
Council Newsletter



CITY MANAGER'S NOTES May 1, 2014

Upcoming Council Meetings

City Council will meet on **Monday, May 5, 2014**. The Study Session will begin at 5:30 p.m. in the Community Room. The Regular Meeting will begin at 7:30 p.m. in Council Chambers. The agendas are attached. Sandwiches will be available.

Citizen of the Year will be held on **Monday, May 12, 2014**, at the Malley Center.

The next City Council meeting will be **Monday, May 19, 2014**.

Informative Memoranda

The following are memoranda in response to City Council's requests, as well as other informational items.

1. Article concerning the increased sales tax revenues for the City of Englewood.
2. CDOT Statewide Transit Plan Public Open House on May 12, 2014 flyer.
3. May 31st Woof & Wine event flyer.
4. Gubernatorial appointments for 2014 from CML.
5. Memorandum concerning the Project Update.
6. Memorandum concerning the Top 10 Trends affecting downtowns and how to respond at home.
7. Community Development Monthly Update, April, 2014.
8. Calendar of Events.
9. Tentative Study Session Topics.



Parks and Recreation Department

Kent Denver Students Volunteer at Belleview Children's Farm

On Friday, April 18, 20 seventh and eighth grade students from Kent Denver volunteered at Belleview Children's Farm from 10am-2pm, painting fences and removing trash and debris from the yard. Before the farm opens on May 24, staff will replace three bunny hatches, install a dedicated hand washing station and install a hot water heater.

Broken Tee Golf Course Hosting 5A Girls Golf Regionals

On Monday, May 5, 64 girls will be competing in the 5A High School Regional Tournament at Broken Tee. There are a total of 15 schools that make up this league: Regis Jesuit, Dakota Ridge, Cherry Creek, Rangeview, Fountain Fort Carson, Legend, Lakewood, Smoky Hill, Gateway, Mountain Vista, Chatfield, Adams City and two teams from the Front Range League.

Your City

Englewood sees increase in sales tax revenues

By Clayton Woullard
YourHub Reporter

Englewood's sales tax revenues are up compared to recent years.

Frank Gryglewichz, director of finance and administrative services for Englewood, said the city's sales tax revenues are up 7.9 percent in the first quarter of 2014 from the same period last year. That's \$745,832 more in the first quarter this year than last. He said the city did not increase the rate but is simply collecting more.

"I just think it's the economy has done better, and we're also starting to get new shopping venues and growth in the city," Gryglewichz said. "I think with that, we've started to see more activity."

That's good news for a city that in previous years struggled to collect more revenue than it spent, although the city had reserves to draw upon at budget time.

Mayor Pro Tem Linda Olson said credit also goes to city staff for keeping expenses down and prioritizing projects.

"Other cities are even envious of us — we're in really good shape," Olson said. "That's a fun place to be, because as council, we get to talk about what our vision will be and how we go forward."

She also credited council with being diligent and conservative with budgets and projections.

Gryglewichz said he expects this trend to continue the rest of the year.

Meanwhile, the city has refunded \$62,281 to the businesses that were

formerly part of the South Broadway Englewood Business Improvement District, which was dissolved last year at the urging of a majority of businesses along the mile who didn't feel they were getting their money's worth from the fees they paid per square foot.

The city will maintain the plants and bike racks along the sidewalks and medians along Broadway, something for which the business district had been responsible.

Olson, who was the liaison to the district for many years, said she was disappointed the businesses couldn't get along to have a vision for the area.

The city kept \$78,000 of the money the district had collected: \$30,000 was seed money the city gave to start the district; \$20,000 for holiday lighting this year; and \$28,000 for flowerpot and bike maintenance for this year.

Olson said because of other priorities, like the city manager search, council hasn't talked much about what to

do with the area, but Councilman Joe Jefferson said previously there was a desire to improve not only that mile but more.

"I was happy to spend my own money to tax ourselves to improve the area," said Brian Hart, owner of Frame De Art, who was treasurer of the BID. "The area is good; it's getting better, but it's going to be tougher now."

Clayton Woullard: 303-954-2953

twitter.com/ahclayton

"Other cities are envious of us — we're in really good shape. That's a fun place to be, because as council, we get to talk about what our vision will be and how we go forward."

Mayor Pro Tem
Linda Olson

You're Invited

...to the CDOT Statewide Transit Plan Public Open House!

CDOT's Statewide Transit Plan addresses the local and regional transit and human service transportation needs in your region and across the state. Your input is greatly needed!

Please join us for the public open house in your area:

Date: Monday May 12, 2014

Location: CDOT Headquarters - Shumate Building
(located behind the main building along Birch Avenue)
4201 E. Arkansas Ave.
Denver, CO 80222

Time: 5:00 pm - 7:00 pm

Open House format with presentations at 5:30 pm and 6:30 pm



We make life better!



This is a joint public open house for the CDOT Statewide Transit Plan and the Denver Regional Council of Governments 2040 Metro Vision Regional Transportation Plan.

For more information, or for those who require accommodation for disabilities or a language interpreter, including hearing impaired, please contact Beth Vogelsang at (303)589-5651 no later than 3 business days before the meeting. The facility is accessible for disabled individuals.

Can't make the meeting?

View materials and provide comments at our project website: <http://coloradotransportationmatters.com/other-cdot-plans/transit/>
Comments can also be made using the CDOT PinTool at: <http://dtdapps.coloradodot.info/pintransit>



HUMANE SOCIETY
OF THE SOUTH PLATTE VALLEY

2129 W. Chenango Ave
Littleton, CO 80120
(303)703-2938
www.hsspv.org

Wagging Tales Newsletter
May 2014

Purchase Your Tickets for the 2014 Woof & Wine!

HSSPV's biggest annual fundraiser, the Woof & Wine, will be held on May 31st 2014 from 7pm-10pm at Ralph Schomp BMW. The event features a silent auction, local food and drink, live entertainment by Face all vocal rock band, and adorable adoptable animals. Join us for some camaraderie, fun and fundraising benefiting our furry friends at HSSPV.

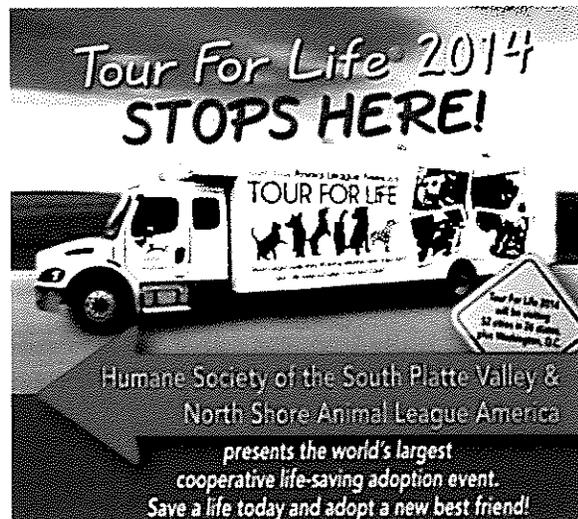


Limited to 300 tickets available. Tickets are \$75, \$80 day of the event. To purchase tickets for the Woof & Wine, [click here!](#) (Want to make a donation or have questions about the 2014 Woof & Wine? contact communityoutreach@hsspv.org.)

Tour For Life 2014

Northshore Animal League America has asked HSSPV to host their last stop for The Tour for Life. HSSPV has invited 6 fellow rescue groups to help us reach our goal of 150 adoptions in one day! This great event is happening on May 11th from 11a-4p at Aspen Grove in Littleton. Bring the whole family down to see our adoptable pets! There will also be Mother's Day crafts for the kids, face painting, bounce houses, food, Charley the dancing dog, local author Elaine Marlier will be there doing a book signing and many more fun activities!

Join us for the 8th Annual Molly-Dharma Run Benefiting HSSPV!



Tour For Life 2014
STOPS HERE!

Humane Society of the South Platte Valley & North Shore Animal League America presents the world's largest cooperative life-saving adoption event. Save a life today and adopt a new best friend!

The Molly-Dharma Run is an annual motorcycle ride benefiting a deserving animal shelter and this year that shelter is us! We are so honored to be selected this year and we want to invite all of you to join us in this fun ride. The ride starts at the Platte River Bar & Grill, in Littleton. After making a stop at the shelter and cruising around town, on a set route, it will end at the T-Bird Roadhouse in Wheat Ridge. Join us for this fun ride, great silent auction and live entertainment all benefiting the Humane Society of the South Platte Valley.



When: Sunday, June 8, 2014

Start: The Platte River Bar & Grill 5995 S. Santa Fe Dr., Littleton

CO 80120

Time: 9:00am

[Click here](#) for more information and **REGISTER TODAY!**

We are Proud to Introduce Our New Trainer

We are very proud to introduce our new trainer, Ahmia Bennett. Ahmia has earned several Canine Good Citizen titles, a Begleithund title, and a Companion Dog title, along with graduating from Northeastern Junior College in 2008 with a degree in Equine Management. She has been active with the Protection Sports Association for personal protection work, detection, tracking, and agility with her personal dogs since 2006. HSSPV now offers training classes led by Ahmia, where she intends to help people and their dogs understand each other better by facilitating the transition from a shelter environment into a forever home. Who says you can't teach an old dog new tricks? Ahmia taught Billy how to be a prairie dog! If you are interested in training classes, [click here](#).



Meet Balthazar!

Balthazar is a two year old Chow-Chow/Cattledog mix, and he is looking for his forever home! Balthazar already knows some basic commands such as sit, down, and stay, and he is very eager to please. He loves to go on long walks, and if you take him out to play or spend a few minutes training him (preferably with treats!), he bonds very quickly. Balthazar would make a great companion for someone who wants to take their dog everywhere with them, as once he bonds with you, he wants to be with you all the time. He's even smiling for the camera! Come visit him today, and see if he could be the guy for you!



Want to Foster, Volunteer, or Attend Adoption Events?

If you are interested in helping by fostering animals, or for information on our Volunteer Orientations, [click here](#). To join the fun by volunteering at our offsite adoption events, email adoptions@hsspv.org or [click here](#) to see where and when we will be out on the town!

Shopping for a Cause!

Please stop by and do your shopping on May 14th at Whole Foods in Governor's Ranch! Whether shopping for a lot or just a few items they have the friendliest staff in town and 5% of their sales on the 14th will be donated to the Humane Society of the South Platte Valley. So stop by and see our mobile adoption unit full of adoptable dogs and get some shopping done all while helping the homeless animals of HSSPV!



Wish List:

- Non Clumping Cat Litter
- Blankets & Towels (gently used, okay)
- Stamps



MEMBER NEWS

Gubernatorial appointment

Gov. John Hickenlooper recently appointed **CML Executive Board Member and Littleton Councilmember Debbie Brinkman** as the local government representative to the Emergency Planning Commission, which conducts assessments of available resources and identifies methods needed to utilize the available resources at the federal, state, and local levels to react in emergency response situations.

Railway open

The **City of Cañon City** is pleased to have the Royal Gorge Railroad open for summer business after the fires of 2013.

Congratulations

Evans City Manager Aden Hogan, Jr., was presented with the Riethmayer Award for outstanding public administrator in Colorado. This award honors the founding father of the University of Colorado School of Public Affairs, Leo C. Riethmayer, and is given to someone who has shown outstanding leadership.

Englewood City Manager Gary Sears has announced his retirement. He has been in his current position for 17 years, and has been in the city management profession for more than four decades. He also served as president of both CML and the state city managers association. "Gary is the essence of a professional city manager and true public servant. He is a great friend to many, and his leadership will be missed," stated Sam Mamet, CML executive director. His retirement is effective Sept. 1.

The Rotary Club of the Winter Park-Fraser Valley has named the **Fraser Mayor Peggy Smith** as the 2014 recipient of the Michael Muffic Service Above Self Award. Mayor Smith says, "It is an honor to be chosen for this award, and I will keep trying as hard as I can to work in the best interests of this community."

To honor **Durango City Attorney David Smith** after his 37 years of service, the City Council Chambers have been proclaimed the Smith Chambers.

After 38 years with the municipality, **Aurora City Attorney Charlie Richardson** is retiring. His career spanned the legal employment gamut, including law clerk, paralegal, assistant city attorney, to city attorney.

The League would like to acknowledge the 35 years of service given to the **Town of Morrison by Municipal Judge Dick Mutzebaugh and Town Attorney Richard Miller**. "They have been pillars of the municipal family, and the League wants to wish both Judge Mutzebaugh and Attorney Miller well in their retirement. I have known them both well over the years and appreciate their public service and personal friendship," stated CML Executive Director Sam Mamet.

Water challenge

CML Executive Board Member and Fort Collins Mayor Karen Weitkunat has agreed to take part in the "Mayor's Challenge for Water Conservation" program aimed at sharply reducing water and energy use across the nation. To learn how your city or town can participate, visit www.wylandfoundation.org/mywaterpledge.

Clerk notes

Rifle Deputy City Clerk Kristy Christensen, Julesburg Town Clerk/Treasurer Carrie Hartwell, and Julesburg Assistant Town Clerk Andi Weisshaar recently were designated certified municipal clerks by the International Institute of Municipal Clerks. To earn this designation, a clerk must attend extensive education programs and have pertinent experience in a municipality.

Business friendly

The **Town of New Castle** is focusing on becoming more business friendly, with possible efforts including canceling a \$25 business license fee, putting together a business directory, and redesigning its website to attract tourists.

Flood recovery funds

The **City of Longmont, Town of Lyons, and Town of Jamestown** have received more than \$52 million in federal disaster aid since September's flood. Longmont's aid to date comes to about \$27.5 million, while Lyons has gotten more than \$20 million. Jamestown has received more than \$5 million. In all cases, the largest chunk has been in low-interest loans from the Small Business Association.

Water cooperative

The **Wiggins Board of Trustees** recently voted to buy a share of the Northwest Colorado Water Cooperative, providing the opportunity to share or transfer credits depending on need. Infrastructure and facility sharing are other potential opportunities.

Energy leadership

CML Executive Board Member and Denver Councilmember At-Large Deborah "Debbie" Ortega is participating in the National Renewable Energy Laboratory's Executive Energy Leadership Program.

STAR rating

The **City of Fort Collins** has received a 3-STAR Community Rating in the STAR Community Rating System — the only sustainability rating system that certifies sustainability data provided by cities and counties. Communities that have reached a 3-STAR rating are being recognized for sustainability leadership and for early adoption of the rating system.

Designation for development

The **City of Woodland Park** is pursuing both Creative Arts District and Colorado Main Street Program designations to increase economic development efforts. Both state-administered designations can bring recognition, money, and visitors.

Civic imagination

The Community Oriented Policing Services office recently announced **Vail Police Chief Dwight E. Henninger**, along with Catholic Charities Coordinator Megan McGee Bonta, as recipients of its 2013 L. Anthony Sutin Civic Imagination Award. The award recognizes collaborative partnerships.

All-America City finalist

The National Civic League announced the **City of Brush** as a finalist for the 2014 All-America City Awards, the country's most prestigious award for outstanding, community-based civic accomplishments. This year's awards focus is on healthy communities.

Help for the homeless

The **City of Colorado Springs** plans to expand homeless services, repurposing \$5 million in federal grants to increase emergency shelter beds, fund more housing options, and expand outreach programs.

Bicycle plan

The **City of Greeley**, through the generous donation of CML Associate Member Kaiser Permanente Colorado, has been awarded \$85,000 to produce a bicycle plan that will be an element of the City's comprehensive plan.

Transportation together

The **Town of Coal Creek**, with a grant from the Department of Local Affairs, is working with Fremont County to fix roads that have been adversely impacted by oil companies' work in the area.

Volunteers vital

Volunteers helped serve in various roles at the **City of Aurora** in 2013. The Aurora Volunteer Center recently released statistics revealing that 13,575 citizens volunteered at city of Aurora activities last year, up from 11,915 in 2012.

Mountain trip

The **Town of Buena Vista** was named runner-up as Best Mountain Trip by *Outside* magazine. The article described Buena Vista as having "all the Centennial State's best adventure, without the crowds."

Downtown improvements

The **Westcliffe Town Council** is taking steps to bring more tourism to the Wet Mountain Valley, most recently by approving a Main Street Initiative and entertainment district.

Solar friendly

The **City of Golden** has been named a Solar Friendly Community — the 13th in Colorado to be so designated by the U.S. Department of Energy. Golden has streamlined the process and helped cut the cost for its residents to install rooftop solar systems.

Residential boom

The **City of Wheat Ridge** is seeing its largest residential construction boom in decades. City planners see this as an outgrowth of plans for 38th Avenue and an extension of the popularity of Denver's Highlands neighborhood just to the east.

Purchasing group

The **City of Cripple Creek** announced it's joining a BidNet e-procurement system, the Rocky Mountain Bid System (www.rockymountainbidsystem.com). The purchasing group, designed for Colorado and Wyoming public procurement officials, provides vendors with an easier and more economical way to access and compete for local government bids.

Bicycle program recognized

The Housing Authority of the **City and County of Denver** has earned an award of excellence from the National Association of Housing and Redevelopment Officials for helping its residents gain access to reliable and affordable transportation through the Denver B-cycle system.

Beautification day

On May 17, the **Town of Grand Lake** will celebrate its own Arbor Day and Beautification Day to make way for the sunny days of spring and summer. The annual town cleanup and Arbor Day Celebration will be followed by a community BBQ/pot luck at the Heckert Pavilion.

Water grants

The **Town of Red Cliff**, which has three sales-tax-producing businesses and an annual budget of less than \$250,000, recently received about \$200,000 in the form of a pair of grants — one from Eagle County, the other from the Colorado Department of Local Affairs. The money will help the town make further repairs to its water system.

Youth recognition

The **Englewood City Council** recently honored 14 young men and women selected as the city's nominees for this year's Arapahoe County Mayors and Commissioners Awards. The city program honors young men and women 13 to 19 years old who live or attend school in Englewood and who have overcome personal obstacles to serve their families, their schools, and their community.

Credit card fees waived

When the **City of Denver** waived the 2.5 percent convenience charge for credit and debit cards, payment by card increased dramatically. While the City will absorb the fee, it should save money in costs for personnel processing check and cash payments in the long run.

Millions in grants

The **City of Fort Morgan** will get more than \$7 million in grants in 2014, including money from Great Outdoors Colorado for ball fields, state grants for stormwater, and federal and state grants for runway replacement at the municipal airport.

Innovation

The **City of Arvada** and the **City of Boulder** recently received the Alliance for Innovation's Outstanding Achievement in Innovation Award for their shared "Xpress Consortium Project." The project is a custom government-specific content management system that enables employees to easily add content to the municipal websites.

City Hall remodel

The **City of Pueblo** received \$600,000 from the Colorado Department of Local Affairs to continue the remodel of its historic city hall.

Community garden

As part of the light-rail redevelopments in the **City of Lakewood**, a community garden will open in what is currently a food desert, defined as a low-income area without access to fresh food within a half-mile. The garden will probably produce 5,000 pounds of produce in its first year.

Reservoir for parks

The **Town of Windsor** is filling land with river water to irrigate the town's parks. The town closed a deal March 4 to buy land that will hold at least 1,000 acre-feet. This will reduce the amount diverted from Windsor Lake for park irrigation.

Associate member news

Farnsworth Group Inc., a national full-service engineering, architecture, and survey firm, announced the addition of Landscape Architect Chad Herd as the new director of design related to urban design, land planning, and landscape architecture at its Denver office. Herd brings more than 26 years of experience to Farnsworth Group and is certified by the Council of Landscape Architects Registration Board and a member of the American Society of Landscape Architects.

Martin/Martin Inc. announced two new Structural Department principals. Principal Shane Ewing, PE, DBIA, leads the Martin/Martin Construction Engineering Services

team. With more than 20 years of experience, Ewing specializes in providing general and specialty contractors with enhanced and accelerated fabrication drawings, specialty and component design and detailing, and engineering and BIM solutions for all project jobsite needs. Principal Shane McCormick, PE, SE, joined Martin/Martin in 2005. With over 15 years of experience, he has managed some of the firm's largest projects, including the soon-to-be-completed \$700 million Saint Joseph Heritage Project, a revitalization of the region's largest healthcare campus in Denver.

SGM was hired by the Colorado Basin Roundtable to develop the first-ever water plan for Colorado. To learn more about how to have your voice heard and to contribute, visit coloradobip.sgm-inc.com.

Sherman & Howard announced the election of Jared Berg, Taylor Dix, Ryan Klein, and Angela Whitford to Membership. Berg and Whitford have joined the commercial litigation practice; Dix the tax and wealth transfer practice; and Klein the commercial litigation and labor and employment law practices.

Walmart, along with the Walmart Foundation and the United States Conference of Mayors, launched the Walmart U.S. Manufacturing Innovation Fund. This fund will distribute \$10 million over the next five years to generate meaningful research in key manufacturing areas to help create solutions to challenges many companies face with on-shoring and growing U.S. manufacturing. For more information, visit blog.walmart.com/rewarding-innovation-to-help-lower-american-manufacturing-costs.

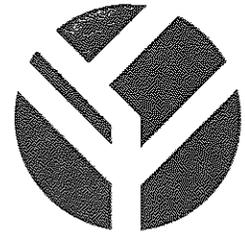
Waste Management, a leading environmental solutions provider in North America, has been recognized by the Ethisphere Institute, an independent center of research promoting best practices in corporate ethics and governance, as a 2014 World's Most Ethical Company®.

BRIDGE GROUP TO MEET

THE BRIDGE MANAGEMENT WORKING Group is an excellent forum for the exchange of information that is useful to cities and towns, large and small. Bridge maintenance will be the focus of the group's **May 6** meeting, when Denver will present "Past, Present, and Future of the Denver Bridge Management Program" and Colorado Springs will present a case study of the Cimarron Bridge over Fountain Creek.

All municipal and county public works and bridge personnel are invited to attend. The meeting begins at 10 a.m. at CML. For more information, contact Aaron Egbert at 719-385-5465.

MEMORANDUM



TO: Gary Sears, City Manager

THROUGH: Rick Kahm, Director of Public Works ✓

FROM: David Henderson, Deputy Public Works Director ✓

DATE: April 30, 2014

SUBJECT: PROJECT UPDATE – Duncan Park Improvements, Dartmouth Bridge Repair, Golf Course Wet Well, Street Maintenance Projects 2014, Concrete Utility Project 2014, Little Dry Creek Plaza Repairs, Redevelopment at 5001 S. Broadway, Flood Middle School Redevelopment, Security Camera Project, Servicercenter Stormwater Improvements, The Englewood Campus, Craig Hospital Expansion, Xcel Energy Projects, Kent Place, CityCenter Site Development, Englewood McLellan Reservoir Foundation, Air Quality/Energy Savings Projects

DUNCAN PARK IMPROVEMENTS

Final plans have been revised to incorporate “value engineering” suggestions to reduce the project cost. The scope of the project is not being reduced. All major elements will remain in the base bid. Construction of this project is being managed by Public Works for Parks and Recreation. One bid was received on April 3rd. Staff provided information regarding the bid and our recommendation at the Study Session on April 14th. We will present a motion to award a construction contract at the May 5th Council meeting.

DARTMOUTH BRIDGE REPAIR

This project will design and repair a test section (in the worst area) that can be constructed within the existing budget appropriation. The test section will provide the data needed to evaluate the condition of the deck and help to determine how we should proceed in the future.

City Council approved a motion to award a contract to KECI at the April 21st Council meeting. A pre-construction meeting was held on May 1st. Weather permitting, the project will begin at noon on Friday, May 16th and be completed on Tuesday, May 20th. Staff is preparing an informational flyer to be mailed to the adjacent properties. We will add this information to the City’s website. Additionally, electronic message boards will be placed one week prior to construction to notify the traveling public.

GOLF COURSE WET WELL

City Council approved a contract to replace the wet well and pump house building located between the lakes on the front nine of the Broken Tee Golf Course. The wet well and pumps provide irrigation for the golf course. This project includes the demolition of the existing pump house building, installation of a new lining in the 30-year old wet well pipe, and construction of a new pump house building. Construction of this project is being managed by Public Works for Parks and Recreation.

The contractor, Industrial Group, has substantially completed the project. Punch list items are being addressed.

STREET MAINTENANCE PROJECTS 2014

Staff finalized a list of streets for the 2014 in-house overlay program. The list and a map are posted on the City’s website. Street Division crews are preparing the overlay streets by cutting and patching distressed areas.

The Englewood Streets Division continued grading alleys. Typically, we grade all alleys three times during the year. It takes our crews three to four weeks to work their way through the 42 miles of unpaved alleys.

CONCRETE UTILITY PROJECT 2014

Council approved a motion to award a construction contract to NORAA Concrete Construction. NORAA began work on April 10th. Removal and replacement are underway in the area east of Broadway and south of Hwy. 285. NORAA has temporarily suspended their work and will remobilize in two to three weeks. Questions regarding the program should be directed to the Concrete Utility, 303-762-2360 or concreteutility@englewoodgov.org.

LITTLE DRY CREEK PLAZA REPAIRS

Design drawings for landscaping improvements are complete and the project is advertised. Two bids were received at the March 25th bid opening. **The bids are being evaluated by Parks and Recreation staff.**

REDEVELOPMENT - 5001 S. BROADWAY

The Advance Auto store opened for business on December 21st. Colorado Structures Inc. continued construction of the Sprouts store. Sprouts is expected to open in June, 2014. Woodlake Construction continued constructing Phase III (the building between Sprouts and Advance Auto). Site work (completion of the traffic signal and sidewalk warranty work) will be completed this spring, prior to Sprout's opening. Traffic Signal installation work is substantially complete; however, Xcel needs to provide power. The new signal may be energized and operated in "flash mode" beginning in mid to late May.

FLOOD MIDDLE SCHOOL REDEVELOPMENT

Demolition is complete and Wood Partners now owns the site. Wood Partners' contractor continued grading the site and excavating for the parking garage and foundations. Concrete wall pours continued. Staff is working with the contractor to develop a delivery plan for pre-cast concrete material (large and heavy truck delivery). Undergrounding of overhead utilities appears to be complete with the exception of Comcast Cable.

SECURITY CAMERA PROJECT

City Council approved a contract with Long Solutions. The security camera project continues to move forward. Recreation Center cameras are now recording. All cameras on the third floor of the Civic Center have been installed and 75% of all cameras on the second floor are installed. Cabling has begun at the Malley Senior Center.

SERVICENTER STORMWATER IMPROVEMENTS

To assure compliance with state and federal requirements for stormwater runoff, Street Division staff is constructing an area to wash trucks, fire equipment, and street sweepers. The area will be isolated from the storm sewer system that goes to the Platte River. This is a short term solution until we can construct a new addition to the Servicenter that incorporates a truck washing station meeting all applicable standards. The Servicenter has included \$550,000 in the 2014 budget to accomplish this required improvement. Staff attended the February 3rd Study Session and provided an update. Council approved a motion to award a design contract at the April 7th City Council meeting. **A design kick off meeting is expected to be scheduled within the next couple of weeks.**

THE ENGLEWOOD CAMPUS

Englewood School District continues construction of the new campus on South Logan Street. Staff is monitoring the public right-of-way construction to assure conformance with approved plans and agreements.

CRAIG HOSPITAL EXPANSION

Construction of the new campus continued.

XCEL ENERGY PROJECTS

Gas Line Replacement Projects

Xcel completed gas line replacement work in the 2900 - 3000 blocks of S. Downing Street, the 3900 – 4000 blocks of S. Grant Street, the 1000 – 1100 blocks of E. Bates Parkway, the 4400 block of S. Delaware Street, the 4400 - 4500 blocks of S. Pennsylvania Street, the 3500 – 3600 blocks of S. Elati Street, and the 1500 – 1700 blocks of E. Dartmouth Avenue. **Pavement restoration will be completed as weather and schedule allow. Gas line replacement in the area near Broadway between Rafferty Gardens and Centennial has begun.**

Staff continued reviewing additional Xcel permit requests including Union Avenue at Santa Fe.

Xcel notified Public Works of a major upcoming gas main replacement project. The project is expected to replace 78,000 feet of gas main in Englewood over the next four years. Staff met with Xcel to discuss the proposed project. **Updates will be provided as information and tentative schedule are available.**

KENT PLACE

The contractor continued work on the residential apartments.

CITYCENTER SITE DEVELOPMENT

Alexan East and West Parcels

438 residential units. Alexan's occupancy level for October, 2013 is 95%. Commercial uses: Let It Bead, Bleum (computer software), State Farm, Lifetime Family Practice, Cuttin' It Loose, CityCenter Community, Nixon's Coffee House, Advantage Wireless, King Liquor Store, BRI Colorado (showcase room).

Parkway Retail / Office Buildings

Commercial uses: The International House of Pancakes (IHOP), Qdoba, GNC, Supercuts, Nails Center, CityCenter Dental Group, Tableaux Interior Design, Edward Jones Investments, Englewood Eyecare, Collective Licensing Int'l, Inc., Quizno's, "Insurance Company of the West", Champions Dance Sport (formerly Fred Astaire), Wellness Treatment Center, XL Edge, Checkout Promos (Advertising firm).

Bally's Building

Tenants include Bally's, "Blondies Fire House Pub and Restaurant", and MaxFour.

Retail South of the Parkway

Tenants: Petco, Ross, Coldstone Creamery, Noodles, Office Depot, and Einstein Bagels.

Gold Mine Pad

Tenants include: Jamba Juice, Tokyo Joe's, and Doctors Express.

CityCenter Site

EEFI continues project management of all infrastructure on the site. Staff is monitoring the security, sweeping, snow removal, and day porter services performed under the Common Area Maintenance. A meeting with CityCenter stakeholders and the Englewood Police Department was held. The goal is "to identify and acknowledge problems with illegal and inappropriate behavior of individuals frequenting CityCenter and develop a cooperative strategy for correcting problems." Cooperative efforts are already resulting in reduced illegal and inappropriate behavior around CityCenter. CityCenter's tenants recognize and compliment the Englewood Police Department for their efforts.

Preparations to turn on the CityCenter fountain continued. The fountain should be operational by early next week.

ENGLEWOOD MCLELLAN RESERVOIR FOUNDATION (EMRF)

PA-84 West

The Mike Ward Infiniti dealership opened on Monday, August 29, 2011.
The Larry Miller Nissan Dealership opened on February 11, 2012.

PA-85 (Benjamin Franklin Charter School)

The Benjamin Franklin Charter School is open.

AIR QUALITY/ENERGY SAVING PROJECTS

Flex Fuel Program

Currently, 39 of our fleet vehicles are running on E-85 ethanol fuel. All new replacement vehicles (less than ¾ ton) will be compatible with E-85. Approximately 50 Flex Fuel vehicles will be in our fleet within two years. Currently, the cost of E-85 fuel is approximately \$0.40 per gallon less than regular unleaded gasoline. Ten of our fleet vehicles run on Compressed Natural Gas (CNG). 39 on-road vehicles and 23 off-road (construction equipment) run on biodiesel fuel.

"Green" Programs

We continue to work with our vendors to expand the Green product line as it becomes available. 90% of our custodial paper supplies are from recycled sources. The Servicenter is now "single-streaming" waste at the Servicenter and a dumpster has been supplied for *cardboard only* recycling.

Energy Saving Projects

In 2001, the Public Works Traffic Division began an ongoing program to convert traffic signals from incandescent lamps to Light-Emitting-Diode (LED) bulbs. To date, 80% of our City maintained signals have been converted. LED traffic signals use 90% less energy than incandescent lamps, last five times longer, and provide better visibility.

/lt



Memorandum

City Manager's Office

TO: Mayor Penn and Members of City Council

THRU: Gary Sears, City Manager
Michael Flaherty, Deputy City Manager ✓
Alan White, Community Development Director ✓

FROM: Darren Hollingsworth, Economic Development Manager ✓

DATE: April 23, 2014

SUBJECT: Article: Top 10 Trends Affecting Downtowns & How to Respond at Home

Attached is a copy of the annual publication from Progressive Urban Management Associates (PUMA) on the Top 10 Trends Affecting Downtowns & How to Respond at Home. Brad Segal, President of PUMA, is a featured speaker for Englewood's 2014 Business Summit and will provide an overview of the top trends impacting businesses and how "Main Street" is responding to the ever changing environment.

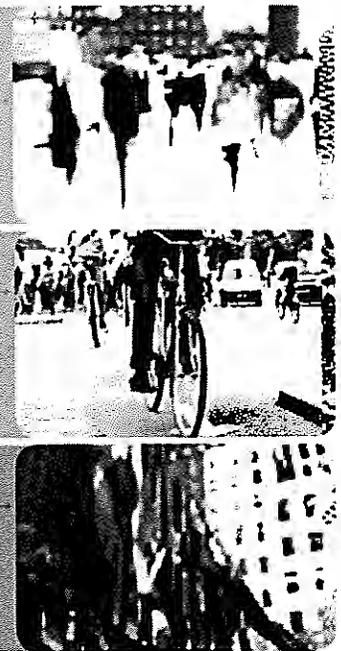
As the American economy pivots into the post-recession growth cycle, the 2014 edition of **P.U.M.A.'s Global Trends Report** prepares downtown management organizations, business leaders and local decision makers with an informed perspective on converging trends in demographics, lifestyles and global competition that will shape our cities for years to come.

Beginning in 2006, Progressive Urban Management Associates (P.U.M.A.) conducted ground-breaking research to identify the top global trends impacting American cities. The original "Top Ten Global Trends Affecting Downtowns" was prepared for the Downtown Denver Plan to forecast our hometown's growth and development patterns for the next 20 years. From the findings, we also developed practical recommendations for all American downtowns to anticipate and benefit from change. The **P.U.M.A. Global Trends Report** has subsequently been utilized in many cities to support a variety of downtown planning, marketing and economic development initiatives.

In 2011, the first update to **P.U.M.A.'s Global Trends Report** was undertaken to respond to the impact of economic recession and ongoing changes in demographics, lifestyles and global competition. The 2011 edition reshuffled half of the trends and provided convincing evidence that downtowns and urban areas will continue to benefit from them.

Now, in 2014, P.U.M.A. teams with the University of Colorado Denver College of Architecture and Planning to prepare the second update of **P.U.M.A.'s Global Trends Report**. Research was provided by 22 graduate students from the fall 2013 economic development systems class taught by P.U.M.A.'s Brad Segal and Anna Jones. More than 250 independent sources were utilized, reflecting the latest data and the world's most sophisticated thinkers and urban philosophers. Class research was verified, supplemented and edited by P.U.M.A.'s Rena Leddy and Erin Laetz, and the report was finalized by Brad Segal.

	2006	2011	2014
GLOBAL TRENDS	DEMOGRAPHICS Changing American Demographics Immigration Trends Changes with the "Creative Class"		
	LIFESTYLES Traffic Congestion & Value of Time Trends in Health Care/Wellness/Recreation Growth of Tourism America's Growing Debt Burden		
	GLOBAL COMPETITION Emergence of China, India, etc. Continued Advances in Technology Environmentalism, Sustainability, Climate Change		
	Changing American Demographics Education, Talent & Jobs Emergence of Young Professional Women	Changing American Demographics Education, Talent & Jobs Influence of Women	Changing American Demographics Education, Talent & Jobs Influence of Women
	Changing Consumer Behaviors Shifts in Transportation & Mobility Health, Wellness & Urban Form The Age of Austerity	Changing Consumer Behaviors Shifts in Transportation & Mobility Health & Wellness Rise of Regionalism	Changing Consumer Behaviors Shifts in Transportation & Mobility Health & Wellness Rise of Regionalism
	The Emergence of a Planetary Middle Class Continued Advances in Technology Sustainability Mainstreamed	Shift in Global Wealth Continued Advances in Technology Social Equity – The Neglected Pillar of Sustainability	Shift in Global Wealth Continued Advances in Technology Social Equity – The Neglected Pillar of Sustainability



CONCLUSIONS

Overall, global trends continue to appear favorable to promote growth in vibrant downtowns.

America's population is growing more culturally diverse, as well as younger and older.

Demographic trends in the United States remain favorable to downtown development. The population is growing both older (aging Baby Boomers) and younger (emerging Millennials and Gen Z). Both markets have fueled downtown population growth over the past decade and are poised to continue to populate urban environments, particularly in those cities that offer jobs, housing, amenities and activities that respond to their needs. America will become more culturally and ethnically diverse, creating an advantage for downtowns that welcome, accommodate and celebrate diversity.

Cities need to adapt to an increasingly connected and competitive world.

Broader distribution of information technologies is encouraging "bottom-up" innovation from entrepreneurs throughout the globe. Education will be key in ensuring that America remains competitive and cities that make connections to higher institutions of learning will benefit. Downtowns are poised to continue to be centers of creativity and innovation if they can offer a business climate favorable to the incubation and growth of small dynamic enterprises. The growing importance of women and Millennials in the American professional class creates opportunities for designing, programming and managing vibrant and interactive urban environments.

Resource-intensive lifestyles are not sustainable.

Changes in American lifestyles will continue to be influenced by global trends. The emergence of a planetary middle class will strain the supply and increase the costs of non-renewable resources, making traditional suburban land use and vehicular transportation patterns increasingly expensive and inefficient. At the same time, American lifestyle preferences are favoring more walkable, bike-

able and transit-rich communities. Cities will look to maximize the use of existing infrastructure and promote sustainable development.

Innovation and investment will be more reliant on regional initiative.

An age of fiscal austerity has diminished federal and state resources dedicated to infrastructure, education and innovation, and advanced economies (including the U.S.) are spending less on these economic building blocks than emerging economies with low debt loads and strong central governments. America's economic growth will be led by cities that choose to invest in regional transportation, education and cultural facilities. New public/private financing solutions will be required, ranging from neighborhood-based community venture funds to regional infrastructure banks. A willingness to invest (yes, new taxes) and innovate (public/private partnerships) will keep cities that choose to do so competitive and connected to the global economy. Those that do not choose this path will be left behind and mired in economic stagnation.

Planning for economic diversity is emerging as a priority.

With global trends in their favor, many downtowns are experiencing an economic renaissance that is attracting new investment and high income households. To preserve hope for upward mobility and their historical role in delivering the "American Dream", urban centers need to consider social equity in planning for the future by encouraging a variety of housing and transit options, an enhanced education system, public amenities that promote healthy lifestyles and policies that encourage equity. Vibrant downtowns are well positioned to capitalize on economic opportunities in the global marketplace by offering the advantages of jobs, entertainment, culture, education, recreation, health and livability accessible to all.

The research and conclusions of global trends offer many implications for the future of downtowns. Highlights, as analyzed by Progressive Urban Management Associates (P.U.M.A.), include the following:

DEMOGRAPHICS

Capture the young skilled workforce: Downtowns have the edge in attracting the young skilled workforce coveted by employers. To capture this market predisposed to urban living and experiences, downtowns should provide a welcoming environment and information services that make it easy to relocate for jobs and housing. Embracing social tolerance, celebrating multi-culturalism and using social communications tools will invite populations that are increasingly diverse and technologically savvy. Creative incentives, such as subsidizing student loan debt, should be considered.

Create an environment that appeals to women: The next professional, working and creative classes will increasingly be dominated by young women. Single female Boomers are also having a growing influence in the economy. Downtowns must look for ways to appeal to women in all facets of the downtown experience, including physical improvements, environmental stability (i.e. clean and safe), mixed-use living options, transit and mobility, daycare, retail and entertainment offerings. Encouraging female participation in local policy and urban design leadership positions could create a competitive edge.

Foster education: Educational institutions are civic anchors, economic stabilizers and incubators of new creative businesses and jobs that should be encouraged to locate and grow in downtowns. Education continuums, connecting local public school systems to colleges and technical schools, should be explored. As cities work to attract and retain young families, the development of quality downtown K-12 schools will be a powerful incentive.

Diverse price points and types needed for housing: To provide an environment that attracts a multi-skilled workforce and economically-mixed demographics, diverse housing price points and unit types are needed. Zoning codes, development

standards and incentives should be updated to promote opportunities for affordable, flexible, multi-generational and other nontraditional housing types.

Don't forget the Boomers and look out for Gen Z: The Great Recession has reduced mobility options for Baby Boomers and more are projected to "age in place." Urban amenities that appeal to both Boomers and Millennials should be considered, including robust dining and entertainment options, and investments in promoting healthy lifestyles from dog parks to public markets. The eldest of Gen Z are entering adulthood and will be looking for these same amenities.

LIFESTYLES

Implement comprehensive mobility strategies and "living streets": Downtowns need to invest in streetscapes, two-way conversations, connectivity improvements and other ways to implement "living streets" principles that support a variety of modes beyond vehicles with a greater emphasis on design for bicycles and pedestrians. Mobility options are needed as an alternative to congested highways and, importantly, to appeal to younger highly-skilled and educated populations that are increasingly disinterested in automobile use and seeking walkable, bikeable and transit-rich urban environments. Age-friendly universal design standards should be employed to promote accessibility for all, from aging Boomers to young families with infants and toddlers.

Promote the "sharing economy": Grounded with less consumptive values and armed with mobile technologies, Millennials and Gen Z consumers are increasingly seeking opportunities to share, rent or resell goods and services. Bicycle and car sharing will be the accepted norm in downtowns. Localized apps and other accessible technology platforms for sharing consumer goods, workplaces, housing, recreation and social experiences will build a sense of community.

Cultivate partnerships with health care providers: With growing demand for health care services, partnerships with local health care providers will be critical to create a competitive advantage for downtowns. Development and expansion of health care facilities will be important economic stabilizers and create significant business spinoffs. Access to health care, through clinics and retail applications, should be pursued. Health care

providers will also be strong civic partners to help promote healthy lifestyles through urban living.

Capitalize on the healthy places and food movements: Advanced by the Urban Land Institute, a global focus on building healthy places will grow within the real estate development industry. Downtowns can capitalize on this trend by improving the public realm with active green spaces, inviting connections and walkable streets. Several healthy food movements are converging to benefit downtowns. New retail prototypes can serve rapidly growing niches in locavore and organic segments. Urban farming is a trend that can thrive in downtown locations on rooftops and vacant land. Initiatives to eradicate food deserts can bring coveted corner stores and full-service groceries to underserved urban areas.

Keep it fun, entertaining and interesting: Over the past 25 years many downtowns have become hubs for entertainment, culture and sports. To remain competitive and continue to attract a young and diverse workforce, fortifying and expanding downtowns' experiential attractions will be critical. Downtowns should integrate new mobile technologies into marketing and promotions. A variety of cultures and languages should also be accommodated, appealing to an increasingly diverse local population and international tourists.

Be a strong advocate for regional investment and collaboration: Federal and state investment in infrastructure, mobility and education has decreased. Cities that choose to invest in these initiatives will thrive; those that do not may stagnate. Downtowns will need to educate communities on the benefits of regional cooperation and investment. Solutions to increasing challenges related to social equity, including housing affordability, better wages, improved schools and homelessness, will require regional approaches. A new emphasis for downtown organizations may include introducing new skill sets and leadership capabilities to affect policy and foster regional collaboration.

GLOBAL COMPETITION

Entrepreneurship will continue to be a key to job growth: Attracting, retaining and growing small businesses will continue to be a key for promoting job growth and remaining globally competitive. Downtowns should explore ways to broaden support to small

businesses and startups through a variety of means, including technical assistance, co-working and other flex spaces, creative incentives and/or designation of formal "innovation" zones.

Develop innovative public/private financing tools: While Global Trends are favorable for downtown investment, conventional financing will be constrained due to lingering effects of the recession and government austerity measures. Localities will need to develop innovative public/private financing tools, with options ranging from regional infrastructure banks to local community lending and equity funds.

Be technologically relevant: Social communications, in connection with both place-based and business applications, will continue to grow with the proliferation of mobile technologies and the influx of Millennials into the workforce. Downtowns need to make sure that they are technologically relevant, both in providing the infrastructure that supports ubiquitous computing, 3D printing and in developing the creative applications that keep a tech savvy population engaged.

Adaptive reuse will be more affordable as construction costs rise: As global demand continues for building materials, the cost of new construction will increase. The reuse of existing buildings will become relatively more affordable. Beyond traditional historic properties, reuse opportunities will become increasingly attractive for post-1950 buildings, including high rise office buildings that were constructed during the 1970s and 1980s.

Incorporate sustainability as part of the downtown brand: With compact urban environments that include business, education, health, culture and living assets, downtowns offer inspiration and relevancy to emerging generations and the economic model for a sustainable future.

Stay on the leading edge of social equity issues: With income inequality a growing national concern, and urban areas prospering from global trends, there will be increased pressure on downtowns to plan for and participate in social equity solutions. By bringing private sector perspectives, downtown management organizations are in a unique position to offer balance in the social equity dialogue that will include housing, wages, education, homelessness and other topics. Downtowns can bring leadership, research capabilities and policy options to this emerging trend.

10 GLOBAL TRENDS AFFECTING



DEMOGRAPHICS

1

Changing American Demographics

There are now four generations shaping American cities, including Baby Boomers (born from 1946 to 1964), Generation X (1961 to 1984), Millennials (1977 to 2003) and Gen Z (1996 to present). Each generation has been influenced by historical events, technology and other environmental factors.

- America's 76 million Baby Boomers are better educated, healthier and wealthier than all previous generations. Given their sheer numbers, they have created an unprecedented boom in American production and consumption. Now they are entering their retirement years, and while they are more physically active than prior generations, they will create enormous demands on the health care system. Recent erosion in home equity and retirement fund values have reversed past mobility trends for Baby Boomers, and now more are expected to retire later and to "age in place."

- The 53 million individuals of Generation X, once known as the "slacker generation" for their cynicism and bitterness toward Baby Boomers, are maturing with the majority of them now married with children. Generation X households have the most post-recession disposable income and now comprise the largest group of recent home buyers. Generation X is approaching its prime time with opportunities to move into leadership and decision-making positions as Baby Boomers start to retire. Employment prospects are good for Gen X'ers, given that this generation is two-thirds the size of the Boomers.

- America's 77 million Millennials, brimming with optimism and a strong sense of social activism, are now

Millennials, who today comprise 36% of the workforce, will make up 50% of the workforce by 2020.

aiming to build careers. Connected to technology from the crib, Millennials are true multitaskers and drivers of technological innovations that include social communications and smart phones. Millennials are used to a wide variety of choices and the ability to personalize and customize, not only consumer goods but ideas as well. Millennials are the most culturally diverse generation and are a factor in increasing racial diversity and acceptance in American cities. Fifty eight of the largest 100 American cities are now majority minority, compared to 43 in 2000.

- The Gen Z's eldest are now entering college, and where Millennials are optimistic, Gen Z are more realistic. They've grown up in a post 9/11 world, the Great Recession and continuous reports of school violence. These events make them more cautious, however they are inspired to improve the world. Gen Z is ushering in the most dramatic demographic shift in American history; the displacement of whites as the majority racial group resulting in the shift to a society without a clear majority group. By 2018, children under 18 will be majority-minority and there will be no racial majority in the U.S. by 2042.

Other notable demographic shifts find Hispanics emerging as the largest ethnic group in American cities (26% of urban dwellers are Hispanic vs. 22% for African Americans).

2

Education, Talent & Jobs

The connection between education, talent and jobs emerged in the last edition of P.U.M.A.'s Global Trends Report. While there are plenty of available workers in the post-recession economy, employers are having trouble filling certain types of jobs due to widening skills gaps. Sought after employees are becoming harder to find; the labor pool is shrinking because experienced Baby Boomers are beginning to retire and the rate of immigration has slowed. Twenty million jobs will be created through 2020, creating more jobs than there are skilled workers to fill them.

A competitive advantage is already placed on "the talent dividend," or the concentration of highly skilled employees in cities. Cities that cultivate and are able to fill mid- and high-wage

jobs are in the best position to economically flourish. Increasingly, young highly educated adults are choosing to move into cities. Since 2000, in more than two-thirds of the nation's largest cities, the young college-educated population grew twice as fast within three miles of the urban core as in the rest of the metropolitan area. Companies will be under increased pressure to consider operating in city centers as the limited supply of this talent niche becomes more urbanized. Additionally, Millennials, who today comprise 36% of the workforce, will make up 50% of the workforce by 2020.

Communities that are home to large educational institutions will enjoy economic advantages. During the recession, foreclosure and unemployment rates were generally lower in college towns. Educational institutes can also help bridge the skills gap in the cities in which they are located.

Immigration, one of our top trends from P.U.M.A.'s original Global Trends Report, will continue to be a factor in building a highly skilled labor force. College educated immigrants now outnumber those without a high school diploma in 44 of the 100 largest metropolitan areas. In 2005, foreign-born individuals represented one in eight Americans. That number is anticipated to increase to one in five by 2050.

3

The Influence of Women

Since the first edition of Global Trends, the influence of women on shaping cities and downtowns has continued to grow. The year 2009 was a landmark, marking the first time that more women were employed in the U.S. labor force than men. In the following year, two-thirds of family households had women who were either breadwinners or co-breadwinners.

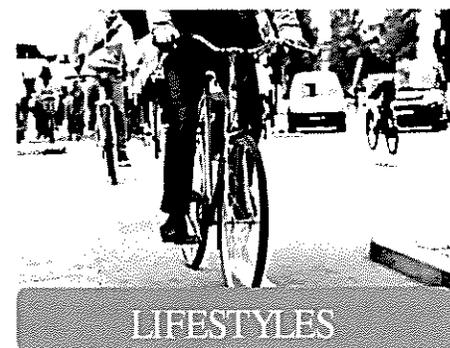
Women are anticipated to dominate professional occupations in the future and have been outpacing men in educational attainment since the 1970s. In 2011, women received 57% of all bachelor's degrees, 60% of all master's degrees and 51% of all doctorate degrees. To fortify their position as hubs for commerce, downtowns must offer environments that appeal to professional women. Vibrant mixed-use environments can fulfill diverse needs that include shopping, socializing, grooming, childrearing and other household activities.

ECTING DOWNTOWNS

Single Boomer women are emerging as an economic power, as they outlive their spouses or have separated from them. Many are favoring cohousing or house sharing, where two or more singles move in together as housemates. With homeownership being very important to Boomer women, they are the second largest segment of homebuyers in the U.S. and account for 20% of home purchases.

Despite the growing importance of females in the workplace, they have not yet achieved comparable significance in the corporate, political and design-related professions that influence the shape of cities. The percentage of female mayors of cities with over 30,000 people is 17%, only 18% of lawmakers in Congress are women and six states have female governors. In the design professions, less than 15% of architects and 37% of planners are female. However, these imbalances are subject to change as 45% of master degrees and 46% of doctorate degrees in architectural and planning services were received by women in 2012.

The national and international political landscape is expected to change as more females are drawn to elected office. Female political priorities differ from those of men with an emphasis on economic development, environmental issues and health care.



LIFESTYLES

4

Changing Consumer Behaviors

The Great Recession has ended and while consumer expenditures have reached pre-recession levels, consumer confidence remains low. The

Women received 57% of all bachelor's degrees, 60% of all master's degrees and 51% of all doctorate degrees.

pre-recession era of impulse-driven conspicuous consumption appears to be over, replaced by more practical and deliberate spending. The factors determining value now include quality, functionality and convenience, environmental and social considerations.

Boomers are facing the prospect of working longer and retiring with smaller nest eggs than they expected pre-recession. Those in Generation X are in the process of rebuilding their wealth while at the same time supporting households. With their entrance into the work force and their desire to live in an urban setting, Millennials will be the driving force behind consumer spending and the sharing of goods and services in downtowns.

Technology is changing the shopping experience and will continue to do so as businesses adapt new technologies to make shopping more convenient. Mobile payment applications, location based coupons, and in-store virtual dressing rooms are creating an improved experience for the customer. While online sales are increasing, they still account for a small portion of total retail sales. In 2013, online sales only accounted for 6% and are expected to account for 10% by 2017.

The growth of the "sharing economy," where social networks allow individuals to share, rent or resell their belongings, is flourishing in high density urban areas. Sharing applications now include cars, workplaces, hotel lodging and household tools and appliances, and are expected to grow over time.

As downtown populations increase, the demand for a wide variety of retail has grown. This has influenced big-box retail companies to re-examine their store formats. Grocery retailers are starting to adapt as more consumers (especially Millennials) living in downtowns demand more organic and natural foods.

5

Shifts in Transportation & Mobility

P.U.M.A.'s first Global Trends Report focused on traffic congestion and the value of time. Since our second report in 2011, we've seen significant changes in transportation preferences. Congestion remains a significant factor on

American highways as the average commuter in the 100 largest cities loses an average of 39 hours per year sitting in traffic going nowhere, compared to 14 hours in 1982. Congestion has stabilized in the past several years and vehicle miles traveled has for the first time decreased between 5% and 9% from 2006 to 2011, a factor of the recession, telecommuting, aging Boomers and emerging trends in mobility.

Vehicle expense and demographic changes are shifting behaviors away from autos.

Car and bike sharing programs have been adopted in many cities across the globe. Today, 500 cities in 49 countries host modern bike share programs, the fastest growth of any mode of transport in the history of the planet. Value premiums are being placed on urban living environments where residents can walk, bike or take mass-transit to work, shopping and recreation. "Walkable real estate" can command value premiums of 50% to 100%. Increasingly, cities are using their "walk scores" as a measure of economic competitiveness.

America's two largest demographic groups – Baby Boomers and Millennials – are primarily responsible for changing transportation habits. Boomers are simplifying and downsizing households, often moving to walkable urban areas. Millennials, many of whom grew up being taxied in the back seat of their parent's car, are seeking walkable and social environments. The share of automobile miles driven by persons in their 20s has dropped precipitously over the past 15 years: this age group accounts for nearly 21% of all automobile miles driven in 1995, but less than 14% by 2009.

Local, state and federal transportation priorities are changing to favor bike lanes, more walkable communities, light rail, high speed trains, streetcars and the like. In 2012, 130 communities adopted "Complete Streets" policies that encourage modes beyond cars, bringing the national total to nearly 500. Public transit continues to be an economic building block as more than 80 cities in the U.S. and Canada are exploring new streetcar and/or rail systems.

Walkable real estate can command value premiums of 50% to 100%.

6 Health & Wellness

Prior editions of P.U.M.A.'s Global Trends Report focused on the growing imbalance between the demand for and supply of American health care. As the number of people over the age of 65 is expected to grow to 70 million by 2030, greater demand will be placed on the health care profession (persons age 65 and over generate three times more doctor visits than younger persons). With half of U.S. doctors over the age of 50, their pending retirement coupled with declining enrollment in health care education is expected to create a shortage of health care professionals. The Affordable Health Care Act and expansion of Medicaid is accelerating this imbalance, adding an estimated 32 million persons to insurance rolls by 2020.

The health care industry will continue to experience significant growth and have an increased economic impact on cities. Employment opportunities and upgraded infrastructure will strengthen the role of health care institutions as economic anchors and civic leaders.

The connection between health and the built environment is an emerging trend, propelled by a national awareness toward the rise of chronic conditions such as obesity. The real estate market is catching on to the preferences of Millennials and Baby Boomers for healthier lifestyles, demonstrated by the Urban Land Institute's global focus on building healthy places. Cities are responding with policies and incentives to shape walkable and bikeable communities, eradicate food deserts and improve access to healthy food.

Creating opportunities for cities, the locavore movement continues to grow, and studies find that the overwhelming majority of urban dwellers will pay a premium for locally grown food. The concept of urban agriculture is being embraced, community gardens are increasingly popular and agricultural conversion is a viable option in shrinking cities and suburbs.

7 Rise of Regionalism

When we first published P.U.M.A.'s Global Trends Report, the share of the national debt for each American was \$29,000. Seven years later, that number is nearing \$55,000 and growing. And while policymakers are focused on corraling America's debt burden, the demographic imbalance between retiring Baby Boomers and working Gen Xers and Millennials makes this a daunting task. Medicare and Medicaid obligations continue to grow as the

largest share of the federal budget. To support Social Security, the second largest share of the federal budget, there were 16 workers for each pension recipient in 1950, and by 2030, there will be only two workers for each recipient.

Acknowledging the debt burden and its role in constricting the ability of the federal government to invest in infrastructure, education and innovation, this trend was renamed "The Age of Austerity" in the 2011 edition of P.U.M.A.'s Global Trends Report. Today, a dysfunctional and polarized political climate in Washington adds the dimension of paralysis, prolonging an ominous trend for limited federal response.

Unlike the federal government, most states and local governments must operate with balanced budgets. Cities and counties are partnering with private companies, universities, hospitals, unions, and other institutions in order to make things happen. An emerging trend of regional collaboration and investment marks a historical shift in taking on responsibilities once reserved for higher levels of government. For example, cities like Los Angeles, Denver and Chicago are largely self-financing their regional transit systems instead of waiting for federal funds. A variety of tools are being mobilized to finance local and regional investments in infrastructure, education and innovation. Regional bond and tax initiatives, infrastructure banks and public/private partnerships are reshaping how public works are constructed.



8 Shift in Global Wealth

In prior editions of P.U.M.A.'s Global Trends Report, we looked at consumption patterns in China, India and other emerging economies around the world and their impact on American cities. As the global economy

As the global economy recovers from the economic downturn, a dramatic rise in personal wealth is creating a rapidly growing international middle class.

recovers from the economic downturn, a dramatic rise in personal wealth is creating a rapidly growing international middle class. In a world of interconnected parts, America's ability to chart its own destiny continues to diminish.

The recession accelerated the relative growth of emerging economies (led by China,

India and Brazil) while creating a prolonged period of economic stagnation in advanced economies (U.S., Europe and Japan). China eclipsed Japan as the world's second largest economy, and as its middle class grows, individual purchasing increases and its population continues to urbanize. China's relative consumption of global commodities continues to increase (59% of global concrete in 2011 vs. 47% in 2005, and more than 24% of global car sales in 2011 vs. less than 1% in 2000).

It's not just China that is becoming wealthier. Rapidly rising consumption patterns are also evident in Brazil, Mexico, Indonesia, South Korea, Turkey and Russia as well as other emerging economies. 20% of the world's people in the highest income countries account for 86% of total global private consumption - the poorest 20% only represent 1.3%. The size of the "global middle class" will increase from 1.8 billion in 2009 to 3.2 billion by 2020 and 4.9 billion by 2030. A majority of this growth will be centered on Asia, with 66% of the global middle class living on that continent by 2030.

Emerging economies are largely unencumbered by debt and most are led by strong central governments that will invest heavily in infrastructure, education and innovation. Continued global growth will also place upward pressure on the prices of commodities and resources, making land use patterns that promote sprawl and vehicle use increasingly expensive.

9 Continued Advances in Technology

As cited in the 2011 edition of Global Trends, the expansion and advancement of mobile technologies continues to have profound implications for cities. The projected number of mobile connections (7.4 billion) is expected to be more than the projected global population (7.2 billion) by 2015.

The ubiquity of mobile devices has resulted in an emergence of apps for real-time, up-to-date information. For example, mobile apps allow drivers to change their routes in real

time and to show current parking availability throughout cities.

Municipalities are capitalizing on mobile apps and the Internet to provide transparency in public processes and better engage with citizens. "Digital meeting halls" are likely to be used increasingly as Generation X and Millennials become more involved in planning and other civic pursuits.

Mobile devices are continuing to diminish the importance of static office locations, allowing for connections anywhere anytime. Office space configurations are changing, with reduced space needed to conduct business, plus greater utilization of space beyond traditional eight-hour workdays. To attract young skilled employees, office design will increasingly combine business and social functions – a growth of mixed-use principles within buildings as well as outside of them. The growing popularity of "co-working" spaces are reflective of these trends.

Tech giants are experimenting with augmented reality products, providing computer-generated sensory input such as sound, video, and GPS to enhance one's own environment. Smart technologies will supplement mobile devices, cars, buildings, and other elements of the built environment to enhance the quality of life in cities. With real-time data-intensive smart technologies, apps, cloud storage, and sharing, cities are under pressure to make high-speed internet access faster and free to the public, similar to over-the-air television.

Advances in 3D printing technology may radically change manufacturing processes, adding another advantage to clusters of innovation in cities. Traditional manufacturing relied on testing of prototypes and the creation of massive industrial infrastructure for production. 3D printing allows for customization in both prototypes and production, drastically cutting manufacturing costs and timing.

10 Social Equity – The Neglected Pillar of Sustainability

Since the first edition of P.U.M.A.'s Global Trends Report, the majority of the planet now lives in cities, as opposed to rural areas. Cities today house 3.5 billion people and an additional 3 billion will urbanize by 2050, resulting in more than two-thirds of the world population living in cities. Resource consumption at current levels could result in annual demands of 200% of the Earth's overall bio-capacity, its ability to meet human needs with biologically productive lands and oceans, by 2050.

Cities provide a beacon of hope for encouraging more sustainable patterns of development. Currently, America's 100 largest metropolitan areas account for 75% of the nation's economic output with 56% of the country's carbon emissions. American cities are innovators in sustainability policies, encouraging LEED and "Net Zero" certified buildings and innovation in green technologies.

While there is broad understanding of the economic and environmental aspects of sustainability, its third pillar, social equity, is largely neglected. As global trends have benefited cities in recent years, we have seen a migration of largely upper income professionals to live in downtowns. At the same time, income inequality in the United States is at its most extreme since 1928. Today, the top 1% of American households earn 22.5% of pre-tax wealth, while the lower 90% of American households earn less than 50% of pre-tax wealth for the first time ever.

Economists debate whether income inequality impedes overall economic growth, but it can pose challenges for cities. Many urban areas are on the verge of becoming enclaves of the rich, unable to house or sustain service workers or middle income professionals such as teachers and nurses. Young skilled Millennials, the raw material needed to grow a professional downtown workforce, are finding it increasingly difficult to afford urban lifestyles.

Cities, once the gateway for the "American Dream" of upward mobility, may have difficulty in delivering this hope in the future. A landmark 2013 study found that income mobility is more problematic in sprawling economically segregated cities than in high-density urban areas with mixed incomes. Downtowns may need to be more proactive in promoting affordable housing, better wages and quality schools, or expect a rising tide of civic activism to demand them.



Research for P.U.M.A.'s Global Trends Report 2014 was undertaken by 22 graduate students in the fall 2013 economic development systems class at the University of Colorado Denver College of Architecture and Planning, Master of Urban and Regional Planning (MURP) program. The MURP program counts over 1,300 alumni and is the largest planning program in the Rocky Mountain region. Located in the heart of Downtown Denver, we use Colorado as our classroom and emphasize experiential, hands-on, real-world learning. Our teaching, research and community engagement center on three issues at the forefront of planning practice: Healthy Communities, Urban Revitalization, and Regional Sustainability.

Research was verified, supplemented and edited by P.U.M.A.'s Rena Leddy and Erin Laatz. P.U.M.A.'s Brad Segal finalized the report. Supporting research for P.U.M.A.'s Global Trends Report 2014 and information on public presentations are available by contacting us at www.pumaworldhq.com
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From left to right: Brad Segal, co-lecturer, Elizabeth Fuseller, Watkins Fulk-Gray, Ryann Anderson, Hamad Basaeed, Matthew DuBose, Bradley Boland, Dylan Grabowski, Preston Nakayama, Tim Camarillo, Eugene Howard, Clayton Cross, Jose Juarez, Lisa Steiner, Adam Rolstad, Brandon Shaver, Riley LaMie, Matthew Christoff, Cory Hoerner, Craig Fisher, Elizabeth Gwinn, Kent Wimbush, Robert Ng, Anna Jones, co-lecturer



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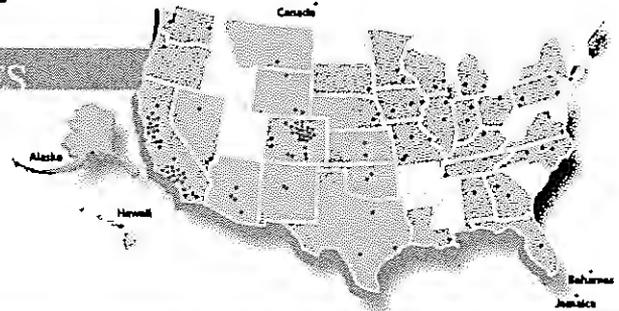
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Progressive Urban Management Associates (P.U.M.A.) is a consulting firm providing management, marketing and financial services to advance downtown and community development. The firm has provided services to more than 200 clients in 35 states, the District of Columbia, Canada, Jamaica and the Bahamas. Clients include downtown management organizations, local governments, community development corporations and private firms.

SPECIALTIES

- n Economic Development Strategies
- n Strategic Planning
- n Creating Healthy Communities
- n Community Engagement
- n Forming, Expanding Or Renewing Business Improvement Districts
- n Community Development Tools

COMMUNITIES



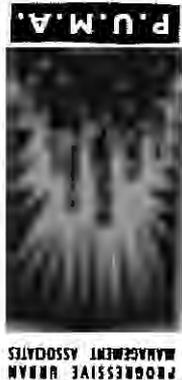
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COMMUNITY DEVELOPMENT MONTHLY UPDATE

April 2014

DEVELOPMENT REVIEW PROJECTS

- *2967, 2969, and 2971 South Lincoln Street*
Project: Tri-plex
 - These newly constructed units are being offered for sale at a price of \$480,000 each.

- *3550 South Inca*
 - A DRT meeting was held in May with the architect for the Rocky Mountain Veterinary Neurology Clinic. The plans call for demolishing the existing building and constructing a new 10,000 SF facility.
 - A follow-up DRT meeting was held January 21. The architects will begin preparing construction drawings for a possible start date in spring.

- *Craig Hospital Expansion (3425 South Clarkson)*
 - Craig Hospital closed Clarkson permanently on January 22.
 - Construction is underway.

- *Englewood Shrine Club (Floyd and Logan)*
 - Shadow Creek Homes has purchased the Shrine Club building and is interested in developing the property with a residential use. A DRT application was submitted on September 23.
 - The developer is requesting a PUD that includes renovating the former Shrine Club building into four rental homes. The proposal also includes the construction of four detached single-family homes, each with the potential for flexible living space located above the detached garages. A pre-application neighborhood meeting was held at 6:30 pm on Thursday, November 7th, 2013 at 3299 S. Logan Street.
 - A public hearing before Planning Commission is scheduled for April 22, 2014. The proposal includes:
 - Two dwelling units in the existing Shrine Club building with detached garages and one accessory dwelling unit
 - Two new single family homes with detached garages and two accessory dwelling units
 - Maintenance of the existing single family home at 3265 South Logan Street.
 - **At the April 22 public hearing, the Planning Commission voted 9-0 to forward the PUD request to City Council with a favorable recommendation. First reading at City Council is tentatively scheduled for May 19.**

- *Flood Middle School Redevelopment (Broadway and Kenyon)*
Project: 306 luxury apartment complex
 - Edward Barsocchi closed on the property with Wood Partners, who will ultimately develop the site. Building permits have been submitted and are pending final approval.
 - A Building Permit was issued on January 3, 2014 for construction. Construction is underway.

- *General Iron Works (Bates and Galapago)*
 - Met with developer on February 24 to discuss an affordable housing project on five acres of the site.
 - Owner expects to receive no further action letter from Colorado Public Department of Health and Environment (CDPHE). This concludes actions under the Voluntary Clean-up Plan filed with CDPHE.
 - **Staff spoke with the property owner on April 10 regarding litter and stabilization of the site.**

- *Groove Toyota (5460 South Broadway)*
 - Construction is underway for a \$6.7 million project.
 - Groove Subaru is planning a remodeling project that would go forward later this year. The project is in the early stage of discussions.

- *Hill Top Motel (3800 South Broadway)*
 - Met with franchisee for Dunkin Donuts about a possible redevelopment of this property into a 2,200 s.f. facility with drive-thru.
 - Met with artist seeking to construct flexible artist loft space with some commercial, e.g. coffee shop.
 - **The property is under contract with a buyer seeking to rehab and repurpose the existing structure. The due diligence phase is nearing completion.**

- *Kent Place (University and Hampden)*
Project: 300 for-lease residential units; 48,175 square feet of retail/commercial
 - The commercial and retail space is 100% leased.
 - Construction continues on the residential portion of the project on 300 residential units.
 - Phase I residential leasing to commence in June 2014 with occupancy beginning in the Fall of 2014.

- *Larry Miller Nissan (5001 South Broadway)*
Project: 41,189 square feet for retail/commercial development
 - Advance Auto Parts is now open.
 - Sprouts Farmers Market construction is well underway, with an anticipated opening in June.
 - The permit for the middle building has been issued. Tenants for the middle building have been identified as: Mattress company, salon, and Five Guys

- Burgers and Fries. There remains 1,100 square feet of available space in the middle building and Cadence is seeking a viable tenant for this space.
 - **Construction for the middle building is underway.**
 - **The signalized intersection funded with a City incentive is complete.**
- *Lone Star Trust (NEC Clarkson and US 285)*
 - Property is currently being considered for development to become a memory care and assisted living facility. Zoning is in place to allow this use.
 - The prospective user is conducting due diligence on the potential acquisition of this property.
 - **Signature Senior Living, LLC applied for a variance to reduce the required spacing for Group Living Facilities. The Board of Adjustment and Appeals hearing is scheduled for May 14.**
 - **If the variance is granted by the Board, Signature Senior Living will apply for a Conditional Use Permit.**
- *Masonic Property (3500 South Sherman)*
 - A variance was granted for a reduction in the required amount of ground floor commercial space for this zone district. The variance expires July 4, 2014.
 - The broker for the property is actively contacting developers and neighboring property owners to seek buyers for the property.
- *Martin Plastics (Oxford and Navajo)*
 Project: A maximum of 252 residential units
 - Staff met with LCP to discuss the possibility of phasing the project and possibly keeping the bow-truss building. According to the PUD, an administrative modification can be made if the increase in ground coverage of structures is 20% or less. LCP will look into total ground cover and submit at a later date for a DRT meeting.
 - Staff met with the developer to discuss PUD amendment and fire access issues.
 - **Staff met with the developer to further discuss PUD amendments and other possible options allowed within the existing PUD.**
- *Nathan's Funtastic Fun (Broadway and Dartmouth)*
 Project: Redevelopment to a Chick-Fil-A restaurant
 - The Planning Commission voted 7-2 to forward PUD to Council.
 - City Council voted 6 - 1 to approve the Chick-Fil-A PUD and the Speer's Broadway Addition Major Subdivision on December 2, 2013.
 - Abatement on the commercial building has begun. Once the abatement is complete demolition of all structures will start.
 - **Demolition permits have been issued.**
 - **According to the project manager representing Chick-Fil-A, construction has been delayed. Construction will commence in August**

2015, and the store is scheduled to open in January 2016. The delay is a corporate decision.

- *Scientology Building (3385 South Bannock)*
 - Based on a conversation with the Architect, the property recently sold and the developer plans to scrape the structure and construct an apartment building, with some ground floor live work space or office space.
 - DRT meeting with applicants was held on February 11, 2014. Applicant is researching issues with using alley for access and possible deck encroachments over public rights-of-way.
 - **Applicant will be applying for an Alternative Parking Plan to reduce the number of parking spaces and width of drive aisle in parking garage. Application expected the week of April 28, 2014.**

BOARDS & COMMISSIONS

- *Board of Adjustment and Appeals*
 - The Board has not met yet in 2014.
- *Keep Englewood Beautiful*
 - Planning session will be held at the April meeting to discuss events for the upcoming year.

COUNCIL REQUESTS

- CR14-002: Kent Place Construction Cranes
- CR14-028: Creative District Information
- CR14-038: Zoning Inquiry regarding Homeless Center
- CR14-044: Grow Center Impact on Development
- CR14-048: Council Bill No. 60 Inquiries – Zoning vs. Community Covenants and Restrictions
- CR14-057: Cultural District Follow-up
- **CR14-078: Virere Lights Inquiry**
- **CR14-081: Hotel Room Inquiry**

HOUSING

- *Rehab*
 - Under Construction
4896 South Delaware Street
 - 3686 South Fox Street
Outside legal counsel filed a Complaint with Arapahoe County Court seeking a judgment against the former owner. The Court will consider the Complaint at 9:30 o'clock on March 7, 2014. When granted the eviction, coordinated through the Arapahoe County Sheriff's Department, will begin.

On March 5, 2014, the former owner signed a Personal Property Release granting the City the right to remove all personal property from the premises. Outside legal counsel then filed a Motion for Dismissal with the Arapahoe County Court. The personal property has been removed and the rehab will begin in the next several months.

- *Energy Efficiency Englewood (E³)*
 - The City received a Notice to Proceed for the 2013/2014 Energy Efficiency Englewood (E³) program. Community Development Block Grant funding was received for 12 income-eligible homeowners. Each grant is \$8,000, with a 20 percent match from the homeowner, for eligible energy saving home improvements. Applications have been mailed and interviews are starting. There are currently 45 people on the waiting list.
 - All 12 homeowners have received their energy audits and are proceeding with their energy saving upgrades.
 - Amendment No. One to the CDBG Agreement has been fully executed, authorizing the reallocation of \$27,500 from the Rehab Project to the E³ project. The additional funding will provide grants to 3 additional income-eligible families.

SPECIAL PROJECTS

- *Englewood Light Rail Corridor Plan*
 - Community Development submitted an application to DRCOG for a second round of planning funding to explore in greater detail key implementation projects identified in the original Plan. DRCOG notified Community Development on September 19 that the City's application was approved for funding for fiscal years 2014-2015 by the DRCOG Board of Directors. The total approved funding amount for this project is \$300,000.
 - An IGA with RTD is currently being prepared and is projected to come to Council in May. A request for consultant proposals is expected to be released in June, with the final selection to be made in August.

- *Development of Acoma/Englewood Parkway*
Project: 109 residential units; 23,000 retail/commercial space; parking structure and surface parking
 - On August 21, the Authority unanimously voted to pursue exclusive negotiations with Medici Communities on the Acoma/Broadway/Englewood Parkway property. City Council will be briefed on the project at the September 3 Study Session.
 - Troy Gladwell of Medici Communities held a community meeting on October 16 to review the proposal and answer questions. Approximately 50 people attended. A second community meeting was held on November 12.
 - Second reading was held on November 4 on the sale of the City's parcel to the Englewood Urban Renewal Authority.
 - Medici held a third community meeting on December 10 in the Community Room.

- Medici will be submitting a DRT application the week of January 20. Medici is submitting an application to CHFA for housing tax credits. Support letters from City Council, EURA and Community Development have been provided to the developer. **A redevelopment and sale agreement has been drafted and is being reviewed by Medici and EURA/City Attorneys.**
- DRT was held on February 11. Revisions to the site plan include a reduction in dwelling units to 109 and an increase in parking of approximately 25 spaces. Alternatives for on-street parking on Acoma are being evaluated.

ZONING

- *Home Occupations*
 - City Council asked staff to research possible changes to the Home Occupations policy in order to allow home businesses in the R-1-A zone.
 - Public Hearing with Planning and Zoning Commission was held on October 8, 2013. The Commission voted to recommend approval to City Council.
 - Approved at first reading with City Council on January 21, 2014. Public hearing scheduled for February 3, 2014. A second public hearing was held on February 18, 2014.
 - Council approved Ordinance by 7-0 vote on March 17, 2014. Ordinance becomes effective on April 19, 2014.
- *PUD Process Amendment*
 - On September 4, 2013 Planning & Zoning Commission reviewed proposed changes to the PUD review process. The Commission supports the two-step process, which allows a District Plan and Site Plan to be reviewed separately, allowing developers some level of entitlements before proceeding with a more detailed site plan.
 - Study Session with Planning & Zoning Commission is scheduled for April 8, 2014. **A public hearing with Planning & Zoning Commission was held April 22, 2014. The Commission voted 9-0 to forward to Council with a recommendation for approval.**
- *Non-Conforming Structures*
 - The Community Housing Development Association requested a zoning text amendment to the UDC, so that their recently renovated apartments (Canterbury East and Canterbury South; 3550 and 3600 South Delaware Street) would not be non-conforming due to higher density.
 - Planning & Zoning Commission reviewed the request on September 17, 2013 and requested additional information on the number of structures in the City over the allowed density. Most Commissioners did not support a text amendment for a specific property or specific to affordable housing, but potentially would support rezoning for higher density in this area.
 - Staff has found 104 structures that are nonconforming due to density. Staff continues to research options that preserve existing development and the right to rebuild following damage or destruction.

- A Public Hearing with Planning & Zoning Commission was held on February 20, 2014. The Commission recommended approval.
 - First reading at City Council was held on for April 7, 2014.
 - **Public hearing with City Council was held on April 21, 2014. Second reading is scheduled for May 5, 2014.**
- *Small Lot Development Standards*
 - A Study Session was held at Planning and Zoning Commission on October 22, 2013. The study session focused on proposed amendments to the UDC that establish dimensional standards for small lots. The amendments provide property owners and lenders with a high degree of certainty for the purposes of appraisal, sale, additions, redevelopment, etc.
 - A public hearing is scheduled with Planning Commission on November 19, 2013.
 - The Planning Commission recommended approval of the Small Lot Development Standards at the November 19 public hearing.
 - Additional review criteria and a change in appeal process recommended by City Attorney's Office. An additional public hearing with the Planning and Zoning Commission is scheduled for March 4, 2014.
 - Planning & Zoning Commission held a public hearing on March 18, 2014. The Commission voted to recommend approval to Council.
 - *Zoning Site Plans*
 - Staff is working on changes to the Zoning Site Plan review process. Changes are proposed to address cases where a site work is proposed or a building permit is not required, but applicants are looking for some assurance of development approval.
 - A public hearing was held on February 20, 2014; the Commission recommended approval to City Council.
 - **First reading at Council is tentatively scheduled for May 5, 2014.**
 - *Transit Station Area Zoning Regulations*
 - Staff is working with the Planning and Zoning Commission to revise Transit Station Area (TSA) zoning regulations that will eventually be adopted for portions of the Englewood Light Rail Corridor.

ART SHUTTLE

- The Intergovernmental Agreement (IGA) between the City of Englewood and RTD for 2014 funding of the art shuttle was approved on March 17, 2014. Through the IGA, RTD will provide \$257,411 for shuttle operations, maintenance, and fuel. The City's share will be \$59,838.
- The Shuttle Services Operations Contract with MV Public Transportation, Inc. was approved by Council on March 17, 2014. The contract covers the operation and maintenance of the art shuttle for 2014 for a total contract amount of \$268,729.20.

BUSINESS NEWS

- *Arapahoe County Enterprise Zone*
 - Craig Hospital was approved by the State's Economic Development Commission as a qualified contribution project. Craig Hospital has initiated the capital fundraising campaign and contributions through the Arapahoe County Enterprise Zone are being processed.
 - The Colorado Office of Economic Development and International Trade has changed the software backing the enterprise zone and administrators across the state are working on implementing this new requirement. The impact to businesses is minimal - only 2013 precertification authorizations will be temporarily delayed.
 - The State's Economic Development Commission approved a \$12,000 grant to support the administration of the Arapahoe County Enterprise Zone. OEDIT staff is drawing up the grant contract and this will be sent to Council for approval.
 - **The State's Economic Development Commission approved an administrative grant for local Zones. An ordinance is being drafted for Council approval of receipt of these matching funds.**

- *Commercial Catalyst Program*

Medical Office Building	3555 S Lafayette	Pending	Façade and signage
Bill Smith Plumbing	4101 S Broadway	Complete	Signage
Uhrig Holdings, LLC	4351 S Broadway	Construction	Façade and signage
Kraft Development	3141 S Broadway	Construction	Façade and signage
Englewood Lock and Safe	4310 S Broadway	Pending	Signage

Other Business Activities:

- 2749 South Broadway – Vacant thrift store recently sold and will be remodeled for use by another retailer. Property is cleaned up and cleaned out and the owner is seeking viable tenant(s). Several prospective tenants have expressed an interest in this location and staff is working with the listing broker to stay informed about prospective users for the site. **The owners are interested in installing a new store front entryway and glazing. This activity is being taken to dress up the building and make it more attractive for prospective tenants.**
- 180 East Hampden – The property is under new ownership. Staff has contacted the new owner to discuss a possible catalyst grant to support facade enhancements.
- Chase Bank – A 5,000sf pad site is being considered for construction at the Chase Bank property. This pad site would be adjacent to US 285 and Elati.
- Landmark Lincoln – The property owner for Landmark Lincoln is working towards a substantial façade enhancement. This project involves a significant investment in rebranding the building to be consistent with corporate requirements and involves a small expansion of the building.

- 65 West Floyd – The owner is considering a major remodel for this building and will seek to attract new tenants for the newly vacated space. **A distillery is seeking 3,000 square feet of space in this building. Tenant finish plans are being rendered and a lease is pending.**
- 3855 South Broadway – Denver Media Center recently opened a recording studio at this location. The tenant produces a show on PBS Channel 12 called Dig In and has expressed interest in profiling an Englewood “green” activity. **Owners of the property have expressed an interest in a Commercial Catalyst grant to spruce-up the façade.**
- Olde Town Group – Met with investor/developer seeking to acquire and restore historic structures in Englewood. Staff meet with the owners of Olde Town Group and toured their completed rehab projects in Arvada. They are still seeking historic commercial buildings in Englewood to rehab and place back into productive reuse.
- 2950 South Broadway – Tocabe American Indian Restaurant considering space at this location. This would be their second Denver-metro location. **Staff met with the ownership and discussed potential sites for this innovative Native American eatery. The owners are no longer considering 2950 South Broadway due to limited visibility, but are open to considering other viable site options.**
- Business Summit 2014 - The date and speakers for the 2014 Englewood Business Summit have been confirmed. The event will be on Thursday, May 15 from 7:30 AM to 10:00 AM. This event will focus on emerging demographic trends and how businesses are responding to the upcoming demographic shift. Marketing for the event has begun and will utilize e-mail invitations and marketing channels through the City of Englewood, Greater Englewood Chamber of Commerce, and the South Metro Denver Chamber of Commerce.

**CITY OF ENGLEWOOD
2014 CALENDAR OF EVENTS**



Mon., May 5	5:30 p.m.	Study Session, Community Room
	7:30 p.m.	City Council Meeting, Council Chambers
Tues., May 6	7:00 p.m.	Planning and Zoning, Community Development Conference Room /Council Chambers
Wed., May 7	5:45 p.m.	Cultural Arts Commission, City Council Conference Room
	Cancelled	Local Liquor and Medical Marijuana Licensing Authority
Thurs., May 8	11:30 a.m.	Alliance for Commerce in Englewood, City Council Conference Room
	Cancelled	Police Officers Pension Board
	Cancelled	Firefighters Pension Board
	5:30 p.m.	Parks and Recreation Commission, Duncan Park
	6:30 p.m.	Transportation Advisory Board, City Council Conf. Room
Mon., May 12	7:00 p.m.	Citizen of the Year Celebration, Malley Center
Tues., May 13	3:00 p.m.	NonEmergency Employees Retirement Board, Public Works Conference Room
	5:00 p.m.	Water and Sewer Board, Comm. Dev. Conf. Room
	6:30 p.m.	Keep Englewood Beautiful, City Council Conf. Rm.
Wed., May 14	7:00 p.m.	Board of Adjustment and Appeals, Council Chambers
	6:30 p.m.	Englewood Urban Renewal Auth., City Council Conf. Rm.
Mon., May 19	6:00 p.m.	Study Session, Community Room
	7:30 p.m.	City Council Meeting, Council Chambers
Tues., May 20	4:30 p.m.	Budget Advisory Committee, City Council Conf. Room
	7:00 p.m.	Planning and Zoning, Community Development Conference Room /Council Chambers
Wed., May 21	6:30 p.m.	Code Enforcement Advisory Committee, City Council Conf. Rm.
	Cancelled	Local Liquor and Medical Marijuana Licensing Authority

Mon., May 26		City Hall closed — Memorial Day
Mon., June 2	6:00 p.m.	Study Session, Community Room
	7:30 p.m.	City Council Meeting, Council Chambers
Tues., June 3	7:00 p.m.	Planning and Zoning, Community Development Conference Room /Council Chambers
Wed., June 4	5:45 p.m.	Cultural Arts Commission, City Council Conference Room
	7:00 p.m.	Local Liquor and Medical Marijuana Licensing Authority, City Council Chambers
Mon., June 9	6:00 p.m.	Board and Commission Interviews, City Council Conf. Rm.
Tues., June 10	5:00 p.m.	Water and Sewer Board, Community Development Conference Room
	6:30 p.m.	Keep Englewood Beautiful, City Council Conf. Rm.
Wed., June 11	7:00 p.m.	Board of Adjustment and Appeals, Council Chambers
	6:30 p.m.	Englewood Urban Renewal Authority, City Council Conference Room
Thurs., June 12	11:30 a.m.	Alliance for Commerce in Englewood, City Council Conference Room
	5:30 p.m.	Parks and Recreation Commission, River Run Trailhead
Mon., June 16	6:00 p.m.	Study Session, Community Room
	7:30 p.m.	Council Meeting, Council Chambers
Tues., June 17	4:30 p.m.	Budget Advisory Committee, City Council Conf. Room
	7:00 p.m.	Planning and Zoning, Community Development Conference Room /Council Chambers
Wed., June 18	7:00 p.m.	Local Liquor and Medical Marijuana Licensing Authority, City Council Chambers
Mon., June 23	6:00 p.m.	Study Session, Community Room
Mon., June 30	6:00 p.m.	Board and Commission Appreciation, Rec. Center
Wed., July 2	5:45 p.m.	Cultural Arts Commission, City Council Conference Room
	7:00 p.m.	Local Liquor and Medical Marijuana Licensing Authority, City Council Chambers
Fri., July 4		City Hall closed — Independence Day

TENTATIVE

**STUDY SESSIONS TOPICS
FOR ENGLEWOOD CITY COUNCIL**



- May 12 Citizen of the Year Celebration – Malley Center
- May 19 Study Session & Regular Meeting
Executive Session – Union Negotiations/EMRF
CAFR/Holscher, Mayberry & Company
Financial Report
CEC Community Solar Power Purchase Agreement
Shared Fire Services with South Metro Fire District
- May 26 Memorial Day Holiday – No meeting scheduled
- June 2 Study Session & Regular Meeting
Executive Session – Union Negotiations
Proposed updates to the pawn broker ordinance
IGA w/DRCOG for Traffic Signal Replacement System
Housing Rehab Program Follow-up
Fire Department Follow-up
City Council Technical Allowance/Discretionary
- June 9 Study Session
Board and Commission Interviews
- June 16 Study Session & Regular Meeting
Financial Report
Marijuana Tabor Question
Library Agreement with Arapahoe County
Catalyst Program Review
Board and Commission Reports
(CML Conference – 6/17-20/14)
- June 23 Study Session
Tour of River Run facility
Tour of Fire Training Facility
- June 30 Board and Commission Appreciation at the Recreation Center
- July 7 Study Session & Regular Meeting

July 14	Study Session Financial Report 2015 Proposed Budget
July 21	Study Session & Regular Meeting
July 28	Study Session Executive Session – CM Selection Board and Commission Reports
August 4	Study Session & Regular Meeting
August 11	Study Session
August 18	Study Session & Regular Meeting Board and Commission Reports
August 25	Study Session Financial Report 2015 Proposed Budget
September 2	Study Session & Regular Meeting – Tuesday
September 8	Study Session 2015 Proposed Budget
September 15	Study Session & Regular Meeting Financial Report Board and Commission Reports
September 22	Study Session 2015 Budget Workshop
September 29	No meeting scheduled – 5 th Monday

FUTURE STUDY SESSION TOPICS

Cultural District