
Fee Schedule

	11 Weeks
League	$205
Non-Resident	14
Resident	8

Date Last Changed 2008
Previous Fee Schedule

	11 Weeks
League	$195
Non-Resident	14
Resident	8

Formula Method A combination of the above fees.
Projection Method N/A
Comments Combined with other programs into one account in 2004.

Fund	General
Department	Parks and Recreation Services
Revenue Program	**Recreation Programs**
Account / Source	**02.1304.33001 / Charges for Services**

Revenue Item Fitness Program

Authorization	Approved Program
Description	Fees for various fitness programs.
Fee Schedule	Class fees range from **$10 to $75** per class depending on length and type of class. Personal training sessions start at **$32 per one hr. session for resident**
Date Last Changed	2010
Previous Fee Schedule	Class fees range from **$8 to $70** per class depending on length and type of class. Personal training sessions range from **$28 per one hr. session for resident**
Formula Method	Combination of the above fees.
Projection Method	N/A
Comments	Combined with other programs into one account in 2004.

Fund	General
Department	Parks and Recreation Services
Revenue Program	**Recreation Programs**
Account / Source	**02.1304.33001 / Charges for Services**

Revenue Item Ski Trips

Authorization	Approved Program
Description	Fees for various winter outdoor programs.
Fee Schedule	Fees range from **$16 to $400** per class depending on length and type of class.
Date Last Changed	2010
Previous Fee Schedule	Fees range from **$5 to $300** per class depending on length and type of class.
Formula Method	Combination of the above fees.
Projection Method	N/A
Comments	Combined with other programs into one account in 2004.

Revenue Item Cultural

Authorization	Approved Program
Description	Classes, workshops and sale of supplies
Fee Schedule	Fees range from **$5 to $100** per class depending on length and type of class.
Date Last Changed	2010
Previous Fee Schedule	N/A
Formula Method	Individual programs have specific class fee.
Projection Method	N/A
Comments	Fee varies with length of session and total number of hours per class. Combined with other programs into one account in 2004.

Fund General
Department Parks and Recreation Services
Revenue Program **Recreation Programs**
Account / Source **02.1304.33001 / Charges for Services**

Revenue Item Playgrounds / Day Camps

Authorization Council Approved Program
Description Fees charged for summer playground and day camp programs.
Fee Schedule

	Resident	Non-Resident
Regular Hours	$30/day	$37/day
2nd Child	$26/day	$32/day

Date Last Changed 2011
Previous Fee Schedule

	Resident	Non-Resident
Regular Hours	$29/day	$36/day
2nd Child	$25/day	$31/day

Formula Method Registration X fee
Projection Method Past experience - Future projection
Comments Combined with other programs into one account in 2004.

Revenue Item Youth

Authorization Approved Program
Description Registration fees for youth programs - 3 year olds through middle school age.
Fee Schedule Varies by program.
Date Last Changed 2010
Previous Fee Schedule N/A
Formula Method Fee X number of participants.
Projection Method N/A
Comments Combined with other programs into one account in 2004.

Fund General
Department Parks and Recreation Services
Revenue Program **Recreation Programs**
Account / Source **02.1304.33001 / Charges for Services**

Revenue Item Softball Registration

Authorization Approved Program
Description Team entry fees, player fees
Fee Schedule

		Player Fees	
	Team Entry	**Resident**	**Non-Resident**
Summer			
Men's Fast Pitch	$755	$8	$14
Men's Slow Pitch	$360	$8	$14
Co-Ed Slow Pitch	$360	$8	$14
Fall			
Slow Pitch	$360	$8	$14

Date Last Changed 2010
Previous Fee Schedule

		Player Fees	
	Team Entry	**Resident**	**Non-Resident**
Summer			
Men's Fast Pitch	$720	$8	$14
Men's Slow Pitch	$420	$8	$14
Co-Ed Slow Pitch	$420	$8	$14

Formula Method Combination of the above fees. Team entry fees are based on the # of teams and the # of games.
Projection Method N/A
Comments Combined with other programs into one account in 2004.

Revenue Item Farm Admission/Train Admission

Authorization Approved Program
Description Admission to Belleview Petting Farm/ Train ride per person
Fee Schedule **$1.75** per person
Date Last Changed 2013
Previous Fee Schedule **$1.50** per person
Formula Method Fee X number of people
Projection Method N/A
Comments Combined with other programs into one account in 2004. 50 cent inc 2010

Fund General

Department Parks and Recreation Services

Revenue Program **Recreation Programs**

Account / Source **02.1304.33001 / Charges for Services**

Revenue Item Aquatics

Authorization Approved Program

Description Various swim activities.

Fee Schedule

	Resident	Non-Resident
Youth Learn to Swim	$4.50 / Class	$5.50 / Class
Aqua Exercise	$4.80 / Class	$5.80 / Class
Adult Learn to Swim	$6.00 / Class	$7.00 / Class

Date Last Changed 2010

Previous Fee Schedule

	Resident	Non-Resident
Youth Learn to Swim	$4.50 / Class	$5.50 / Class
Aqua Exercise	$4.25 / Class	$5.25 / Class
Adult Learn to Swim	$5.50 / Class	$7.00 / Class

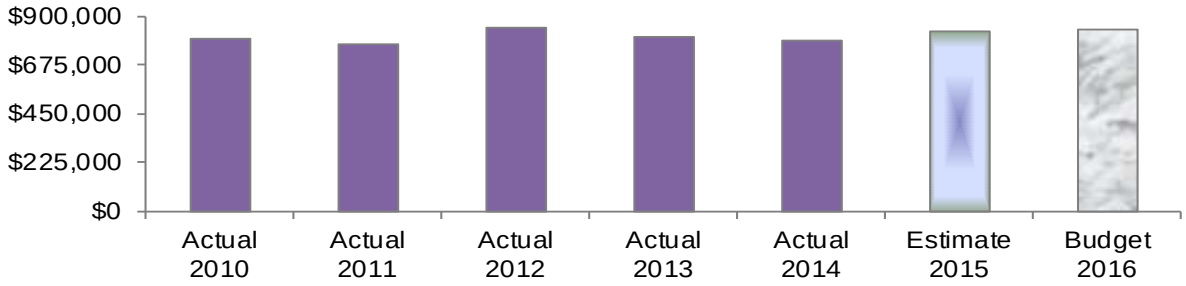
Formula Method Fee X number of participants.

Projection Method N/A

Comments Combined with other programs into one account in 2004. Moved from ERC 1302 to Recreation Programs 1304 in 2012.

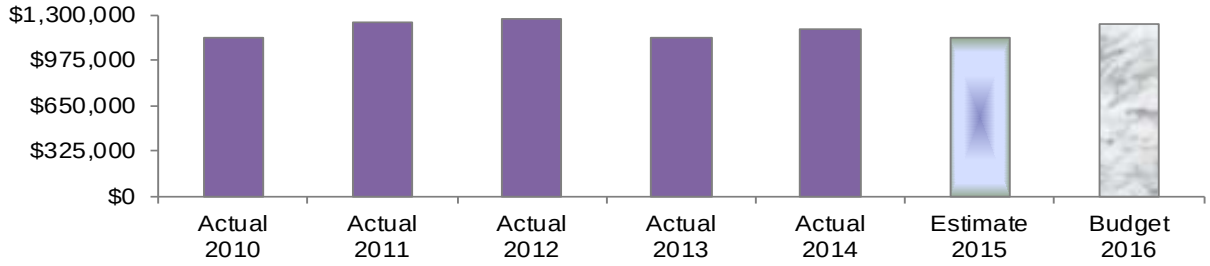
Fund	General
Department	Parks and Recreation Services
Revenue Program	**Recreation Programs**
Account / Source	**02.1304.33001 / Charges for Services**
Description	All Recreation Center Fees & Rentals are now under one account. For detail, see previous pages.
Fee Schedule	Various, see previous schedules.
Date Last Changed	Various, see previous schedules.
Previous Fee Schedule	Various, see previous schedules.
Formula Method	Various, see previous schedules.
Projection Method	Various, see previous schedules.
Comments	Total of all Recreation Center Fees & Rentals into one account in 2004.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 796,954	$ 769,372	$ 848,666	$ 806,193	$ 784,733	$ 830,000	$ 835,000
% Change	2.34%	-3.46%	10.31%	6.47%	6.47%	5.77%	0.60%



Fund	General
Department	Parks and Recreation Services
Revenue Item	**Pirates Cove Aquatic Facility**
Account / Source	**02.1308.33001 / Charges for Services**
Authorization	Ballot Issue #2G
Description	Various programs associated with outdoor swim pool.
Fee Schedule	See the schedule on the next page.
Date Last Changed	2014
Previous Fee Schedule	N/A
Formula Method	Estimate of participants X fees
Projection Method	Estimate
Comments	New in 2004

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$1,132,876	$1,251,046	$1,272,463	$1,139,051	$1,196,284	$1,140,000	$1,240,000
% Change	20.29%	10.43%	1.71%	-10.48%	5.02%	-4.70%	8.77%



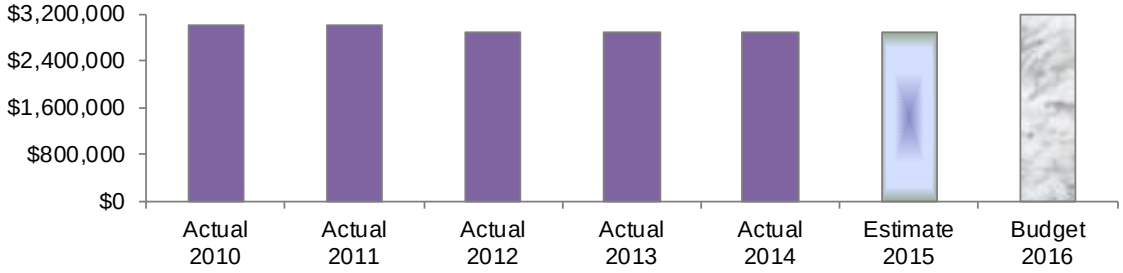
Fund	General
Department	Parks and Recreation Services
Revenue Item	**Pirates Cove Aquatic Facility**
Account / Source	**02.1308.33001 / Charges for Services**

Pirates Cove Fee Schedule-2016

Program		**Fee Schedule**	**Program**		**Fee Schedule**
Youth Learn to Swim	Resident Non-Resident	$38 - 52/ Session $49 - 52/Session	Youth General Admission	Resident: Non-Resident:	$6.75 $9.75
Pool Rentals	Up to 250 guests Resident: Non-Resident Over 250 Guests Concession	 $1098 / 2 Hours $1098 / 2 Hours $3.50 / Person $109	Adult General Admission	Resident: Non-Resident:	$7.75 $11.00
Swim Team	Resident: Non-Resident	$65.00 $76.00	Youth Discount Cards	Resident: Non-Resident:	$55.50/10 Visits $67.50/10 Visits
Aqua Exercise	Resident: Non-Resident:	$40.00 / Session $50.00 / Session	Adult Discount Cards	Resident: Non-Resident:	$67.50/10 Visits $78.50/10 Visits
Youth Season Pass	Resident: Non-Resident:	$104 $131	Adult Season Pass	Resident: Non-Resident:	$125 $157
Family Season Pass: 2 in Family	Resident: Non-Resident:	$184 $230	Family Season Pass: 3 in Family	Resident: Non-Resident:	$263 $329
Group Rate / Day Care	Resident: Non-Resident:	$5.75 $7.25	Birthday Parties	Captain Cook Billy Bones Additional Guest	$239 $305 $7.75

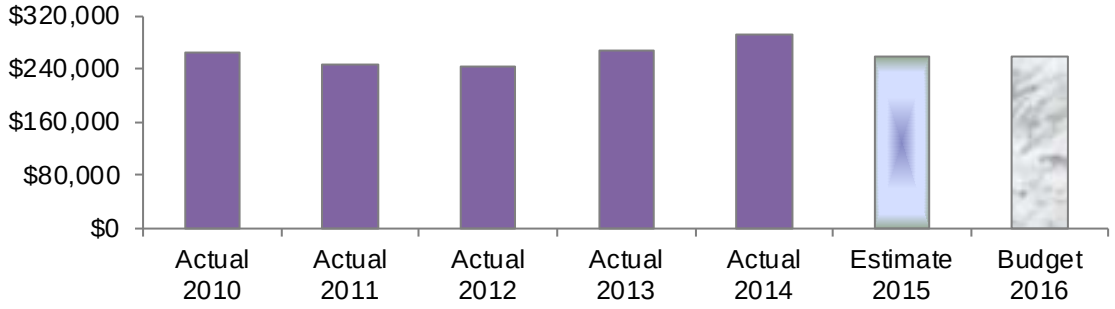
Fund	General
Department	General Government
Revenue Item	**General Property Tax**
Account / Source	**02.9999.31101 / Taxes**
Authorization	EMC Article X Finance Administration Part I Budget Paragraph 89 Certification of Tax Levy
Description	Ad valorem tax on all real property within municipal boundaries and all tangible personal property within municipal boundaries not exempted by 39-3-1-1 CRS, as amended.
Fee Schedule	5.880 mills
Date Last Changed	1992
Previous Fee Schedule	5.419 mills
Formula Method	Certified Assessed Valuation X Mill Levy / 1,000 less allowance for abatements and refunds = Revenue $418,913,060 X 5.880 mills / 1,000 - $38,208.79 = $2,425,000
Projection Method	Historical
Comments	Assessed valuation is dependent on Arapahoe County Assessor's Office. The value for assessment of residential real property is a percentage of actual value which is determined each year by the Colorado General Assembly. The value for assessment for all other property is 29%. Valuations are calculated every other year by the County Assessor. The timing of the Arapahoe County Property Tax collection is typically based on the amount due. If the tax amount is less than $25, the total amount due is paid no later than April 30. If the tax amount is greater than $25, the taxpayer may make two payments. The first payment is due no later than February 28. The second payment is due no later than June 15. If the taxpayer pays their tax in one total amount, the payment is due no later than April 30.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$3,020,884	$3,017,000	$2,874,816	$2,900,715	$2,892,433	$2,900,000	$3,190,000
% Change	1.67%	-0.13%	-4.71%	0.90%	-0.29%	0.26%	10.00%



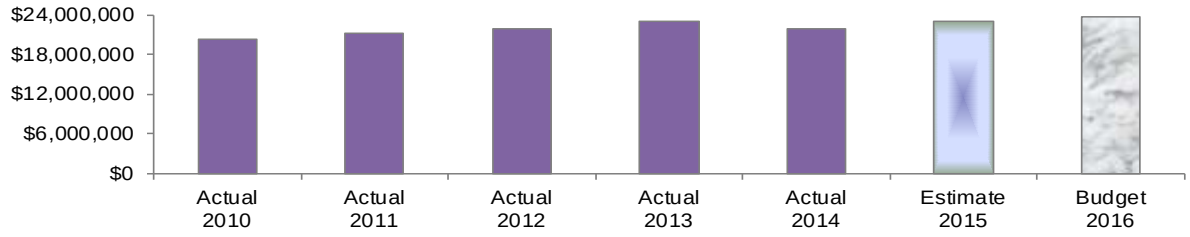
Fund	General
Department	General Government
Revenue Item	**Specific Ownership Tax**
Account / Source	**02.9999.31201 / Taxes**
Authorization	CRS 42-3-101
Description	A tax levied by the Colorado General Assembly on all motor vehicles, wheeled trailers, semi-trailers, trailer coaches, mobile homes, and self-propelled construction equipment. Collected by County Treasurer and remitted to the City on or about the 15th of each month.
Fee Schedule	Tax schedules are established by the Colorado assembly based on age and type of vehicle (42-3-106 CRS). Revenues are allocated to each city based on their pro rata share of the aggregate dollar amount of ad valorem taxes levied in the County during the preceding year per CRS 42-3-107(24)(a).
Date Last Changed	NA
Previous Fee Schedule	NA
Formula Method	NA
Projection Method	Estimate based on previous experience and evaluation of future economic conditions in the automotive industry.
Comments	Economic conditions will largely determine revenue: The more new cars registered the higher the revenue. The tax is based on a sliding scale with the larger amounts being paid in the first years of ownership and dwindling to a minimum. The tax is also dependent upon the type of vehicle.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$263,434	$246,062	$243,293	$266,881	$291,670	$260,000	$260,000
% Change	-4.70%	-6.59%	-1.13%	9.70%	9.29%	-10.86%	0.00%



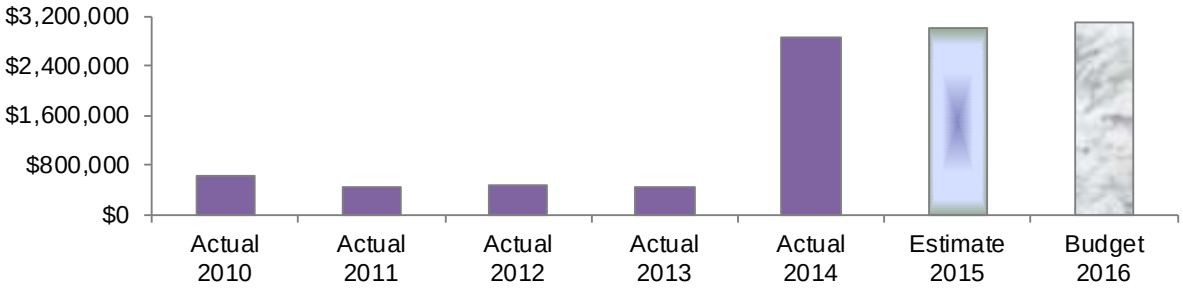
Fund	General
Department	General Government
Revenue Item	**Retail Sales Tax**
Account / Source	**02.9999.31301 / Taxes**
Authorization	EMC 4-4-4-2
Description	The tax on the retail transfer or rental of tangible personal property.
Fee Schedule	3.5%
Date Last Changed	1987 Effective 1-1-1988
Previous Fee Schedule	3.0%
Formula Method	Taxable sales X 3.5% = Revenue
Projection Method	Projections of sales tax revenue are based on historical data of collections, factored by local data for Englewood
Comments	Economic conditions will largely determine revenue: The more new cars registered the higher the revenue. The tax is based on a sliding scale with the larger amounts being paid in the first years of ownership and dwindling to a minimum. The tax is also dependent upon the type of vehicle. In 2013 the City partnered with MUNIRevs to replace a more than 25 year old in-house developed system for a business licensing and tax collection. The reporting of retail sales and use tax is more representative to the collections. In the past if an account was coded as retail sales both the sales and use tax collections was reported as retail sales tax and vice versa.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 20,241,769	$ 21,298,096	$ 21,893,273	$ 22,978,128	$ 21,981,105	$ 23,080,160	$ 23,772,565
% Change	0.56%	5.22%	2.79%	4.96%	-4.34%	5.00%	3.00%



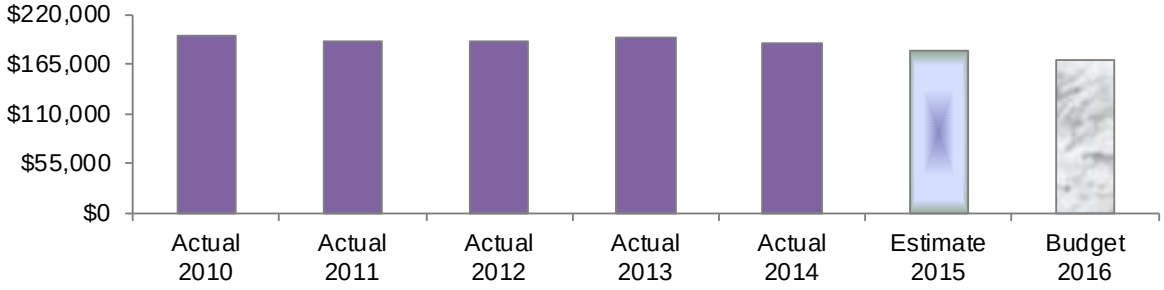
Fund	General
Department	General Government
Revenue Item	**Use Tax**
Account / Source	**02.9999.31302 / Taxes**
Authorization	EMC 4-4-5-3
Description	The tax on the use, consumption or storage within the municipal boundaries of tangible personal property purchased at retail from sources outside of Englewood corporate limits.
Fee Schedule	3.5%
Date Last Changed	1987 Effective 1-1-1988
Previous Fee Schedule	3.0%
Formula Method	Purchases X 3.5% = Revenue
Projection Method	Estimate calculated by evaluating economic conditions and local business conditions. Audit activity is also taken into account.
Comments	In 2013 the City partnered with MUNIRevs to replace a more than 25 year old in-house developed system for a business licensing and tax collection. The reporting of retail sales and use tax is more representative to the collections. In the past if an account was coded as retail sales both the sales and use tax collections was reported as retail sales tax and vice versa.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 624,746	$ 439,014	$ 470,345	$ 455,647	$2,858,192	$3,001,101	$3,091,134
% Change	25.82%	-29.73%	7.14%	-3.12%	527.28%	5.00%	3.00%



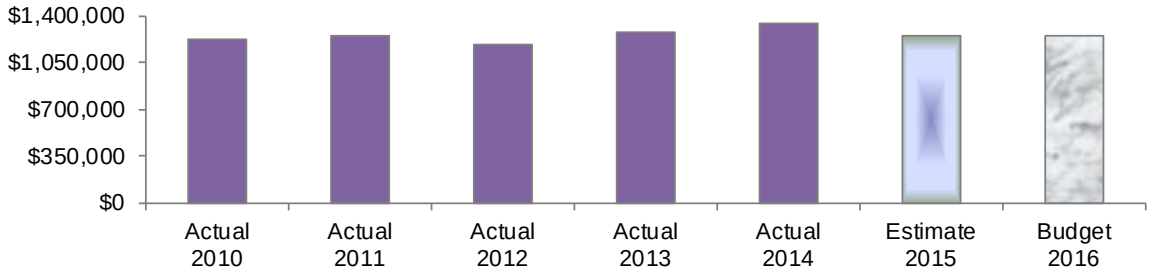
Fund	General
Department	General Government
Revenue Item	**Cigarette Tax**
Account / Source	**02.9999.31401 / Taxes**
Authorization	CRS 39-22-623
Description	A tax levied by the State on the cigarette wholesaler of $.20 per pack. The State distributes 27% of gross cigarette tax.
Fee Schedule	Cities and towns' distribution is based on the pro rata share of state sales tax collections in the previous year.
Date Last Changed	1987
Previous Fee Schedule	State tax of 10 mills per pack.
Formula Method	N/A
Projection Method	Estimate based on previous collections.
Comments	Change in State and Federal cigarette tax will change revenue. Likely to increase rate periodically to discourage smoking.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 196,320	$ 190,763	$ 189,618	$ 195,088	$ 188,652	$ 179,000	$ 170,050
% Change	-10.13%	-2.83%	-0.60%	2.88%	-3.30%	-5.12%	-5.00%



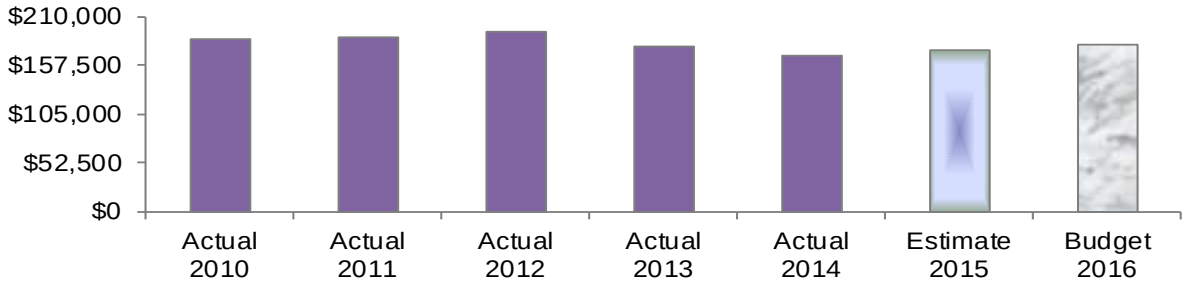
Fund	General
Department	General Government
Revenue Item	**Electricity and Natural Gas Franchise Tax**
Account / Source	**02.9999.31501 / Taxes**
Authorization	Ordinance No. 14, Series of 1988
Description	Franchise tax levied on Xcel Energy (formerly Public Service Company of Colorado)
Fee Schedule	**3%** of gross revenues derived from the sale of electric energy and gaseous fuel.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Sales X **3%**
Projection Method	Estimate, since this varies with weather conditions and utility rates.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 1,230,496	$ 1,254,050	$ 1,181,930	$ 1,282,946	$ 1,340,989	$ 1,250,000	$ 1,250,000
% Change	9.50%	1.91%	-5.75%	8.55%	4.52%	-6.79%	0.00%



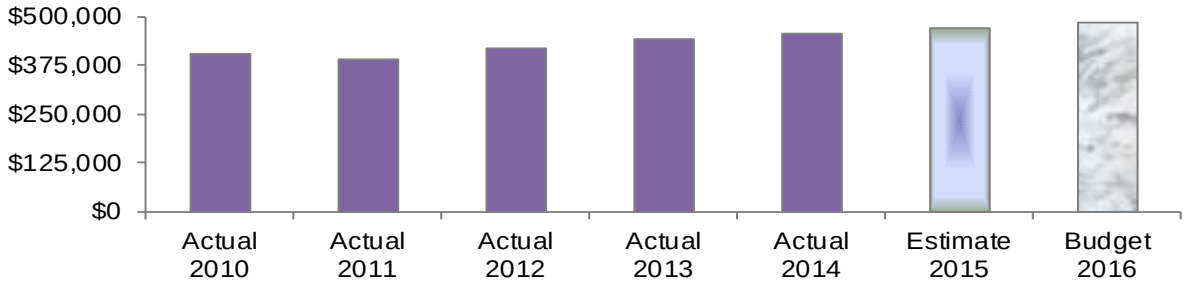
Fund	General
Department	General Government
Revenue Item	**Franchise Tax – Water Utility**
Account / Source	**02.9999.31503 / Taxes**
Authorization	City Budget Policy
Description	Franchise tax on Water Utility
Fee Schedule	**3%** of budgeted gross water sales.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	**3%** X budgeted water sales revenues.
Projection Method	See Water Fund for projected water sales.
Comments	This is an accounting funds transfer from the Water Fund.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 184,732	$ 188,490	$ 193,520	$ 177,472	$ 168,462	$ 174,000	$ 179,000
% Change	16.27%	2.03%	2.67%	-8.29%	-5.08%	3.29%	2.87%



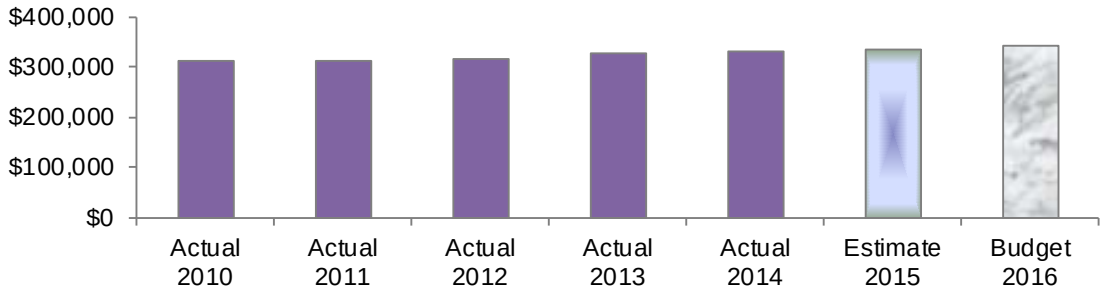
Fund	General
Department	General Government
Revenue Item	**Franchise Tax – Sewer Utility**
Account / Source	**02.9999.31504 / Taxes**
Authorization	City Budget Policy
Description	Franchise Tax on City Sewer Utility.
Fee Schedule	**3%** of budgeted sewer disposal revenue.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	**3%** X budgeted sewer disposal revenues.
Projection Method	See Sewer Fund for projected sewer disposal revenues.
Comments	This is an accounting transfer from the Sewer Fund.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 403,736	$ 388,264	$ 417,271	$ 442,868	$ 457,683	$ 471,000	$ 485,000
% Change	9.29%	-3.83%	7.47%	6.13%	3.35%	2.91%	2.97%



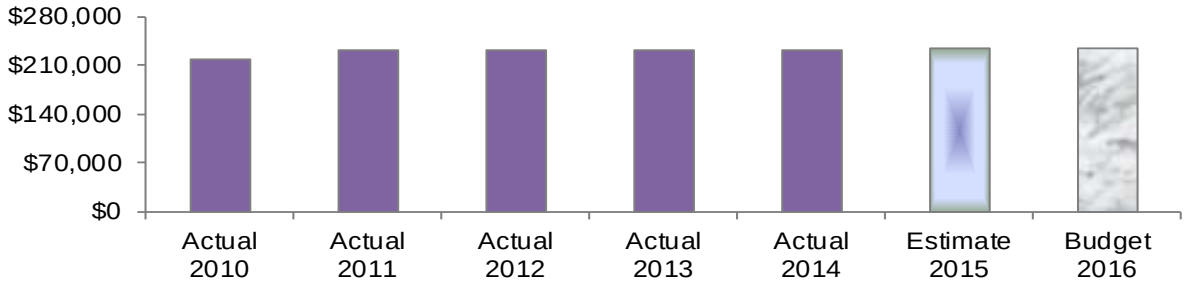
Fund	General
Department	General Government
Revenue Item	**Cable TV Permit Fee**
Account / Source	**02.9999.31505 / Taxes**
Authorization	Contract
Description	Permit fee on cable television services.
Fee Schedule	**5%** of gross revenues of cable television.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Estimated revenues X **5%**
Projection Method	Estimate based on previous collections.
Comments	Originated in 1980. Current permit grantee is AT&T Broadband.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 312,167	$ 311,749	$ 317,219	$ 326,349	$ 332,312	$ 336,000	$ 342,000
% Change	4.53%	-0.13%	1.75%	2.88%	1.83%	1.11%	1.79%



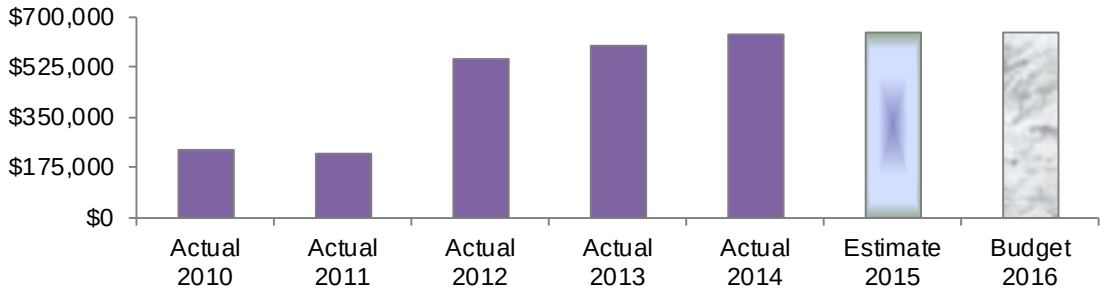
Fund	General
Department	General Government
Revenue Item	**Basic Local Exchange Telecommunications Tax**
Account / Source	**02.9999.31506 / Taxes**
Authorization	Ordinance 46, Series of 2000
Description	Franchise tax on local exchange services
Fee Schedule	The lesser $.55 per line per month or $160,000 per year.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	The lesser of the number of lines X $.55 X 12, or $160,000 per year.
Projection Method	Estimate based on prior collections.
Comments	Adopted June, 2000. Repealed Title 4, Chapter 5 and replaced with this tax.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 217,750	$ 232,577	$ 231,358	$ 232,337	$ 232,571	$ 233,000	$ 233,000
% Change	1.09%	6.81%	-0.52%	0.42%	0.10%	0.18%	0.00%



Fund	General
Department	General Government
Revenue Item	**Waste Transfer Surcharge**
Account / Source	**02.9999.31507 / Taxes**
Authorization	EMC 4-7-3
Description	Surcharge on disposal of trash at a waste transfer site.
Fee Schedule	**$ .50** on each cubic yard of trash.
Date Last Changed	2011, Effective 1-1-2012
Previous Fee Schedule	N/A
Formula Method	**$ .20** / cubic yard of trash
Projection Method	Estimate based on previous collections.
Comments	Rate increase established by Ordinance #56, Series of 2011.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 235,869	$ 220,660	$ 553,305	$ 601,920	$ 640,796	$ 645,000	$ 645,000
% Change	-5.90%	-6.45%	150.75%	8.79%	6.46%	0.66%	0.00%



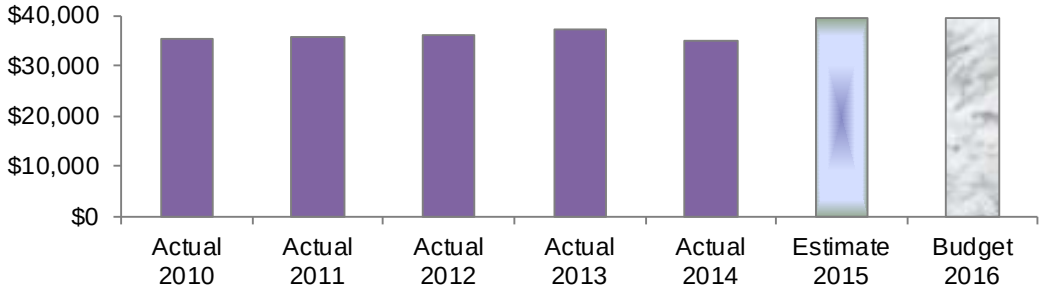
Fund General
Department General Government
Revenue Item **City Occupational Liquor Tax**
Account / Source **02.9999.31508 / Taxes**

Authorization EMC 5-3B
Description A tax levied on the businesses selling malt or vinous liquors within the City.
Fee Schedule

Type of License	Occupational Tax **2016/2015**	No of Licenses **2016**	No of Licenses 2015	Budget **2016**
Beer and Wine	$ 450.00	4	4	$ 1,800
Club	$ 450.00	2	2	$ 900
Hotel/Restaurant	$ 650.00	34	34	$ 22,100
Retail Liquor & Drug Store	$ 300.00	13	13	$ 3,900
Tavern	$ 650.00	9	9	$ 5,850
3.2 Beer Off Premise	$ 300.00	18	18	$ 5,400
3.2 Beer On Premise	$ 450.00	0	0	$ -
Arts	$ -	0	0	$ -
Brew Pub	$ 750.00	0	0	$ -
Optional Premises	$ 650.00	0	0	$ -
Optional Premises with Hotel/ Restaurant License	$100.00 each	0	0	$ -
Bed and Breakfast	$ -	0	0	$ -
Mini Bar	$ 450.00	0	0	$ -
Totals		**80**	**80**	**$ 39,950**

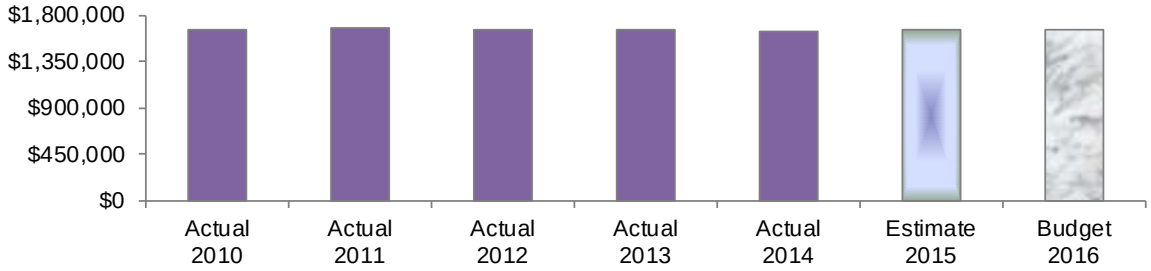
Date Last Changed N/A
Previous Fee Schedule N/A
Formula Method Number of licenses X License Fee.
Projection Method Estimate.
Comments Enacted 1980

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 35,440	$ 35,603	$ 36,285	$ 37,420	$ 35,164	$ 39,550	$ 39,550
% Change	-1.14%	0.46%	1.91%	3.13%	-6.03%	12.47%	0.00%



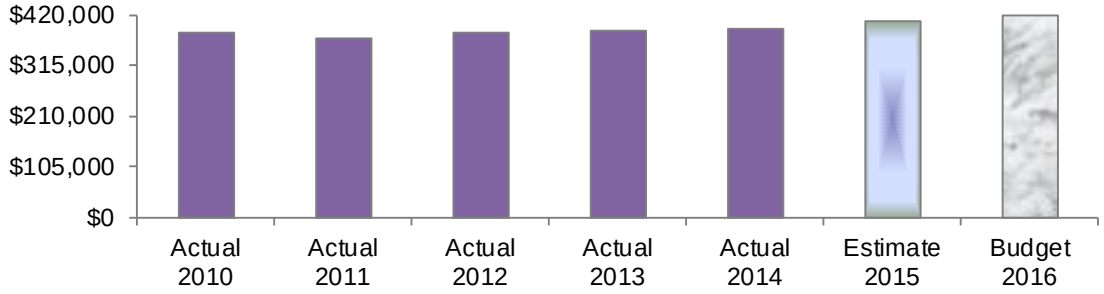
Fund	General
Department	General Government
Revenue Item	**Intergovernmental Charges for Services**
Account / Source	**02.9999.33202 / Charges for Services**
Authorization	Policy
Description	Charges to the Water & Sewer funds for services provided by General Fund departments.
Fee Schedule	The value of the indirect costs benefiting non-general fund departments completed each year during the budget process.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate until study complete.
Comments	A study is conducted by consultants every other year. Intergovernmental Charges for Services to the Water and Sewer Funds are based on this study.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 1,658,455	$ 1,670,091	$ 1,659,643	$ 1,654,084	$ 1,649,126	$ 1,660,000	$ 1,660,000
% Change	0.72%	0.70%	-0.63%	-0.33%	-0.30%	0.66%	0.00%



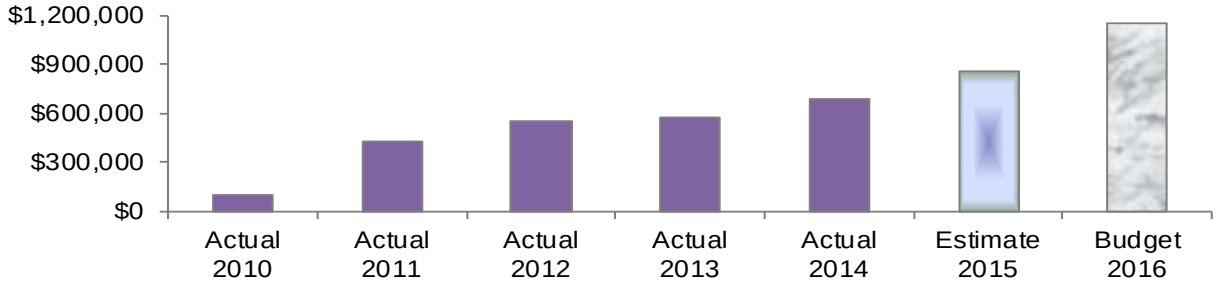
Fund	General
Department	General Government
Revenue Item	**LEWWTP Administration Charge**
Account / Source	**02.9999.33291 / Charges for Services**
Authorization	Contract with City of Littleton
Description	Administration charge to Littleton for share of General Fund administrative costs for Littleton/Englewood Wastewater Treatment Plant.
Fee Schedule	**3%** of total operating budget for Littleton/Englewood Wastewater Treatment Plant.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Operating Costs X **3%**
Projection Method	N/A
Comments	

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 383,612	$ 371,976	$ 382,424	$ 387,983	$ 392,941	$ 405,000	$ 418,000
% Change	-3.01%	-3.03%	2.81%	1.45%	1.28%	3.07%	3.21%



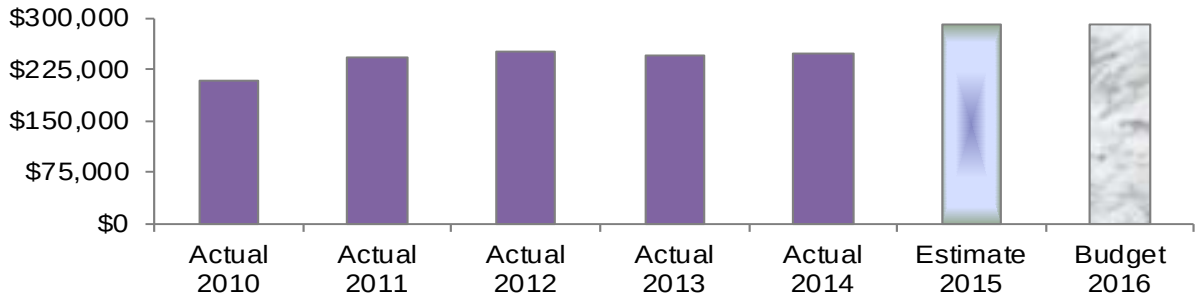
Fund	General
Department	General Government
Revenue Item	**Net Rental Income from Englewood McLellan Reservoir Foundation**
Account / Source	**02.9999.37153 / Transfer In**
Authorization	Ordinance No. 41 Series 1999; July 19, 1999
Description	The Englewood/McLellan Reservoir Foundation (EMRF) oversees the development and leasing of the property near the McLellan Reservoir. Any development of the site must protect the McLellan Reservoir water and ecological resources and quality thereof. Although these properties are located outside the incorporated boundaries of the City of Englewood, they represent a revenue opportunity for the City. The development sites are located adjacent to the four corners of the C470 and Lucent Boulevard intersection and comprise approximately 160 acres. In 2008, RTD purchased approximately 11 acres of EMRF property and is committed to locating the Lucent Light Rail Station at that site as part of FasTracks--Douglas County supports a transit oriented development at this location.
Fee Schedule	Per terms outlined in negotiated lease agreements with tenants net of operating expenses.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Per terms outlined in negotiated lease agreements with tenants net of operating expenses.
Projection Method	N/A
Comments	

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 105,125	$ 425,159	$ 551,295	$ 573,526	$ 684,683	$ 858,882	$ 1,150,000
% Change	-82.82%	304.43%	29.67%	4.03%	19.38%	25.44%	33.89%



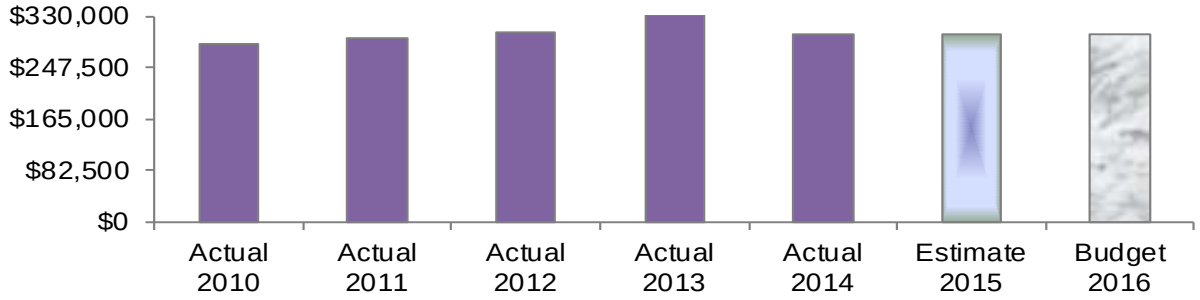
Fund	Community Development
Department	Community Development
Revenue Item	**Local Grant**
Account / Source	**06.0801.32551 / Intergovernmental**
Authorization	Ordinance #10, Series of 2008 Intergovernmental Agreement (IGA) with the Regional Transportation District (RTD).
Description	Agreement with the RTD to fund the operation of a limited shuttle bus service in downtown Englewood. Service Area includes Englewood light rail station on the west and Swedish Medical Center/Craig Hospital to the east.
Fee Schedule	Estimated fare equivalent $60,000
Date Last Changed	2012
Previous Fee Schedule	Estimated fare equivalent $50,000
Formula Method	The IGA with RTD provides the City for the reimbursement of shuttle operations costs less an amount equal to the local fares that would have been collected had the shuttle operated as a fare service rather that free service (fare equivalent). This estimated fare equivalent amount is based on an annual survey conducted by RTD. The survey is typically administered in October of each year.
Projection Method	RTD Survey Results
Comments	The City contracts with First Transit for art Shuttle operations.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$209,392	$241,847	$249,900	$244,553	$248,539	$289,650	$289,650
% Change	8.59%	15.50%	3.33%	-2.14%	1.63%	16.54%	0.00%



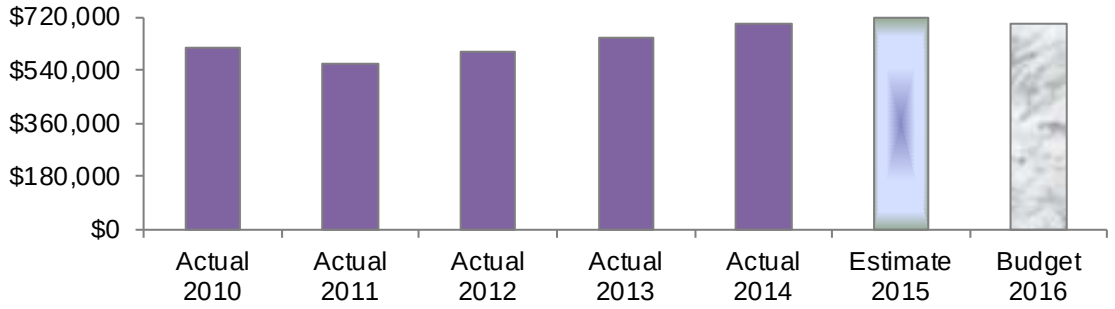
Fund	Conservation Trust
Department	Parks and Recreation
Revenue Item	**State Lottery Distribution**
Account / Source	**03.1301.32563 / Intergovernmental**
Authorization	CRS 29-21-101
Description	State distribution from the proceeds of the State Lottery. The funds received are earmarked for recreation acquisition and operation.
Fee Schedule	Distribution based on population. The pro rata share is determined at the time of distribution by the State of Colorado.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Based on historical trends.
Projection Method	No increase is foreseen.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$285,885	$294,640	$302,792	$331,227	$300,219	$300,000	$300,000
% Change	-5.46%	3.06%	2.77%	9.39%	-9.36%	-0.07%	0.00%



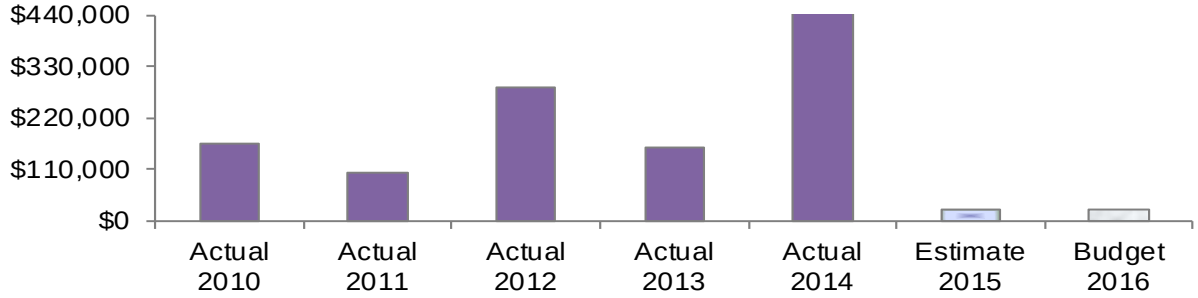
Fund	Open Space Fund
Department	Parks and Recreation
Revenue Item	**Arapahoe County Open Space Tax Distribution**
Account / Source	**10.1301.32567 / Intergovernmental**
Authorization	Ordinance #48 Series of 2004
Description	Share back funds from the Arapahoe County Open Space Tax that was effective as of January 1, 2004 and expires on December 31, 2023.
Fee Schedule	The City of Englewood's portion of the **.25%** sales tax collected on sales in Arapahoe County.
Date Last Changed	2003; Effective 1-1-2004
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$614,153	$564,729	$602,771	$651,154	$697,880	$718,000	$700,000
% Change	5.23%	-8.05%	6.74%	8.03%	7.18%	2.88%	-2.51%



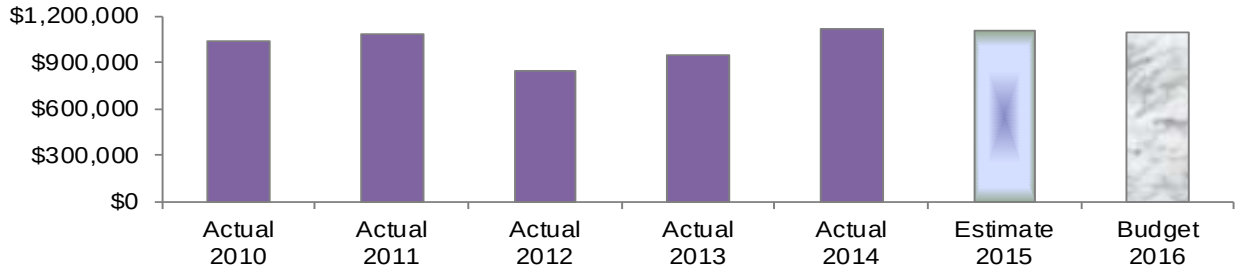
Fund	Open Space Fund
Department	Parks and Recreation
Revenue Item	**Arapahoe County Open Space Tax Distribution**
Account / Source	**10.1301.32551/ Intergovernmental**
Authorization	Arapahoe County Grant Program
Description	Arapahoe County Local Grants Program for Open Space acquisition, development and maintenance.
Fee Schedule	N/A
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate
Comments	Grants based on available funding, application request, and approval.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$163,864	$101,946	$284,354	$156,600	$656,000	$ 25,000	$ 25,000
% Change	-61.21%	-37.79%	178.93%	-44.93%	318.90%	-96.19%	0.00%



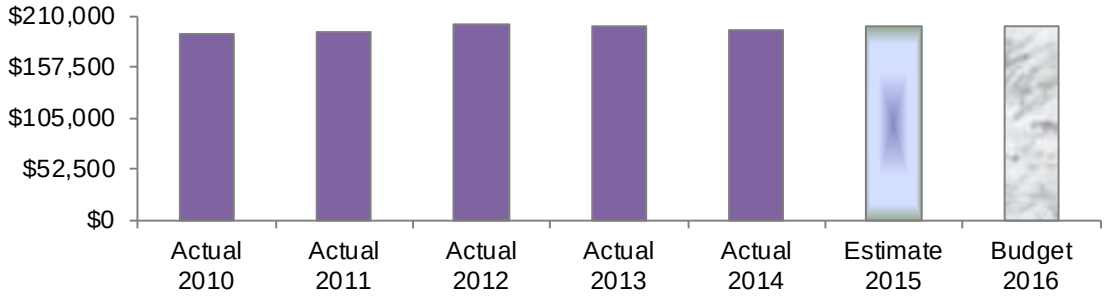
Fund	General Obligation Bond
Department	Finance and Administrative Services
Revenue Item	**General Property Tax – Debt Service Levy**
Account / Source	**20.1401.31101 / Taxes**
Authorization	Bond Covenant, Ordinance 73, Series of 2003
Description	Property taxes for General Obligation Bonds Levy
Fee Schedule	1.924 Mills
Date Last Changed	2015, Effective 1-1-2016
Previous Fee Schedule	2.244 Mills
Formula Method	Mill levy set by City Council annually. Certified Assessed Valuation X Mill Levy.
Projection Method	Debt service schedule.
Comments	Mill levy based on assessed valuation divided by total requirements for payment of bond principal and interest

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 1,043,229	$ 1,084,901	$ 850,691	$ 944,586	$ 1,115,399	$ 1,105,000	$ 1,100,000
% Change	6.11%	3.99%	-21.59%	11.04%	18.08%	-0.93%	-0.45%



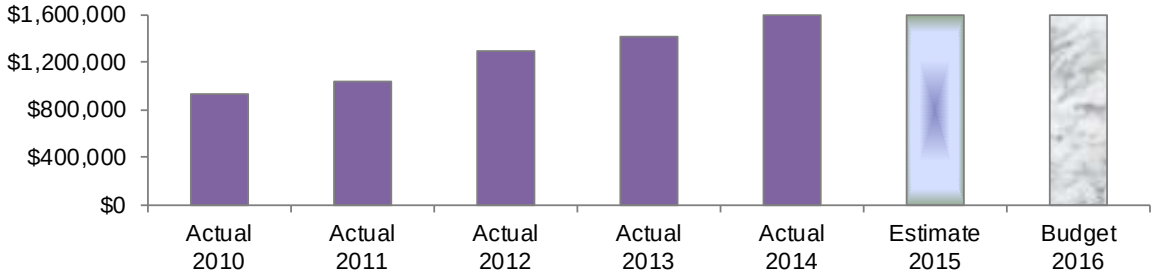
Fund	Public Improvement
Department	Finance and Administrative Services
Revenue Item	**Arapahoe County Road and Bridge**
Account / Source	**30.1003.32565 / Intergovernmental**
Authorization	43-2-202 & 43-2-203 CRS 1973 as amended
Description	Establishment of the Road & Bridge Fund mill levy, collection of tax and disbursement of fund, are by authority of the above noted Colorado Revised Statutes. Englewood's share equals mill levy X City's assessed valuation X 50%. Expenditures are restricted to construction and maintenance of streets and roads.
Fee Schedule	0.797 mills
Date Last Changed	2012, Effective 1-1-2013
Previous Fee Schedule	0.799 mills
Formula Method	The property tax mill levy is established by resolution of the Arapahoe County Board of County Commissioners. (Projected expenditures by County Engineer vs. projected total property valuation by the County Assessor.)
Projection Method	Estimate based on prior years.
Comments	Mill levy established by Arapahoe County for collection the following year. Tax distributed by the County Treasurer on the 15th of January, April, July and October.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 192,109	$ 194,067	$ 201,973	$ 198,528	$ 195,002	$ 199,000	$ 199,000
% Change	-4.42%	1.02%	4.07%	-1.71%	-1.78%	2.05%	0.00%



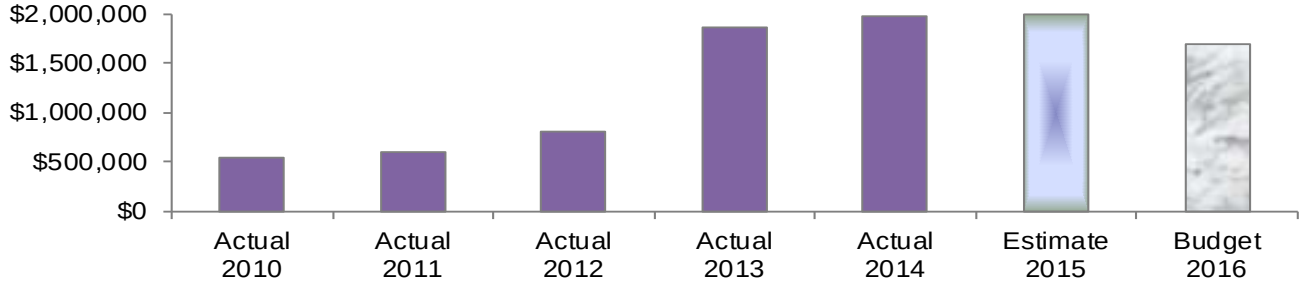
Fund	Public Improvement
Department	Finance and Administrative Services
Revenue Item	**Vehicle Use Tax**
Account / Source	**30.9999.31303 / Tax**
Authorization	EMC 4-4-5
Description	A tax levied on motor vehicles purchased by Englewood residents from auto dealers.
Fee Schedule	3.5%
Date Last Changed	1987 - Effective 1/1/1988
Previous Fee Schedule	3.0%
Formula Method	N/A
Projection Method	Projection based on a percentage change over the preceding year's collections. The percentage change is determined by evaluating economic conditions and local business conditions.
Comments	This tax is collected by the County Clerk and paid to the City monthly about the 15th of each month.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 926,715	$ 1,030,776	$ 1,294,050	$ 1,408,029	$ 1,594,886	$ 1,600,000	$ 1,600,000
% Change	-6.73%	11.23%	25.54%	8.81%	13.27%	0.32%	0.00%



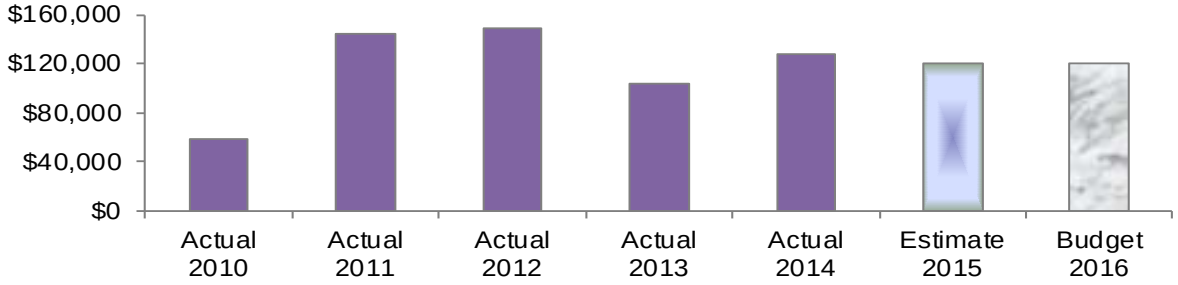
Fund	Public Improvement
Department	Finance and Administrative Services
Revenue Item	**Building Use Tax**
Account / Source	**30.9999.31304 / Tax**
Authorization	EMC 4-4-5
Description	A tax levied on the value of building materials used in construction projects within the City.
Fee Schedule	3.5%
Date Last Changed	1987 - Effective 1/1/1988
Previous Fee Schedule	3.0%
Formula Method	Estimated valuation of projects X 50% X 3.5%
Projection Method	Projections are based on an estimate of building activity expected for the budget year.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 545,987	$ 605,085	$ 813,826	$ 1,860,250	$ 1,983,292	$ 1,985,000	$ 1,700,000
% Change	35.73%	10.82%	34.50%	128.58%	6.61%	0.09%	-14.36%



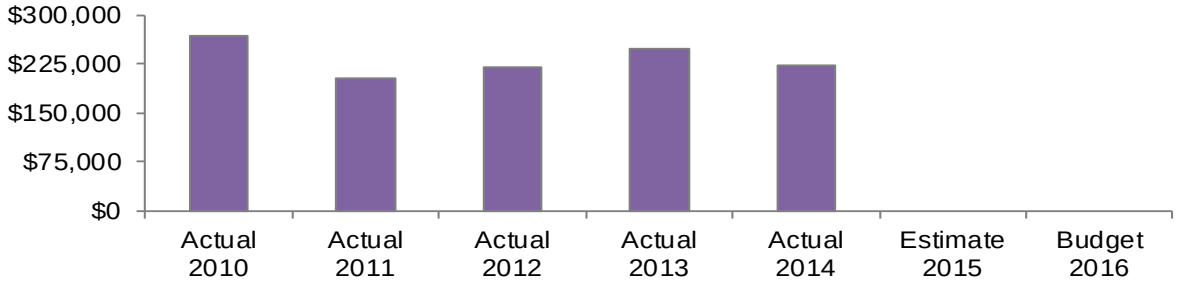
Fund	Housing Rehabilitation
Department	Community Development
Revenue Item	**Arapahoe County Community Development Block Grant**
Account	**45.0803.32512**
Authorization	EMC 4-3-13
Description	This fund shall be used to provide for housing rehabilitation activities in the City of Englewood, Colorado.
Fee Schedule	N/A
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Federal Operating Grant passed through by Arapahoe County
Projection Method	N/A
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 57,855	$ 144,978	$ 149,000	$ 103,500	$ 127,500	$ 120,000	$ 120,000
% Change	6.15%	150.59%	2.77%	-30.54%	23.19%	-5.88%	0.00%



Fund	Housing Rehabilitation
Department	Community Development
Revenue Item	**Interest on Rehabilitation Loans**
Account	**45.0803.35301, 46.0803.35301, 45.0803.35302 and 46.0803.35302**
Authorization	Ordinance 26, Series of 1999
Description	Interest on loans to citizens for rehabilitation of existing housing.
Fee Schedule	Varies from 0% to 7.75% depending on income.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Loan amount X interest rate.
Projection Method	N/A
Comments	The agreement for each loan specifies the loan amount and interest rate.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
45…35301	$ 3,559	$ 3,703	$ 2,495	$ -	$ 1,962	$ -	$ -
45…35302	$ 21,066	$ 2,482	$ 4,219	$ 8,894	$ 24,161	$ -	$ -
46…35301	$ 241,249	$ 197,811	$ 213,179	$ 240,395	$ 173,272	$ -	$ -
46…35302	$ 1,374	$ 40	$ 1,000	$ -	$ 24,166	$ -	$ -
Amount	$ 267,248	$ 204,036	$ 220,893	$ 249,290	$ 223,562	$ -	$ -
% Change	12.56%	-23.65%	8.26%	12.86%	-10.32%	-100.00%	----



Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Green Fee – 9 or 18 Holes**
Account / Source	**43.1306.33611 / Charges for Services**
Authorization	Ordinance 73, Series of 2000
Description	Green fees.

Fee Schedule

Week Day	Resident	Non-Resident	Senior / Junior Resident	
9 holes:	$14	$16	$11	$ 9
18 holes:	$24	$26	$18	$15

Week End	Resident	Non-Resident	Senior/Junior Resident
9 holes:	$16	$18	$14
18 holes:	$28	$33	$26

Date Last Changed 2014

Previous Fee Schedule

Week Day	Resident	Non-Resident	Senior / Junior Resident	
9 holes:	$14	$16	$11	$ 9
18 holes:	$24	$26	$18	$15

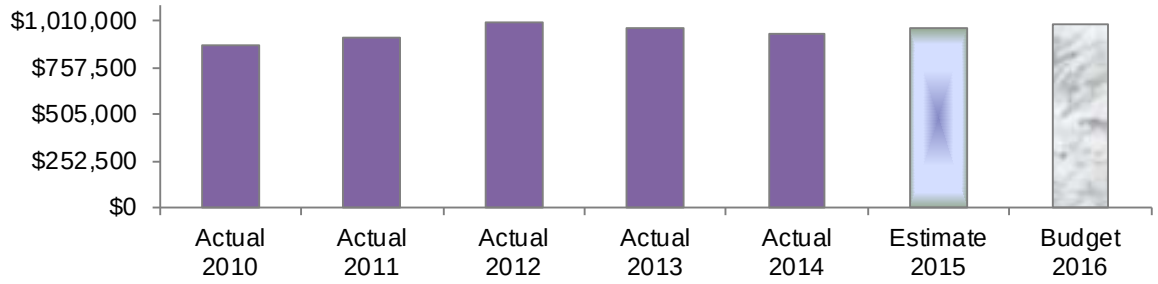
Week End	Resident	Non-Resident	Senior/Junior Resident
9 holes:	$15	$17	$14
18 holes:	$26	$29	$24

Formula Method Type of green fee and cost of fee based on previous year's rounds of play and projected increase.

Projection Method 5 – 10% increase bi-annually.

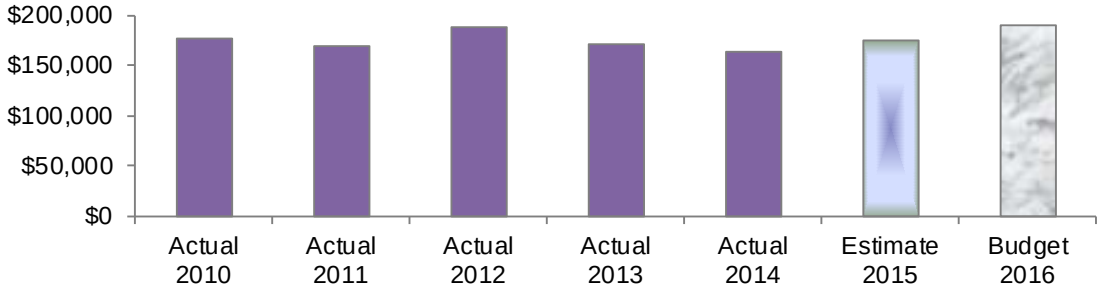
Comments Revenues from Green fees are dictated by weather, playing condition of the course, and general economic conditions.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 881,401	$ 917,834	$ 1,007,769	$ 973,481	$ 943,772	$ 975,000	$ 992,000
% Change	-0.14%	4.13%	9.80%	-3.40%	-3.05%	3.31%	1.74%



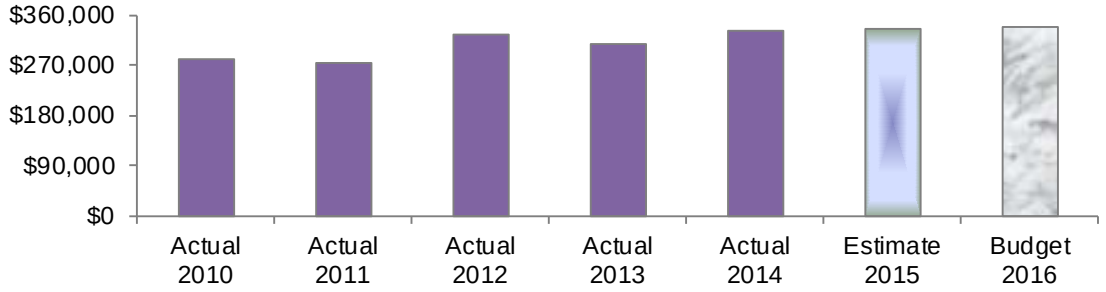
Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Par 3 Green Fee**
Account / Source	**43.1306.33612 / Charges for Services**
Authorization	Ordinance 73, Series of 2000
Description	Par 3 green fees.
Fee Schedule	Par 3 Resident $8, Non-Resident $10, Senior/Junior $6
Date Last Changed	2009
Previous Fee Schedule	Par 3 Resident $7, Non-Resident $9, Senior/Junior $5
Formula Method	Number of rounds X $1
Projection Method	
Comments	

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 177,015	$ 168,582	$ 187,931	$ 171,842	$ 164,325	$ 175,000	$ 190,000
% Change	-6.25%	-4.76%	11.48%	-8.56%	-4.37%	6.50%	8.57%



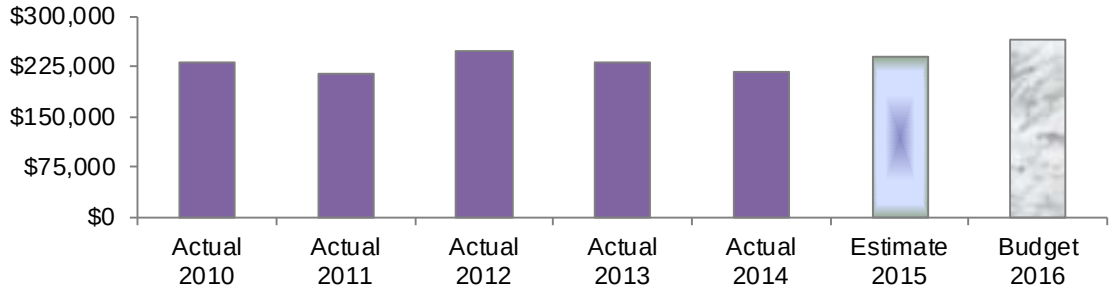
Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Golf Cart Rental**
Account / Source	**43.1306.33621 / Charges for Services**
Authorization	Ordinance 73, Series of 2000
Description	Cart Rentals
Fee Schedule	9 holes $16 18 holes $30
Date Last Changed	2014
Previous Fee Schedule	9 holes $14 18 holes $24
Formula Method	Projected number of 18 hole rounds X $28 X 65% Projected number of 9 hole rounds X $14 X 55%
Projection Method	2% increase annually
Comments	Use of carts affected by weather and number of players

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 282,496	$ 275,213	$ 323,803	$ 306,788	$ 330,730	$ 335,000	$ 340,000
% Change	9.87%	-2.58%	17.66%	-5.25%	7.80%	1.29%	1.49%



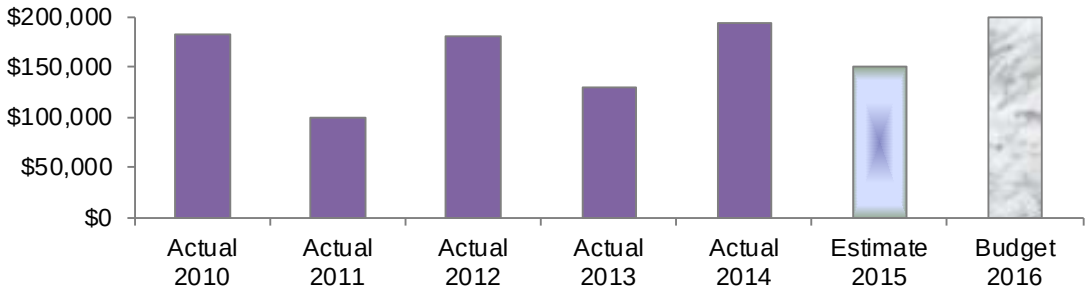
Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Driving Range Fee**
Account / Source	**43.1306.33631 / Charges for Services**
Authorization	Ordinance 73, Series of 2000
Description	Golf Range fees.
Fee Schedule	XLarge Bucket of balls $8 Large bucket of balls $6 Small bucket of balls $4
Date Last Changed	2014
Previous Fee Schedule	XLarge Bucket of balls $7 Large bucket of balls $5 Small bucket of balls $3
Formula Method	Number of each size bucket sold X price per bucket
Projection Method	Estimate based on previous years.
Comments	

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 230,257	$ 215,713	$ 247,032	$ 231,019	$ 216,179	$ 240,000	$ 265,000
% Change	1.70%	-6.32%	14.52%	-6.48%	-6.42%	11.02%	10.42%



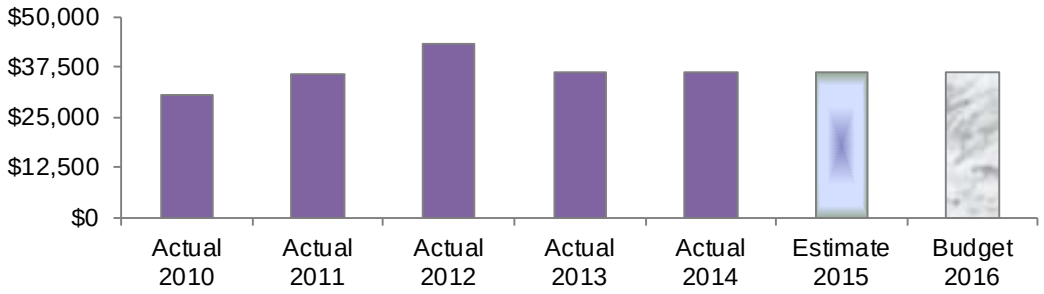
Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Merchandise Sales**
Account / Source	**43.1306.33641 / Charges for Services**
Authorization	Ordinance 73, Series of 2000
Description	Clothing, hats, balls, etc. sold in the Pro Shop.
Fee Schedule	Cost X 1.6 on most items.
Date Last Changed	N/A
Previous Fee Schedule	Cost X 1.6 on most items
Formula Method	N/A
Projection Method	Previous sales, economy.
Comments	Many leagues and clubs have gift certificates that expire every other year. This accounts for the fluctuation in revenues.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 182,971	$ 99,244	$ 180,520	$ 129,261	$ 194,537	$ 150,000	$ 200,000
% Change	44.18%	-45.76%	81.90%	-28.40%	50.50%	-22.89%	33.33%



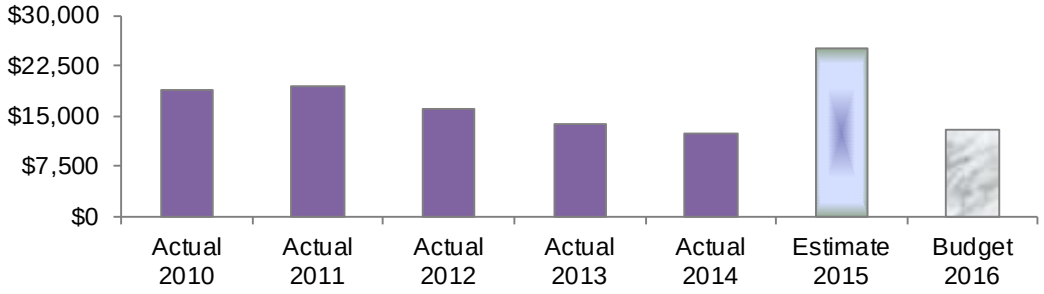
Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Food Concessions**
Account / Source	**43.1306.33651 / Charges for Services**
Authorization	Contract
Description	Concession Sales; Bar and Restaurant
Fee Schedule	$36,000 rental per year.
Date Last Changed	2006
Previous Fee Schedule	$36,000 rental per year.
Formula Method	Rental based on comparable restaurant and bar facilities of similar size within service area.
Projection Method	2% every contract.
Comments	Due to construction, no rent will be charged to the restaurant until May 2008.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 30,691	$ 35,599	$ 43,215	$ 36,000	$ 36,048	$ 36,000	$ 36,000
% Change	39.50%	15.99%	21.39%	-16.70%	0.13%	-0.13%	0.00%



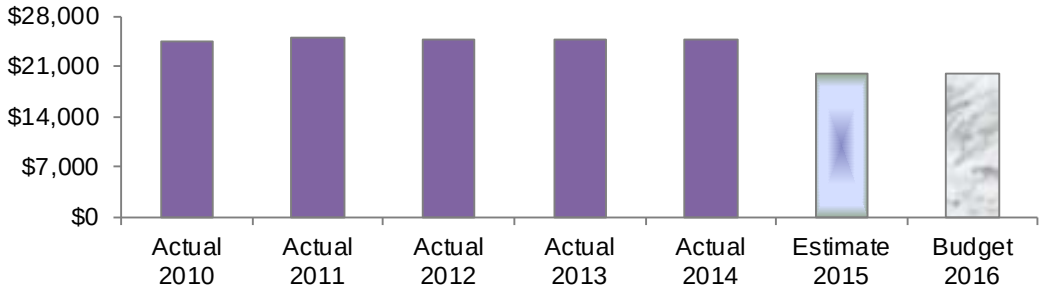
Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Golf Course Annual Pass**
Account / Source	**43.1306.33661 / Charges for Services**
Authorization	Ordinance 73, Series of 2000
Description	Annual passes (available only to residents of Englewood, Sheridan and grandfathered non-residents.)
Fee Schedule	Five Day Play M-F Only $450, Seniors $350, Seven Day Play $650. Token Fee $2 par 3 course, $3 per nine holes, $5 per 18 holes.
Date Last Changed	2009
Previous Fee Schedule	Five Day Play M-F Only $400, Seniors $325, Seven Day Play $600. Token Fee $1 per three holes, $2 per nine holes, $4 per 18 holes.
Formula Method	Various passes X fee.
Projection Method	1% increase yearly
Comments	Approximately 100 passes issued per year. As of 1/1/04; **No** new Seven Day passes will be issued except to those grandfathered.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 19,018	$ 19,460	$ 15,971	$ 13,799	$ 12,462	$ 25,000	$ 13,000
% Change	-12.57%	2.32%	-17.93%	-13.60%	-9.69%	100.61%	-48.00%



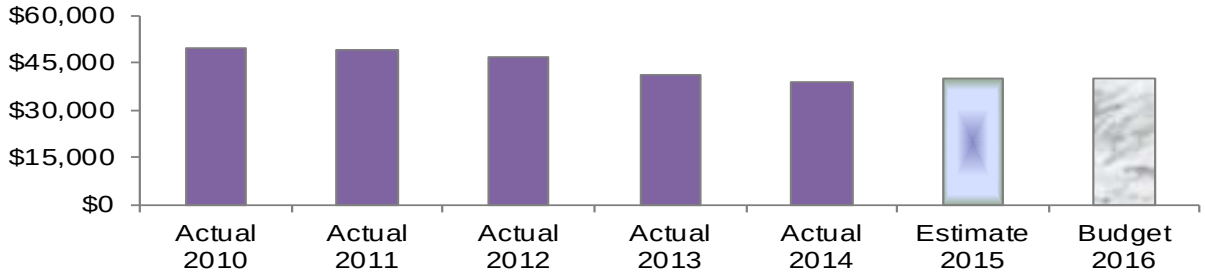
Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Learning Station Center Rental**
Account / Source	**43.1306.33671 / Charges for Services**
Authorization	Five Year Contract with Renewal Option
Description	Lease of Learning Center Station located at Broken Tee Golf Course.
Fee Schedule	Fixed Fee as adjusted for share in operation and maintenance costs
Date Last Changed	2008
Previous Fee Schedule	N/A
Formula Method	Fixed Fee as adjusted for operation and maintenance costs
Projection Method	As negotiated.
Comments	

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 24,428	$ 25,045	$ 24,700	$ 24,700	$ 24,700	$ 20,000	$ 20,000
% Change	-3.60%	2.53%	-1.38%	0.00%	0.00%	-19.03%	0.00%



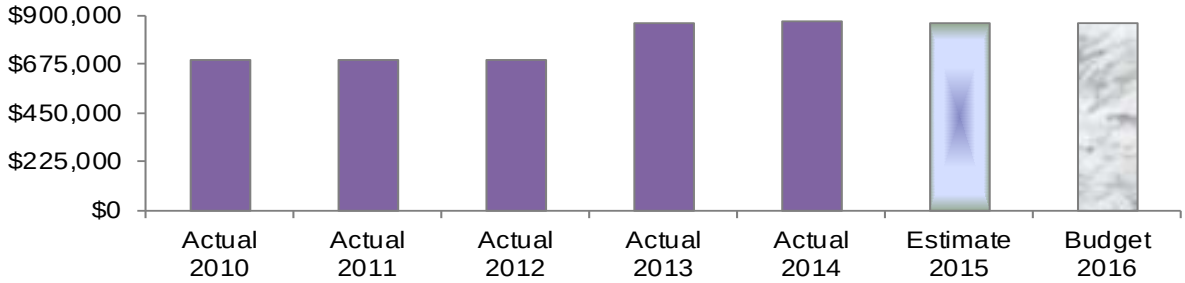
Fund	Golf Course
Department	Parks and Recreation
Revenue Item	**Junior Golf Program**
Account / Source	**43.1306.33683 / Charges for Services**
Authorization	Ordinance 73, Series of 2000
Description	Fee for golf program for juniors aged 5 through 17.
Fee Schedule	Resident - $69, Non-Resident - $74
Date Last Changed	2011
Previous Fee Schedule	Resident - $64, Non-Resident - $69
Formula Method	Number of students X fee.
Projection Method	Estimate based on previous years.
Comments	

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 49,404	$ 49,197	$ 47,091	$ 41,251	$ 38,751	$ 40,000	$ 40,000
% Change	1.86%	-0.42%	-4.28%	-12.40%	-6.06%	3.22%	0.00%



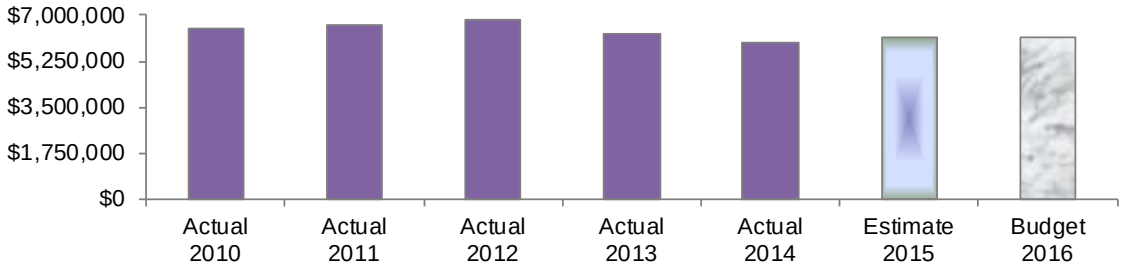
Fund	Concrete Utility
Department	Public Works
Revenue Item	**Sidewalk / Curb Concrete Maintenance Fee**
Account / Source	**44.1006.33357 / Charges for Services**
Authorization	EMC 12-8-6-C
Description	Fee for the repair, installation and maintenance of public concrete walks and curbs.
Fee Schedule	**$.1225** per square foot per year.
Date Last Changed	2012, Effective January 1, 2013
Previous Fee Schedule	**$.098** per square foot per year.
Formula Method	Number of square feet of applicable concrete X fee.
Projection Method	Estimate based on previous participation.
Comments	Established in May, 1997. Billings began in August, 1997. This utility allows property owners the option of participating in the fund instead of having to cover the costs of curb and gutter replacement in a single year.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 692,774	$ 693,921	$ 695,466	$ 859,754	$ 868,164	$ 863,000	$ 863,000
% Change	-0.97%	0.17%	0.22%	23.62%	0.98%	-0.59%	0.00%



Fund	Water
Department	Utilities
Revenue Item	**Water Sales**
Account / Source	**40.1607.33209, 40.1607.33210 and 40.1607.33421 / Charges for Services**
Authorization	Municipal Code 12-1D-1:A and Resolution No. 78 Series of 2008
Description	Water usage sales.
Fee Schedule	January 1, 2011 a rate increase of 6**%** is effective.
Date Last Changed	January 1, 2010 a rate increase of 7**%** is effective.
Previous Fee Schedule	See following pages.
Formula Method	Amount of water utilized X price of water, or by minimum or flat rate.
Projection Method	Projection is based on historic revenues, number of accounts transferring from flat rate to metered, number of new accounts, expected weather patterns, and the type of water conservation measures anticipated for the coming irrigation season.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
33209	$ 28,105	$ 28,415	$ 26,490	$ 27,270	$ 24,710	$ 24,000	$ 24,000
33210	$ 305,734	$ 329,187	$ 339,646	$ 344,548	$ 348,076	$ -	$ -
33421	$6,157,734	$6,283,002	$6,450,672	$5,915,723	$5,615,394	$6,133,742	$6,133,742
Amount	$6,491,573	$6,640,603	$6,816,808	$6,287,541	$5,988,179	$6,157,742	$6,157,742
% Change	15.69%	2.30%	2.65%	-7.76%	-4.76%	2.83%	0.00%



Fund	Water
Department	Utilities
Revenue Item	**Water Sales**
Account / Source	**40.1607.33209, 40.1607.33210 and 40.1607.33421 / Charges for Services**

FLAT RATE SERVICE INSIDE CITY OF ENGLEWOOD

RESIDENCE RATES	**QUARTERLY RATE**	
Facility	**2015**	**2016**
1-3 Rooms	19.76	19.76
4-5 Rooms	24.71	24.71
6-7 Rooms	28.72	28.72
8-9 Rooms	31.81	31.81
	3.64	3.64
Bath	19.81	19.81
Bath and Shower	19.81	19.81
Separate Shower	19.81	19.81
Water Closet	19.81	19.81
Automatic Washer	9.46	9.46
Dishwasher	10.83	10.83
Garbage Disposal	7.27	7.27
1 or More Automobiles Per Family	9.45	9.45
IRRIGATION RATES:		
Per front foot of property (normal depth tracts	0.9090	0.9090
Per square foot of property (odd, irregular, over	0.0519	0.0519

METERED SERVICE INSIDE CITY OF ENGLEWOOD

AVAILABILITY: Available to consumers on meters taking service inside the corporate limits of the City of Englewood, Colorado, as of January 1, 2015.

APPLICABILITY: Applicable for residential, commercial and industrial service as set forth under the Rules and Regulations adopted by the City Council and as amended from time to time.

Fund	Water
Department	Utilities
Revenue Item	**Water Sales**
Account / Source	**40.1607.33209, 40.1607.33210 and 40.1607.33421 / Charges for Services**

METERED QUARTERLY RATES - INSIDE CITY

	Rate per 1000 Gallons	
QUARTERLY USAGE	**2015**	**2016**
FIRST 400,000	3.29	3.29
OVER 400,000	2.04	2.04

Meter Size	**2015**	**2016**	**Usage included in Minimum Bill (1000 gallons)**
5/8"	8.51	8.51	None
3/4"	9.71	9.71	None
1"	83.10	83.10	22
1.25"	104.25	104.25	28
1.5"	158.81	158.81	45
2"	249.66	249.66	72
3"	461.65	461.65	135
4"	764.65	764.50	225
6"	1,457.92	1,457.92	450

METERED SERVICE OUTSIDE CITY OF ENGLEWOOD

AVAILABILITY: Available to consumers on meters taking service outside the corporate limits of the City of Englewood, Colorado, as of January 1, 2015.

APPLICABILITY: Applicable for residents, commercial and industrial service as set forth under the Rules and Regulations adopted by the City Council and as amended from time to time.

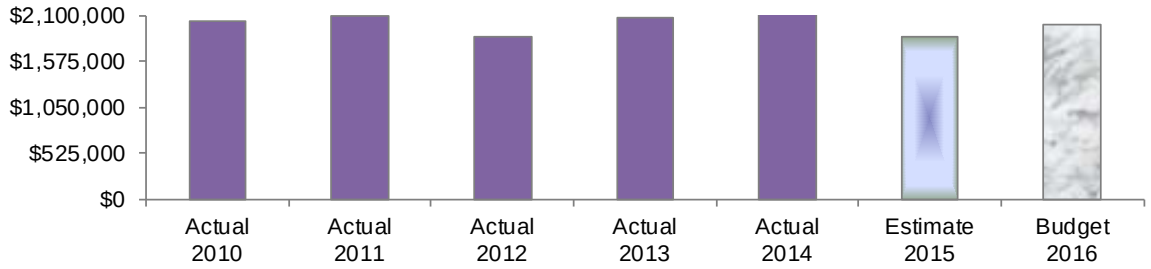
METERED QUARTERLY RATES - OUTSIDE CITY

	Rate per 1000 Gallons	
QUARTERLY USAGE	**2015**	**2016**
FIRST 400,000	4.61	4.61
OVER 400,000	3.29	3.29

Meter Size	**2012**	**2013**	**Usage included in Minimum Bill (1000 gallons)**
5/8"	8.58	8.58	None
3/4"	9.22	9.22	None
1"	112.80	112.80	22
1.25"	142.26	142.26	28
1.5"	218.12	218.12	45
2"	344.59	344.59	72
3"	639.62	639.62	135
4"	1,057.04	1,057.04	225
6"	2,049.42	2,049.42	450

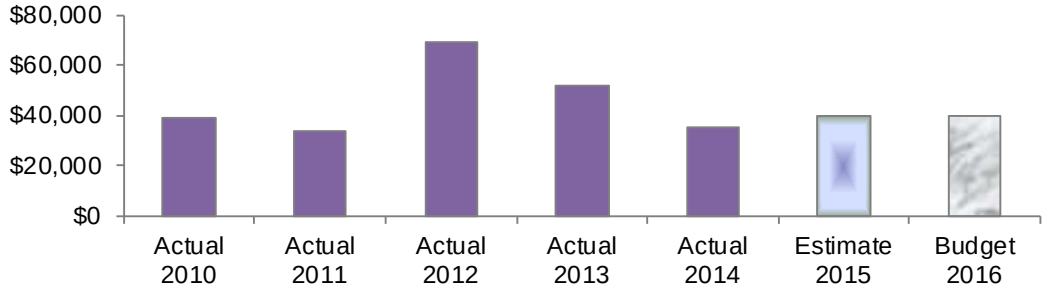
Fund	Water
Department	Utilities
Revenue Item	**Raw Water Sales**
Account / Source	**40.1607.33431 / Charges for Services**
Authorization	Charter Section 124
Description	Sales of untreated (raw) water to Centennial Water District.
Fee Schedule	**Ordinance No. of Series 2003**. Set by contractual negotiations. First 1500 acre-feet charge is $434.60 per acre-foot of water, the charge drops to $225.70 per acre-foot, then $127.68 per acre-foot depending on the water availability.
Date Last Changed	2015
Previous Fee Schedule	Set by contractual negotiations. Basic charge is $423.13 per acre-foot of water.
Formula Method	Rate set by contract negotiation with Centennial Water District.
Projection Method	Projections based on the terms of the contractual agreements.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 2,024,963	$ 2,088,330	$ 1,859,598	$ 2,083,496	$ 2,297,295	$ 1,850,000	$ 2,000,000
% Change	-2.41%	3.13%	-10.95%	12.04%	10.26%	-19.47%	8.11%



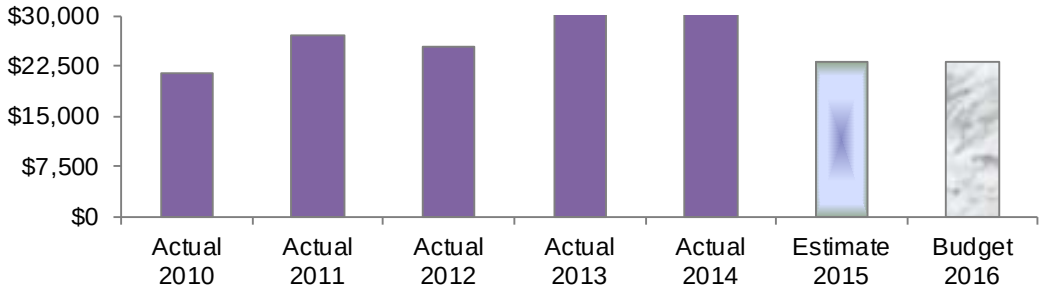
Fund	Water
Department	Utilities
Revenue Item	**City Ditch Revenue**
Account / Source	**40.1607.33441 / Charges for Services**
Authorization	Charter Section 125
Description	City Ditch fees collected from ditch shareholders. Fees pay for the repair and maintenance of the ditch.
Fee Schedule	Shareholder fees are calculated based on annual City Ditch repair and maintenance costs, the number of shares owned.
Date Last Changed	1998
Previous Fee Schedule	Shareholder fees are calculated based on annual City Ditch repair and maintenance costs, the number of shares owned.
Formula Method	Cost of repair and maintenance multiplied by the number of shares held.
Projection Method	Historic costs and revenues and anticipated repair projects.
Comments	

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 38,914	$ 34,112	$ 69,288	$ 51,691	$ 35,217	$ 40,000	$ 40,000
% Change	-28.55%	-12.34%	103.12%	-25.40%	-31.87%	13.58%	0.00%



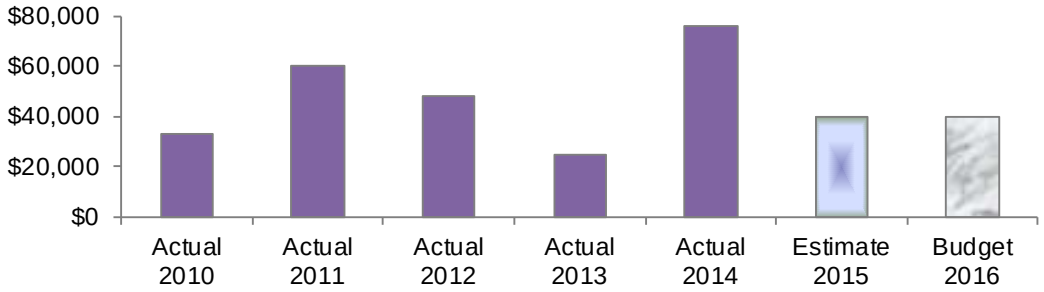
Fund	Water
Department	Utilities
Revenue Item	**Meter Sales**
Account / Source	**40.1607.33451 / Charges for Services**
Authorization	Charter Section 12-1A-4:A
Description	All water tap material and meter sales excluding water tap license connection fees.
Fee Schedule	Cost of materials plus markup as approved by Council. See water sales fees schedules.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Cost of materials plus markup as approved by Council. See water sales fees schedules.
Projection Method	Projections based on historic information and anticipated new water connection sales and water meter sales.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 21,434	$ 27,214	$ 25,294	$ 36,059	$ 30,352	$ 23,000	$ 23,000
% Change	1.15%	26.96%	-7.05%	42.56%	-15.83%	-24.22%	0.00%



Fund	Water
Department	Utilities
Revenue Item	**Ranch/Cabin Creek Climax O&M Reimbursement**
Account / Source	**40.1607.36309 / Other**
Authorization	Charter Section 125
Description	The City and Climax Mine jointly own the Ranch Creek Water Diversion Project. Climax Mine pays 55% of the O&M costs. Denver Water Department bills Englewood for O&M, Englewood bills Climax for its 55% share. This account tracks payments of Climax's 55% share.
Fee Schedule	Climax reimburses Englewood for 55% of the O&M charges from the Denver Water Department.
Date Last Changed	This is the same rate set in the original contract.
Previous Fee Schedule	N/A
Formula Method	55% of O&M charges as billed to Englewood by the Denver Water Department.
Projection Method	Historic O&M charges and anticipated construction projects.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 33,285	$ 60,337	$ 48,257	$ 24,592	$ 76,103	$ 40,000	$ 40,000
% Change	-19.22%	81.27%	-20.02%	-49.04%	209.46%	-47.44%	0.00%



Fund Water

Department Utilities

Revenue Item **Connection Charge**

Account / Source **40.1607.37311 / Other**

Authorization Municipal Code 12-1A-1

Description Water tap connection charge

Fee Schedule

Water Tap Size	Inside City Charge	Outside City Charge
3/4”	$4,360	$6,540
1”	$7,270	$10,905
1-1/2”	$14,500	$21,750
2”	$23,300	$34,950
3”	$46,500	$69,750
4”	$72,700	$109,050
6”	$174,400	$261,600

Multi Family: Base fee of $2,620; $580 for the first 12 units, $450 for the next 22 units; $275 for all units over 34.

Date Last Changed October 2012

Previous Fee Schedule

Water Tap Size	Inside City Charge	Outside City Charge
5/8”	$1,000	$1,500
3/4”	$1,800	$1,500
1”	$4,000	$2,700
1-1/2”	$4,000	$6,000
2”	$7,200	$10,800
3”	$16,000	$24,000
4”	$28,800	$43,200
6”	$64,000	$96,000
8”	$115,200	$172,800

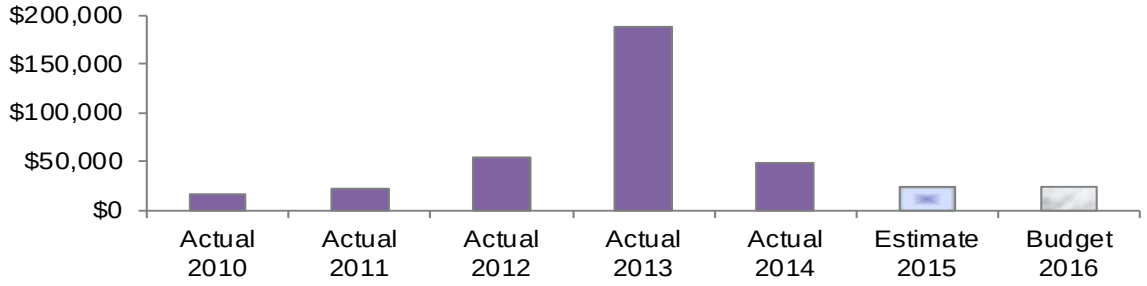
Multi Family: $1,000.00 for the first unit, $500.00 of each additional unit.

Formula Method Fee X estimated number of taps.

Projection Method Projections are based on historic information and anticipated new taps for the new year.

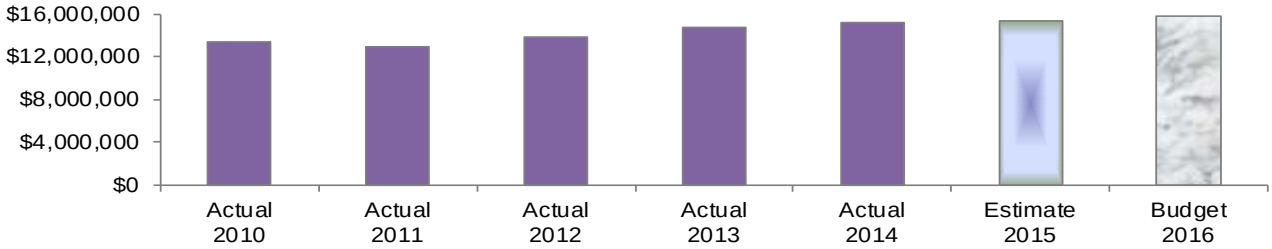
Comments Average less than 10 new connections per year.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 16,960	$ 22,779	$ 54,343	$ 187,280	$ 48,648	$ 23,400	$ 23,400
% Change	83.23%	34.31%	138.57%	244.63%	-74.02%	-51.90%	0.00%



Fund	Sewer
Department	Utilities
Revenue Item	**Disposal Service Fee**
Account / Source	**41.1607.33511 / Charges for Services**
Authorization	EMS 12-2-3 and Ordinance No. 06 Series 2009
Description	Sewer service charge.
Fee Schedule	Refer to schedule on the next page.
Date Last Changed	January 1, 2015 a rate increase of 4% is effective.
Previous Fee Schedule	January 1, 2014 a rate increase of 4% is effective See schedule on next page.
Formula Method	Number of accounts X revenue per account.
Projection Method	Projections based on historical revenues, rate increases and projected growth in the service area.
Comments	As of January, 2015, there are approximately 10,400 inside City sewer accounts and 32,700 outside City accounts. The City maintains wastewater treatment agreements with 15 sanitation districts in Arapahoe County.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 13,457,877	$ 12,942,137	$ 13,909,041	$ 14,762,251	$ 15,256,112	$ 15,356,240	$ 15,755,502
% Change	9.29%	-3.83%	7.47%	6.13%	3.35%	0.66%	2.60%



Fund Sewer
Department Utilities
Revenue Item **Disposal Service Fee**
Account / Source **41.1607.33511 / Charges for Services**

Sewage Treatment Rate Schedule: 2015

	Rate Per 1000 Gallons
Sewage Treatment Charge	$2.8395
Collection System Charge	$0.3782
Total:	$3.2177

	Schedule I		Schedule II		Schedule III		Schedule IV	
	In City. City Sewers Billed Quarterly		In City. District Sewers Billed Quarterly		Outside City. District Sewers Billed Annually		Outside City. District Sewers Billed Quarterly	
Customer Class:	Flat Rate	Minimum.	Flat Rate	Minimum	Flat Rate	Minimum	Flat Rate	Minimum
Single Family Dwelling	$67.70	$61.58	$59.73	$54.29	$250.24	$227.87	$62.62	$57.02
Multi Family Per Unit	$41.93	$38.17	$37.00	$33.63	$155.35	$141.09	$38.87	$35.30
Mobile Home Per Unit	$25.82	$23.45	$22.76	$20.73	$95.65	$86.82	$23.94	$21.75
Commerical & Industrial								
(by meter size)								
5/8"	$93.26	$84.96	$82.44	$74.97	$345.86	$314.69	$86.49	$78.72
3/4"	$141.62	$128.86	$124.99	$113.78	$524.91	$477.40	$131.26	$119.38
1"	$234.83	$213.62	$207.37	$188.71	$870.69	$792.04	$217.69	$198.04
1 1/2"	$469.59	$427.38	$414.51	$377.22	$1,741.35	$1,584.04	$435.38	$396.04
2"	$752.70	$685.06	$664.40	$604.55	$2,790.33	$2,539.45	$697.63	$634.91
3"	$1,502.33	$1,367.06	$1,326.02	$1,206.54	$5,568.41	$5,067.98	$1,392.13	$1,267.02
4"	$2,348.22	$2,137.02	$2,072.60	$1,886.12	$8,704.54	$7,921.35	$2,176.18	$1,980.37
6"	$4,696.57	$4,273.95	$4,145.12	$3,772.01	$17,409.64	$15,842.64	$4,352.45	$3,960.68
8"	$7,462.60	$6,790.98	$6,567.05	$5,975.92	$27,664.70	$25,174.82	$6,916.11	$6,293.79
10"	$10,727.54	$9,762.15	$9,440.41	$8,590.59	$39,768.21	$36,188.97	$9,941.99	$9,047.42

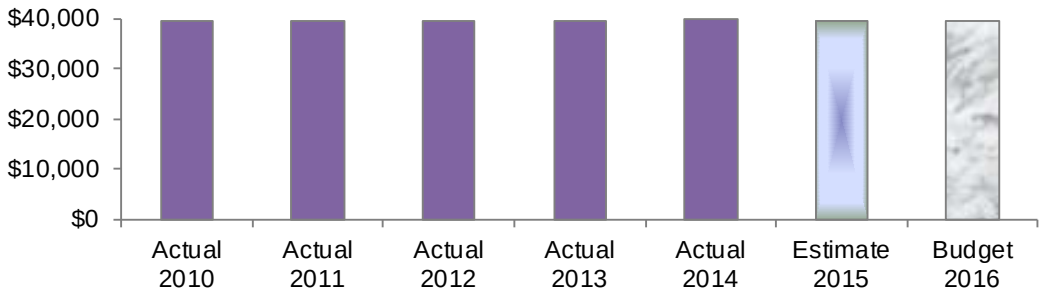
Sewage Treatment Rate Schedule: 2014

	Rate Per 1000 Gallons
Sewage Treatment Charge	$2.7303
Collection System Charge	$0.3636
Total:	$3.0939

	Schedule I		Schedule II		Schedule III		Schedule IV	
	In City. City Sewers Billed Quarterly		In City. District Sewers Billed Quarterly		Outside City. District Sewers Billed Annually		Outside City. District Sewers Billed Quarterly	
Customer Class:	Flat Rate	Minimum.	Flat Rate	Minimum	Flat Rate	Minimum	Flat Rate	Minimum
Single Family Dwelling	$65.10	$59.21	$57.43	$52.20	$240.62	$219.10	$60.21	$54.83
Multi Family Per Unit	$40.32	$36.71	$35.57	$32.33	$149.37	$135.67	$37.37	$33.94
Mobile Home Per Unit	$24.82	$22.55	$21.88	$19.93	$91.97	$83.48	$23.02	$20.92
Commerical & Industrial								
(by meter size)								
5/8"	$89.68	$81.69	$79.27	$72.09	$332.56	$302.59	$83.16	$75.69
3/4"	$136.17	$123.91	$120.19	$109.40	$504.72	$459.04	$126.21	$114.79
1"	$225.79	$205.41	$199.39	$181.45	$837.20	$761.58	$209.32	$190.43
1 1/2"	$451.52	$410.94	$398.57	$362.71	$1,674.37	$1,523.12	$418.63	$380.81
2"	$723.75	$658.72	$638.85	$581.30	$2,683.01	$2,441.78	$670.80	$610.49
3"	$1,444.55	$1,314.48	$1,275.02	$1,160.13	$5,354.24	$4,873.06	$1,338.59	$1,218.29
4"	$2,257.90	$2,054.82	$1,992.88	$1,813.57	$8,369.75	$7,616.68	$2,092.48	$1,904.20
6"	$4,515.93	$4,109.57	$3,985.70	$3,626.93	$16,740.04	$15,233.31	$4,185.05	$3,808.35
8"	$7,175.57	$6,529.79	$6,314.47	$5,746.08	$26,600.68	$24,206.55	$6,650.11	$6,051.73
10"	$10,314.94	$9,386.69	$9,077.32	$8,260.18	$38,238.66	$34,797.08	$9,559.60	$8,699.44

Fund	Sewer
Department	Utilities
Revenue Item	**South Englewood Maintenance Fee**
Account / Source	**41.1607.33512 / Charges for Services**
Authorization	Ordinance 40, Series of 1997
Description	Fees collected from South Englewood Sanitation District for the maintenance of their sanitary sewer lines inside the City of Englewood.
Fee Schedule	$39,600 per year
Date Last Changed	1997
Previous Fee Schedule	$36,000 per year
Formula Method	By contract
Projection Method	By contract and consumer price index.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 39,600	$ 39,600	$ 39,600	$ 39,600	$ 39,740	$ 39,600	$ 39,600
% Change	0.00%	0.00%	0.00%	0.00%	0.35%	-0.35%	0.00%



Fund Sewer

Department Utilities

Revenue Item **Connection Charge – Inside City**

Account / Source **41.1607.37312 / Other**

Authorization EMC 12-2-5 & 12-2-8

Description Fee charged to inside city users to connect and/or discharge to the wastewater system.

Fee Schedule

Water Meter Size	Sewer Tap Fee
3/4”	$1,400
1”	$2,333
1-1/2”	$4,667
2”	$7,467
3”	$14,932
4”	$23,332
6”	$46,667
8”	$74,667
10”	$107,332

Multi Family = Base charge of $845, first 12 units $185, next 22 units & $150, and all units over 34 $85.

Date Last Changed 2011

Previous Fee Schedule

Water Meter Size	Sewer Tap Fee
3/4”	$800
1”	$1,333
1-1/2”	$2,667
2”	$4,267
3”	$8,533
4”	$13,333
6”	$26,667
8”	$42,667
10”	$61,333

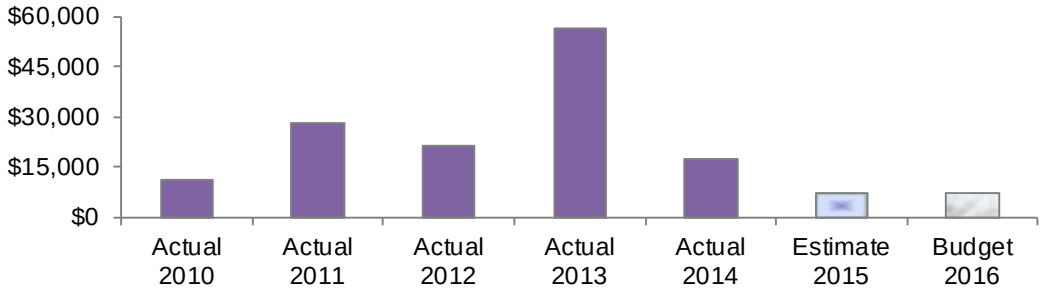
Multi Family = $1,400 per unit.

Formula Method Number of taps X fee.

Projection Method 1% growth.

Comments Average less than 10 new taps per year.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 11,425	$ 28,403	$ 21,557	$ 56,298	$ 17,446	$ 7,500	$ 7,500
% Change	148.11%	148.60%	-24.10%	161.16%	-69.01%	-57.01%	0.00%



Fund	Sewer
Department	Utilities
Revenue Item	**Connection Charge – Outside City**
Account / Source	**41.1607.37313 / Other**
Authorization	EMC 12-2-5 & 12-2-8
Description	Fee charged to users outside City limits to connect and/or discharge to the wastewater system.

Fee Schedule

Water Meter Size	Sewer Tap Fee
3/4”	$1,400
1”	$2,333
1-1/2”	$4,667
2”	$7,467
3”	$14,932
4”	$23,332
6”	$46,667
8”	$74,667
10”	$107,332

Multi Family = Base charge of $845, first 12 units $185, next 22 units $150, and all units over 34 $85.

Date Last Changed 2011

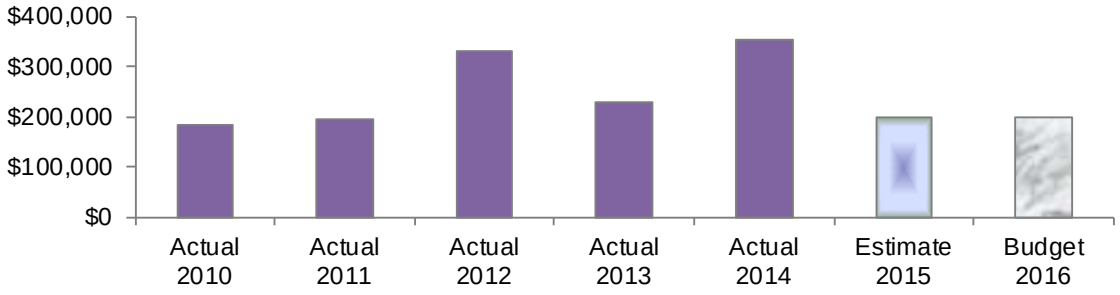
Previous Fee Schedule

Water Meter Size	Sewer Tap Fee
3/4”	$800
1”	$1,333
1-1/2”	$2,667
2”	$4,267
3”	$8,533
4”	$13,333
6”	$26,667
8”	$42,667
10”	$61,333

Multi Family = $1,400 per unit.

Formula Method	Number of taps X fee.
Projection Method	1% growth.
Comments	270 new accounts per year.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 182,272	$ 195,316	$ 330,564	$ 228,625	$ 354,094	$ 200,000	$ 200,000
% Change	-42.95%	7.16%	69.25%	-30.84%	54.88%	-43.52%	0.00%



Fund	Sewer
Department	Utilities
Revenue Item	**Connection Surcharge (Collection System)**
Account / Source	**41.1607.37314 / Other**
Authorization	EMC 12-2-8
Description	Surcharge of sewer tap fee to fund Northeast Englewood Relief Sewer System infrastructure.

Fee Schedule

Water Meter Size	Sewer Tap Fee
3/4”	$1,200
1”	$2,000
1-1/2”	$4,000
2”	$6,400
3”	$12,800
4”	$20,000
6”	$48,000

Multi Family = Base charge of $720, first 12 units $160, next 22 units $125, and all units over 34 $75.

Date Last Changed 2011

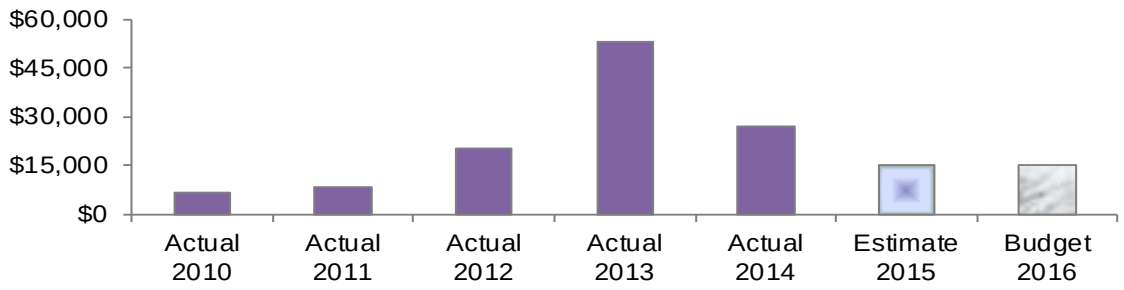
Previous Fee Schedule

Water Meter Size	Sewer Tap Fee
3/4”	$500
1”	$833
1-1/2”	$1,667
2”	$2,667
3”	$5,333
4”	$8,333
6”	$16,667
8”	$26,667
10”	$38,333

Multi Family = $500 per unit

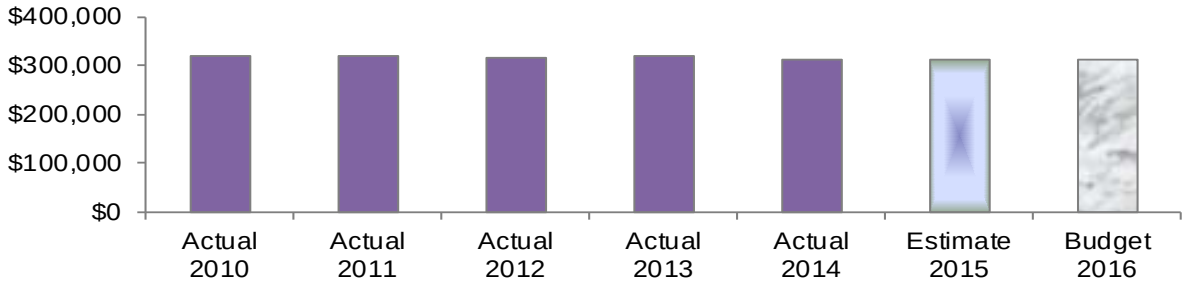
Formula Method	Number of new taps in City sewer area X fee.
Projection Method	1% growth.
Comments	15 new accounts per year.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 6,667	$ 8,201	$ 20,367	$ 52,940	$ 26,800	$ 15,000	$ 15,000
% Change	149.98%	23.01%	148.35%	159.93%	-49.38%	-44.03%	0.00%



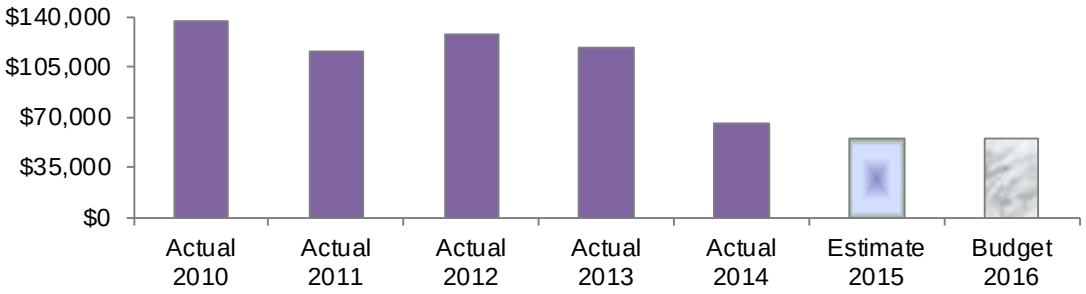
Fund	Storm Drainage
Department	Utilities
Revenue Item	**Storm Water Maintenance Fee**
Account / Source	**42.1607.33513 / Charges for Services**
Authorization	EMC 12-5-4:A
Description	Fees collected from all properties for the operation, repair and maintenance of the storm water collection system.
Fee Schedule	$16.66 per year for residential, all other customer classes is billed at $0.00554 per square foot of impervious area within their property.
Date Last Changed	2001
Previous Fee Schedule	$6.80 per year for residential, all other customer classes is billed at $0.00226 per square foot of impervious area within their property.
Formula Method	N/A
Projection Method	Historic revenues.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 318,981	$ 319,211	$ 316,244	$ 317,935	$ 313,574	$ 313,569	$ 313,569
% Change	83.23%	34.31%	138.57%	0.53%	-1.37%	0.00%	0.00%



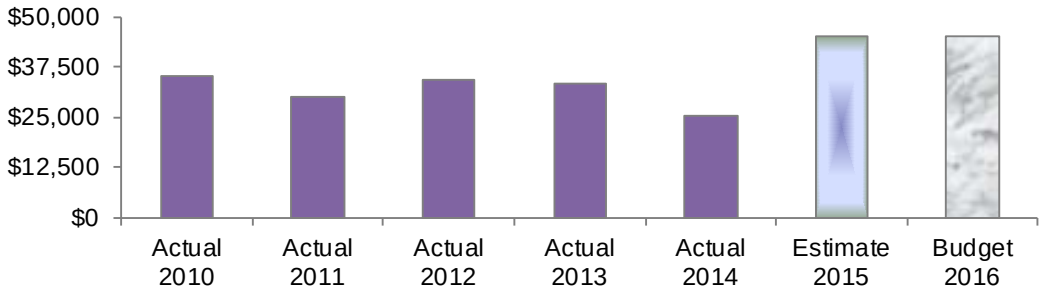
Fund	Central Services
Department	Finance and Administrative Services
Revenue Item	**Postage Charges**
Account / Source	**60.0606.39501 / Charges for Services**
Authorization	Policy
Description	Departmental charges for postage.
Fee Schedule	Cost + 65%
Date Last Changed	1996
Previous Fee Schedule	Cost + 30%
Formula Method	N/A
Projection Method	Estimate based on previous usage.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 136,725	$ 115,387	$ 127,172	$ 119,060	$ 65,856	$ 55,000	$ 55,000
% Change	-4.97%	-15.61%	10.21%	-6.38%	-44.69%	-16.48%	0.00%



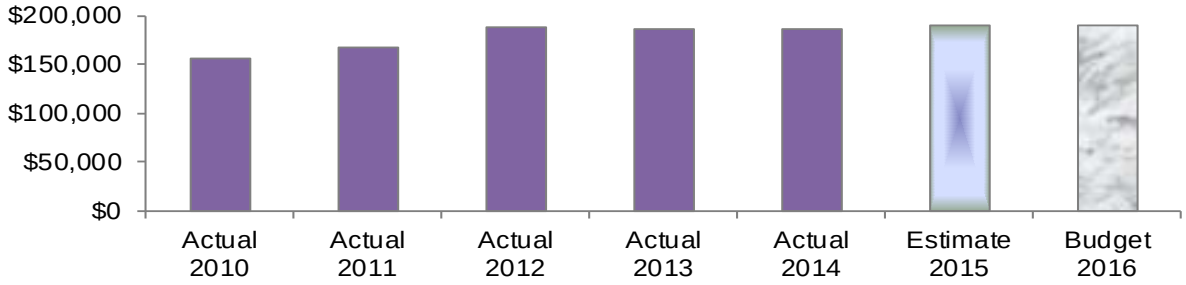
Fund	Central Services
Department	Finance and Administrative Services
Revenue Item	**Printing**
Account / Source	**60.0607.39502 / Charges for Services**
Authorization	Policy
Description	Charges for departmental printing.
Fee Schedule	Cost varies with job.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	Number of jobs X estimated costs = revenue
Projection Method	Estimate based on previous usage.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 35,018	$ 30,146	$ 34,346	$ 33,259	$ 25,593	$ 45,000	$ 45,000
% Change	-9.11%	-13.91%	13.93%	-3.16%	-23.05%	75.83%	0.00%



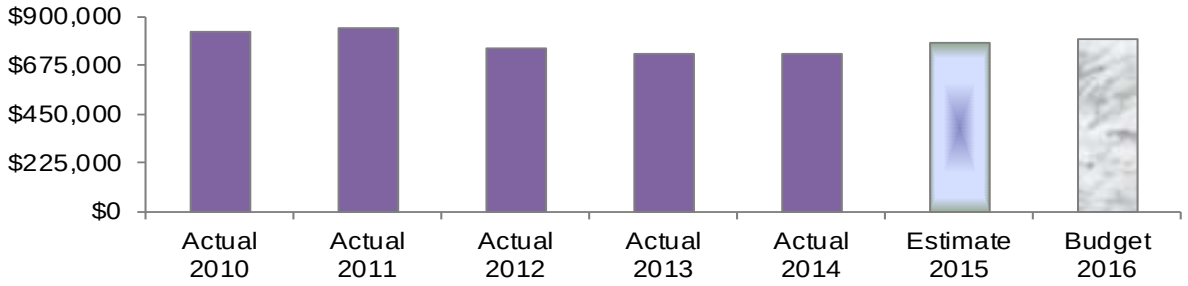
Fund	Central Services
Department	Finance and Administrative Services
Revenue Item	**Copier and Printing Charges**
Account / Source	**60.0608.39503 / Charges for Services**
Authorization	Policy
Description	Departmental copier charges.
Fee Schedule	Copiers: $.05 per copy Black & White $.20 per copy Color Printers: $.05 per copy Black & White $.20 per copy Color
Date Last Changed	2010
Previous Fee Schedule	Copiers: $.06 per copy Black & White $.30 per copy Color Printers: $.08 per copy Black & White $.35 per copy Color
Formula Method	Fee X number of copies
Projection Method	Estimate based on previous usage.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 155,281	$ 166,919	$ 187,611	$ 185,893	$ 186,761	$ 190,000	$ 190,000
% Change	-10.47%	7.49%	12.40%	-0.92%	0.47%	1.73%	0.00%



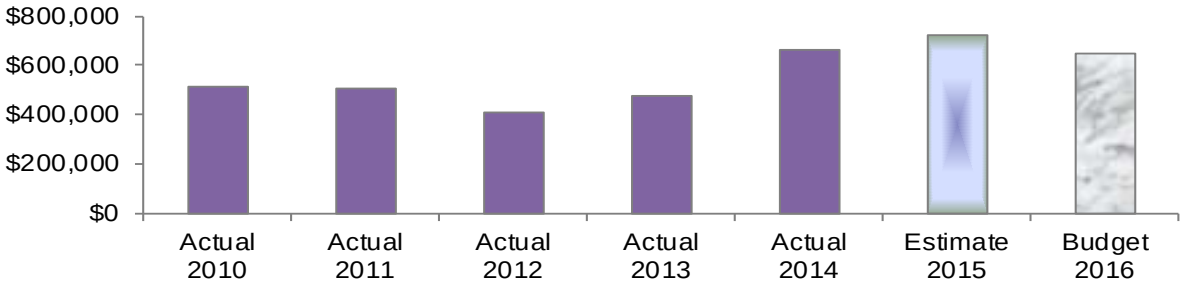
Fund	Risk Management
Department	Finance and Administrative Services
Revenue Item	**Property & Liability Insurance Charge**
Account / Source	**63.0503.39311 / Charges for Services**
Authorization	Policy
Description	Departmental charges for P & L insurance.
Fee Schedule	Based on premiums.
Date Last Changed	Annually
Previous Fee Schedule	N/A
Formula Method	Allocated to departments based # of employees, # of drivers, Sq Ft. and experience
Projection Method	Use actual premiums to allocate.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 831,304	$ 848,938	$ 755,842	$ 724,612	$ 724,612	$ 777,852	$ 792,244
% Change	0.03%	2.12%	-10.97%	-4.13%	0.00%	7.35%	1.85%



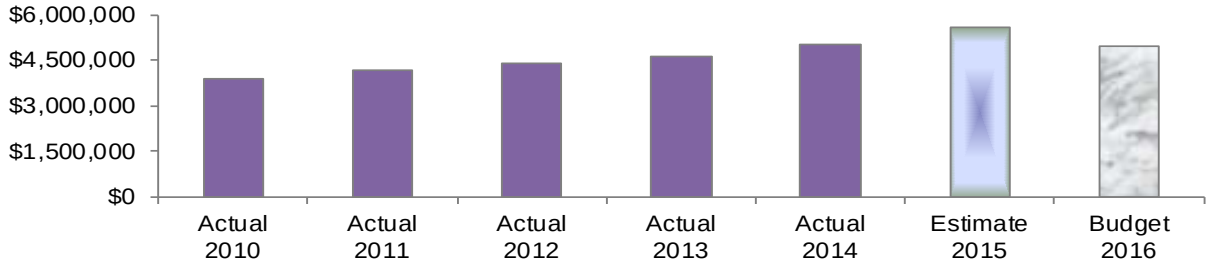
Fund	Risk Management
Department	Finance and Administrative Services
Revenue Item	**Workers' Compensation Premium Charge**
Account / Source	**63.0504.39321 / Charges for Services**
Authorization	Policy
Description	Departmental premiums for Workers' Compensation insurance.
Fee Schedule	Based on premiums
Date Last Changed	Annually
Previous Fee Schedule	N/A
Formula Method	Allocated to departments based on risk, number of employees and experience.
Projection Method	Use actual premiums to allocate.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 514,103	$ 507,197	$ 406,182	$ 476,555	$ 661,247	$ 726,413	$ 646,372
% Change	0.00%	-1.34%	-19.92%	17.33%	38.76%	9.86%	-11.02%



Fund	Employee Benefits
Department	Finance and Administrative Services
Revenue Item	Medical Insurance Premiums
Account/ Source	**64.0505.39411 and 64.0505.39413 / Charges for Services**
Authorization	Policy
Description	Premiums charged to departments for the City-paid portion of health insurance (39411) and COBRA payments from former employees (39413).
Fee Schedule	See schedule on next page.
Date Last Changed	January, 2012
Previous Fee Schedule	See schedule on next page.
Formula Method	Premium X participants = revenue
Projection Method	Estimated premiums are available when the budget is being prepared.
Comments	Unknown factors include employees changing coverage after the budget is adopted.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
39411	$3,885,167	$4,114,635	$4,380,686	$4,552,670	$4,968,739	$5,570,400	$4,922,862
39413	$ 17,929	$ 36,071	$ 32,052	$ 46,492	$ 35,999	$ 35,308	$ 35,308
Amount	$3,903,096	$4,150,706	$4,412,738	$4,599,162	$5,004,738	$5,605,708	$4,958,170
% Change	-5.37%	6.34%	6.31%	4.22%	8.82%	12.01%	-11.55%



Fund	Employee Benefits
Department	Finance and Administrative Services
Revenue Item	Medical Insurance Premiums
Account/ Source	**64.0505.39411 and 64.0505.39413 / Charges for Services**

Medical Rates for 2016

FULL-TIME EMPLOYEE

		City Plan Kaiser (HDHP/HSA)			Buy-Up Plan Kaiser (DHMO Plus)		
Classification	**2016 Premium**	**Single**	**Emp+1**	**Family**	**Single**	**Emp+1**	**Family**
Full-time Employee (40 hr)	Employee Pays **(Monthly)**	**$0.00**	**$138.19**	**$272.29**	**$56.62**	**$262.76**	**$459.14**
	City Pays	$408.27	$760.00	$1,075.00	$408.27	$760.00	$1,075.00
	Total Mthly Premium	$408.27	$898.19	$1,347.29	$464.89	$1,022.76	$1,534.14
	Per Pay Period (26)	**0.00**	**63.78**	**125.67**	**26.13**	**121.27**	**211.91**
	HSA City Contribution Monthly	**$75.00**	**$150.00**	**$150.00**			

BUY-UP PLANS

		AETNA WHOLE HEALTH (HDHP/HSA)			AETNA WHOLE HEALTH PPO		
Classification	**2016 Premium**	**Single**	**Emp+1**	**Family**	**Single**	**Emp+1**	**Family**
Full-time Employee (40 hr)	Employee Pays **(Monthly)**	**$37.17**	**$219.96**	**$394.94**	**$60.38**	**$271.02**	**$471.53**
	City Pays	$408.27	$760.00	$1,075.00	$408.27	$760.00	$1,075.00
	Total Mthly Premium	$445.44	$979.96	$1469.94	$468.65	$1,031.02	$1,546.53
	Per Pay Period (26)	**17.16**	**101.52**	**182.28**	**27.87**	**125.09**	**217.63**
	HSA City Contribution Monthly	**$75.00**	**$150.00**	**$150.00**			

Fund	Employee Benefits
Department	Finance and Administrative Services
Revenue Item	Medical Insurance Premiums
Account/ Source	**64.0505.39411 and 64.0505.39413 / Charges for Services**

Medical Rates for 2016

PART-TIME EMPLOYEE

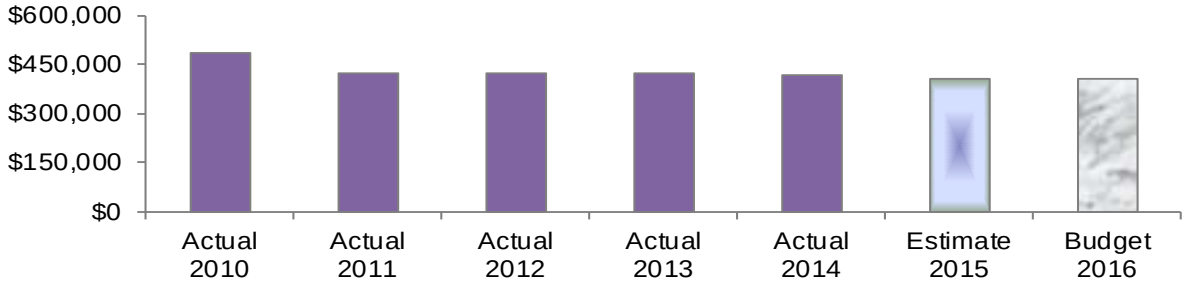
		City Plan Kaiser (HDHP/HSA)			Buy-Up Plan Kaiser (DHMO Plus)		
Classification	**2016 Premium**	**Single**	**Emp+1**	**Family**	**Single**	**Emp+1**	**Family**
Part-time Employee (30-39.9hr)	Employee Pays **(Monthly)**	**$40.83**	**$214.19**	**$379.79**	**$97.45**	**$338.76**	**$566.64**
	City Pays	$367.44	$684.00	$967.50	$367.44	$684.00	$967.50
	Total Mthly Premium	$408.27	$898.19	$1,347.29	$464.89	$1,022.76	$1,534.14
(90% of FT Employee)	**Per Pay Period (26)**	**$18.85**	**$98.86**	**$175.29**	**$44.98**	**$156.35**	**$261.53**
	HSA City Contribution Monthly	**$75.00**	**$150.00**	**$150.00**			

BUY-UP PLANS

		AETNA WHOLE HEALTH (HDHP/HSA)			AETNA WHOLE HEALTH PPO		
Classification	**2016 Premium**	**Single**	**Emp+1**	**Family**	**Single**	**Emp+1**	**Family**
Part-time Employee (20-29.9hr)	Employee Pays **(Monthly)**	**$159.65**	**$447.96**	**$717.44**	**$182.86**	**$499.02**	**$794.03**
	City Pays	$285.79	$532.00	$752.50	$285.79	$532.00	$752.50
	Total Mthly Premium	$445.44	$979.96	$1469.94	$468.65	$1,031.02	$1,546.53
(70% of FT Employee)	**Per Pay Period (26)**	**$73.69**	**$206.75**	**$331.13**	**$84.40**	**$230.32**	**$366.48**
	City Contribution HSA Monthly	**$75.00**	**$150.00**	**$150.00**			

Fund	Employee Benefits
Department	Finance and Administrative Services
Revenue Item	Dental Insurance Premiums
Account / Source	**64.0505.39451 and 64.0505.39452 / Charges for Services**
Authorization	Policy
Description	Premiums charged to departments for the City-paid portion of dental insurance (39451) and COBRA payments from former employees (39452).
Fee Schedule	See following schedule
Date Last Changed	January, 2006
Previous Fee Schedule	See following schedule
Formula Method	Premium X participants = revenue
Projection Method	Estimated premiums are available when the budget is being prepared.
Comments	Unknown factors include employees changing coverage after the budget is adopted.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
39451	$ 481,173	$ 421,233	$ 417,204	$ 420,500	$ 412,152	$ 403,176	$ 403,176
39452	$ 3,521	$ 3,428	$ 3,597	$ 4,301	$ 3,333	$ 3,600	$ 3,600
Amount	$ 484,694	$ 424,662	$ 420,801	$ 424,801	$ 415,484	$ 406,776	$ 406,776
% Change	0.33%	-12.39%	-0.91%	0.95%	-2.19%	-2.10%	0.00%



Fund	Employee Benefits
Department	Finance and Administrative Services
Revenue Item	Dental Insurance Premiums
Account / Source	**64.0505.39451 and 64.0505.39452 / Charges for Services**

Dental Rates for 2016

	Plan A (current)			Plan B		
	PPO Dentist	Premier Dentist	Non-Par Dentist	PPO Dentist	Premier Dentist	Non-Par Dentist
Deductibles:						
Single	$0.00	$0.00	$0.00	$ 50.00	$ 50.00	$ 50.00
Family Maximum	$0.00	$0.00	$0.00	$ 150.00	$ 150.00	$ 150.00

Classification

FULL-TIME EMPLOYEE

		Employee	Employee	Employee +2 or More	Employee	Employee +1	Employee +2 or More
Full-Time Employee (40 hrs)	Employee Pays (monthly)	$ 4.75	$ 11.03	$ 23.87	$0.00	$0.00	$0.00
	City Pays	$ 42.73	$ 62.50	$ 95.47	$47.48	$73.53	$119.34
	Total Monthly Premium	$ 47.48	$ 73.53	$ 119.34	$ 47.48	$ 73.53	$ 119.34
	Per Pay Period (26)	$ 2.19	$ 5.09	$ 11.02	0.00	0.00	0.00

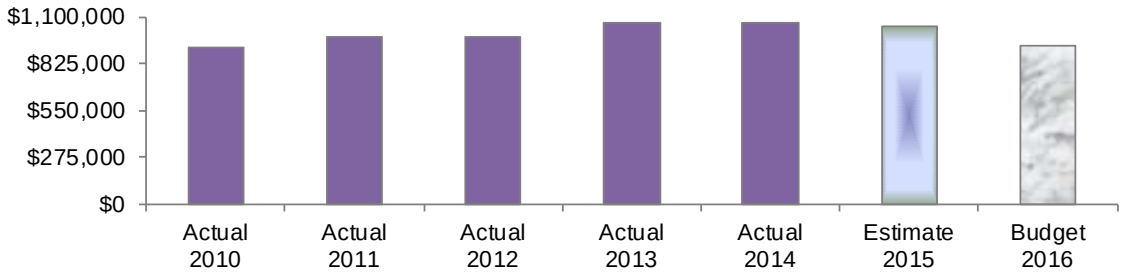
PART-TIME EMPLOYEE

		Employee	Employee	Employee +2 or More	Employee	Employee +1	Employee +2 or More
Part-Time Employee (30-39.9 hrs.) (90% of FT Employee)	Employee Pays (monthly)	$ 9.02	$ 17.28	$ 33.42	$0.00	$0.00	$0.00
	City Pays	$ 38.46	$ 56.25	$ 85.92	$47.48	$73.53	$119.34
	Total Monthly Premium	$ 47.48	$ 73.53	$ 119.34	$ 47.48	$ 73.53	$ 119.34
	Per Pay Period (26)	$ 4.16	$ 7.98	$ 15.42	0.00	0.00	0.00

		Employee	Employee	Employee +2 or More	Employee	Employee +1	Employee +2 or More
Part-Time Employee (20-29.9 hrs.) (70% of FT Employee)	Employee Pays (monthly)	$ 17.57	$ 29.78	$ 52.51	$0.00	$0.00	$0.00
	City Pays	$ 29.91	$ 43.75	$ 66.83	$47.48	$73.53	$119.34
	Total Monthly Premium	$ 47.48	$ 73.53	$ 119.34	$ 47.48	$ 73.53	$ 119.34
	Per Pay Period (26)	$ 8.11	$ 13.74	$ 24.24	0.00	0.00	0.00

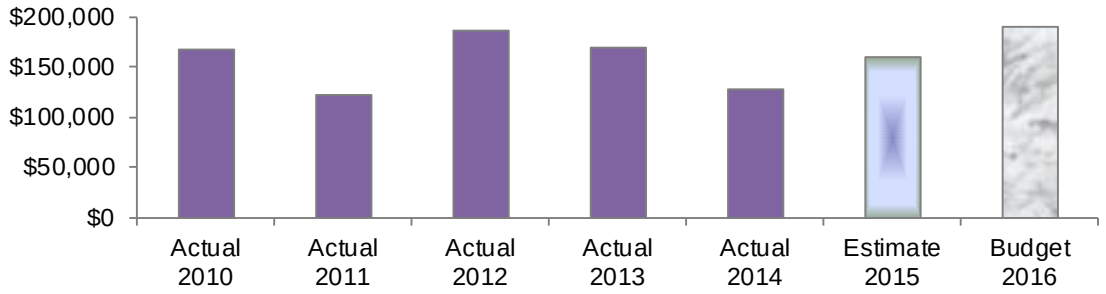
Fund	Servicenter
Department	Public Works
Revenue Item	**Vehicle Maintenance**
Account / Source	**61.1007.39101 / Charges for Services**
Authorization	Policy
Description	Interdepartmental charges for scheduled maintenance of vehicles.
Fee Schedule	Based on the type and number of vehicles. A list of charges is maintained by the Fleet Manager.
Date Last Changed	Fees are reviewed annually.
Previous Fee Schedule	2000
Formula Method	Vehicles X rate = revenue
Projection Method	Estimate based on prior experience.
Comments	New acquisitions are required to be placed in this program until their scheduled replacement.

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 920,993	$ 980,146	$ 982,981	$1,068,991	$1,065,982	$1,047,684	$ 935,688
% Change	-3.58%	6.42%	0.29%	8.75%	-0.28%	-1.72%	-10.69%



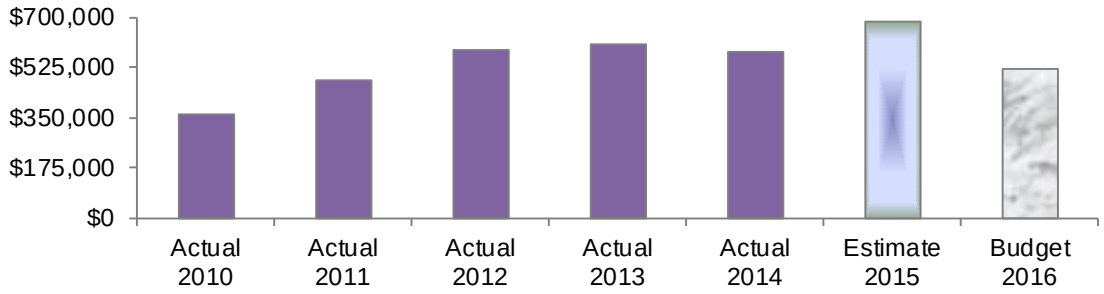
Fund	Servicenter
Department	Public Works
Revenue Item	**Garage Charges**
Account / Source	**61.1007.39111 / Charges for Services**
Authorization	Policy
Description	Fees charged for non-scheduled maintenance and repair, and on older vehicles no longer in the scheduled maintenance program.
Fee Schedule	Per hour rate determined by type and age of vehicle.
Date Last Changed	Reviewed annually. A list of rates is maintained by the Fleet Manager.
Previous Fee Schedule	2000
Formula Method	N/A
Projection Method	Estimate based on prior experience.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 166,449	$ 122,535	$ 187,097	$ 169,168	$ 127,526	$ 160,000	$ 190,000
% Change	2.06%	-26.38%	52.69%	-9.58%	-24.62%	25.46%	18.75%



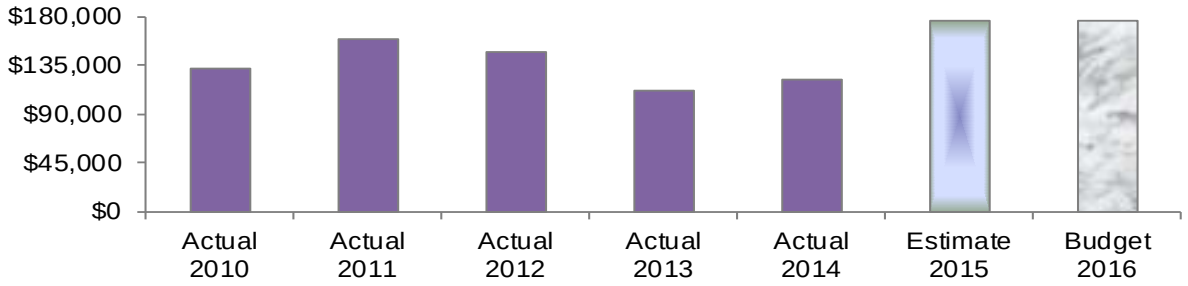
Fund	Servicenter
Department	Public Works
Revenue Item	**Fuel Service Charge**
Account / Source	**61.1007.39113 / Charges for Services**
Authorization	Policy
Description	Charge for vehicle fuel.
Fee Schedule	At estimated replacement cost.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on previous usage and knowledge of fleet additions or deletions.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 361,751	$ 479,496	$ 588,294	$ 604,988	$ 576,810	$ 687,338	$ 520,329
% Change	22.54%	32.55%	22.69%	2.84%	-4.66%	19.16%	-24.30%



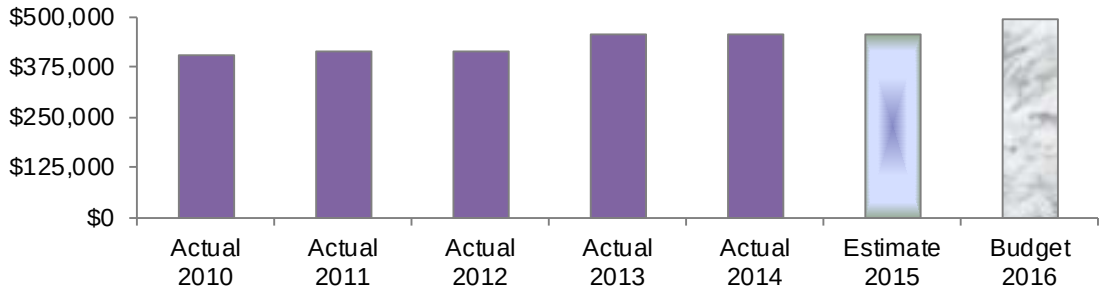
Fund	Servicenter
Department	Public Works
Revenue Item	**Outside Garage Service**
Account / Source	**61.1007.39114 / Charges for Services**
Authorization	Policy
Description	Contracts with various entities to provide fleet maintenance
Fee Schedule	Sheridan $78.00/hour MFTC $78.00/hour Lions $78.00/hour Cherry Hills $78.00/hour
Date Last Changed	2015
Previous Fee Schedule	Sheridan $68.00/hour MFTC $68.00/hour Lions $68.00/hour Cherry Hills $68.00/hour
Formula Method	N/A
Projection Method	Estimate based on prior years
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 131,969	$ 158,514	$ 147,682	$ 111,055	$ 121,558	$ 175,837	$ 175,837
% Change	-3.83%	20.11%	-6.83%	-24.80%	9.46%	44.65%	0.00%



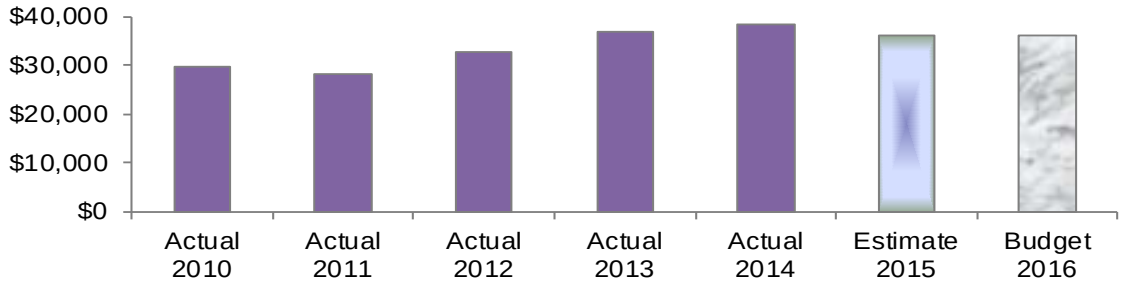
Fund	Servicenter
Department	Public Works
Revenue Item	**Building Rental Fee**
Account / Source	**61.1008.39121 / Charges for Services**
Authorization	Policy
Description	Rental charged to departments using space in the Servicenter.
Fee Schedule	$9.60 / sq. ft. $6.00 / sq. ft. Salt dome, open storage Yard storage /.34 per sq. ft.
Date Last Changed	2010
Previous Fee Schedule	$8.00 per square foot building.
Formula Method	Charge is allocated annually.
Projection Method	Square feet X fee = revenue
Comments	2009 increase 95%, estimated 2009 revenue $337,350.00

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 404,820	$ 413,248	$ 413,248	$ 454,133	$ 454,133	$ 454,133	$ 493,949
% Change	20.00%	2.08%	0.00%	9.89%	0.00%	0.00%	8.77%



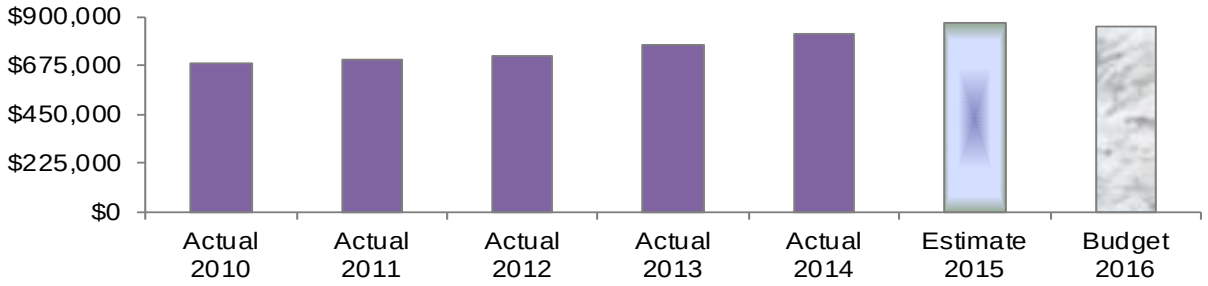
Fund	Servicenter
Department	Public Works
Revenue Item	**Central Stores**
Account / Source	**61.1008.39122 / Charges for Services**
Authorization	Policy
Description	Charges for non-automotive items. Central Stores maintains an inventory of frequently needed items such as gloves and safety vests.
Fee Schedule	Cost plus 30%
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Estimate based on historical revenues.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 29,653	$ 28,339	$ 32,696	$ 36,710	$ 38,334	$ 36,000	$ 36,000
% Change	-1.58%	-4.43%	15.37%	12.28%	4.42%	-6.09%	0.00%



Fund	Capital Equipment Replacement
Department	Public Works
Revenue Item	**Interdepartmental Service Charge**
Account / Source	**62.1001.39201 / Charges for Services**
Authorization	Policy
Description	Charges to departments for the replacement of capital equipment and vehicles.
Fee Schedule	Based on assessment of estimated useful life and replacement cost of equipment.
Date Last Changed	N/A
Previous Fee Schedule	N/A
Formula Method	N/A
Projection Method	Based on assessment of estimated useful life and replacement cost of equipment.
Comments	N/A

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Budget
Amount	$ 682,839	$ 704,277	$ 722,415	$ 770,494	$ 823,394	$ 871,500	$ 854,937
% Change	3.03%	3.14%	2.58%	6.66%	6.87%	5.84%	-1.90%



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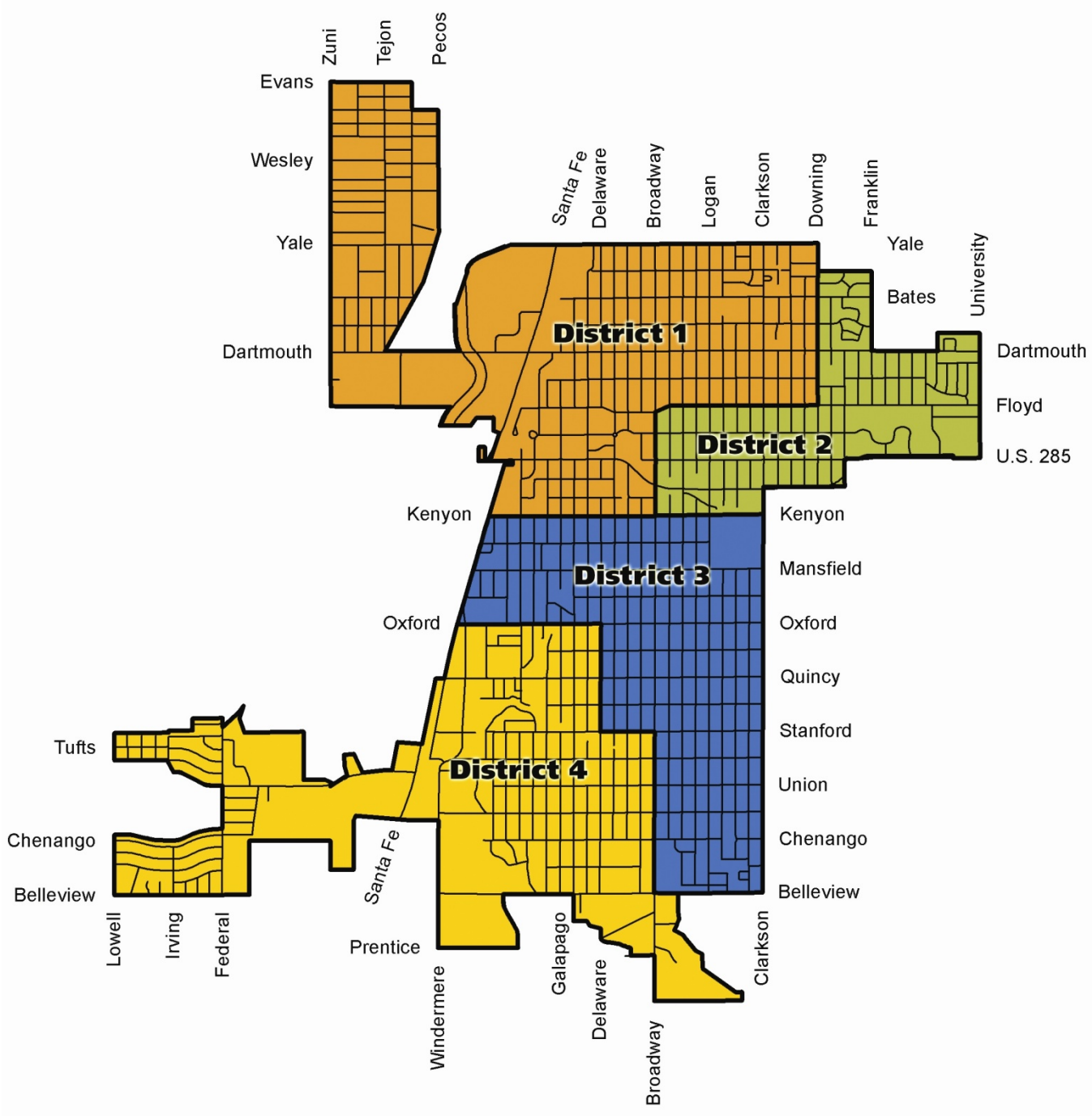
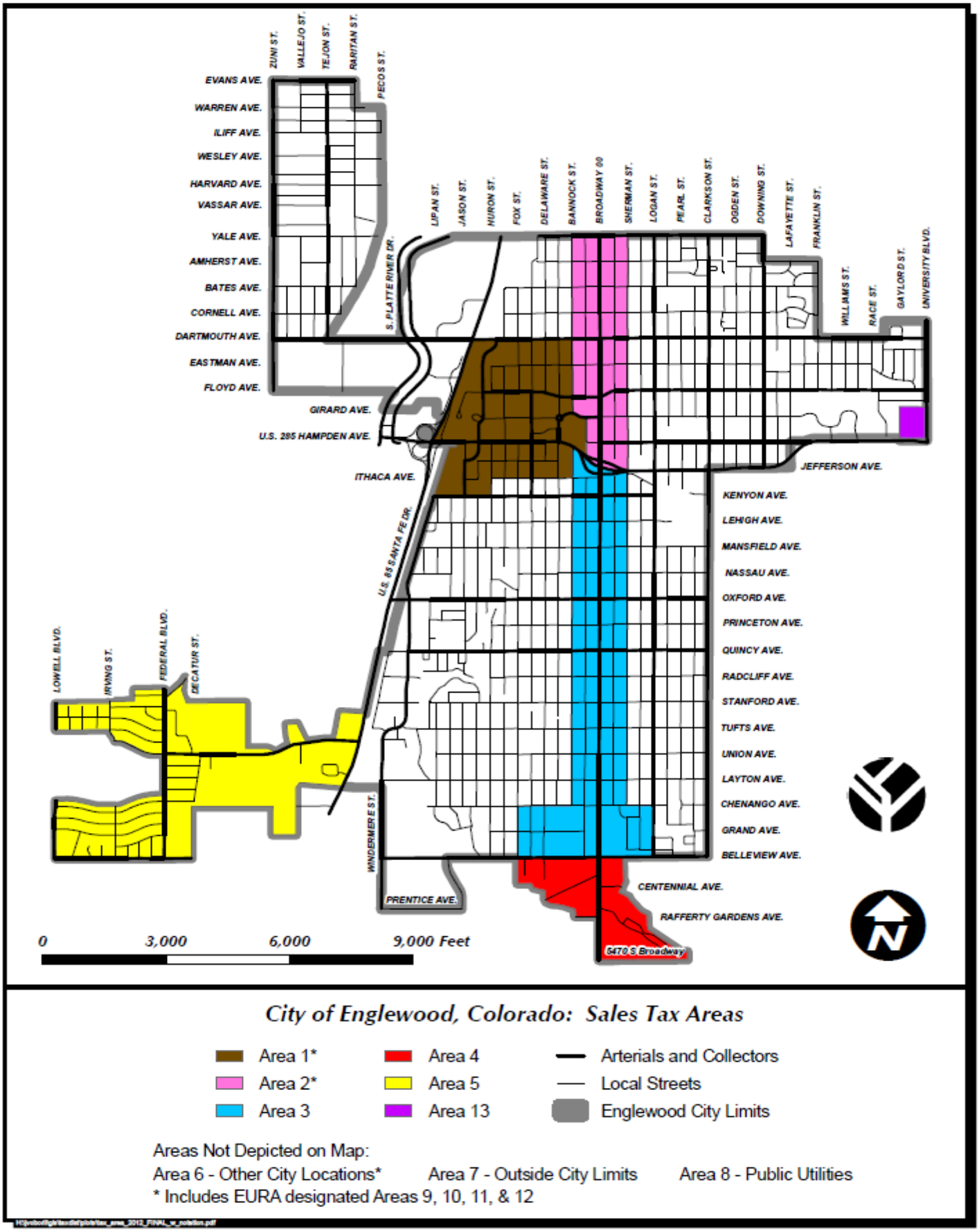
Supplemental Information

Council District Map

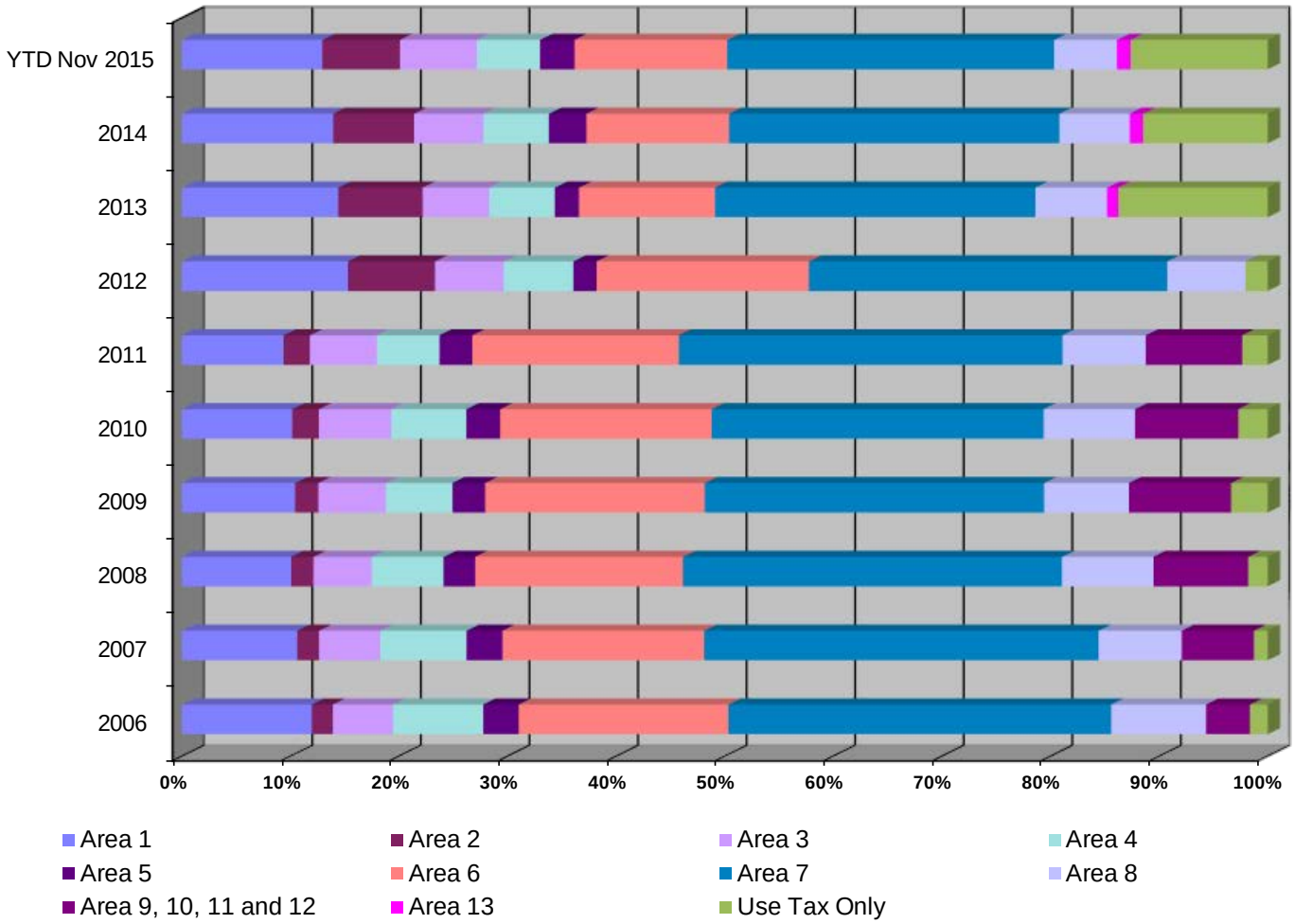
Mayor ..... Joe Jefferson, **District 1**
Mayor Pro-Tem ..... Rick Gillit, **District 4**
Council Member ..... Linda Olson, **District 2**
Council Member ..... Laurett Barrentine, **District 3**
Council Member ..... Amy Martinez, **At-Large**
Council Member ..... Rita Russell, **At-Large**
Council Member ..... Steven R. Yates, **At-Large**



Sales and Use Tax Area Map



2006-2015 Sales and Use Tax Receipts by Area



	2006	2007	2008	2009	2010	2011	2012	2013	2014	YTD Nov 2015
Area 1	11.96%	10.61%	10.06%	10.42%	10.16%	9.36%	15.29%	14.39%	13.94%	12.93%
Area 2	1.94%	2.02%	2.05%	2.13%	2.45%	2.42%	8.01%	7.77%	7.44%	7.16%
Area 3	5.55%	5.64%	5.37%	6.22%	6.68%	6.16%	6.32%	6.13%	6.39%	7.08%
Area 4	8.30%	7.95%	6.62%	6.15%	6.91%	5.78%	6.44%	6.04%	6.02%	5.80%
Area 5	3.27%	3.30%	2.91%	3.00%	3.11%	3.02%	2.13%	2.24%	3.46%	3.18%
Area 6	19.31%	18.58%	19.13%	20.23%	19.47%	19.02%	19.56%	12.53%	13.15%	14.07%
Area 7	35.26%	36.32%	34.91%	31.25%	30.58%	35.33%	32.99%	29.50%	30.42%	30.10%
Area 8	8.74%	7.66%	8.43%	7.83%	8.41%	7.68%	7.21%	6.60%	6.47%	5.80%
Area 9, 10, 11 and 12	4.02%	6.64%	8.72%	9.40%	9.53%	8.88%	0.00%	0.00%	0.00%	0.00%
Area 13							0.00%	1.04%	1.22%	1.25%
Use Tax Only	1.65%	1.28%	1.80%	3.37%	2.70%	2.35%	2.05%	13.78%	11.49%	12.63%
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.02%	100.00%	100.00%

Area Descriptions

Area 1 - CityCenter (Formerly Cinderella City)

Area 2 - S of Yale, N of Kenyon between Bannock & Sherman

Area 3 - S of Kenyon, N of Chenango between Bannock & Sherman and S of Chenango, N of Bellewood between Logan & Delaware

Area 4 - Broadway and Belleview (Between Fox and Sherman and North side of Belleview and to the Southern City Limits)

Area 5 - Federal and Belleview W of Santa Fe

Area 6 - All other City locations

Area 7 - Outside City limits

Area 8 - Public Utilities

Area 9 and 10 - Downtown & Englewood Pkwy

Area 11 and 12 - S of 285, N of Kenyon between Jason and Santa Fe

Area 13 - Hampden Avenue (US 285) and University Boulevard

Ten Years Legal Debt Margin Information

City of Englewood, Colorado
Legal Debt Margin Information
Last Ten Years

Year	Actual Valuation	Debt Limit Percentage	Debt Limit	Debt Applicable to Limit	Legal Debt Margin	As a Percentage of Debt Limit
2005	$ 2,896,261,123	3.00%	$86,887,834	$ 13,435,770	$ 73,452,064	18.3%
2006	3,018,993,737	3.00%	90,569,812	13,022,939	77,546,873	16.8%
2007	3,024,628,577	3.00%	90,738,857	12,538,359	78,200,498	16.0%
2008	3,297,243,391	3.00%	98,917,302	12,000,000	86,917,302	13.8%
2009	3,308,401,216	3.00%	99,252,036	11,435,000	87,817,036	13.0%
2010	3,399,357,133	3.00%	101,980,714	10,850,000	91,130,714	11.9%
2011	3,266,465,613	3.00%	97,993,968	10,185,000	87,808,968	11.6%
2012	3,283,907,557	3.00%	98,517,227	9,846,372	88,670,855	11.1%
2013	3,166,274,240	3.00%	94,988,227	9,148,964	85,839,263	10.7%
2014	3,292,104,148	3.00%	98,763,124	8,286,244	90,476,880	9.2%

On November 6, 2001, a majority of the City's electors voted to change the Home Rule Charter of the City of Englewood by allowing the debt ceiling to be three percent (3%) of **actual** valuation versus three percent (3%) of **assessed** valuation. The entire section (Section 104) of the Charter that establishes the debt margin follows:

> Indebtedness and obligations of the City shall be incurred and limited as provided in Article XI of the Constitution of the State of Colorado applicable to towns and cities except as otherwise provided in this Charter. Council shall have power to issue general obligation bonds of the City for any public capital purpose, upon majority vote of the registered electors of the City voting thereon at a special election; provided, however, that water extension and water improvement bonds may be issued without an election upon determination to that effect by Council. The total outstanding general obligation indebtedness of the City, other than for water bonds, shall not at any time exceed three percent (3%) of the actual valuation of the taxable property within the City as shown by the last preceding assessment for tax purposes. Water bonds shall mature and be payable as provided by the ordinance authorizing the issuance of said bonds.

Refer to the Notes to Financial Statements, particularly Note 3F, for detailed information regarding long-term indebtedness of the City.

Future debt issuance may be subject to the Taxpayer's Bill of Rights (TABOR).

PERSONNEL STAFFING COMPARISON - PERMANENT EMPLOYEES FTE

		2006	2007	2008	2009	2010	2011	2012	2013	2014	Budget 2015	Estimate 2015	Budget 2016	2015 Est vs 2016
General Fund (02)														
02-0201	City Manager's Office	5.500	5.500	5.380	5.000	4.962	4.925	5.000	5.250	4.750	5.000	4.750	5.250	0.50
02-0301	City Attorney's Office	5.380	5.500	5.500	5.500	5.702	5.704	6.153	6.370	6.570	6.570	7.870	6.110	-1.76
02-0401	Municipal Court	10.990	11.055	10.900	10.607	10.236	12.213	10.050	9.990	10.635	10.510	10.970	10.930	-0.04
02-0501	Human Resources	4.675	4.675	4.670	3.770	3.543	2.729	3.513	3.513	3.013	2.813	4.430	4.430	0.00
02-0503	Human Resources - Employee Services	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.00
	Subtotal - Human Resources	4.675	4.675	4.670	3.770	3.543	2.729	3.513	3.513	3.013	2.813	4.430	4.430	0.00
02-0601	Finance & Admin Services - Administration	2.000	2.000	2.000	2.000	1.985	1.970	2.000	2.000	2.000	2.000	2.000	2.000	0.00
02-0602	Finance & Admin Services - City Clerk	3.000	3.000	3.000	3.000	2.977	2.955	3.000	3.000	3.000	3.000	3.000	3.000	0.00
02-0603	Finance & Admin Services - Accounting	5.580	5.330	5.900	4.900	4.862	4.827	4.900	4.900	4.900	4.900	4.950	5.000	0.05
02-0604	Finance & Admin Services - Revenue & Bu	8.000	7.269	7.000	7.000	6.946	6.895	7.000	7.000	7.000	7.000	7.000	7.000	0.00
02-0605	Finance & Admin Services - Purchasing	1.000	1.000	1.000	1.000	0.992	0.985	1.000	1.000	1.000	2.000	1.000	1.000	0.00
	Subtotal - Finance & Administrative Service	19.580	18.599	18.900	17.900	17.762	17.632	17.900	17.900	17.900	18.900	17.950	18.000	0.05
02-0701	Information Technology	9.600	9.600	10.600	11.500	10.419	10.343	10.500	10.500	10.500	10.500	10.450	9.900	-0.55
02-0801	Community Development	12.000	12.000	12.000	11.000	10.915	10.835	11.000	11.000	11.000	10.500	9.000	9.000	0.00
02-1107	Building & Safety					6.946	6.895	7.000	7.000	7.000	7.000	7.000	7.000	0.00
02-0801	Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.00
	Subtotal - Community Development	12.000	12.000	12.000	11.000	10.915	17.730	18.000	18.000	18.000	17.500	16.000	16.000	0.00
02-1001	Public Works-Administration	2.000	2.000	2.000	2.000	1.985	1.978	2.000	2.000	2.000	2.000	2.000	2.000	0.00
02-1002	Public Works - Engineering Services	3.334	3.334	3.334	3.134	2.986	2.964	3.009	3.759	5.009	4.009	4.009	4.009	0.00
02-1003	Public Works - Streets & Drainage	13.000	13.000	13.000	13.000	10.915	10.835	11.000	11.000	11.000	11.000	11.000	11.000	0.00
02-1004	Public Works - Traffic Maintenance	6.500	6.500	6.500	6.500	6.450	6.403	6.500	6.500	6.500	6.500	6.500	6.500	0.00
02-1005	Public Works - General Operations & Main	22.700	22.700	21.700	21.700	21.839	20.685	21.000	21.000	20.000	22.000	21.000	21.000	0.00
	Subtotal - Public Works	47.534	47.534	46.534	46.334	44.175	42.864	43.509	44.259	44.509	45.509	44.509	44.509	0.00
02-1101	Safety Services - Administration	10.700	10.600											
02-1102	Fire- Operations	55.000	57.000											
02-1103	Fire - Support Services	3.000	0.000											
02-1104	Police - Communications & Records	19.630	18.130											
02-1105	Police - Operations	49.950	69.900											
02-1106	Police - Support Services	20.200	0.000											
02-1107	Building & Safety	7.000	7.000											
02-1108	Neighborhood & Environmental Services	6.000	6.000											
	Subtotal - Safety Services	171.480	168.630	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.00
02-1102	Fire- Operations and Support Services			58.000	58.800	58.421	57.495	58.370	58.370	59.120	59.120	28.560	0.000	-28.56
02-1107	Building & Safety			7.000	7.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.00
	Subtotal - Fire Department			65.000	65.800	58.421	57.495	58.370	58.370	59.120	59.120	28.560	0.000	-28.56
02-1101	Police - Administration			8.600	8.600	8.534	8.471	8.600	9.000	7.000	7.000	9.000	12.000	3.00
02-1104	Police - Communications & Records			17.130	15.400	14.789	14.184	15.000	16.200	16.000	16.000	16.000	16.000	0.00
02-1105	Police - Operations and Support Services			69.900	70.700	72.141	71.905	73.000	72.000	73.000	76.000	74.000	74.000	0.00
02-1108	Neighborhood & Environmental Services			6.000	6.000	5.954	4.925	5.000	5.000	5.000	5.000	5.000	5.000	0.00
	Subtotal - Police Department			101.630	100.700	101.417	99.485	101.600	102.200	101.000	104.000	104.000	107.000	3.00
02-1201	Library	16.380	15.970	15.700	16.640	16.268	15.110	16.302	15.870	16.040	16.640	16.325	15.485	-0.84
02-1301	Recreation - Administration	4.000	4.000	4.000	4.000	3.969	4.925	4.000	4.000	4.000	4.000	4.000	4.000	0.00
02-1302	Recreation - Rec Center	7.160	6.269	6.580	6.580	6.529	6.481	5.400	5.130	4.780	4.780	4.250	4.550	0.30
02-1303	Malley Center	2.780	2.780	2.500	2.500	2.481	3.940	2.750	2.750	2.625	2.625	2.750	2.250	-0.50
02-1304	Recreation Programs	7.000	8.920	8.580	8.580	8.514	8.205	8.438	8.000	7.000	7.875	8.000	8.000	0.00
02-1305	Parks	17.000	16.500	16.000	15.500	15.381	14.283	13.500	13.500	13.500	14.500	13.500	14.000	0.50
02-1308	Pirates Cove	0.250	0.730	0.750	0.750	0.998	0.985	1.500	1.500	1.875	1.875	2.500	2.500	0.00
	Recreation - Adult Cultural Arts													0.00
	Recreation - Adult Ed, Special Events - Malley													0.00
	Recreation - Adult Spl Int, Ed & Travel													0.00
	Recreation - Before & After School													0.00
	Recreation - Youth Programs													0.00
	Recreation - Outdoor & Environment Rec													0.00
	Recreation - Senior Citizen Rec													0.00
	Recreation - Aquatics Indoor Pool													0.00
	Recreation - Aquatics Outdoor Pool													0.00
	Recreation - Fitness & Dance													0.00
	Recreation - Playgrounds & Daycamp													0.00
	Recreation - Marketing & Publications													0.00
	Recreation - Special Events													0.00
	Recreation - LDC Interchange Maintenance													0.00
	Recreation - Adult Sports													0.00
	Recreation - Youth Sports													0.00
	Recreation - Ballfield Maintenance													0.00
	Subtotal - Parks and Recreation	38.190	39.199	38.410	37.910	37.872	38.819	35.588	34.880	33.780	35.655	35.000	35.300	0.30
	Total General Fund	341.309	338.262	335.224	332.661	321.692	318.152	319.483	320.102	318.817	325.717	293.814	265.914	-27.90

PERSONNEL STAFFING COMPARISON - PERMANENT EMPLOYEES FTE

	2006	2007	2008	2009	2010	2011	2012	2013	2014	Budget 2015	Estimate 2015	Budget 2016	2015 Est vs 2016
Open Space Fund (10)													
10-1305 Open Space Fund			1.000	1.000	0.992	0.985	1.000	1.000	1.000	1.000	1.000	1.000	0.00
Public Improvement Fund (PIF) (30)													
30-1006 Concrete Replacement		0.385	0.385	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.00
Water (40), Sewer (41) & Storm Drainage (42)													
40-1601 Source of Supply	4.450	5.200	4.200	5.200	4.168	4.137	5.000	5.000	4.000	4.000	4.000	4.000	0.00
40-1602 Power & Pumping	3.200	3.200	3.200	3.200	3.175	3.152	3.000	3.000	3.000	3.000	3.000	3.000	0.00
40-1603 Purification	7.200	8.200	8.700	8.200	8.137	8.077	9.000	9.000	8.000	8.000	8.000	8.000	0.00
40-1604 Transmission & Distribution	7.700	7.700	7.700	7.700	7.641	7.585	7.500	7.500	6.500	6.500	6.500	6.500	0.00
40-1607 Administration & General	6.420	6.420	6.200	6.100	6.053	6.994	6.600	6.600	6.100	6.100	7.100	7.100	0.00
41-1605 Wastewater Collections	5.700	5.750	5.500	5.500	5.458	5.418	4.400	6.400	6.400	6.400	6.400	6.400	0.00
41-1607 Administration - Sewer	9.195	8.940	9.350	8.950	8.881	9.801	8.950	8.950	8.950	8.950	8.950	8.950	0.00
42-1606 Storm Drainage	0.450	0.200	0.200	0.200	0.199	0.197	0.100	0.100	0.100	0.100	0.100	0.100	0.00
42-1607 Storm Drainage Administration & General	0.000	0.450	0.450	0.450	0.447	0.443	0.450	0.450	0.450	0.450	0.450	0.450	0.00
Total - Utilities	44.315	46.060	45.500	45.500	44.158	45.803	45.000	47.000	43.500	43.500	44.500	44.500	0.00
Golf Course Fund (43)													
43-1306 Golf Course - Operations	2.750	2.750	3.000	3.000	1.985	2.837	2.880	2.880	2.880	2.880	2.880	3.000	0.12
43-1307 Golf Course - Maintenance	6.000	6.000	6.000	5.500	5.458	4.433	4.500	4.500	4.500	4.500	4.500	4.000	-0.50
Total - Golf Course	8.750	8.750	9.000	8.500	7.442	7.269	7.380	7.380	7.380	7.380	7.380	7.000	-0.38
Concrete Utility Fund (44)													
44-1001 Concrete Utility Fund - Administration		1.916	1.916	1.916	1.901	1.887	1.916	1.166	0.916	0.916	0.916	0.916	0.00
44-1006 Concrete Utility Fund - Program	3.531	1.615	1.620	2.000	1.985	1.970	2.000	3.000	2.000	2.000	2.000	2.000	0.00
Total - Concrete Utility	3.531	3.531	3.536	3.916	3.886	3.857	3.916	4.166	2.916	2.916	2.916	2.916	0.00
Central Services Fund (60)													
60-0610 Central Services - Print Shop	1.000	1.000	1.100	1.100	1.092	1.084	1.100	1.100	1.100	1.100	1.100	1.100	0.00
ServiCenter Fund (61)													
61-1007 ServiCenter-Garage	9.000	10.000	10.000	9.000	8.931	8.865	9.000	9.000	9.000	9.000	10.000	10.000	0.00
61-1008 ServiCenter-Administration	1.300	1.300	1.300	2.300	0.992	0.985	1.000	1.000	1.000	1.000	0.000	0.000	0.00
Total - ServiCenter	10.300	11.300	11.300	11.300	9.923	9.850	10.000	10.000	10.000	10.000	10.000	10.000	0.00
Risk Management Fund (63)													
63-0503 Self-Insurance (Property & Liability)	1.400	1.400	1.250	1.400	1.302	1.970	1.500	1.500	1.500	1.500	1.000	1.000	0.00
Employees Benefits Fund (64)													
64-0505 Self-Insurance (Employee Benefits)	1.400	1.400	1.250	1.400	1.302	1.970	1.500	1.500	1.500	1.500	1.000	1.000	0.00
Englewood Environmental Fund (85)													
85-8501 Englewood Environmental Fund	0.750	0.500	0.500	0.700	0.819	0.566	0.575	0.575	0.575	0.575	0.575	0.575	0.00
Littleton/Englewood Treatment Plant (LEWWTP) Fund (90)													
90-1701 Projects Regulatory Management	10.000	11.000	12.000	12.000	11.908	8.880	9.000	9.000	9.000	9.000	9.000	9.000	0.00
90-1702 Beneficial Use	5.000	5.000	5.000	5.000	4.962	4.925	5.000	5.000	5.000	5.000	5.000	5.000	0.00
90-1703 Maintenance	18.000	18.000	16.000	17.000	17.862	21.674	20.000	20.000	20.000	20.000	20.000	20.000	0.00
90-1704 Operations	26.000	25.240	26.600	26.600	27.388	27.186	26.600	26.600	26.000	26.000	26.000	26.000	0.00
90-1705 Laboratory	6.400	6.400	6.400	6.400	6.351	6.304	6.400	6.400	6.400	6.400	6.400	6.400	0.00
90-1706 Business Services	9.730	10.730	10.500	10.500	10.419	11.328	10.500	10.500	11.000	12.500	12.500	12.500	0.00
90-1707 Pretreatment	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.00
Total - LEWWTP	75.130	76.370	76.500	77.500	78.888	80.296	77.500	77.500	77.400	78.900	78.900	78.900	0.00
GRAND TOTAL	487.885	488.958	486.545	484.977	471.497	471.802	468.954	471.823	465.688	474.088	442.185	413.905	-28.280
Change in number of Employees	7.235	1.073	-2.413	-1.568	-13.480	0.305	-16.023	2.868	-6.135	8.400	-31.902	-28.280	
Percentage Increase (Decrease)	1.51%	0.22%	-0.49%	-0.32%	-2.78%	0.06%	-3.30%	0.61%	-1.30%	1.80%	-6.73%	-6.40%	

*Recreation, including Golf Course, hires seasonal temporaries and does not budget these as Full Time Equivalents.

There are also various temporary positions and internships.

Upon conversion to the new financial system (2002), many divisions were combined. We have tried to show both the old and new structure when possible.

Ten years Operating Indicators by Function/Program

Function/Program	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Police										
Calls for assistance	38,904	39,911	40,680	40,207	43,766	43,365	45,647	45,337	50,882	50,760
Number of uniformed of	69	68	68	69	71	72	71	71	71	72
Fire										
Number of calls	4,100	3,844	4,085	4,058	3,987	3,911	4,153	4,436	4,387	4,748
Number of firefighters	55	55	56	56	56	55	53	51	51	51
Building Division										
Commercial constructio	$ 2,792,800	$ 41,143,000	$ 3,766,805	$ 22,071,707	$ 8,402,603	$ 14,919,187	$ 9,984,183	$ 30,797,601	$ 12,432,894	$ 56,949,582
Number of units	5	8	15	130	77	99	88	92	68	108
Residential constructior	$ 2,846,597	$ 4,927,013	$ 9,976,544	$ 4,177,080	$ 3,700,373	$ 3,681,187	$ 5,021,642	$ 4,969,163	$ 5,461,307	$ 8,255,353
Number of units	21	25	20	264	236	230	264	302	251	299
Building permits value	$ 26,092,072	$ 27,051,370	$ 85,478,543	$ 31,659,277	$ 18,318,108	$ 30,235,127	$ 26,247,031	$ 49,405,068	$ 145,154,652	$ 93,181,634
Number of permits	2110	1842	2147	2065	2018	2479	2517	2446	2096	3936
Parks and Recreation										
Englewood Recreation Center										
Admissions	310,000	315,000	317,000	309,000	313,000	308,000	307,000	305,500	287,000	266,977
Malley Recreation Center										
Memberships	4,116	2,882	2,775	2,812	2,504	2,477	2,154	3,522	2,502	2,759
Park Shelter Reservatio	487	414	475	454	476	459	482	538	511	536
Golf Rounds Played: *										
9 hole	19,672	19,047	22,070	17,000	16,078	16,578	17,408	19,645	18,157	17,766
18 hole	30,113	25,995	-	19,061	25,277	25,570	25,508	26,628	25,900	24,580
Par 3 Course	20,469	16,149	-	11,794	21,985	20,961	19,454	22,234	20,020	19,207
Water										
New connections	11	22	18	8	5	6	13	3	8	13
Water Main Breaks	45	29	39	36	34	34	44	38	35	35
Average Daily Consumption										
(Millions of gallons)	7.010	7.093	6.050	7.000	6.800	6.300	5.650	5.454	4.703	5.275
Peak Daily Consumption										
(Millions of gallons)	16.200	16.300	15.450	15.750	16.500	12.270	11.240	11.910	10.890	10.905
Wastewater										
Average Daily Sewage Treated										
(Millions of gallons)	21.4	22.0	22.1	21.8	22.8	22.6	21.6	20.9	21.1	21.5

* Portions of the Golf Course were closed for reconstruction during 2006-2008

Sources: Various City Departments

Ten years Capital Asset Statistics by Function/Program

Function/Program	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Police										
Marked police vehicles	21	21	19	18	20	20	20	20	19	19
Stations	1	1	1	1	1	1	1	1	1	1
Fire Stations	3	3	3	3	3	3	3	3	3	3
Public Works										
Miles of streets and alleys										
Streets	121.63	121.63	121.63	121.63	121.63	121.63	121.63	121.63	121.63	121.63
Alleys	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5
Parks and Recreation										
Parks	12	12	12	12	12	12	12	12	12	12
Acreage	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1
Median strips	5	5	5	5	5	5	5	5	5	5
Acreage	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86
Greenbelts	3	3	3	3	3	3	3	3	3	3
Acreage	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67
Athletic fields	3	3	3	3	3	3	3	3	3	3
Acreage	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87
Facility sites	9	9	9	9	9	9	9	9	9	9
Acreage	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15
Miscellaneous areas	11	11	11	11	11	11	11	11	11	11
Acreage	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92
Landscaped areas	6	6	6	6	6	6	7	7	7	7
Acreage	5.54	5.54	5.54	5.54	5.54	5.54	6.26	6.26	6.26	6.26
Dog Park	-	1	1	1	1	1	1	1	1	1
Recreation Centers	2	2	2	2	2	2	2	2	2	2
Swimming pools	2	2	2	2	2	2	2	2	2	2
Golf courses - 18 hole	1	1	1	1	1	1	1	1	1	1
Golf courses - 9 hole	1	1	1	1	1	1	1	1	1	1
Golf courses - Par 3	1	1	1	1	1	1	1	1	1	1
Water										
Water Mains (miles)	155	155	155	155	155	155	155	155	155	155
Fire hydrants	550	550	550	550	570	570	570	570	570	570
Storage Capacity (Millions of gallons)	13.5	13.5	6.5	6.7	6.7	6.7	6.7	6.7	6.7	6.7
Daily Plant Capacity (Millions of gallons)	28	28	28	28	28	28	28	28	28	28
Wastewater										
Sanitary Sewers (miles)	530	530	530	530	530	530	530	530	530	530
Treatment Capacity (Millions of gallons)	36.3	36.3	36.3	36.3	50	50	50	50	50	50

Sources: Various City Departments

BY AUTHORITY

ORDINANCE NO. 48
SERIES OF 2015

COUNCIL BILL NO. 49
INTRODUCED BY COUNCIL
MEMBER GILLIT

AN ORDINANCE FIXING THE TAX LEVY IN MILLS UPON EACH DOLLAR OF THE ASSESSED VALUATION OF ALL TAXABLE PROPERTY WITHIN THE CITY OF ENGLEWOOD, COLORADO.

WHEREAS, it is the duty of the City Council of the City of Englewood, Colorado, under the Englewood Home Rule Charter and Colorado Revised Statutes, to make the annual property levy for City purposes; and

WHEREAS, the City Council has duly considered the estimated valuation of all the taxable property within the City and the needs of the City and of each of said levies and has determined that the levies as hereinafter set forth, are proper and wise; and

WHEREAS, the following levies are permitted under Article X, Section 20 of the Colorado Constitution without a vote by the citizens;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF ENGLEWOOD, COLORADO, AS FOLLOWS:

Section 1. That there be and hereby is levied for the year of 2015, due and payable as required by statute in the year 2016, a tax of 5.880 mills on the dollar for the General Fund of the City of Englewood, Colorado, and 1.924 mills on the dollar for the General Obligation Bond Debt Service Fund of the City of Englewood, Colorado.

That the levy hereinabove set forth shall be levied upon each dollar of the assessed valuation of all taxable property within the corporate limits of the City of Englewood, Colorado, and the said levy shall be certified by law.

Introduced, read in full, and passed on first reading on the 5th day of October, 2015.

Published by Title as a Bill for an Ordinance in the City's official newspaper on the 8th day of October, 2015.

Published as a Bill for an Ordinance on the City's official website beginning on the 7th day of October, 2015 for thirty (30) days.

Read by title and passed on final reading on the 19th day of October, 2015.

Published by title in the City's official newspaper as Ordinance No. 48, Series of 2015, on the 22nd day of October, 2015.

Published by title on the City's official website beginning on the 21st day of October, 2015 for thirty (30) days.

Randy P. Penn, Mayor

ATTEST:

Loucrishia A. Ellis, City Clerk

I, Loucrishia A. Ellis, City Clerk of the City of Englewood, Colorado, hereby certify that the above and foregoing is a true copy of the Ordinance passed on final reading and published by title as Ordinance No. 48 Series of 2015.

Loucrishia A. Ellis

BY AUTHORITY

ORDINANCE NO. 44
SERIES OF 2015

COUNCIL BILL NO. 52
INTRODUCED BY COUNCIL
MEMBER GILLIT

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF ENGLEWOOD, COLORADO, FOR FISCAL YEAR 2016.

WHEREAS, pursuant to the provisions of Part I, Article X, of the Charter of the City of Englewood, Colorado, a budget for fiscal year 2016 was duly submitted by the City Manager to the City Council on September 8, 2015; and

WHEREAS, a public hearing on said budget was held by the City Council within three weeks after its submission at the meeting of the City Council on September 21, 2015. Regular notice of the time and place of said hearing was published within seven days after submission of the budget in the manner provided in the Charter for the publication of an ordinance; and

WHEREAS, the City Council of the City of Englewood has studied and discussed the budget on numerous occasions;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF ENGLEWOOD, COLORADO, AS FOLLOWS:

Section 1. That the budget of the City of Englewood, Colorado, for fiscal year 2016, as submitted by the City Manager, duly considered by the City Council and with changes made by the City Manager to reflect Council discussion after public hearing, is adopted as the budget for the City of Englewood for the fiscal year 2016.

Section 2. GENERAL FUND	2016 BUDGET
Total Fund Balance, January 1, 2016	$ 9,658,951
	Revenues
Sales/Use Tax	26,863,699
Property and Specific Ownership Tax	3,609,000
Franchise/Occupation/Cigarette Tax/Hotel	3,355,600
License/Permits	1,168,222
Intergovernmental Revenue	1,287,104
Charges for Services	2,551,862
Cultural & Recreation	2,592,400
Fines & Forfeitures	1,008,350
Interest	86,446
Contribution from Component Units	1,150,000
Other	211,088
Total Revenues	$ 43,883,771
Other Financing Sources	350,665
Total Sources of Funds	$ 44,234,436

	Expenditures
Legislation	365,572
City Manager's Office	6,586,762
City Attorney's Office	810,022
Municipal Court	1,058,583
Finance and Administrative Services	3,965,669
Community Development	2,134,378
Public Works	6,208,706
Library Services	13,247,547
Parks and Recreation Services	6,136,594
Contingencies	250,000
Debt Service	1,871,644
Total Expenditures	$43,876,656
Other Financing Uses	2,330,000
Total Uses of Funds	$46,206,656
Total Fund Balance, December 31, 2016	$ 7,686,731

Section 3. SPECIAL REVENUE FUNDS

Conservation Trust Fund		
Fund Balance, January 1, 2016	$	281,606
Revenues	$	310,000
Expenditures	$	556,500
Fund Balance, December 31, 2016	$	35,106
Community Development Fund		
Fund Balance, January 1, 2016	$	-0-
Revenues	$	360,000
Expenditures	$	360,000
Fund Balance, December 31, 2016	$	-0-

Donors Fund		
Fund Balance, January 1, 2016	$	364,705
Revenues	$	105,000
Expenditures	$	228,000
Fund Balance, December 31, 2016	$	241,705
Parks and Recreation Trust Fund		
Fund Balance, January 1, 2016	$	461,594
Revenues	$	15,000
Expenditures	$	13,000
Fund Balance, December 31, 2016	$	463,594
Malley Center Trust Fund		
Fund Balance, January 1, 2016	$	235,626
Revenues	$	7,000
Expenditures	$	5,000
Fund Balance, December 31, 2016	$	237,626
Open Space Fund		
Fund Balance, January 1, 2016	$	276,342
Revenues	$	735,000
Expenditures	$	937,000
Fund Balance, December 31, 2016	$	74,342

Section 4. DEBT SERVICE FUND

General Obligation Bond Fund		
Fund Balance, January 1, 2016	$	57,792
Revenues	$	1,102,000
Expenditures	$	1,108,113
Fund Balance, December 31, 2016	$	51,679

Section 5. CAPITAL PROJECT FUNDS

Public Improvement Fund		
Fund Balance, January 1, 2016	$	1,579,054
Revenues	$	4,509,000
Expenditures and Transfers	$	5,399,165
Fund Balance, December 31, 2016	$	688,889
Capital Projects Fund		
Fund Balance, January 1, 2016	$	662,319
Revenues and Transfers In	$	1,830,500
Expenditures	$	2,242,458
Fund Balance, December 31, 2016	$	250,361

Section 6. ENTERPRISE FUNDS

Water Fund		
Fund Balance, January 1, 2016	$	9,785,231
Revenues	$	8,378,247
Expenditures	$	9,112,957
Fund Balance, December 31, 2016	$	9,050,521
Sewer Fund		
Fund Balance, January 1, 2016	$	2,547,522
Revenues	$	16,207,602
Expenditures	$	17,626,078
Fund Balance, December 31, 2016	$	1,129,046
Storm Drainage Fund		
Fund Balance, January 1, 2016	$	1,117,192
Revenues	$	329,013
Expenditures	$	343,220
Fund Balance, December 31, 2016	$	1,102,985
Golf Course Fund		
Fund Balance, January 1, 2016	$	470,393
Revenues	$	2,141,498
Expenditures	$	2,103,184
Fund Balance, December 31, 2016	$	508,707
Concrete Utility Fund		
Fund Balance, January 1, 2016	$	523,919
Revenues	$	884,200

Expenditures	$ 877,664
Fund Balance, December 31, 2016	$ 530,455
Housing Rehabilitation Fund	
Fund Balance, January 1, 2016	$ 1,685,060
Revenues	$ 1,000,000
Expenditures	$ 1,000,000
Fund Balance, December 31, 2016	$ 1,685,060

Section 7. INTERNAL SERVICE FUNDS

Central Services Fund	
Fund Balance, January 1, 2016	$ 46,333
Revenues	$ 301,975
Expenditures and Transfers	$ 332,407
Fund Balance, December 31, 2016	$ 15,901
Servicenter Fund	
Fund Balance, January 1, 2016	$ 1,194,203
Revenues	$ 2,394,408
Expenditures and Transfers	$ 2,267,000
Fund Balance, December 31, 2016	$ 1,321,611
Capital Equipment Replacement Fund	
Fund Balance, January 1, 2016	$ 2,003,106
Revenues and Transfers In	$ 981,437
Expenditures	$ 1,106,447
Fund Balance, December 31, 2016	$ 1,878,096
Risk Management Fund	
Fund Balance, January 1, 2016	$ 60,537
Revenues	$ 1,445,446
Expenditures	$ 1,435,555
Fund Balance, December 31, 2016	$ 70,428
Employee Benefits Fund	
Fund Balance, January 1, 2016	$ 75,332
Revenues	$ 5,909,789
Expenditures	$ 5,880,572
Fund Balance, December 31, 2016	$ 104,549

Section 8. That the said budget shall be a public record in the office of the City Clerk and shall be open to public inspection. Sufficient copies thereof shall be made available for the use of the City Council and the public, the number of copies to be determined by the City Manager.

Introduced, read in full, and passed on first reading on the 5th day of October, 2015.

Published by Title as a Bill for an Ordinance in the City's official newspaper on the 8th day of October, 2015.

Published as a Bill for an Ordinance on the City's official website beginning on the 7th day of October, 2015 for thirty (30) days.

Read by title and passed on final reading on the 19th day of October, 2015.

Published by title in the City's official newspaper as Ordinance No. 44 Series of 2015, on the 22nd day of October, 2015.

Published by title on the City's official website beginning on the 21st day of October, 2015 for thirty (30) days.

Randy P. Penn, Mayor

ATTEST:

Loucrishia A. Ellis, City Clerk

I, Loucrishia A. Ellis, City Clerk of the City of Englewood, Colorado, hereby certify that the above and foregoing is a true copy of the Ordinance passed on final reading and published by title as Ordinance No. 44 Series of 2015.

Loucrishia A. Ellis

BY AUTHORITY

ORDINANCE NO. 45
SERIES OF 2015

COUNCIL BILL NO. 53
INTRODUCED BY COUNCIL
MEMBER GILLIT

AN ORDINANCE APPROPRIATING MONIES FOR ALL MUNICIPAL PURPOSES IN THE CITY OF ENGLEWOOD, COLORADO, FOR FISCAL YEAR BEGINNING JANUARY 1, 2016, AND ENDING DECEMBER 31, 2016, CONSTITUTING WHAT IS TERMED THE ANNUAL APPROPRIATION BILL FOR FISCAL YEAR 2016.

WHEREAS, a public hearing on the Proposed 2016 Budget was held September 21, 2015; and

WHEREAS, the operating budgets and Multiple Year Capital Plan for all City departments and funds were reviewed at a budget workshop held on September 28, 2015; and

WHEREAS, the Charter of the City of Englewood requires the City Council to adopt bills for ordinances adopting the Budget and Appropriation Ordinance no later than thirty days prior to the first day of the next fiscal year.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF ENGLEWOOD, COLORADO, AS FOLLOWS:

Section 1. That there be and there hereby is appropriated from the revenue derived from taxation in the City of Englewood, Colorado, from collection of license fees and from all other sources of revenue including available fund balances during the year beginning January 1, 2016, and ending December 31, 2016, the amounts hereinafter set forth for the object and purpose specified and set opposite thereto, specifically as follows:

GENERAL FUND

Legislation	$	365,572
City Manager's Office		6,586,762
City Attorney's Office		810,022
Municipal Court		1,058,583
Finance and Administrative Services		3,965,669
Community Development		2,134,378
Public Works		6,208,706
Police		13,247,547
Library Services		1,241,179
Parks and Recreation Services		6,136,594
Contingencies		250,000
Debt Service – Civic Center		1,520,979
Debt Service – Other		350,665
Other Financing Uses		2,330,000
Total General Fund	$	46,206,656

CONSERVATION TRUST FUND

Total Conservation Trust Fund	$	556,500

COMMUNITY DEVELOPMENT FUND

Total Community Development Fund	$	360,000

DONORS FUND

Total Donors Fund	$	228,000

PARKS AND RECREATION TRUST FUND

Total Parks and Recreation Trust Fund	$	13,000

MALLEY CENTER TRUST FUND

Total Malley Center Trust Fund	$	5,000

OPEN SPACE FUND

Total Open Space Fund	$	937,000

GENERAL OBLIGATION BOND FUND

Total General Obligation Bond Fund	$	1,108,113

PUBLIC IMPROVEMENT FUND

Total Public Improvement Fund	$	5,399,165

CAPITAL PROJECTS FUND

Total Capital Projects Fund	$	2,242,458

WATER FUND

Total Water Fund	$	9,112,957

SEWER FUND

Total Sewer Fund	$	17,626,078

STORM DRAINAGE FUND

Total Storm Drainage Fund	$	343,220

GOLF COURSE FUND

Total Golf Course Fund	$	2,103,184

CONCRETE UTILITY FUND

Total Concrete Utility Fund	$	877,664

HOUSING REHABILITATION FUND

Total Housing Rehabilitation Fund	$	1,000,000

CENTRAL SERVICES FUND

Total Central Services Fund	$	332,407

SERVICENTER FUND

Total ServiCenter Fund	$	2,267,000

CAPITAL EQUIPMENT REPLACEMENT FUND

Total Capital Equipment Replacement Fund	$	1,106,447

RISK MANAGEMENT FUND

Total Risk Management Fund	$	1,435,555

EMPLOYEE BENEFITS FUND

Total Employee Benefits Fund	$	5,880,572

Section 2. The foregoing appropriations shall be considered to be appropriations to groups within a program or department within the fund indicated but shall not be construed to be appropriated to line items within any groups, even though such line items may be set forth as the adopted budget for the fiscal year 2016.

Section 3. All monies in the hands of the Director of Finance and Administrative Services, or to come into the Director's hands for the fiscal year 2016, may be applied on the outstanding claims now due or to become due in the said fiscal year of 2016.

Section 4. All unappropriated monies that may come into the hands of the Director of Finance and Administrative Services during the year 2016, may be so distributed among the respective funds herein as the City Council may deem best under such control as is provided by law.

Section 5. During or at the close of the fiscal year of 2015, any surplus money in any of the respective funds, after all claims for 2014 against the same have been paid, may be distributed to any other fund or funds at the discretion of the City Council.

Introduced, read in full, and passed on first reading on the 5th day of October, 2015.

Published by Title as a Bill for an Ordinance in the City's official newspaper on the 8th day of October, 2015.

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Read by title and passed on final reading on the 19th day of October, 2015.

Published by title in the City's official newspaper as Ordinance No. 45, Series of 2015, on the 22nd day of October, 2015.

Published by title on the City's official website beginning on the 21st day of October, 2015 for thirty (30) days.

Randy P. Penn, Mayor

ATTEST:

Loucrishia A. Ellis, City Clerk

I, Loucrishia A. Ellis, City Clerk of the City of Englewood, Colorado, hereby certify that the above and foregoing is a true copy of the Ordinance passed on final reading and published by title as Ordinance No. 45, Series of 2015.

Loucrishia A. Ellis

GLOSSARY

Account	A separate financial reporting unit for budgeting, management or accounting purposes. Every transaction, starting with adoption of the budget is recorded in an account.
Accrual Basis	A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.
Adopted Budget	The financial program that forms the basis for fiscal year appropriations, as adopted by the City Council. Contains both the annual operating and capital budgets.
Ad Valorem Tax	A tax levied on taxable property (land, improvements, and personal property) for the purpose of financing general operations of the City and debt service requirements.
Agency Funds	Account for assets held by the City in a custodial capacity. The accounting used for agency funds is much like that used for proprietary funds.
Appropriation	A legal authorization to make expenditures and incur obligations for specific purposes. The maximum level of spending for each fund and each department as authorized annually by the City Council. Total appropriations include the original adopted budget and any supplemental adjustments made throughout the year, hence the Amended Budget.
art	art is a free shuttle which runs through the City from the Swedish/Craig complex and terminates at the CityCenter RTD hub. There are displays of public art at many of the stops. art is funded by the City, RTD, and DRCoG. (The lack of capitalization is deliberate.)
Balanced Budget	A budget in which fund balance or funds available and current revenues equal or exceed current expenditures.
Bond	A written promise to pay a specified sum of money at a specified date in the future.
Budget	A plan of financial operation giving an estimate of proposed expenditures and the proposed means of financing them.
Budget Authority	Authority provided through an appropriation act approved by the council to enter into financial commitments, such as contracts and purchase orders that will result in the eventual disbursement of cash. In the case of the operating budget, most budget authority lapses at the end of the fiscal year if the authority has not been committed at that point. Int the case of the capital budget, authority may not lapse until construction of the project is completed.
Budgetary Basis	This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: Accrual (GAAP), cash, or modified accrual. The City of Englewood's basis is modified accrual.
Budget Deficit	The result of current expenditures exceeding current revenues. The difference must be covered through either borrowing or tapping other resources, such as budget reserves.
Budget Guidelines	Guidelines developed by the City Manger and the executive management, in consultation with the council, that describe the budget environment-that is, revenue expectations and policy emphasis—for the forthcoming year. Departments make their budget requests on the basis of the guidelines.
Capita	A term adapted from the Latin phrase pro capite meaning "per (each) head" with pro meaning "per" or "for each", and capite (caput ablative) meaning "head." It is commonly and usually used in place of saying "for each person" or "per person".
Capital	An expenditure which results on the acquisition of or addition to fixed assets and meets these criteria: has an anticipated useful life of more than one year; can be permanently identified as an individual unit of property; belongs to one of the following categories: Land, Buildings, Structures & Improvements, Equipment; constitutes a tangible, permanent

	addition to the value of City assets; does not constitute repair or maintenance; and is not readily susceptible to loss.
Capital Project	A specific and identifiable improvement or purpose for which expenditures are proposed.
Capital Projects Fund	A governmental fund established to account for resources used for the acquisition of large capital improvements other than those acquisitions accounted for in proprietary or trust funds.
Cash Basis	A method of accounting in which revenues are recorded only when cash is received and expenditures are recorded only when payment is made.
CDOT	Colorado Department of Transportation.
CERF	Capital Equipment Replacement Fund, used to replace the “rolling stock” on a scheduled basis.
Charges for Services	Charges or fees established to recover part or all of the costs incurred in the provision of services. These charges are based on the philosophy that the recipient of the benefits should pay for the services. These are also referred to as user fees.
Chart of Accounts	A chart that assigns a unique number to each type of account (e.g., salaries, property taxes, sales and use taxes, etc.) and to each budgetary unit in the organization. The chart of account provides a system for recording revenues an expenditures that fits the organizational structure.
CML	Colorado Municipal League.
Commodities	Goods purchased such as office supplies, janitorial supplies, chemicals or other operational supplies.
Comprehensive Annual Financial Report (CAFR)	Usually referred to by its abbreviation, this report summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund types and contains the following documents: 1) an independent auditor’s report; 2) management’s discussion and analysis (MD&A); 3) a statement of net assets (or a balance sheet for governmental funds); 4) a statement of activities for all funds; and 5) a statement of revenues, expenditures and changes in fund balance (an operating statement) for governmental funds. An operating statement comparing the budget with actual amounts will also be prepared for the general fund.
Contractual	Contractual services. Services purchased such as utilities, insurance, maintenance contract or consulting.
COP	Certificate of Participation. COPs are a type of financing where an investor purchases a share of the lease revenues over a period of time. In other words, the lease payments (principal and interest) are “certificated” and sold to investors.
Credit	An accounting term used in double-entry bookkeeping to indicate the right column of entry, as opposed to the left (debit) column, for entering a transaction. A credit entry increases the balance in a liability or revenue account but decreases the balance in an asset or expenditure/expense account.
CPF	Capital Projects Fund (also referred to as MYCP-Multi-Year Capital Plan) accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily with transfers from other City Funds.
CRPA	Colorado Recreation and Parks Association.
CRS	Colorado Revised Statutes

GLOSSARY

CTF	Conservation Trust Fund. Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing parks and recreation facilities. Financing is provided primarily from State Lottery Funds.
DARE	Drug Awareness and Resistance Education.
Debit	An accounting term referring the left column for entering accounting data as opposed to the right (or credit) column. A debit entry increases the balance in an asset or expenditure/expense account; a debit entry for a liability or revenue account; however, decreases the account balance.
Debt Service Fund	A fund established to account for revenues and expenditures used to repay the principal and interest on debt.
Disbursement	Payment usually by check for goods or services that have been delivered and invoiced.
Discount Rate	The interest rate at which the Federal Reserve makes short-term loans to member banks. The discount rate is an indicator of the direction in which the Federal Reserve is trying to push the broader economy. In general, a low interest rate indicates that it is trying to promote growth by making liquidity easily available, and a high interest rate shows that the Fed is concerned about inflationary pressures on the economy and trying to reduce the amount of money in the economy. Along with the sale of Treasury securities and the determining of the fed funds rate, setting the discount rate is one of the primary ways the Federal Reserve sets the monetary policy of the United States.
DOT	Department of Transportation.
DRCoG	Denver Regional Council of Governments.
Efficiency Measure	A type of performance measure that is the ratio of inputs to outputs. It measures the amount of input required for each unit of output of a good or service that has been produced.
EHA	Englewood Housing Authority.
EMC	Englewood Municipal Code.
EMS	Emergency Medical Services.
Encumbrance	Budget authority that is set aside when a purchase order or contract is approved. An encumbrance represents a contingent liability of the fund. It assures suppliers that sufficient funds will be available once the order is fulfilled. Encumbrances are also known as obligations.
Enterprise Fund	A separate fund used to account for services—for example, water, sewer, golf, airports—that are supported primarily by service charges paid by users.
EPA	Environmental Protection Agency.
EPL	Englewood Public Library.
ERC	Englewood Recreation Center. May also be called the Community Center.
EURA	Englewood Urban Renewal Authority.
Expenditure	An accounting term that refers to the value of goods and services received during a period of time, regardless of when they are used (accrual basis) or paid for (cash basis).
Expense	An accounting term that refers to the value of goods and services used during a period of time, regardless of when they were received (modified accrual) or paid for (cash basis). For

example, depreciation is the expense incurred in using up fixed assets for the accounting period.

Federal Funds Rate — In the United States, the federal funds rate is the interest rate at which depository institutions (banks and credit unions) lend reserve balances to other depository institutions overnight, on an uncollateralized basis.

Fiduciary Fund — Records the financial resources that governments hold in trust for individuals or other governments.

Full-Time Equivalent (FTE) — The number of hours per year (typically 2080 hours) a full-time employee is expected to work. If there are two workers, each of whom works half that number of hours per year, the two workers together equal one full-time equivalent.

Fund — A self-balancing set of accounts which comprise its assets, liabilities, fund balance, revenues and expenditures/expenses. These are set up to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitation.

Fund Balance — The difference between the fund's assets and liabilities. Portions of the fund balance may be reserved of the governmental and similar trust funds.

General Ledger — The final record where transactions are reconciled into current and fixed assets, liabilities, revenue, expenditure (or expense), encumbrance and fund balance. Accounting information is posted from the journal to the general ledger. The general ledger is the source of information for preparing all financial reports, including the balance sheet and operating statements.

General Obligation Bonds — Bonds that finance public projects such as streets, municipal facilities and park improvements. Repayment of the bonds is typically from property taxes and the bonds are backed by the full faith and credit of the issuing government.

GFOA — Government Finance Officers' Association.

GIS — Geographic Information System.

GOCO — Great Outdoors Colorado. Under the 1992 amendment to the Colorado Constitution that created GOCO, GOCO receives 50% of Lottery proceeds. All Lottery proceeds are distributed as follows:

- GOCO receives half of Lottery proceeds capped out at $35 million a year adjusted for inflation. In Fiscal Year 2000/2001, GOCO is projected to receive approximately $40 million.
- 40% of Lottery proceeds are distributed to the Conservation Trust Fund for allocation to local governments and park and recreation districts for parks, recreation, and open space purposes.
- 10% of Lottery proceeds are distributed directly to Colorado State Parks for state parks and outdoor recreation projects.
- GOCO offers grant opportunities derived from the four categories outlined in the Colorado Constitution -- outdoor recreation, wildlife, open space and local government. There are five competitive grant cycles: Open Space, Local Government, Legacy, Trails and Planning & Capacity. GOCO also awards grants through the Division of Wildlife and Colorado State Parks

Governmental Funds — Funds through which most of the City's governmental functions are financed. They are accounted for on a spending or "financial flow" measurement focus which means only current assets and liabilities are generally included in the balance sheet. The reported fund balances (net current assets) are considered a measure of "available resources".

IGA — Intergovernmental Agreement.

GLOSSARY

Interfund Transfer	A flow of assets from one fund to finance activities in another fund without a requirement for repayment.
Internal Service Fund	One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis.
ISTEA	Intermodial Surface Transportation Efficiency Act.
Journal	An accounting term that refers to the book of original entry in which all transactions are logged. By convention, debit entries are entered first, followed by credit entries. The journal provides a chronological listing of all transactions for that fund. Information is then posted from the journal to the general (and subsidiary) ledgers.
Legal Debt Limit	The maximum amount of general obligation debt allowed under the Englewood Municipal Code.
Legal Level of Budgetary Control	The level at which a government's management may not reallocate resources without specific approval from the legislative body.
LEWWTP	Littleton/Englewood Wastewater Treatment Plant.
Mill Levy	The rate used in calculating taxes based on the value of property, expressed in mills per dollar of property value. A mill is 1/1000 of a dollar.
Modified Accrual	The basis of accounting under which revenues are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures of the fiscal period. Expenditures are generally recorded at the time liabilities are incurred.
MYCP	Multi-Year Capital Plan. Also CIP (Capital Improvement Plan).
Net Assets	Under the accrual basis of accounting, the difference between assets and liabilities. A net assets statement is prepared that combines all funds and any component units in which the local government has a primary financial interest.
Net Operating Deficit	The condition in which net operating expenditures exceed net operating revenue.
Net Operating Surplus	The condition in which net operating revenue exceed net operating expenditures.
NFPA	National Fire Protection Agency.
NPDES	National Pollution Discharge Elimination System.
NRPA	National Recreation and Parks Association.
Personal Services	Expenditures for salaries and related benefits.
PGA	Professional Golf Association.
PIF	Public Improvement Fund. This fund was set up to provide for the construction of general or special improvements. Unlike most of the other funds, appropriations for this fund are for the length of the project and do not lapse at the end of the fiscal year. All use tax on vehicles and building use tax are designated to this fund.
PILT or PILOT	Payment In Lieu of Tax is made to compensate a local government for some or all of the tax revenue that it loses because of the nature of the ownership or use of a particular piece of real property. Usually it relates to the foregone property tax revenue.

Proprietary Funds	A class of fund types that account for a local government's businesslike activities. Proprietary funds are of two types: enterprise funds and internal service funds. Both use the accrual basis of accounting and receive their revenues from charges to users.
Purchase Order	An agreement to buy goods and/or services from a specific vendor, with a promise to pay once delivery is made.
Revenue	Income received from normal business activities, usually from the sale of goods and services to customers. Revenue is also received from interest, dividends or royalties paid to them by other companies. Revenue may refer to income in general, or it may refer to the amount, in a monetary unit, received during a period of time, as in "Last year, Company X had revenue of $32 million."
RTD	Regional Transportation District. In 1969, the Regional Transportation District was formed to provide a comprehensive public transportation network in the Denver area with a sales tax of six-tenths of one percent to subsidize operations. The district runs buses, light rail and access-a-ride operations. In November, 2004 voters approved an increase in the tax to 1% to be in effect January 1, 2005.
SCADA	Supervisory Control And Data Acquisition.
SCFD	Scientific and Cultural Facilities District. The Scientific & Cultural Facilities District (SCFD) is a regional special district that funds more than 300 scientific and cultural organizations in the six metro Denver counties of Adams, Arapahoe, Boulder, Denver, Douglas and Jefferson. Its creation by an overwhelming majority of the vote in 1988 is a testament to the broad public support for diverse cultural organizations in the region. The sales tax of one-tenth of one percent (a penny on every $10) supports the organizations and currently produces more than $30 million annually. Voters reaffirmed their support in 1994, when they approved the tax for another ten-year period.
SPCURE	South Platte Coalition for Urban River Evaluation.
Special Revenue Fund	A fund used to account for revenues legally earmarked for a particular purpose. For example, if revenues from a hotel/motel occupancy tax are earmarked for tourism and convention development, a hotel/motel tax fund would account for the revenue and expenditure associated with that purpose.
Supplemental Appropriation	Additional budget authority approved through an appropriation act after adoption of the budget. A legislative body may find it necessary during the fiscal year to approve additional budget authority for the local government, particularly for unforeseen contingencies such as a disaster or settlement of a lawsuit.
TABOR	This bill, passed in 1992, was known as the Taxpayer Bill of Rights or Amendment I. Article X, Section 20 of the Colorado Constitution contains tax, spending, revenue and debt limitations which apply to the State of Colorado and all local governments. Enterprises, defined as government-owned businesses authorized to issue revenue bonds and receiving under 10% of annual revenue in grants from all state and local governments combined, are excluded from the provisions of TABOR. The City's management believes its Enterprise Funds, as listed in the Table of Contents, qualify for this exclusion. Spending and revenue limits are determined based on the prior year's Fiscal Year Spending adjusted for allowable increases based upon inflation and local growth. Fiscal Year Spending is generally defined as expenditures plus reserve increases with certain exceptions. Revenue in excess of the Fiscal Year Spending limit must be refunded unless the voters approve retention of such revenue. TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3% of Fiscal Year Spending (excluding bonded debt service). Local

governments are not allowed to use the emergency reserves to compensate for economic conditions, revenue shortfalls, or salary or benefit increases.

The City's management believes it is in compliance with the provisions of TABOR. However, TABOR is complex and subject to interpretation. Many of the provisions, including the interpretation of how to calculate Fiscal Year Spending limits, may require judicial interpretation.

On November 4, 1997 a majority of the City's electors authorized the City to collect and spend or retain in a reserve all revenues without regard to any limitations under TABOR.

TMDL	Total maximum daily load.
USEPA	See EPA.

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