



**2013  
CAFR**



# Comprehensive Annual Financial Report

City of Englewood, Colorado

Year ended December 31, 2013



**City of Englewood**

1000 Englewood Parkway  
Englewood, CO 80110  
[www.engagewoodgov.org](http://www.engagewoodgov.org)

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# CITY OF ENGLEWOOD, COLORADO



## COMPREHENSIVE ANNUAL FINANCIAL REPORT



For Fiscal Year Ended  
December 31, 2013



*Prepared by the Department of Finance and  
Administrative Services:*

Frank Gryglewicz, CPA, CPFO, Director  
Kevin Engels, Accounting Manager  
Kathy Cassai, Accountant  
Christine Hart, Accountant  
Jennifer Nolan, Revenue and Budget Manager  
Loucrishia Ellis, City Clerk  
Carol Wescoat, Retirement Administrator

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COMPREHENSIVE ANNUAL FINANCIAL REPORT

Year Ended December 31, 2013

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# C I T Y O F E N G L E W O O D

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April 7, 2014

The Honorable Mayor, City Council Members,  
and Citizens of the City of Englewood, Colorado

State law requires that all local governments publish within seven months of the close of each year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by an independent certified public accountant. Pursuant to this requirement, the Department of Finance and Administrative Services is pleased to submit the Comprehensive Annual Financial Report (CAFR) of the City of Englewood, Colorado (the City) for the year ended December 31, 2013.

This report is published to provide the City Council, City staff, our citizens, and other readers with detailed information concerning the financial position and activities of the City. Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable rather than absolute, assurance that the financial statements are free of any material misstatements.

To the best of our knowledge and belief, the enclosed report is accurate in all material respects and is organized in a manner designed to fairly present the financial position and results of operations of the City as measured by the financial activity of its various funds. The accompanying disclosures are necessary to enable the reader to gain the maximum understanding of the City's financial affairs.

Holscher, Mayberry & Company LLC., Certified Public Accountants, have issued an unqualified ("clean") opinion on the City's financial statements for the year ended December 31, 2013. The independent auditor's report is located at the front of the financial section of this report. The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and legal requirements involving the administration of federal awards. These reports are available in the City's separately issued Single Audit Report.

## The Report

The CAFR is presented in three sections: introductory, financial and statistical. The **introductory section** provides the reader with this transmittal letter, the City's organizational chart, a list of principal officials and last years Government Finance Officer's Association Certificate of Achievement for Excellence in Financial Reporting.

The **financial section** contains the Management's Discussion and Analysis (MD&A), the basic financial statements, required supplementary information, the combining and individual fund statements and schedules, and other information, such as schedules of future debt requirements on all outstanding long-term obligations.

MD&A immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it. The basic financial statements include the government-wide financial statements that present the City's entire operations, while the fund level statements present the financial information on each of the City's major funds, as well as nonmajor funds.

Lastly, the **statistical section** includes selected financial and demographic information, generally presented on a multi-year basis.

## City Profile

Located on the southern border of Denver, Colorado's capital city, Englewood is approximately seven square miles and home to approximately 32,000 residents and 2,400 businesses. Due to easy access to two light rail train stations and the state and US highway systems, Englewood's location offers short and convenient commutes to other areas within the Denver Metro Area and the rocky mountain range. The City's mixed housing and retail environment encourages a pedestrian community. The City's economy is comprised of retail, industrial, manufacturing, healthcare and service sectors.

Englewood is said to have "small town" feel with the conveniences of big city amenities. Recreational opportunities abound in Englewood, including eleven parks, nine athletic fields, an award-winning recreation center, a golf course, and one of the most successful senior centers in the region. The Pirates Cove aquatic center offers a variety of family aquatic activities.

In addition to the recreational opportunities, the City provides a full range of services, including police (1 Station) and fire protection (3 Stations), emergency medical services, the construction and maintenance of streets and other infrastructure, library services and general government services. The City operates its own water treatment plant and distribution system, maintains a wastewater collection system and manages a jointly held regional wastewater treatment plant with the City of Littleton, a neighboring city to the south.

The City of Englewood is a municipal corporation with a Council-Manager form of government. Members of the seven member council are elected to staggered four year terms with term limits of three consecutive terms. The Mayor and Mayor Pro-Tem are selected from among the Council members. The City Council is responsible, among other things, for passing ordinances and resolutions, adopting the budget, appointing committees, and hiring the City Manager and City Attorney. The City Manager is responsible for overseeing the day-to-day operations of the City, and for appointing heads of the various departments.

The City of Englewood has several boards and commissions made up of council members, residents, local businesspeople, and others who are interested in their community. Members are interviewed and appointed by City Council, and provide guidance for many of Englewood's programs and projects.

The Englewood School District operates several educational facilities throughout the City - Early Childhood (2), Elementary (4), Middle Schools (2), High School (1) and Alternative High School (1).

Englewood residents have direct light rail access to two college campuses. To the south, Arapahoe Community College offers comprehensive courses leading to both the Associate of Arts and the Associates of Science degrees. To the north, the 37,000-student Auraria campus is home to three colleges: the University of Colorado at Denver, the Community College of Denver and Metropolitan State College of Denver. Other four year colleges/universities in the Denver Metro area include: University of Colorado-Boulder, Colorado State University (Fort Collins), University of Northern Colorado (Greeley), Colorado School of Mines (Golden), Regis University (Denver) and University of Denver.

As required by generally accepted accounting principles (GAAP), these financial statements present the City of Englewood (the primary government) and its component units. The component units, the Englewood Urban Renewal Authority (EURA), the Englewood Environmental Foundation, Inc. (EEF) and the Englewood McLellan Reservoir Foundation, Inc. (EMRF) are discretely reported in separate columns of the government-wide financial statements to emphasize that they are legally separate from the City. Each discretely presented component unit has a December 31 year-end. Separate financial statements are not prepared for EURA, EEF or the EMRF. Additional information on all three entities can be found throughout the notes to the financial statements.

The annual budget serves as the foundation for the City's financial planning and control. The City Manager must submit the proposed budget to City Council for review by September 15 of each year. The council must hold public hearings within three weeks after the proposed budget is submitted and a final budget must be prepared and adopted by December 1 of each year. The budget is prepared by fund (e.g., General Fund) and department (e.g., Public Works). Approval of the City Council is required for budget revisions, except that the City Manager may transfer any unencumbered appropriation from one expenditure classification to another for the same fund. In the General Fund, the City Manager may transfer the unencumbered appropriation balance from one expenditure classification to another only within departments.

### **Local Economy**

**Colorado** The 2014 forecast is taken from the 2014 Colorado Business Economic Outlook report prepared by the Business Research Division of the University of Colorado Leeds School of Business. The 2014 Colorado Business Economic Outlook predicts that the Colorado unemployment rate is expected to drop to 6.4% in 2013 as job creation will continue to outpace the growth in the potential labor force. Colorado's unemployment rate is expected to continue to be below that of the nation.

Of the eleven major employment activities reported on, only the Information sector is projected to show a slight decrease in employment in 2014. Nonfarm employment is expected to increase 2.6% for a net gain of 61,300 jobs during 2014. The construction sector is expected to continue to lead the recovery with a projected gain of 9,000 jobs in 2014. Health care and education services are also projected to add jobs at a rate above the overall state average.

Colorado's abundance of renewable energy resources including wind, solar, hydroelectric, and biomass resources accounted for nearly 14% of the net power generation in 2011. Colorado is ranked 3rd nationally in overall alternative energy potential. Colorado's renewable energy standard of 30% potential renewable electricity by 2020 is one of the most aggressive in the nation.

Colorado's population forecast is for an increase 90,000, or 1.7%, for 2014. A gain of 1.7%, or 92,000, is forecast for 2015 bringing the total population to 5,456,000. Colorado is ranked as the 7th-fastest in percentage change behind North Dakota; Washington, DC; Texas; Wyoming; Utah; and Nevada. The state is 22nd in the nation for total population.

Colorado enjoyed a stronger recovery compared to most of the nation. GDP growth was 2.1% in Colorado which ranked 5th in the region, behind Texas, Utah, Arizona. Per capita personal income in Colorado grew 5.9% in 2011 and 3.6% in 2012, slightly exceeding the national average of 5.3% and 3.4%. Colorado continues to be an attractive destination for businesses and citizens due for a number of reasons including:

- ▶ Above average wages, unemployment rates below national averages and abundant recreational opportunities will continue to attract businesses and a skilled labor force.
- ▶ Colorado's population growth will remain above the national average for the near future.
- ▶ Advanced technology will continue to play an integral and evolving role in the state. A solid argument may be made that this is a good time to embark on new technologies in renewable energy as well as other natural resource related energy production.

**Metro Denver** The 2014 economic update for the Denver Metro Area is from the *2014 Focus Colorado: Economic and Revenue Forecast* report prepared by the Colorado Legislative Council (CLC). The CLC provides non-partisan economic research to the Colorado General Assembly. The report covers the fiscal year running from July 1, 2013 through June 30, 2014.

2013 brought Denver its fastest growth since the beginning in the recession in two key areas: employment and the number of nonresidential construction projects. Housing permits and retail trade also continued to grow, though at slower rates than in 2012.

The metro Denver region, which represents over half of the statewide labor force, will continue to see moderate employment gains. The metro Denver region's unemployment rate is 6.5% for 2013.

Gains were also seen in real estate and consumer spending. Construction of new homes in the Denver region continued to increase rapidly in 2013, as the number of housing permits issued grew 18.9% in Denver-Aurora and 22.5% in Boulder relative to 2012. Retail sales increased 4.8% during 2013. This rate is below the 2012 growth rate but above the pre-recession figures. Consumer spending will continue to fluctuate and be influenced by employment, economic factors and national policies.

### **Long-term Financial Planning**

At the end of the year, *unassigned* fund balance for the general fund was \$5,667,918, or 16.8% of total General Fund revenues. The 2014 General Fund budget is calling for a \$1,207,787 deficit that will lower the percentage to an estimated 9.33% of 2014 budgeted revenues. Total 2014 general fund revenues, before transfers, are estimated at \$39,670,000 or \$1,230,000 less than 2013 actual revenues. Total 2014 general fund expenditures are budgeted at \$42,127,000 or \$2,001,000 more than the 2013 actual expenditures, a 4.9% increase.

The City is mature and landlocked; however, several development and redevelopment opportunities exist. These opportunities will influence the local economy and are a potential source of revenue for the City of Englewood.

Property owned by the Englewood/McLellan Reservoir Foundation (EMRF) is located adjacent to the four corners of the intersection of C470 and Lucent Boulevard. Any development of the site must protect the McLellan Reservoir water resources and quality. Development is underway in and around the site. The RTD has negotiated to locate a light rail station on the site as part of FasTracks. Douglas County supports a transit-oriented development at this location. Several tracts of land have been leased and are producing revenue for the City.

The Parks and Recreation Master Plan for the City of Englewood guides the future of the City as it relates to parks, trails, and recreation within the City.

The Plan defines Level of Service based on population and geography. Ideally, each citizen should be within one-half mile of a neighborhood park and 1.5 miles of a community park. A critical component of this plan is the identification of potential residential growth and development areas, and ensuring there are adequate neighborhood parks to serve them in the future. Neighborhood parks are the backbone of the community, while community parks are invaluable, citywide resources. The plan further defines the need for access, sizes, and amenities important to achieving desirable results from parks.

Recommendations of the Plan were formulated to address specific needs that arose from the planning process. Recommendations take shape in six essential forms: new parkland and amenities, major park redesigns, facility additions and enhancements, street crossing enhancements, new off-street trails, and key new on-street trail connections. Duncan Park is currently undergoing a major redesign and the Plan recommends enhancements to Cushing Park, Miller Field, Hosanna Athletic Complex, Centennial Park, and Bellevue Park. Additionally, this Plan recommends numerous street crossing enhancements, off-street trails, and on-street trail connections throughout the city. Lastly, the Plan recommends phasing in a comprehensive irrigation system upgrade for all parks.

As with any plan, the effectiveness and success will be measured by the community's ability and willingness to implement the Plan. This Plan provides recommendations and directs actions for the near and more distant future. This Plan also offers specific considerations to help prioritize which projects should be implemented first. The Plan is intended to be flexible and fluid, so that as opportunities for land acquisition and park development become available, the City can immediately capitalize on these opportunities without being committed to a pre-determined project identified in a concrete prioritization system. This long-range planning proposed to establish a perpetual fund or "land bank" to strategically acquire parcels for park development that may become available in the future.

In addition to initial construction costs of any project that may be undertaken, the City would likely incur significant additional operating costs to staff, operate and maintain the new facilities.

## **Relevant Financial Policies**

### General Fund Balance

The unreserved/undesignated fund balance target for the General Fund is between 10% and 16% of total General Fund revenues or approximately one to two months of General Fund budgeted expenditures. If the unreserved/undesignated fund balance falls below the minimum target balance, additional sources of funds and/or reductions of uses of funds are identified to bring the balance to the desired level.

### Long Term Asset Reserve (LTAR)

This General Fund reserve account accumulates funds from the sale, lease, or earnings from long-term assets. It was also determined that these funds should be used in a careful, judicious and strategic manner. The funds committed in this account may only be expended if appropriated in the annual budget or by supplemental appropriation.

## Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Englewood for its comprehensive annual financial report for the fiscal year ended December 31, 2012. This was the thirtieth consecutive year that the City has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate. This report would not have been possible without the efficient and dedicated service of the entire staff of the Department of Finance and Administrative Services. We wish to express our appreciation to all members of the Department who assisted and contributed to the preparation of this report. We would also like to thank the City's staff and members of City Council for their interest and support in planning and conducting the financial operations of the City in a responsible and progressive manner.

Respectfully submitted,

*Gary Sears*

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Gary Sears  
City Manager

*Frank Gryglewicz*

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Frank Gryglewicz  
Director of Finance and Administrative Services

City of Englewood, Colorado  
**Principal Officials**

**Elected Officials**

**City Council**

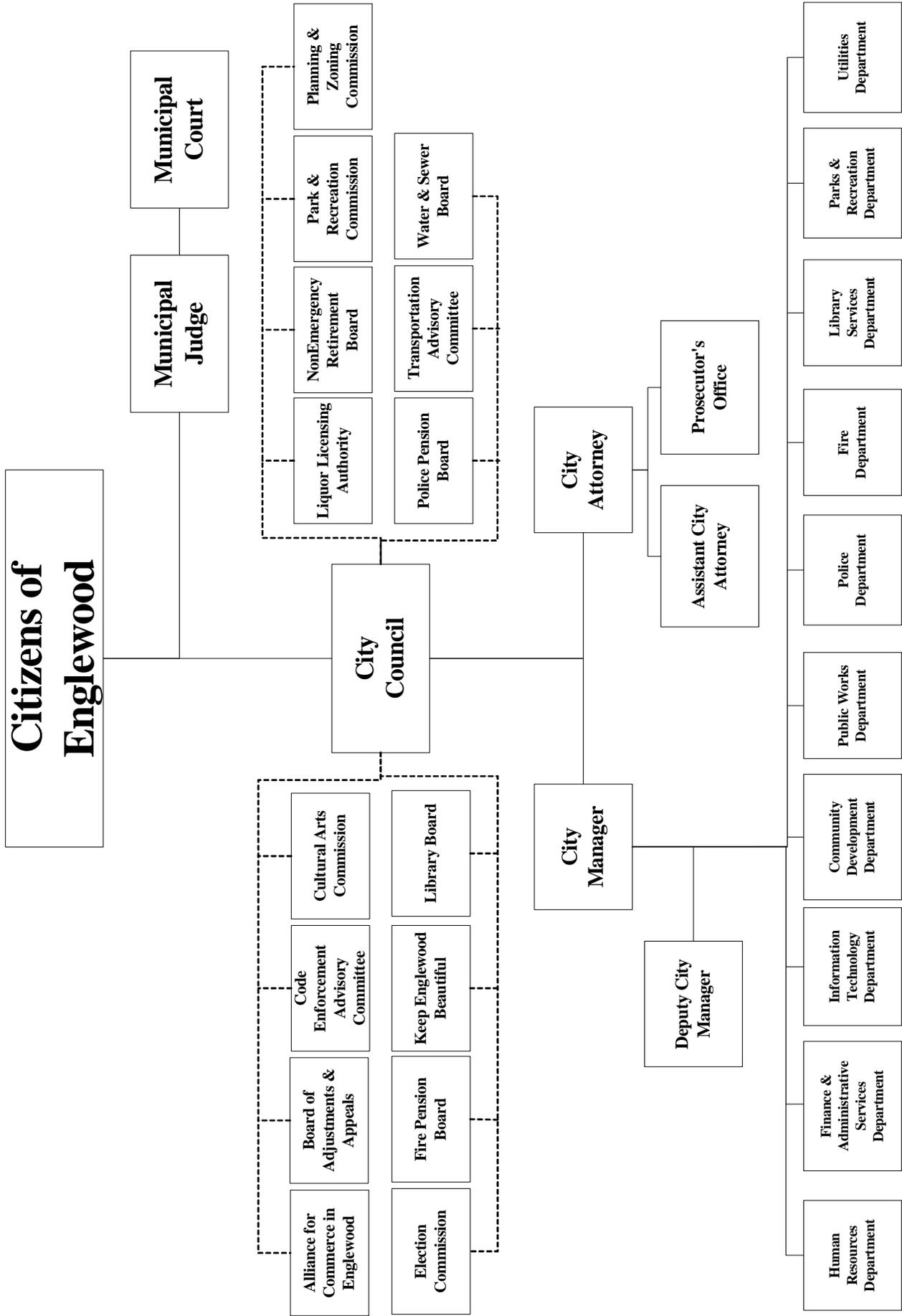
Mayor ..... Randy Penn, District 3  
Mayor Pro Tem ..... Linda Olson, District 2  
Council Member ..... Rick Gillit, District 4  
Council Member ..... Joe Jefferson, District 1  
Council Member ..... Bob McCaslin, At-Large  
Council Member ..... Jill Wilson, At-Large  
Council Member ..... Steven Yates, At-Large

**Municipal Judge** ..... Vincent Atencio

**City Officials**

City Manager ..... Gary Sears  
Deputy City Manager ..... Michael Flaherty  
City Attorney ..... Dan Brotzman  
Community Development Director ..... Alan White  
Finance and Administrative Services Director ..... Frank Gryglewicz  
Fire Chief ..... Andrew Marsh  
Human Resources Director ..... Susan Eaton  
Information Technology Director ..... Jeff Konishi  
Library Services Director ..... Dorothy Hargrove  
Municipal Court Administrator ..... Tamara Wolfe  
Parks and Recreation Director ..... Jerrell Black  
Police Chief ..... John Collins  
Public Works Director ..... Rick Kahm  
Utilities Director ..... Stewart Fonda

# Organization Chart





Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**City of Englewood  
Colorado**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2012**

Executive Director/CEO

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# Holscher, Mayberry & Company, LLC

## Certified Public Accountants

Member of the American Institute of Certified Public Accountants  
Governmental Audit Quality Center  
and Private Company Practice Section

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City Council  
City of Englewood  
Englewood, Colorado

### INDEPENDENT AUDITORS' REPORT

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, the aggregate remaining fund information and the budgetary comparison statement of the general fund of the City of Englewood, Colorado, as of and for the year ended December 31, 2013, and the related notes to the financial statements which collectively comprise the City's basic financial statements as listed in the table of contents.

#### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditors' Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Englewood, Colorado, as of December 31, 2013, and the respective changes in financial position, and, where applicable, cash flows, thereof, and the budgetary comparison of the general fund, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### **Report on Summarized Comparative Information**

We have previously audited the City of Englewood's 2012 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated May 10, 2013. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2013 is consistent, in all material respects, with the audited financial statements from which it has been derived.

**Other Matters**

***Required Supplementary Information – Management Discussion and Analysis, Schedules of Funding Progress and Schedules of Employer Contributions***

Accounting principles generally accepted in the United States of America require that the management, discussion and analysis on pages 15-31, the schedules of funding progress of page 105, and the schedules of employer contributions on page 106 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Required Supplementary Information – Budgetary Comparison Schedules and Other Supplementary Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The combining and budgetary comparison statements and schedules on page 108-151 are presented for purposes of additional analysis and are not a required part of the financial statements. The information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

**Other Information**

Our audit was conducted for the purpose of forming an opinion on the basic financial statements as a whole. The letter of transmittal on pages 5-10 and the statistical information presented on pages 160-188 are presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

**Report on Other Legal and Regulatory Requirements**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of future debt service requirements and *Local Highway Finance Report* on pages 153-158 are presented for purposes of debt and legal and compliance and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Holscher, Mayberry + Company, LLC*

Englewood, Colorado  
April 7, 2014

## Management's Discussion and Analysis

As management of the City of Englewood, Colorado (the "City"), we offer readers of the City's Comprehensive Annual Financial Report (CAFR), this narrative overview and analysis of the financial activities of the City for the year ended December 31, 2013. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

### Financial Highlights

- The assets of the City exceeded its liabilities at the close of 2013 by \$153.6 million (\$64.9 million in governmental activity net position and \$88.7 million in business-type activity net position). Of the governmental activities net position total, \$13 million, or 20%, is unrestricted and may be used to meet the City's obligations to the public and creditors. Similarly, \$4.1 million, or 4.7%, of business-type activity net position is unrestricted.
- The City's total net position increased by \$3.5 million, or 2.3% compared to 2012. Net position of the City's governmental activities increased \$2.5 million, or 4%. Net position of the business-type activities increased \$980,000, or 1.1%, from 2012.
- The total cost of the City's programs decreased \$2 million, or 2.1%, compared to 2012. The cost of governmental activities program expenses decreased \$1.2 million to \$45.4 million, and the cost of business-type activities decreased \$830,000 or 3% from 2012, to \$27.1 million.
- Total revenues, excluding special items and transfers, increased \$2.3 million or 3.2%, compared to 2012. Governmental activities revenues increased \$1.9 million, or 4.1%, to \$48.5 million while revenues of business-type activities increased \$422,000 or 1.6%, to \$27.5 million compared to 2012.
- The City's governmental funds reported combined ending fund balances of \$18.3 million, an increase of \$2.6 million when compared to 2012. Of the combined ending governmental fund balances, approximately 72%, or \$13.1 million is available for spending at the City's discretion subject to the City Council's approved policies (*committed, assigned and unassigned fund balances*).
- The General Fund reported a fund balance of \$10.9 million as of December 31, 2013, of which \$1.3 million is *restricted* for TABOR emergencies, \$2.7 million is *committed* to Long Term Asset Reserve, \$1.2 million is *assigned* to subsequent year budget requirements and \$5.7 million is *unassigned*.
- In early 2014 the Standard and Poor's Rating agency upgraded the City's Certificates of Participation and General Obligation Water Bonds from A+ to AA. Several factors were cited including, strong budgetary performance leading to a healthy fund balance, low relative debt service requirements and a strong local economy.

### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

#### Government-wide financial statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the City's assets and liabilities, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *statement of activities* presents information showing how the City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include general government, which consists of the City Council and the various Boards and Commissions, the City Attorney's Office, Municipal Court, the City Manager's Office, Community Development, Human Resources, Finance and Administrative Services and Information Technology. Governmental activities also include Police, Fire, Public Works and Culture and Recreation (including Library Services). The business-type activities of the City include the water, sewer, golf course, storm drainage, concrete utility and housing rehabilitation operations.

The government-wide financial statements include not only the City itself (known as the *primary government*), but also the Englewood Urban Renewal Authority (EURA), the Englewood Environmental Foundation, Inc. (EEF) and the Englewood McLellan Reservoir Foundation, Inc (EMRF). All three (known as *component units*) are legally separate entities for which the City is financially accountable. Financial information for these component units are reported separately from the financial information presented for the primary government itself.

## **Fund financial statements**

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** *Governmental funds* are used to account for essentially the same functions as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City maintains eleven individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the General Fund, which is considered to be a major fund. Data from the other ten governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The City adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with the budget.

**Proprietary funds.** The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for six separate operations: Water, Sewer, Golf Course, Storm Drainage, Concrete Utility and Housing Rehabilitation. Internal service funds are an accounting device to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for in-house printing, vehicle replacement and maintenance, and insurance costs. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for each of the six enterprise operations, all of which are considered major funds of the City. Conversely, the internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of *combining statements* later in this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information (RSI)* concerning the City's progress in funding its obligation to provide pension and other post employment benefits to employees.

The combining statements referred to earlier in connection with non-major governmental and proprietary funds as well as budget to actual schedules for all funds are presented immediately following the RSI.

## **Government-wide Financial Analysis**

### **A. Analysis of Net position**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The analysis below focuses on the net position and changes in net position of the City's governmental and business-type activities. At the end of the current fiscal year, the City is able to report positive balances in all three categories of net position, both for the governmental and business-type activities. The same is true for the prior year.

Table 1 presents an analysis of the City's net position as of December 31. The City's assets exceeded liabilities by \$153.6 million at the close of 2013. Governmental activities make up \$64.9 million or (42%) of these assets, with business-type activities making up the remaining \$88.7 million or (58%). Total net position increased by \$3.4 million in 2013. The increase is comprised of the following:

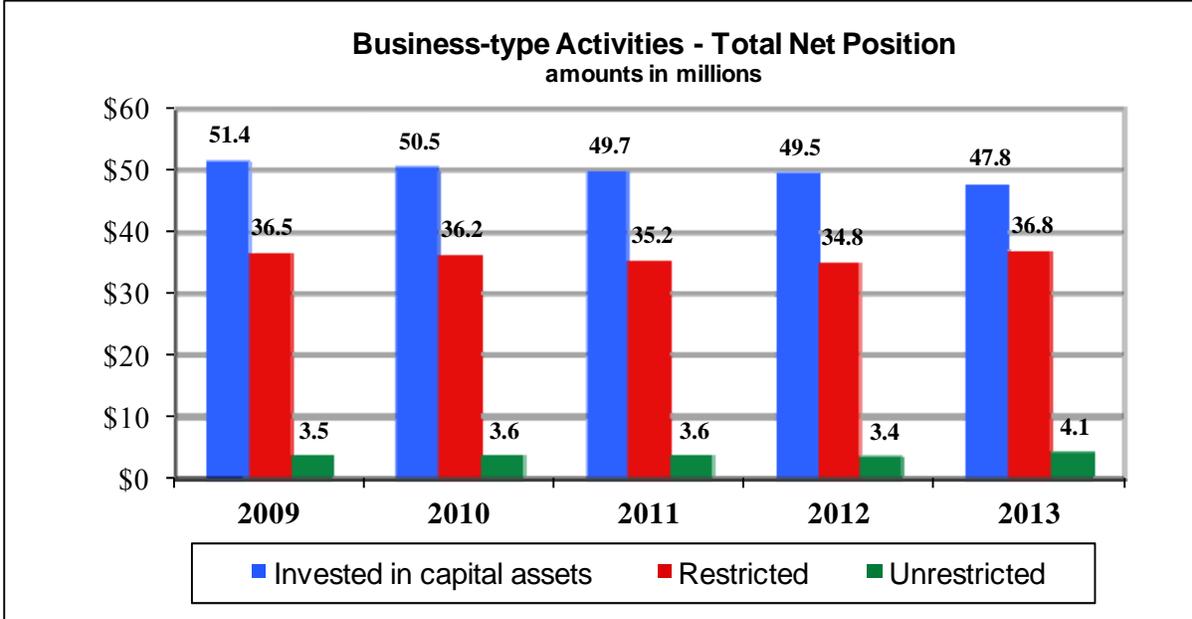
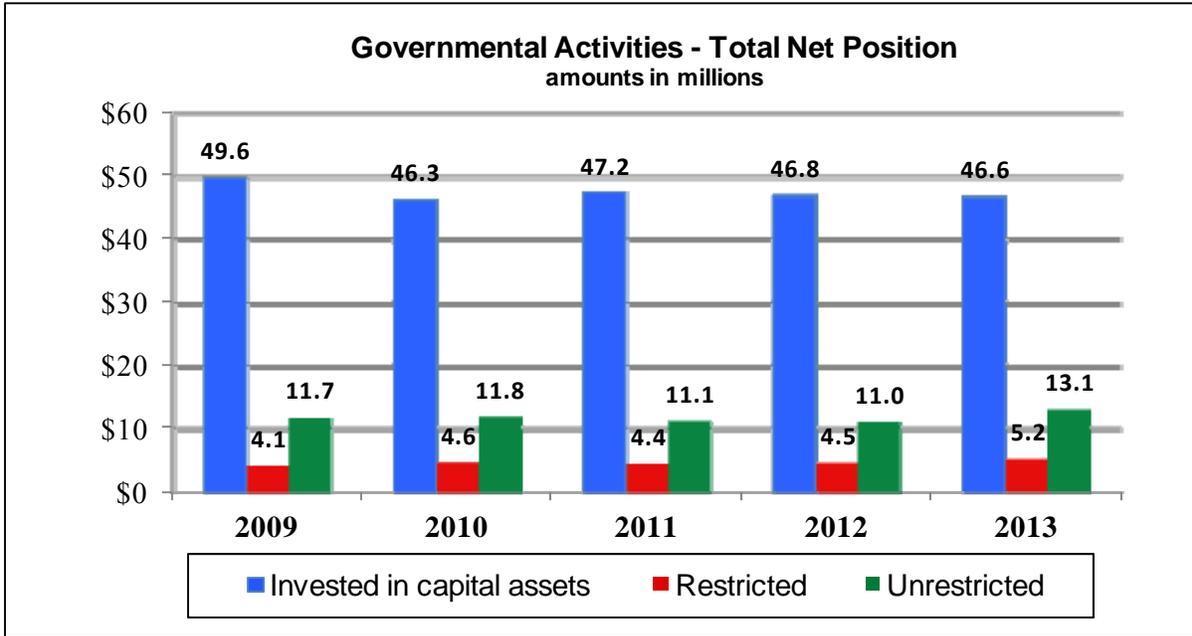
- Total assets decreased by \$1.8 million, or less than 1%, to \$261 million.
- Total liabilities also decreased by \$5.5 million, or 5%, to \$103.7 million. The decrease in liabilities is due primarily to regular debt service payments on the City's notes and bonds.

**Table 1**  
**City of Englewood**  
**Summary of Net Position**

	Governmental Activities		Business-type Activities		Total Primary Government	
	2013	2012	2013	2012	2013	2012
<b>Assets</b>						
Current and other assets	\$ 29,604,866	\$ 26,944,599	\$ 94,282,561	\$ 99,269,766	\$ 123,887,427	\$ 126,214,365
Capital assets	70,075,067	72,329,570	67,027,332	64,209,444	137,102,399	136,539,014
Total assets	<u>99,679,933</u>	<u>99,274,169</u>	<u>161,309,893</u>	<u>163,479,210</u>	<u>260,989,826</u>	<u>262,753,379</u>
<b>Total deferred outflows of resources</b>						
	<u>198,406</u>	<u>236,630</u>	<u>116,934</u>	<u>133,321</u>	<u>315,340</u>	<u>369,951</u>
<b>Liabilities</b>						
Long-term liabilities	26,598,508	28,555,024	61,164,095	65,342,817	87,762,603	93,897,841
Other liabilities	4,367,411	4,703,173	11,555,936	10,543,166	15,923,347	15,246,339
Total liabilities	<u>30,965,919</u>	<u>33,258,197</u>	<u>72,720,031</u>	<u>75,885,983</u>	<u>103,685,950</u>	<u>109,144,180</u>
<b>Total deferred inflows of resources</b>						
	<u>4,047,000</u>	<u>3,879,753</u>	<u>-</u>	<u>-</u>	<u>4,047,000</u>	<u>3,879,753</u>
<b>Net Position</b>						
Net investment in capital assets	46,622,318	46,838,945	47,756,893	49,479,564	94,379,211	96,318,509
Restricted	5,176,860	4,532,092	36,804,326	34,849,374	41,981,186	39,381,466
Unrestricted	13,066,242	11,001,812	4,145,577	3,397,610	17,211,819	14,399,422
Total net position	<u>\$ 64,865,420</u>	<u>\$ 62,372,849</u>	<u>\$ 88,706,796</u>	<u>\$ 87,726,548</u>	<u>\$ 153,572,216</u>	<u>\$ 150,099,397</u>

The largest portion of the City's assets (52.5%) reflects its investment of \$137 million in capital assets (e.g., land, buildings, machinery and equipment). Net Capital assets are reported less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay the debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net position, \$42 million (27.3%) represents resources that are subject to external restrictions on how they may be used. The net position of the utility funds: Water, Sewer, Storm Drainage and Concrete, are restricted by City Charter as to their use based on the purpose of their respective service fees. The remaining balance of unrestricted net position, \$17.2 million (11.2%) may be used to meet the government's ongoing obligations to citizens and creditors. Of the \$13.1 million of unrestricted net position attributed to governmental activities, \$3.3 million represents the unrestricted net position of the City's internal service funds.



**B. Analysis of Changes in Net position**

As presented in Table 2, the City of Englewood’s overall net position increased by \$3.5 million during 2013. This increase is explained in the governmental and business-type activities discussion below.

**Governmental Activities**

Net position of governmental activities increased by \$2.5 million during 2013.

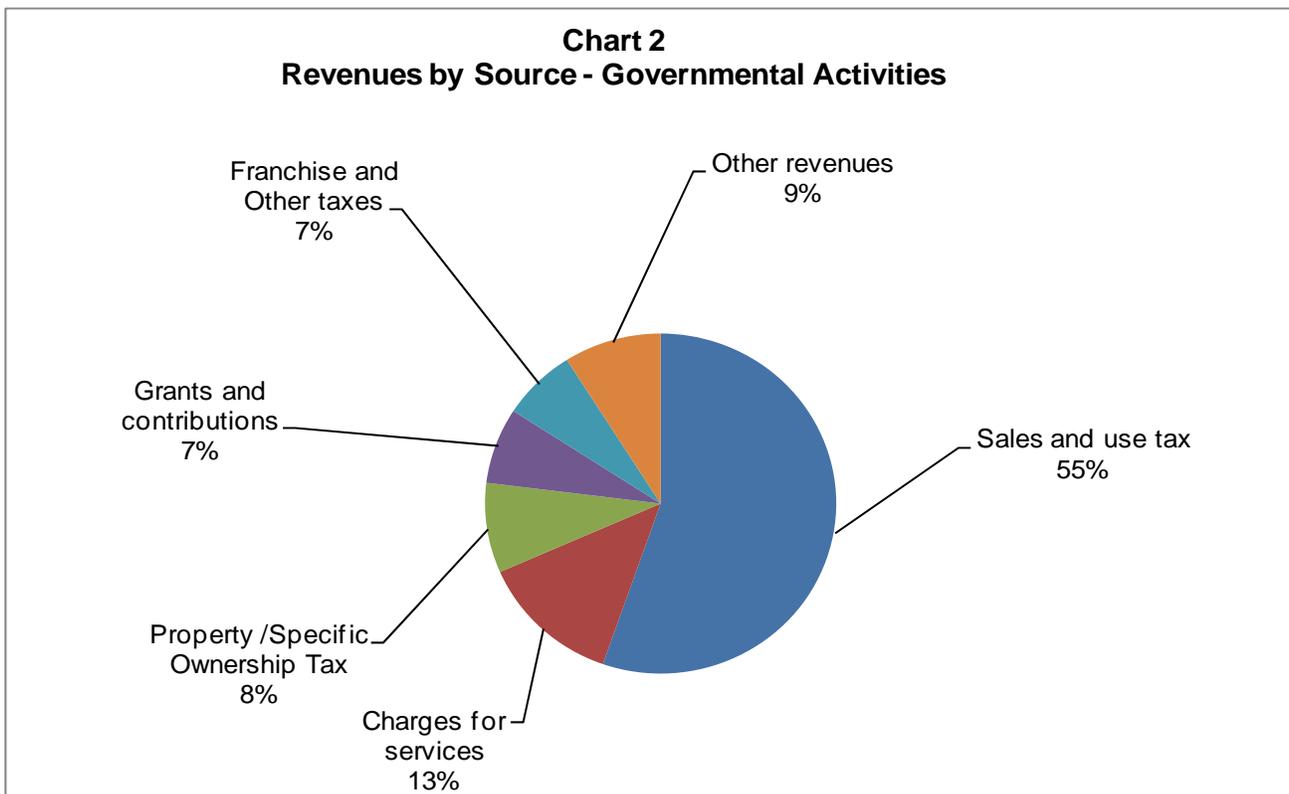
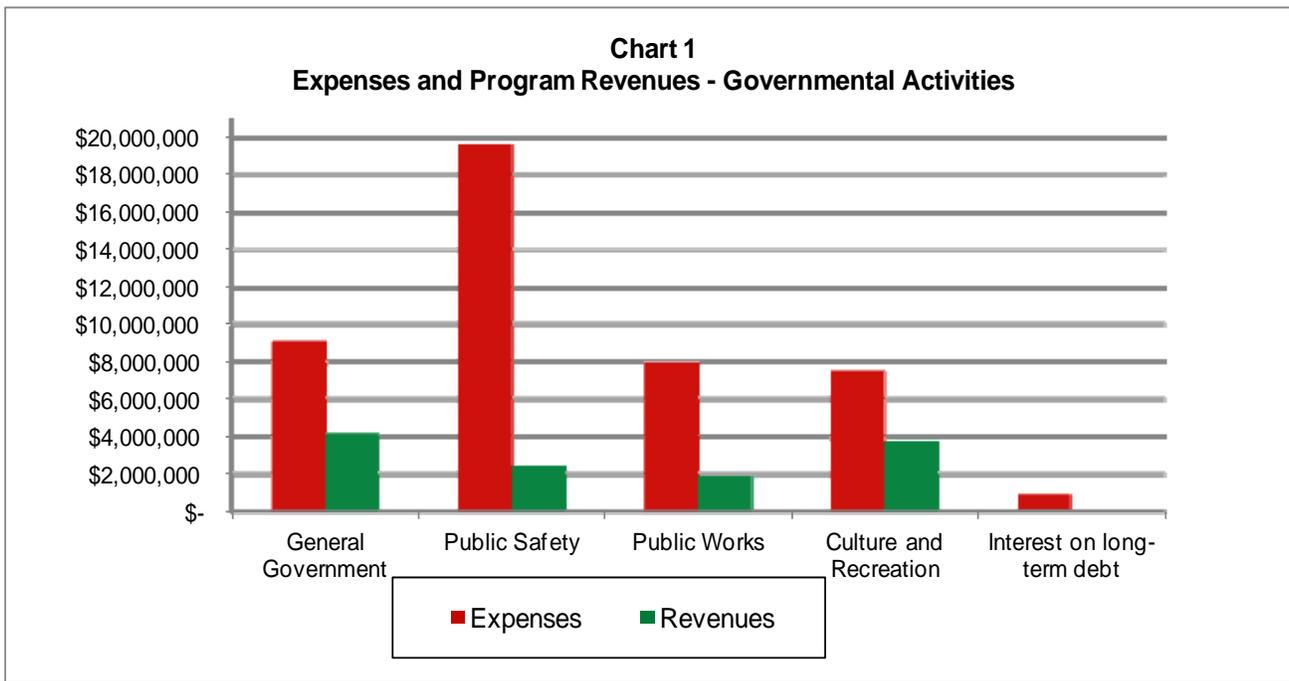
Governmental revenues increased approximately \$1.9 million or 4.1% compared to 2012. This increase is due primarily to increases in tax collections and building permits.

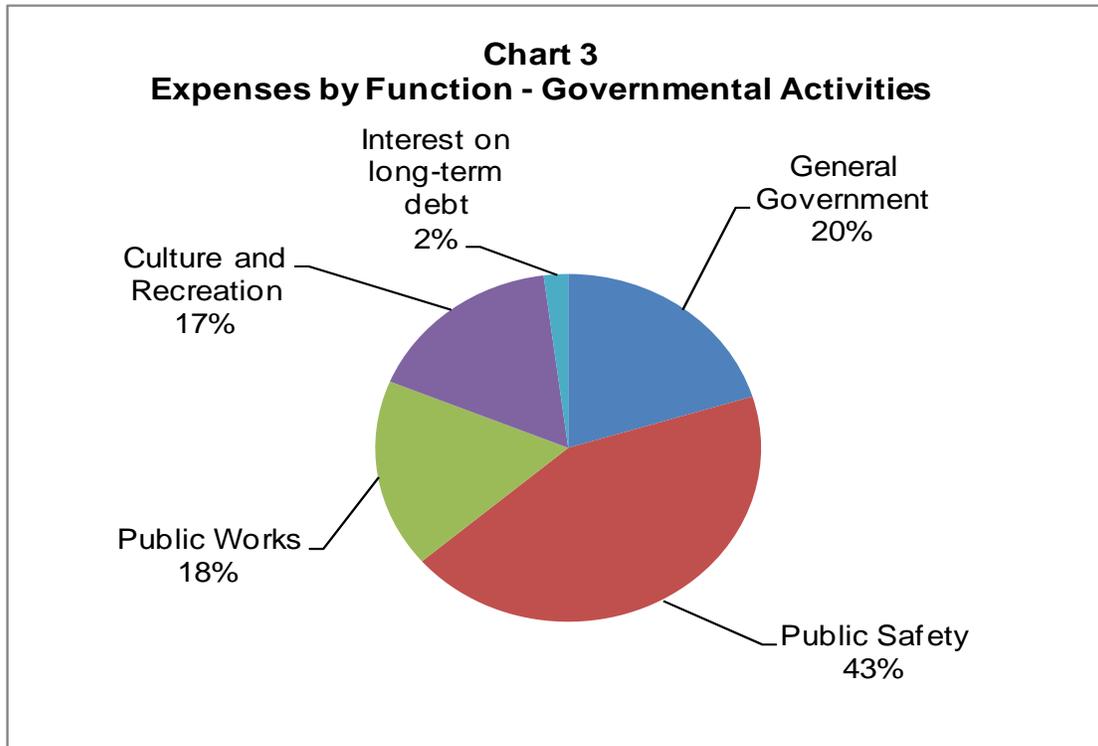
Governmental expenses decreased by approximately \$1.2 million or 2.7% from 2012. This is due primarily to budgetary cost cutting measures.

**Table 2**  
**City of Englewood**  
**Summary of Changes in Net Position**  
**For Years Stated**

	Governmental		Business-type		Total	
	Activities		Activities		Primary Government	
	2013	2012	2013	2012	2013	2012
<b>Revenues</b>						
Program revenues						
Permits, fees, fines and charges for services	\$ 9,217,318	\$ 8,853,418	\$ 26,643,877	\$ 26,089,475	\$ 35,861,195	\$ 34,942,893
Operating grants and contributions	2,829,006	3,386,614	360,112	590,338	3,189,118	3,976,952
Capital grants and contributions	65,030	69,815	525,143	426,831	590,173	496,646
General Revenues						
Taxes	34,136,103	31,573,167	-	-	34,136,103	31,573,167
Grants and contributions not restricted to specific programs	16,223	40,809	-	-	16,223	40,809
Investment earnings	(33,333)	163,573	-	-	(33,333)	163,573
Other	2,224,158	2,456,919	-	-	2,224,158	2,456,919
Total revenues	<u>48,454,505</u>	<u>46,544,315</u>	<u>27,529,132</u>	<u>27,106,644</u>	<u>75,983,637</u>	<u>73,650,959</u>
<b>Expenses</b>						
General government	9,104,172	9,498,751	-	-	9,104,172	9,498,751
Public Safety	19,529,393	19,597,424	-	-	19,529,393	19,597,424
Public works	7,893,742	8,130,782	-	-	7,893,742	8,130,782
Culture and recreation	7,530,317	8,033,063	-	-	7,530,317	8,033,063
Interest on long-term debt	918,447	960,650	-	-	918,447	960,650
Unallocated depreciation	436,088	436,088	-	-	436,088	436,088
Water	-	-	7,478,002	8,094,782	7,478,002	8,094,782
Sewer	-	-	16,137,479	16,283,665	16,137,479	16,283,665
Golf Course	-	-	2,176,212	2,182,690	2,176,212	2,182,690
Storm	-	-	271,351	294,241	271,351	294,241
Concrete	-	-	744,672	739,925	744,672	739,925
Housing rehabilitation	-	-	290,943	333,467	290,943	333,467
Total expenses	<u>45,412,159</u>	<u>46,656,758</u>	<u>27,098,659</u>	<u>27,928,770</u>	<u>72,510,818</u>	<u>74,585,528</u>
<b>Increase (decrease) in Net Position before special items and transfers</b>	3,042,346	(112,443)	430,473	(822,126)	3,472,819	(934,569)
Transfers	(549,775)	131,805	549,775	(131,805)	-	-
<b>Change in Net Position</b>	2,492,571	19,362	980,248	(953,931)	3,472,819	(934,569)
Net Position - beginning	62,372,849	62,353,487	87,726,548	88,680,479	150,099,397	151,033,966
Net Position - ending	<u>\$ 64,865,420</u>	<u>\$ 62,372,849</u>	<u>\$ 88,706,796</u>	<u>\$ 87,726,548</u>	<u>\$ 153,572,216</u>	<u>\$ 150,099,397</u>

The following graphs provide visual representations of the expenses and revenues for governmental activities for 2013.





**Business-type Activities**

Overall the Business-type activities increased the total net position of the City by \$1 million.

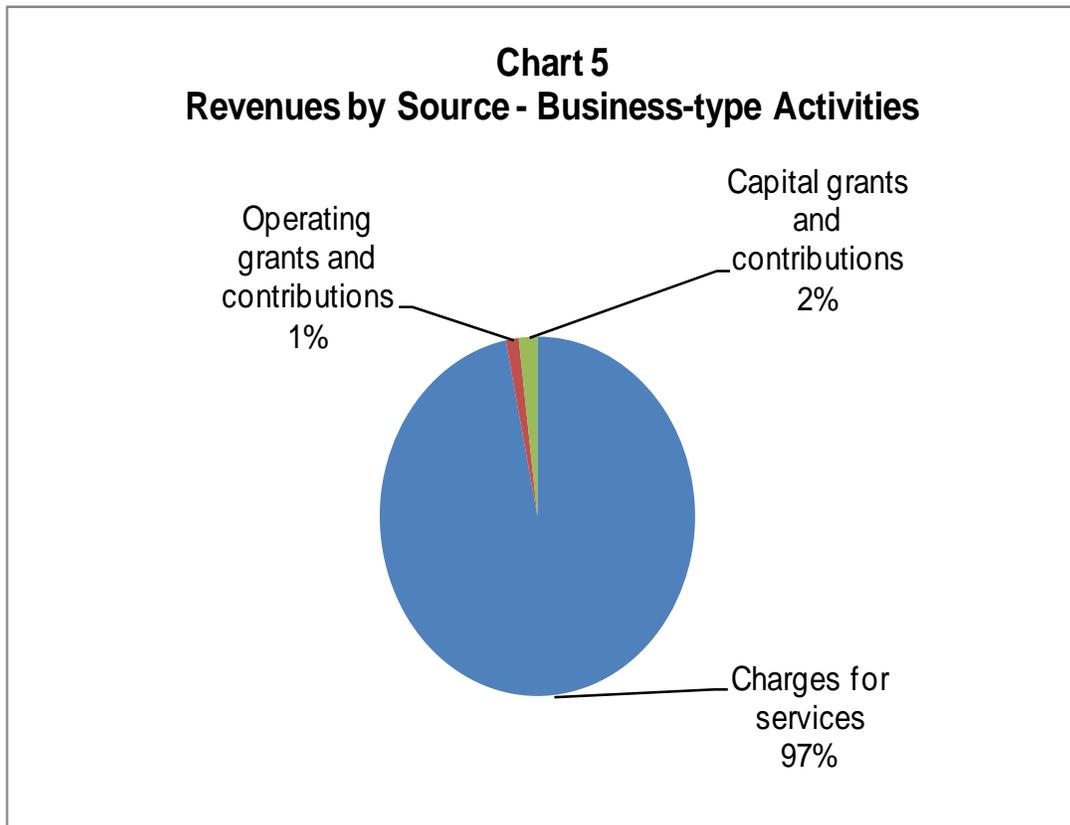
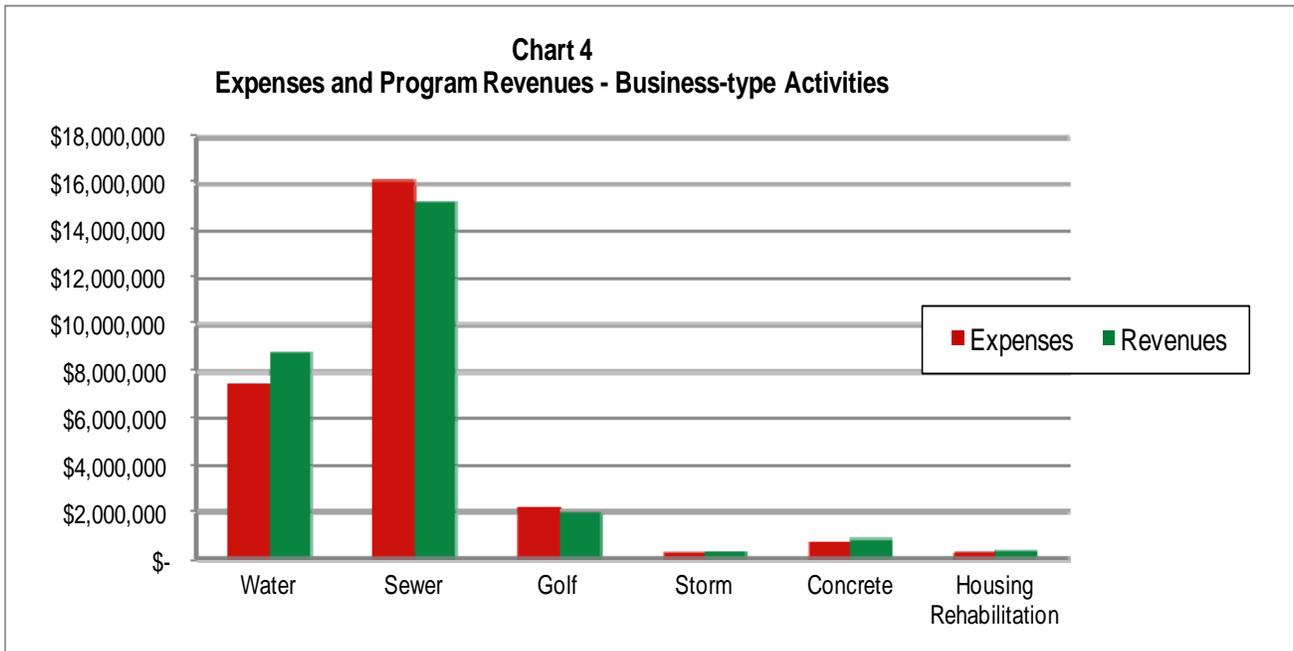
The water fund experienced an increase in net position of \$1.3 million compared to an increase of \$960,000 in 2012. Water rates were last increased 7% on January 1, 2011. An increase in charges for services and only a modest increase in operating expenses left the fund with a net operating income of \$1.6 million. This, along with earnings on investments and other income covered the interest on long-term debt of \$630,000.

The sewer fund saw a decrease in net position of \$1 million compared to a decrease of \$1.6 million in 2012. Net position will continue to decrease in future years as the City’s portion of depreciation on the recent treatment plant expansion is passed through to the Sewer Fund. The fund experienced income from operations of \$4.4 million in 2013 compared to an operating income of \$3.6 million in 2012. Sewer rate increases of 4% per year have been approved for each of the next two years (2014-2015). The rate increases are designed to provide additional resources to meet debt service requirements, and capital improvements, and to fund ongoing operations and maintenance requirements. The 2004 sewer fund loans issued by the Colorado Water Resource and Power Development Agency were refinanced in 2013 and will save the fund approximately \$2.1 million in financing fees over the remaining life of the loans which have a final payment date of 2025.

The golf course fund experienced a decrease in net position of \$228,000 compared to a decrease of \$38,000 in 2012. Worse weather conditions in 2013 were responsible for the decrease in revenues.

The storm drainage, concrete utility and the housing rehab funds all had insignificant changes in net position when compared to 2012.

The following graphs provide visual representations of the expenses and revenues for business-type activities for 2013.



## Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

### A. Governmental funds

The focus of the City's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable resources*. This information is necessary to assess the City's financing requirements. Types of governmental funds reported by the City include the General Fund, Special Revenue Funds, Debt Service Funds and Capital Projects Funds. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the year.

At December 31, 2013, the City's governmental funds reported combined ending fund balances of \$18,300,000, an increase of \$2,633,000, or 16.8%, compared to 2012. \$13,116,000 (71.6%) constitutes *committed, assigned and unassigned balances*, which are available for spending at the City's discretion. Of the *committed* fund balance, \$2,619,000 is for the Long Term Asset Reserve (LTAR) fund. The remainder of fund balance is *restricted* for the following purposes:

Restricted for parks and recreation	\$3,661,000
Restricted for law enforcement	150,000
Restricted for debt service	25,000
Restricted for TABOR emergency	1,340,000

The General Fund is the primary operating fund of the City. At the end of 2013, *unassigned* fund balance of the General Fund was \$5,668,000 while total fund balance was \$10,914,000. As a measure of the General Fund's liquidity, it may be useful to compare both assigned and unassigned fund balance and total fund balance to total fund expenditures. *Assigned* and *unassigned* fund balances represent 17.13% of total General Fund expenditures, up from 12.3% in 2012, while total fund balance represents 27.2% of that same amount (up from 22.5% in 2012).

The total fund balance of the City's General Fund increased by \$1,843,000 during 2013. Revenues increase by approximately 2.6% and expenditures decrease slightly. Key factors are as follows:

- Sales and use tax collections increased 4.9% or \$1,070,000 compared to 2012 due to recovering economic conditions.
- Expenditures were held slightly below 2012 levels through continuing city-wide cost cutting measures.
- The General Fund had excess *revenues* over expenditures amounting to \$776,000, prior to transfers. Net transfers amounting to \$1,066,000 were made to the General Fund in 2013.

The following schedule summarizes General Fund operations for the last five years:

Revenues	2009	2010	2011	2012	2013	5 year change
Taxes						
Property	\$ 2,971,303	\$ 3,020,884	\$ 2,994,213	\$ 2,874,816	\$ 2,900,715	\$ (70,588)
Specific ownership	276,414	263,434	246,062	243,293	266,881	(9,533)
Sales and use	20,624,659	20,866,515	21,737,110	22,363,618	23,433,775	2,809,116
Franchise	2,452,611	2,620,191	2,631,393	2,930,888	3,101,310	648,699
Cigarette	218,449	196,320	190,762	189,618	195,088	(23,361)
Hotel/motel	9,140	8,806	9,820	10,395	12,039	2,899
Subtotal taxes	26,552,576	26,976,150	27,809,360	28,612,628	29,909,808	3,357,232
Intergovernmental	1,319,282	1,465,970	1,724,807	1,865,722	1,488,204	168,922
Charges for Services	3,185,443	3,254,830	3,384,317	3,441,525	3,470,894	285,451
Recreation	2,315,598	2,489,781	2,635,221	2,615,642	2,420,443	104,845
Net Investment Income	230,000	100,545	91,034	84,046	(10,223)	(240,223)
Licenses and Permits	588,328	695,563	778,536	983,359	1,446,578	858,250
Fines and Forfeitures	1,639,678	1,437,957	1,284,759	1,381,453	1,317,707	(321,971)
Contributions from (to) component units	(188,163)	105,125	425,159	551,295	573,526	761,689
Other	635,982	293,658	173,382	354,130	284,882	(351,100)
Total Revenues	36,278,724	36,819,579	38,306,575	39,889,800	40,901,819	4,623,095
Expenditures						
General Government	7,532,196	7,068,723	7,215,089	7,286,228	7,079,062	(453,134)
Fire Services	7,320,268	7,425,903	7,666,842	8,100,554	8,002,677	682,409
Police Services	10,183,890	10,312,633	10,395,238	10,788,935	11,226,157	1,042,267
Public Works	5,152,891	5,137,364	5,259,876	5,202,903	5,234,383	81,492
Culture & Recreation	7,003,522	7,095,892	6,862,760	6,830,017	6,577,255	(426,267)
Debt Service	1,805,208	1,860,827	2,096,463	2,056,951	2,005,830	200,622
Total Expenditures	38,997,975	38,901,342	39,496,268	40,265,588	40,125,364	1,127,389
Excess Revenues Over (Under) Expenditures	(2,719,251)	(2,081,763)	(1,189,693)	(375,788)	776,455	
Other Financing Sources (Uses)						
Transfers In	1,028,456	2,091,485	1,813,945	1,968,242	1,139,574	
Transfers Out	(177,011)	(750,000)	(301,246)	(1,339,329)	(73,006)	
Total Other Financing Sources (Uses)	851,445	1,341,485	1,512,699	628,913	1,066,568	
Total Revenues and Other Financing Sources Over (Under) Total Expenditures and Other Financing Uses	(1,867,806)	(740,278)	323,006	253,125	1,843,023	
Fund Balances - Beginning	11,102,763	9,234,957	8,494,679	8,817,685	9,070,810	
Fund Balances - Ending	\$ 9,234,957	\$ 8,494,679	\$ 8,817,685	\$ 9,070,810	\$ 10,913,833	
Restricted Fund Balance	\$ 1,209,200	\$ 1,150,000	\$ 1,150,000	\$ 1,200,000	\$ 1,340,000	
Committed Fund Balance	3,131,979	2,429,032	2,705,161	2,917,887	2,698,128	
Assigned Fund Balance	239,543	487,204	523,053	920,353	1,207,787	
Unassigned Fund Balance	4,654,235	4,428,443	4,439,471	4,032,570	5,667,918	
Total Fund Balance	\$ 9,234,957	\$ 8,494,679	\$ 8,817,685	\$ 9,070,810	\$ 10,913,833	
Assigned/Unassigned Fund Balance as a Percentage of Revenues	13.49%	13.35%	12.95%	12.42%	16.81%	
Assigned/Unassigned Fund Balance a Percentage of Expenditures	12.55%	12.64%	12.56%	12.30%	17.14%	
Total Fund Balance as a Percentage of Revenues	25.46%	23.07%	23.02%	22.74%	26.68%	
Total Fund Balance as a Percentage of Expenditures	23.68%	21.84%	22.33%	22.53%	27.20%	

The original 2013 expenditure budget adopted in October of 2012 for the General Fund was \$40,949,793. Supplemental appropriations of \$390,000 were made during 2013 and consisted primarily of the following:

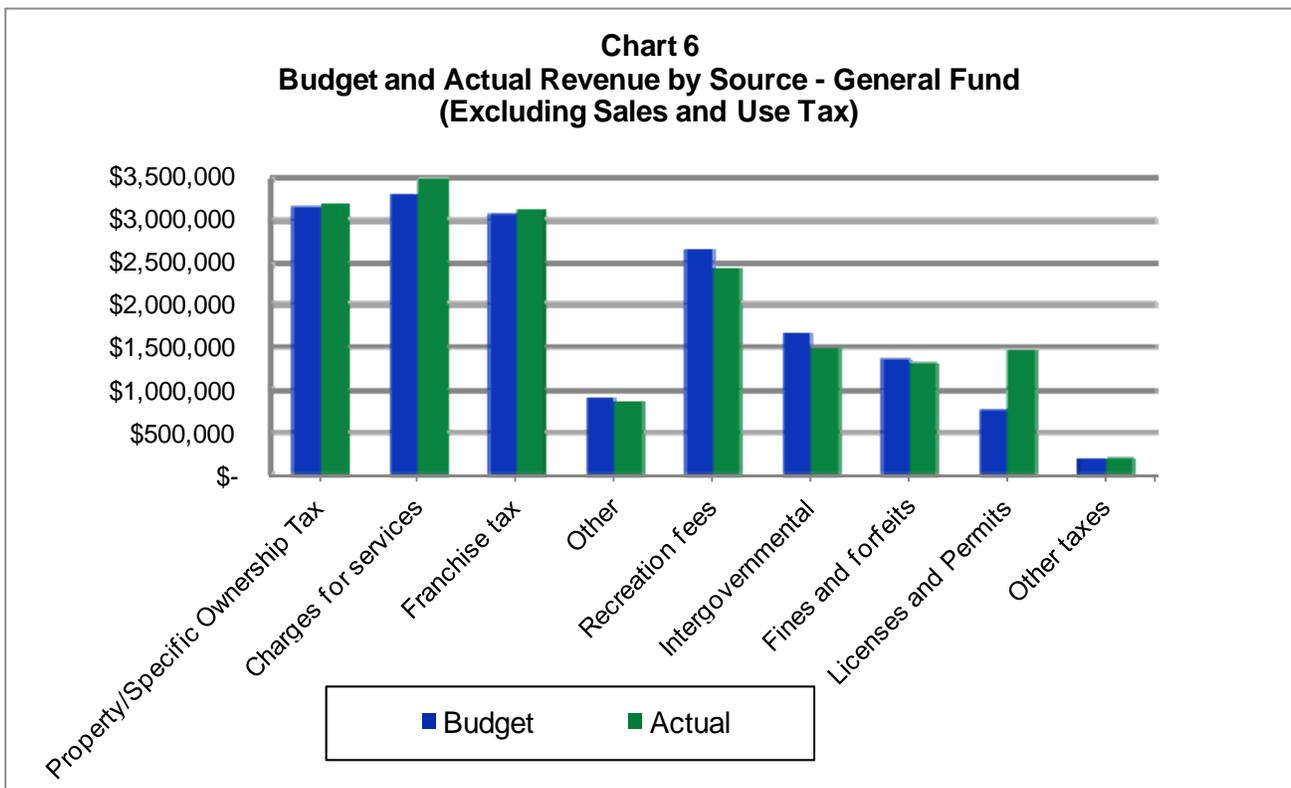
- \$271,000 for expenditures relating to various police department grants-fully offset by grant revenues
- \$120,000 for the Fire Department Budget-overtime and professional service costs were higher than anticipated- spending was offset by higher Building Division revenues

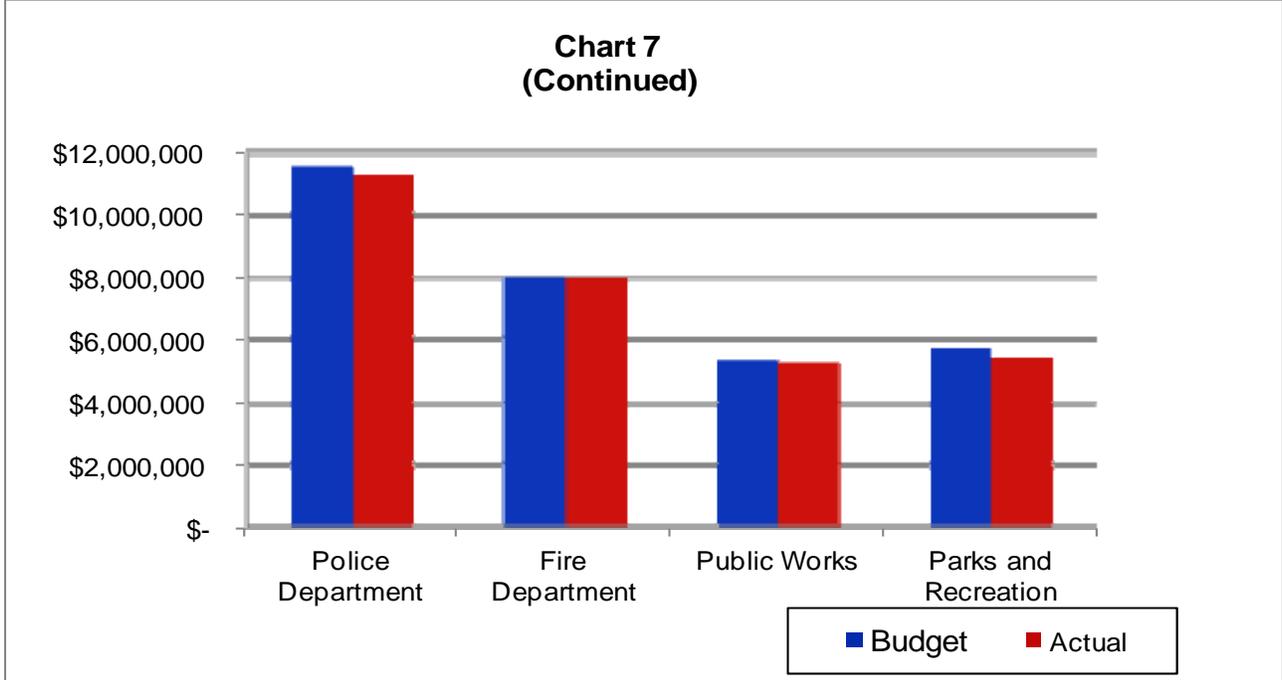
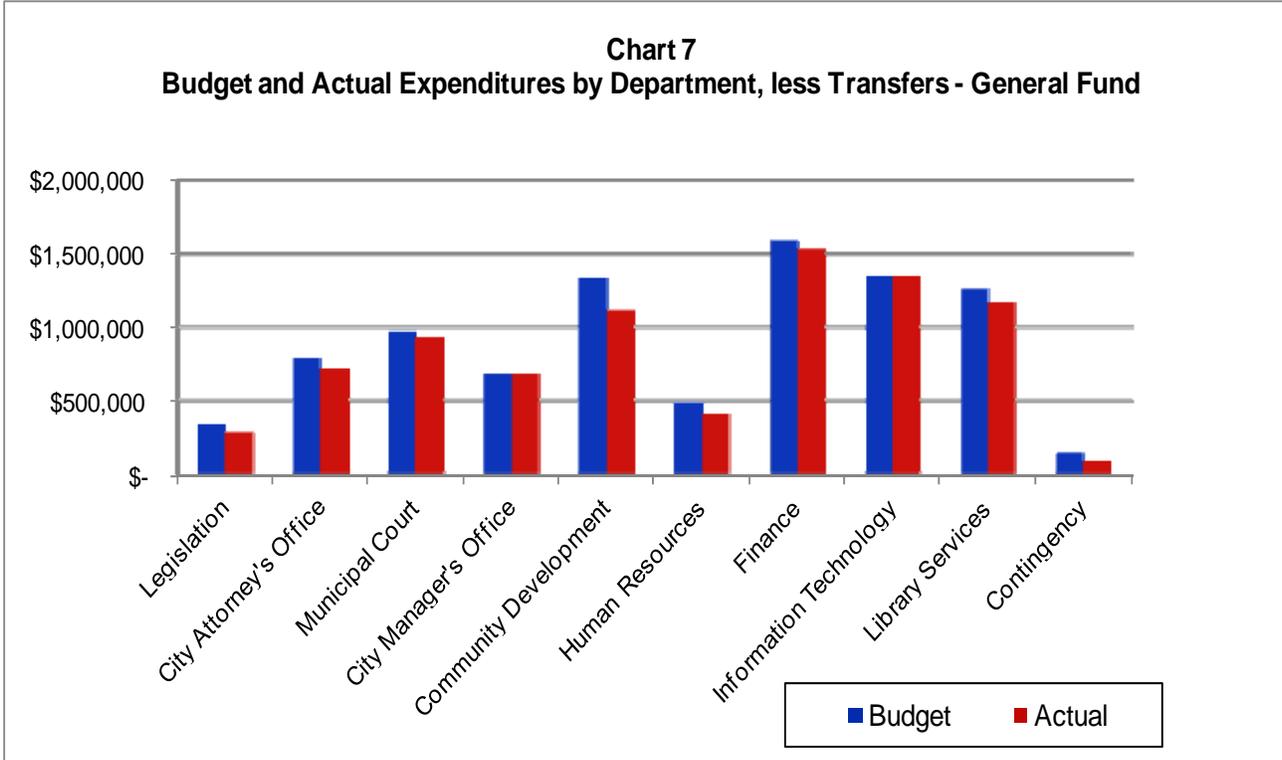
Actual expenditures were \$1,375,000 less than the final amended budget amount, a 3.3% variance. This is primarily due to cost cutting measures implemented throughout the City during 2013.

Actual revenues were \$1,582,000 more than the final amended budget amount, a 4% variance. Variances were seen in the following areas:

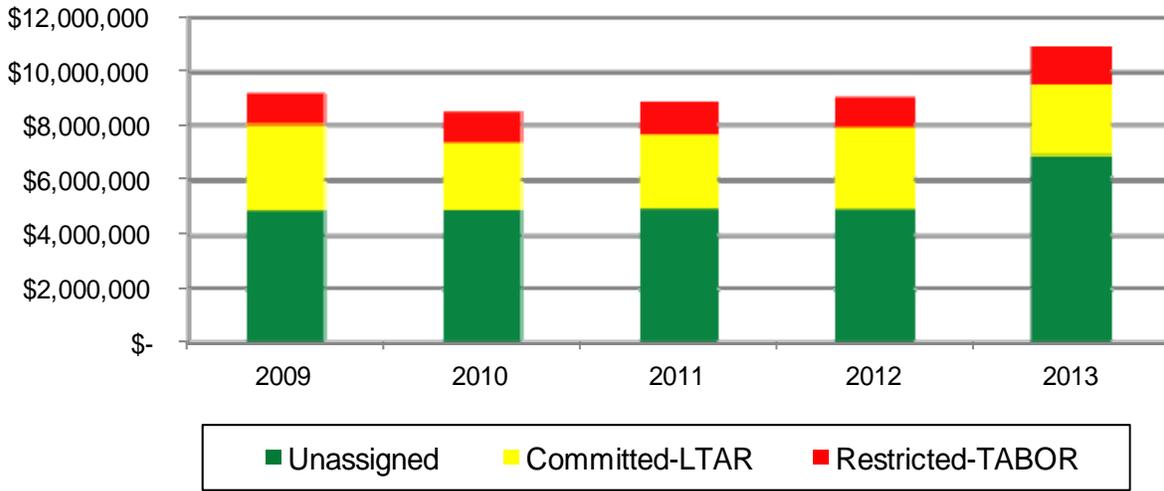
- Collected \$1,100,000 more in sales and use tax revenues than was budgeted due mainly to improving economic conditions
- Collected \$616,000 more for building permits than was budgeted due to construction activity

Charts 6 and 7 illustrate the Budget and Actual Revenue and Expenditures for the General Fund.





**Chart 8  
Components of General Fund Balance  
2009 - 2013**



Fund Balance represents the accumulated excess of Revenues and Other Financing Sources over Expenditures and Other Financing Uses, and therefore reflects cumulative results over time. Total Fund Balance consists of *restricted*, *committed* and *unassigned* portions. Only the *committed* and *unassigned* portions are available to finance future operations.

**B. Proprietary funds.** The City’s proprietary funds provide the same type of information in the government-wide financial statements, but in more detail.

Net position of the enterprise operations at December 31, 2013 follow:

	Net Position	Change in Net Position
Water	\$ 32,044,917	\$ 1,293,282
Sewer	25,095,842	(1,022,580)
Golf	13,374,363	(228,803)
Storm drainage	2,135,146	61,366
Concrete utility	11,963,504	115,881
Housing rehabilitation	3,661,055	614,921
Total net position	<u>\$ 88,274,827</u>	<u>\$ 834,067</u>

Other factors concerning the finances of the enterprise funds have already been addressed in the discussion of the City’s business-type activities.

## Capital Assets and Debt Administration

### A. Capital assets

As can be seen from the table below, the City's investment in capital assets for its governmental and business-type activities as of December 31, 2013 amounts to \$137.1 million (net of accumulated depreciation). This investment in capital assets includes land, plant, buildings, improvements, machinery and equipment, roads and bridges. The total increase in capital assets for the current year was \$500,000, or .7%. Net capital assets of governmental activities decreased approximately \$2.2 million while business-type activities increased by \$2.7 million.

Major capital asset activity during 2013 included the following:

#### Governmental Activities:

- \$900,000 million in new equipment and machinery was offset by \$3.1 million of depreciation on existing assets

#### Business-type Activities

- \$534,000 in new concrete sidewalks and alley pans were installed in the City.
- \$4,850,000 was spent on the new UV treatment process in the Water Department

The following tables provide comparative information on the City's capital assets for 2013 and 2012:

#### Capital Assets at Year-end (Net of Depreciation)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2013	2012	2013	2012	2013	2012
Land and improvements	\$ 16,083,111	\$ 16,059,231	\$ 11,522,825	\$ 11,522,825	\$ 27,605,936	\$ 27,582,056
Raw water	-	-	6,451,002	6,451,002	6,451,002	6,451,002
Works of art	203,750	203,750	-	-	203,750	203,750
Buildings	26,079,266	26,825,794	20,449,167	16,286,926	46,528,433	43,112,720
Infrastructure	18,003,909	18,818,085	11,647,889	11,494,640	29,651,798	30,312,725
Distribution and collection systems	-	-	12,064,407	12,504,411	12,064,407	12,504,411
Machinery and equipment	5,735,794	5,932,019	1,118,986	1,091,087	6,854,780	7,023,106
Improvements other than buildings	3,310,565	4,012,041	3,731,691	3,973,315	7,042,256	7,985,356
Construction in process	658,672	478,650	41,365	885,237	700,037	1,363,887
Total capital assets	<u>\$ 70,075,067</u>	<u>\$ 72,329,570</u>	<u>\$ 67,027,332</u>	<u>\$ 64,209,443</u>	<u>\$ 137,102,399</u>	<u>\$ 136,539,013</u>

Additional information on capital assets can be found in the notes to the financial statements (Note 3C).

## B. Debt Administration

The City's bond ratings carry investment grade ratings as follows:

<u>Bond Issue</u>	<u>Standard &amp; Poors</u>	<u>Moody's</u>
General Obligation	AA+	A2
COPs *	AA	A3
General Obligation Water *	AA+	Aa3
Golf Course Enterprise	Not requested	Not requested
Storm Water Enterprise	Not requested	Not requested

\* Ratings were upgraded by Standard and Poors in early 2014

City Charter limits the amount of general obligation debt the City may issue to 3% of its *actual* total valuation. The current debt limitation for the City is \$94,988,227, which is significantly in excess of the City's actual outstanding general obligation debt that is subject to this limitation of \$9,148,964.

At the end of 2013, the City had total long-term debt of \$87,762,603 as follows:

### Outstanding Debt, at Year-end

	<u>Governmental</u>		<u>Business-type</u>		<u>Total</u>	
	<u>Activities</u>		<u>Activities</u>		<u>Primary Government</u>	
	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>
General obligation bonds	\$ 8,855,000	\$ 9,530,000	\$ 11,330,000	\$ 11,480,000	\$ 20,185,000	\$ 21,010,000
Revenue bonds	-	-	3,350,000	3,445,000	3,350,000	3,445,000
Capital leases	14,341,549	15,689,292	-	-	14,341,549	15,689,292
Premiums	454,606	507,963	657,208	857,761	1,111,814	1,365,724
Notes payable	-	-	45,344,617	49,077,618	45,344,617	49,077,618
Net OPEB Obligation	343,580	252,570	119,306	100,414	462,886	352,984
Compensated absences	2,603,773	2,487,467	362,964	382,024	2,966,737	2,869,491
Total outstanding debt	<u>\$ 26,598,508</u>	<u>\$ 28,467,292</u>	<u>\$ 61,164,095</u>	<u>\$ 65,342,817</u>	<u>\$ 87,762,603</u>	<u>\$ 93,810,109</u>

Additional information on the City's long-term obligations can be found in the notes to the financial statements (Note 3E and 3F).

### Next Year's Budgets and Rates

The **2014 Budget** is essentially "status quo." In other words, staffing and service levels are maintained as close to 2013 levels as possible while allowing for slight salary increases and inflationary adjustments for fuel and energy.

The following were the general guidelines for the 2014 Budget:

- Salary increases are based on union contracts, market surveys and performance reviews.
- Health, dental, and other insurance premiums were negotiated and provided by Human Resources. Increasing health care and insurance costs continue to play a major role in budgeting decisions.
- Required pension contributions were determined by applicable actuarial studies (defined benefit) or pre-determined contribution levels (defined contribution).
- The increase for commodities, contractual, and capital expenditures was held as close as possible to 2013 levels.
- Capital items were submitted separately, ranked by relative importance and included in the Multiple Year Capital Plan (MYCP).

The 2014 Budget identifies on-going challenges for the City. The 2014 Budget projects an imbalance between revenues and expenditures that negatively influences the fund balance. This is a concern for future years as forecasts project deficits due to expenditures growing faster than revenues. The proposed General Fund unassigned fund balance for 2014 is projected at 9.33% of projected revenues.

### **Estimated Revenues**

Before interfund transfers, total General Fund revenues are projected at \$39,670,000 for 2014; this is little changed from the 2013 revenue budget of \$39,051,000. Sales and use tax revenues, which comprised approximately 52% of General Fund revenues in 2013, are estimated at \$22,883,000 for 2014, a 2% increase. The sales and use tax estimate is based on historical collections data as well as information from the Community Development Department regarding new businesses anticipated to open or existing businesses expected close in 2013 and in 2014.

### **Expenditure Appropriations**

With 2014 revenues projected at \$39,670,000 and proposed expenditures of \$42,127,000, the unfavorable variance between revenues and expenditures is projected to be \$2.4 million.

**Net Transfers** No Transfer-Out from the General Fund is anticipated for 2014. The Transfer-In to the General Fund is estimated at \$1,248,000. After taking into account these net transfers to the General Fund, the projected operating deficit for 2014 is \$1,208,000.

Salary and wages for all City department budgets are based on the City's performance and market pay philosophy along with negotiations between the City and its three employee unions. The City's cost to provide healthcare insurance coverage to eligible employees is expected to increase in 2014. Excluding personnel, fuel and energy costs, minimal increases are proposed for all other operating and maintenance costs for 2014.

As noted above in the discussion of Business-type activities, sewer rates are increasing in the coming years to deal with increasing costs of operations as well as to fund capital investment in the system.

In the event of General Fund shortfalls in revenues or unanticipated expenditures over the next year and for the next several years, City management and City Council will need to closely monitor expenditures and revenues to maintain the goal of a 10% unassigned fund balance compared to total revenue. Looking to 2014 and beyond, the City will be actively looking for ways to reduce operating expenditures and identify new sources of revenues. While this will not be an easy task, it does provide the City with opportunities to develop and utilize new long-term revenue sources and, perhaps, find new ways to deliver services to our citizens. Collectively, it is believed that the City will be able to meet the financial challenges of the future.

### **Requests for Information**

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. This report and additional financial information is also available on the City's website at [www.englewoodgov.org](http://www.englewoodgov.org). Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Department of Finance and Administrative Services, 1000 Englewood Parkway, Englewood, Colorado, 80110-2373.

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## **BASIC FINANCIAL STATEMENTS**

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Net Position  
December 31, 2013**

	Primary Government		Total
	Governmental Activities	Business-Type Activities	
<b>Assets</b>			
Cash and investments	\$ 21,211,204	\$ 21,515,575	\$ 42,726,779
Receivables:			
Property taxes	4,030,000	-	4,030,000
Sales and use taxes	3,303,500	-	3,303,500
Interest	49,206	51,918	101,124
Accounts	225,101	4,050,060	4,275,161
Assessments	15,639	-	15,639
Intergovernmental	870,430	-	870,430
Other	-	359,441	359,441
Internal balances	(431,969)	431,969	-
Inventories	200,639	798,135	998,774
Other assets	131,116	-	131,116
Equity in joint venture	-	59,027,125	59,027,125
Restricted assets - cash and investments	-	4,863,246	4,863,246
Noncurrent receivables	-	3,185,091	3,185,091
Lease receivable	-	-	-
Capital assets not being depreciated	16,945,533	18,015,192	34,960,725
Capital assets, net of accumulated depreciation	53,129,534	49,012,140	102,141,674
Total assets	<u>99,679,933</u>	<u>161,309,892</u>	<u>260,989,825</u>
<b>Deferred Outflows of Resources</b>			
Deferred charge on refunding	198,406	116,934	315,340
<b>Liabilities</b>			
Accounts payable	800,064	432,208	1,232,272
Accrued payroll and related liabilities	1,171,989	184,648	1,356,637
Unearned revenue	1,450,000	7,788,551	9,238,551
Other liabilities	149,178	2,244,372	2,393,550
Accrued interest payable	89,266	906,156	995,422
Liabilities payable from restricted assets	706,914	-	706,914
Noncurrent liabilities:			
Due within one year	3,443,941	4,165,911	7,609,852
Due in more than one year	23,154,567	56,998,184	80,152,751
Total liabilities	<u>30,965,919</u>	<u>72,720,030</u>	<u>103,685,949</u>
<b>Deferred Inflows of Resources</b>			
Deferred revenue-property tax	4,047,000	-	4,047,000
<b>Net Position</b>			
Net investment in capital assets	46,622,318	47,756,893	94,379,211
Restricted for:			
Capital projects	-	1,044,974	1,044,974
Debt service	25,413	318,272	343,685
Parks and recreation	3,661,118	-	3,661,118
Law enforcement	150,329	-	150,329
TABOR emergencies	1,340,000	-	1,340,000
Water system	-	10,803,612	10,803,612
Sewer system	-	23,383,512	23,383,512
Storm drainage system	-	933,893	933,893
Concrete system	-	320,062	320,062
Unrestricted	13,066,242	4,145,578	17,211,820
Total net position	<u>\$ 64,865,420</u>	<u>\$ 88,706,796</u>	<u>\$ 153,572,216</u>

The notes to the financial statements are an integral part of this statement.

Component Units

EURA	EEF	EMRF
\$ 18,863	\$ 826,710	\$ 17,764
-	-	-
-	-	-
47	119,251	15
-	-	15,000
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	92,774	7,855
-	-	-
-	-	-
-	12,555,000	-
516,995	8,496,257	5,706,166
-	6,550,280	-
<u>535,905</u>	<u>28,640,272</u>	<u>5,746,800</u>
-	-	-
-	-	-
819	79,073	10,000
-	-	-
-	-	-
-	-	-
-	46,422	-
-	-	-
-	1,025,000	-
-	11,530,000	-
<u>819</u>	<u>12,680,495</u>	<u>10,000</u>
-	-	-
-	-	-
516,995	15,046,537	5,706,166
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
18,091	913,240	30,634
<u>\$ 535,086</u>	<u>\$ 15,959,777</u>	<u>\$ 5,736,800</u>

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Activities  
For the Year Ended December 31, 2013**

<u>Function/Program Activities</u>	<u>Expenses</u>	<u>Program Revenues</u>		
		<u>Permits, Fees, Fines, and Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>
<b>Primary government:</b>				
Governmental Activities:				
General government	\$ 9,104,172	\$ 4,109,380	\$ 27,450	\$ -
Public safety	19,529,393	2,016,060	383,943	38,925
Public works	7,893,742	560,422	1,244,722	26,105
Culture and recreation	7,530,317	2,531,456	1,172,891	-
Interest and fiscal charges	918,447	-	-	-
Unallocated depreciation	436,088	-	-	-
Total governmental activities	<u>45,412,159</u>	<u>9,217,318</u>	<u>2,829,006</u>	<u>65,030</u>
Business-type Activities:				
Water	7,478,002	8,458,786	162,204	187,280
Sewer	16,137,479	14,801,851	79,051	337,863
Golf	2,176,212	1,950,665	530	-
Storm	271,351	317,935	16,078	-
Concrete	744,672	859,754	1,046	-
Housing Rehabilitation	290,943	254,886	101,203	-
Total business-type activities	<u>27,098,659</u>	<u>26,643,877</u>	<u>360,112</u>	<u>525,143</u>
Total primary government	<u>\$ 72,510,818</u>	<u>\$ 35,861,195</u>	<u>\$ 3,189,118</u>	<u>\$ 590,173</u>
<b>Component Units:</b>				
EURA	\$ 5,989	\$ -	\$ -	\$ -
EEF	2,650,857	1,391,102	-	572,531
EMRF	665,097	687,437	-	-
Total component units	<u>\$ 3,321,943</u>	<u>\$ 2,078,539</u>	<u>\$ -</u>	<u>\$ 572,531</u>

General revenues:  
Property taxes  
Sales and use taxes  
Franchise tax and other taxes  
Unrestricted investment earnings  
Unrestricted grants and contributions  
Miscellaneous  
Transfers, net  
Total general revenues  
Change in net position  
Net position - beginning  
Net position - ending

The notes to the financial statements are an integral part of this statement.

Net (Expense) Revenues and Changes in Net Position

Primary Government			Component Units		
Governmental Activities	Business-Type Activities	Total	EURA	EEF	EMRF
\$ (4,967,342)		\$ (4,967,342)			
(17,090,465)		(17,090,465)			
(6,062,493)		(6,062,493)			
(3,825,970)		(3,825,970)			
(918,447)		(918,447)			
(436,088)		(436,088)			
<u>(33,300,805)</u>		<u>(33,300,805)</u>			
-	\$ 1,330,268	1,330,268			
-	(918,714)	(918,714)			
-	(225,017)	(225,017)			
-	62,662	62,662			
-	116,128	116,128			
-	65,146	65,146			
-	<u>430,473</u>	<u>430,473</u>			
<u>(33,300,805)</u>	<u>430,473</u>	<u>(32,870,332)</u>			
			\$ (5,989)	\$ -	\$ -
			-	(687,224)	-
			-	-	22,340
			<u>(5,989)</u>	<u>(687,224)</u>	<u>22,340</u>
4,125,612	-	4,125,612	-	-	-
26,702,054	-	26,702,054	-	-	-
3,308,437	-	3,308,437	-	-	-
(33,333)	-	(33,333)	(38)	-	(31)
16,223	-	16,223	-	-	-
2,224,158	-	2,224,158	-	-	-
(549,775)	549,775	-	-	-	-
<u>35,793,376</u>	<u>549,775</u>	<u>36,343,151</u>	<u>(38)</u>	<u>-</u>	<u>(31)</u>
2,492,571	980,248	3,472,819	(6,027)	(687,224)	22,309
62,372,849	87,726,548	150,099,397	541,113	16,647,001	5,714,491
<u>\$ 64,865,420</u>	<u>\$ 88,706,796</u>	<u>\$ 153,572,216</u>	<u>\$ 535,086</u>	<u>\$ 15,959,777</u>	<u>\$ 5,736,800</u>

**CITY OF ENGLEWOOD, COLORADO**

**Balance Sheet  
Governmental Funds  
December 31, 2013**

	<b>General</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
<b>Assets</b>			
Cash and investments	\$ 10,004,098	\$ 7,210,584	\$ 17,214,682
Receivables:			
Property taxes	2,917,000	1,113,000	4,030,000
Sales and use taxes	3,190,632	112,868	3,303,500
Interest	23,368	16,705	40,073
Accounts	215,547	-	215,547
Assessments	15,639	-	15,639
Intergovernmental	252,810	617,620	870,430
Other assets	59,066	-	59,066
Total assets	<u>\$ 16,678,160</u>	<u>\$ 9,070,777</u>	<u>\$ 25,748,937</u>
<b>Liabilities</b>			
Accounts payable	\$ 520,851	\$ 198,723	\$ 719,574
Accrued payroll and related liabilities	1,126,381	-	1,126,381
Unearned revenue	1,150,000	300,000	1,450,000
Other liabilities	33,095	58,362	91,457
Total liabilities	<u>2,830,327</u>	<u>557,085</u>	<u>3,387,412</u>
<b>Deferred Inflows of Resources</b>			
Deferred revenue-property tax	<u>2,934,000</u>	<u>1,113,000</u>	<u>4,047,000</u>
<b>Fund Balances</b>			
Restricted for:			
Parks and recreation	-	3,661,118	3,661,118
Law enforcement	-	150,329	150,329
Debt service	-	46,839	46,839
Tabor emergencies	1,340,000	-	1,340,000
Committed to:			
Capital projects	-	2,698,207	2,698,207
Parks and recreation	-	456,411	456,411
Law enforcement	78,753	-	78,753
Long term asset reserve	2,619,375	-	2,619,375
Assigned to:			
Parks and recreation	-	208,943	208,943
Law enforcement	-	26,713	26,713
Fire services	-	9,965	9,965
Other purposes	-	142,167	142,167
Subsequent year appropriation of fund balance	1,207,787	-	1,207,787
Unassigned	5,667,918	-	5,667,918
Total fund balances	<u>10,913,833</u>	<u>7,400,692</u>	<u>18,314,525</u>
Total liabilities deferred inflows and fund balances	<u>\$ 16,678,160</u>	<u>\$ 9,070,777</u>	<u>\$ 25,748,937</u>

The notes to the financial statements are an integral part of this statement.

**CITY OF ENGLEWOOD, COLORADO**

**Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position  
December 31, 2013**

Total fund balances for governmental funds \$ 18,314,525

Total net position reported for governmental activities in the statement of net position is different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. Those assets consist of:

Land	15,743,014	
Works of art	203,750	
Construction in process	658,672	
Infrastructure, net of \$15,135,662 accumulated depreciation	18,003,263	
Buildings and improvements, net of \$13,872,161 accumulated depreciation	25,915,899	
Equipment, net of \$9,457,527 accumulated depreciation	2,331,407	
Other improvements, net of \$2,304,583 accumulated depreciation	<u>3,281,425</u>	66,137,430

Other long-term assets are not available to pay for current period expenditures and, therefore, are reported as unavailable revenue in the funds. 198,406

Long-term liabilities applicable to the City's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. Interest on long-term debt is not accrued in governmental funds, but rather is recognized as an expenditure when due. All liabilities - both current and long-term - are reported in the statement of net position.

Balances at December 31, 2013 are:

Bonds payable	(8,855,000)	
Issuance premiums	(454,606)	
Capital leases	(14,341,549)	
Compensated absences	(2,510,295)	
Postemployment benefits	<u>(343,580)</u>	(26,505,030)

Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due. (89,266)

Internal Service Funds are used by management to charge the costs of fleet management, printing and copying, and insurance to individual funds. The assets and liabilities of internal service funds are included in governmental activities in the statement of net position. Internal service fund net position are. 6,809,355

Net position of governmental activities \$ 64,865,420

The notes to the financial statements are an integral part of this statement.

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Revenues, Expenditures, and Changes in Fund Balances  
Governmental Funds**

**For the Year Ended December 31, 2013**

	<u>General</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>Revenues</b>			
Property taxes	\$ 3,167,596	\$ 958,016	\$ 4,125,612
Sales and use taxes	23,433,775	3,268,279	26,702,054
Franchise and other taxes	3,308,437	-	3,308,437
Licenses and permits	1,446,578	-	1,446,578
Intergovernmental revenue	1,488,204	1,421,331	2,909,535
Charges for services	5,891,337	414,702	6,306,039
Fines and forfeitures	1,317,707	-	1,317,707
Net investment income	(10,223)	(14,230)	(24,453)
Contributions from component unit	573,526	-	573,526
Other	284,882	1,275,858	1,560,740
Total revenue	<u>40,901,819</u>	<u>7,323,956</u>	<u>48,225,775</u>
<b>Expenditures</b>			
Current:			
General government	7,079,062	1,610,994	8,690,056
Public safety	19,228,834	184,210	19,413,044
Public works	5,234,383	1,289,520	6,523,903
Culture and recreation	6,577,255	309,019	6,886,274
Capital outlay	-	727,432	727,432
Debt service:			
Principal	1,347,742	675,000	2,022,742
Interest and other fiscal charges	658,088	270,613	928,701
Total expenditures	<u>40,125,364</u>	<u>5,066,788</u>	<u>45,192,152</u>
Excess revenues over (under) expenditures	<u>776,455</u>	<u>2,257,168</u>	<u>3,033,623</u>
<b>Other financing sources (uses)</b>			
Transfers in	1,139,574	808,001	1,947,575
Transfers out	<u>(73,006)</u>	<u>(2,274,343)</u>	<u>(2,347,349)</u>
Total other financing sources (uses)	<u>1,066,568</u>	<u>(1,466,342)</u>	<u>(399,774)</u>
Net change in fund balances	1,843,023	790,826	2,633,849
Fund balances - beginning	<u>9,070,810</u>	<u>6,609,866</u>	<u>15,680,676</u>
Fund balances - ending	<u>\$ 10,913,833</u>	<u>\$ 7,400,692</u>	<u>\$ 18,314,525</u>

The notes to the financial statements are an integral part of this statement.

**CITY OF ENGLEWOOD, COLORADO**

**Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances  
of Governmental Funds to the Statement of Activities  
For the Year Ended December 31, 2013**

Net Change in fund balances-total governmental funds		\$ 2,633,849
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation (\$3,113,073) exceeded capital outlays \$764,445 in the current period.		(2,348,628)
The net effect of various miscellaneous transactions involving capital assets (i.e. sales and transfers) is to increase net position. In the statement of activities, only the gain on the disposition of capital assets is reported. However, in the governmental funds, the proceeds from the disposition, if any, increases financial resources. Thus, the change in net position differs from the change in fund balance by the net book value of the asset disposed.		
Contributed assets		4,660
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Adjustment to compensated absences liability	(22,828)	
Adjustment to postemployment benefit obligation	(91,010)	(113,838)
The issuance of long-term debt and capital leases provides current financial resources to governmental funds, while the repayment of the principal of long-term debt and capital leases consume current financial resources of governmental funds. These transactions, however, have no effect on net position.		
Repayments:		
General Obligation Bonds	675,000	
Capital leases	1,347,742	2,022,742
Interest expense in the statement of activities differs from the amount reported in governmental funds because of additional accrued and accreted interest, amortization of bond premiums, and refunding losses.		
Change in accrued interest on long-term debt	(9,540)	
Amortization of premium	53,357	
Amortization of deferred charge	(38,224)	5,593
Internal service funds are used by management to charge the costs of fleet management, printing and copying, and insurance to individual funds. The net revenue of certain activities of internal service funds is reported with governmental activities.		288,193
Change in net position of governmental activities		<u>\$ 2,492,571</u>

The notes to the financial statements are an integral part of this statement.

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**CITY OF ENGLEWOOD, COLORADO**

**General Fund  
Statement of Revenues, Expenditures  
and Changes in Fund Balance - Budget and Actual  
For the Year Ended December 31, 2013  
With Comparative Totals for December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
<b>Taxes</b>					
Property	\$ 2,898,000	\$ 2,898,000	\$ 2,900,715	\$ 2,715	\$ 2,874,816
Specific ownership	230,000	230,000	266,881	36,881	243,293
Sales and use	22,336,277	22,336,277	23,433,775	1,097,498	22,363,618
Franchise	3,067,552	3,067,552	3,101,310	33,758	2,930,888
Cigarette	184,000	184,000	195,088	11,088	189,618
Hotel/motel	9,000	9,000	12,039	3,039	10,395
<b>Total taxes</b>	<u>28,724,829</u>	<u>28,724,829</u>	<u>29,909,808</u>	<u>1,184,979</u>	<u>28,612,628</u>
<b>Licenses and Permits</b>					
Business licenses and permits	141,683	141,683	205,439	63,756	224,834
Building licenses and permits	625,470	625,470	1,241,139	615,669	758,525
<b>Total licenses and permits</b>	<u>767,153</u>	<u>767,153</u>	<u>1,446,578</u>	<u>679,425</u>	<u>983,359</u>
<b>Intergovernmental</b>					
State shared revenue	1,026,601	1,026,601	1,063,947	37,346	1,035,971
Federal grants	305,081	338,528	136,312	(202,216)	417,690
State grants	26,939	262,912	258,785	(4,127)	383,119
Payment in lieu of taxes	28,977	28,977	29,160	183	28,942
<b>Total intergovernmental</b>	<u>1,387,598</u>	<u>1,657,018</u>	<u>1,488,204</u>	<u>(168,814)</u>	<u>1,865,722</u>
<b>Charges for Services</b>					
Recreation programs	2,629,173	2,629,173	2,420,443	(208,730)	2,615,642
General government	1,835,302	1,835,302	1,976,751	141,449	2,051,368
Public safety	755,000	755,000	847,608	92,608	740,919
Administration of joint venture	400,000	400,000	387,095	(12,905)	382,424
Court costs	183,803	183,803	155,216	(28,587)	165,580
Highway and street	90,410	90,410	92,224	1,814	88,886
School District No. 1	13,558	13,558	12,000	(1,558)	12,348
<b>Total charges for services</b>	<u>5,907,246</u>	<u>5,907,246</u>	<u>5,891,337</u>	<u>(15,909)</u>	<u>6,057,167</u>
<b>Fines and Forfeitures</b>					
Court fines	1,346,450	1,346,450	1,304,378	(42,072)	1,362,867
Library fines	20,000	20,000	13,306	(6,694)	18,205
Property and liability fines	2,000	2,000	23	(1,977)	381
<b>Total fines and forfeitures</b>	<u>1,368,450</u>	<u>1,368,450</u>	<u>1,317,707</u>	<u>(50,743)</u>	<u>1,381,453</u>
<b>Net Investment Income</b>	<u>100,000</u>	<u>100,000</u>	<u>(10,223)</u>	<u>(110,223)</u>	<u>84,046</u>
<b>Contributions from component units</b>	<u>638,829</u>	<u>638,829</u>	<u>573,526</u>	<u>(65,303)</u>	<u>551,295</u>
<b>Other</b>	<u>155,994</u>	<u>155,994</u>	<u>284,882</u>	<u>128,888</u>	<u>354,130</u>
<b>Total Revenues</b>	<u>39,050,099</u>	<u>39,319,519</u>	<u>40,901,819</u>	<u>1,582,300</u>	<u>39,889,800</u>

(Continued)

**CITY OF ENGLEWOOD, COLORADO**

**General Fund  
Statement of Revenues, Expenditures  
and Changes in Fund Balance - Budget and Actual  
For the Year Ended December 31, 2013  
With Comparative Totals for December 31, 2012  
(Continued)**

Expenditures	Budgeted Amounts		Actual Amounts	Variance with Final Budget -	2012 Actual
	Original	Final		Positive (Negative)	
<b>Current:</b>					
<b>General Government</b>					
<b>Legislation</b>					
City Council	\$ 282,224	\$ 282,224	\$ 264,140	\$ 18,084	\$ 265,561
Board of Adjustments and Appeals	1,075	1,075	1,391	(316)	1,067
Planning and Zoning Commission	3,449	3,449	1,755	1,694	1,923
Library Board	3,050	3,050	2,681	369	2,955
Parks and Recreation Commission	2,778	2,778	1,283	1,495	2,864
Cultural Arts Commission	1,150	1,150	413	737	430
Code Enforcement Advisory Commission	500	500	-	500	-
Alliance for Commerce in Englewood	1,000	1,000	-	1,000	219
Transportation Advisory Commission	500	500	110	390	122
Keep Englewood Beautiful Comission	34,710	34,710	9,147	25,563	40,902
<b>Total Legislation</b>	<b>330,436</b>	<b>330,436</b>	<b>280,920</b>	<b>49,516</b>	<b>316,043</b>
<b>City Attorney</b>	<b>783,147</b>	<b>783,147</b>	<b>719,781</b>	<b>63,366</b>	<b>712,036</b>
<b>Municipal Court</b>	<b>962,993</b>	<b>962,993</b>	<b>922,245</b>	<b>40,748</b>	<b>886,249</b>
<b>City Manager</b>	<b>679,653</b>	<b>679,653</b>	<b>675,844</b>	<b>3,809</b>	<b>658,047</b>
<b>Community Development</b>	<b>1,324,774</b>	<b>1,324,774</b>	<b>1,113,710</b>	<b>211,064</b>	<b>1,262,451</b>
<b>Human Resources</b>					
Administration	361,792	361,792	307,194	54,598	347,848
Employee services	119,600	119,600	101,357	18,243	121,495
<b>Total Human Resources</b>	<b>481,392</b>	<b>481,392</b>	<b>408,551</b>	<b>72,841</b>	<b>469,343</b>
<b>Finance and Administrative Services</b>					
Administration	306,717	306,717	306,510	207	297,443
City Clerk	337,012	337,012	282,602	54,410	273,784
Accounting	392,461	392,461	384,543	7,918	364,971
Revenue and budget	472,171	472,171	480,025	(7,854)	456,379
Purchasing	75,323	75,323	79,380	(4,057)	71,728
<b>Total Finance and Administrative Services</b>	<b>1,583,684</b>	<b>1,583,684</b>	<b>1,533,060</b>	<b>50,624</b>	<b>1,464,305</b>
<b>Information Technology</b>	<b>1,340,211</b>	<b>1,340,211</b>	<b>1,336,591</b>	<b>3,620</b>	<b>1,373,943</b>
<b>Contingency</b>	<b>150,000</b>	<b>150,000</b>	<b>88,360</b>	<b>61,640</b>	<b>143,811</b>
<b>Total General Government</b>	<b>7,636,290</b>	<b>7,636,290</b>	<b>7,079,062</b>	<b>557,228</b>	<b>7,286,228</b>

(Continued)

**CITY OF ENGLEWOOD, COLORADO**

**General Fund  
Statement of Revenues, Expenditures  
and Changes in Fund Balance - Budget and Actual  
For the Year Ended December 31, 2013  
With Comparative Totals for December 31, 2012  
(Continued)**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>(Negative)</u>	
<b>Police Department</b>					
Administration	\$ 761,638	\$ 971,866	\$ 909,748	\$ 62,118	\$ 973,682
Communications and records	1,251,569	1,251,569	1,219,737	31,832	1,188,556
Police operations	8,746,483	8,805,675	8,633,979	171,696	8,204,724
Neighborhood services	491,081	491,081	462,693	28,388	421,973
<b>Total Police Department</b>	<u>11,250,771</u>	<u>11,520,191</u>	<u>11,226,157</u>	<u>294,034</u>	<u>10,788,935</u>
<b>Fire Department</b>					
Fire operations	7,236,365	7,236,365	7,269,692	(33,327)	7,358,387
Building and safety	652,700	772,700	732,985	39,715	742,167
<b>Total Fire Department</b>	<u>7,889,065</u>	<u>8,009,065</u>	<u>8,002,677</u>	<u>6,388</u>	<u>8,100,554</u>
<b>Public Works</b>					
Administration	631,550	631,550	582,968	48,582	632,280
Engineering	341,555	341,555	345,972	(4,417)	334,677
Streets and drainage	1,915,115	1,915,115	1,903,260	11,855	1,823,650
Traffic maintenance	751,245	751,245	744,733	6,512	747,774
General operations and maintenance	1,668,792	1,668,792	1,657,450	11,342	1,664,522
<b>Total Public Works</b>	<u>5,308,257</u>	<u>5,308,257</u>	<u>5,234,383</u>	<u>73,874</u>	<u>5,202,903</u>
<b>Parks and Recreation</b>					
Administration	686,651	686,651	654,981	31,670	711,324
Recreation programs and operations	3,041,201	3,041,201	2,906,558	134,643	3,072,279
Parks	1,983,924	1,983,924	1,841,060	142,864	1,865,643
<b>Total Parks and Recreation</b>	<u>5,711,776</u>	<u>5,711,776</u>	<u>5,402,599</u>	<u>309,177</u>	<u>5,649,246</u>
<b>Library Services</b>	<u>1,251,293</u>	<u>1,251,293</u>	<u>1,174,656</u>	<u>76,637</u>	<u>1,180,771</u>
<b>Debt Service</b>					
Principal	1,479,574	1,479,574	1,347,742	131,832	1,350,963
Interest and other charges	583,000	583,000	658,088	(75,088)	705,988
<b>Total debt service</b>	<u>2,062,574</u>	<u>2,062,574</u>	<u>2,005,830</u>	<u>56,744</u>	<u>2,056,951</u>
<b>Total expenditures</b>	<u>41,110,026</u>	<u>41,499,446</u>	<u>40,125,364</u>	<u>1,374,082</u>	<u>40,265,588</u>
<b>Excess revenues over (under) expenditures</b>	<u>(2,059,927)</u>	<u>(2,179,927)</u>	<u>776,455</u>	<u>2,956,382</u>	<u>(375,788)</u>
<b>Other financing sources (uses)</b>					
Transfers in	1,139,574	1,139,574	1,139,574	-	1,968,242
Transfers out	-	-	(73,006)	(73,006)	(1,339,329)
<b>Total other financing sources</b>	<u>1,139,574</u>	<u>1,139,574</u>	<u>1,066,568</u>	<u>(73,006)</u>	<u>628,913</u>
<b>Net change in fund balances</b>	<u>(920,353)</u>	<u>(1,040,353)</u>	<u>1,843,023</u>	<u>2,883,376</u>	<u>253,125</u>
<b>Fund Balance - beginning</b>	<u>5,708,501</u>	<u>9,070,810</u>	<u>9,070,810</u>	<u>-</u>	<u>8,817,685</u>
<b>Fund Balance - ending</b>	<u>\$ 4,788,148</u>	<u>\$ 8,030,457</u>	<u>\$ 10,913,833</u>	<u>\$ 2,883,376</u>	<u>\$ 9,070,810</u>

The notes to the financial statements are an integral part of this statement.

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Net Position  
Proprietary Funds  
December 31, 2013**

	<b>Business-type Activities - Enterprise Funds</b>			
	<b>Water</b>	<b>Sewer</b>	<b>Golf</b>	<b>Storm Drainage</b>
<b>Assets</b>				
Current assets:				
Cash and investments - unrestricted	\$ 8,736,340	\$ 9,415,630	\$ 891,813	\$ 1,043,384
Cash and investments - restricted:				
Construction	1,044,974	-	-	-
Loan operations and maintenance account	1,250,000	1,250,000	-	-
Interest receivable	20,792	23,457	2,261	2,436
Accounts receivable	1,135,078	2,873,083	-	20,291
Other receivables	58,209	301,232	-	-
Inventory	230,760	4,329	63,264	-
Other assets	-	-	-	-
Total current assets	<u>12,476,153</u>	<u>13,867,731</u>	<u>957,338</u>	<u>1,066,111</u>
Noncurrent assets:				
Cash and investments - restricted:				
Revenue bond future debt service	-	-	215,772	102,500
Capital replacement	-	1,000,000	-	-
Equity in joint venture	-	59,027,125	-	-
Notes receivable	-	-	-	-
Capital assets not being depreciated	7,517,387	59,500	10,438,305	-
Capital assets, net of accumulated depreciation	<u>29,129,474</u>	<u>1,918,364</u>	<u>4,472,699</u>	<u>1,843,714</u>
Total noncurrent assets	<u>36,646,861</u>	<u>62,004,989</u>	<u>15,126,776</u>	<u>1,946,214</u>
Total assets	<u>49,123,014</u>	<u>75,872,720</u>	<u>16,084,114</u>	<u>3,012,325</u>
<b>Deferred Outflows of Resources</b>				
Deferred loss on refunding	<u>116,934</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total deferred outflows of resources	<u>116,934</u>	<u>-</u>	<u>-</u>	<u>-</u>

<b>Business-type Activities - Enterprise Funds</b>			<b>Governmental Activities Internal Service Funds</b>
<b>Concrete Utility</b>	<b>Housing Rehabilitation</b>	<b>Total</b>	
\$ 364,264	\$ 1,064,144	\$ 21,515,575	\$ 3,996,522
-	-	1,044,974	-
-	-	2,500,000	-
1,024	1,948	51,918	9,133
16,981	4,627	4,050,060	9,554
-	-	359,441	-
-	499,782	798,135	200,639
-	-	-	72,050
<u>382,269</u>	<u>1,570,501</u>	<u>30,320,103</u>	<u>4,287,898</u>
-	-	318,272	-
-	-	1,000,000	-
-	-	59,027,125	-
-	3,185,091	3,185,091	-
-	-	18,015,192	340,097
<u>11,647,889</u>	<u>-</u>	<u>49,012,140</u>	<u>3,597,540</u>
<u>11,647,889</u>	<u>3,185,091</u>	<u>130,557,820</u>	<u>3,937,637</u>
<u>12,030,158</u>	<u>4,755,592</u>	<u>160,877,923</u>	<u>8,225,535</u>
-	-	116,934	-
-	-	116,934	-

(Continued)

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Net Position  
Proprietary Funds  
December 31, 2013  
(Continued)**

	<b>Business-type Activities - Enterprise Funds</b>			
	<b>Water</b>	<b>Sewer</b>	<b>Golf</b>	<b>Storm Drainage</b>
<b>Liabilities</b>				
Current liabilities:				
Accounts payable	\$ 356,012	\$ 1,199	\$ 72,734	\$ 1,988
Accrued wages and related liabilities	95,216	51,926	25,850	2,398
Compensated absences - current	92,602	45,559	30,817	4,780
Unearned revenue	53,404	7,638,454	30,040	24,893
Other current liabilities	-	2,176,454	67,918	-
Accrued interest payable	224,076	670,469	10,296	1,315
General Obligation bonds payable - current	150,734	-	-	-
Revenue bonds payable - current	-	-	78,244	95,242
Notes payable - current	868,339	2,755,871	-	-
Total current liabilities	<u>1,840,383</u>	<u>13,339,932</u>	<u>315,899</u>	<u>130,616</u>
Noncurrent liabilities:				
General Obligation bonds payable	11,546,104	-	-	-
Revenue bonds payable	-	-	2,350,116	741,783
Notes payable	3,640,711	37,360,231	-	-
Compensated absences	92,602	45,559	30,817	4,780
Other post employment benefits payable	75,231	31,156	12,919	-
Total noncurrent liabilities	<u>15,354,648</u>	<u>37,436,946</u>	<u>2,393,852</u>	<u>746,563</u>
Total liabilities	<u>17,195,031</u>	<u>50,776,878</u>	<u>2,709,751</u>	<u>877,179</u>
<b>Net position</b>				
Net investment in capital assets	20,333,831	1,977,864	12,688,120	1,109,189
Restricted for:				
Debt service	-	-	215,772	102,500
Capital projects	1,044,974	-	-	-
Unrestricted	10,666,112	23,117,978	470,471	923,457
Total net position	<u>\$ 32,044,917</u>	<u>\$ 25,095,842</u>	<u>\$13,374,363</u>	<u>\$ 2,135,146</u>

The notes to the financial statements are an integral part of this statement.

<u>Business-type Activities - Enterprise Funds</u>			<u>Governmental</u>
<u>Concrete</u>	<u>Housing</u>		<u>Activities</u>
<u>Utility</u>	<u>Rehabilitation</u>	<u>Total</u>	<u>Internal Service</u>
			<u>Funds</u>
\$ 189	\$ 86	\$ 432,208	\$ 80,490
9,258	-	184,648	45,608
7,723	-	181,481	93,478
41,760	-	7,788,551	-
-	-	2,244,372	764,635
-	-	906,156	-
-	-	150,734	-
-	-	173,486	-
-	36,000	3,660,210	-
<u>58,930</u>	<u>36,086</u>	<u>15,721,846</u>	<u>984,211</u>
-	-	11,546,104	-
-	-	3,091,899	-
-	1,058,451	42,059,393	-
7,724	-	181,482	-
-	-	119,306	-
<u>7,724</u>	<u>1,058,451</u>	<u>56,998,184</u>	<u>-</u>
<u>66,654</u>	<u>1,094,537</u>	<u>72,720,030</u>	<u>984,211</u>
11,647,889	-	47,756,893	3,937,637
-	-	318,272	-
-	-	1,044,974	-
315,615	3,661,055	39,154,688	3,303,687
<u>\$ 11,963,504</u>	<u>\$ 3,661,055</u>	<u>88,274,827</u>	<u>\$ 7,241,324</u>

Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds

431,969

Net position of business type activities \$ 88,706,796

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Revenues, Expenses and Changes in Fund Net Position  
Proprietary Funds  
For the Year Ended December 31, 2013**

	<b>Business-type Activities-Enterprise Funds</b>			
	<b>Water</b>	<b>Sewer</b>	<b>Golf</b>	<b>Storm Drainage</b>
<b>Operating revenues</b>				
Charges for sales and services:				
Service fees	\$ 6,287,541	\$ 14,801,851	\$ 1,709,908	\$ 317,935
Raw water sales	2,083,496	-	-	-
City ditch revenue	51,691	-	-	-
Concessions	-	-	165,261	-
Interest from notes	-	-	-	-
Other	36,058	-	75,496	-
Total operating revenues	<u>8,458,786</u>	<u>14,801,851</u>	<u>1,950,665</u>	<u>317,935</u>
<b>Operating expenses</b>				
Direct system operating costs:				
Source of supply	1,215,948	-	-	-
Power and pumping	781,078	-	-	-
Purification	1,437,791	-	-	-
Transmission and distribution	904,499	-	-	-
Sanitary system	-	683,042	-	-
Storm drainage system	-	-	-	22,224
Concrete repair & maintenance program	-	-	-	-
Total direct system operating costs	<u>4,339,316</u>	<u>683,042</u>	<u>-</u>	<u>22,224</u>
Littleton/Englewood WWTP operating expenses	-	6,895,597	-	-
Personal services	514,895	745,516	926,726	71,080
Customer accounting and collection	461,585	1,192,499	-	-
Commodities and contractual services	384,010	313,739	639,642	58,811
Other	177,471	442,868	89,092	-
Depreciation	1,006,947	82,714	348,862	103,241
Total operating expenses	<u>6,884,224</u>	<u>10,355,975</u>	<u>2,004,322</u>	<u>255,356</u>
<b>Operating income (loss)</b>	<u>1,574,562</u>	<u>4,445,876</u>	<u>(53,657)</u>	<u>62,579</u>
<b>Nonoperating revenues (expense)</b>				
Net investment income	(14,689)	(22,728)	(1,276)	(1,911)
Grant income	-	-	-	-
Interest expense	(630,764)	(1,597,234)	(181,326)	(17,291)
Net loss from joint venture	-	(4,293,411)	-	-
Gain (loss) on disposition of assets	-	5,275	5,650	-
Other, net	176,893	101,779	1,806	17,989
Total nonoperating revenues (expenses)	<u>(468,560)</u>	<u>(5,806,319)</u>	<u>(175,146)</u>	<u>(1,213)</u>
<b>Income (loss) before contributions and transfers</b>	<u>1,106,002</u>	<u>(1,360,443)</u>	<u>(228,803)</u>	<u>61,366</u>
Capital contributions - tap fees	187,280	337,863	-	-
Capital contributions - other	-	-	-	-
Transfers in	-	-	-	-
Transfers out	-	-	-	-
<b>Change in net position</b>	<u>1,293,282</u>	<u>(1,022,580)</u>	<u>(228,803)</u>	<u>61,366</u>
<b>Total net position - beginning</b>	<u>30,751,635</u>	<u>26,118,422</u>	<u>13,603,166</u>	<u>2,073,780</u>
<b>Total net position - ending</b>	<u>\$ 32,044,917</u>	<u>\$ 25,095,842</u>	<u>\$ 13,374,363</u>	<u>\$ 2,135,146</u>

The notes to the financial statements are an integral part of this statement.

<b>Business-type Activities-Enterprise Funds</b>			<b>Governmental</b>
<b>Concrete</b>	<b>Housing</b>		<b>Activities -</b>
<b>Utility</b>	<b>Rehabilitation</b>	<b>Total</b>	<b>Internal Service</b>
			<b>Funds</b>
\$ 859,754	\$ -	\$ 23,976,989	\$ 10,173,903
-	-	2,083,496	-
-	-	51,691	-
-	-	165,261	-
-	252,422	252,422	-
-	2,464	114,018	115,996
<u>859,754</u>	<u>254,886</u>	<u>26,643,877</u>	<u>10,289,899</u>
-	-	1,215,948	-
-	-	781,078	-
-	-	1,437,791	-
-	-	904,499	-
-	-	683,042	-
-	-	22,224	-
257,218	-	257,218	-
<u>257,218</u>	<u>-</u>	<u>5,301,800</u>	<u>-</u>
-	-	6,895,597	-
105,159	-	2,363,376	1,224,209
-	6,608	1,660,692	-
1,512	6,550	1,404,264	7,770,761
-	233,239	942,670	-
381,030	-	1,922,794	842,569
<u>744,919</u>	<u>246,397</u>	<u>20,491,193</u>	<u>9,837,539</u>
<u>114,835</u>	<u>8,489</u>	<u>6,152,684</u>	<u>452,360</u>
(1,354)	(2,297)	(44,255)	(8,880)
-	103,500	103,500	-
-	(44,546)	(2,471,161)	-
-	-	(4,293,411)	-
-	-	10,925	92,671
2,400	-	300,867	19,280
<u>1,046</u>	<u>56,657</u>	<u>(6,393,535)</u>	<u>103,071</u>
115,881	65,146	(240,851)	555,431
-	-	525,143	-
-	-	-	28,943
-	684,770	684,770	100,000
-	(134,995)	(134,995)	(250,000)
115,881	614,921	834,067	434,374
11,847,623	3,046,134		6,806,950
<u>\$ 11,963,504</u>	<u>\$ 3,661,055</u>		<u>\$ 7,241,324</u>

Adjustment to reflect the consolidation of  
internal service fund activities related to  
enterprise funds

Change in net position of business-type activities

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Cash Flows  
Proprietary Funds  
For the Year Ended December 31, 2013**

	<b>Business-type Activities-Enterprise Funds</b>		
	<b>Water</b>	<b>Sewer</b>	<b>Golf Course</b>
<b>Cash flows from operating activities</b>			
Cash received from customers	\$ 8,492,699	\$ 15,686,387	\$ 1,984,937
Collections of program loan principal	-	-	-
Interest received from borrowers	-	-	-
Program loans issued	-	-	-
Cash payments to suppliers for goods and services	(3,773,265)	(9,062,915)	(760,683)
Cash payments to employees for services	(2,274,062)	(1,193,741)	(925,738)
Other cash received	176,893	107,054	1,806
Net cash provided (used) by operating activities	<u>2,622,265</u>	<u>5,536,785</u>	<u>300,322</u>
<b>Cash flows from noncapital financing activities</b>			
Operating grants received	-	-	-
Principal paid on debt obligation	-	-	-
Interest paid on debt obligation	-	-	-
Transfers (to) from other funds	-	-	-
Net cash provided (used) by noncapital financing activities	<u>-</u>	<u>-</u>	<u>-</u>
<b>Cash flows from capital and related financing activities</b>			
Proceeds from debt issuance	-	-	2,530,000
Contributed capital	187,280	337,863	-
Proceeds from sale of assets	-	-	5,650
Acquisition and construction of capital assets	(3,831,267)	-	(86,161)
Acquisitions and construction of joint venture assets	-	(528,302)	-
Principal paid on long-term debt	(995,464)	(2,535,351)	(70,000)
Interest paid on long-term debt	(626,988)	(1,784,525)	(197,059)
Payment to refunded bond escrow agent	-	-	(2,516,581)
Net cash (used) by capital related financing activities	<u>(5,266,439)</u>	<u>(4,510,315)</u>	<u>(334,151)</u>
<b>Cash flows from investing activities</b>			
Net investment income	(18,551)	(14,910)	(134)
Net cash provided by investing activities	<u>(18,551)</u>	<u>(14,910)</u>	<u>(134)</u>
<b>Net increase (decrease) in cash and cash equivalents</b>	(2,662,725)	1,011,560	(33,963)
<b>Cash and cash equivalents - beginning</b>	<u>13,694,039</u>	<u>10,654,070</u>	<u>1,141,548</u>
<b>Cash and cash equivalents - ending</b>	<u><u>\$ 11,031,314</u></u>	<u><u>\$ 11,665,630</u></u>	<u><u>\$ 1,107,585</u></u>

<b>Business-type Activities-Enterprise Funds</b>				<b>Governmental</b>
<b>Storm</b>	<b>Concrete</b>	<b>Housing</b>		<b>Activities -</b>
<b>Drainage</b>	<b>Utility</b>	<b>Rehabilitation</b>	<b>Total</b>	<b>Internal Service</b>
				<b>Funds</b>
\$ 313,569	\$ 864,004	\$ 142,812	\$ 27,484,408	\$ 10,289,452
-	-	625,209	625,209	-
-	-	78,411	78,411	-
-	-	(247,711)	(247,711)	-
(79,221)	(24,126)	(148,982)	(13,849,192)	(8,365,254)
(69,144)	(349,059)	-	(4,811,744)	(1,208,764)
17,989	2,400	7,090	313,232	19,280
<u>183,193</u>	<u>493,219</u>	<u>456,829</u>	<u>9,592,613</u>	<u>734,714</u>
-	-	127,500	127,500	-
-	-	(642,500)	(642,500)	-
-	-	44,546	44,546	-
-	-	549,775	549,775	(150,000)
-	-	79,321	79,321	(150,000)
-	-	-	2,530,000	-
-	-	-	525,143	-
-	-	-	5,650	164,716
-	(534,280)	-	(4,451,708)	(895,856)
-	-	-	(528,302)	-
(95,000)	-	-	(3,695,815)	-
(17,679)	-	-	(2,626,251)	-
-	-	-	(2,516,581)	-
<u>(112,679)</u>	<u>(534,280)</u>	<u>-</u>	<u>(10,757,864)</u>	<u>(731,140)</u>
(920)	(881)	(2,972)	(38,368)	(6,900)
<u>(920)</u>	<u>(881)</u>	<u>(2,972)</u>	<u>(38,368)</u>	<u>(6,900)</u>
69,594	(41,942)	533,178	(1,124,298)	(153,326)
<u>1,076,290</u>	<u>406,206</u>	<u>530,966</u>	<u>27,503,119</u>	<u>4,149,848</u>
<u>\$ 1,145,884</u>	<u>\$ 364,264</u>	<u>\$ 1,064,144</u>	<u>\$ 26,378,821</u>	<u>\$ 3,996,522</u>

(Continued)

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Cash Flows  
Proprietary Funds  
For the Year Ended December 31, 2013  
(Continued)**

	<b>Business-type Activities-Enterprise Funds</b>		
	<b>Water</b>	<b>Sewer</b>	<b>Golf Course</b>
<b>Reconciliation of operating income (loss) to net cash provided (used) by operating activities:</b>			
Operating income (loss)	\$ 1,574,562	\$ 4,445,876	\$ (53,657)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:			
Depreciation	1,006,947	82,714	348,862
Miscellaneous nonoperating income	176,893	107,054	1,806
Effect of changes in operating assets and liabilities:			
Accounts receivable	5,671	(25,916)	-
Other receivables	31,040	29,280	-
Inventory	(64,938)	(122)	(7,348)
Other current assets	-	-	-
Accounts payable	(124,427)	(2,629)	17,250
Accrued payroll and related liabilities	19,315	19,356	987
Deferred revenue	(2,798)	181,977	(40,086)
Other current liabilities	-	699,195	32,508
Total adjustments	<u>1,047,703</u>	<u>1,090,909</u>	<u>353,979</u>
Net cash provided (used) by operating activities	<u>\$ 2,622,265</u>	<u>\$ 5,536,785</u>	<u>\$ 300,322</u>

**Noncash investing, capital and financing activities**

The notes to the financial statements are an integral part of this statement.

<b>Business-type Activities-Enterprise Funds</b>				<b>Governmental</b>
<b>Storm</b>	<b>Concrete</b>	<b>Housing</b>		<b>Activities -</b>
<b>Drainage</b>	<b>Utility</b>	<b>Rehabilitation</b>	<b>Total</b>	<b>Internal Service</b>
				<b>Funds</b>
\$ 62,579	\$ 114,835	\$ 8,489	\$ 6,152,684	\$ 452,360
103,241	381,030	-	1,922,794	842,569
17,989	2,400	7,090	313,232	19,280
(4,433)	(4,447)	24,000	(5,125)	(447)
-	-	(4,627)	55,693	-
-	-	282,298	209,890	(3,888)
-	-	(184,861)	(184,861)	(20,000)
1,814	189	(21)	(107,824)	(76,215)
1,936	(9,485)	-	32,109	14,547
67	8,697	-	147,857	-
-	-	324,461	1,056,164	(493,492)
120,614	378,384	448,340	3,439,929	282,354
<u>\$ 183,193</u>	<u>\$ 493,219</u>	<u>\$ 456,829</u>	<u>\$ 9,592,613</u>	<u>\$ 734,714</u>

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Fiduciary Net Position  
Fiduciary Funds  
December 31, 2013**

	<b>Pension Trust</b>	<b>Agency</b>
<b>Assets</b>		
Cash and equivalents	\$ 20,553	\$ 3,758,469
Investments		
Mutual Funds	41,049,206	-
Real Estate equities	3,103,451	-
Total investments	44,152,657	-
Interest receivable	41,560	8,533
Accounts receivable	-	147,801
Assessment receivable	-	14,569
Total assets	\$ 44,214,770	\$ 3,929,372
<b>Liabilities</b>		
Accounts payable	\$ 270	\$ -
Due to other governments	-	3,929,372
Total liabilities	\$ 270	\$ 3,929,372

The notes to the financial statements are an integral part of this statement.

**CITY OF ENGLEWOOD, COLORADO**

**Statement of Changes in Fiduciary Net Position  
Fiduciary Funds  
For the Year Ended December 31, 2013**

	<b>Pension Trust</b>
<b>Additions</b>	
Contributions:	
City	\$ 1,541,334
Plan member	185,099
Total contributions	1,726,433
Investment income:	
Net appreciation in fair value of investments	6,258,554
Less investment expense	(63,761)
Net investment income	6,194,793
Total additions	7,921,226
<b>Deductions</b>	
Benefits	3,751,406
Administrative expenses	164,336
Withdrawals to other plans	-
Total deductions	3,915,742
<b>Change in net position</b>	4,005,484
<b>Net position - beginning</b>	40,209,016
<b>Net position - ending</b>	\$ 44,214,500

The notes to the financial statements are an integral part of this statement

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**CITY OF ENGLEWOOD, COLORADO**  
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**December 31, 2013**

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## CITY OF ENGLEWOOD, COLORADO

### Notes to the Financial Statements December 31, 2013

The financial statements of the City of Englewood have been prepared in conformity with generally accepted accounting principles as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and reporting principles. The following notes to the financial statements are an integral part of the City's Comprehensive Annual Financial Report.

#### **Note 1. Summary of Significant Accounting Policies**

##### **A. Reporting Entity**

The City of Englewood is a municipal corporation governed by an elected seven-member council. The accompanying financial statements present the government and its component units, entities for which the government is considered financially accountable. Each discretely presented component unit is reported in a separate column in the government-wide financial statements (see note below for description) to emphasize that it is legally separate from the City.

The City follows GASB accounting pronouncements that provide guidance for determining which governmental activities, organizations and functions should be included within the financial reporting entity. GASB pronouncements set forth the financial accountability of a governmental organization's elected governing body as the basic criterion for including a possible component governmental organization in a primary government's legal entity. Financial accountability includes, but is not limited to, appointment of a voting majority of the organization's governing body, ability to impose its will on the organization, a potential for the organization to provide specific financial benefits or burdens and fiscal dependency.

##### **Discretely presented component units**

The Englewood Urban Renewal Authority (EURA) was created by resolution passed September 18, 1972, by the Englewood City Council under authorization of State Statutes. The purpose of the EURA is to acquire and develop or redevelop certain blighted areas in the City to maintain the public welfare. The EURA is included in the City's financial statements because the City Council appoints all board members and its tax increment financing is prima facie evidence of financial accountability.

The Englewood Environmental Foundation, Inc. (EEF), a nonprofit corporation, was established on August 14, 1997 under authorization of the Colorado Nonprofit Corporation Act. The purpose of the EEF includes, but is not limited to, maintaining the common areas of CityCenter Englewood, a mixed-use, transit oriented development that includes retail shops, luxury apartment housing and office space. The EEF is included in the City's financial statements because the City Council appoints all board members and provides substantial financial support to the EEF.

The Englewood McLellan Reservoir Foundation, Inc. (EMRF), a nonprofit corporation, was established on June 1, 1999 under authorization of the Colorado Nonprofit Corporation Act. The purpose of the EMRF includes, but is not limited to, taking title to 165 acres of land, which was acquired by the City of Englewood in 1960 as part of the acquisition of the McLellan Reservoir, and overseeing the development of such property while continuing to protect the City's water supply. During 1999, the City contributed the land to the EMRF. The EMRF is included in the City's

financial statements because the City Council appoints all board members and provides substantial financial support to the EMRF.

Each discretely presented component unit has a December 31 year-end. Separate financial statements are not prepared for the discretely presented component units.

## **B. Government-wide and Fund Financial Statements**

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree, to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by given function or segment; fines and forfeitures; and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported in separate columns in the fund financial statements.

## **C. Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the *economic resources measurement focus* and *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Agency funds, however, are custodial in nature and do not present results of operations or have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due. Property taxes, sales and use taxes, franchise taxes and interest are susceptible to accrual and so have been recognized as revenues in the current period. All other revenue items are considered to be measurable and available when cash is received by the City and are recognized as revenue at that time.

The City reports the following major governmental fund:

The *general fund* is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The City reports the following major proprietary funds:

The *water fund* accounts for revenues and expenses associated with providing water services to City of Englewood residents.

The *sewer fund* accounts for revenues and expenses associated with providing wastewater services to the City of Englewood residents and some county residents.

The *golf course fund* accounts for revenues and expenses associated with the operations of the Englewood Municipal Golf Course.

The *storm drainage fund* accounts for revenues and expenses associated with maintaining the City's storm drainage system.

The *concrete utility fund* accounts for revenues and expenses associated with maintaining the City's sidewalks, curbs and gutters.

The *housing rehabilitation fund* accounts for revenues and expenses associated with the City's housing rehabilitation programs.

Additionally, the City reports the following fund types:

*Internal service funds* account for printing fees, vehicle use and maintenance fees, capital replacement fees, and insurance provided to other departments and employees of the City on a cost-reimbursement basis.

*Pension trust funds* account for the NonEmergency, Police, Firefighters and Volunteer Firefighters Pension Funds administered by the City in a trustee capacity.

The *agency fund* accounts for assets held by the City in a custodial capacity, on behalf of other governmental entities, pursuant to the Big Dry Creek Basin Interceptor Agreement.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the City's water and sewer function and various other functions of government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicant for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all City levied taxes.

Proprietary funds distinguish between operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principle ongoing operations. The principle operating revenues of the City's enterprise funds and internal service funds are charges to customers

for sales and services, including water and sewer charges, printing fees, vehicle use and maintenance fees, capital replacement fees and insurance fees. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. The City's water and sewer enterprise funds recognize as capital contributions the entire portion of tap fees, as they are intended to recover the cost of the capital investment in the water and sewer distribution system.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

## **D. Assets, Deferred Outflows, Liabilities, Deferred Inflows and Net Position or Equity**

### **1. Deposits and Investments**

The City maintains an internal cash and investment pool that is available for use by all funds including its component units. Cash and investments are presented on the balance sheet in the basic financial statements at fair value.

All investment pool purchases and sales are part of the City's cash management activity and considered cash and cash equivalents. Activities undertaken by the pool on behalf of the proprietary funds are not part of operating, capital, investing, or financing activities of the proprietary funds, and details of these transactions are not reported in the Statement of Cash Flows. Net investment earnings from the combined investments are allocated monthly to each fund based on month-end average balances of cash and investments. Interest from non-pooled investments is recorded based on the specific investments held by the fund. Interest income is recorded in the fund that earned the interest.

The City's investment policy is approved by the City Council and covers all financial assets and funds of the City and its discretely presented component units except for the pension trust funds. Changes to the policy are made on an as-needed basis. All investments are made in accordance with Colorado Revised Statutes. The policy authorizes the City and component units to invest primarily in the following:

- U.S. Treasury Obligations: Treasury Bills, Treasury Notes and Treasury Bonds with maturities not exceeding five years from the date of trade settlement.
- Treasury Strips (book-entry U.S. Treasury securities whose coupons have been removed) with maturities not exceeding five years from the date of trade settlement.
- Federal Instrumentalities - Debentures, Discount Notes, Medium-Term Notes, Callable Securities and Step-up Securities issued by the following only: Federal National Mortgage Association (FNMA), Federal Home Loan Bank (FHLB), Federal Home Loan Mortgage Corporation (FHLMC) and Federal Farm Credit Banks (FFCB), with maturities not exceeding five years from the date of trade settlement. Federal Instrumentality Securities shall be rated in the highest rating category by at least two Nationally Recognized Statistical Rating Organizations (NRSROs) that rate them, and shall be rated not less by any NRSRO that rates the debt.
- Repurchase Agreements with a termination date of 90 days or less utilizing U.S. Treasury and Federal Instrumentality securities listed above, collateralized at a minimum market value of 102 percent of the dollar value of the transaction with the accrued interest accumulated on the collateral included in the calculation. Repurchase agreements shall be entered into only with dealers who: are recognized as Primary Dealers by the Federal Reserve Bank of New York, or with firms that have a primary dealer within their holding company structure; and have executed a City approved Master Repurchase Agreement. Primary Dealers approved as Repurchase Agreement counterparties, if rated, shall have a short-term credit rating of at least A-1 or the equivalent and a long-term credit rating of at least A or

the equivalent. Collateral (purchased securities) shall be held by the City's custodian bank as safekeeping agent, and the market value of the collateral securities shall be marked-to-the-market daily. In no case will the maturity of the collateral exceed 10 years.

- Reverse Repurchase Agreements with a maturity of 90 days or less executed only against securities owned by the City and collateralized by the same type of security reversed.
- Flexible Repurchase Agreements with a final maturity of 10 years or less entered into by the City with approved counterparties.
- Time Certificates of Deposit with a maximum maturity of five years or savings accounts in state or national banks or state or federally chartered savings banks operating in Colorado that are state approved depositories (as evidenced by a certificate issued by the State Banking Board) and are insured by the FDIC. Certificates of deposit that exceed the FDIC insured amount shall be collateralized in accordance with the Colorado Public Deposit Protection Act. The collateral shall have a market value equal to or exceeding 102 percent of the difference between the insured amount and the City's total deposits for all funds within the institution.
- Money Market Mutual Funds registered under the Investment Company Act of 1940 that: 1) are "no-load" (i.e.: no commission or fee shall be charged on purchases or sales of shares); 2) have a constant net asset value per share of \$1.00; 3) limit assets of the fund to securities authorized by state statute; 4) have a maximum stated maturity and weighted average maturity in accordance with Rule 2a-7 of the Investment Company Act of 1940; and 5) have a rating of AAA by Standard and Poor's, Aaa by Moody's or AAA/V1+ by Fitch.
- Colorado Local Government Liquid Asset Trust (COLOTRUST) as authorized under CRS 24-75-702.
- Prime Bankers Acceptances, rated at least A-1 by Standard & Poor's, P-1 by Moody's and F1 by Fitch at the time of purchase by at least two services that rate them and shall be rated not less by any service that rates them, with a maturity of six months or less issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. banking laws. Accepting banks must have a senior debt rating of A2 by Moody's and A by Standard & Poor's.
- Prime Commercial Paper with a maturity of 270 days or less which, at the time of purchase, is rated at least A-1 by Standard & Poor's, P-1 by Moody's and F1 by Fitch. At the time of purchase, the commercial paper must be rated by at least two of the above stated rating agencies at the stated minimum rating. If more than two of the above stated agencies rate an issuer, all of those rating agencies must rate the issuer in accordance with above stated minimum credit criteria. If the commercial paper issuer has senior debt outstanding, the senior debt must be rated by each service that publishes a rating on the issuer as at least A2 by Moody's, A by Standard and Poor's and A by Fitch.
- Corporate Bonds issued by a corporation or bank with a final maturity not exceeding three years from the date of trade settlement, rated at least AA- by Standard & Poor's, Aa3 by Moody's, or AA by Fitch at the time of purchase by each service that rates the debt. Authorized corporate bonds shall be U.S. dollar denominated, and limited to corporations organized and operated within the United States with a net worth in excess of \$250 million.

## **2. Receivables and Payables**

Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Property taxes are levied by December 15 of each year and are due in full the following year. The lien date is January 1 following the levy. Taxes may be paid in two equal installments, on or before February 28 and June 15; or in full, on or before April 30. Delinquent taxpayers are notified in August and generally, sales of the tax liens on delinquent properties are held in November or December. Property taxes are collected by Arapahoe County and then remitted, net of a 1% collection fee, to the

City. Taxes are recorded as a receivable and a deferred inflow of resources when levied, and subsequently recorded as revenue in the year they are available or collected.

### **3. Inventories and Property Held for Resale**

Inventories are valued at cost using the first-in/first-out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures when purchased. Property held for resale is recorded at lower of cost or estimated market value.

### **4. Restricted Assets and Liabilities**

Certain assets and their related liabilities whose use is restricted for construction, bonded debt service and other purposes by contractual agreement and/or debt indentures are segregated on the government-wide statement of net position and the fund balance sheets. The “construction” account is used to report those proceeds of revenue bonds and loans that are restricted for use in construction. The “loan operations and maintenance account” is used to report resources set aside to subsidize potential deficiencies from the City’s operation that could adversely affect debt service payments. The “insurance claims” account is used to report resources set aside for the payment of current and future long-term disability claims. The “revenue bond future debt service” account is used to report resources set aside to make up potential future deficiencies in the revenue bond debt service account. The “capital replacement” account is used to report resources set aside to fund major capital repairs and replacements at the Littleton/Englewood Wastewater Treatment Plant.

### **5. Capital Assets**

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The City currently capitalizes expenditures that cost more than \$5,000 and have a life of one year or more. Such capital assets are recorded at historical cost or at estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed and depreciated over their remaining useful lives.

Capital assets of the primary government, as well as the component units, are depreciated, using the straight-line method over their estimated useful lives:

Infrastructure:	
Bridges	50 years
Streets	25 years
Storm drainage system	35 years
Concrete, curb and gutter	50 years
Buildings and improvements	15-50 years
Water distribution and sewage collection systems	50 years
Water and sewage treatment plants	25 years
Raw water service and treated water storage facilities	15-50 years
Vehicles, machinery and equipment	3-25 years

### **6. Deferred outflows/inflows of resources**

In addition to assets, the statement of financial position will sometimes report a separate section for *deferred outflows of resources*. This separate financial statement element, deferred outflows of

resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The government has one item that qualifies for this category, a deferred charge on refunding reported in the government-wide statement of net position. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statement of financial position will sometimes report a separate section for *deferred inflows of resources*. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The government has only two types of items that qualify for reporting in this category. Deferred revenue for the sources shown, represent unavailable revenues that are deferred and recognized in the period that the amounts become available. Deferred premium on refunding is deferred and amortized over the life of the refunding debt.

#### **7. Compensated Absences**

It is the City's policy to permit employees to accumulate earned but unused vacation and personal leave benefits. All leave is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, because of employee resignations and retirements.

#### **8. Leases**

Leases that meet certain criteria established by the Financial Accounting Standards Board (FASB) Statement No. 13 are classified as capital lease obligations and recorded at the lesser of the present value of minimum lease payments or the fair value of the leased property at inception. Leases that do not meet the criteria of a capital lease are classified as operating leases. The City's operating leases are not significant.

#### **9. Long-term Obligations**

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bonds payable are reported net of the applicable bond premium and discount. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method and charged to interest expense.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Issuance costs, even if withheld from the actual new proceeds received, are reported as debt service expenditures.

#### **10. Net Position and Fund Equity**

The government-wide and business-type fund financial statements utilize a net position presentation. Net position is categorized as invested in capital assets (net of related debt), restricted or unrestricted.

Net investment in capital assets is intended to reflect the portion of net position that is associated with non-liquid, capital assets less outstanding capital asset related debt. The net related debt is the debt less the outstanding liquid assets and any associated unamortized cost.

Restricted net position is subject to restrictions by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provision or enabling

legislation. Pursuant to the City Charter, the net position of the City's utilities: water, sewer, storm drainage and concrete, are entirely restricted to their own purpose.

Unrestricted net position represent assets that do not have any third party limitations on their use. While City management may have categorized and segmented portions for various purposes, the City Council has the unrestricted authority to revisit or alter these managerial decisions.

### **Fund Balance Policies**

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for a specific purpose.

#### ***Restricted Fund Balances***

Restricted fund balances carry provisions that are externally imposed by creditors or by law. Common examples of restricted fund balances are grant proceeds and debt restrictions.

#### ***Committed Fund Balances***

Committed fund balances can only be created and modified by the highest formal action available to the highest decision-making authority of the government. For the City this is through the adoption of an Ordinance by City Council.

#### ***Assigned Fund Balances***

Assigned fund balances are intended for a specific purpose but are neither restricted nor committed. City management may have categorized portions for various purposes. City Council has the unrestricted authority to revisit or alter these managerial decisions through the adoption of an Ordinance or the passing of a Resolution.

#### ***Unassigned Fund Balance***

Unassigned fund balance is only reported in the General Fund for balances that are not restricted, committed or assigned. City Council has the unrestricted authority to appropriate these funds.

There are times when the government will fund outlays for a particular purpose from both restricted and unrestricted resources. It is the government's policy that restricted resources are considered to have been spent before any unrestricted resources are applied. In the instance where any unrestricted fund balance is available, committed fund balance is considered to have been spent before any assigned or unassigned fund balance is used.

### **11. Use of Estimates**

The preparation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. An example of such an estimate that has been made by management is depreciation expense.

**Note 2. Stewardship, Compliance and Accountability**

**A. Budgetary Information**

The governmental fund type annual budgets are adopted on a basis consistent with generally accepted accounting principles for all funds except the capital projects funds and certain special revenue funds (Conservation Trust and Open Space Funds), which adopt project-length budgets. The proprietary fund type annual budgets are adopted on a non-GAAP modified accrual budgetary basis. All annual appropriations lapse at year-end. Budgets are not adopted for the pension trust funds.

The appropriated budget is prepared by fund, department, division, and object. The legal level of budgetary control is at the department level for the General Fund and at the fund level for all other legally adopted funds. Supplemental appropriations and transfers of appropriations between departments and/or funds require the approval of the City Council. The City Manager may transfer any unencumbered appropriation from one expenditure classification to another within the same department.

Encumbrance accounting is used as a management tool during the year; at year-end, encumbrances are canceled. During the year, sixteen supplemental appropriation resolutions were approved by City Council.

**Note 3. Detailed Notes on All Funds**

**A. Deposits and Investments**

	Primary Government			Component Units			Reporting Entity Total
	Governmental and Business-Type Activities	Fiduciary Funds	Total	EURA	EEF	EMRF	
<b>Unrestricted:</b>							
Deposits and investments with City internal investment pool	\$ 42,578,167	\$ 3,779,022	\$ 46,357,189	\$ 18,863	\$ 814,582	\$ 9,580	\$ 47,200,214
Deposits and investments outside City internal investment pool	148,612	44,194,217	44,342,829	-	12,128	8,184	44,363,141
Subtotal unrestricted deposits and investments	42,726,779	47,973,239	90,700,018	18,863	826,710	17,764	91,563,355
<b>Restricted:</b>							
Deposits and investments with City internal investment pool	4,863,246	-	4,863,246	-	-	-	4,863,246
<b>Total deposits and investments</b>	<b>\$ 47,590,025</b>	<b>\$ 47,973,239</b>	<b>\$ 95,563,264</b>	<b>\$ 18,863</b>	<b>\$ 826,710</b>	<b>\$ 17,764</b>	<b>\$ 96,426,601</b>
Cash and deposits	\$ 4,501,436	\$ -	\$ 4,501,436	\$ -	\$ 12,128	\$ 8,184	\$ 4,521,748
Investments	43,088,589	47,973,239	91,061,828	18,863	814,582	9,580	91,904,853
	<u>\$ 47,590,025</u>	<u>\$ 47,973,239</u>	<u>\$ 95,563,264</u>	<u>\$ 18,863</u>	<u>\$ 826,710</u>	<u>\$ 17,764</u>	<u>\$ 96,426,601</u>

## 1. Deposits

### *Custodial credit risk – deposits:*

Custodial risk for deposits is the risk that, in the event of a failure of a depository financial institution, the City will not be able to recover its deposits or will not be able to recover collateral securities that are in possession of an outside party. The City’s deposit policy is in accordance with CRS 11-10.5-101, The Colorado Public Deposit Protection Act (PDPA), which governs investment of public funds. PDPA requires that all units of local government deposit cash in eligible public depositories. State regulators determine eligibility. Amounts on deposit in excess of federal insurance levels (\$250,000) must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the institution to create a single collateral pool for all public funds. The pool for all the uninsured public deposits as a group is to be maintained by another institution or held in trust. The market value of the collateral must be at least equal to 102% of the aggregate uninsured deposits. The institution's internal records identify the collateral by depositor and as such, these deposits are considered to be uninsured but collateralized. The State Regulatory Commissions for banks and financial services are required by statute to monitor the naming of eligible depositories and reporting of the uninsured deposits and assets maintained in the collateral pools. At December 31, 2013, the City’s deposits amounting to \$550,367 were insured by federal depository insurance and consequently were not exposed to custodial credit risk.

The EEF and the EMRF are not eligible public entities and are not covered by the provisions of the PDPA. At year-end, the component units’ cash deposits had a bank balance as follows:

	<u>EEF</u>	<u>EMRF</u>
Insured-FDIC	<u>\$ 12,128</u>	<u>\$ 8,184</u>

## 2. Investments

The table below identifies the investment types that are authorized for the City, along with the related interest rate risk and concentration of credit risk.

<u>Authorized Investment Type</u>	<u>Maximum Maturity</u>	<u>Maximum Percentage of Portfolio</u>	<u>Maximum Investment in One Issuer</u>
U.S. Treasury Obligations	5 years	None	None
U.S. Instrumentalities	5 years	None	None
Repurchase Agreements	90 days	None	None
Reverse Repurchase Agreements	90 days	None	None
Flexible Repurchase Agreements	10 years	None	None
Certificates of Deposit	5 years	50%	None
Bankers Acceptances	180 days	20%	None
Commercial Paper	270 days	40%	None
Corporate Bonds	3 years	30%	5%

**Credit risk** is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Debt securities of the U.S. government and obligations of U.S. government agencies that are explicitly guaranteed by the U.S. government are not considered to have credit risk.

The City's investment policy is to apply the prudent-person rule: Investments are made as a prudent person would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and, in general, avoid speculative investments.

Presented below is the minimum rating required by the City's investment policy and the actual rating as of December 31, 2013 for each investment type.

<b>Investment Type</b>	<b>Minimum Rating Required</b>	<b>Standard &amp; Poor's Rating</b>	<b>Moody's Rating</b>	<b>Total Investment Portfolio</b>
U.S. Treasury Notes	N/A	N/A	N/A	4%
Federal Farm Credit Banks (FFCB)	N/A	AAA	Aaa	5%
Federal Home Loan Banks (FHLB)	N/A	AAA	Aaa	6%
Federal Home Loan Mortgage Corporation (FHLMC)	N/A	AAA	Aaa	8%
Federal National Mortgage Association (FNMA)	N/A	AAA	Aaa	12%
Commercial paper	A-1/P-1	A-1	P-1	2%
Corporate bonds	AA-/Aa3	AAA	Aaa	1%
Corporate bonds	AA-/Aa3	AA+	Aa2	1%
Corporate bonds	AA-/Aa3	AA	Aa2	1%
Corporate bonds	AA-/Aa3	AA-	Aa3	4%
COLOTRUST (b)	N/A	AAAm	Aaa	8%

(a) Ratings displayed are of the underlying securities supporting the repurchase agreement

(b) COLOTRUST is a 2a7-like investment pool

**Interest rate risk** is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market rates. The following schedule indicates the interest rate risk of the City's investments at December 31, 2013. The Retirement Trust Funds' interest rate risk information begins on page 72.

	<u>Fair Value</u>	<u>Investment Maturities</u>	
		<u>Less than 1 year</u>	<u>1 to 5 years</u>
<b>Primary Government:</b>			
Investments in City internal investment pool:			
U.S. Treasury Notes	\$ 4,028,126	\$ -	\$ 4,028,126
U.S. Instrumentalities	27,062,292	7,680,423	19,381,869
Corporate Bonds	9,299,838	3,000,240	6,299,598
Colorado Local Government Liquid Asset Trust (COLOTRUST PLUS+)	7,320,380	7,320,380	-
Less: Component unit investments in internal investment pool	(843,025)	(843,025)	-
Subtotal investments in City internal investment pool	<u>46,867,611</u>	<u>17,158,018</u>	<u>29,709,593</u>
Retirement Trust Fund investments	<u>44,194,217</u>		
<b>Total Primary Government</b>	<u>91,061,828</u>		
<b>Component Units:</b>			
EURA:			
Investments in internal investment pool	18,863	<u>\$ 18,863</u>	<u>\$ -</u>
EEF:			
Investments in internal investment pool	814,582	<u>\$ 814,582</u>	<u>\$ -</u>
EMRF:			
Investments in internal investment pool	9,580	<u>\$ 9,580</u>	<u>\$ -</u>
<b>Total Component Units</b>	<u>843,025</u>		
<b>Total Investments</b>	<u>\$ 91,904,853</u>		

One of the ways the City manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations. Additionally, the City's investment policy limits the weighted average maturity of its internal investment pool to less than two years. At December 31, 2013, the weighted average maturity of the City's internal investment portfolio was 2.19 years.

## Concentration of Credit Risk

Of the City's total investments in its internal investment pool, 4% were T-Notes, 12% were FNMA Notes, 8% were FHLMC Notes, 5% were FFCB Notes and 6% were FHLB Notes. Additionally, 8% of the internal investment pool was held by COLOTRUST. All other investments not issued or explicitly guaranteed by the U.S. Government were less than 19% of the City's total pooled investments.

## Retirement Trust Funds' Investments

The investments of the pension trust funds are invested separately from the internal investment pool. At December 31, 2013, the investments were as follows:

<u>Investment Type</u>	<u>Fair Value</u>
<b>Nonemergency Pension Trust Fund</b>	
Fixed Income securities	<u>\$ 9,097,914</u>
Equity securities:	
Domestic	14,857,325
International	<u>5,006,021</u>
Subtotal equity securities	<u>19,863,346</u>
Real estate equity fund	<u>3,103,451</u>
Subtotal nonemergency employees retirement trust	32,064,711
<b>Police Officers, Firefighters and Volunteer Firefighters Pension Trust Funds</b>	
Fire and Police Pension Association	<u>12,129,506</u>
<b>Total Retirement Trust Investments</b>	<u><u>\$ 44,194,217</u></u>

Assets of the Nonemergency Pension Trust Fund (Fund) are invested in accordance with Colorado Revised Statutes Section 15-1.1-102 under the Uniform Prudent Investor Act and subject to investment policy guidelines as established by the Nonemergency Retirement Plan Board. The objective of the policy is to maximize the expected return of the fund at an acceptable level of risk. The Retirement Board has established percentage guidelines for types of investments to ensure the portfolio is diversified. Assets of the Firefighters, Police Officers and Volunteer Firefighters Pension Trust Funds are invested by the Fire and Police Pension Association of Colorado (FPPA) (see Note 4.D.). The discussion that follows relating to interest rate, credit and foreign currency risk applies to the Nonemergency Pension Trust Fund only. A discussion of the investment policy and investment risks of the Firefighters, Police Officers and Volunteer Firefighters Pension Trust Funds may be found in FPPA's publicly issued Comprehensive Annual Financial Report that may be obtained from FPPA's website at [www.fppaco.org](http://www.fppaco.org).

## Interest Rate and Credit Risk - Retirement Trust Funds

The fair value of fixed income investments fluctuate in response to changes in market interest rates, generally decreasing in response to increases in market interest rates. The Nonemergency Retirement Plan Board does not have a specific policy to manage interest or credit rate risk but manages its exposure to fair value losses arising from increasing interest rates by requiring retained fixed income investment managers to monitor the duration and maturity of its portfolio and diversify by issuer and by sector or industry. The managers are evaluated against specific market benchmarks that represent their investment style.

Duration measures a fixed income security's exposure to price changes arising from changing interest rates. The calculation uses the present value of cash flows, weighted according to the time to cash receipt. Effective (or option-adjusted) duration is the duration of a bond after adjusting for any embedded options. Effective duration takes into account the fact that yield changes may change the expected cash flows of the bond in the presence of an embedded option, such as a call, put, or prepayment option for asset- or mortgage-backed securities. The longer the duration, the more sensitive the bond or portfolio of bonds should be to changes in interest rates.

At December 31, 2013, the Fund's fixed income securities had an effective duration of 4.2 years.

U.S. Government obligations and those explicitly guaranteed by the U.S. Government account for 32.8% of the Fund's fixed income portfolio. The following table illustrates the credit risk exposure of the remaining fixed income securities as of December 31, 2013:

<b>Rating</b>	<b>Percentage of Fixed Income Total</b>
AAA	4.6%
AA	1.3%
A	8.4%
BBB	12.0%
BB	13.6%
B	10.9%
CCC	2.2%
Not rated	1.4%
Cash	12.8%
	<u>67.2%</u>

## Foreign Currency Risk - Retirement Trust Funds

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The Fund's exposure to foreign currency risk derives from its allocations to non-U.S. dollar denominated international equity, fixed income, and private equity investments. Through its asset allocation policy, the Fund has set a target asset allocation of 10% to developed and emerging market international equities. Core plus fixed income managers may invest up to 10% of the portfolio in non-U.S. dollar denominated investment grade fixed income securities.

The fair value of the Fund's exposure to foreign currency risk at December 31, 2013 is summarized in the following table:

<u>Country or Region</u>	<u>Currency</u>	<u>Fair Value</u>	<u>Percentage of Total</u>
United Kingdom	British pound	\$ 754,079	16.6%
Other Developed Europe	Other Europe	1,524,690	33.6%
Japan	Japanese yen	607,426	13.4%
Other Pacific Basin	Other Pacific Basin	1,027,752	22.7%
Brazil	Brazilian real	15,013	0.3%
South Africa	South African rand	46,368	1.0%
Other countries	Other countries	397,576	8.8%
		<u>4,372,904</u>	<u>96.4%</u>
	Cash and equivalents	159,525	3.6%
		<u>\$ 4,532,429</u>	<u>100.0%</u>

## B. Receivables

Receivables at year-end for the City's individual major, non-major and internal service funds are as follows:

	Governmental Activities			
	General	Nonmajor Funds	Internal Service	Total
Receivables:				
Property tax	\$2,917,000	\$ 1,113,000	\$ -	\$4,030,000
Sales and use tax	3,190,632	112,868	-	3,303,500
Interest	23,368	16,705	9,133	49,206
Accounts	215,547	-	9,554	225,101
Assessments	15,639	-	-	15,639
Intergovernmental	252,810	617,620	-	870,430
Total receivables	<u>\$6,614,996</u>	<u>\$ 1,860,193</u>	<u>\$ 18,687</u>	<u>\$8,493,876</u>

	Business-type Activities						
	Water	Sewer	Golf Course	Storm Drainage	Concrete Utility	Housing Rehabilitation	Total
Receivables							
Interest	\$ 20,792	\$ 23,457	\$ 2,261	\$ 2,436	\$ 1,024	\$ 1,948	\$ 51,918
Accounts	1,135,078	2,873,083	-	20,291	16,981	4,627	4,050,060
Notes (see below)	-	-	-	-	-	3,185,091	3,185,091
Other	58,209	301,232	-	-	-	-	359,441
Total receivables	<u>\$1,214,079</u>	<u>\$ 3,197,772</u>	<u>\$ 2,261</u>	<u>\$ 22,727</u>	<u>\$18,005</u>	<u>\$ 3,191,666</u>	<u>\$7,646,510</u>
Not scheduled for collection during the subsequent year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,185,091</u>	<u>\$3,185,091</u>

None of the notes receivable in the Housing Rehabilitation Fund are expected to be collected within one year.

## 1. Notes Receivable

Notes receivable in the Housing Rehabilitation Fund consist of loans to qualified borrowers for rehabilitation of existing homes. Interest rates vary from 0% to 10.8%. Terms of repayment vary from monthly amortized loans to deferred loans, where the payment of loan principal and accrued interest, if any, is payable when the property transfers ownership. A lien is filed on the property to insure loans are repaid. The total loan balance of \$4,061,091 has been reduced by \$876,000 to account for the present value of the receivables.

An analysis of the notes receivable follow:

Loan Type	Balance 12/31/2012	New Loans	Principal Payments	Balance 12/31/2013
Amortized loans	\$ 1,822,000	\$ 56,588	\$ 438,134	\$ 1,440,454
Deferred loans	2,645,587	196,289	263,458	2,578,418
	<u>\$ 4,467,587</u>	<u>\$ 252,877</u>	<u>\$ 701,592</u>	4,018,872
Loans in progress				42,219
				<u>4,061,091</u>
Less unamortized discount based on imputed interest rate of 7% over 20 years				(876,000)
				<u>\$ 3,185,091</u>

Notes are classified as follows:

Current	\$ -
Long-term	3,185,091
	<u>\$ 3,185,091</u>

## 2. Unearned Revenue/Deferred Revenue

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. As of December 31, 2013, the various components of *deferred* revenue and *unearned* revenue reported in the governmental funds of the primary government were as follows:

	Unavailable	Unearned	Total
Property taxes receivable (General Fund)	\$2,934,000	\$ -	\$2,934,000
Property taxes receivable (Debt Service Fund)	1,113,000	-	1,113,000
Sales and use taxes (General Fund)	-	1,150,000	1,150,000
Grants drawdowns prior to meeting all eligibility requirements (General and Capital Projects Funds)	-	300,000	300,000
Net government-wide deferred / unearned revenue	<u>\$4,047,000</u>	<u>\$1,450,000</u>	<u>\$5,497,000</u>

## C. Capital Assets

### 1. Primary Government

Capital asset activity for the year ended December 31, 2013 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
<b>Governmental activities:</b>				
Capital assets not being depreciated:				
Land and land improvements	\$ 16,059,231	\$ 23,880	\$ -	\$ 16,083,111
Works of art	203,750	-	-	203,750
Construction in process	478,650	589,552	(409,530)	658,672
Total capital assets not being depreciated	16,741,631	613,432	(409,530)	16,945,533
Capital assets being depreciated				
Buildings	40,816,277	75,085	-	40,891,362
Infrastructure	32,511,609	103,934	(83,000)	32,532,543
Machinery and equipment	21,131,703	1,184,663	(414,998)	21,901,368
Other improvements	6,089,825	145,741	-	6,235,566
Total capital assets being depreciated	100,549,414	1,509,423	(497,998)	101,560,839
Less accumulated depreciation for:				
Buildings	(13,990,483)	(821,613)	-	(14,812,096)
Infrastructure	(13,693,524)	(1,533,442)	83,000	(15,143,966)
Machinery and equipment	(15,199,682)	(1,368,703)	402,811	(16,165,574)
Other improvements	(2,077,786)	(231,883)	-	(2,309,669)
Total accumulated depreciation	(44,961,475)	(3,955,641)	485,811	(48,431,305)
Total capital assets being depreciated, net	55,587,939	(2,446,218)	(12,187)	53,129,534
Governmental activities capital assets, net	\$ 72,329,570	\$ (1,832,786)	\$ (421,717)	\$ 70,075,067

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General Government	\$ 323,209
Safety Services	203,077
Public Works	1,461,044
Culture and Recreation	689,654
Unallocated	436,088
In addition, depreciation on capital assets held by the City's internal service funds is charged to the various functions based on their usage of the assets.	844,088
Total depreciation expense - governmental activities	<u>\$ 3,957,160</u>

Capital asset activity for the year ended December 31, 2013 (continued):

	Beginning Balance	Increases	Decreases	Ending Balance
<b>Business-type activities:</b>				
Capital assets not being depreciated:				
Land and land improvements	\$ 11,522,825	\$ -	\$ -	\$ 11,522,825
Raw water	6,451,002	-	-	6,451,002
Construction in process	885,237	41,365	(885,237)	41,365
Total capital assets not being depreciated	<u>18,859,064</u>	<u>41,365</u>	<u>(885,237)</u>	<u>18,015,192</u>
Capital assets being depreciated:				
Distribution and collection systems	32,675,676	113,845	-	32,789,521
Plant and buildings	27,391,343	4,851,577	-	32,242,920
Improvements other than buildings	6,556,512	-	-	6,556,512
Curb, sidewalk and streets	20,709,736	534,279	-	21,244,015
Equipment and other	4,983,926	84,854	(126,683)	4,942,097
Total capital assets being depreciated	<u>92,317,193</u>	<u>5,584,555</u>	<u>(126,683)</u>	<u>97,775,065</u>
Less accumulated depreciation for:				
Distribution and collection systems	(20,171,266)	(553,848)	-	(20,725,114)
Plant and buildings	(11,104,417)	(689,337)	-	(11,793,754)
Improvements other than buildings	(2,686,029)	(56,028)	-	(2,742,057)
Curb, sidewalk and streets	(9,215,096)	(381,030)	-	(9,596,126)
Equipment and other	(3,790,005)	(242,552)	126,683	(3,905,874)
Total accumulated depreciation	<u>(46,966,813)</u>	<u>(1,922,795)</u>	<u>126,683</u>	<u>(48,762,925)</u>
Total capital assets being depreciated, net	<u>45,350,380</u>	<u>3,661,760</u>	<u>-</u>	<u>49,012,140</u>
Business-type activities capital assets, net	<u>\$ 64,209,444</u>	<u>\$ 3,703,125</u>	<u>\$ (885,237)</u>	<u>\$ 67,027,332</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

Business-type activities:	
Water	\$ 1,006,948
Sewer	82,714
Golf	348,862
Storm	103,241
Concrete	381,030
Total depreciation expense - business-type activities	<u>\$ 1,922,795</u>

## 2. Discretely Presented Component Units

### Englewood Urban Renewal Authority (EURA)

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated:				
Land and land improvements	\$ 516,995	\$ -	\$ -	\$ 516,995

The capital assets of the EURA consist of a parking lot and vacant land (approximately 1.7 acres).

### Englewood Environmental Foundation (EEF)

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated:				
Land and land improvements	\$ 8,496,257	\$ -	\$ -	\$ 8,496,257
Capital assets being depreciated				
Site development	10,772,214	-	-	10,772,214
Curb, sidewalk and streets	4,841,536	-	-	4,841,536
Parking structure	3,956,348	-	-	3,956,348
Bridge	2,017,170	-	-	2,017,170
Equipment and other	185,261	-	-	185,261
Total capital assets being depreciated	21,772,529	-	-	21,772,529
Less accumulated depreciation for:				
Site development	(6,442,328)	(413,801)	-	(6,856,129)
Curb, sidewalk and streets	(4,841,538)	-	-	(4,841,538)
Parking structure	(2,057,301)	(158,254)	-	(2,215,555)
Bridge	(1,048,561)	(80,687)	-	(1,129,248)
Equipment and other	(178,430)	(1,349)	-	(179,779)
Total accumulated depreciation	(14,568,158)	(654,091)	-	(15,222,249)
Total capital assets being depreciated, net	7,204,371	(654,091)	-	6,550,280
EEF capital assets, net	\$ 15,700,628	\$ (654,091)	\$ -	\$ 15,046,537

**Englewood McLellan Reservoir Foundation (EMRF)**

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated:				
Land and land improvements	<u>\$5,706,166</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$5,706,166</u>

**D. Interfund Transfers**

The composition of interfund balances as of December 31, 2013, is as follows:

	<b>Transfers in:</b>				
	General Fund	Nonmajor Governmental	Proprietary	Internal Service	Total Transfers In
<b>Transfers out:</b>					
General Fund	\$ -	\$ 73,006	\$ -	\$ -	\$ 73,006
Nonmajor governmental funds	989,574	600,000	684,770	-	2,274,344
Proprietary funds	-	134,995	-	-	134,995
Internal service funds	150,000	-	-	100,000	250,000
Total transfers out	<u>\$ 1,139,574</u>	<u>\$ 808,001</u>	<u>\$ 684,770</u>	<u>\$ 100,000</u>	<u>\$ 2,732,345</u>

Transfers between funds provide support for various City programs in accordance with budgetary authorizations. During the year ended December 31, 2013, the City made one-time transfers to the General Fund from nonmajor governmental funds for debt service and from internal service funds to subsidize the operations of the General Fund. The Public Improvement Fund made transfers to the other capital projects funds to assist in funding for projects accounted for in those funds.

**E. Capital Leases**

The City has entered into capital lease agreements for the purpose of acquiring and financing the Civic Center and equipment. All of these agreements qualify as capital leases for accounting purposes and, therefore have been recorded at the present value of their future minimum lease payments as of the inception date.

Assets acquired through capital leases follow:

Asset	Cost	Accumulated Depreciation	Total
Building - Civic Center	\$22,393,532	\$ (6,914,996)	\$15,478,536
Equipment - Other	540,000	(324,000)	216,000
Equipment - Computer Equipment	195,458	(117,275)	78,183
Equipment - Fire Operations	973,900	(289,984)	683,916
Total capital leases	<u>\$24,102,890</u>	<u>\$ (7,646,255)</u>	<u>\$16,456,635</u>

### 1. Civic Center

On December 29, 1998, the City entered into a lease purchase agreement with the Englewood Environmental Foundation, Inc. (EEF) for the Englewood Civic Center. The lease represents a legal outstanding economic debt of the City to the EEF, a separate legal entity and not an advance between funds. The lease purchase agreement is renewable annually and lease payments are subject to annual appropriation by the City. Base rentals are intended to cover the EEF's debt service requirements on its outstanding Certificates of Participation (see Note 3.G.). Lease payments are made from the General Fund and are due in semiannual installments through June 1, 2023, with interest at 3.25% to 4.5%.

### 2. Fire Equipment

On April 20, 2008, the City entered into a lease agreement for two fire trucks. Lease payments are due in annual installments beginning in 2008 and ending March 1, 2017, with interest at 4.24%. Lease payments are made by the General Fund.

### 3. Telecommunications and Security Equipment

On November 2, 2010, the City entered into a lease agreement for a security camera system and phone equipment. Lease payments are due in semi-annual installments beginning in 2010 and ending November 2, 2016, with interest at 3.87%. Lease payments are made by the General Fund.

The net present value of these minimum lease payments as of December 31, 2013, was as follows:

Year Ending December 31	Governmental Activities			
	Civic Center	Fire Equipment	Phone/Security Equipment	Total
2014	\$ 1,561,563	\$ 118,393	\$ 152,947	\$ 1,832,903
2015	1,561,988	118,393	65,126	1,745,507
2016	1,559,219	118,393	65,128	1,742,740
2017	1,559,313	118,393	-	1,677,706
2018	1,560,650	-	-	1,560,650
2019-2023	7,770,449	-	-	7,770,449
Minimum lease payments	15,573,182	473,572	283,201	16,329,955
Less: Amount representing interest	(3,018,182)	(46,238)	(15,063)	(3,079,483)
Present value of minimum Lease Payments	<u>\$ 12,555,000</u>	<u>\$ 427,334</u>	<u>\$ 268,138</u>	<u>\$ 13,250,472</u>

## **F. Long-term Obligations**

### **1. General Obligation Bonds**

The City has issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the City. The City is authorized to levy an ad valorem tax to pay the principal and interest on these bonds.

A description of the general obligation bonds outstanding at the end of the year follows:

General Obligation Refunding Bonds, Series 2010. On October 19, 2010, the City issued \$9,985,000 of General Obligation Refunding Bonds, to provide resources to purchase U.S. Treasury, Certificates and Notes that were placed in an irrevocable trust for the purpose of generating resources for future debt service payments of \$4,000,000 of Series 2001 and \$5,255,000 of Series 2002 General Obligation Bonds representing all outstanding bonds maturing on or after December 1, 2010. As a result, the refunded bonds were called in 2011 and 2012. The 2010 bonds bear interest at 2.0% to 4.0% and consist of serial bonds maturing yearly on December 1 through 2023. Bonds maturing on or after December 1, 2021 are subject to redemption at the option of the City. Interest is payable semiannually on June 1 and December 1. This refunding is estimated to save taxpayers approximately \$467,000 over the life of the bonds. The original issue was used to fund improvements to the City's two recreation centers and the construction of the Pirates Cove Family Aquatics Center.

General Obligation Water Bonds, Series 2004, original principal amount of \$3,055,000, dated December 1, 2004, consisting of serial bonds in the original amount of \$1,865,000 due annually in varying amounts through January 1, 2019, and term bonds in the original amount of \$1,190,000 due on January 1, 2025. The term bonds maturing on January 1, 2025 are subject to mandatory sinking fund redemption commencing on January 1, 2020. Interest is payable semi-annually at rates ranging from 3.375% to 4.75%. Bonds maturing on or after January 1, 2014 are callable at par in any order of maturity on January 1, 2014. The bonds are rated Aa3 by Moody's and AA+ by Standard and Poor's. The bonds were issued to finance miscellaneous water system improvement projects. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund. All bonds maturing after January 1, 2014 have been refunded by the 2012 series refunding issue and are considered defeased.

General Obligation Water Refunding and Improvement Bonds, Series 2012, original principal amount of \$8,590,000, dated July 11, 2012, consisting of serial bonds due annually in varying amounts through January 1, 2032. The term bonds maturing on January 1, 2023 are subject to redemption prior to their respective maturities at the option of the City. Interest is payable semi-annually at rates ranging from 2% to 4%. The bonds are rated Aa3 by Moody's and AA+ by Standard and Poor's. The bonds were issued to refund the Series 2004 General Obligation Water bonds. The remaining \$1,970,000 of outstanding bonds were called January 1, 2014. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund. The original 2004 bonds were issued to finance various water system improvement projects.

General Obligation Water Bonds, Series 2009, original principal amount of \$2,615,000, dated June 24, 2009, consisting of serial bonds due annually in varying amounts through January 1, 2029. The bonds maturing on January 1, 2026 are subject to mandatory sinking fund redemption commencing on January 1, 2025. Interest is payable semi-annually at rates ranging from 4.15% to 4.625%. Bonds maturing on or after January 1, 2019 are callable at par in any order of maturity on January 1, 2020. The bonds are rated Aa3 by Moody's and AA+ by Standard and Poor's. The bonds were issued to finance miscellaneous water system improvement projects. Although there is a general obligation pledge on these bonds, which allows the City to certify a rate of levy for property taxes to pay principal and interest on the bonds, it is the City's intention to service the debt from available moneys in the Water Fund.

General obligation bonds currently outstanding are as follows:

<u>Purpose</u>	<u>Interest Rates</u>	<u>Amount</u>
Governmental activities	2.00% - 5.10%	\$ 8,855,000
Business-type activities	3.625% - 4.75%	11,330,000
		<u>\$ 20,185,000</u>

Annual debt service requirements to maturity for general obligation bonds are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 985,000	\$ 641,541	\$ 1,626,541
2015	1,020,000	617,640	1,637,640
2016	1,030,000	597,290	1,627,290
2017	1,050,000	576,690	1,626,690
2018	1,070,000	553,416	1,623,416
2019-2023	7,370,000	2,104,881	9,474,881
2024-2028	3,955,000	1,004,290	4,959,290
2029-2032	3,705,000	241,725	3,946,725
	<u>\$ 20,185,000</u>	<u>\$ 6,337,473</u>	<u>\$ 26,522,473</u>

## **2. Revenue Bonds**

The City also issues bonds where the City pledges income derived from the acquired or constructed assets to pay debt service. Revenue bonds outstanding at year-end are as follows:

Golf Course Revenue Refunding Bonds, Series 2003, original principal amount of \$2,935,000, dated December 15, 2003, consisting of serial bonds in the original amount of \$640,000 due annually in varying amounts through December 1, 2014, and term bonds in the original amount of \$875,000 due on December 1, 2019 and term bonds in the original amount of \$1,420,000 due on December 1, 2024. The term bonds maturing on December 1, 2019 are subject to mandatory sinking fund redemption commencing on December 1, 2015. The term bonds maturing on December 1, 2024 are subject to mandatory sinking fund redemption commencing on December 1, 2020. Interest is payable semi-annually at rates ranging from 2.50% to 6.00%. Bonds maturing on or after December 1, 2014 are callable at par in any order of maturity on December 1, 2013. The bonds are non-rated. The original 1994 bonds that were refunded by this issue were utilized for construction of golf course improvements. All bonds maturing after December 1, 2013 have been refunded by the 2013 series refunding issue and all have been called.

Golf Course Revenue Refunding Bonds, Series 2013, original principal amount of \$2,530,000, dated September 19, 2013, consisting of serial bonds in the original amount of \$1,335,000 due annually in varying amounts through December 1, 2026, and term bonds in the original amount of \$300,000 due on December 1, 2028 and term bonds in the original amount of \$320,000 due on December 1, 2030 and term bonds in the original amount of \$555,000 due on December 1, 2033. Interest is payable semi-annually at rates ranging from 2.00% to 5.625%. Bonds maturing on or after December 1, 2023 are callable at par in any order of maturity on December 1, 2013. The Bonds maturing on and after December 1, 2024 are subject to redemption prior to maturity, at the option of the City, in whole or in part, and if in part in such order of maturities as the City shall determine and by lot within a maturity, on December 1, 2023 and on any date thereafter, at a redemption price equal to the principal amount thereof (with no redemption premium), plus accrued interest to the redemption date. The bonds are non-rated. The original 2003 bonds that were refunded by this issue were utilized for construction of golf course improvements. All of the remaining 2003 bonds were called in 2013.

Storm Water Enterprise Revenue Refunding Bonds, Series 2012, original principal amount of \$1,025,000, dated May 30, 2012, consisting of serial bonds due annually from December 1, 2012 through December 1, 2021. Interest is payable semi-annually at rates ranging from 2% to 2.7% on the outstanding bonds. The bonds are non-rated. These bonds were issued to refund the Series 2001 Storm Water Enterprise Revenue bonds. The original bonds were issued to finance miscellaneous storm water system improvement projects. All of the remaining 2001 bonds were called in 2012.

Annual debt service requirements to maturity for revenue bonds are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 185,000	\$ 139,346	\$ 324,346
2015	185,000	136,646	321,646
2016	190,000	133,696	323,696
2017	195,000	130,171	325,171
2018	200,000	125,858	325,858
2019-2023	850,000	538,896	1,388,896
2024-2028	670,000	378,358	1,048,358
2029-2033	875,000	162,530	1,037,530
	<u>\$ 3,350,000</u>	<u>\$ 1,745,501</u>	<u>\$ 5,095,501</u>

### 3. Qualified Energy Conservation Bonds

The City issued Qualified Energy Conservation Bonds in 2010. The original principal amount of \$1,355,302 dated August 19, 2010. Principal and interest are due quarterly with an interest rate of 5.41%. The interest payments are partially offset by credits from the Federal Government under Section 1112 of the American Recovery and Reinvestment Act of 2009, “Section 54D” that authorizes states and political subdivisions to issue qualified energy conservation bonds “QECCBs”. Proceeds will be used for qualified energy conservation purposes. Payments are made by the General Fund.

Annual debt service requirements for the qualified energy conservation bonds are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 66,511	\$ 26,304	\$ 92,815
2015	70,988	24,819	95,807
2016	75,644	23,235	98,879
2017	80,483	21,550	102,033
2018	85,513	19,759	105,272
2019-2023	510,152	67,921	578,073
2024-2026	345,736	11,502	357,238
	<u>\$1,235,027</u>	<u>\$195,090</u>	<u>\$ 1,430,117</u>

### 4. Notes and loans payable

Colorado Water Resources and Power Development Authority to fund water and sewer system improvements:

<u>Servicing Fund</u>	<u>Issue Date</u>	<u>Original Amount</u>	<u>Interest Rate</u>	<u>Outstanding Balance</u>	<u>Last Payment Due</u>
Water	10/1/1997	\$ 15,292,636	4.141%	\$ 4,509,050	8/1/2018
Sewer	5/1/2004	19,715,000	4.110%	10,225,000	8/1/2017
Sewer	5/1/2004	29,564,275	3.870%	29,516,116	8/1/2025
			Total	<u>\$ 44,250,166</u>	

In 2013, these loans were refinanced by the Colorado Water Resources and Power Development Authority. Over the remaining life of the loans, the refinancing is expected to save the Water and Sewer Funds \$436,000 and \$2,067,000 respectively.

The City has entered into various loans with local banks to fund the housing rehabilitation loan program. The loans are serviced by the Housing Rehabilitation Fund:

Vectra and US Bank – Included with the City’s notes and loans payable are lines of credit at various interest rates ranging from 3.85% to 7.00% used to provide interim financing for the Housing Rehabilitation Fund program. These funds are subsequently loaned to homeowners to assist in completing home improvements. Repayments are made when payments are received on the corresponding notes receivable. The lines of credit are retired from the proceeds of long-term notes secured by individual homeowners’ notes to the City. The balances of these notes at December 31, 2013 for Vectra and US Bank are \$394,653 and \$699,798 respectively. As the repayments of these notes are based on the repayment of corresponding notes receivable, these notes are not included in the maturity table below.

Notes and loans currently outstanding are as follows:

<u>Purpose</u>	<u>Interest Rates</u>	<u>Amount</u>
Business-type activities	3.85% - 7.00%	\$ 44,250,166

Annual debt service requirements to maturity for notes and loans payable are as follows (excluding notes payable from the Housing Rehabilitation Fund):

	<u>Business-type Activities</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 3,528,690	\$ 1,797,166	\$ 5,325,856
2015	3,691,125	1,637,758	5,328,883
2016	3,868,651	1,389,801	5,258,452
2017	4,054,062	1,067,452	5,121,514
2018	3,952,588	852,809	4,805,397
2019-2023	17,347,942	2,811,374	20,159,316
2024-2025	7,807,108	148,574	7,955,682
	<u>\$ 44,250,166</u>	<u>\$ 9,704,934</u>	<u>\$ 53,955,100</u>

Long-term liability activity for the year ended December 31, 2013 was as follows:

	<b>Beginning Balance</b>	<b>Additions</b>	<b>Reductions</b>	<b>Ending Balance</b>	<b>Due Within One Year</b>
<b>Governmental activities:</b>					
General Obligation Bonds:					
Series 2010 Refunding	\$ 9,530,000	\$ -	\$ 675,000	\$ 8,855,000	\$ 835,000
Premium/(Discount)	316,372	-	22,408	293,964	27,720
Subtotal general obligation bonds	9,846,372	-	697,408	9,148,964	862,720
Capital Lease Obligations:					
Civic Center Lease, 2005 Refunding	13,545,000	-	990,000	12,555,000	1,025,000
Premium/(Discount)	191,591	-	30,949	160,642	28,820
Qualified Energy Conservation	1,297,234	-	62,207	1,235,027	63,269
Computer Equipment Lease	55,392	-	55,392	-	-
Phone/Security Equipment Lease	268,137	-	143,949	124,188	60,904
Fire Equipment, 2007	523,529	-	96,195	427,334	100,274
Subtotal capital leases	15,880,883	-	1,378,692	14,502,191	1,278,267
Other:					
Net OPEB Obligation	252,570	212,710	121,700	343,580	-
Compensated absences	2,487,467	2,181,003	2,064,697	2,603,773	1,301,886
<b>Governmental activity total</b>					
<b>Long-term liabilities</b>	<b>\$ 28,467,292</b>	<b>\$ 2,393,713</b>	<b>\$ 4,262,497</b>	<b>\$ 26,598,508</b>	<b>\$ 3,442,873</b>
<b>Business-type activities:</b>					
General Obligation Water Bonds, 2012					
General Obligation Water Bonds, 2012	\$ 8,590,000	\$ -	\$ 10,000	\$ 8,580,000	\$ 15,000
Premium/(Discount)	380,221	-	443	379,778	664
General Obligation Water Bonds, 2009	2,615,000	-	-	2,615,000	-
Premium/(Discount)	(15,213)	-	(1,101)	(14,112)	(1,101)
General Obligation Water Bonds, 2004	275,000	-	140,000	135,000	135,000
Premium/(Discount)	2,411	-	1,240	1,171	1,171
Subtotal general obligation bonds	11,847,419	-	150,582	11,696,837	150,734
Revenue Bonds payable:					
Golf Course Refunding Bonds, 2003	2,515,000	-	2,515,000	-	-
Golf Course Refunding Bonds, 2013	-	2,530,000	15,000	2,515,000	85,000
Premium/(Discount)	-	(87,832)	(1,192)	(86,640)	(6,756)
Storm Water Series, 2012 Refunding	930,000	-	95,000	835,000	95,000
Premium/(Discount)	2,255	-	230	2,025	242
Subtotal revenue bonds	3,447,255	2,442,168	2,624,038	3,265,385	173,486
Notes and loans payable:					
CWR&PDA Sewer Loan, 2004	29,521,467	-	5,351	29,516,116	5,351
Premium/(Discount)	271,083	-	33,430	237,653	33,431
CWR&PDA Sewer Loan, 2004	12,755,000	-	2,530,000	10,225,000	2,655,000
Premium/(Discount)	217,004	-	79,671	137,333	62,089
CWR&PDA Water Loan, 1997	5,354,069	-	845,019	4,509,050	868,339
Notes payable (Rehab) - Vectra Bank	501,274	-	106,621	394,653	31,000
Notes payable (Rehab) - US Bank	945,808	30,000	276,010	699,798	5,000
Net OPEB Obligation	100,414	28,992	10,100	119,306	-
Compensated absences	382,024	258,050	277,110	362,964	181,481
	50,048,143	317,042	4,163,312	46,201,873	3,841,691
<b>Business-type activity total</b>					
<b>Long-term liabilities</b>	<b>\$ 65,342,817</b>	<b>\$ 2,759,210</b>	<b>\$ 6,937,932</b>	<b>\$ 61,164,095</b>	<b>\$ 4,165,911</b>

There are a number of limitations and restrictions contained in the various indentures. The City believes it complies with all significant limitations and restrictions.

General obligation indebtedness of the City is limited by the City Charter to three percent of actual valuation of taxable property within the City. At December 31, 2013, this limit was \$94,988,227 providing a debt margin of \$85,839,263.

**G. Component Unit Debt Obligations**

**Englewood Environmental Foundation, Inc.**

As discussed in Note 1, the Englewood Environmental Foundation, Inc. (EEF), a separate legal entity, was created in 1997. The EEF has not adopted an annual budget as it was incorporated as a Colorado not-for-profit corporation and not a Colorado local government.

An analysis of changes in long-term obligations for the year ended December 31, 2013 follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Certificates of Participation:					
Series 2005 Refunding	\$ 13,545,000	\$ -	\$ 990,000	\$ 12,555,000	\$ 1,025,000

The detail of the EEF’s long-term debt is as follows:

On December 29, 1998, the EEF issued Series 1998 Certificates of Participation dated December 1, 1998 to finance the acquisition and renovation of an existing building for use as a Civic Center (the leased property) and the construction of various public improvements adjacent to the Civic Center. The Certificates have been issued in connection with a lease from the City to the EEF and a lease back to the City by the EEF.

On October 4, 2005, the EEF issued \$18,880,000 Refunding Certificates of Participation, Series 2005, to provide resources to purchase U.S. Treasury Notes that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payments of \$18,125,000 Series 1998 Certificates of Participation. As a result, the certificates were called in 2008. The 2005 certificates bear interest at 3.25% to 4.5% and consist of term certificates due June 1, 2020. Interest is payable semiannually on June 1 and December 1. The Certificates are subject to redemption at par prior to maturity on any date on or after June 1, 2016. The Certificates are subject to mandatory redemption beginning June 1, 2017 for Certificates maturing on June 1, 2020. Repayment of both principal and interest on the Certificates are insured by MBIA Insurance Corporation.

The EEF's long-term debt service obligations are as follows:

	<b>Certificates of Participation</b>		
	Principal	Interest	Total
2014	\$ 1,025,000	\$ 536,563	\$ 1,561,563
2015	1,070,000	491,988	1,561,988
2016	1,115,000	444,219	1,559,219
2017	1,165,000	394,313	1,559,313
2018	1,220,000	340,650	1,560,650
2019-2023	6,960,000	810,449	7,770,449
<b>Total</b>	<b>\$ 12,555,000</b>	<b>\$ 3,018,182</b>	<b>\$ 15,573,182</b>

At December 31, 2013, the EEF has recorded a lease receivable for \$12,555,000. As the City remits the base rentals required by the lease purchase agreement, the EEF will reduce the lease receivable by the principal amount of the base rentals and record lease interest income for the interest portion of the base rentals (see Note 3.E.).

#### **Note 4. Other Information**

##### **A. Investment in Joint Venture**

The City participates with the City of Littleton, Colorado in a joint venture for the operation of a wastewater treatment facility ("Littleton/Englewood Wastewater Treatment Plant Joint Venture" or "Joint Venture"). Control of the Joint Venture vests in a four-member committee, with two members appointed by each City. Each City owns a 50 percent interest in the Joint Venture, and oversight responsibilities are divided equally. The City's investment in the Joint Venture is accounted by the equity method in the Sewer Fund. Summary audited financial information as of and for the year ended December 31, 2013 follows:

	Total	City's Share
<b>Assets</b>		
Current assets	\$ 1,677,139	\$ 838,570
Capital assets, net	117,938,574	58,969,287
Total assets	119,615,713	59,807,857
<b>Liabilities</b>		
Current liabilities	1,561,463	780,732
<b>Net position</b>	<b>118,054,250</b>	<b>59,027,125</b>
<b>Revenues</b>	13,959,754	6,979,877
<b>Expenses</b>	21,489,973	10,744,986
<b>Change in net position</b>	<b>\$ (7,530,219)</b>	<b>\$ (3,765,109)</b>

The City's Sewer Fund has reflected a net loss from joint venture for \$3,765,109. This amount includes the City's share of the Joint Venture's net loss of \$4,293,413 less capital contributions from the City to the Joint Venture of \$528,302.

Complete financial statements for the Joint Venture may be obtained from City's Department of Finance and Administrative Services.

## B. Risk Management

### 1. Property, Liability and Workers' Compensation

The City is exposed to various risks of loss related to torts; thefts of, damage to and destruction of assets; errors or omissions; injuries to employees; and natural disasters.

The City is insured for property, liability and workers' compensation claims above its deductible amount of \$150,000. The City established a Risk Management Fund (an internal service fund) to account for and finance these risks of loss. For claims in excess of these amounts, the City participates in the Colorado Intergovernmental Risk Sharing Agency (CIRSA). All funds of the City participate in the Risk Management Fund. Amounts payable to the Risk Management Fund are based on historical claims experience. A liability for a claim is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimated.

#### Risk Management Fund - Claims Liability

Changes in the balance of claims liabilities during the years ended December 31, 2013 and 2012 are as follows:

	<u>Property &amp; Liability</u>	<u>Workers' Compensation</u>	<u>Totals</u>
Unpaid claims - December 31, 2011	\$ 182,007	\$ 332,265	\$ 514,272
Incurred claims (including claims reserve)	618,400	1,655,374	2,273,774
Claim payments	<u>(430,544)</u>	<u>(1,159,137)</u>	<u>(1,589,681)</u>
Unpaid claims - December 31, 2012	<u>369,863</u>	<u>828,502</u>	<u>1,198,365</u>
Incurred claims (including claims reserve)	262,490	(417,578)	(155,088)
Claim payments	<u>(318,604)</u>	<u>(17,759)</u>	<u>(336,363)</u>
Unpaid claims - December 31, 2013	<u>\$ 313,749</u>	<u>\$ 393,165</u>	<u>\$ 706,914</u>

#### Colorado Intergovernmental Risk Sharing Agency (CIRSA)

CIRSA is a separate legal entity established by member municipalities pursuant to the provisions of Colorado Revised Statutes and the Colorado Constitution. The City has participated in CIRSA since its inception in 1982.

CIRSA is a joint self-insurance pool created by intergovernmental agreement to provide property, general and automobile liability, workers' compensation and public official's coverage to its members. A seven member Board elected by and from its members governs CIRSA.

Coverage is provided through pooling of self-insured losses and the purchase of excess insurance coverage. CIRSA has a legal obligation for claims against its members to the extent that funds are available in its annually established loss fund and those amounts are available from insurance providers under excess specific and aggregate insurance contracts. Losses incurred in excess of loss funds and amounts recoverable from excess insurance are direct liabilities of the participating members. CIRSA has indicated that the amount of any excess losses would be billed to members in proportion to their contributions in the year such excess occurs, although it is not legally required to do so.

The City has not been informed of any excess losses that may have been incurred by the pool.

## **2. Employee Health Care**

### Medical, accidental death and disability and life insurance

The City provides medical, accidental death and disability and life insurance to employees through commercial insurance with no risk of loss to the City.

### Dental insurance

Dental benefits are entirely self-insured with coverage limited to \$2,000 per covered employee and each eligible dependent per year. In the past three years, there have been no claims that have exceeded this coverage.

The City established the Employee Benefits Fund (an internal service fund) to account for and finance these health benefits. All funds of the City participate in the Employee Benefits Fund. Amounts payable to the Employee Benefits Fund are based on commercial insurance premiums and passed on to the participating funds. A liability for dental claims is established if information indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss is reasonably estimated.

## **C. Commitments and Contingencies**

### **1. Legal proceedings**

A number of claims are presently pending against the City. The City is denying the allegations and is defending against them. Although the eventual outcome of these matters cannot be predicted, it is the opinion of management, based upon advice of legal counsel, that the City's ultimate liability is not expected to have a material effect on the City's financial position.

### **2. Federally assisted grant programs**

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time although the City expects such amounts, if any, to be immaterial.

### **3. Construction Commitments**

There were no significant construction commitments at December 31, 2013.

#### **4. Conduit Debt Obligations**

From time to time, the City has issued Revenue Bonds to provide financial assistance to private sector entities for the acquisition and construction of residential facilities deemed to be in the public interest. The bonds are secured by the property financed and are payable solely from revenues of the private sector entities. Upon repayment of the bonds, ownership of the acquired facilities transfers to the private sector entity served by the bond issuance. There is no obligation by the City, the State, or any other political subdivision for repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements.

As of December 31, 2013, there were four series of Revenue Bonds outstanding, with an aggregate principal amount payable of \$27,090,752.

#### **D. Employee Retirement Systems and Pension Plans**

Eligible City employees are covered by one of twelve retirement plans; participation depends on occupation and date of hire, as follows:

1. NonEmergency Employees Retirement Plan (NERP) – Defined Benefit
2. Police Officers Retirement Plans (six plans)
  - Police Officers Pension Plan – Defined Benefit
  - ICMA-RC Money Purchase Police Plan – Defined Contribution

Fire and Police Pension Association (FPPA) Plans – Police Officers

  - FPPA State Wide Defined Benefit (SWDB) – Defined Benefit
  - FPPA State Wide Defined Benefit (SWDB) – Defined Benefit
  - FPPA Hybrid Plan – Defined Benefit/Money Purchase
  - FPPA Money Purchase portion only of Hybrid plan
3. Firefighters Retirement Plan (three plans)
  - Firefighters Pension Plan – Defined Benefit
  - Volunteer Firefighters Plan – Defined Benefit
  - FPPA State Wide Defined Benefit (SWDB) – Defined Benefit
4. ICMA-RC Money Purchase Management Plan – Defined Contribution
5. NonEmergency Employees Money Purchase Plan (NEMP) – Defined Contribution
6. Deferred Compensation and Disability Benefits

## **1. Nonemergency Employees Retirement Plan (NERP)**

*Plan Description.* The NonEmergency Employees Retirement Plan (NERP) is a defined benefit, single-employer; non-contributory plan (a mandatory three percent employee contribution is required after December 31, 2012). The plan was established by the City for employees other than management staff, mid-managers, supervisors, confidentials, police officers and firefighters. Employees hired into this group are offered the choice of joining the NERP plan, or the NonEmergency Employees Money Purchase Plan (NEMP), which is discussed later in this section.

Benefits for retired Members begin on the first day of the month following termination or other eligibility. Members of this plan are eligible for normal retirement benefits after age 65 or earlier if eligible under the Rule of 88 (members who have attained age 55 where age combined with their years of credited service equals or exceeds 88). A Member can elect a monthly benefit for life and for a minimum of ten years for the members and his or her beneficiaries, based on 1.5% of their final average monthly compensation multiplied by their years of credited service. Alternate actuarially equivalent payment options may be selected. Average monthly compensation equals to 1/36th of the 36 highest paid consecutive months during the last ten years of the employee's eligibility.

Members who receive long-term disability benefits continue to accrue years of service credits and are eligible to receive retirement benefits on the first day of the month following the normal retirement age. Benefits are based on the credited service the employee accrues during the period of time he or she receives the City's long-term disability.

If a pre-retirement member dies prior to reaching normal retirement and has five or more years of credited service, the surviving spouse will receive 50% of the monthly accrued benefit for life. If the member is not survived by a spouse, the designated beneficiary will receive 50% of the monthly benefit for ten years. Payments commence on the first day of the month following the later of the member's death, or the date the member would have attained age 55. Members vest after five years of credited service with the City.

The Englewood Municipal Code establishes Member benefits and other Plan provisions and are summarized as follows: The City reserves the right to alter, amend, or terminate the plan or any part thereof provided that no such alteration or amendment shall provide that the retirement benefit payable to any retired member shall be less than that provided by the member's accumulated contributions or affect the right of any member to receive a refund of his or her accumulated contributions and shall not directly or indirectly reduce any member's accrued pension. Additionally, no alteration or termination of the plan or any part thereof shall permit any part of the fund to revert to or be recoverable by the City or be used for or diverted to purposes other than the exclusive benefit of members, retired members, vested members or beneficiaries. Further, no amendment shall cause the elimination of an optional form of benefit or the elimination of an early retirement benefit that continues after retirement.

The plan does not provide for automatic benefit increases. Ad hoc retirement benefit increases must be approved by formal action of the City Council. Ad hoc retirement increases are granted only if funds are available and do not violate TABOR provisions restricting incurring multiple year obligations without a vote.

The Plan includes a Deferred Retirement Option Plan (DROP). This option allows a member who has attained age and service requirements to begin receiving retirement benefits while continuing employment. The retirement benefits are used to fund a separate self-directed, deferred retirement account. The member contracts with the City for the member-determined period of time not to exceed

three years at which time employment terminates. The benefit payments are held in a separate account until the member terminates employment. The member is permitted distribution from the separate account only upon death or termination of employment. The member may terminate employment at any time prior to the designated termination date.

*Contributions.* The Englewood Municipal Code requires the City to provide funds necessary pay Member benefits as actuarially determined. The City expects to continue contributing to the plan, but assumes no responsibility to do so in the future and reserves the right to suspend or to reduce contributions at any time. The total contribution amount to fund the Plan has been historically determined by annual actuarial studies that determine the contribution based on a percentage of eligible compensation. Effective December 31, 2012 each Member shall contribute three percent (3%) of their Compensation to the Plan, as a portion of the actuarially required contribution, by means of payroll deduction for the periods the Member earns Credited Service. If a non-vested Member leaves employment prior to vesting and his or her Accumulated Contributions are more than \$1,000, the former Member may request a refund or rollover the funds to a qualified plan. If the Members Accumulated Contributions are less than \$1,000 the Member is allowed the opportunity to rollover the funds within 30 days or the Accumulated Contributions will be distributed to the former Member.

Administrative costs of the plan, if not paid by the City, are paid from the Plan. There are no investments in, loans to, or leases with parties related to the plan.

## **2. Police Officers Retirement Plans**

### ***Police Officers Pension Plan***

*Plan Description.* The Police Officers Pension Plan is a defined benefit, single employer plan established for Police Officers hired prior to April 8, 1978. The plan is affiliated with the Colorado Fire and Police Pension Association (FPPA). Assets of the plan are commingled for investment purposes in the Fire and Police Member's Benefit Fund, an agent multiple-employer defined benefit pension plan administered by FPPA. Police Officers hired after April 8, 1978 are covered under a 401(a) defined contribution plan administered by ICMA-RC.

Members of this plan attain normal retirement age when they are 55 years old and have completed 20 years of credited service with the City or when they have completed 25 years of credited service at any age. Members eligible for normal retirement will receive a monthly pension equal to 2-1/2% of final monthly base pay times the first 20 years of service plus 1% of final monthly base pay for each additional year of service up to a maximum of 65% of the final twelve months average pay including longevity.

If a retired police officer dies, the surviving spouse receives, until death or remarriage, a monthly pension equal to one half of the amount the officer was entitled to receive prior to death plus one-eighth of such monthly benefit for each dependent child under age 16. If there is no surviving spouse or children, the benefit is payable to a dependent parent or parents. If there are two dependent parents, the benefit is divided equally.

Police officers who leave the City prior to vesting in the plan receive a refund with interest. Vested officers may receive a refund of their contributions or may remain in the plan.

The authority under which benefit provisions are established or amended are provided within Colorado Revised Statutes (CRS 31—30.5-210). City Council, 65% of active plan members and the Board of Directors of the Colorado Fire and Police Pension Association must approve plan

amendments. Any modification must maintain or enhance the actuarial soundness of the plan and cannot adversely affect the benefits of members.

The plan does not provide for automatic benefit increases. Ad hoc retirement benefit increases must be approved by the City Council, as funds are available and subject to TABOR provisions restricting incurring multiple year obligations, without to a vote.

The Plan includes a Deferred Retirement Option Plan (DROP). This option allows a member who has attained age and service requirements to begin receiving retirement benefits into a separate, self-directed, deferred retirement account while continuing employment. The member contracts with the City for the member-determined period of time not to exceed five years at which time employment terminates. The member's five percent contribution continues to fund his or her DROP account. The benefit payments and member contributions are held in their account until the member terminates employment. The member is permitted distribution from the separate account only upon death or termination of employment. The member may terminate employment at any time prior to the designated termination date.

*Contributions.* Funding for the plan is provided within the Plan document and Colorado statutes that state the City shall contribute to the fund to the extent necessary to finance the benefits provided by the plan on a sound actuarial basis. Police Officers contribute 5% of their covered salary per the plan document. The City contributes to the Police Officers Pension Fund at a rate determined by an actuarial study done at least every three (3) years. The resultant percentage will be paid annually from general revenues of the City into the Police Officers Retirement Fund. The contribution amount for the plan has been historically determined by biennial actuarial studies.

Administrative costs of the plan are paid from the pension fund (CRS 31—30.5-204(3)). There are no investments in, loans to or leases with parties related to the plan.

#### ***Fire and Police Pension Association Plans (FPPA)***

Each full-time police officers covered by the ICMA-RC Police Money Purchase Plan employed by the City at the beginning of 2013 was provided the one-time opportunity to elect to remain in the ICMA-RC Money Purchase Police Plan or change plans to the FPPA Statewide Defined Benefit, FPPA Hybrid Plan or the money purchase portion plan only of the FPPA Hybrid Plan.

#### ***ICMA-RC Money Purchase Police Plan (Police 401a)***

Under the State of Colorado Fire and Police Pension Plan's provision in the state statutes, the City established a 401(a) defined contribution plan for all police officers hired on or after April 8, 1978. This Plan is administered by ICMA-RC. The Police Officers eligible for the Police 401a were given a one-time option in 2013 to elect a plan from FPPA or remain in the Police 401a. No new Members are permitted after May 20, 2013. The City and qualified employees each contribute 10% of the employee's base salary. In a defined contribution plan, benefits depend solely on amounts contributed to the Plan plus investment earnings. Employee participation begins on their date of employment. The City's contributions for each employee (and earnings allocated to the employee's account) begin to vest when the employee has three years of service, and are fully vested after seven years of service. Non-vested City contributions and earnings thereon for employees who leave employment before seven years of service are used to reduce the City's contribution requirement.

The authority to amend the provisions of the three defined contribution plans lies within the respective plan documents, which state that the City Council may amend the terms of the plan provided that active or retired Members' benefits are not adversely affected.

There are no investments in, loans to, or leases with parties related to the plans. The plans are financed on a pay-as-you-go basis with the expected benefits being budgeted annually within the General Fund and other funds according to personnel assignments.

#### ***Police Officer FPPA Statewide Defined Benefit Plan Description***

The City contributes to the FPPA Statewide Defined Benefit Plan (SWDB), a cost-sharing multiple-employer defined benefit pension plan administered by the Colorado Fire and Police Pension Association (FPPA). The FPPA SWDB provides retirement benefits for Members and beneficiaries.

The City police officers hired after April 8, 1978 and before May 20, 2013 electing to change from the ICMA-RC Money Purchase Police Plan are Members of the FPPA SWDB Plan, FPPA Hybrid Plan or only the money purchase portion of the FPPA Hybrid Plan.

All full-time, paid police officers of the City hired after May 20, 2013 are Members of the FPPA SWDB Plan. Colorado Statutes assign the authority to establish benefit provisions to the state legislature. FPPA issues a publicly available annual financial report that includes financial statements and required supplementary information for the SWDB Plan. The report may be obtained from FPPA's website at [www.fppaco.org](http://www.fppaco.org) or by calling FPPA at 303-770-3772 in the Denver Metro area and 1-800-332-FPPA (3772) from outside the metro area.

*Basis of Accounting.* The financial statements of the FPPA SWDB Plan are prepared using the accrual basis of accounting. Plan Member contributions are recognized in the period in which the contributions are due. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. The SWDB Plan investments are presented at fair value except for short-term investments, which are recorded at cost, which approximates fair value.

*Funding Policy.* Plan Members and the City are required to contribute at a rate set by statute. The contribution requirements of Plan Members and the City are established under Title 31, Article 31, Part 4 of the CRS, as amended. The contribution rate for FPPA Plan Members and the City is 10.0% of covered salary if hired before May 20, 2013 or 8.0% of covered salary if hired after May 20, 2013.

#### ***Police Officer FPPA Statewide Hybrid Plan Description***

The City contributes to the FPPA Statewide Hybrid Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the Colorado Fire and Police Pension Association (FPPA). The Plan provides retirement benefits for Members and beneficiaries.

*Funding Policy.* FPPA Statewide Hybrid Plan Members and the City are required to contribute at a rate set by statute. The contribution requirements of FPPA Statewide Hybrid Plan Members and the City are established under Title 31, Article 31, Part 11 of the CRS, as amended. The contribution rate for FPPA Statewide Hybrid Plan Members and the City is 10.0% of covered salary if hired before May 20, 2013.

The basis of accounting policy for the FPPA Statewide Hybrid Plan coincides with the FPPA SWDB Plan.

### ***Police Officer FPPA Statewide Hybrid Plan the Money Purchase Plan Portion Only Description***

The City contributes to the Money Purchase Plan Portion of the FPPA Statewide Hybrid Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the Colorado Fire and Police Pension Association (FPPA). The Plan provides retirement benefits for Members and beneficiaries.

Police officers that elected the FPPA money purchase plan are in the money purchase plan only of the Hybrid Plan.

*Funding Policy.* Plan Members and the City are required to contribute at a rate set by statute. The contribution requirements of Plan Members and the City are established under Title 31, Article 31, Part 5 of the CRS, as amended. The contribution rate for FPPA Plan Members and the City is 10.0% of covered salary if hired before May 20, 2013.

The basis of accounting policy for the money purchase plan only portion of the FPPA Statewide Hybrid Plan coincides with the FPPA Statewide Defined Benefit Plan.

### **3. Firefighters Retirement Plans**

#### ***Firefighters Pension Plan***

*Plan Description.* The Firefighters Pension Plan is a defined benefit, single employer plan established for firefighters hired prior to April 8, 1978. The Plan is affiliated with the Colorado Fire and Police Pension Association (FPPA). Assets of the Plan are commingled for investment purposes in the Fire and Police Member's Benefit Fund, an agent multiple-employer defined benefit pension plan administered by FPPA. Firefighters hired on or after April 8, 1978 are covered under the Statewide Defined Benefit Plan of FPPA.

Normal retirement for firefighters is 50 years of age and with 20 years of credited service. The monthly benefit equals 2 1/2% of final monthly base pay times 20 for the first 20 years of service plus 1% of final monthly base pay for each additional year of service up to a maximum of 65% of final monthly base pay. Alternate actuarially equivalent payment options may be selected.

If a retired firefighter dies, the surviving spouse shall receive, until death or remarriage, a monthly pension equal to the greater of: (a) one-third of the salary of a first grade firefighter at the time of retirement or (b) 50% of the monthly amount received by the participant at his death; plus \$30 per month for each dependent child under age 18.

Firefighters vest after five years with the City. Firefighters who terminate prior to fully vesting receive their contributions with interest. Vested Members who terminate may elect to leave their contributions in the Plan and be eligible for a deferred retirement pension payable at age 50.

The authority under which benefit provisions are established or amended are provided within Colorado Revised Statutes (CRS 31-30.5-210). The City Council, 65% of active Plan Members and the Board of Directors of the Colorado Fire and Police Pension Association must approve Plan amendments. Any modification must maintain or enhance the actuarial soundness of the plan and cannot adversely affect the benefits of Members.

The Plan does not provide for automatic benefit increases. Ad hoc retirement benefit increases must be approved by the City Council, as funds are available and subject to TABOR provisions restricting incurring multiple year obligations, without a vote.

The Plan includes a Deferred Retirement Option Plan (DROP). The DROP allows a Member who has attained age and service requirements to begin receiving retirement benefits into a separate deferred retirement account and continue employment. The Member contracts with the City for the Member-determined period of time not to exceed five years at which time employment terminates. The Member's five percent contribution continues to the separate DROP account. The benefit payments and Member contributions are held in a separate account until the Member terminates employment. The Member is permitted distribution from the separate account only upon death or termination of employment. The Member may terminate employment at any time prior to the designated termination date.

*Contributions.* Funding for the Plan is provided within the Plan document and Colorado statutes that state the City shall contribute to the fund to the extent necessary to finance the benefits provided by the Plan on a sound actuarial basis. Firefighters contribute 5% of their covered salary per the Plan document. The City contributes to the Firefighters Pension Fund at a rate determined in the following manner: at least every three (3) years, the Firefighters Pension Fund shall have an actuarial study done. The resultant percentage will be paid annually from general revenues of the City into the Firefighters Pension Fund. The contribution amount for the Plan has been historically determined by biennial actuarial studies.

Administrative costs of the Plan are paid from the pension fund (CRS 31-30.5-204(3)). There are no investments in, loans to, or leases with parties related to the Plan.

#### **Fire and Police Pension Plan (FPPA) Statewide Defined Benefit**

*Plan Description.* The City contributes to the FPPA Statewide Defined Benefit Plan (SWDB), a cost-sharing multiple-employer defined benefit pension plan administered by the Colorado Fire and Police Pension Association (FPPA). The SWDB Plan provides retirement benefits for Members and beneficiaries.

All full-time, paid firefighters of the City hired after April 8, 1978 are Members of the SWDB Plan. Colorado Statutes assign the authority to establish benefit provisions to the state legislature. FPPA issues a publicly available annual financial report that includes financial statements and required supplementary information for the SWDB Plan. The report may be obtained from FPPA's website at [www.fppaco.org](http://www.fppaco.org) or by calling FPPA at 303-770-3772 in the Denver Metro area and 1-800-332-FPPA (3772) from outside the metro area.

*Basis of Accounting.* The financial statements of the SWDB Plan are prepared using the accrual basis of accounting. Plan Member contributions are recognized in the period in which the contributions are due. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. The SWDB Plan investments are presented at fair value except for short-term investments, which are recorded at cost, which approximates fair value.

*Funding Policy.* Plan Members and the City are required to contribute at a rate set by statute. The contribution requirements of Plan Members and the City are established under Title 31, Article 31, Part 4 of the CRS, as amended. The contribution rate for both Plan Members and the City is 8.0% of covered salary.

### ***Volunteer Firefighters Pension Plan***

*Plan Description.* The Volunteer Firefighters Pension Plan is a defined benefit, single employer plan affiliated with the Colorado Fire and Police Pension Association (FPPA). Assets of the Plan are commingled for investment purposes in the Fire and Police Member's Benefit Fund, an agent multiple-employer defined benefit pension Plan administered by FPPA. The Plan provides retirement benefits for Members and beneficiaries according to Plan provisions as enacted and governed by the Firefighters Pension Board. Colorado Revised Statutes (CRS), as amended, establishes basic benefit provisions under the Plan. The monthly benefit amount for retirees and beneficiaries are \$450 and \$225, respectively.

*Contributions.* The City funds the Plan per provisions in the Plan document and Colorado statutes. The City shall contribute amounts required to fund the benefits provided by the Plan on a sound actuarial basis. The City contributes to the Volunteer Fire Department Pension Fund at a rate determined in the following manner: at least every three (3) years, the Volunteer Fire Department Pension Fund shall have an actuarial study prepared to determine the funds required. The required funds will be paid annually from general revenues of the City into the Volunteer Fire Department Pension Fund.

The financial statements of the volunteer Plan are prepared using the accrual basis of accounting. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. The investments are presented at fair value except for short-term investments that are recorded at cost, which approximates fair value.

Administrative costs of the Plan are paid from the pension fund (CRS 31-30.5-204(3)). There are no investments in, loans to, or leases with parties related to the Plan.

The City administers four single-employer, defined benefit pension plans that are reported as Pension Trust Funds in the financial statements. The financial statements for the individual funds, for the year ended December 31, 2013, are presented below:

	<b>Nonemergency Employees</b>	<b>Police</b>	<b>Firefighters</b>	<b>Volunteer Firefighters</b>	<b>Total</b>
<b>Assets</b>					
Cash and short-term investments	\$ 19,640	\$ 418	\$ 412	\$ 83	\$ 20,553
Investments					
Mutual Funds	28,961,260	4,893,873	7,143,812	91,821	41,090,766
Real Estate equities	3,103,451	-	-	-	3,103,451
Total investments	<u>32,064,711</u>	<u>4,893,873</u>	<u>7,143,812</u>	<u>91,821</u>	<u>44,194,217</u>
Total assets	<u>32,084,351</u>	<u>4,894,291</u>	<u>7,144,224</u>	<u>91,904</u>	<u>44,214,770</u>
<b>Liabilities</b>					
Accounts payable	<u>270</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>270</u>
<b>Net position held in trust for pension benefits</b>	<u>\$ 32,084,081</u>	<u>\$ 4,894,291</u>	<u>\$ 7,144,224</u>	<u>\$ 91,904</u>	<u>\$ 44,214,500</u>
<b>Additions</b>					
Contributions:					
City	\$ 854,568	\$ 442,700	\$ 237,746	\$ 6,320	\$ 1,541,334
Plan member	<u>185,099</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>185,099</u>
Total contributions	<u>1,039,667</u>	<u>442,700</u>	<u>237,746</u>	<u>6,320</u>	<u>1,726,433</u>
Investment income:					
Net appreciation in fair value of investments	4,520,394	700,660	1,023,583	13,917	6,258,554
Less investment expense	<u>(63,761)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(63,761)</u>
Net investment income	<u>4,456,633</u>	<u>700,660</u>	<u>1,023,583</u>	<u>13,917</u>	<u>6,194,793</u>
Total additions	<u>5,496,300</u>	<u>1,143,360</u>	<u>1,261,329</u>	<u>20,237</u>	<u>7,921,226</u>
<b>Deductions</b>					
Benefits	1,773,915	952,858	1,003,033	21,600	3,751,406
Management fees	<u>85,919</u>	<u>31,942</u>	<u>44,943</u>	<u>1,532</u>	<u>164,336</u>
Total deductions	<u>1,859,834</u>	<u>984,800</u>	<u>1,047,976</u>	<u>23,132</u>	<u>3,915,742</u>
<b>Change in net position</b>	<u>3,636,466</u>	<u>158,560</u>	<u>213,353</u>	<u>(2,895)</u>	<u>4,005,484</u>
<b>Net position - beginning</b>	<u>28,447,615</u>	<u>4,735,731</u>	<u>6,930,871</u>	<u>94,799</u>	<u>40,209,016</u>
<b>Net position - ending</b>	<u>\$ 32,084,081</u>	<u>\$ 4,894,291</u>	<u>\$ 7,144,224</u>	<u>\$ 91,904</u>	<u>\$ 44,214,500</u>

The annual pension cost, net pension obligation and related information for the Nonemergency, Police Officers, Firefighters and Volunteer Firefighters pension funds for the current year are presented below:

	<b>Non- Emergency</b>	<b>Police Officers</b>	<b>Firefighters</b>	<b>Volunteer Firefighters</b>
Current membership:				
Retirees and beneficiaries receiving benefits	140	41	45	9
Terminated plan members entitled to but not yet receiving benefits	73	-	-	-
Active plan members	123	-	-	-
	<u>336</u>	<u>41</u>	<u>45</u>	<u>9</u>
Contribution Rates:				
City Plan members	18.7%	N/A	N/A	N/A
Annual pension cost (APC)	3.0%	N/A	N/A	N/A
Contributions made	\$1,067,519	\$442,700	\$237,746	\$6,320
Net pension obligation	\$1,067,655	\$442,700	\$237,746	\$6,320
Percentage of APC contributed	\$(136)	\$0	\$0	\$0
Actuarial valuation date	100%	100%	100%	100%
Actuarial cost method	1/1/2013	1/1/2012	1/1/2012	1/1/2013
Amortization method	Entry Age	Entry Age	Entry Age	Entry Age
Remaining amortization period	Level amount	Level amount	Level amount	Level amount
Asset valuation method	Open	Open	Open	Open
Actuarial assumptions:	Variable-minimum	17 years	16 years	9 years
Investment rate of return	10 years	3 year smoothed market	3 year smoothed market	5 year smoothed market
Projected salary increases*	7.5%	7.5%	7.5%	7.5%
*Includes inflation at	3.3-6.3%	4.0%	4.0%	N/A
Cost of living adjustments	3.0%	3.0%	3.0%	3.0%
	None	None	None	None

*Funded Status and Funding Progress.* The following is funded status information for each plan as of the most recent actuarial valuation date:

	<b>Actuarial Valuation Date</b>	<b>Actuarial Value of Assets (a)</b>	<b>Actuarial Liability --Entry Age (b)</b>	<b>Unfunded (Funded) AAL (UAAL) (b-a)</b>	<b>Funded Ratio (a/b)</b>	<b>Covered Payroll (c)</b>	<b>UAAL as a Percentage of Covered Payroll ((b-a)/c)</b>
Non-Emergency	1/1/2013	\$27,812,420	\$34,825,526	\$7,013,106	79.9%	\$6,374,407	110.0%
Police Officers	1/1/2012	5,422,212	9,775,821	4,353,609	55.5%	-	N/A
Firefighters	1/1/2012	7,985,581	10,229,033	2,243,452	78.1%	-	N/A
Volunteer Firefighters	1/1/2013	100,401	121,155	20,754	82.9%	-	N/A

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the AAL for benefits.

Three-year Trend Information:

	<b>Year Ending December 31,</b>	<b>Annual Pension Cost (APC)</b>	<b>Percentage of APC Contributed</b>	<b>Net Pension Obligation</b>
NonEmergency Retirement Plan	2011	\$ 936,781	100%	\$ -
	2012	954,781	100%	-
	2013	1,067,519	100%	(136)
Police Officers Retirement Plan	2011	340,020	100%	(522)
	2012	340,025	100%	(507)
	2013	442,700	100%	-
Firefighters Retirement Plan	2011	153,694	100%	(17,933)
	2012	154,521	100%	(17,435)
	2013	237,746	100%	-
Volunteer Firefighters Retirement Plan	2011	4,180	100%	-
	2012	6,320	100%	-
	2013	6,320	100%	-

#### **4. ICMA-RC Money Purchase Management Plan**

The City provides a 401(a) defined contribution plan for City management staff employees. The City contributes 10% percent of each eligible employee's base salary, and each eligible employee contributes 6% of base salary. The Plan is administered by ICMA-RC. Management staff is eligible to participate upon employment, and all contributions vest immediately.

#### **5. NonEmergency Employees Money Purchase Plan (NEMP)**

In December 1987, a majority of the employees classified as mid-managers, supervisors and confidential (MSC) who were covered by the NonEmergency Employees Retirement Plan (NERP) requested the creation of a 401(a) defined contribution plan. Because of this request, the NEMP was formed. The NEMP is administered by ICMA-RC. All employees promoted into the MSC are offered the choice of remaining in the NERP, or joining the NEMP. All eligible new hire MSC employees join the NEMP. The City contributes 7% of each employee's base salary to the Plan, and each eligible employee contributes 3% of base salary. The City's contributions and account earnings begin to vest when the employee has two years of service, and are fully vested after five years of service. The City's contributions and earnings for the employees who leave employment prior to fully vesting are used to reduce the City's NEMP contribution requirement.

If a promoted employee with less than five years of credited service elects to join the NERP plan, the employee immediately vests in the accrued benefit of the NERP and continues to accrue credited service towards vesting in the NEMP.

Required employer and employee contributions for the year ended December 31, 2013, is presented below:

	<b>City</b>		
	<u>Management</u>	<u>NEMP</u>	<u>Police</u>
Employers required, which equal actual, contributions:			
Amount	\$ 177,518	\$ 639,856	\$ 525,345
As a percent of covered payroll	10.00%	7.00%	10.00%
Employees required, which equal actual, contributions:			
Amount	106,836	274,223	525,345
As a percent of covered payroll	6.00%	3.00%	10.00%

There are no investments in, loans to, or leases with parties related to the plans. The plans are financed on a pay-as-you-go basis with the expected benefits being budgeted annually within the General fund and other funds according to personnel assignments.

## **6. Deferred Compensation and Disability Benefits**

The City has a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan is administered by ICMA-RC. Participation in the Plan is optional for all employees. The Plan allows employees to defer a portion of their salary until future years.

### **Police and Firefighters Disability Benefits**

Statewide Death and Disability Plan coverage is provided by the Fire and Police Pension Association of Colorado for all the City's police officers and firefighters. The Plan is noncontributory for those hired prior to January 1, 1997. For employees hired subsequent to January 1, 1997, the City and employee each contribute 1.30% of covered salary. The coverage is both on and off duty and is for Members who have not met 25 years of accumulated service and age 55. Colorado Statutes, Title 31, Article 31, Part 8, assign the authority to establish benefit provisions to the state legislature. FPPA issues a publicly available annual financial report that includes financial statements and required supplementary information for the Statewide Death and Disability Plan.

### **Police and Fire Supplemental Disability Benefit**

Per Englewood Municipal Code police officers and firefighters who are deemed totally or occupationally disabled by FPPA, receive a 20% or 10%, respectively, of their monthly salary from the date of the disability until their Normal Retirement date or will terminate if FPPA discontinues the disability payments prior to Normal Retirement date.

## **E. Other Postemployment Benefits**

### **Plan Description**

The City of Englewood Retiree Health Insurance Assistance Plan ("the Retiree Assistance Plan") is a single employer defined benefit plan. The Retiree Assistance Plan provides a retiree assistance benefit by contract with various groups of retired employees and by policy for those not covered by a collective bargaining agreement. The City pays amounts that ranges from \$50 to \$100 dependent on which employment contract (or policy) the individual was under while employed by the City. The

City pays 50% of the firefighter retiree and dependent monthly coverage cost of any plan selected by a retiree up to an amount of \$100 based on which employment contract the individual was under while employed by the City. The Retiree Assistance Plan does not issue a publicly available financial report.

### Funding Policy

The plan is financed on a pay-as-you-go basis with the expected benefits being budgeted annually within the General fund and other governmental funds where appropriate.

### Annual OPEB Cost and Net OPEB Obligation

The City's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The following table shows the annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the City's net OPEB obligation:

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Annual required contribution	\$ 226,701	\$ 221,888	\$ 221,888
ARC Adjustment	(23,074)	-	(13,454)
Interest on Net OPEB Obligation	18,622	13,212	10,858
Annual OPEB Cost	<u>222,249</u>	<u>235,100</u>	<u>219,292</u>
Prior period actuarial adjustment	(13,783)	-	-
Contributions made	<u>(131,800)</u>	<u>(146,350)</u>	<u>(153,056)</u>
Increase in net OPEB obligation	76,666	88,750	66,236
Net OPEB Obligation - beginning of year	<u>386,220</u>	<u>297,470</u>	<u>231,234</u>
Net OPEB Obligation - end of year	<u>\$ 462,886</u>	<u>\$ 386,220</u>	<u>\$ 297,470</u>
Percentage of Annual OPEB Cost Contributed	59.3%	62.3%	69.8%

### Funded Status and Funding Progress

Details of the most recent actuarial study follow:

Actuarial accrued liability (AAL)	\$ 3,049,876	\$ 2,917,280	\$ 2,917,280
Actuarial value of plan assets	-	-	-
Unfunded actuarial accrued liability (UAAL)	<u>\$ 3,049,876</u>	<u>\$ 2,917,280</u>	<u>\$ 2,917,280</u>
Funded ratio (actuarial value of plan assets/AAL)	0%	0%	0%
Covered payroll (active plan members)	\$ 22,548,601	\$ 22,390,909	\$ 22,390,909
UAAL as a percentage of covered payroll	13.5%	13.0%	13.0%

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability for occurrence of events far into the future. Examples include assumptions about future employment and mortality. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

**Actuarial Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. Significant methods and assumptions were as follows:

Actuarial valuation date	1/1/2013	1/1/2011	1/1/2011
Actuarial Cost Method	Entry Age	Entry Age	Entry Age
Amortization Method	Level Amount - Open	Level Amount - Open	Level Amount - Open
Asset Valuation Method	N/A	N/A	N/A
Remaining amortization period	30 years	28 years	29 years
Actuarial assumptions:			
Investment rate of return (includes inflation at 4%; unfunded basis)	5.0%	5.0%	5.0%
Healthcare cost trend rate	N/A	N/A	N/A

**Note 5. Tax, Spending and Debt Limitations**

Article X, Section 20 of the Colorado Constitution, commonly known as the Taxpayer’s Bill of Rights (TABOR), contains tax, spending, revenue and debt limitations, which apply to the State of Colorado and all local governments.

Enterprises, defined as government-owned businesses authorized to issue revenue bonds and receiving less than 10% of annual revenue in grants from all state and local governments combined, are excluded from the provisions of TABOR. The City's management believes its Enterprise Funds, as listed in the Table of Contents, qualify for this exclusion.

Spending and revenue limits are determined based on the prior year's Fiscal Year Spending adjusted for allowable increases based upon inflation and local growth. Fiscal Year Spending is generally defined as expenditures plus reserve increases with certain exceptions. Revenue in excess of the Fiscal Year Spending limit must be refunded unless the voters approve retention of such revenue.

TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3% of Fiscal Year Spending (excluding bonded debt service). Local governments are not allowed to use the emergency reserves to compensate for economic conditions, revenue shortfalls, or salary or benefit increases.

The City's management believes it is in compliance with the provisions of TABOR. However, TABOR is complex and subject to interpretation. Many of the provisions, including the interpretation of how to calculate Fiscal Year Spending limits, may require judicial interpretation.

On November 4, 1997, a majority of the City’s electors authorized the City to collect and spend or retain in a reserve all revenues without regard to any limitations under TABOR.

**City of Englewood, Colorado**

**Required Supplementary Information**

**Schedules of Funding Progress**

<b>Actuarial Valuation Date</b>	<b>Actuarial Value of Assets (a)</b>	<b>Actuarial Liability --Entry Age (b)</b>	<b>Unfunded (Funded) AAL (UAAL) (b-a)</b>	<b>Funded Ratio (a/b)</b>	<b>Covered Payroll (c)</b>	<b>UAAL as a Percentage of Covered Payroll ((b-a)/c)</b>
<b>Health Insurance Assistance Plan (B)</b>						
1/1/2009	\$ -	\$ 2,378,461	\$ 2,378,461	0.0%	\$ 22,721,979	10.5%
1/1/2011	-	2,917,280	2,917,280	0.0%	22,390,909	13.0%
1/1/2013	-	3,049,876	3,049,876	0.0%	22,548,601	13.5%
<b>Non-Emergency Employees Pension Plan (A)</b>						
1/1/2009	27,367,136	30,242,430	2,875,294	90.5%	8,001,941	35.9%
1/1/2010	27,167,254	31,714,788	4,547,534	85.7%	7,970,574	57.1%
1/1/2011	27,603,964	32,532,251	4,928,287	84.9%	7,654,420	64.4%
1/1/2012	27,768,132	33,368,197	5,600,065	83.2%	7,061,581	79.3%
1/1/2013	27,812,420	34,825,526	7,013,106	79.9%	6,374,407	110.0%
<b>Police Officers Pension Plan (B)</b>						
1/1/2008	7,447,065	10,067,219	2,620,154	74.0%	156,910	1669.8%
1/1/2010	6,223,109	9,641,165	3,418,056	64.5%	173,045	1975.2%
1/1/2012	5,422,212	9,775,821	4,353,609	55.5%	-	N/A
<b>Firefighters Pension Plan (B)</b>						
1/1/2008	11,822,112	11,787,457	(34,655)	100.3%	85,669	(40.5%)
1/1/2010	9,398,792	10,821,073	1,422,281	86.9%	92,860	1531.6%
1/1/2012	7,985,581	10,229,033	2,243,452	78.1%	-	N/A
<b>Volunteer Firefighters Pension Plan (B)</b>						
1/1/2009	175,956	214,557	38,601	82.0%	-	N/A
1/1/2011	124,457	165,844	41,387	75.0%	-	N/A
1/1/2013	100,401	121,155	20,754	82.9%	-	N/A

(A) Actuarial valuations performed annually.

(B) Actuarial valuations performed biannually.

**CITY OF ENGLEWOOD, COLORADO**

**Required Supplementary Information**

**Schedules of Employer Contributions**

<b>Year Ended 12/31</b>	<b>Non-Emergency Employees Pension Plan</b>		<b>Police Officers Pension Plan</b>		<b>Firefighters Pension Plan</b>		<b>Volunteer Firefighters Pension Plan</b>	
	<b>Annual Required Contribution</b>	<b>Percentage Contributed</b>	<b>Annual Required Contribution</b>	<b>Percentage Contributed</b>	<b>Annual Required Contribution</b>	<b>Percentage Contributed</b>	<b>Annual Required Contribution</b>	<b>Percentage Contributed</b>
2009	\$ 624,134	100.0%	\$ 289,033	97.0%	\$ -	N/A	\$ -	N/A
2010	764,844	100.0%	289,033	100.0%	4,723	100.0%	4,801	100.0%
2011	936,781	100.0%	340,010	100.0%	112,425	100.0%	4,801	100.0%
2012	954,781	100.0%	340,010	100.0%	154,023	100.0%	4,801	100.0%
2013	1,067,519	100.0%	442,700	100.0%	237,746	100.0%	6,320	100.0%

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated.

## Nonmajor Governmental Funds

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### Special Revenue Funds

**Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.**

**Conservation Trust Fund** – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided by State Lottery funds.

**Open Space Fund** – Accounts for the acquisition of parks and open space land not previously owned by the City and for improvements to existing park and recreation facilities. Financing is provided from the Arapahoe County Open Space Sales Tax. The Open Space Tax was originally voter approved on January 1, 2004 and after a voter approved extension will now expire on December 31, 2023.

**Donors Fund** – Accounts for funds donated to the City for various specified activities.

**Community Development Fund** – Accounts for grant funds of the Brownfields Pilot Grants Program administered by the United States Environmental Protection Agency. This fund also accounts for the operations of the *art* circulator shuttle which is funded by the Regional Transportation District.

**Neighborhood Stabilization Fund** – Accounts for the acquisition, rehabilitation and sale of foreclosed residential properties in the City. Financing is provided by the State. This fund was closed in 2013.

**Malley Center Trust Fund** – Accounts for a trust established by Elsie Malley to be used for the benefit of the Malley Senior Recreation Center.

**Parks and Recreation Trust Fund** – Accounts for a trust established by the City, financed primarily by donations, to be used exclusively for specific park and recreation projects.

### Debt Service Funds

**Debt Service Funds account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources.**

**General Obligation Bond Fund** – Accounts for the accumulation of monies for payment of General Obligation Bond principal and interest.

### Capital Projects Funds

**Capital Projects Funds account for financial resources to be used for the acquisition and/or construction of major capital facilities (other than those financed by proprietary funds).**

**Public Improvement Fund** – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily from building and vehicle use taxes.

**Capital Projects Fund** – Accounts for the acquisition and/or construction of major capital improvements and facilities. Financing is provided primarily with transfers from other City Funds.

**CITY OF ENGLEWOOD, COLORADO**

**Combining Balance Sheet  
Nonmajor Governmental Funds  
December 31, 2013**

	<b>Special Revenue Funds</b>				
	<b>Conservation Trust</b>	<b>Open Space</b>	<b>Donors</b>	<b>Community Development</b>	<b>Neighborhood Stabilization</b>
<b>Assets</b>					
Cash and investments	\$ 1,522,678	\$ 1,694,380	\$ 532,231	\$ -	\$ -
Receivables:					
Property taxes	-	-	-	-	-
Sales and use	-	-	-	-	-
Interest	3,391	4,130	1,217	-	-
Intergovernmental	-	496,645	4,743	80,195	-
Total assets	<u>\$ 1,526,069</u>	<u>\$ 2,195,155</u>	<u>\$ 538,191</u>	<u>\$ 80,195</u>	<u>\$ -</u>
<b>Liabilities and fund balances</b>					
Liabilities:					
Accounts payable	\$ -	\$ 16,194	\$ 74	\$ 21,833	\$ -
Due to other funds	-	-	-	58,362	-
Unearned revenue	-	300,000	-	-	-
Total liabilities	<u>-</u>	<u>316,194</u>	<u>74</u>	<u>80,195</u>	<u>-</u>
<b>Deferred Inflows of Resources</b>					
Deferred revenue-property tax	-	-	-	-	-
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund balances:</b>					
Restricted for:					
Parks and recreation	1,526,069	1,878,961	-	-	-
Law enforcement	-	-	150,329	-	-
Debt service	-	-	-	-	-
Committed to:					
Capital projects	-	-	-	-	-
Parks and recreation	-	-	-	-	-
Assigned to:					
Parks and recreation	-	-	208,943	-	-
Law enforcement	-	-	26,713	-	-
Fire services	-	-	9,965	-	-
Other purposes	-	-	142,167	-	-
Total fund balances	<u>1,526,069</u>	<u>1,878,961</u>	<u>538,117</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	<u>\$ 1,526,069</u>	<u>\$ 2,195,155</u>	<u>\$ 538,191</u>	<u>\$ 80,195</u>	<u>\$ -</u>

See Independent Auditor's Report

Malley Center Trust	Parks and Recreation Trust	Total	Debt Service	Capital Projects Funds			Total Nonmajor Governmental Funds
			General Obligation Bond	Public Improvement	Capital Projects	Total	
\$ 255,473	\$ 455,351	\$ 4,460,113	\$ 46,254	\$ 1,871,745	\$ 832,472	\$ 2,704,217	\$ 7,210,584
-	-	-	1,113,000	-	-	-	1,113,000
-	-	-	-	112,868	-	112,868	112,868
615	1,060	10,413	580	3,895	1,817	5,712	16,705
-	-	581,583	5	36,032	-	36,032	617,620
<u>\$ 256,088</u>	<u>\$ 456,411</u>	<u>\$ 5,052,109</u>	<u>\$ 1,159,839</u>	<u>\$ 2,024,540</u>	<u>\$ 834,289</u>	<u>\$ 2,858,829</u>	<u>\$ 9,070,777</u>
\$ -	\$ -	\$ 38,101	\$ -	\$ 119,087	\$ 41,535	\$ 160,622	\$ 198,723
-	-	58,362	-	-	-	-	58,362
-	-	300,000	-	-	-	-	300,000
-	-	396,463	-	119,087	41,535	160,622	557,085
-	-	-	1,113,000	-	-	-	1,113,000
-	-	-	1,113,000	-	-	-	1,113,000
256,088	-	3,661,118	-	-	-	-	3,661,118
-	-	150,329	-	-	-	-	150,329
-	-	-	46,839	-	-	-	46,839
-	-	-	-	1,905,453	792,754	2,698,207	2,698,207
-	456,411	456,411	-	-	-	-	456,411
-	-	208,943	-	-	-	-	208,943
-	-	26,713	-	-	-	-	26,713
-	-	9,965	-	-	-	-	9,965
-	-	142,167	-	-	-	-	142,167
<u>256,088</u>	<u>456,411</u>	<u>4,655,646</u>	<u>46,839</u>	<u>1,905,453</u>	<u>792,754</u>	<u>2,698,207</u>	<u>7,400,692</u>
<u>\$ 256,088</u>	<u>\$ 456,411</u>	<u>\$ 5,052,109</u>	<u>\$ 1,159,839</u>	<u>\$ 2,024,540</u>	<u>\$ 834,289</u>	<u>\$ 2,858,829</u>	<u>\$ 9,070,777</u>

**CITY OF ENGLEWOOD, COLORADO**

**Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Nonmajor Governmental Funds  
For the Year Ended December 31, 2013**

	<b>Special Revenue Funds</b>				
	<b>Conservation Trust</b>	<b>Open Space</b>	<b>Donors</b>	<b>Community Development</b>	<b>Neighborhood Stabilization</b>
<b>Revenues</b>					
Property taxes	\$ -	\$ -	\$ 11,545	\$ -	\$ -
Vehicle use tax	-	-	-	-	-
Building use tax	-	-	-	-	-
Intergovernmental	331,227	807,754	12,380	-	-
Charges for services	-	-	102,993	244,553	-
Construction reimbursements	-	-	-	-	-
Net investment income	(3,109)	(4,347)	(1,118)	-	172
Contributions	-	-	184,905	60,328	-
Other	-	-	-	-	891,950
<b>Total revenues</b>	<b>328,118</b>	<b>803,407</b>	<b>310,705</b>	<b>304,881</b>	<b>892,122</b>
<b>Expenditures</b>					
Current:					
General government	-	-	11,669	304,881	864,257
Public safety	-	-	161,175	-	-
Public works	-	-	-	-	-
Culture and recreation	31,698	163,719	46,016	-	-
Capital outlay	-	280,166	-	-	-
Debt service:					
Principal	-	-	-	-	-
Interest	-	-	-	-	-
<b>Total expenditures</b>	<b>31,698</b>	<b>443,885</b>	<b>218,860</b>	<b>304,881</b>	<b>864,257</b>
Excess revenues over (under) expenditures	296,420	359,522	91,845	-	27,865
<b>Other financing sources (uses)</b>					
Transfers in	-	-	-	-	208,001
Transfers out	-	-	-	-	(684,769)
<b>Total other financing sources (uses)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(476,768)</b>
<b>Net change in fund balances</b>	<b>296,420</b>	<b>359,522</b>	<b>91,845</b>	<b>-</b>	<b>(448,903)</b>
<b>Fund balances - beginning</b>	<b>1,229,649</b>	<b>1,519,439</b>	<b>446,272</b>	<b>-</b>	<b>448,903</b>
<b>Fund balances - ending</b>	<b>\$ 1,526,069</b>	<b>\$ 1,878,961</b>	<b>\$ 538,117</b>	<b>\$ -</b>	<b>\$ -</b>

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Malley Center Trust	Parks and Recreation Trust	Total	Debt Service	Capital Projects Funds			Total Nonmajor Governmental Funds
			General Obligation Bond	Public Improvement	Capital Projects	Total	
\$ -	\$ -	\$ 11,545	\$ 946,471	\$ -		\$ -	\$ 958,016
-	-	-	-	1,408,029	-	1,408,029	1,408,029
-	-	-	-	1,860,250	-	1,860,250	1,860,250
-	-	1,151,361	-	269,970	-	269,970	1,421,331
-	1,300	348,846	-	-	-	-	348,846
-	-	-	-	10,000	55,856	65,856	65,856
(527)	(938)	(9,867)	320	(2,568)	(2,115)	(4,683)	(14,230)
2,641	12,210	260,084	-	-	-	-	260,084
-	-	891,950	-	123,824	-	123,824	1,015,774
<u>2,114</u>	<u>12,572</u>	<u>2,653,919</u>	<u>946,791</u>	<u>3,669,505</u>	<u>53,741</u>	<u>3,723,246</u>	<u>7,323,956</u>
-	-	1,180,807	9,964	93,305	326,918	420,223	1,610,994
-	-	161,175	-	-	23,035	23,035	184,210
-	-	-	-	1,187,996	101,524	1,289,520	1,289,520
15,000	10,808	267,241	-	32,778	9,000	41,778	309,019
-	-	280,166	-	180,770	266,496	447,266	727,432
-	-	-	675,000	-	-	-	675,000
-	-	-	270,613	-	-	-	270,613
<u>15,000</u>	<u>10,808</u>	<u>1,889,389</u>	<u>955,577</u>	<u>1,494,849</u>	<u>726,973</u>	<u>2,221,822</u>	<u>5,066,788</u>
<u>(12,886)</u>	<u>1,764</u>	<u>764,530</u>	<u>(8,786)</u>	<u>2,174,656</u>	<u>(673,232)</u>	<u>1,501,424</u>	<u>2,257,168</u>
-	-	208,001	-	-	600,000	600,000	808,001
-	-	(684,769)	-	(1,589,574)	-	(1,589,574)	(2,274,343)
-	-	(476,768)	-	(1,589,574)	600,000	(989,574)	(1,466,342)
<u>(12,886)</u>	<u>1,764</u>	<u>287,762</u>	<u>(8,786)</u>	<u>585,082</u>	<u>(73,232)</u>	<u>511,850</u>	<u>790,826</u>
<u>268,974</u>	<u>454,647</u>	<u>4,367,884</u>	<u>55,625</u>	<u>1,320,371</u>	<u>865,986</u>	<u>2,186,357</u>	<u>6,609,866</u>
<u>\$256,088</u>	<u>\$ 456,411</u>	<u>\$ 4,655,646</u>	<u>\$ 46,839</u>	<u>\$ 1,905,453</u>	<u>\$ 792,754</u>	<u>\$ 2,698,207</u>	<u>\$ 7,400,692</u>

**CITY OF ENGLEWOOD, COLORADO**

**Conservation Trust Fund  
 Schedule of Revenues, Expenditures and Changes in Fund Balances  
 Project Budget and Actual - Budgetary Basis  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Project Budget</u>	<u>Actual Amounts</u>	<u>Project Budget Remaining</u>	<u>2012 Actual</u>
<b>Revenues</b>				
Lottery proceeds	\$ 331,227	\$ 331,227	\$ -	\$ 302,792
Net investment income	(3,109)	(3,109)	-	9,868
Total revenues	<u>328,118</u>	<u>328,118</u>	<u>-</u>	<u>312,660</u>
<b>Expenditures</b>				
Current:				
Culture and recreation	127,973	31,698	96,275	175,839
Capital outlay	1,322,724	-	1,322,724	92,054
Total expenditures	<u>1,450,697</u>	<u>31,698</u>	<u>1,418,999</u>	<u>267,893</u>
Excess revenues over (under) expenditures	<u>\$ (1,122,579)</u>	296,420	<u>\$ 1,418,999</u>	44,767
<b>Fund balances - beginning</b>		<u>1,229,649</u>		<u>1,184,882</u>
<b>Fund balances - ending</b>		1,526,069		1,229,649
Less: Fund Balance Designated for Completion of Projects		<u>(1,418,999)</u>		<u>(1,175,927)</u>
<b>Unappropriated fund balance</b>		<u>\$ 107,070</u>		<u>\$ 53,722</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Open Space Fund  
 Schedule of Revenues, Expenditures and Changes in Fund Balances  
 Project Budget and Actual - Budgetary Basis  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Project Budget</u>	<u>Actual Amounts</u>	<u>Project Budget Remaining</u>	<u>2012 Actual</u>
<b>Revenues</b>				
Open Space Tax Shareback	\$ 651,154	\$ 651,154	\$ -	\$ 602,771
Open Space Grants	831,600	156,600	675,000	297,854
Net investment income	(4,347)	(4,347)	-	11,384
Total revenues	<u>1,478,407</u>	<u>803,407</u>	<u>675,000</u>	<u>912,009</u>
<b>Expenditures</b>				
Current:				
Culture and recreation	229,932	163,719	66,213	209,378
Capital outlay	2,575,541	280,166	2,295,375	550,447
Total expenditures	<u>2,805,473</u>	<u>443,885</u>	<u>2,361,588</u>	<u>759,825</u>
Excess revenues over (under) expenditures	<u>\$ (1,327,066)</u>	359,522	<u>\$ 1,686,588</u>	152,184
<b>Fund balances - beginning</b>		<u>1,519,439</u>		<u>1,367,255</u>
<b>Fund balances - ending</b>		1,878,961		1,519,439
Less: Fund Balance Designated for Completion of Projects		<u>(1,686,588)</u>		<u>(1,343,374)</u>
<b>Unappropriated fund balance</b>		<u>\$ 192,373</u>		<u>\$ 176,065</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Donors Fund**

**Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual  
For the Year Ended December 31, 2013**

**With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Intergovernmental	\$ -	\$ -	\$ 23,925	\$ 23,925	\$ 26,103
Charges for services	37,000	37,000	102,993	65,993	27,854
Net investment income	5,000	5,000	(1,118)	(6,118)	3,055
Contributions	50,500	50,500	184,905	134,405	164,408
<b>Total revenues</b>	<b>92,500</b>	<b>92,500</b>	<b>310,705</b>	<b>218,205</b>	<b>221,420</b>
<b>Expenditures</b>					
Current:					
General government	780	10,780	11,669	(889)	-
Police department	250,000	250,000	138,092	111,908	119,992
Fire department	2,500	2,500	-	2,500	-
Culture and recreation	140,500	140,500	46,016	94,484	35,778
Capital outlay	-	-	23,083	(23,083)	-
<b>Total expenditures</b>	<b>393,780</b>	<b>403,780</b>	<b>218,860</b>	<b>184,920</b>	<b>155,770</b>
Excess expenditures over revenues	(301,280)	(311,280)	91,845	403,125	65,650
<b>Fund balances - beginning</b>	<b>420,122</b>	<b>446,272</b>	<b>446,272</b>	<b>-</b>	<b>380,622</b>
<b>Fund balances - ending</b>	<b>\$ 118,842</b>	<b>\$ 134,992</b>	<b>\$ 538,117</b>	<b>\$ 403,125</b>	<b>\$ 446,272</b>

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**CITY OF ENGLEWOOD, COLORADO**

**Community Development Fund  
 Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Charges for Services	\$ 350,000	\$ 350,000	\$ 304,881	\$ (45,119)	\$ 307,356
<b>Expenditures</b>					
Current:					
General government	350,000	350,000	304,881	45,119	307,356
Excess revenues over expenditures	-	-	-	-	-
<b>Fund balances - beginning</b>	-	-	-	-	-
<b>Fund balances - ending</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Neighborhood Stabilization Fund  
 Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>			
<b>Revenues</b>					
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ 26,893
Net investment income	-	-	172	172	1,515
Transfers in	1,170,000	1,170,000	208,001	(961,999)	383,751
Other	-	-	891,950	891,950	879,450
<b>Total revenues</b>	<u>1,170,000</u>	<u>1,170,000</u>	<u>1,100,123</u>	<u>(69,877)</u>	<u>1,291,609</u>
<b>Expenditures</b>					
Current:					
General government	1,421,983	1,421,983	864,257	557,726	796,795
Tranfers out	100,000	130,000	684,769	(554,769)	454,343
<b>Total expenditures</b>	<u>1,521,983</u>	<u>1,551,983</u>	<u>1,549,026</u>	<u>2,957</u>	<u>1,251,138</u>
Excess expenditures over revenues	(351,983)	(381,983)	(448,903)	(66,920)	40,471
<b>Fund balances - beginning</b>	<u>351,983</u>	<u>448,903</u>	<u>448,903</u>	<u>-</u>	<u>408,432</u>
<b>Fund balances - ending</b>	<u>\$ -</u>	<u>\$ 66,920</u>	<u>\$ -</u>	<u>\$ (66,920)</u>	<u>\$ 448,903</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Malley Center Trust Fund  
 Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>			
<b>Revenues</b>					
Contributions	\$ 2,500	\$ 2,500	\$ 2,641	\$ 141	\$ 2,598
Net investment income	3,000	3,000	(527)	(3,527)	2,321
Total revenues	<u>5,500</u>	<u>5,500</u>	<u>2,114</u>	<u>(3,386)</u>	<u>4,919</u>
<b>Expenditures</b>					
Culture and recreation	<u>20,000</u>	<u>20,000</u>	<u>15,000</u>	<u>5,000</u>	<u>14,983</u>
Excess revenues over (under) expenditures	(14,500)	(14,500)	(12,886)	1,614	(10,064)
<b>Fund balances - beginning</b>	<u>264,538</u>	<u>268,974</u>	<u>268,974</u>	<u>-</u>	<u>279,038</u>
<b>Fund balances - ending</b>	<u>\$ 250,038</u>	<u>\$ 254,474</u>	<u>\$ 256,088</u>	<u>\$ 1,614</u>	<u>\$ 268,974</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Parks and Recreation Trust Fund  
 Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>			
<b>Revenues</b>					
Contributions	\$ 10,000	\$ 10,000	\$ 12,210	\$ 2,210	\$ 11,215
Charges for services	-	-	1,300	1,300	-
Net investment income	5,000	5,000	(938)	(5,938)	3,741
Total revenues	<u>15,000</u>	<u>15,000</u>	<u>12,572</u>	<u>(2,428)</u>	<u>14,956</u>
<b>Expenditures</b>	<u>320,000</u>	<u>320,000</u>	<u>10,808</u>	<u>309,192</u>	<u>12,023</u>
Excess revenues over (under) expenditures	(305,000)	(305,000)	1,764	306,764	2,933
<b>Fund balances - beginning</b>	<u>446,714</u>	<u>454,647</u>	<u>454,647</u>	<u>-</u>	<u>451,714</u>
<b>Fund balances - ending</b>	<u>\$ 141,714</u>	<u>\$ 149,647</u>	<u>\$ 456,411</u>	<u>\$ 306,764</u>	<u>\$ 454,647</u>

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**CITY OF ENGLEWOOD, COLORADO**

**General Obligation Bond Debt Service Fund  
 Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Taxes	\$ 940,000	\$ 940,000	\$ 946,471	\$ 6,471	\$ 852,663
Net investment income	2,000	2,000	320	(1,680)	3,872
Total revenues	<u>942,000</u>	<u>942,000</u>	<u>946,791</u>	<u>4,791</u>	<u>856,535</u>
<b>Expenditures</b>					
Debt service:					
Principal	675,000	675,000	675,000	-	655,000
Interest	270,613	270,613	270,613	-	289,900
Other	13,300	13,300	9,964	3,336	10,277
Total expenditures	<u>958,913</u>	<u>958,913</u>	<u>955,577</u>	<u>3,336</u>	<u>955,177</u>
Excess revenues over (under) expenditures	(16,913)	(16,913)	(8,786)	8,127	(98,642)
<b>Fund balances - beginning</b>	48,967	55,625	55,625	-	154,267
<b>Fund balances - ending</b>	<u>\$ 32,054</u>	<u>\$ 38,712</u>	<u>\$ 46,839</u>	<u>\$ 8,127</u>	<u>\$ 55,625</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Public Improvement Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balances  
Project Budget And Actual - Budgetary Basis  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<b>Project Budget</b>	<b>Actual</b>	<b>Project Budget Remaining</b>	<b>2012 Actual</b>
<b>Revenues</b>				
Vehicle use tax	\$ 1,408,029	\$ 1,408,029	\$ -	\$ 1,294,050
Building use tax	1,860,250	1,860,250	-	813,826
Intergovernmental	269,970	269,970	-	328,767
Net investment income	(2,568)	(2,568)	-	7,673
Construction reimbursement	10,000	10,000	-	-
Other	123,824	123,824	-	-
Total revenues	3,669,505	3,669,505	-	2,444,316
<b>Expenditures</b>				
Current:				
General government	154,319	93,305	61,014	137,574
Public works	1,887,899	1,187,996	699,903	1,309,956
Public safety	5,175	-	5,175	-
Culture and recreation	151,790	32,778	119,012	-
Capital outlay	248,918	180,770	68,148	82,149
Total expenditures	2,448,101	1,494,849	953,252	1,529,679
Excess revenues over (under) expenditures	1,221,404	2,174,656	(953,252)	914,637
<b>Other financing sources (uses)</b>				
Transfers in	-	-	-	434,000
Transfers out	(1,589,574)	(1,589,574)	-	(962,517)
Total other financing sources (uses)	(1,589,574)	(1,589,574)	-	(528,517)
Excess revenues and other financing sources over (under) expenditures and other financing uses	\$ (368,170)	585,082	\$ (953,252)	386,120
<b>Fund balances - beginning</b>		1,320,371		934,251
<b>Fund balances - ending</b>		1,905,453		1,320,371
Less: Fund Balance Designated for Completion of Projects		(953,252)		780,246
<b>Unappropriated fund balance</b>		\$ 952,201		\$ 2,100,617

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**CITY OF ENGLEWOOD, COLORADO**

**Capital Projects Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balances  
Project Budget And Actual - Budgetary Basis  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>Project Budget</u>	<u>Actual</u>	<u>Project Budget Remaining</u>	<u>2012 Actual</u>
<b>Revenues</b>				
Intergovernmental revenues	\$ -	\$ -	\$ -	\$ 41,045
Net investment income	(2,115)	(2,115)	-	6,037
Construction reimbursement	55,856	55,856	-	28,410
Total revenues	<u>53,741</u>	<u>53,741</u>	<u>-</u>	<u>75,492</u>
<b>Expenditures</b>				
Current:				
General government	605,985	326,918	279,067	126,325
Public safety	64,516	23,035	41,481	8,672
Public works	101,524	101,524	-	106,224
Culture and recreation	48,579	9,000	39,579	660
Capital outlay	650,413	266,496	383,917	164,808
Total expenditures	<u>1,471,017</u>	<u>726,973</u>	<u>744,044</u>	<u>406,689</u>
Excess expenditures over revenues	<u>(1,417,276)</u>	<u>(673,232)</u>	<u>744,044</u>	<u>(331,197)</u>
<b>Other financing sources (uses)</b>				
Transfers in	<u>600,000</u>	<u>600,000</u>	<u>-</u>	<u>370,000</u>
Excess revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (817,276)</u>	<u>(73,232)</u>	<u>\$ 744,044</u>	<u>38,803</u>
<b>Fund balances - beginning</b>		<u>865,986</u>		<u>827,183</u>
<b>Fund balances - ending</b>		792,754		865,986
Less: Fund Balance Designated for Completion of Projects		<u>(744,044)</u>		<u>(844,088)</u>
<b>Unappropriated fund balance</b>		<u>\$ 48,710</u>		<u>\$ 21,898</u>

See Independent Auditor's Report

## Proprietary Funds

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### Enterprise Funds

**Enterprise Funds** account for operations (a) that are financed and operated in a manner similar to private business enterprises—where the intent of City Council is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where Council has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**Water Fund** – Accounts for revenues and expenses associated with providing water services to City of Englewood residents.

**Sewer Fund** – Accounts for revenues and expenses associated with providing wastewater services to the City of Englewood residents and some county residents.

**Golf Course Fund** – Accounts for revenues and expenses associated with the operations of the Englewood Municipal Golf Course.

**Storm Drainage Fund** – Accounts for revenues and expenses associated with maintaining the City’s storm drainage system.

**Concrete Utility Fund** – Accounts for revenues and expenses associated with maintaining the City’s sidewalks, curbs and gutters.

**Housing Rehabilitation Fund** – Accounts for revenues and expenses associated with the City’s housing rehabilitation program.

### Internal Service Funds

**Internal Service Funds** account for the financing of goods or services provided by one department to other departments of the City, and to other governmental units, on a cost reimbursement basis.

**Central Services Fund** – Accounts for the financing of printing services and for maintaining an inventory of frequently used or essential office supplies provided by Central Services to other departments of the City on a cost reimbursement basis.

**ServiCenter Fund** – Accounts for the financing of automotive repairs and services provided by the ServiCenter to other departments of the City, or to other governmental units, on a cost reimbursement basis.

**Internal Service Funds (continued)**

**Capital Equipment Replacement Fund** – Accounts for the accumulation of funds for the scheduled replacement of City-owned equipment and vehicles.

**Employee Benefits Fund** – Accounts for the administration of providing City employee benefit programs: medical, dental, life, and disability insurance.

**Risk Management Fund** – Accounts for the administration of maintaining property and liability and workers' compensation insurance.

**CITY OF ENGLEWOOD, COLORADO**

**Water Fund  
Schedule of Revenues, Expenditures and Changes in Funds Available -  
Budget and Actual (Budgetary Basis)  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Water sales	\$ 6,493,738	\$ 6,493,738	\$ 6,287,541	\$ (206,197)	\$ 6,782,379
Raw water sales	1,850,000	1,850,000	2,083,496	233,496	1,859,598
City ditch revenues	69,288	69,288	51,691	(17,597)	69,288
System development fees	23,400	23,400	187,280	163,880	54,343
Net investment income	142,584	142,584	(14,689)	(157,273)	61,929
Late fees	21,000	21,000	23,033	2,033	24,917
Water meter sales	21,000	21,000	36,058	15,058	25,295
Rentals	9,500	9,500	9,512	12	9,512
Other	79,500	79,500	144,348	64,848	118,099
Bond Proceeds	-	-	-	-	8,590,000
Total revenues	<u>8,710,010</u>	<u>8,710,010</u>	<u>8,808,270</u>	<u>98,260</u>	<u>17,595,360</u>
<b>Expenditures</b>					
Source of supply	1,426,309	1,426,309	1,215,948	210,361	1,607,611
Power and pumping	913,523	913,523	781,078	132,445	792,191
Purification	1,984,983	1,984,983	1,437,791	547,192	1,564,957
Transmission and distribution	1,008,856	1,008,856	904,499	104,357	687,411
Customer accounting and collection	470,000	470,000	461,585	8,415	461,585
Personal services	492,687	492,687	514,895	(22,208)	482,179
Commodities and contractual services	455,433	455,433	384,010	71,423	658,341
Franchise tax	194,812	194,812	177,471	17,341	193,521
Capital outlay	3,207,500	3,207,500	4,120,243	(912,743)	660,059
Debt service:					
Principal payments	968,954	968,954	995,018	(26,064)	948,954
Interest expense	690,067	690,067	617,760	72,307	507,430
Payment to refunding escrow agent	-	-	-	-	1,970,000
Total expenditures	<u>11,813,124</u>	<u>11,813,124</u>	<u>11,610,298</u>	<u>202,826</u>	<u>10,534,239</u>
<b>Excess revenues over (under) expenditures</b>	<u>(3,103,114)</u>	<u>(3,103,114)</u>	<u>(2,802,028)</u>	<u>301,086</u>	<u>7,061,121</u>
<b>Funds available - beginning</b>	<u>10,930,946</u>	<u>14,364,269</u>	<u>14,364,269</u>	<u>-</u>	<u>7,303,148</u>
<b>Funds available - ending</b>	<u>\$ 7,827,832</u>	<u>\$ 11,261,155</u>	<u>\$ 11,562,241</u>	<u>\$ 301,086</u>	<u>\$ 14,364,269</u>
Funds available is computed as follows:					
Current assets			\$ 12,476,153		\$ 15,114,513
Current liabilities			(1,932,985)		(1,745,844)
Add current portion of long-term debt			1,019,073		995,600
			<u>\$ 11,562,241</u>		<u>\$ 14,364,269</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Sewer Fund  
Schedule of Revenues, Expenditures and Changes in Funds Available -  
Budget and Actual (Budgetary Basis)  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>			
<b>Revenues</b>					
Disposal services	\$ 14,252,564	\$ 14,252,564	\$ 14,762,251	\$ 509,687	\$ 13,909,041
System development fees	222,500	222,500	337,863	115,363	372,488
South Englewood maintenance fee	39,600	39,600	39,600	-	39,600
Net investment income	109,959	109,959	(22,728)	(132,687)	106,578
Late fees	95,000	95,000	99,906	4,906	110,602
Bond Proceeds	2,000,000	2,000,000	-	(2,000,000)	-
Other	3,107	3,107	7,148	4,041	4,007
Total revenues	<u>16,722,730</u>	<u>16,722,730</u>	<u>15,224,040</u>	<u>(1,498,690)</u>	<u>14,542,316</u>
<b>Expenditures</b>					
Joint Venture operations	7,473,403	7,473,403	6,895,597	577,806	6,813,658
Joint Venture capital	1,350,000	1,350,000	528,302	821,698	572,425
Sanitary systems	597,512	597,512	683,042	(85,530)	707,726
Customer accounting and collection	1,230,000	1,230,000	1,192,499	37,501	1,198,058
Personal services	774,078	774,078	745,516	28,562	714,058
Commodities and contractual services	504,367	504,367	313,739	190,628	393,458
Franchise tax	430,409	430,409	442,868	(12,459)	417,272
Capital outlay	140,000	140,000	-	140,000	-
Debt service:					
Principal payments	2,535,351	2,535,351	2,535,351	-	3,270,884
Interest expense	1,787,065	1,787,065	1,709,144	77,921	1,646,306
Total expenditures	<u>16,822,185</u>	<u>16,822,185</u>	<u>15,046,058</u>	<u>1,776,127</u>	<u>15,733,845</u>
<b>Excess revenues over (under) expenditures</b>	(99,455)	(99,455)	177,982	277,437	(1,191,529)
<b>Funds available - beginning</b>	1,395,840	3,060,129	3,060,129	-	4,251,658
<b>Funds available - ending</b>	<u>\$ 1,296,385</u>	<u>\$ 2,960,674</u>	<u>\$ 3,238,111</u>	<u>\$ 277,437</u>	<u>\$ 3,060,129</u>

Funds available is computed as follows:

Current assets	\$ 13,867,731	\$ 12,867,230
Current liabilities	(13,385,491)	(12,455,553)
Add current portion of long-term debt	<u>2,755,871</u>	<u>2,648,452</u>
	<u>\$ 3,238,111</u>	<u>\$ 3,060,129</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Golf Course Fund  
 Schedule of Revenues, Expenditures and Changes in Funds Available -  
 Budget and Actual (Budgetary Basis)  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance- Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Green fees	\$ 1,197,241	\$ 1,197,241	\$ 1,145,323	\$ (51,918)	\$ 1,195,700
Rentals	353,192	353,192	319,767	(33,425)	337,538
Driving range	230,000	230,000	231,019	1,019	247,032
Merchandise sales	125,000	125,000	129,261	4,261	180,520
Concessions	24,000	24,000	36,000	12,000	43,215
Memberships	45,000	45,000	13,799	(31,201)	15,971
Learning center	25,000	25,000	24,861	(139)	24,700
Net investment income	16,151	16,151	(1,276)	(17,427)	7,312
Bond Proceeds	-	2,530,000	2,530,000	-	-
Other	86,000	86,000	52,441	(33,559)	61,406
<b>Total revenues</b>	<u>2,101,584</u>	<u>4,631,584</u>	<u>4,481,195</u>	<u>(150,389)</u>	<u>2,113,394</u>
<b>Expenditures</b>					
Personal services	930,203	930,203	926,726	3,477	916,513
Commodities and contractual services	914,911	914,911	633,993	280,918	606,423
Cost of goods sold	75,000	75,000	89,092	(14,092)	119,784
Capital outlay	50,000	50,000	86,161	(36,161)	65,857
Debt service:					
Principal payments	70,000	70,000	85,000	(15,000)	65,000
Interest expense	146,371	146,371	98,152	48,219	97,303
Payment to refunding escrow agent	-	2,636,148	2,516,581	119,567	-
<b>Total expenditures</b>	<u>2,186,485</u>	<u>4,822,633</u>	<u>4,435,705</u>	<u>386,928</u>	<u>1,870,880</u>
<b>Excess revenues over (under) expenditures</b>	(84,901)	(191,049)	45,490	236,539	242,514
<b>Funds available - beginning</b>	453,694	643,376	643,376	-	400,862
<b>Funds available - ending</b>	<u>\$ 368,793</u>	<u>\$ 452,327</u>	<u>\$ 688,866</u>	<u>\$ 236,539</u>	<u>\$ 643,376</u>
Funds available is computed as follows:					
Current assets			\$ 957,338		\$ 907,367
Current liabilities			(346,716)		(333,991)
Add current portion of long-term debt			78,244		70,000
			<u>\$ 688,866</u>		<u>\$ 643,376</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Storm Drainage Fund  
Schedule of Revenues, Expenditures and Changes in Funds Available -  
Budget and Actual (Budgetary Basis)  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>			
<b>Revenues</b>					
Storm drainage services	\$ 318,347	\$ 318,347	\$ 317,935	\$ (412)	\$ 316,244
Net investment income	8,685	8,685	(1,911)	(10,596)	8,151
Bond Proceeds	-	-	-	-	1,025,000
Other	4,653	4,653	17,989	13,336	8,273
Total revenues	<u>331,685</u>	<u>331,685</u>	<u>334,013</u>	<u>2,328</u>	<u>1,357,668</u>
<b>Expenditures</b>					
Storm drainage system	19,976	19,976	22,224	(2,248)	14,332
Personal services	51,280	51,280	58,811	(7,531)	58,337
Commodities and contractual services	32,700	32,700	71,080	(38,380)	60,397
Capital outlay	100,000	100,000	-	100,000	-
Debt service:					
Principal payments	95,000	95,000	95,000	-	90,000
Payment to refunding escrow agent	-	-	-	-	940,000
Interest expense	17,680	17,680	17,521	159	75,239
Total expenditures	<u>316,636</u>	<u>316,636</u>	<u>264,636</u>	<u>52,000</u>	<u>1,238,305</u>
<b>Excess revenues over (under) expenditures</b>	15,049	15,049	69,377	54,328	119,363
<b>Funds available - beginning</b>	<u>842,611</u>	<u>956,580</u>	<u>956,580</u>	<u>-</u>	<u>837,217</u>
<b>Funds available - ending</b>	<u>\$ 857,660</u>	<u>\$ 971,629</u>	<u>\$ 1,025,957</u>	<u>\$ 54,328</u>	<u>\$ 956,580</u>

Funds available is computed as follows:

Current assets	\$ 1,066,111	\$ 993,075
Current liabilities	(135,396)	(131,725)
Add current portion of long-term debt	95,242	95,230
	<u>\$ 1,025,957</u>	<u>\$ 956,580</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Concrete Utility Fund  
 Schedule of Revenues, Expenditures and Changes in Funds Available -  
 Budget and Actual (Budgetary Basis)  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>			
<b>Revenues</b>					
Concrete repair and maintenance fees	\$ 863,000	\$ 863,000	\$ 859,754	\$ (3,246)	\$ 695,466
Late fees	1,200	1,200	2,400	1,200	3,480
Net investment income	20,000	20,000	(1,354)	(21,354)	4,278
Total revenues	<u>884,200</u>	<u>884,200</u>	<u>860,800</u>	<u>(23,400)</u>	<u>703,224</u>
<b>Expenditures</b>					
Concrete repair and maintenance program	189,723	189,723	257,218	(67,495)	178,156
Personal services	180,509	180,509	105,159	75,350	180,094
Commodities and contractual services	6,037	6,037	1,512	4,525	1,505
Capital outlay	499,100	524,100	534,280	(10,180)	328,782
Total expenditures	<u>875,369</u>	<u>900,369</u>	<u>898,169</u>	<u>2,200</u>	<u>688,537</u>
<b>Excess revenues over (under) expenditures</b>	8,831	(16,169)	(37,369)	(21,200)	14,687
<b>Funds available - beginning</b>	<u>351,786</u>	<u>352,984</u>	<u>352,984</u>	<u>-</u>	<u>338,297</u>
<b>Funds available - ending</b>	<u>\$ 360,617</u>	<u>\$ 336,815</u>	<u>\$ 315,615</u>	<u>\$ (21,200)</u>	<u>\$ 352,984</u>

Funds available is computed as follows:

Current assets	\$ 382,269	\$ 420,236
Current liabilities	<u>(66,654)</u>	<u>(67,252)</u>
	<u>\$ 315,615</u>	<u>\$ 352,984</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Housing Rehabilitation Fund  
 Schedule of Revenues, Expenditures and Changes in Funds Available -  
 Budget and Actual (Budgetary Basis)  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Grant income	\$ 83,044	\$ 83,044	\$ 103,500	\$ 20,456	\$ 149,000
Loan interest income	202,532	202,532	252,422	49,890	220,893
Net change in notes receivable/payable	164,865	164,865	205,477	40,612	7,924
Net investment income	(1,843)	(1,843)	(2,297)	(454)	4,119
Late fees	369	369	461	92	468
Other	1,606	1,606	2,001	395	35,202
Transfers in	549,427	579,427	684,770	105,343	141,617
Total revenues	<u>1,000,000</u>	<u>1,030,000</u>	<u>1,246,334</u>	<u>216,334</u>	<u>559,223</u>
<b>Expenditures</b>					
Interest expense	104,583	104,583	44,546	60,037	52,870
Customer accounting and collection	15,514	15,514	6,608	8,906	10,494
Grants to individuals	547,589	547,589	233,239	314,350	238,720
Commodities and contractual services	15,378	15,378	6,550	8,828	31,383
Transfers out	316,936	316,936	134,995	181,941	273,422
Total expenditures	<u>1,000,000</u>	<u>1,000,000</u>	<u>425,938</u>	<u>574,062</u>	<u>606,889</u>
<b>Excess revenues over (under) expenditures</b>	-	30,000	820,396	790,396	(47,666)
<b>Funds available - beginning</b>	<u>797,685</u>	<u>750,019</u>	<u>750,019</u>	-	<u>797,685</u>
<b>Funds available - ending</b>	<u>\$ 797,685</u>	<u>\$ 780,019</u>	<u>\$ 1,570,415</u>	<u>\$ 790,396</u>	<u>\$ 750,019</u>

Funds available is computed as follows:

Current assets	\$ 1,570,501	\$ 750,126
Current liabilities	(36,086)	(36,107)
Add current portion of long-term debt	<u>36,000</u>	<u>36,000</u>
	<u>\$ 1,570,415</u>	<u>\$ 750,019</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Combining Statement of Net Position  
Internal Service Funds  
December 31, 2013**

	<b>Central Services</b>	<b>Servi- Center</b>	<b>Capital Equipment Replacement</b>
<b>Assets</b>			
Current assets:			
Cash and investments	\$ 140,408	\$ 1,322,955	\$ 1,611,441
Interest receivable	337	3,071	3,697
Accounts receivable	-	9,554	-
Inventory	12,855	187,784	-
Other current assets	-	-	-
Total current assets	<u>153,600</u>	<u>1,523,364</u>	<u>1,615,138</u>
Capital assets:			
Land	-	340,097	-
Building	-	1,103,302	-
Other improvements	-	55,876	-
Automotive	-	-	7,978,961
Operating machines and equipment	80,908	380,555	1,659,310
Total capital assets	<u>80,908</u>	<u>1,879,830</u>	<u>9,638,271</u>
Less - accumulated depreciation	<u>(73,316)</u>	<u>(1,298,711)</u>	<u>(6,289,345)</u>
Total capital assets, net	<u>7,592</u>	<u>581,119</u>	<u>3,348,926</u>
Total assets	<u>161,192</u>	<u>2,104,483</u>	<u>4,964,064</u>
<b>Liabilities</b>			
Current liabilities:			
Accounts payable	1,354	20,340	-
Accrued payroll and related liabilities	2,995	31,026	-
Compensated absences	15,558	56,194	-
Deposits	-	-	-
Claims and judgments payable	-	-	-
Total liabilities	<u>19,907</u>	<u>107,560</u>	<u>-</u>
<b>Net position</b>			
Invested in capital assets	7,592	581,119	3,348,926
Unrestricted	<u>133,693</u>	<u>1,415,804</u>	<u>1,615,138</u>
Total net position	<u>\$ 141,285</u>	<u>\$ 1,996,923</u>	<u>\$ 4,964,064</u>

See Independent Auditor's Report

<b>Employee Benefits</b>	<b>Risk Management</b>	<b>Total</b>
\$ 85,640	\$ 836,078	\$ 3,996,522
(298)	2,326	9,133
-	-	9,554
-	-	200,639
67,050	5,000	72,050
<u>152,392</u>	<u>843,404</u>	<u>4,287,898</u>
-	-	340,097
-	-	1,103,302
-	-	55,876
-	-	7,978,961
-	-	2,120,773
-	-	11,599,009
-	-	(7,661,372)
-	-	3,937,637
<u>152,392</u>	<u>843,404</u>	<u>8,225,535</u>
24,711	34,085	80,490
5,793	5,794	45,608
10,863	10,863	93,478
57,721	-	57,721
-	706,914	706,914
<u>99,088</u>	<u>757,656</u>	<u>984,211</u>
-	-	3,937,637
<u>53,304</u>	<u>85,748</u>	<u>3,303,687</u>
<u>\$ 53,304</u>	<u>\$ 85,748</u>	<u>\$ 7,241,324</u>

**CITY OF ENGLEWOOD, COLORADO**

**Combining Statement of Revenues, Expenses and Changes in Fund Net Position  
Internal Service Funds  
For the Year Ended December 31, 2013**

	<b>Central Services</b>	<b>Servi- Center</b>	<b>Capital Equipment Replacement</b>
<b>Operating revenues</b>			
Billings to departments	\$ 347,016	\$ 2,351,914	\$ 770,494
Intergovernmental	4,941	111,055	-
<b>Total operating revenues</b>	<b>351,957</b>	<b>2,462,969</b>	<b>770,494</b>
<b>Operating expenses</b>			
Cost of goods sold	71,909	943,342	-
Personal services	78,200	859,597	-
Commodities and contractual services	194,689	258,874	18,946
Depreciation	1,340	19,383	821,846
Insurance expense:			
Medical	-	-	-
Life	-	-	-
Long-term disability	-	-	-
Employee assistance program	-	-	-
Unemployment	-	-	-
General liability	-	-	-
Workers' compensation	-	-	-
Claims expense:			
Dental	-	-	-
General liability	-	-	-
Workers' compensation	-	-	-
<b>Total operating expenses</b>	<b>346,138</b>	<b>2,081,196</b>	<b>840,792</b>
<b>Operating income (loss)</b>	<b>5,819</b>	<b>381,773</b>	<b>(70,298)</b>
<b>Nonoperating revenues</b>			
Net investment income	(299)	(2,886)	(2,794)
Gain on disposition of equipment	-	-	92,671
Other	860	8,626	9,794
<b>Total nonoperating revenues</b>	<b>561</b>	<b>5,740</b>	<b>99,671</b>
<b>Income before contributions and transfers</b>	<b>6,380</b>	<b>387,513</b>	<b>29,373</b>
Capital contributions - other	-	-	28,943
Transfers in	-	-	100,000
Transfers out	(50,000)	(200,000)	-
<b>Change in net position</b>	<b>(43,620)</b>	<b>187,513</b>	<b>158,316</b>
<b>Total net position - beginning</b>	<b>184,905</b>	<b>1,809,410</b>	<b>4,805,748</b>
<b>Total net position - ending</b>	<b>\$ 141,285</b>	<b>\$ 1,996,923</b>	<b>\$ 4,964,064</b>

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<b>Employee Benefits</b>	<b>Risk Management</b>	<b>Total</b>
\$ 5,503,312	\$ 1,201,167	\$ 10,173,903
-	-	115,996
<u>5,503,312</u>	<u>1,201,167</u>	<u>10,289,899</u>
-	-	1,015,251
141,615	144,797	1,224,209
19,531	4,124	496,164
-	-	842,569
4,750,591	-	4,750,591
62,072	-	62,072
49,410	-	49,410
17,681	-	17,681
32,749	-	32,749
-	365,519	365,519
-	265,603	265,603
379,358	-	379,358
-	318,604	318,604
-	17,759	17,759
<u>5,453,007</u>	<u>1,116,406</u>	<u>9,837,539</u>
<u>50,305</u>	<u>84,761</u>	<u>452,360</u>
(153)	(2,748)	(8,880)
-	-	92,671
-	-	19,280
<u>(153)</u>	<u>(2,748)</u>	<u>103,071</u>
50,152	82,013	555,431
-	-	28,943
-	-	100,000
-	-	(250,000)
50,152	82,013	434,374
3,152	3,735	6,806,950
<u>\$ 53,304</u>	<u>\$ 85,748</u>	<u>\$ 7,241,324</u>

**CITY OF ENGLEWOOD, COLORADO**

**Combining Statement of Cash Flows  
Internal Service Funds  
For the Year Ended December 31, 2013**

	<u>Central Services</u>	<u>Servi- Center</u>	<u>Capital Equipment Replacement</u>
<b>Cash flows from operating activities</b>			
Cash received from interfund charges	\$ 347,016	\$ 2,351,914	\$ 770,494
Cash received from customers	4,941	110,608	-
Cash payments to suppliers for goods and services	(257,526)	(1,226,901)	(18,946)
Cash paid to employees for services	(77,557)	(848,681)	-
Other cash receipts	860	8,626	9,794
Net cash provided (used) by operating activities	<u>17,734</u>	<u>395,566</u>	<u>761,342</u>
<b>Cash flows from noncapital financing activities</b>			
Transfers to/from other funds	<u>(50,000)</u>	<u>(200,000)</u>	<u>100,000</u>
Net cash (used) by noncapital financing activities	<u>(50,000)</u>	<u>(200,000)</u>	<u>100,000</u>
<b>Cash flows from capital and related financing activities</b>			
Acquisition and construction of capital assets	(8,932)	(8,950)	(877,974)
Proceeds from sale of assets	-	-	164,716
Net cash (used) by capital and related financing activities	<u>(8,932)</u>	<u>(8,950)</u>	<u>(713,258)</u>
<b>Cash flows from investing activities</b>			
Net investment income	<u>10</u>	<u>(2,198)</u>	<u>(1,754)</u>
Net cash provided by investing activities	<u>10</u>	<u>(2,198)</u>	<u>(1,754)</u>
<b>Net increase (decrease) in cash and cash equivalents</b>	<u>(41,188)</u>	<u>184,418</u>	<u>146,330</u>
<b>Cash and cash equivalents - beginning</b>	<u>181,596</u>	<u>1,138,537</u>	<u>1,465,111</u>
<b>Cash and cash equivalents - ending</b>	<u>\$ 140,408</u>	<u>\$ 1,322,955</u>	<u>\$ 1,611,441</u>
<b>Reconciliation of operating income (loss) to net cash provided (used) by operating activities:</b>			
Operating income (loss)	\$ 5,819	\$ 381,773	\$ (70,298)
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:			
Depreciation	1,340	19,383	821,846
Miscellaneous nonoperating income	860	8,626	9,794
Effect of changes in operating assets and liabilities:			
Accounts receivable	-	(447)	-
Inventories	8,087	(11,975)	-
Other current assets	-	-	-
Accounts payable	984	(11,810)	-
Accrued payroll and related liabilities	644	10,016	-
Estimated claims payable	-	-	-
Other current liabilities	-	-	-
Total adjustments	<u>11,915</u>	<u>13,793</u>	<u>831,640</u>
Net cash provided (used) by operating activities	<u>\$ 17,734</u>	<u>\$ 395,566</u>	<u>\$ 761,342</u>
<b>Noncash investing, capital and financing activities</b>			
Contributions of capital assets from other funds	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 28,943</u>

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<b>Employee Benefits</b>	<b>Risk Management</b>	<b>Total</b>
\$ 5,503,312	\$ 1,201,167	\$10,173,903
-	-	115,549
(5,326,453)	(1,535,428)	(8,365,254)
(139,672)	(142,854)	(1,208,764)
-	-	19,280
<u>37,187</u>	<u>(477,115)</u>	<u>734,714</u>
-	-	(150,000)
-	-	(150,000)
-	-	(895,856)
-	-	164,716
-	-	(731,140)
(739)	(2,219)	(6,900)
(739)	(2,219)	(6,900)
36,448	(479,334)	(153,326)
49,192	1,315,412	4,149,848
<u>\$ 85,640</u>	<u>\$ 836,078</u>	<u>\$ 3,996,522</u>
<u>\$ 50,305</u>	<u>\$ 84,761</u>	<u>\$ 452,360</u>
-	-	842,569
-	-	19,280
-	-	(447)
-	-	(3,888)
(20,000)	-	(20,000)
6,980	(72,369)	(76,215)
1,943	1,944	14,547
-	(491,451)	(491,451)
(2,041)	-	(2,041)
<u>(13,118)</u>	<u>(561,876)</u>	<u>282,354</u>
<u>\$ 37,187</u>	<u>\$ (477,115)</u>	<u>\$ 734,714</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ 28,943</u>

**CITY OF ENGLEWOOD, COLORADO**

**Central Services Fund  
 Schedule of Revenues, Expenditures and Changes in Funds Available -  
 Budget and Actual (Budgetary Basis)  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Billings to departments:					
Postage	\$ 140,000	\$ 140,000	\$ 119,059	\$ (20,941)	\$ 127,172
Inside printing	45,000	45,000	33,259	(11,741)	34,346
Copier/printer services	155,500	155,500	186,753	31,253	187,611
Supplies	8,400	8,400	8,805	405	8,290
Intergovernmental	1,500	1,500	4,941	3,441	2,141
Net investment income	3,000	3,000	(299)	(3,299)	1,475
Total revenues	<u>353,400</u>	<u>353,400</u>	<u>352,518</u>	<u>(882)</u>	<u>361,035</u>
<b>Expenditures</b>					
Postage	122,137	122,137	105,026	17,111	111,243
Printing charges	215,687	225,687	239,772	(14,085)	216,210
Capital outlay	7,500	7,500	8,932	(1,432)	-
Transfers out	50,000	50,000	50,000	-	-
Total expenditures	<u>395,324</u>	<u>405,324</u>	<u>403,730</u>	<u>1,594</u>	<u>327,453</u>
<b>Excess revenues over (under) expenditures</b>	(41,924)	(51,924)	(51,212)	712	33,582
<b>Funds available - beginning</b>	<u>154,874</u>	<u>184,905</u>	<u>184,905</u>	<u>-</u>	<u>151,323</u>
<b>Funds available - ending</b>	<u>\$ 112,950</u>	<u>\$ 132,981</u>	<u>\$ 133,693</u>	<u>\$ 712</u>	<u>\$ 184,905</u>

Funds available is computed as follows:

Current assets	\$ 153,600	\$ 203,184
Current liabilities	<u>(19,907)</u>	<u>(18,279)</u>
	<u>\$ 133,693</u>	<u>\$ 184,905</u>

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**CITY OF ENGLEWOOD, COLORADO**

**ServiCenter Fund  
Schedule of Revenues, Expenditures and Changes in Funds Available -  
Budget and Actual (Budgetary Basis)  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Billings:					
Garage:					
Vehicle maintenance	\$ 1,054,296	\$ 1,054,296	\$ 1,068,992	\$ 14,696	\$ 982,981
Direct charges	656,800	656,800	792,079	135,279	812,341
Intergovernmental	154,837	154,837	111,055	(43,782)	147,682
Subtotal garage revenues	<u>1,865,933</u>	<u>1,865,933</u>	<u>1,972,126</u>	<u>106,193</u>	<u>1,943,004</u>
Administration:					
Building rentals	454,133	454,133	454,133	-	413,248
Stores charges	35,000	35,000	36,710	1,710	32,696
Subtotal administrative revenues	<u>489,133</u>	<u>489,133</u>	<u>490,843</u>	<u>1,710</u>	<u>445,944</u>
Total billings to departments	<u>2,355,066</u>	<u>2,355,066</u>	<u>2,462,969</u>	<u>107,903</u>	<u>2,388,948</u>
Net investment income	9,578	9,578	(2,886)	(12,464)	8,335
Other	8,163	8,163	8,626	463	6,391
Total revenues	<u>2,372,807</u>	<u>2,372,807</u>	<u>2,468,709</u>	<u>95,902</u>	<u>2,403,674</u>
<b>Expenditures</b>					
Garage:					
Personal services	693,967	693,967	690,034	3,933	662,970
Cost of goods sold	781,966	781,966	912,246	(130,280)	930,919
Commodities and contractual services	126,251	126,251	113,463	12,788	141,508
Capital outlay	6,801	6,801	6,801	-	6,801
Subtotal garage expenditures	<u>1,608,985</u>	<u>1,608,985</u>	<u>1,722,544</u>	<u>(113,559)</u>	<u>1,742,198</u>
Administration:					
Personal services	167,060	167,060	168,663	(1,603)	106,072
Commodities and contractual services	299,817	299,817	139,510	160,307	136,162
Cost of goods sold	30,000	30,000	31,096	(1,096)	21,525
Capital outlay	93,300	93,300	8,950	84,350	73,734
Transfers out	200,000	200,000	200,000	-	100,000
Subtotal administrative expenditures	<u>790,177</u>	<u>790,177</u>	<u>548,219</u>	<u>241,958</u>	<u>437,493</u>
Total expenditures	<u>2,399,162</u>	<u>2,399,162</u>	<u>2,270,763</u>	<u>128,399</u>	<u>2,179,691</u>
<b>Excess revenues over (under) expenditures</b>	<u>(26,355)</u>	<u>(26,355)</u>	<u>197,946</u>	<u>224,301</u>	<u>223,983</u>
<b>Funds available - beginning</b>	<u>988,526</u>	<u>1,217,858</u>	<u>1,217,858</u>	<u>-</u>	<u>993,875</u>
<b>Funds available - ending</b>	<u>\$ 962,171</u>	<u>\$ 1,191,503</u>	<u>\$ 1,415,804</u>	<u>\$ 224,301</u>	<u>\$ 1,217,858</u>

Funds available is computed as follows:

Current assets	\$ 1,523,364	\$ 1,327,212
Current liabilities	(107,560)	(109,354)
	<u>\$ 1,415,804</u>	<u>\$ 1,217,858</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Capital Equipment Replacement Fund  
 Schedule of Revenues, Expenditures and Changes in Funds Available -  
 Budget and Actual (Budgetary Basis)  
 For the Year Ended December 31, 2013  
 With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Billings to departments	\$ 770,494	\$ 770,494	\$ 770,494	\$ -	\$ 722,415
Proceeds from sale of equipment	62,000	62,000	104,856	42,856	142,145
Net investment income	21,500	21,500	(2,793)	(24,293)	11,289
Other	20,000	20,000	9,794	(10,206)	6,089
Transfers in	100,000	100,000	100,000	-	-
Total revenues	<u>973,994</u>	<u>973,994</u>	<u>982,351</u>	<u>8,357</u>	<u>881,938</u>
<b>Expenditures</b>					
Capital outlay	1,493,521	1,493,521	916,475	577,046	831,616
Commodities and contractual services	22,614	22,614	18,946	3,668	20,139
Total expenditures	<u>1,516,135</u>	<u>1,516,135</u>	<u>935,421</u>	<u>580,714</u>	<u>851,755</u>
<b>Excess revenues over (under) expenditures</b>	(542,141)	(542,141)	46,930	589,071	30,183
<b>Funds available - beginning</b>	<u>1,435,526</u>	<u>1,568,208</u>	<u>1,568,208</u>	<u>-</u>	<u>1,538,025</u>
<b>Funds available - ending</b>	<u>\$ 893,385</u>	<u>\$ 1,026,067</u>	<u>\$ 1,615,138</u>	<u>\$ 589,071</u>	<u>\$ 1,568,208</u>

Funds available is computed as follows:

Current assets		\$ 1,615,138	\$ 1,568,208
Current liabilities		-	-
		<u>\$ 1,615,138</u>	<u>\$ 1,568,208</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Employee Benefits Fund  
Schedule of Revenues, Expenditures and Changes in Funds Available -  
Budget and Actual (Budgetary Basis)  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Billings to departments:					
Medical	\$ 4,694,238	\$ 4,694,238	\$ 4,599,163	\$ (95,075)	\$4,412,738
Dental	417,176	417,176	424,801	7,625	420,801
Life	65,000	65,000	61,837	(3,163)	61,549
Long-term disability	94,478	94,478	30,155	(64,323)	30,390
Administrative fees	409,077	409,077	387,356	(21,721)	363,168
Transfers in	-	-	-	-	80,000
Net investment income	-	-	(153)	(153)	(1,359)
Total revenues	<u>5,679,969</u>	<u>5,679,969</u>	<u>5,503,159</u>	<u>(176,810)</u>	<u>5,367,287</u>
<b>Expenditures</b>					
Insurance expense:					
Medical	4,836,138	4,836,138	4,750,591	85,547	4,553,696
Life	65,000	65,000	62,072	2,928	58,823
Long-term disability	55,000	55,000	49,410	5,590	46,122
Employee assistance program	52,700	52,700	17,681	35,019	27,671
Unemployment	48,000	48,000	32,749	15,251	54,952
Claims expense:					
Dental	417,176	417,176	379,358	37,818	396,974
Long-term disability	39,478	39,478	-	39,478	43,475
Personal services	140,291	140,291	141,615	(1,324)	132,226
Commodities and contractual services	26,411	26,411	19,531	6,880	18,132
Transfers out	-	-	-	-	37,000
Total expenditures	<u>5,680,194</u>	<u>5,680,194</u>	<u>5,453,007</u>	<u>227,187</u>	<u>5,369,071</u>
<b>Excess revenues over (under) expenditure:</b>	(225)	(225)	50,152	50,377	(1,784)
<b>Funds available - beginning</b>	<u>1,279</u>	<u>3,152</u>	<u>3,152</u>	<u>-</u>	<u>4,936</u>
<b>Funds available - ending</b>	<u>\$ 1,054</u>	<u>\$ 2,927</u>	<u>\$ 53,304</u>	<u>\$ 50,377</u>	<u>\$ 3,152</u>
Funds available is computed as follows:					
Current assets			\$ 152,392		\$ 95,359
Current liabilities			(99,088)		(92,207)
			<u>\$ 53,304</u>		<u>\$ 3,152</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Risk Management Fund  
Schedule of Revenues, Expenditures and Changes in Funds Available -  
Budget and Actual (Budgetary Basis)  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget -</u>	<u>2012 Actual</u>
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>	
<b>Revenues</b>					
Billings to departments:					
Property and liability	\$ 724,612	\$ 724,612	\$ 724,612	\$ -	\$ 755,842
Workers' compensation	476,298	476,298	476,555	257	406,182
Transfers In	-	-	-	-	715,000
Net investment income	15,000	15,000	(2,748)	(17,748)	10,320
Total revenues	<u>1,215,910</u>	<u>1,215,910</u>	<u>1,198,419</u>	<u>(17,491)</u>	<u>1,887,344</u>
<b>Expenditures</b>					
Insurance:					
General liability	340,770	340,770	365,519	(24,749)	325,264
Workers' compensation	217,245	217,245	265,603	(48,358)	36,855
Claims:					
General liability	253,299	253,299	318,604	(65,305)	399,600
Workers' compensation	225,430	225,430	17,759	207,671	1,159,137
Personal services	140,291	140,291	144,796	(4,505)	132,742
Commodities and contractual services	23,060	23,060	4,125	18,935	5,337
Transfers out	-	-	-	-	926,000
Total expenditures	<u>1,200,095</u>	<u>1,200,095</u>	<u>1,116,406</u>	<u>83,689</u>	<u>2,984,935</u>
<b>Excess revenues over (under) expenditures</b>	15,815	15,815	82,013	66,198	(1,097,591)
<b>Funds available - beginning</b>	<u>91,980</u>	<u>3,735</u>	<u>3,735</u>	<u>-</u>	<u>1,101,326</u>
<b>Funds available - ending</b>	<u>\$ 107,795</u>	<u>\$ 19,550</u>	<u>\$ 85,748</u>	<u>\$ 66,198</u>	<u>\$ 3,735</u>
Funds available is computed as follows:					
Current assets			\$ 843,404		\$ 1,323,267
Current liabilities			(757,656)		(1,319,532)
			<u>\$ 85,748</u>		<u>\$ 3,735</u>

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## **Fiduciary Funds**

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### **Pension Trust Funds:**

**Nonemergency Employees Pension Trust Fund**

**Police Pension Trust Fund**

**Firefighters Pension Trust Fund**

**Volunteer Firefighters Pension Trust Fund**

All four respective funds account for the accumulation of resources for pension benefit payments to qualified employees.

### **Agency Fund:**

**Basin Interceptor Fund** – Fulfills the custodial duty of accounting for the Big Dry Creek Interceptor Agreement.

**CITY OF ENGLEWOOD, COLORADO**

**Combining Statement of Fiduciary Net Position  
Pension Trust Funds  
December 31, 2013**

	<u>Nonemergency Employees</u>	<u>Police</u>	<u>Firefighters</u>	<u>Volunteer Firefighters</u>	<u>Total</u>
<b>Assets</b>					
Cash and equivalents	\$ 19,640	\$ 418	\$ 412	\$ 83	\$ 20,553
Investments	32,064,711	4,893,873	7,143,812	91,821	44,194,217
Total assets	32,084,351	4,894,291	7,144,224	91,904	44,214,770
<b>Liabilities</b>					
Accounts payable	270	-	-	-	270
<b>Net position held in trust for pension benefits</b>					
	<u>\$ 32,084,081</u>	<u>\$ 4,894,291</u>	<u>\$ 7,144,224</u>	<u>\$ 91,904</u>	<u>\$ 44,214,500</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Combining Statement of Changes in Fiduciary Net Position  
Pension Trust Funds  
For the Year Ended December 31, 2013**

	<b>Nonemergency Employees</b>	<b>Police</b>	<b>Firefighters</b>	<b>Volunteer Firefighters</b>	<b>Total</b>
<b>Additions</b>					
Contributions:					
City	\$ 854,568	\$ 442,700	\$ 237,746	\$ 6,320	\$ 1,541,334
Plan member	185,099	-	-	-	185,099
Total contributions	<u>1,039,667</u>	<u>442,700</u>	<u>237,746</u>	<u>6,320</u>	<u>1,726,433</u>
Investment income:					
Net appreciation in fair value of investments	4,520,394	700,660	1,023,583	13,917	6,258,554
Less investment expense	(63,761)	-	-	-	(63,761)
Net investment income	<u>4,456,633</u>	<u>700,660</u>	<u>1,023,583</u>	<u>13,917</u>	<u>6,194,793</u>
Total additions	<u>5,496,300</u>	<u>1,143,360</u>	<u>1,261,329</u>	<u>20,237</u>	<u>7,921,226</u>
<b>Deductions</b>					
Benefits	1,773,915	952,858	1,003,033	21,600	3,751,406
Administrative expenses	85,919	31,942	44,943	1,532	164,336
Total deductions	<u>1,859,834</u>	<u>984,800</u>	<u>1,047,976</u>	<u>23,132</u>	<u>3,915,742</u>
<b>Change in net position</b>	3,636,466	158,560	213,353	(2,895)	4,005,484
<b>Net position - beginning</b>	<u>28,447,615</u>	<u>4,735,731</u>	<u>6,930,871</u>	<u>94,799</u>	<u>40,209,016</u>
<b>Net position - ending</b>	<u>\$ 32,084,081</u>	<u>\$ 4,894,291</u>	<u>\$ 7,144,224</u>	<u>\$ 91,904</u>	<u>\$ 44,214,500</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Agency Fund  
Basin Interceptor Fund  
Statement of Changes in Assets and Liabilities  
For the Year Ended December 31, 2013**

	Balance	Additions			Deductions	Balance
	December 31, 2012	Line Charges	Interest	Maintenance Fees	Maintenance/ Administration	December 31, 2013
<b>Assets</b>						
Cash and investments	\$ 3,183,236	\$ 43,736	\$ (5,492)	\$ 724,314	\$ (187,325)	\$ 3,758,469
Interest receivable	10,623	-	(2,090)	-	-	8,533
Accounts receivable	130,721	-	-	17,080	-	147,801
Assessment receivable	15,209	-	-	(640)	-	14,569
Total assets	<u>\$ 3,339,789</u>	<u>\$ 43,736</u>	<u>\$ (7,582)</u>	<u>\$ 740,754</u>	<u>\$ (187,325)</u>	<u>\$ 3,929,372</u>

	Balance	Additions			Deductions	Balance
	December 31, 2012	Line Charges	Interest	Maintenance Fees	Maintenance/ Administration	December 31, 2013
<b>Liabilities</b>						
Interceptor Maintenance Account	\$ 1,715,792	\$ -	\$ (7,518)	\$ 740,754	\$ (54,449)	\$ 2,394,579
Southgate Sanitation District	1,620,949	42,803	(64)	-	(129,828)	1,533,860
South Arapahoe Sanitation District	-	200	-	-	-	200
South Englewood Sanitation District	1,669	300	-	-	(1,669)	300
City of Englewood	876	333	-	-	(876)	333
Greenwood Village Sewer Improvement District	503	100	-	-	(503)	100
Total liabilities	<u>\$ 3,339,789</u>	<u>\$ 43,736</u>	<u>\$ (7,582)</u>	<u>\$ 740,754</u>	<u>\$ (187,325)</u>	<u>\$ 3,929,372</u>

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## **Component Units**

**Englewood Environmental Foundation** – This fund is used to account for the activities of the Englewood Environmental Foundation, Inc.

**Englewood McLellan Reservoir Foundation** – This fund is used to account for the activities of the Englewood McLellan Reservoir Foundation, Inc.

**CITY OF ENGLEWOOD, COLORADO**

**Englewood Environmental Foundation  
Statements of Net Position  
December 31, 2013  
With Comparative Totals for December 31, 2012**

<b>Assets</b>	<b>2013</b>	<b>2012</b>
<b>Current assets</b>		
Cash and investments	\$ 826,710	\$ 930,268
Interest receivable	119,251	60,015
Prepaid expense	92,774	83,153
Lease receivable - current	1,025,000	990,000
Total current assets	<u>2,063,735</u>	<u>2,063,436</u>
<b>Noncurrent assets</b>		
Lease receivable	<u>11,530,000</u>	<u>12,555,000</u>
<b>Capital assets</b>		
Land and improvements	8,496,257	8,496,257
Site development	10,772,213	10,772,213
Streets	4,841,536	4,841,536
Parking structure	3,956,348	3,956,348
Rail bridge	2,017,170	2,017,170
Other improvements	159,229	159,229
Operating machinery and equipment	26,032	26,032
Total capital assets	<u>30,268,785</u>	<u>30,268,785</u>
Less accumulated depreciation	<u>(15,222,248)</u>	<u>(14,568,157)</u>
Total capital assets, net	<u>15,046,537</u>	<u>15,700,628</u>
Total assets	<u>28,640,272</u>	<u>30,319,064</u>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable	79,073	77,547
Interest payable	46,422	49,516
Certificates of participation - current	1,025,000	990,000
Total current liabilities	<u>1,150,495</u>	<u>1,117,063</u>
<b>Noncurrent liabilities</b>		
Certificates of participation	<u>11,530,000</u>	<u>12,555,000</u>
Total liabilities	<u>12,680,495</u>	<u>13,672,063</u>
<b>Net position</b>		
Invested in capital assets	15,046,537	15,700,628
Unrestricted	913,240	946,373
Total net position	<u>\$ 15,959,777</u>	<u>\$ 16,647,001</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Englewood Environmental Foundation  
Statements of Revenues, Expenses and Changes in Fund Net Position  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>2013</u>	<u>2012</u>
<b>Operating revenues</b>		
Common area maintenance	\$ 1,267,694	\$ 1,417,525
 <b>Operating expenses</b>		
Common area maintenance	1,304,125	1,394,031
Professional services	69,823	57,026
Legal	424	199
Repair and maintenance	39,013	37,639
General administrative and office	1,061	2,644
Insurance	6,693	4,795
Utilities	1,529	2,762
Depreciation	654,091	654,091
Total operating expenses	<u>2,076,759</u>	<u>2,153,187</u>
<b>Operating loss</b>	(809,065)	(735,662)
 <b>Nonoperating revenues (expenses)</b>		
Net investment income	-	6,314
Lease interest income	572,531	608,612
Interest expense	(574,098)	(608,612)
Other, net	123,408	156,872
Total nonoperating revenues (expenses)	<u>121,841</u>	<u>163,186</u>
 <b>Change in net position</b>	(687,224)	(572,476)
 <b>Net position - beginning</b>	<u>16,647,001</u>	<u>17,219,477</u>
 <b>Net position - ending</b>	<u>\$ 15,959,777</u>	<u>\$ 16,647,001</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Englewood Environmental Foundation  
Statements of Cash Flows  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<b>2013</b>	<b>2012</b>
<b>Cash flows from operating activities</b>		
Cash received from customers	\$ 1,204,541	\$ 1,409,687
Cash payments to suppliers for goods and services	(1,430,763)	(1,583,638)
Other cash received	123,408	156,872
Net cash (used) by operating activities	<u>(102,814)</u>	<u>(17,079)</u>
<b>Cash flows from capital and related financing activities</b>		
Lease principal received	1,025,000	990,000
Lease interest received	575,625	611,497
Principal paid on long-term debt	(1,025,000)	(990,000)
Interest paid on long-term debt	<u>(575,625)</u>	<u>(611,497)</u>
Net cash provided by capital and related financing activities	<u>-</u>	<u>-</u>
<b>Cash flows from investing activities</b>		
Net investment income	<u>(744)</u>	<u>7,352</u>
<b>Net increase (decrease) in cash and cash equivalents</b>	<u>(103,558)</u>	<u>(9,727)</u>
<b>Cash and cash equivalents - beginning</b>	<u>930,268</u>	<u>939,995</u>
<b>Cash and cash equivalents - ending</b>	<u><u>\$ 826,710</u></u>	<u><u>\$ 930,268</u></u>
<b>Reconciliation of operating (loss) to net cash (used) by operating activities:</b>		
Operating loss	<u>\$ (809,065)</u>	<u>\$ (735,662)</u>
Adjustments to reconcile operating loss to net cash (used) by operating activities:		
Depreciation	654,091	654,091
Miscellaneous nonoperating income	123,408	156,872
Effect of changes in operating assets and liabilities:		
Accounts receivable	(63,153)	(7,838)
Other receivables	(9,621)	(9,554)
Accounts payable	1,526	(74,988)
Total adjustments	<u>706,251</u>	<u>718,583</u>
Net cash (used) by operating activities	<u><u>\$ (102,814)</u></u>	<u><u>\$ (17,079)</u></u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Englewood McLellan Reservoir Foundation, Inc.**

**Statements of Net Position**

**December 31, 2013**

**With Comparative Totals for December 31, 2012**

<b>Assets</b>	<b>2013</b>	<b>2012</b>
<b>Current assets</b>		
Cash and investments	\$ 17,764	\$ 11,454
Interest receivable	15	25
Accounts receivable	15,000	-
Prepaid insurance	7,855	6,846
Total current assets	<u>40,634</u>	<u>18,325</u>
<b>Capital assets</b>		
Land and improvements	5,706,166	5,706,166
Total assets	<u>5,746,800</u>	<u>5,724,491</u>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable	<u>10,000</u>	<u>10,000</u>
<b>Net position</b>		
Invested in capital assets	5,706,166	5,706,166
Unrestricted	30,634	8,325
Total net position	<u>\$ 5,736,800</u>	<u>\$ 5,714,491</u>

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**CITY OF ENGLEWOOD, COLORADO**

**Englewood McLellan Reservoir Foundation, Inc.  
Statements of Revenues, Expenses and Changes in Fund Net Position  
For the Year Ended December 31, 2013  
With Comparative Totals for the Year Ended December 31, 2012**

	<u>2013</u>	<u>2012</u>
<b>Operating revenues</b>		
Charges for services	\$ 686,792	\$ 597,694
<b>Operating expenses</b>		
Professional services	37,779	87,558
Insurance	8,680	6,541
Legal	44,118	13,414
General administrative and office	994	1,283
Total operating expenses	<u>91,571</u>	<u>108,796</u>
<b>Operating income (loss)</b>	595,221	488,898
<b>Nonoperating revenues (expenses)</b>		
Net investment income	(31)	320
Contribution to primary government	(573,526)	(551,295)
Other, net	645	-
Total nonoperating revenues (expenses)	<u>(572,912)</u>	<u>(550,975)</u>
<b>Change in net position</b>	22,309	(62,077)
<b>Net position - beginning</b>	<u>5,714,491</u>	<u>5,776,568</u>
<b>Net position - ending</b>	<u>\$ 5,736,800</u>	<u>\$ 5,714,491</u>

See Independent Auditor's Report

**CITY OF ENGLEWOOD, COLORADO**

**Englewood McLellan Reservoir Foundation, Inc.**

**Statements of Cash Flows**

**For the Year Ended December 31, 2013**

**With Comparative Totals for the Year Ended December 31, 2012**

	<b>2013</b>	<b>2012</b>
<b>Cash flows from operating activities</b>		
Cash received from customers	\$ 671,792	\$ 597,694
Cash payments to suppliers for goods and services	(92,580)	(110,916)
Other cash receipts	645	-
Net cash provided (used) by operating activities	579,857	486,778
<b>Cash flows from noncapital financing activities</b>		
Contributions from (to) primary government	(573,526)	(551,295)
<b>Cash flows from investing activities</b>		
Net investment income	(21)	611
<b>Net increase in cash and cash equivalents</b>	6,310	(63,906)
<b>Cash and cash equivalents - January 1,</b>	11,454	75,360
<b>Cash and cash equivalents - December 31,</b>	\$ 17,764	\$ 11,454
 <b>Reconciliation of operating income (loss) to net cash provided (used) by operating activities:</b>		
Operating income (loss)	\$ 595,221	\$ 488,898
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:		
Miscellaneous nonoperating income	645	-
Prepaid insurance	(1,009)	(2,120)
Accounts receivable	(15,000)	-
Total adjustments	(15,364)	(2,120)
Net cash provided (used) by operating activities	\$ 579,857	\$ 486,778

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**CITY OF ENGLEWOOD, COLORADO**

**Schedules of Future Debt Service Requirements  
December 31, 2013**

<b>General Obligation Refunding Bonds, Series 2010</b>				
<u>Year</u>	<u>Rate</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	2.00	\$ 835,000	\$ 257,113	\$ 1,092,113
2015	2.00	855,000	240,412	1,095,412
2016	2.00	870,000	223,312	1,093,312
2017	2.25	890,000	205,912	1,095,912
2018	2.75	905,000	185,888	1,090,888
2019	3.00	935,000	161,000	1,096,000
2020	3.00	965,000	132,950	1,097,950
2021	4.00	985,000	104,000	1,089,000
2022	4.00	1,025,000	64,600	1,089,600
2023	4.00	590,000	23,600	613,600
		<u>\$ 8,855,000</u>	<u>\$ 1,598,787</u>	<u>\$ 10,453,787</u>

<b>Golf Course Revenue Refunding Bonds - 2013</b>				
<u>Year</u>	<u>Rate</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	2.00	\$ 85,000	\$ 123,566	\$ 208,566
2015	2.00	85,000	121,866	206,866
2016	2.25	90,000	120,166	210,166
2017	2.75	90,000	118,141	208,141
2018	3.25	95,000	115,666	210,666
2019	3.75	95,000	112,579	207,579
2020	4.00	100,000	109,016	209,016
2021	4.50	105,000	105,016	210,016
2022	4.75	110,000	100,291	210,291
2023	5.00	115,000	95,066	210,066
2024	5.25	120,000	89,316	209,316
2025	5.50	125,000	83,017	208,017
2026	5.63	125,000	76,142	201,142
2027	5.75	145,000	69,110	214,110
2028	5.75	155,000	60,773	215,773
2029	5.80	155,000	51,860	206,860
2030	5.80	165,000	42,870	207,870
2031	6.00	175,000	33,300	208,300
2032	6.00	185,000	22,800	207,800
2033	6.00	195,000	11,700	206,700
		<u>\$ 2,515,000</u>	<u>\$ 1,662,261</u>	<u>\$ 4,177,261</u>

(Continued)

**CITY OF ENGLEWOOD, COLORADO**

**Schedules of Future Debt Service Requirements  
December 31, 2013**

(Continued)

Year	General Obligation Water Bonds - 2012				General Obligation Water Bonds - 2009			
	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2014	2.00	\$ 15,000	\$ 261,200	\$ 276,200	4.500	\$ -	\$ 117,828	\$ 117,828
2015	2.00	165,000	259,400	424,400	4.500	-	117,828	117,828
2016	2.00	160,000	256,150	416,150	4.500	-	117,828	117,828
2017	2.00	160,000	252,950	412,950	4.500	-	117,828	117,828
2018	2.00	165,000	249,700	414,700	4.500	-	117,828	117,828
2019	2.00	170,000	246,350	416,350	4.500	-	117,828	117,828
2020	4.00	480,000	235,050	715,050	4.150	155,000	117,828	272,828
2021	4.00	500,000	215,450	715,450	4.250	160,000	111,395	271,395
2022	4.00	520,000	195,050	715,050	4.300	170,000	104,595	274,595
2023	2.50	540,000	177,900	717,900	4.400	175,000	97,285	272,285
2024	3.00	560,000	162,750	722,750	4.500	180,000	89,585	269,585
2025	3.00	570,000	145,800	715,800	4.500	195,000	81,485	276,485
2026	3.00	585,000	128,475	713,475	4.500	205,000	72,710	277,710
2027	3.00	380,000	114,000	494,000	4.600	435,000	63,485	498,485
2028	3.00	385,000	102,525	487,525	4.625	460,000	43,475	503,475
2029	3.00	400,000	90,750	490,750	4.625	480,000	22,200	502,200
2030	3.00	915,000	71,025	986,025		<u>\$ 2,615,000</u>	<u>\$ 1,511,011</u>	<u>\$ 4,126,011</u>
2031	3.00	940,000	43,200	983,200				
2032	3.00	970,000	14,550	984,550				
		<u>\$ 8,580,000</u>	<u>\$ 3,222,275</u>	<u>\$ 11,802,275</u>				

Year	Storm Water Revenue Refunding Bonds - 2012				General Obligation Water Bonds - 2004			
	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2014	1.00	\$ 100,000	\$ 15,780	\$ 115,780	4.000	\$ 135,000	\$ 5,400	\$ 140,400
2015	1.25	100,000	14,780	114,780		<u>\$ 135,000</u>	<u>\$ 5,400</u>	<u>\$ 140,400</u>
2016	1.50	100,000	13,530	113,530				
2017	1.75	105,000	12,030	117,030				
2018	2.00	105,000	10,192	115,192				
2019	2.25	105,000	8,093	113,093				
2020	2.50	105,000	5,730	110,730				
2021	2.70	115,000	3,105	118,105				
		<u>\$ 835,000</u>	<u>\$ 83,240</u>	<u>\$ 918,240</u>				

(Continued)

**CITY OF ENGLEWOOD, COLORADO**

**Schedules of Future Debt Service Requirements**

**December 31, 2013**

(Continued)

**Colorado Water Resources and Power Development Authority**

Year	<b>May 1, 2004 - Sewer Fund</b>				<b>May 1, 2004 - Sewer Fund</b>			
	Water Pollution Control Revolving Fund				Water Revenue Bond Program			
	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2014	3.87	\$ 5,351	\$ 1,097,875	\$ 1,103,226	4.11	\$ 2,655,000	\$ 511,250	\$ 3,166,250
2015	3.87	5,351	1,097,875	1,103,226	4.11	2,790,000	378,500	3,168,500
2016	3.87	5,351	1,033,750	1,039,101	4.11	2,925,000	239,000	3,164,000
2017	3.87	1,182,571	942,433	2,125,004	4.11	1,855,000	92,750	1,947,750
2018	3.87	3,162,441	872,842	4,035,283		<u>\$ 10,225,000</u>	<u>\$ 1,221,500</u>	<u>\$ 11,446,500</u>
2019	3.87	3,258,759	775,725	4,034,484				
2020	3.87	3,360,428	670,156	4,030,584				
2021	3.87	3,467,448	566,627	4,034,075				
2022	3.87	3,574,468	461,729	4,036,197				
2023	3.87	3,686,839	337,137	4,023,976				
2024	3.87	3,799,210	146,883	3,946,093				
2025	3.87	4,007,899	1,691	4,009,590				
		<u>\$ 29,516,116</u>	<u>\$ 8,004,723</u>	<u>\$ 37,520,839</u>				

**October 1, 1997 - Water Fund**

State Revolving Loan Fund				
Year	Rate	Principal	Interest	Total
2014	4.141	\$ 868,339	\$ 188,041	\$ 1,056,380
2015	4.141	895,774	161,383	1,057,157
2016	4.141	938,300	117,051	1,055,351
2017	4.141	1,016,491	32,269	1,048,760
2018	4.141	790,147	(20,033)	770,114
		<u>\$ 4,509,051</u>	<u>\$ 478,711</u>	<u>\$ 4,987,762</u>

(Continued)

**CITY OF ENGLEWOOD, COLORADO**

**Schedules of Future Debt Service Requirements  
December 31, 2013  
(Continued)**

**Certificates of Participation, Series 2005 Refunding  
Civic Center Project  
Englewood Environmental Foundation, Inc.**

<b>Qualified Energy Conservation Bonds - 2010</b>								
Year	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2014	5.41	\$ 66,511	\$ 26,304	\$ 92,815	4.000	\$ 1,025,000	\$ 536,563	\$ 1,561,563
2015	5.41	70,988	24,819	95,807	4.500	1,070,000	491,988	1,561,988
2016	5.41	75,644	23,235	98,879	4.250	1,115,000	444,219	1,559,219
2017	5.41	80,483	21,550	102,033	4.500	1,165,000	394,313	1,559,313
2018	5.41	85,513	19,759	105,272	4.500	1,220,000	340,650	1,560,650
2019	5.41	90,741	17,858	108,599	4.500	1,275,000	284,513	1,559,513
2020	5.41	96,171	15,843	112,014	4.500	1,325,000	226,012	1,551,012
2021	5.41	101,813	13,708	115,521	4.500	1,390,000	164,925	1,554,925
2022	5.41	107,672	11,450	119,122	4.500	1,455,000	100,912	1,555,912
2023	5.41	113,755	9,062	122,817	4.500	1,515,000	34,087	1,549,087
2024	5.41	120,070	6,542	126,612		<u>\$ 12,555,000</u>	<u>\$ 3,018,182</u>	<u>\$ 15,573,182</u>
2025	5.41	126,627	3,882	130,509				
2026	5.41	99,039	1,078	100,117				
		<u>\$ 1,235,027</u>	<u>\$ 195,090</u>	<u>\$ 1,430,117</u>				

<b>Capital Lease - Fire Equipment - 2007</b>					<b>Capital Lease - Security / Phone Equipment - 2010</b>			
Year	Rate	Principal	Interest	Total	Rate	Principal	Interest	Total
2014	4.24	\$ 100,274	\$ 18,119	\$ 118,393	3.87	\$ 60,904	\$ 4,222	\$ 65,126
2015	4.24	104,526	13,867	118,393	3.87	63,285	1,843	65,128
2016	4.24	108,957	9,436	118,393		<u>\$ 124,189</u>	<u>\$ 6,065</u>	<u>\$ 130,254</u>
2017	4.24	113,577	4,816	118,393				
		<u>\$ 427,334</u>	<u>\$ 46,238</u>	<u>\$ 473,572</u>				

The public report burden for this information collection is estimated to average 380 hours annually.

<b>LOCAL HIGHWAY FINANCE REPORT</b>	City or County: City of Englewood
	YEAR ENDING : December 2013
This Information From The Records Of: City of Englewood	Prepared By: Christine Hart Phone: 303-783-6885

**I. DISPOSITION OF HIGHWAY-USER REVENUES AVAILABLE FOR LOCAL GOVERNMENT EXPENDITURE**

ITEM	A. Local Motor-Fuel Taxes	B. Local Motor-Vehicle Taxes	C. Receipts from State Highway-User Taxes	D. Receipts from Federal Highway Administration
1. Total receipts available				
2. Minus amount used for collection expenses				
3. Minus amount used for nonhighway purposes				
4. Minus amount used for mass transit				
5. Remainder used for highway purposes				

**II. RECEIPTS FOR ROAD AND STREET PURPOSES**

ITEM	AMOUNT
<b>A. Receipts from local sources:</b>	
1. Local highway-user taxes	
a. Motor Fuel (from Item I.A.5.)	
b. Motor Vehicle (from Item I.B.5.)	
c. Total (a.+b.)	
2. General fund appropriations	4,340,440
3. Other local imposts (from page 2)	198,528
4. Miscellaneous local receipts (from page 2)	1,120,861
5. Transfers from toll facilities	
6. Proceeds of sale of bonds and notes:	
a. Bonds - Original Issues	
b. Bonds - Refunding Issues	
c. Notes	
d. Total (a. + b. + c.)	0
7. Total (1 through 6)	5,659,829
<b>B. Private Contributions</b>	
<b>C. Receipts from State government</b> (from page 2)	1,046,194
<b>D. Receipts from Federal Government</b> (from page 2)	58,493
<b>E. Total receipts (A.7 + B + C + D)</b>	6,764,516

**III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES**

ITEM	AMOUNT
<b>A. Local highway disbursements:</b>	
1. Capital outlay (from page 2)	855,867
2. Maintenance:	1,690,824
3. Road and street services:	
a. Traffic control operations	948,538
b. Snow and ice removal	245,990
c. Other	510,461
d. Total (a. through c.)	1,704,989
4. General administration & miscellaneous	466,583
5. Highway law enforcement and safety	2,046,253
6. Total (1 through 5)	6,764,516
<b>B. Debt service on local obligations:</b>	
1. Bonds:	
a. Interest	0
b. Redemption	0
c. Total (a. + b.)	0
2. Notes:	
a. Interest	0
b. Redemption	0
c. Total (a. + b.)	0
3. Total (1.c + 2.c)	0
<b>C. Payments to State for highways</b>	0
<b>D. Payments to toll facilities</b>	0
<b>E. Total disbursements (A.6 + B.3 + C + D)</b>	6,764,516

**IV. LOCAL HIGHWAY DEBT STATUS**  
(Show all entries at par)

	Opening Debt	Amount Issued	Redemptions	Closing Debt
<b>A. Bonds (Total)</b>				0
1. Bonds (Refunding Portion)				
<b>B. Notes (Total)</b>				0

**V. LOCAL ROAD AND STREET FUND BALANCE**

	A. Beginning Balance	B. Total Receipts	C. Total Disbursements	D. Ending Balance	E. Reconciliation
		6,764,516	6,764,516		0

Notes and Comments:

**LOCAL HIGHWAY FINANCE REPORT**

STATE:  
Colorado  
YEAR ENDING (mm/yy):  
December 2013

**II. RECEIPTS FOR ROAD AND STREET PURPOSES - DETAIL**

ITEM	AMOUNT	ITEM	AMOUNT
<b>A.3. Other local imposts:</b>		<b>A.4. Miscellaneous local receipts:</b>	
a. Property Taxes and Assessments	-	a. Interest on investments	-
b. Other local imposts:		b. Traffic Fines & Penalties	
1. Sales Taxes		c. Parking Garage Fees	
2. Infrastructure & Impact Fees		d. Parking Meter Fees	
3. Liens		e. Sale of Surplus Property	
4. Licenses		f. Charges for Services	887,640
5. Specific Ownership &/or Other	198,528	g. Other Misc. Receipts	233,221
6. Total (1. through 5.)	198,528	h. Other	1,120,861
c. Total (a. + b.)	198,528	i. Total (a. through h.)	(Carry forward to page 1)
	(Carry forward to page 1)		

ITEM	AMOUNT	ITEM	AMOUNT
<b>C. Receipts from State Government</b>		<b>D. Receipts from Federal Government</b>	
1. Highway-user taxes	936,172	1. FHWA (from Item I.D.5.)	
2. State general funds		2. Other Federal agencies:	
3. Other State funds:		a. Forest Service	
a. State bond proceeds		b. FEMA	22,388
b. Project Match		c. HUD	
c. Motor Vehicle Registrations	110,022	d. Federal Transit Admin	
d. Other (Specify)		e. U.S. Corps of Engineers	
e. Other (Specify)		f. Other Federal	36,105
f. Total (a. through e.)	110,022	g. Total (a. through f.)	58,493
4. Total (1. + 2. + 3.f)	1,046,194	3. Total (1. + 2.g)	(Carry forward to page 1)

**III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES - DETAIL**

	ON NATIONAL HIGHWAY SYSTEM (a)	OFF NATIONAL HIGHWAY SYSTEM (b)	TOTAL (c)
<b>A.1. Capital outlay:</b>			
a. Right-Of-Way Costs			0
b. Engineering Costs			0
c. Construction:			
(1). New Facilities			0
(2). Capacity Improvements			0
(3). System Preservation		887,640	887,640
(4). System Enhancement & Operation		0	0
(5). Total Construction (1) + (2) + (3) + (4)	0	887,640	887,640
d. Total Capital Outlay (Lines 1.a. + 1.b. + 1.c.5)	0	887,640	887,640
			(Carry forward to page 1)

Notes and Comments:

## Statistical Section

This part of the City's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

<b><u>Contents</u></b>	<b><u>Page</u></b>
Financial Trends These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	160-167
Revenue Capacity These schedules contain information to help the reader assess the City's most significant local revenue sources: property tax and sales tax.	168-175
Debt Capacity These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	167-183
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	184-185
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and activities it performs.	186-188

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**City of Englewood, Colorado**  
**Net Position by Component**  
**Last Five Years**

(Accrual basis of accounting)

	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>Governmental activities</b>					
Net investment in capital assets	\$ 46,622,318	\$ 46,838,945	\$ 47,246,217	\$ 46,285,709	\$ 49,625,695
Restricted	5,176,860	4,532,092	4,412,743	4,592,402	4,119,645
Unrestricted	13,066,242	11,001,812	11,116,981	11,831,202	11,722,072
<b>Total governmental activities net position</b>	<b>\$ 64,865,420</b>	<b>\$ 62,372,849</b>	<b>\$ 62,775,941</b>	<b>\$ 62,709,313</b>	<b>\$ 65,467,412</b>
<b>Business-type activities</b>					
Net investment in capital assets	\$ 47,756,893	\$ 43,869,721	\$ 50,160,730	\$ 50,454,808	\$ 51,426,192
Restricted	36,804,325	40,459,217	35,191,685	36,189,692	36,473,848
Unrestricted	4,145,578	3,397,610	3,592,620	3,567,826	3,536,633
<b>Total business-type activities net position</b>	<b>\$ 88,706,796</b>	<b>\$ 87,726,548</b>	<b>\$ 88,945,035</b>	<b>\$ 90,212,326</b>	<b>\$ 91,436,673</b>
<b>Primary government</b>					
Net investment in capital assets	\$ 94,379,211	\$ 90,708,666	\$ 97,406,947	\$ 96,740,517	\$ 101,051,887
Restricted	41,981,185	44,991,309	39,604,428	40,782,094	40,593,493
Unrestricted	17,211,820	14,399,422	14,709,601	15,399,028	15,258,705
<b>Total primary government net position</b>	<b>\$ 153,572,216</b>	<b>\$ 150,099,397</b>	<b>\$ 151,720,976</b>	<b>\$ 152,921,639</b>	<b>\$ 156,904,085</b>

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**City of Englewood, Colorado**  
**Changes in Net Position**  
**Last Five Years**

(Accrual basis of accounting)

Schedule 2

<b>Expenses</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
Governmental activities					
General government	\$ 9,104,172	\$ 9,460,341	\$ 9,645,356	\$ 9,812,541	\$ 8,580,881
Safety services	19,529,393	19,597,424	17,948,951	17,969,898	17,828,000
Public works	7,893,742	8,130,782	7,879,992	8,247,383	8,168,268
Culture and recreation	7,530,317	8,033,063	7,662,387	8,162,117	8,161,986
Interest and fiscal charges	918,447	999,060	1,069,971	1,495,358	1,314,152
Unallocated depreciation	436,088	436,088	436,088	435,804	432,309
Total governmental activities expenses	<u>45,412,159</u>	<u>46,656,758</u>	<u>44,642,745</u>	<u>46,123,101</u>	<u>44,485,596</u>
Business-type activities					
Water	7,478,002	8,094,782	7,962,145	7,737,323	7,665,820
Sewer	16,137,479	16,283,665	15,579,812	16,217,746	14,435,228
Golf	2,176,212	2,182,690	2,100,887	2,188,539	2,227,877
Storm	271,351	294,241	286,702	342,273	356,146
Concrete	744,672	739,925	742,759	721,120	729,777
Housing Rehabilitation	290,943	333,467	328,067	509,568	662,299
Total business-type activities expenses	<u>27,098,659</u>	<u>27,928,770</u>	<u>27,000,372</u>	<u>27,716,569</u>	<u>26,077,147</u>
Total primary government expenses	<u>\$ 72,510,818</u>	<u>\$ 74,585,528</u>	<u>\$ 71,643,117</u>	<u>\$ 73,839,670</u>	<u>\$ 70,562,743</u>
<b>Program revenues</b>					
Governmental activities					
Permits, fees, fines and charges for services					
General government	\$ 4,109,380	\$ 4,080,163	\$ 4,030,425	\$ 3,966,251	\$ 4,158,838
Safety services	2,016,060	1,735,851	1,456,260	1,281,299	1,160,399
Public works	560,422	363,733	441,119	390,270	384,023
Culture and recreation	2,531,456	2,673,671	2,704,610	2,566,878	2,656,850
Operating grants and contributions	2,829,006	3,386,614	3,249,568	4,647,383	3,348,039
Capital grants and contributions	65,030	69,815	-	10,835	967,440
Total governmental activities program revenues	<u>12,111,354</u>	<u>12,309,847</u>	<u>11,881,982</u>	<u>12,862,916</u>	<u>12,675,589</u>

(Continued)

**City of Englewood, Colorado**  
**Changes in Net Position**  
**Last Five Years**

(Accrual basis of accounting)  
(Continued)

**Schedule 2**

	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
Business-type activities					
Charges for services					
Water	8,458,786	8,770,989	8,790,259	8,590,134	7,761,574
Sewer	14,801,851	13,948,641	12,981,737	13,497,477	12,353,255
Golf	1,950,665	2,101,572	1,825,599	2,008,788	2,070,514
Storm	317,935	316,244	319,211	318,981	320,781
Concrete	859,754	695,466	693,921	692,774	699,546
Housing Rehabilitation	254,886	256,563	204,036	480,248	467,426
Operating grants and contributions	360,112	590,338	706,241	636,496	812,727
Capital grants and contributions	525,143	426,831	254,699	217,324	369,474
Total business-type activities program revenues	<u>27,529,132</u>	<u>27,106,644</u>	<u>25,775,703</u>	<u>26,442,222</u>	<u>24,855,297</u>
Total primary government program revenues	<u>\$ 39,640,486</u>	<u>\$ 39,416,491</u>	<u>\$ 37,657,685</u>	<u>\$ 39,305,138</u>	<u>\$ 37,530,886</u>
<b>Net (expense)</b>	<u>\$ (33,300,805)</u>	<u>\$ (34,346,911)</u>	<u>\$ (32,760,763)</u>	<u>\$ (33,260,185)</u>	<u>\$ (31,810,007)</u>
Governmental activities	430,473	(822,126)	(1,224,669)	(1,274,347)	(1,221,850)
Business-type activities	<u>\$ (32,870,332)</u>	<u>\$ (35,169,037)</u>	<u>\$ (33,985,432)</u>	<u>\$ (34,534,532)</u>	<u>\$ (33,031,857)</u>
<b>General Revenues and Other Changes in Net Position</b>					
Governmental activities					
Property taxes	\$ 4,125,612	\$ 3,970,772	\$ 4,327,526	\$ 4,331,033	\$ 4,233,116
Sales and use taxes	26,702,054	24,471,494	23,372,970	22,339,217	22,020,529
Franchise and other taxes	3,308,437	3,130,901	2,831,975	2,825,317	2,680,200
Unrestricted investment earnings	(33,333)	163,573	191,431	186,414	416,807
Unrestricted grants and contributions	16,223	40,809	30,883	112,116	-
Miscellaneous	2,224,158	2,456,919	2,029,984	757,989	1,000,343
Transfers, net	(549,775)	131,805	42,622	(50,000)	(646,957)
Total governmental activities	<u>35,793,376</u>	<u>34,366,273</u>	<u>32,827,391</u>	<u>30,502,086</u>	<u>29,704,038</u>
Business-type activities					
Special item - loss on disposition of assets	-	-	-	-	(10,372)
Transfers, net	549,775	(131,805)	(42,622)	50,000	646,957
Total business-type activities	<u>549,775</u>	<u>(131,805)</u>	<u>(42,622)</u>	<u>50,000</u>	<u>636,585</u>
Total primary government	<u>\$ 36,343,151</u>	<u>\$ 34,234,468</u>	<u>\$ 32,784,769</u>	<u>\$ 30,552,086</u>	<u>\$ 30,340,623</u>
<b>Change in net position</b>					
Governmental activities	\$ 2,492,571	\$ 19,362	\$ 66,628	\$ (2,758,099)	\$ (2,105,969)
Business type-activities	980,248	(953,931)	(1,267,291)	(1,224,347)	(585,265)
Total primary government	<u>\$ 3,472,819</u>	<u>\$ (934,569)</u>	<u>\$ (1,200,663)</u>	<u>\$ (3,982,446)</u>	<u>\$ (2,691,234)</u>

**City of Englewood, Colorado    Schedule 3**  
**Fund Balances, Governmental Funds**  
**Last Ten Years**  
(Modified accrual basis of accounting)

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
General Fund					
Restricted for:					
Labor emergencies	\$ 1,340,000	\$ 1,200,000	\$ 1,150,000	\$ 1,150,000	\$ 1,209,200
Committed to:					
Law enforcement	78,753	298,512	298,512	298,512	-
Long term asset reserve	2,619,375	2,619,375	2,406,649	2,130,520	3,131,979
Assigned:					
Subsequent year budgeted deficit	1,207,787	920,353	523,053	487,204	239,543
Unassigned	5,667,918	4,032,570	4,439,471	4,428,443	4,654,235
Total general fund	<u>\$ 10,913,833</u>	<u>\$ 9,070,810</u>	<u>\$ 8,817,685</u>	<u>\$ 8,494,679</u>	<u>\$ 9,234,957</u>
All Other Governmental Funds					
Restricted for:					
Parks and recreation	\$ 3,661,118	\$ 3,018,062	\$ 2,831,175	\$ 2,866,204	\$ 2,831,428
Law enforcement	150,329	280,956	301,459	99,657	57,412
Debt service	46,839	55,625	154,267	499,671	58,665
Committed to:					
Capital projects	2,698,207	2,186,357	1,761,434	3,066,775	1,941,867
Parks and recreation	456,411	454,647	451,714	681,420	514,541
Housing	-	448,903	408,432	-	-
Assigned to:					
Parks and recreation	208,943	138,724	45,705	283,316	19,857
Law enforcement	26,713	19,231	28,819	-	-
Fire services	9,965	6,577	3,861	3,113	3,598
Other purposes	142,167	784	778	10,000	35,050
Total all other governmental funds	<u>\$ 7,400,692</u>	<u>\$ 6,609,866</u>	<u>\$ 5,987,644</u>	<u>\$ 7,510,156</u>	<u>\$ 5,462,418</u>

**Schedule 3**

<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
\$ 1,360,800	\$ 1,414,800	\$ 1,211,200	\$ 1,272,613	\$ 1,351,703
-	-	-	-	-
4,397,853	2,428,312	2,507,034	-	-
912,710	442,312	1,485,293	-	893,489
4,431,400	5,089,003	1,939,775	5,540,363	4,271,795
<u>\$ 11,102,763</u>	<u>\$ 9,374,427</u>	<u>\$ 7,143,302</u>	<u>\$ 6,812,976</u>	<u>\$ 6,516,987</u>
\$ 2,988,638	\$ 2,818,515	\$ 2,463,577	\$ 1,986,795	\$ 1,044,570
65,619	146,212	146,276	199,719	259,070
166,137	87,630	58,283	122,389	87,145
2,017,325	4,491,115	2,750,772	1,980,226	1,874,887
388,285	582,547	3,934,695	305,739	588,727
-	-	-	-	-
54,152	91,515	318,710	318,772	307,297
-	-	-	-	-
3,865	-	-	-	-
32,182	118,366	35,471	22,747	-
<u>\$ 5,716,203</u>	<u>\$ 8,335,900</u>	<u>\$ 9,707,784</u>	<u>\$ 4,936,387</u>	<u>\$ 4,161,696</u>

**City of Englewood, Colorado**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Years**  
(Modified accrual basis of accounting)

**Schedule 4**

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
<b>Revenues</b>					
Taxes (see Schedule 5)	\$ 34,136,103	\$ 31,573,167	\$ 30,532,471	\$ 29,495,567	\$ 28,933,845
Licenses and permits	1,446,578	983,359	778,536	695,563	588,328
Intergovernmental revenue	2,909,535	3,491,447	3,277,833	4,375,328	4,315,479
Charges for services	6,306,039	6,363,331	6,410,092	6,353,327	5,992,943
Fines and forfeitures	1,317,707	1,381,453	1,284,759	1,437,957	1,639,678
Special assessments	-	-	-	-	31,922
Net investment income	(24,453)	133,512	152,697	152,240	333,115
Contributions (to) from component unit	573,526	551,295	425,159	105,125	(188,163)
Other	1,560,740	1,469,757	1,523,234	632,696	749,472
Total revenues	<u>48,225,775</u>	<u>45,947,321</u>	<u>44,384,781</u>	<u>43,247,803</u>	<u>42,396,619</u>
<b>Expenditures</b>					
Current:					
General government	8,690,056	8,664,555	9,256,214	9,387,348	8,071,028
Safety services	19,413,044	19,018,153	18,142,085	17,824,861	17,635,319
Public works	6,523,903	6,619,083	6,550,114	6,374,708	6,713,512
Culture and recreation	6,886,274	7,278,678	7,122,606	7,562,631	8,171,347
Capital outlay	727,432	889,458	2,345,049	1,278,288	1,676,676
Debt service:					
Principal	2,022,742	2,005,963	1,962,271	1,907,772	1,620,766
Interest and other fiscal charges	928,701	995,888	1,064,105	1,041,109	1,279,562
Lease issue costs	-	-	-	250,128	-
Total expenditures	<u>45,192,152</u>	<u>45,471,778</u>	<u>46,442,444</u>	<u>45,626,845</u>	<u>45,168,210</u>
Excess revenues over (under) expenditures	<u>3,033,623</u>	<u>475,543</u>	<u>(2,057,663)</u>	<u>(2,379,042)</u>	<u>(2,771,591)</u>
<b>Other financing sources (uses)</b>					
Proceeds from borrowing	-	-	-	12,506,373	-
Transfers in	1,947,575	3,155,993	2,547,813	2,962,606	1,366,294
Transfers out	(2,347,349)	(2,756,189)	(1,689,656)	(1,716,128)	(716,294)
Payment to refunded lease escrow agent	-	-	-	(10,066,349)	-
Proceeds from sale of fixed assets	-	-	-	-	-
Total other financing sources (uses)	<u>(399,774)</u>	<u>399,804</u>	<u>858,157</u>	<u>3,686,502</u>	<u>650,000</u>
Net change in fund balances	<u>2,633,849</u>	<u>875,347</u>	<u>(1,199,506)</u>	<u>1,307,460</u>	<u>(2,121,591)</u>
Fund balances - beginning	<u>15,680,676</u>	<u>14,805,329</u>	<u>16,004,835</u>	<u>14,697,375</u>	<u>16,818,966</u>
Fund balances - ending	<u>\$ 18,314,525</u>	<u>\$ 15,680,676</u>	<u>\$ 14,805,329</u>	<u>\$ 16,004,835</u>	<u>\$ 14,697,375</u>
Debt service as a percentage of noncapital expenditures					
	6.6%	6.7%	6.9%	6.6%	6.7%

Schedule 4

<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
\$ 31,978,782	\$ 32,876,011	\$ 29,300,961	\$ 29,518,593	\$ 28,844,148
671,609	1,168,977	623,945	609,971	628,363
3,919,829	4,020,738	2,967,346	2,885,737	2,847,942
6,021,313	5,590,788	5,405,336	5,349,340	5,277,969
1,461,100	1,445,641	1,566,922	1,386,842	1,263,206
31,922	37,245	72,947	68,245	71,824
791,326	972,058	620,093	290,216	171,896
599,143	-	-	-	-
351,329	289,652	363,732	219,801	258,316
<u>45,826,353</u>	<u>46,401,110</u>	<u>40,921,282</u>	<u>40,328,745</u>	<u>39,363,664</u>
8,232,062	8,108,949	7,714,343	7,511,420	7,381,008
17,263,053	16,612,084	15,841,211	14,979,319	14,628,887
7,497,736	8,037,202	6,219,939	5,954,345	6,474,438
7,958,537	7,676,521	7,113,732	6,897,197	6,468,782
3,020,685	3,111,726	1,646,913	1,157,876	4,327,760
1,570,602	1,655,228	856,530	1,551,413	1,657,080
1,335,039	1,349,059	1,515,171	1,417,069	1,621,135
-	-	-	367,352	-
<u>46,877,714</u>	<u>46,550,769</u>	<u>40,907,839</u>	<u>39,835,991</u>	<u>42,559,090</u>
<u>(1,051,361)</u>	<u>(149,659)</u>	<u>13,443</u>	<u>492,754</u>	<u>(3,195,426)</u>
-	-	-	19,346,678	-
2,997,239	4,949,278	1,854,213	990,035	1,748,527
(2,837,239)	(4,889,278)	(1,351,999)	(990,035)	(1,629,151)
-	948,900	-	(19,101,385)	-
-	-	4,586,066	332,633	52,537
<u>160,000</u>	<u>1,008,900</u>	<u>5,088,280</u>	<u>577,926</u>	<u>171,913</u>
<u>(891,361)</u>	<u>859,241</u>	<u>5,101,723</u>	<u>1,070,680</u>	<u>(3,023,513)</u>
<u>17,710,327</u>	<u>16,851,086</u>	<u>11,749,363</u>	<u>10,678,683</u>	<u>13,702,196</u>
<u>\$ 16,818,966</u>	<u>\$ 17,710,327</u>	<u>\$ 16,851,086</u>	<u>\$ 11,749,363</u>	<u>\$ 10,678,683</u>
6.6%	6.9%	6.0%	7.7%	8.6%

**City of Englewood, Colorado**  
**Tax Revenues by Source, Governmental Funds**  
**Last Ten Years**  
(Accrual basis of accounting)

**Schedule 5**

<b>Fiscal Year</b>	<b>Property</b>	<b>Specific Ownership</b>	<b>Sales and Regular Use</b>	<b>Vehicle Use</b>	<b>Building Use</b>	<b>Cigarette</b>	<b>Franchise</b>	<b>Other</b>	<b>Total</b>
2004	\$ 3,416,455	\$ 346,888	\$ 20,591,394	\$ 1,416,817	\$ 612,217	\$ 354,876	\$ 2,096,425	\$ 9,076	\$ 28,844,148
2005	3,522,020	334,768	20,888,855	1,294,635	863,275	313,731	2,294,972	8,337	29,518,593
2006	3,525,200	333,018	20,688,258	1,239,648	849,507	293,776	2,362,000	9,554	29,300,961
2007	3,727,407	341,423	22,753,820	1,440,089	1,968,380	278,785	2,356,385	9,722	32,876,011
2008	4,163,482	316,242	22,617,767	1,252,178	769,078	261,743	2,588,214	10,078	31,978,782
2009	3,956,702	276,414	20,624,659	993,597	402,273	218,449	2,452,611	9,140	28,933,845
2010	4,067,599	263,434	20,866,515	926,715	545,987	196,320	2,620,191	8,806	29,495,567
2011	4,081,464	246,062	21,737,110	1,030,776	605,084	190,762	2,631,393	9,820	30,532,471
2012	3,727,479	243,293	22,363,618	1,294,050	813,826	189,618	2,930,888	10,395	31,573,167
2013	3,858,731	266,881	23,433,775	1,408,029	1,860,250	195,088	3,101,310	12,039	34,136,103
Change 2004-2013	12.95%	(23.06%)	13.80%	(0.62%)	203.85%	(45.03%)	47.93%	32.65%	18.35%

**City of Englewood, Colorado**  
**Assessed Value and Estimated Actual Value of Taxable Property**  
**Last Ten Years**

**Schedule 6**

<b>Year</b>	<b>Residential</b>	<b>Commercial</b>	<b>Vacant</b>	<b>Industrial</b>	<b>State Assessed</b>	<b>Total Assessed Value</b>	<b>Total Direct Tax Rate</b>	<b>Estimated Actual Value</b>	<b>Assessed Value as a % of Actual Value</b>
2004	\$ 168,876,590	\$ 224,991,250	\$ 3,127,920	\$ 19,422,400	\$ 21,461,920	\$ 437,880,080	8.310	\$ 3,048,915,044	14.36%
2005	168,929,440	232,267,780	3,854,840	18,079,950	19,069,900	442,201,910	8.320	3,064,300,553	14.43%
2006	175,035,270	251,099,410	3,517,820	18,066,570	19,815,060	467,534,130	8.100	3,207,387,104	14.58%
2007	175,463,640	253,673,240	3,044,070	17,857,810	18,239,950	468,278,710	8.400	3,213,823,727	14.57%
2008	190,192,280	273,510,780	7,308,110	19,713,830	20,899,330	511,624,330	8.173	3,497,493,528	14.63%
2009	190,910,110	272,343,170	7,460,020	19,073,670	21,637,760	511,424,730	7.911	3,503,350,564	14.60%
2010	176,323,980	296,310,110	7,235,300	19,798,060	19,545,870	519,213,320	8.010	3,397,252,527	15.28%
2011	177,896,360	293,377,190	6,232,240	18,339,590	19,821,960	515,667,340	7.621	3,399,357,133	15.17%
2012	171,837,160	278,532,750	5,016,550	18,101,510	24,699,380	498,187,350	7.794	3,283,907,557	15.17%
2013	171,896,760	277,807,930	5,329,940	16,691,820	26,665,110	498,391,560	8.124	3,166,274,240	15.74%

Note: Property in Colorado is reassessed every two years. Tax rates are per \$1,000 of assessed value. The assessed value of taxable property is determined by multiplying the "actual" value times an assessment ratio. The assessment ratio of residential property changes every two years based on a constitutionally mandated requirement to keep the ratio of the assessed value of commercial property to residential property at the same level as it was in the property tax year commencing January 1, 1985 (the "Gallagher Amendment"). The Gallagher Amendment requires that statewide residential assessed values must be approximately 45% of the total assessed value in the State with commercial and other assessed values making up the other 55% of the assessed values in the State. In order to maintain this 45%/55% ratio, the commercial assessment rate is established at 29% of the actual value of commercial property and the residential assessment rate fluctuates. The assessment rate of residential property by collection year was:

<b>Year</b>	
2002-2003	9.15%
2004-2005	7.96%
2006-2007	7.96%
2008-2009	7.96%
2010-2011	8.77%
2012-2013	7.96%

Source : Arapahoe County Assessor.

**City of Englewood, Colorado**  
**Direct and Overlapping Property Tax Rates**  
**Last Ten Years**

**Schedule 7**

Collection Year	City Direct Rates			Overlapping Rates						
	Basic Rate	Debt Service	Total Direct	Arapahoe County	Englewood School District	Littleton School District	Sheridan School District	Valley Sanitation District	South Englewood Sanitation District	Urban Drainage & Flood Control District
2004	5.880	2.430	8.310	15.140	39.431	45.304	40.836	2.409	1.100	0.533
2005	5.880	2.440	8.320	15.451	44.419	50.515	40.634	2.477	1.100	0.066
2006	5.880	2.220	8.100	15.421	40.141	49.509	35.989	2.493	0.000	0.597
2007	5.880	2.520	8.400	16.083	40.354	48.907	39.419	2.493	0.000	0.608
2008	5.880	2.293	8.173	15.217	37.211	46.791	38.294	2.493	0.000	0.568
2009	5.880	2.031	7.911	15.672	37.199	46.081	37.627	2.493	0.000	0.508
2010	5.880	2.130	8.010	15.949	37.495	55.389	37.891	2.493	0.000	0.576
2011	5.880	1.741	7.621	17.316	45.858	57.530	38.764	2.493	0.000	0.623
2012	5.880	1.914	7.794	17.150	46.719	56.935	41.998	2.493	0.000	0.657
2013	5.880	2.244	8.124	17.130	46.874	56.985	42.823	2.493	0.000	0.672

**Notes:**

The City's basic property tax rate may be increased only by a majority vote of the City's residents. Rates for debt service are set based on each year's requirements.

Overlapping rates are those governments that apply to property owners within the City of Englewood. Not all overlapping rates apply to all Englewood property owners; for example, although the county rate applies to all City property owners, the rates for the various school districts apply to only property owners whose property is located within that district's geographic boundaries.

Tax rates are per \$1000 of assessed valuation.

Source : Arapahoe County Assessor.

**City of Englewood, Colorado  
Principal Property Tax Payers  
Current Year and Nine Years Ago**

**Schedule 8**

<b>Taxpayer</b>	<b>Collection Year</b>					
	<b>2013</b>			<b>2004</b>		
	<b>Taxable Assessed Valuation</b>	<b>Rank</b>	<b>Percentage of Total Assessed Valuation</b>	<b>Taxable Assessed Valuation</b>	<b>Rank</b>	<b>Percentage of Total Assessed Valuation</b>
Columbia Healthone LLC	\$ 23,200,010	1	4.65%	\$ 28,580,750	1	6.53%
HTA Hampden Place LLC	2,900,000	2	0.58%			
Northern Englewood Limited	2,800,820	3	0.56%			
Englewood Meridian LTD	2,742,220	4	0.55%			
Health One	2,638,088	5	0.53%			
CH Greenwood Point Communities	2,637,352	6	0.53%			
801/901 Englewood Parkway	2,481,534	7	0.50%	2,481,530	8	0.57%
EKM Corp	2,445,860	8	0.49%			
EQR Marks A LLC	2,393,612	9	0.48%			
Situs Enterprises	2,378,000	10	0.48%	2,465,000	9	0.56%
Qwest Corporation				8,589,400	2	1.96%
Public Service Company				6,627,440	3	1.51%
Wal-Mart				2,971,510	4	0.68%
Northern Englewood Limited				2,645,000	5	0.60%
Omni Development Corp				2,609,990	6	0.60%
Wilkerson Corporation				2,518,970	7	0.58%
Wellsford marks B Corp				2,126,270	10	0.49%
	<u>\$ 46,617,496</u>		<u>9.35%</u>	<u>\$ 61,615,860</u>		<u>14.07%</u>

Source : Arapahoe County Assessor.

**City of Englewood, Colorado**  
**Property Tax Levies and Collections**  
**Last Ten Years**

**Schedule 9**

<u>Collection Year</u>	<u>Total Levy</u>	<u>Current Collection</u>	<u>Percentage of Levy</u>	<u>Delinquent Taxes Collected</u>	<u>Total Tax Collection</u>	<u>Percentage of Levy</u>
2004	\$ 3,481,858	\$ 3,416,328	98.12%	\$ 127	\$ 3,416,455	98.12%
2005	3,448,640	3,431,795	99.51%	4,255	3,436,050	99.63%
2006	3,559,146	3,542,013	99.52%	(16,813)	3,525,200	99.05%
2007	3,702,457	3,687,969	99.61%	(6,778)	3,681,191	99.43%
2008	4,181,506	4,158,223	99.44%	5,259	4,163,482	99.57%
2009	4,002,921	3,971,026	99.20%	16,549	3,987,575	99.62%
2010	4,107,497	4,094,389	99.68%	(30,276)	4,064,113	98.94%
2011	4,130,497	4,093,763	99.11%	(14,973)	4,078,790	98.75%
2012	3,796,686	3,736,555	98.42%	(11,422)	3,725,133	98.12%
2013	3,882,872	3,863,693	99.51%	(18,391)	3,845,302	99.03%

Note:

Taxes are levied by December 15 of each year and are due and payable on January 1. Taxes may be paid in two equal installments, on or before February 28 and June 15; or in full, on or before April 30. After October 1, delinquent real estate is advertised for sale. The tax sale is held on or about December 1 of each year. Delinquent tax collections, as shown above, may be negative due to tax abatements.

Source : Arapahoe County Assessor and Treasurer.

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**City of Englewood, Colorado**      **Schedule 10**  
**Sales Tax Collections by Category (1)**  
**Last Ten Years**

<u>Category</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
General Retail	\$ 4,812,424	\$ 4,830,062	\$ 4,653,258	\$ 4,330,293
Utilities	3,510,853	3,526,513	4,109,175	3,357,033
Eating/Drinking Places	2,111,639	1,956,410	1,901,217	1,867,441
Automotive Dealers/Service Stations	2,089,906	2,088,087	1,952,101	1,925,035
Bldg Materials/Hardware	2,072,084	1,670,205	1,479,608	1,197,084
Personal Service other than Lodging	2,004,760	1,932,614	1,742,996	1,736,575
General Merchandise	1,766,664	1,778,732	1,732,192	1,729,813
Non-classifiable	1,026,549	968,416	1,035,461	1,002,921
Food	963,623	665,713	868,206	732,163
Apparel/Accessories	862,196	825,966	779,874	727,018
Finance/Insurance/Real Estate	760,729	822,862	833,329	771,929
Furniture/Home	664,584	736,958	741,818	718,916
Manufacturing	450,280	446,649	308,440	411,951
Contract Construction	84,831	62,943	59,189	53,281
Hotels/Lodging	32,949	28,955	25,741	22,591
	<u>\$ 23,214,071</u>	<u>\$ 22,341,085</u>	<u>\$ 22,222,605</u>	<u>\$ 20,584,044</u>

**The City direct sales tax rate is 3.5% for all years presented.**

(1) Includes the Englewood Urban Renewal Authority,  
a Tax Increment Financing District, which ended on August 23, 2007.

Amounts are presented on a cash basis.

Source : City of Englewood Revenue and Budget Division

**Schedule 10**

<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>	<b>2004</b>
\$ 4,149,309	\$ 4,881,581	\$ 5,446,717	\$ 5,415,504	\$ 5,272,169	\$ 5,064,840
3,248,988	3,847,273	3,636,480	3,314,418	3,582,230	3,598,872
1,939,054	2,008,877	1,970,427	1,880,357	1,790,727	1,665,241
1,833,262	1,954,468	2,112,028	2,020,048	2,441,788	2,369,812
1,239,205	1,629,274	1,503,922	1,568,946	1,121,973	1,141,660
1,923,168	1,844,698	1,918,597	1,180,089	1,211,622	1,122,037
1,786,989	2,016,736	2,097,943	2,145,435	2,126,762	2,084,527
1,114,561	929,063	676,711	511,151	534,610	694,865
666,727	691,164	724,817	796,463	725,549	751,955
700,194	711,537	732,103	709,763	685,281	678,999
828,804	1,192,040	968,783	978,359	1,098,376	1,120,778
667,597	760,602	707,230	733,986	813,110	1,091,367
395,798	412,842	397,553	331,814	283,794	207,309
73,398	85,415	94,516	100,542	83,022	78,832
23,283	16,998	17,394	16,653	14,710	15,920
<u>\$ 20,590,337</u>	<u>\$ 22,982,568</u>	<u>\$ 23,005,221</u>	<u>\$ 21,703,528</u>	<u>\$ 21,785,723</u>	<u>\$ 21,687,014</u>

**City of Englewood, Colorado**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Years**

**Schedule 11**

Year	Governmental Activities					Business-Type Activities			Total Primary Government	Percentage of Personal Income (2)	Per Capita (2)
	General Obligation Bonds	Certificates of Participation	Special Assessment Bonds	Loans Payable	Capital Leases	General Obligation Bonds (1)	Revenue Bonds	Loans Payable (1)			
2004	\$ 13,435,770	\$ 19,175,000	\$ 121,000	\$647,608	\$ 675,577	\$3,055,000	\$ 4,435,000	\$70,657,951	\$112,202,906	16.52%	\$ 3,453
2005	13,022,939	18,880,000	77,000	560,497	340,275	3,055,000	4,365,000	66,256,469	106,557,180	15.69%	3,280
2006	12,538,359	18,820,000	36,000	471,644	173,598	2,955,000	4,255,000	64,781,401	104,031,002	15.32%	3,202
2007	12,000,000	18,010,000	-	381,014	948,900	2,845,000	4,135,000	63,235,475	101,555,389	15.05%	3,145
2008	11,435,000	17,175,000	-	288,571	870,741	2,735,000	4,010,000	61,613,444	98,127,756	14.43%	3,016
2009	10,850,000	16,315,000	-	194,279	789,268	5,240,000	3,885,000	59,908,415	97,181,962	14.29%	2,987
2010	10,800,000	15,425,000	-	98,101	2,864,424	5,115,000	3,750,000	55,903,684	93,956,209	14.86%	3,105
2011	10,185,000	14,500,000	-	-	2,540,254	4,990,000	3,610,000	51,720,374	87,545,628	11.03%	2,894
2012	9,846,372	13,736,591	-	-	2,144,292	11,847,419	3,447,255	50,048,143	91,070,072	10.95%	2,944
2013	9,148,964	12,715,642	-	-	1,786,549	11,696,837	3,265,385	46,072,234	84,685,611	10.80%	2,773

**Notes:** Details of the City's outstanding debt can be found in the notes to the financial statements.

(1) In addition to the \$3,055,000 of 2004 General Obligation Water Bonds, the City issued \$51,126,340 of new loans with the Colorado Water and Power Development Authority in 2004.

In 2009 the City issued an additional \$2,615,000 of General Obligation Water Bonds.

In 2012 a portion of the 2004 General Obligation Water Bond issue was refunded and an additional \$6,730,000 was issued.

(2) See Schedule 16 for personal income and population data.

**City of Englewood, Colorado**  
**Ratios of General Bonded Debt Outstanding**  
**Last Ten Years**

**Schedule 12**

<b>Year</b>	<b>General Obligation Bonds</b>	<b>Less: Amounts Available in Debt Service Fund</b>	<b>Net General Bonded Debt</b>	<b>Percentage of Estimated Actual Taxable Value of Property (1)</b>	<b>Per Capita (2)</b>
2004	\$ 16,490,770	\$ (82,742)	\$ 16,408,028	0.54%	\$ 505.00
2005	16,077,939	(119,638)	15,958,301	0.52%	491.16
2006	15,493,359	(48,541)	15,444,818	0.48%	475.36
2007	14,845,000	(87,630)	14,757,370	0.46%	457.08
2008	14,170,000	(166,137)	14,003,863	0.40%	430.46
2009	16,090,000	(58,665)	16,031,335	0.46%	492.79
2010	15,915,000	(9,616)	15,905,384	0.47%	525.71
2011	15,175,000	(154,267)	15,020,733	0.44%	496.47
2012	21,693,791	(55,625)	21,638,166	0.66%	699.59
2013	20,845,801	(46,839)	20,798,962	0.66%	681.17

- Notes:**
- (1) See Schedule 6 for property value data.
  - (2) See Schedule 16 for population data.

Prior years have been restated to include Water Fund general obligation debt which has historically been serviced by funds available in the Water fund.

Details of the City's outstanding debt can be found in the notes to the financial statements.

**City of Englewood, Colorado**  
**Direct and Overlapping Governmental Activities Debt**  
**December 31, 2013**

**Schedule 13**

	<b>Debt Outstanding</b>	<b>Estimated Percentage Applicable</b>	<b>Estimated Share of Overlapping Debt</b>
<b>Direct debt</b>	\$ 25,727,255	100.000%	\$ 25,727,255
<b>Overlapping entities:</b>			
Englewood School District No. 1	68,587,509	97.320%	66,749,364
Sheridan School District No. 2	18,706,823	33.050%	6,182,605
Littleton School District No. 6	77,095,000	2.130%	1,642,124
Cherry Creek School District No. 5	578,503,000	0.390%	2,256,162
Total overlapping debt	742,892,332		76,830,255
Total direct and overlapping debt	\$ 768,619,587		\$ 102,557,510

**Sources:** Assessed value data used to estimate applicable percentages provided by the Arapahoe County Assessor. Debt outstanding data provided by each governmental entity.

**Note:** Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Englewood. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

**City of Englewood, Colorado**  
**Legal Debt Margin Information**  
**Last Ten Years**

**Schedule 14**

<b>Year</b>	<b>Actual Valuation</b>	<b>Debt Limit Percentage</b>	<b>Debt Limit</b>	<b>Debt Applicable to Limit</b>	<b>Legal Debt Margin</b>	<b>As a Percentage of Debt Limit</b>
2004	\$ 2,877,509,209	3.00%	\$ 86,325,276	\$ 13,800,745	\$ 72,524,531	19.0%
2005	2,896,261,123	3.00%	86,887,834	13,435,770	73,452,064	18.3%
2006	3,018,993,737	3.00%	90,569,812	13,022,939	77,546,873	16.8%
2007	3,024,628,577	3.00%	90,738,857	12,538,359	78,200,498	16.0%
2008	3,297,243,391	3.00%	98,917,302	12,000,000	86,917,302	13.8%
2009	3,308,401,216	3.00%	99,252,036	11,435,000	87,817,036	13.0%
2010	3,399,357,133	3.00%	101,980,714	10,850,000	91,130,714	11.9%
2011	3,266,465,613	3.00%	97,993,968	10,185,000	87,808,968	11.6%
2012	3,283,907,557	3.00%	98,517,227	9,846,372	88,670,855	11.1%
2013	3,166,274,240	3.00%	94,988,227	9,148,964	85,839,263	10.7%

On November 6, 2001, a majority of the City's electors voted to change the Home Rule Charter of the City of Englewood by allowing the debt ceiling to be three percent (3%) of **actual** valuation versus three percent (3%) of **assessed** valuation. The entire section (Section 104) of the Charter that establishes the debt margin follows:

Indebtedness and obligations of the City shall be incurred and limited as provided in Article XI of the Constitution of the State of Colorado applicable to towns and cities except as otherwise provided in this Charter. Council shall have power to issue general obligation bonds of the City for any public capital purpose, upon majority vote of the registered electors of the City voting thereon at a special election; provided, however, that water extension and water improvement bonds may be issued without an election upon determination to that effect by Council. The total outstanding general obligation indebtedness of the City, other than for water bonds, shall not at any time exceed three percent (3%) of the actual valuation of the taxable property within the City as shown by the last preceding assessment for tax purposes. Water bonds shall mature and be payable as provided by the ordinance authorizing the issuance of said bonds.

Refer to the Notes to Financial Statements, particularly Note 3F, for detailed information regarding long-term indebtedness of the City.

Future debt issuance may be subject to the Taxpayer's Bill of Rights (TABOR).

**City of Englewood, Colorado**  
**Pledged Revenue Coverage**  
**Water Fund**  
**Last Ten Years**

**Schedule 15**

<b>Year</b>	<b>Gross Revenue*</b>	<b>Expense*</b>	<b>Net Revenue Available for Debt Service</b>	<b>Debt Service Requirements</b>			<b>Coverage</b>	<b>Required Coverage *</b>
				<b>Principal</b>	<b>Interest</b>	<b>Total</b>		
2004	\$ 5,990,739	\$ 5,128,618	\$ 862,121	\$ 668,057	\$ 467,637	\$ 1,135,694	0.76	1.10
2005	7,053,794	5,454,431	1,599,363	684,520	567,293	1,251,813	1.28	1.10
2006	7,496,977	6,244,504	1,252,473	700,981	426,267	1,127,248	1.11	1.10
2007	7,788,802	6,082,067	1,706,735	717,442	405,555	1,122,997	1.52	1.10
2008	8,260,511	6,385,693	1,874,818	735,276	392,266	1,127,542	1.66	1.10
2009	7,939,517	6,149,780	1,789,737	755,852	372,978	1,128,830	1.59	1.10
2010	8,743,689	6,204,171	2,539,518	773,686	352,233	1,125,919	2.26	1.10
2011	9,020,153	6,467,258	2,552,895	795,634	330,360	1,125,994	2.27	1.10
2012	9,005,360	6,447,796	2,557,564	818,954	307,230	1,126,184	2.27	1.10
2013	8,808,270	5,877,277	2,930,993	845,018	203,621	1,048,639	2.80	1.10

\* As defined in the applicable bond indenture

**City of Englewood, Colorado  
Pledged Revenue Coverage  
Sewer Fund  
Last Ten Years**

**Schedule 15 (Cont)**

<b>Year</b>	<b>Gross Revenue*</b>	<b>Expense*</b>	<b>Rate Stabilization Used</b>	<b>Total Funds Available for Debt Service</b>	<b>Debt Service Requirements</b>			<b>Coverage</b>	<b>Required Coverage *</b>
					<b>Principal</b>	<b>Interest</b>	<b>Total</b>		
2004	\$ 8,840,659	\$ 7,234,156	\$ 834,630	\$ 2,441,133	\$ 723,306	\$ 1,495,905	\$ 2,219,211	1.10	1.10
2005	9,724,748	8,314,913	1,730,387	3,140,222	723,306	2,131,441	2,854,748	1.10	1.10
2006	10,211,409	8,376,818	1,497,778	3,332,369	774,087	2,255,340	3,029,427	1.10	1.10
2007	11,247,422	8,684,566	831,149	3,394,005	828,484	2,256,976	3,085,459	1.10	1.10
2008	12,813,297	9,956,867	491,302	3,347,732	886,755	2,156,638	3,043,393	1.10	1.10
2009	13,227,399	10,016,885	136,743	3,347,257	949,177	2,093,784	3,042,961	1.10	1.10
2010	14,080,938	9,840,996	1,545,014	5,784,956	3,231,045	2,028,006	5,259,051	1.10	1.10
2011	13,526,579	9,677,968	1,945,476	5,794,087	3,387,676	1,879,676	5,267,352	1.10	1.10
2012	14,542,316	10,244,230	1,203,807	5,501,893	3,270,884	1,730,837	5,001,721	1.10	1.10
2013	15,218,765	10,273,261	-	4,945,504	2,535,351	1,784,525	4,319,876	1.14	1.10

\* As defined in the applicable bond indenture

Since 2004 a rate stabilization account has been maintained to ensure that debt coverage requirements are met.

**City of Englewood, Colorado  
Pledged Revenue Coverage  
Golf Course Fund  
Last Ten Years**

**Schedule 15 (Cont)**

<b>Year</b>	<b>Gross Revenue*</b>	<b>Expense*</b>	<b>Net Revenue Available for Debt Service</b>	<b>Debt Service Requirements</b>			<b>Coverage</b>	<b>Required Coverage *</b>
				<b>Principal</b>	<b>Interest</b>	<b>Total</b>		
2004	\$ 1,764,197	\$1,429,211	\$ 334,986	\$ 10,000	\$ 164,689	\$ 174,689	1.92	1.35
2005	1,895,142	1,562,840	332,302	10,000	163,525	173,525	1.92	1.35
2006	2,006,955	1,453,014	553,941	50,000	163,070	213,070	2.60	1.35
2007	1,716,358	1,330,281	386,077	55,000	161,463	216,463	1.78	1.35
2008	1,979,946	1,616,896	363,050	55,000	159,494	214,494	1.69	1.35
2009	2,097,188	1,681,836	415,352	55,000	157,098	212,098	1.96	1.35
2010	2,029,283	1,633,823	395,460	60,000	155,245	215,245	1.84	1.35
2011	1,834,831	1,548,002	286,829	60,000	152,605	212,605	1.35	1.35
2012	2,113,394	1,642,720	470,674	65,000	149,815	214,815	2.19	1.35
2013	1,953,899	1,566,368	387,531	85,000	124,744	209,744	1.85	1.35

\* As defined in the applicable bond indenture

**City of Englewood, Colorado  
Pledged Revenue Coverage  
Storm Drainage Fund  
Last Ten Years**

**Schedule 15 (Cont)**

<b>Year</b>	<b>Gross Revenue*</b>	<b>Expense*</b>	<b>Net Revenue Available for Debt Service</b>	<b>Debt Service Requirements</b>			<b>Coverage</b>	<b>Required Coverage *</b>
				<b>Principal</b>	<b>Interest</b>	<b>Total</b>		
2004	\$ 300,054	\$ 116,286	\$ 183,768	\$ 55,000	\$ 77,740	\$ 132,740	1.38	1.15
2005	341,519	86,611	254,908	60,000	75,463	135,463	1.88	1.15
2006	364,833	105,393	259,440	60,000	72,938	132,938	1.95	1.15
2007	384,088	110,346	273,742	65,000	70,334	135,334	2.02	1.15
2008	378,299	105,869	272,430	70,000	67,450	137,450	1.98	1.15
2009	347,503	121,774	225,729	70,000	64,294	134,294	1.68	1.15
2010	331,715	144,104	187,611	75,000	61,342	136,342	1.38	1.15
2011	337,317	112,833	224,484	80,000	57,818	137,818	1.63	1.15
2012	332,668	133,066	199,602	95,000	42,305	137,305	1.45	1.15
2013	334,013	152,115	181,898	95,000	17,291	112,291	1.62	1.15

The 2001 Storm Drainage Revenue Bonds were refunded in 2012.

\* As defined in the applicable bond indenture

**City of Englewood, Colorado**  
**Demographic and Economic Statistics**  
**Last Ten Years**

**Schedule 16**

<b>Year</b>	<b>(1) Population</b>	<b>Personal Income</b>	<b>(2) Per Capita Personal Income</b>	<b>(2) Median Age</b>	<b>(3) School Enrollment</b>	<b>(4) Unemployment Rate</b>	<b>(5) Consumer Price Index</b>
2004	32,491	\$ 679,191,864	\$ 20,904	36.2	3,883	6.5%	0.11%
2005	32,491	679,191,864	20,904	36.2	3,733	6.0%	2.09%
2006	32,491	679,191,864	20,904	36.2	3,495	5.0%	3.56%
2007	32,286	674,906,544	20,904	36.2	3,427	4.5%	2.18%
2008	32,532	680,048,928	20,904	36.2	3,298	6.0%	3.91%
2009	32,532	680,048,928	20,904	36.2	3,427	7.3%	-1.34%
2010	30,255	632,450,520	20,904	36.2	3,414	8.9%	1.86%
2011	30,255	793,528,140	26,228	37.1	2,954	8.5%	3.75%
2012	30,930	831,460,260	26,882	37.1	2,954	7.8%	2.23%
2013	30,534	784,174,188	25,682	38.3	4,018	7.4%	2.83%

**Sources:**

(1) & (2) Colorado Department of Local Affairs, Division of Local Government

(3) Colorado Department of Education, Fall Enrollment

(4) U.S. Dept. of Labor, Bureau of Labor Statistics - Annual Averages, City of Englewood

(5) U.S. Dept. of Labor, Bureau of Labor Statistics - Annual Increase, Denver/Boulder area. All Urban Consumers

**City of Englewood, Colorado  
Principal Employers  
Current Year and Nine Years Ago**

**Schedule 17**

<b>Employer</b>	<b>2013</b>			<b>2004</b>		
	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total City Employment</b>	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total City Employment</b>
Columbia Swedish Medical Center	2,000	1	7.87%	2,581	1	11.57%
Craig Hospital	750	2	2.95%	594	4	2.66%
The Sports Authority	600	3	2.36%	603	2	2.70%
Englewood School District	525	4	2.07%	603	3	2.70%
City of Englewood	474	5	1.87%	516	5	2.31%
Burt Automotive Dealers	400	6	1.57%	422	6	1.89%
Windsor Industries, Inc	350	7	1.38%	284	7	1.27%
7-Up Bottling Company	300	8	1.18%	0		0.00%
Meadow Gold Dairies	230	9	0.91%	239	9	1.07%
Wal-Mart	150	10	0.59%	257	8	1.15%
Waste Management				218	10	0.98%
Total	<u>5,779</u>		<u>22.75%</u>	<u>6,317</u>		<u>28.32%</u>

**Sources:**

City of Englewood Community Development Department

**City of Englewood, Colorado**  
**Full-time Equivalent Employees by Function/Program**  
**Last Ten Years**

**Schedule 18**

	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
General government:										
City Manager	5.60	5.00	5.50	5.50	5.38	5.00	5.00	4.92	5.00	5.00
City Attorney	4.80	5.38	5.38	5.50	5.50	5.50	5.50	5.66	5.78	6.15
Municipal Court	10.20	10.99	10.99	11.06	10.90	10.61	10.38	10.20	10.00	10.05
Human Resources	8.42	6.62	7.48	7.48	7.17	6.57	6.17	6.10	6.40	6.51
Finance & Admin Services	19.25	19.33	19.58	18.60	18.90	17.90	17.76	17.63	17.90	17.90
Central Services	1.00	1.00	1.00	1.00	1.10	1.10	1.09	1.08	1.10	1.10
Information Technology	10.00	8.50	9.60	9.60	10.60	11.50	10.42	10.34	10.50	10.50
Community Development	11.50	11.50	12.00	12.00	12.00	11.00	10.92	10.83	11.00	11.00
Fire:										
Fire Operations	59.00	65.75	58.00	57.00	58.00	58.80	58.42	56.99	58.40	58.37
Building and Safety	7.00	7.00	7.00	7.00	7.00	7.00	6.94	6.89	7.00	7.00
Police:										
Administration	11.60	10.63	10.70	10.60	8.60	8.60	8.53	8.47	8.60	8.60
Communications and Records	17.00	17.25	19.63	18.13	17.13	15.40	14.79	14.68	14.20	15.00
Police Operations	75.27	60.00	70.15	69.90	69.90	70.70	72.14	70.89	73.00	73.00
Neighborhood Services	8.00	8.00	6.00	6.00	6.00	6.00	5.95	4.92	5.00	5.00
Public Works:										
Administration	2.00	3.31	2.00	2.00	2.00	2.70	2.80	2.78	2.56	2.58
Engineering	6.90	2.75	4.08	4.22	4.22	3.13	2.99	2.96	3.00	3.00
Streets and Drainage	13.90	13.00	13.00	13.00	13.00	13.00	10.92	10.83	11.00	11.00
Traffic Maintenance	7.00	7.13	6.50	6.50	6.50	6.50	6.45	6.40	6.50	6.50
General Ops and Maintenance	25.00	23.00	22.70	22.70	21.70	21.70	21.84	21.68	21.00	21.00
Concrete Utility	1.00	1.00	3.53	3.53	3.54	3.92	3.89	3.86	3.92	3.92
Servicenter	10.00	11.00	10.30	11.30	11.30	11.30	9.92	9.85	10.00	10.00
Parks and Recreation:										
Administration	4.00	5.00	4.00	4.00	4.00	5.00	4.96	4.92	5.74	5.00
Programs	17.50	15.25	17.19	18.70	18.41	18.41	18.52	18.37	17.16	17.50
Parks	15.00	17.00	17.00	16.50	17.00	15.50	15.38	14.28	13.50	13.50
Golf	9.00	9.98	8.75	8.75	9.00	8.50	7.44	7.39	7.38	7.38
Library	17.20	15.63	16.38	15.97	15.70	16.64	16.27	15.60	15.34	15.61
Utilities:										
Water Operations	24.00	25.00	22.55	24.30	23.80	24.30	23.12	22.94	23.30	24.50
Sewer Operations	4.00	5.00	5.70	5.75	5.50	5.50	5.46	5.42	5.50	4.40
Storm Drainage Operations	0.65	-	0.45	0.65	0.65	0.65	0.65	0.64	0.65	0.55
Utilities Administration	14.00	15.67	15.62	15.36	15.55	15.05	14.93	14.82	17.05	15.55
Littleton/Englewood Wastewater Treatment Plant	74.00	74.00	75.13	76.37	76.50	77.50	78.89	77.15	81.50	76.96
<b>Total</b>	<b>493.79</b>	<b>480.67</b>	<b>487.89</b>	<b>488.96</b>	<b>486.55</b>	<b>484.98</b>	<b>478.44</b>	<b>469.49</b>	<b>478.98</b>	<b>474.12</b>

**Source:** City Revenue and Budget Division. Includes permanent full and part-time employees only; seasonal employees are excluded.

**City of Englewood, Colorado**  
**Operating Indicators by Function/Program**  
**Last Ten Years**

**Schedule 19**

<b>Function/Program</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
<b>Police</b>										
Calls for assistance	22,228	38,904	39,911	40,680	40,207	43,766	43,365	45,647	45,337	50,882
Number of uniformed officers	68	69	68	68	69	71	72	71	71	71
<b>Fire</b>										
Number of calls	3,595	4,100	3,844	4,085	4,058	3,987	3,911	4,153	4,436	4,387
Number of firefighters	52	55	55	56	56	56	55	53	51	51
<b>Building Division</b>										
Commercial construction value	\$ 603,833	\$ 2,792,800	\$ 41,143,000	\$ 3,766,805	\$ 22,071,707	\$ 8,402,603	\$ 14,919,187	\$ 9,984,183	\$ 30,797,601	\$ 12,432,894
Number of units	3	5	8	15	130	77	99	88	92	68
Residential construction value	\$ 638,115	\$ 2,846,597	\$ 4,927,013	\$ 9,976,544	\$ 4,177,080	\$ 3,700,373	\$ 3,681,187	\$ 5,021,642	\$ 4,969,163	\$ 5,461,307
Number of units	6	21	25	20	264	236	230	264	302	251
Building permits value	\$ 29,107,108	\$ 26,092,072	\$ 27,051,370	\$ 85,478,543	\$ 31,659,277	\$ 18,318,108	\$ 30,235,127	\$ 26,247,031	\$ 49,405,068	\$ 145,154,652
Number of permits	2352	2110	1842	2147	2065	2018	2479	2517	2446	2096
<b>Parks and Recreation</b>										
Englewood Recreation Center										
Admissions	313,000	310,000	315,000	317,000	309,000	313,000	308,000	307,000	305,500	287,000
Malley Recreation Center										
Memberships	4,281	4,116	2,882	2,775	2,812	2,504	2,477	2,154	3,522	2,502
Park Shelter Reservations	509	487	414	475	454	476	459	482	538	511
Golf Rounds Played: *										
9 hole	19,718	19,672	19,047	22,070	17,000	16,078	16,578	17,408	19,645	18,157
18 hole	28,484	30,113	25,995	-	19,061	25,277	25,570	25,508	26,628	25,900
Par 3 Course	22,131	20,469	16,149	-	11,794	21,985	20,961	19,454	22,234	20,020
<b>Water</b>										
New connections	18	11	22	18	8	5	6	13	3	8
Water Main Breaks	30	45	29	39	36	34	34	44	38	35
Average Daily Consumption (Millions of gallons)	5.200	7.010	7.093	6.050	7.000	6.800	6.300	5.650	5.454	4.703
Peak Daily Consumption (Millions of gallons)	15.2	16.2	16.3	15.45	15.75	16.5	12.27	11.24	11.91	10.89
<b>Wastewater</b>										
Average Daily Sewage Treated (Millions of gallons)	22.3	21.4	22.0	22.1	21.8	22.8	22.6	21.6	20.9	21.1

\* Portions of the Golf Course were closed for reconstruction during 2006-2008

Sources: Various City Departments

**City of Englewood, Colorado**  
**Capital Asset Statistics by Function/Program**  
**Last Ten Years**

**Schedule 20**

<b>Function/Program</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
<b>Police</b>										
Marked police vehicles	23	21	21	19	18	20	20	20	20	19
Stations	1	1	1	1	1	1	1	1	1	1
<b>Fire Stations</b>	3	3	3	3	3	3	3	3	3	3
<b>Public Works</b>										
Miles of streets and alleys										
Streets	121.63	121.63	121.63	121.63	121.63	121.63	121.63	121.63	121.63	121.63
Alleys	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5	39.5
<b>Parks and Recreation</b>										
Parks	12	12	12	12	12	12	12	12	12	12
Acreage	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1	166.1
Median strips	5	5	5	5	5	5	5	5	5	5
Acreage	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86	2.86
Greenbelts	3	3	3	3	3	3	3	3	3	3
Acreage	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67	23.67
Athletic fields	3	3	3	3	3	3	3	3	3	3
Acreage	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87	30.87
Facility sites	9	9	9	9	9	9	9	9	9	9
Acreage	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15	34.15
Miscellaneous areas	11	11	11	11	11	11	11	11	11	11
Acreage	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92	8.92
Landscaped areas	6	6	6	6	6	6	6	7	7	7
Acreage	5.54	5.54	5.54	5.54	5.54	5.54	5.54	6.26	6.26	6.26
Dog Park	-	-	1	1	1	1	1	1	1	1
Recreation Centers	2	2	2	2	2	2	2	2	2	2
Swimming pools	2	2	2	2	2	2	2	2	2	2
Golf courses - 18 hole	1	1	1	1	1	1	1	1	1	1
Golf courses - 9 hole	1	1	1	1	1	1	1	1	1	1
Golf courses - Par 3	1	1	1	1	1	1	1	1	1	1
<b>Water</b>										
Water Mains (miles)	155	155	155	155	155	155	155	155	155	155
Fire hydrants	550	550	550	550	550	570	570	570	570	570
Storage Capacity										
(Millions of gallons)	13.5	13.5	13.5	6.5	6.7	6.7	6.7	6.7	6.7	6.7
Daily Plant Capacity										
(Millions of gallons)	28	28	28	28	28	28	28	28	28	28
<b>Wastewater</b>										
Sanitary Sewers (miles)	530	530	530	530	530	530	530	530	530	530
Treatment Capacity										
(Millions of gallons)	36.3	36.3	36.3	36.3	36.3	50	50	50	50	50

**Sources:** Various City Departments